

A Different Kind of  
**ENERGY COMPANY**



# Northeast Energy Direct Project

*NEW HAMPSHIRE*

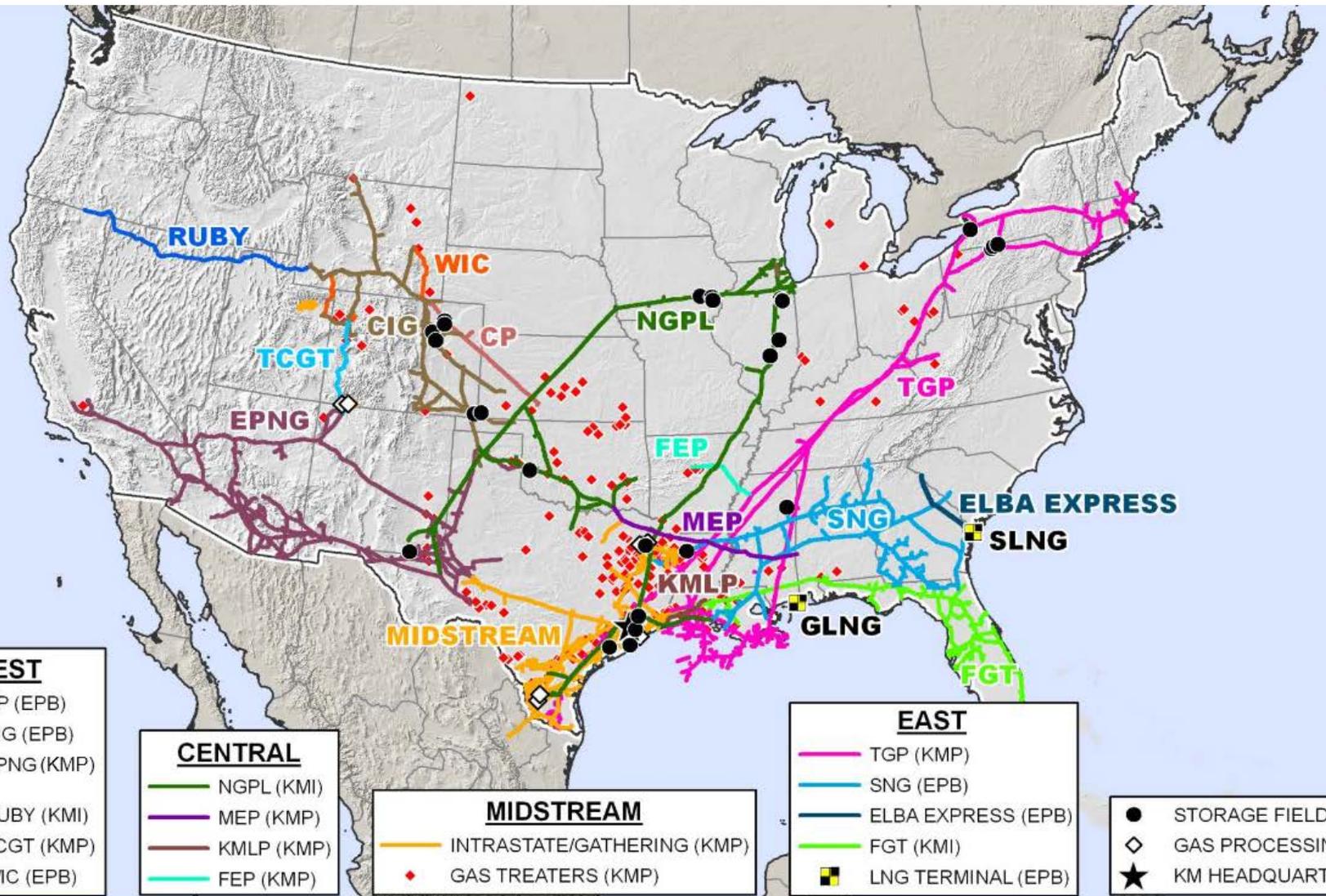


# About Kinder Morgan



- Kinder Morgan is one of the largest, most experienced energy companies in North America. We own an interest in or operate approximately 80,000 miles of pipelines and 180 terminals.
- Kinder Morgan employs approximately 11,500 people throughout the United States and Canada.
- We are committed to operating our assets in a safe, ethical and transparent manner.
- We ensure public safety and safe pipeline operations through employee training, regular testing, right-of-way aerial and foot patrols and adherence to our comprehensive Integrity Management plan and procedures.
- Kinder Morgan does not have a Political Action Committee (PAC), or make any political contributions.

# Kinder Morgan Natural Gas Pipelines

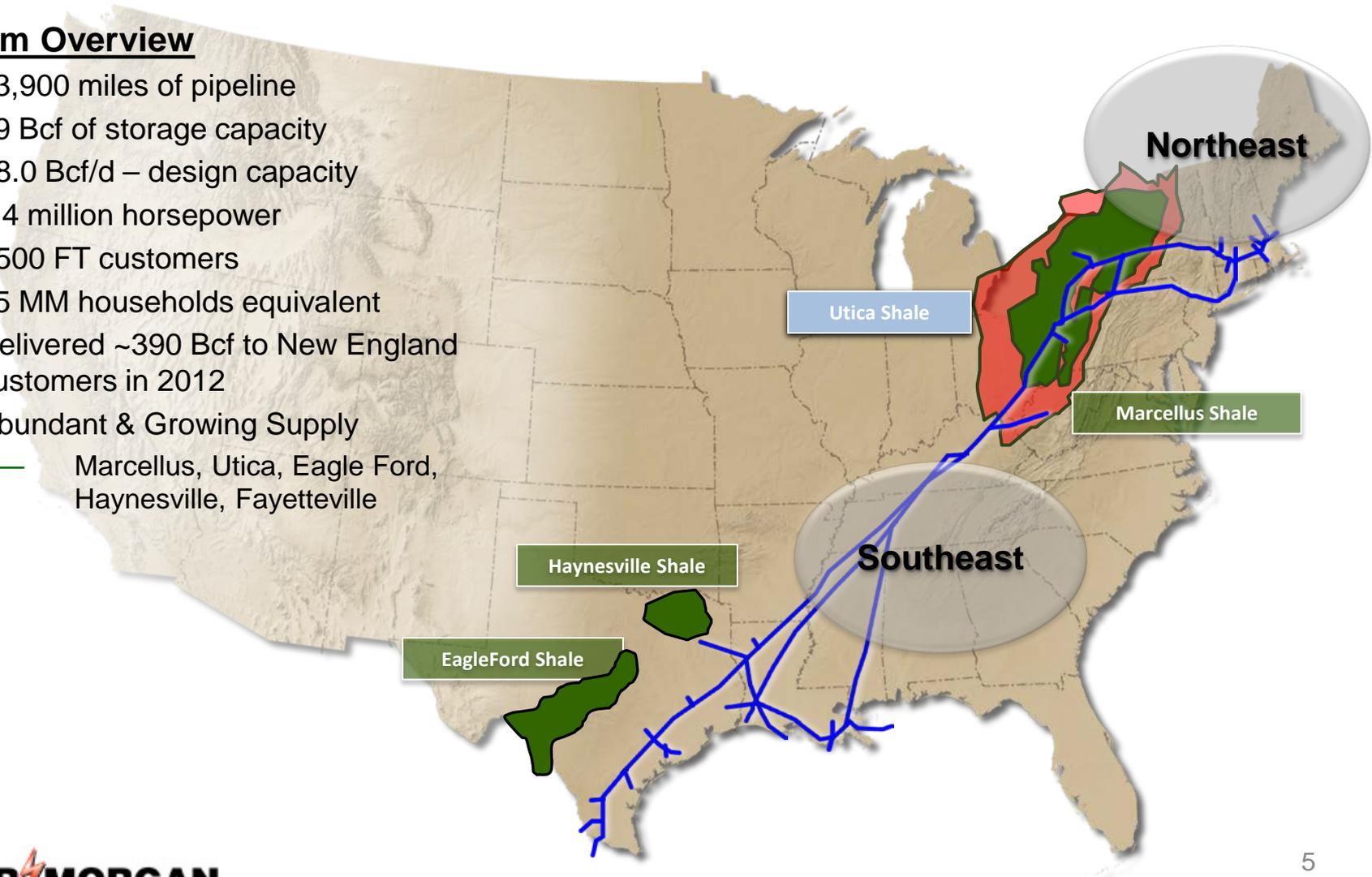




# Tennessee Gas Pipeline

## System Overview

- 13,900 miles of pipeline
- 79 Bcf of storage capacity
- ~8.0 Bcf/d – design capacity
- 1.4 million horsepower
- >500 FT customers
- 35 MM households equivalent
- Delivered ~390 Bcf to New England customers in 2012
- Abundant & Growing Supply
  - Marcellus, Utica, Eagle Ford, Haynesville, Fayetteville



# TGP's Existing Shippers in New England

## New England LDC Customers

- EnergyNorth Natural Gas (NH)
- Northern Utilities (ME)
- Fitchburg Gas & Electric Light Co. (MA)
- Colonial Gas Co. (MA)
- Essex County Gas Co. (MA)
- Boston Gas Co. (MA)
- NSTAR Gas Co. (MA)
- Bay State Gas Co. aka Columbia Gas of MA (MA)
- Blackstone Gas Co. (MA, Municipal)
- Narragansett Electric Co. d/b/a National Grid (RI)
- Holyoke Gas & Electric (MA, Municipal)
- Westfield Gas & Electric Dept. (MA, Municipal)
- Berkshire Gas Co. (MA)
- Connecticut Natural Gas Co. (CT)
- Southern Connecticut Gas Co. (CT)
- Yankee Gas Services Co. (CT)

## New England Power Generators

- Granite Ridge LLC
- Entergy RISE
- Blackstone GDFSUEZ

# NH Municipalities with Existing TGP Lines

**TGP has existing pipelines in 10 municipalities and three counties in New Hampshire.**

## **Hillsborough County:**

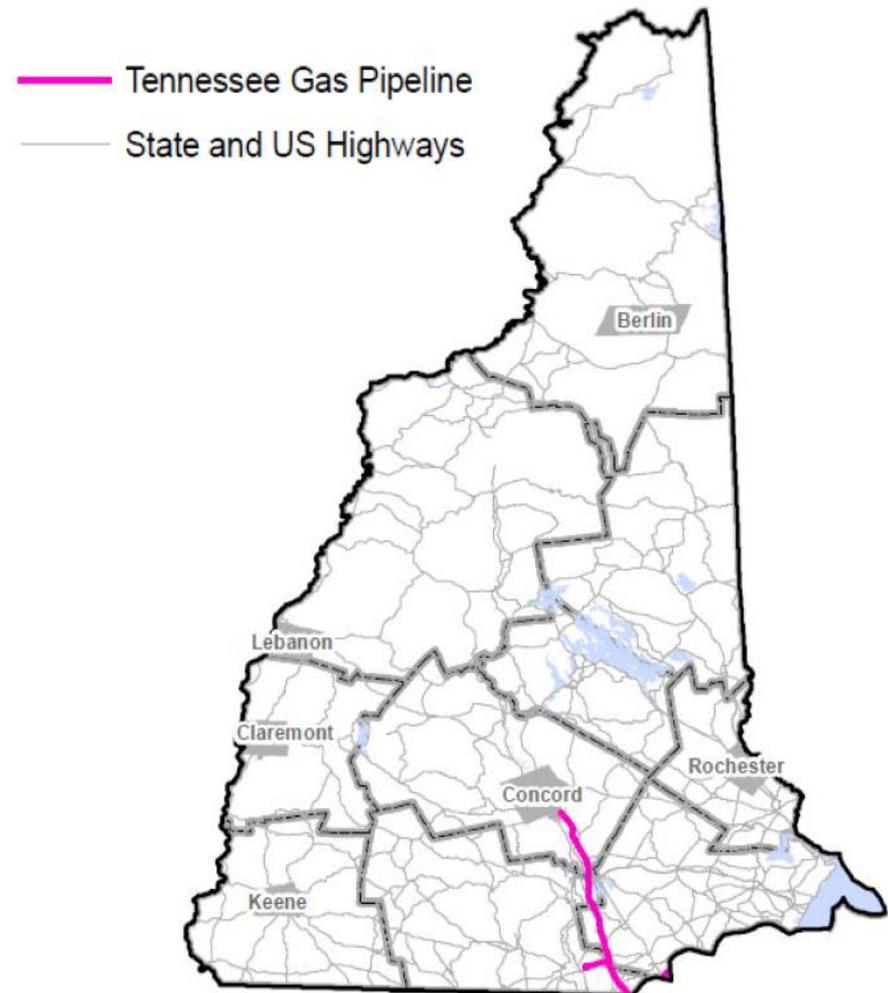
- Hudson
- Manchester
- Pelham

## **Merrimack County:**

- Allenstown
- Concord
- Hooksett
- Pembroke

## **Rockingham County:**

- Londonderry
- Salem
- Windham



# Existing Rights-of-Way in New Hampshire



# Existing Valve & Compressor Stations in New England



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# NEW HAMPSHIRE

**KINDER**  **MORGAN**

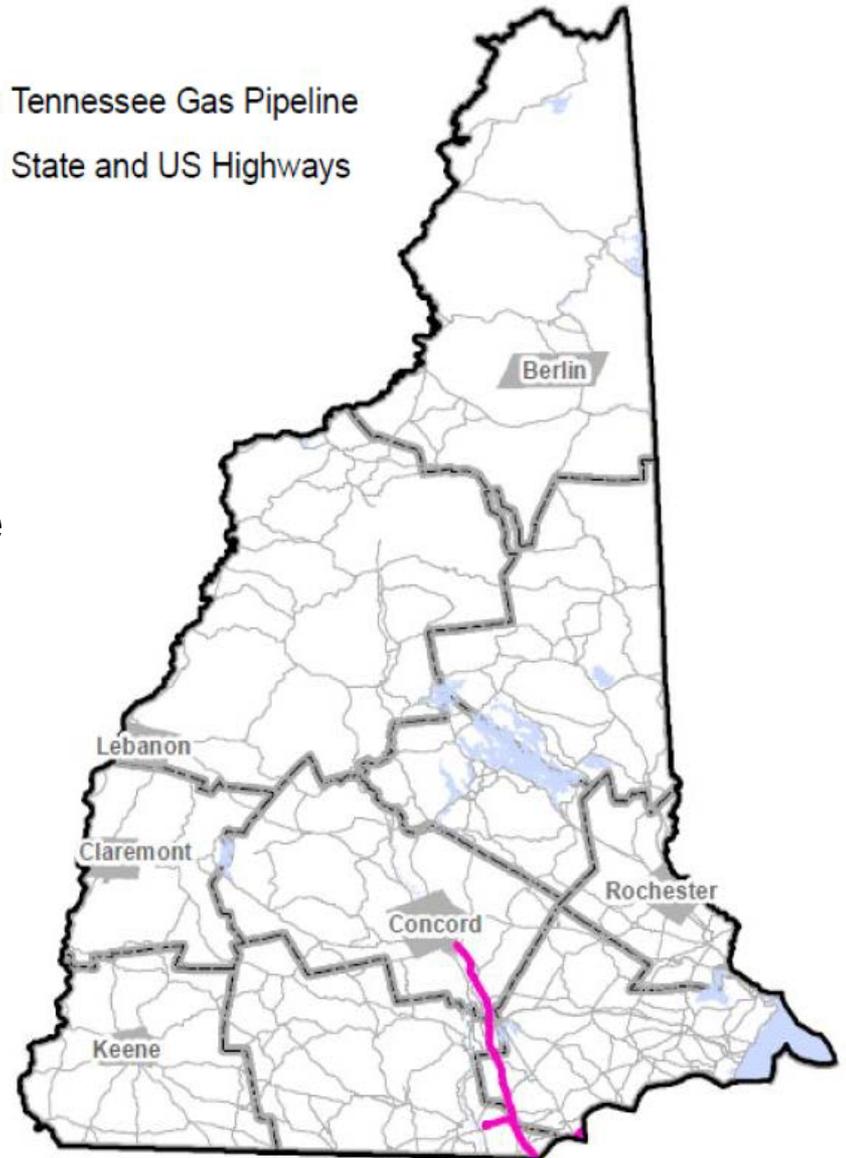


# KINDER MORGAN NEW HAMPSHIRE ASSETS

In New Hampshire,

- Kinder Morgan operates approximately **50 miles** of pipeline
- In 2013, Kinder Morgan paid approximately **\$1.2 million** to state and local taxing bodies.
- Kinder Morgan owns or operates assets in Hillsborough, Rockingham and Merrimack Counties

— Tennessee Gas Pipeline  
— State and US Highways





# The Need for the Northeast Energy Direct Project



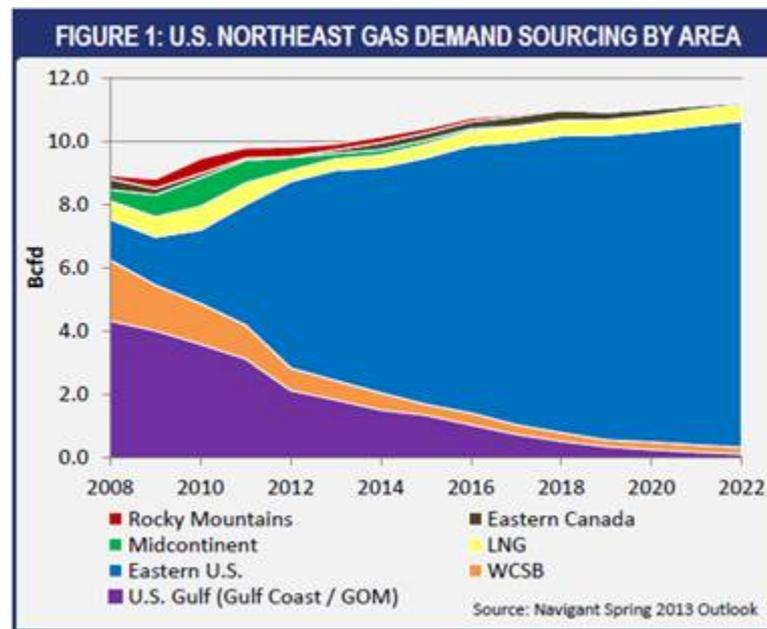
# Current Sources of New England Natural Gas

## New England's Gas Needs:

- In 2013, New England relied on natural gas for **52%** of its electricity produced, more than any other source. (Source: ISO-NE)
- Tennessee Gas Pipeline and Algonquin Gas Pipeline are the two major pipelines transporting natural gas to New England. (Source: U.S. Energy Information Administration)

## Sources of New England's Gas Supply:

- In 2012, the Northeast region received **60%** of its gas supply from Eastern US sources, mainly shale formations. (Source: Navigant North American Natural Gas Market Outlook, Spring 2013)
- In 2008, the Northeast received only **14%** of its natural gas from Appalachia/Eastern U.S. sources such as the Marcellus shale. (Source: Navigant, Spring 2013)
- It is estimated that by 2022, based on current trends and source supply that the Northeast will receive **92%** of its gas supply from Eastern US sources. (Source: Navigant North American Natural Gas Market Outlook, Spring 2013)



# Northeast Energy Crisis

## Unprecedented gas capacity constraints on existing pipelines

(Source: ISO-NE, EIA.gov)

## Highest and most volatile gas commodity costs in the nation

(Source: ISO-NE, EIA.gov)

### THE RECORDER

#### Gas line limits boost New England electricity prices

Associated Press

Tuesday, March 18, 2014  
0% blished in print: Wednesday, March 19, 2014

### Portland Press Herald

7/30/14 at 11:06 PM

#### New pipeline for natural gas could ease New England's capacity shortage

If approved, the project could lead to lower rates in the region, but the impact on Maine customers is unclear.

BY TUX TURKEL STAFF WRITER

### CONCORD MONITOR

#### New England seeks to expand natural gas delivery network

By STEPHEN SINGER

Associated Press  
Thursday, January 23, 2014  
Published in print: Friday, January 24, 2014

### necn

#### Massachusetts' Electric Rates Soar

37 percent rate hike looming for National Grid customers starting Nov. 1, other utilities later as natural gas prices soar

By Peter Howe

Thursday, Sep 25, 2014 • Updated at 10:13 AM EDT

For years energy experts have warned that New England would pay a price for wanting to use more and more natural gas for heating buildings and to replace dirty coal-fired power plants for producing electricity, while not making any investments in expanding gas pipelines.

### Bloomberg Businessweek Global Economics

Energy

#### Northeast's Record Natural Gas Prices Due to Pipeline Dearth

By Matthew Phillips | February 05, 2014

### lowellsun.com Lowell Massachusetts

#### ISO: Gas-pipeline shortage boosts electricity prices

The Lowell Sun

UPDATED: 03/18/2014 06:34:59 AM EDT

COMMENT

HOLYOKE (AP) -- A lack of pipelines into New England is making natural gas costlier, pushing up wholesale electricity prices in the region by 55 percent last year, the region's electric grid operator said Tuesday.

### National Journal

#### Governor LePage Requests House Members Support Natural Gas Expansion

ISSUED BY

State of Maine  
September 24, 2014

AUGUSTA, ME - As part of his ongoing efforts to lower the cost of electricity and heating costs for Mainers, Governor Paul R. LePage has written Congresswoman Chellie Pingree and Congressman Michael Michaud requesting that they support expediting natural gas projects in New England. The Governor asks that they reconsider their opposition to H.R. 1900, "The Natural Gas Permitting Reform Act."

### BOSTON BUSINESS JOURNAL

#### Pipeline constraints will force this Mass. utility to stop accepting new customers

Sep 22, 2014, 10:13pm EDT UPDATED: Sep 22, 2014, 11:07pm EDT

By: Jon Chesto, Managing Editor- Boston Business Journal

Like their counterparts at other utilities, Berkshire Gas executives are always looking for new customers. But Berkshire will soon be forced to turn them away, at

# Governors' Statement on Northeast Energy Infrastructure

- In Dec. 2013, New England Governors called attention to the shortage of energy infrastructure.
- An open letter was signed by Governors Malloy (CT), LePage (ME), Patrick (MA), Hassan (NH), Chafee (RI), and Shumlin (VT).
- *“To ensure a reliable, affordable and diverse energy system, we need investments in additional energy efficiency, renewable generation, natural gas pipelines, and electric transmission.”*
- *“These investments will provide affordable, clean, and reliable energy to power our homes and businesses; make our region more competitive by reducing energy costs; attract more investment to the region; and protect our quality of life and environment.”*



**NEW ENGLAND GOVERNORS' COMMITMENT TO REGIONAL COOPERATION ON ENERGY INFRASTRUCTURE ISSUES**

Securing the future of the New England economy and environment requires strategic investments in our region's energy resources and infrastructure. These investments will provide affordable, clean, and reliable energy to power our homes and businesses; make our region more competitive by reducing energy costs; attract more investment to the region; and protect our quality of life and environment.

As the region's electric and natural gas systems have become increasingly interdependent, ensuring that we are efficiently using existing resources and securing additional clean energy supplies will be critical to New England's economic future. To ensure a reliable, affordable and diverse energy system, we need investments in additional energy efficiency, renewable generation, natural gas pipelines, and electric transmission. These investments will also serve to balance intermittent generation, reduce peak demand, and displace some of the least efficient and most polluting fossil fuel generation, enabling the states to meet clean energy and greenhouse gas reduction goals while improving the economic competitiveness of our region.

New England ratepayers can benefit if the states collaborate to advance our common goals. The Governors therefore commit to continue to work together, in coordination with ISO-New England and through the New England States Committee on Electricity (NESCOE), to advance a regional energy infrastructure initiative that diversifies our energy supply portfolio while ensuring that the benefits and costs of transmission and pipeline investments are shared appropriately among the New England States. At the same time, we must respect individual state perspectives, particularly those of host states, as well as the natural resources, environment, and economy of the States, and ensure that the citizens and other stakeholders of our region, including NEPOOL, are involved in the process. The Governors are committed to achieving consensus as we move forward, consistent with laws and policies across the region.

The New England States believe that investments in local renewable generation, combined heat and power, and renewable and competitively-priced heating for buildings will support local markets and result in additional cost savings, new jobs and economic opportunities, and environmental gains. The New England States further believe that these investments must be advanced in a coordinated approach in order to maximize ratepayer savings and system integrity. We will continue to advocate at ISO-New England, NEPOOL, and elsewhere for greater integration and utilization of renewable generation; development of new natural gas pipeline infrastructure; maximizing the use of existing transmission infrastructure; investment, where appropriate, in new transmission infrastructure; and continuation of the inclusion of energy efficiency – and the addition of distributed generation – in load forecasting and transmission planning.

operation on

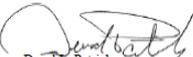
with NESCOE to ensure that we are goals. Our commitment to work by recent regional energy infrastructure her regional organizations. We development, promote job growth, stem reliability, and protect and existing efforts will ensure that we are d economic future for our region that



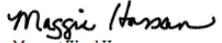
Daniel P. Malloy  
Governor of Connecticut



Paul R. LePage  
Governor of Maine



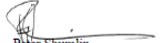
Deval L. Patrick  
Governor of Massachusetts



Margaret Wood Hassan  
Governor of New Hampshire



Lincoln D. Chafee  
Governor of Rhode Island



Peter Shumlin  
Governor of Vermont

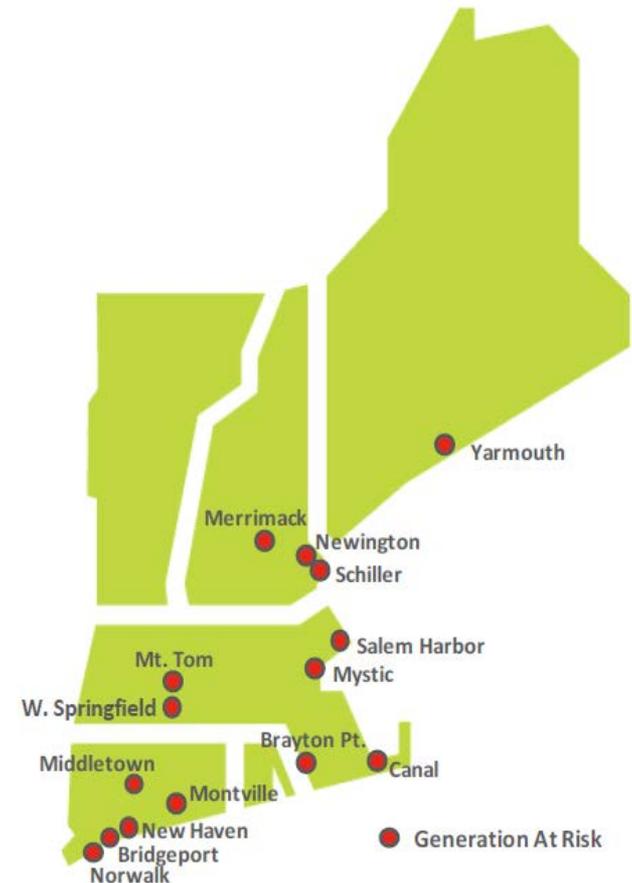
# Northeast Energy Crisis

## The energy situation is likely to worsen if no new capacity is constructed;

- Currently, **four** large New England coal, oil and nuclear power plants are planning to retire in the next few years due to increasing operating costs and new emissions standards. This includes the Brayton Point and Salem Harbor Plants in MA, the Norwalk Harbor Plant in CT, and the Vermont Yankee plant in VT. (Source: ISO-NE, 2013)
- Unless new capacity is provided, New England's power system will be increasingly vulnerable to electric service disruptions and consumer prices will increase greatly. The region will be at a **large economic and competitive disadvantage** to neighboring states and regions due to high energy costs. (Source: New England States Committee on Electricity, 2014)

## Solution:

- NESCOE, ISO-NE, and New England's Governors have all publically identified **natural gas pipelines** as a solution to the Northeast Energy crisis.

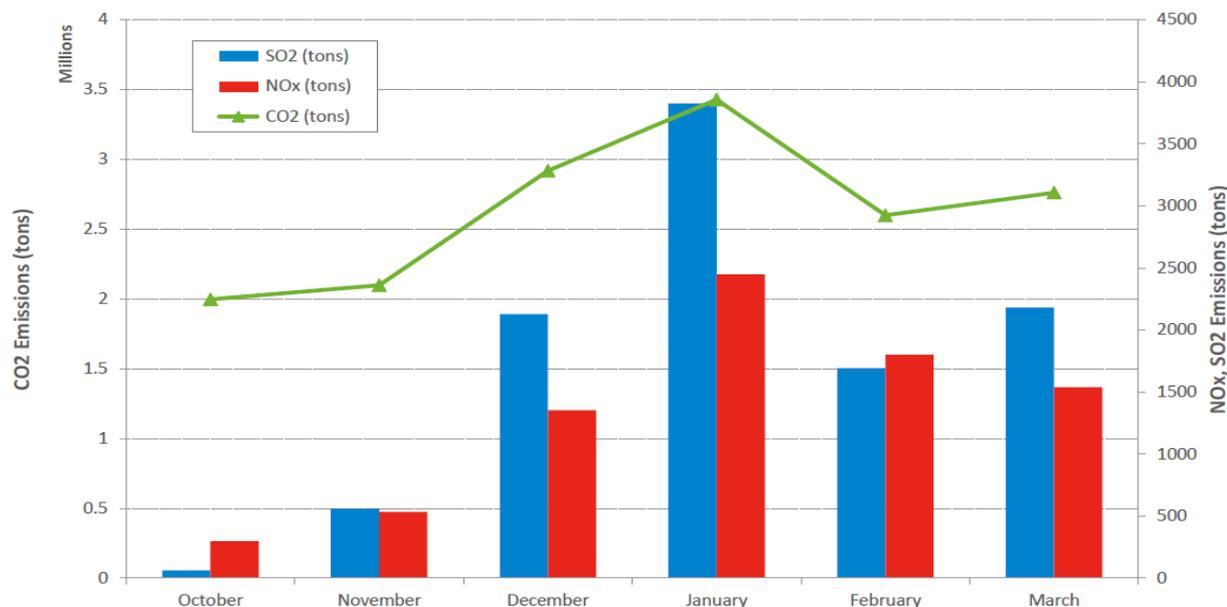


Source: Generator Retirement Study, ISO New England, 2012.

# Northeast Energy Crisis

Natural gas shortages during recent winters have been costly and have increased pollution in New England.

- New Englanders paid an additional **\$3 Billion** in electricity costs in the winter of 2013/2014 due to natural gas capacity shortages. (ISO-NE, 2014)
- Natural gas pipeline constraints last winter forced utilities to burn **coal and oil** in order to continue generating electricity, resulting in increased sulfur dioxide (SO<sub>2</sub>), nitrogen oxide (NO<sub>x</sub>) and carbon dioxide (CO<sub>2</sub>) emissions. (Source: ISO-NE, "Transformation of the Electric Power Industry...", 2014)



New England's CO<sub>2</sub>, SO<sub>2</sub>, and NO<sub>x</sub> emissions skyrocketed last winter due to a shortage of natural gas for electricity generation.

# KM Announces Initial Anchor Shippers



## KINDER MORGAN ENERGY PARTNERS ANNOUNCES INITIAL ANCHOR SHIPPERS FOR NORTHEAST ENERGY DIRECT PROJECT

HOUSTON, July 30, 2014 – Kinder Morgan Energy Partners, L.P. (NYSE: KMP) today announced it has reached agreement, subject to customary approvals, with key local natural gas distribution companies (LDCs) throughout New England to transport approximately 500,000 dekatherms per day (Dth/d) of long-term firm transportation on the market path component of Tennessee Gas Pipeline Company's (TGP) Northeast Energy Direct Project. Included in this key group are: The Berkshire Gas Company, Columbia Gas of Massachusetts, Connecticut Natural Gas Corporation, Liberty Utilities (EnergyNorth Natural Gas) Corp., National Grid, Southern Connecticut Gas Corporation, and three other LDCs. Negotiations with additional customers on both the market path and supply path components of the Northeast Energy Direct Project are continuing and agreements are expected to be announced soon.

"We are extremely pleased to provide a key solution to New England's long-term energy infrastructure needs," said Natural Gas Pipelines East Region President Kimberly S. Watson. "Multiple studies continue to suggest there is a need for up to 2 billion cubic feet per day (Bcf/d) of new pipeline capacity into New England and neighboring markets, and the commitment by the LDCs represents a critical milestone in the development of TGP's role in solving the need for new energy infrastructure. TGP provides unmatched supply diversity, including access to the prolific Marcellus shale, making the Northeast Energy Direct Project an ideal solution to satisfy rapidly growing natural gas demand that is forecasted in the Northeast and New England in the years ahead."

Northeast Energy Direct has capacity scalable from approximately 800,000 Dth/d to 1.2 Bcf/d, or ultimately up to 2.2 Bcf/d, depending on final customer commitments. Capacity will include a combination of new pipeline, existing pipeline, additional pipeline loops, new compressor stations, station modifications and metering and measurement equipment in

**On July 30, 2014, Kinder Morgan announced it had reached agreement with key local natural gas distribution companies ("LDCs") throughout New England to transport approximately 500,000 Dth/d of long-term firm transportation on the Northeast Energy Direct Project route.**

## **These LDC's include;**

- The Berkshire Gas Company
- Columbia Gas of Massachusetts
- Connecticut Natural Gas Corporation
- Liberty Utilities (EnergyNorth Natural Gas) Corp.
- National Grid
- Southern Connecticut Gas Corporation

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# Northeast Energy Direct Project Introduction

**KINDER**  **MORGAN**



# Northeast Energy Direct Project Overview

- The Northeast Energy Direct Project will expand the existing Tennessee Gas Pipeline system within Pennsylvania, New York, Massachusetts, New Hampshire and Connecticut.
- The expansion will help meet increased demand in the U.S. Northeast for transportation capacity for natural gas.
- Following completion, the proposed project could bring an estimated increased capacity of up to 2.2 Bcf/d to the Northeast, which is equivalent to an additional 1.5MM households.
- The pre-filing process allows for open and transparent interaction between FERC Staff and stakeholders regarding the Project before the formal certificate application is filed, and is intended for early identification and resolution of environmental and other important issues. During pre-filing, TGP will file detailed draft environmental resource reports with FERC for review and comment.
- FERC Docket #: PF14-22-000

## Estimated Project Schedule

Action	Timing
Outreach Meetings	Ongoing
Route Selection and Permit Preparation	Ongoing
Agency Consultations	Ongoing
File for FERC Pre-Filing	Nov. 5, 2014
FERC Filing	4 <sup>th</sup> Quarter 2015
Anticipated FERC Approval	4 <sup>th</sup> Quarter 2016
Proposed Start of Construction Activity	January 2017
Proposed In-Service	November 2018

# Regulatory Oversight

Federal, state and local agencies will have extensive regulatory authority over the proposed project. Some of these include:

## Federal

- Federal Energy Regulatory Commission
- U.S. Army Corps of Engineers - New England District
- U.S. Environmental Protection Agency
- U.S. Fish and Wildlife Service
- U.S. Department of Agriculture
- U.S. Department of the Interior - National Park Service
- U.S. Bureau of Land Management

## State

- New Hampshire Department of Environmental Services
- New Hampshire Fish and Game Department
- New Hampshire Division of Historical Resources
- New Hampshire Division of Forests and Lands
- New Hampshire Site Evaluation Committee

## Local

- New Hampshire Town Conservations Commissions

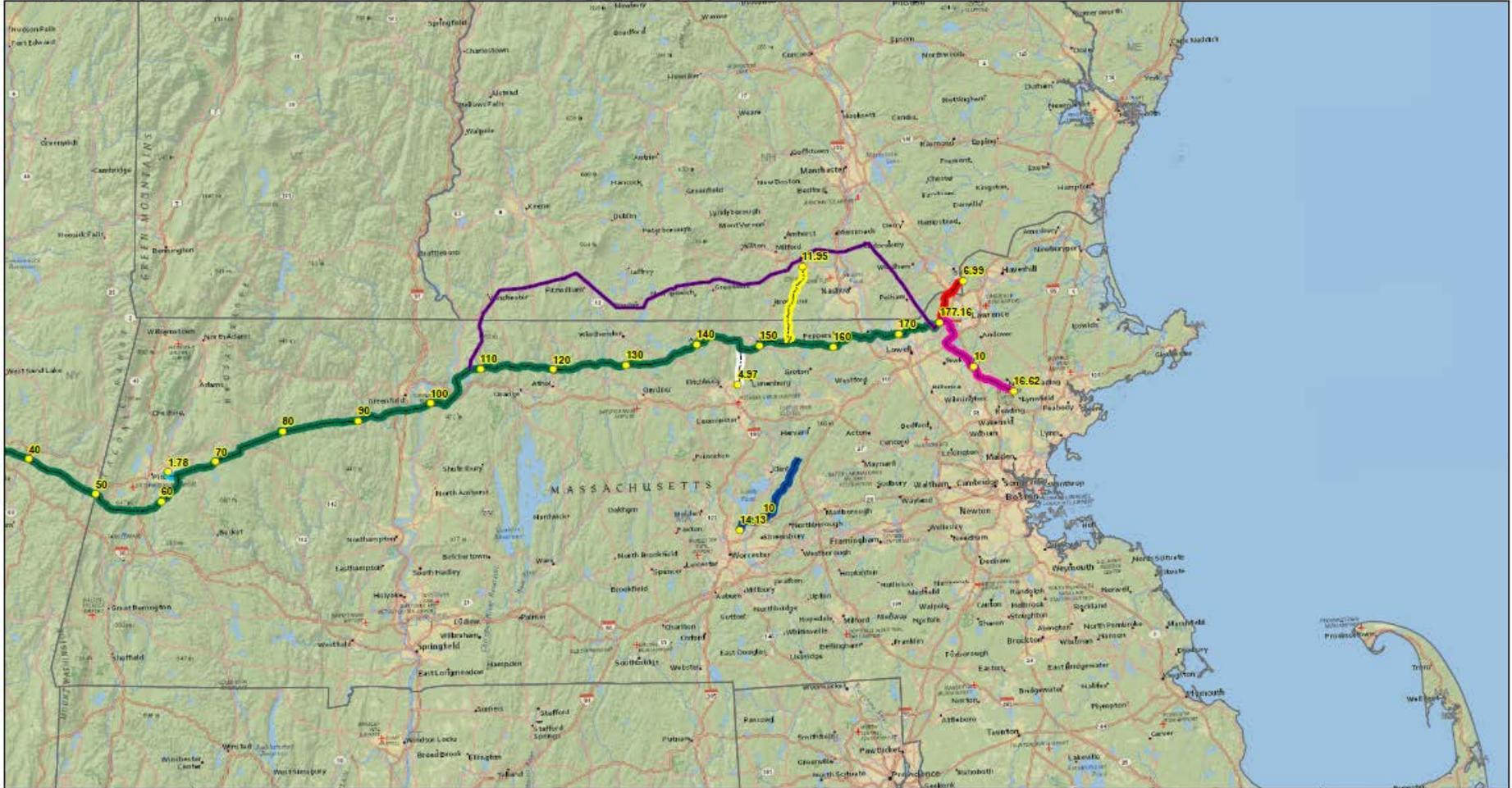


# Proposed Northeast Energy Direct Route



# NED NH Powerline Alternative

Path: Y:\Projects\Kinder Morgan\Northeast Energy Direct\_NED\Maps\Misc\System\_Minor\_Route\_Alternatives\MXD\Figure 10.3-10\_NH Powerline Alternative.mxd



**Legend**

- NED West Nashua Lateral
- NED Haverhill Lateral
- New Hampshire Powerline Alternative
- NED Pittsfield Lateral
- NED Fitchburg Lateral Extension
- Mileposts
- NED North Worcester Lateral
- Wright to Dracont Pipeline Segment
- NED Lynnfield Lateral

**Tennessee Gas Pipeline Company, L.L.C.**

**Northeast Energy Direct Project**

Major Route Alternatives  
NH Powerline Alternative  
Figure 10.3-10

1 Inch = 64,000 feet

**Tennessee Gas Pipeline Company, L.L.C.**  
A Kinder Morgan company

**AECOM**

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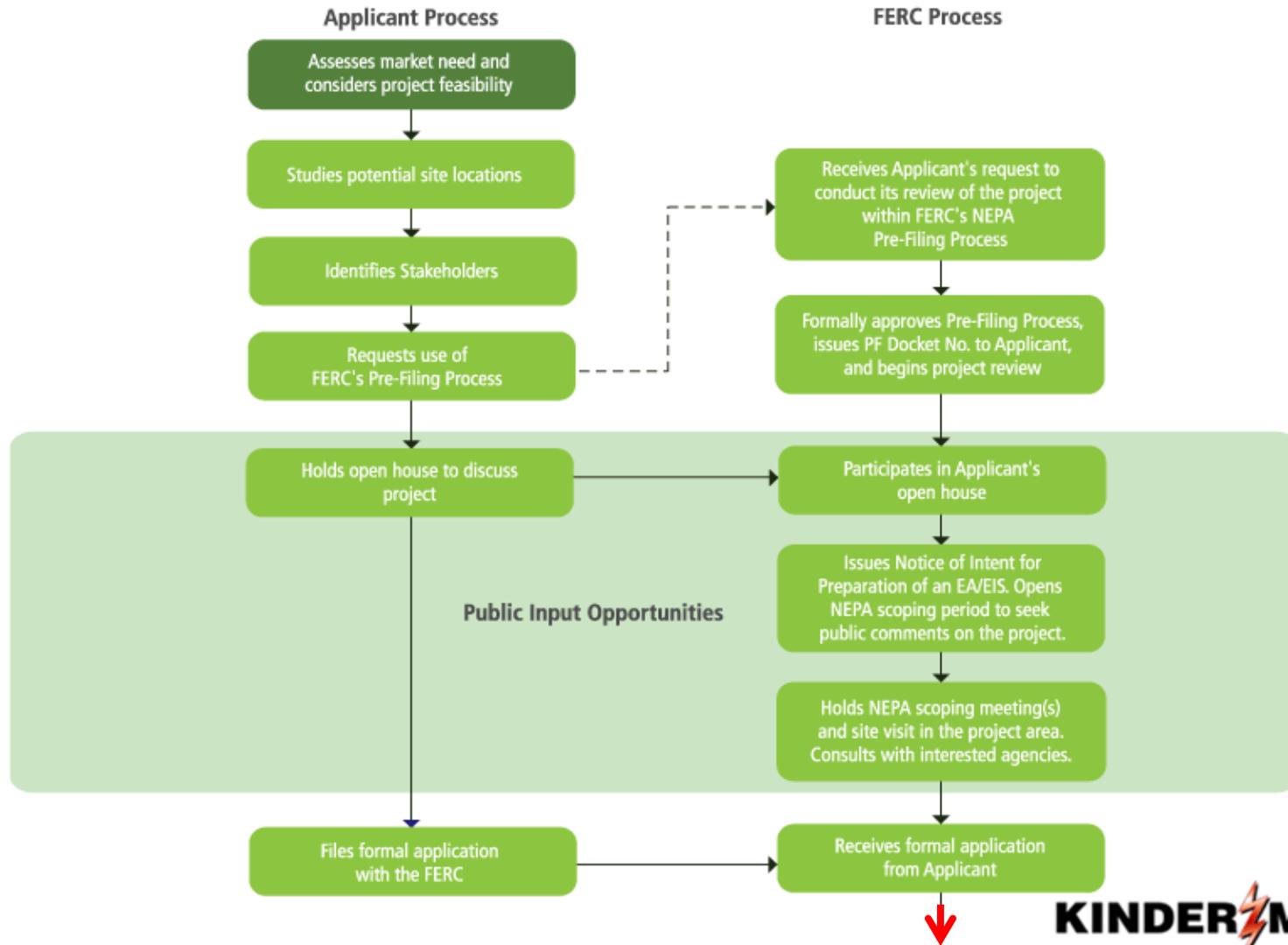
November 2014

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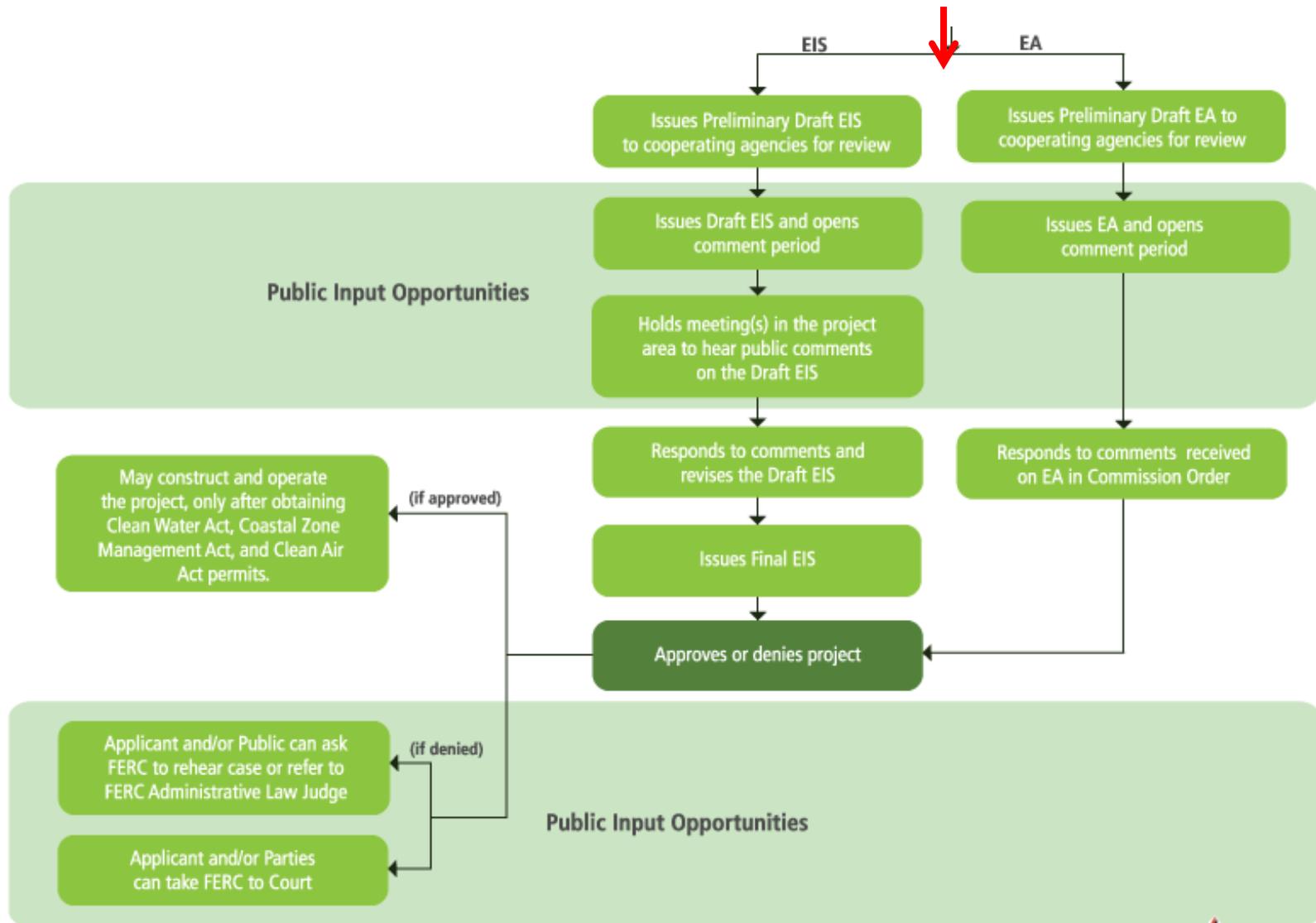
FIGURE 10.3

# The FERC Review Process (part 1)

## PRE-FILING ENVIRONMENTAL REVIEW PROCESS



# The FERC Review Process (part 2)



# Preliminary NED Powerline Alternative Town List (NH)

## Cheshire County

- Fitzwilliam, NH
- Richmond, NH
- Rindge, NH
- Troy, NH
- Winchester, NH

## Rockingham County

- Londonderry, NH
- Salem, NH
- Windham, NH

## Hillsborough County

- Amherst, NH
- Brookline, NH
- Greenville, NH
- Hudson, NH
- Litchfield, NH
- Mason, NH
- Merrimack, NH
- Milford, NH
- New Ipswich, NH
- Pelham, NH



# Northeast Energy Direct Project Benefits



# Project Benefits

- **Tax Income:** An estimated additional \$1.1M to local taxing bodies in NH
- **Job Creation:** Estimated creation of 3,000 construction-related jobs
- **Economic Stimulus:** Economic benefits to surrounding areas during construction (retail, hospitality, etc.)
- **Energy Reliability:** Providing long-term energy reliability to the region.
- **Future Economic Growth:** Provide capacity for growth; expandable to meet future needs



Kinder Morgan signed a Memorandum of Agreement with the Laborers International Union North America (LIUNA) for the Northeast Energy Direct Project.



# Public Support for Northeast Energy Direct Project

## Laborers International Union North America- New England (LIUNA!)

## The Industrial Energy Consumer Group (IECG)

### Press Release



### Natural Gas Pipeline Bring 3,000 Construction Jobs to Western Massachusetts

For Immediate Release:

July 9, 2014 - The New England North America (LIUNA) is pleased to announce its support of the Agreement with Kinder Morgan for the Tennessee Natural Gas Pipeline Project.

"This Memorandum of Understanding (MOU) represents a significant step in the development of the Tennessee Natural Gas Pipeline Project. The project will create thousands of jobs for construction workers and provide a reliable source of natural gas for homes and businesses in the region. LIUNA is proud to support this project and the skilled workers who will be employed on it."

"We are pleased to be part of this project, knowing that this pipeline will provide a reliable source of natural gas for homes and businesses in the region. LIUNA is proud to support this project and the skilled workers who will be employed on it."

"Kinder Morgan is proud to be part of this project, knowing that this pipeline will provide a reliable source of natural gas for homes and businesses in the region. LIUNA is proud to support this project and the skilled workers who will be employed on it."



July 23, 2014

Mr. Allen Fore, Director, Public Affairs  
Kinder Morgan Energy Partners  
3250 Lacey Road, Suite 700  
Downers Grove, IL 60515

Dear Mr. Fore:

AIM would like to submit comments in order to inform the debate about the additional supply in New England.

AIM is the state's largest nonprofit, nonpartisan association of Massachusetts employers. We promote the well-being of its thousands of members and their employees and the Commonwealth of Massachusetts by improving the economic climate, proactive public policy, and providing relevant, reliable information and excellent services.

In every survey of our members the cost and reliability of electricity and energy are primary concerns. With that in mind, we would like to offer our views on New England's energy situation.

First, electricity costs in Massachusetts are near the highest in the nation, almost double the national average. This puts our members at a significant competitive disadvantage when competing in global markets. AIM's members often cite the cost of electricity (and more broadly, energy) as a determinative factor in deciding where to locate or expand. This is not only true for manufacturing facilities, but virtually every type of ratepayer in Massachusetts.

Second, the lack of diversity in our power generation fleet is causing strain on our system. This puts our members at a significant competitive disadvantage when competing in global markets. Unfortunately, lack of action over the past several years has pushed our reliance on natural gas in power generation from 25% when AIM first started in 1970 to over 50% now. Worse, the existing units that do provide some measure of diversification are scheduled to close over the next few years, leaving New England with nuclear as the only remaining diversification to natural gas. While AIM would prefer our system to be more diverse, we are likely to rely on natural gas for generations. Fortunately, gas is a clean, cost-effective, and domestic.

Third, renewable power has been a failure as a significant source of energy in Massachusetts. It comes with incredibly high costs and low capacity due to the intermittency. Such projects, relying on special contracts, have intruded on competitive markets denying ratepayers the benefits of competition while delivering questionable results. On the other hand, AIM has supported every renewable power project competitively sourced by Massachusetts utilities, because those projects are all producing power at rates near parity to traditional power.

Mr. Allen Fore  
Vice President of Public Affairs, Kinder Morgan  
3250 Lacey Rd., Suite 700  
Downers Grove, IL 60515

Mr. Fore,

The Industrial Energy Consumer Group (IECG), New England's largest group of business consumers wishes to submit comments regarding Kinder Morgan's proposed Northeast Energy Direct Project pipeline, which we see as a first step in eliminating the energy cost crisis that hammers all New England energy consumers.

New England currently relies on natural gas generation for 51.8% of its electricity. An abundant and reliable supply of natural gas is needed to keep the region powered. The Northeast Energy Direct Project pipeline has provided natural gas to the region for over 50 years and the proposed Northeast Energy Direct Project would help ensure a sufficient supply of natural gas to help keep electricity costs growing for years to come.

Electricity costs in New England are near the highest in the nation, nearly twice the national average. New England's high energy costs place it at a competitive disadvantage in business. Recent studies by New England's grid operator, ISO New England, have shown that New England electricity consumers paid three billion dollars more for electricity last year than they would have if there were enough natural gas pipeline capacity to meet New England's demand.

The ISO studies, as well as those done for Maine's Public Utilities Commission, show that the existing pipeline constraint results in all of New England paying a higher price for electricity than other parts of the country. The Northeast Energy Direct Project would help to alleviate this constraint and provide the much needed natural gas the region needs.

Maine and the rest of New England need to get these pipelines built and operated. This puts our members at a significant competitive disadvantage when competing in global markets. We need two billion cubic feet per day of new gas pipeline capacity to meet existing demand for electricity. Proposed capacity contracts through the Northeast Energy Direct Project are the most important steps for consumers to avoid a future of high energy costs.

Sincerely,  
  
Robert Dorko

IECG President  
kdorko@beeline-online.net  
207-238-3127



Samuel M. Fresina  
Chairman

Joseph D'Amato  
Vice Chairman

Alexander J. Castaldi  
Treasurer

William Shannon  
Secretary

John Hutchings  
Director



### NEW YORK STATE LABORERS' ORGANIZING FUND

Kinder Morgan  
Attn: Allen Fore, Vice President, Public Affairs  
8 Anggina Drive  
Enfield, CT 06082

Dear Vice President Fore,

I am writing to you in my capacity as Director of the New York State Laborers' Organizing Fund to demonstrate our support for Kinder Morgan's Northeast Energy Direct project.

The Northeast Energy Direct project would expand on Kinder Morgan's existing Tennessee Gas pipeline system in New York, Pennsylvania, Massachusetts, New Hampshire, and Connecticut which has serviced the region for over 60 years. The project would add between 600 million cubic feet per day up to as much as 2.2 billion cubic feet per day of additional natural gas capacity, depending on demand, to residents of New York and New England.

As part of the Laborers International Union of North America (LIUNA), we represent over 39,000 hardworking men and women across New York State. We support an "all of the above" energy strategy which includes expansion of our nation's pipeline infrastructure and safe, responsible natural gas development as a bridge fuel to renewable energy.

The Northeast Energy Direct Project will create hundreds of quality jobs that will provide family sustaining wages for workers across the region. In addition, the pipeline will result in millions of dollars in additional revenue for local businesses and municipalities.

We believe that with our highly skilled and trained workforce, this project will be built safely with minimal environmental impact. Before our members set foot on a pipeline job, they are required to take our Pipeline Safety course in one of our state-of-the-art training facilities. We invest in the safety and training of our members because every worker has the right to go home to their families at the end of the workday. As New England experiences a natural gas capacity shortage, it is clear to us that pipelines are the safest and most reliable way to transport natural gas.

Along with my 39,000 New York State brothers and sisters, we support Kinder Morgan's Northeast Energy Direct project.

Sincerely,

  
John Hutchings  
Director

New York State Laborers' Organizing Fund

668 Wemple Road | Glenmont, NY 12077  
Phone: (518) 462-9350 | Fax: (518) 462-9539



# Next Steps

## Our Commitment to Local Communities



# New Hampshire Outreach

## Town Contacts:

- Hollis, NH
- Merrimack, NH

## Project Outreach:

- Governor Maggie Hassan
- Pam Walsh, Governor's Chief of Staff
- Office of US Sen. Kelly Ayotte
- Office of US Sen. Jeanne Shaheen
- Office of US Rep. Carol Shea Porter
- Office of US Rep. Ann Kuster
- Meredith Hatfield, Director of the Office of Energy and Planning
- Amy Ignatius, Chair of the Public Utilities Commission and Site Evaluation Committee
- Tom Burack, Commissioner of Environmental Services
- Jeff Rose, Commissioner of Resources and Economic Development
- Sen. Chuck Morse, Senate

- President
- Sen. Bob Odell
- Sen. Jeb Bradley
- Sen. Sharon Carson
- Sen. Sylvia Larsen, Senate Minority Leader
- Sen. Molly Kelly
- Sen. John Rausche
- Sen. Jeff Woodburn
- Rep. Terie Norelli, Speaker of the House
- Rep. Steve Shurtleff, House Majority Leader
- Rep. Mary Jane Walner, House Finance Chair
- Rep. David Borden, Chair, Science, Tech and Energy Committee
- Rep. Charles Townsend
- Rep. Jacqueline Cali-Pitts
- Rep. Robert Intone
- Rep. Beatriz Pastor
- Rep. William Baber
- Rep. Robert Backus
- Rep. Kenneth Grossman

- Rep. John Mann
- Rep. Ian Raymond
- Rep. Marjorie Shepardson
- Rep. Amanda Merrill
- Rep. Larry Rappaport
- Rep. Richard LeVasseur
- Rep. Lester Bradley
- Rep. Aboul Khan
- Rep. Herbert Vadney
- Rep. Harold Reilly
- Rep. James Devine
- Rep. David Murotake
- Rep. Mary Griffin
- New Hampshire Business and Industry Association.



# Project Presentations to Date

We have conducted **42** public project presentations to impacted towns, counties and community groups. Over **4,100** people have attended these presentations.

- **April 7, 2014**: Montague (MA) Board of Selectmen
- **April 8, 2014**: Dracut (MA) Board of Selectmen
- **April 9, 2014**: Ashburnham (MA) Board of Selectmen
- **April 21, 2014**: Hollis (NH) Public Meeting
- **April 22, 2014**: Plainfield (MA) Board of Selectmen
- **April 23, 2014**: Ashby (MA) Board of Selectmen
- **May 12, 2014**: Pepperell (MA) Board of Selectmen
- **May 13, 2014**: Warwick (MA) Public Meeting
- **May 14, 2014**: Tyngsborough (MA) Board of Selectmen
- **June 4, 2014**: Richmond (MA) Board of Selectmen
- **June 5, 2014**: North Reading (MA) Board of Selectmen
- **June 23, 2014**: Groton (MA) Board of Selectmen
- **June 24, 2014**: Tewksbury (MA) Board of Selectmen
- **June 25, 2014**: Townsend (MA) Board of Selectmen
- **June 26, 2014**: Bolton (MA) Board of Selectmen
- **July 8, 2014**: Erving (MA) Board of Selectmen
- **July 9, 2014**: Andover (MA) Board of Selectmen
- **July 10, 2014**: Wilmington (MA) Board of Selectmen
- **July 15, 2014**: Lunenburg (MA) Board of Selectmen
- **July 22, 2014**: Royalston (MA) Board of Selectmen
- **July 23, 2014**: Berlin (MA) Board of Selectmen
- **July 24, 2014**: Shelburne (MA) Board of Selectmen
- **July 24, 2014**: Franklin Regional Council of Governments (MA)
- **August 5, 2014**: Nashoba Valley Chamber of Commerce (MA)
- **August 12, 2014**: Athol (MA) Board of Selectmen
- **August 14, 2014**: Washington (MA) Board of Selectmen.
- **August 18, 2014**: Boylston (MA) Board of Selectmen
- **August 19, 2014**: Northfield (MA) Board of Selectmen
- **August 20, 2014**: Northern Middlesex Council of Governments (MA)
- **August 26, 2014**: Dalton Board of Selectmen (MA)
- **Sept. 2, 2014**: Dunstable Board of Selectmen (MA)
- **Sept. 16, 2014**: Western Mass. EDC
- **Sept. 17, 2014**: Lenox Garden Club (MA)
- **Sept. 18, 2014**: Berkshire Regional Planning Commission (MA)
- **Sept. 30, 2014**: Pittsfield City Council (MA)
- **Oct. 1, 2014**: Northborough (MA)
- **Oct. 1, 2014**: Dracut & Tyngsborough Town Presentation (MA)
- **Oct. 6, 2014**: Winchendon Select Board (MA)
- **Oct. 8, 2014**: Salem, NH Select Board
- **Oct. 30, 2014**: Columbia County, NY
- **Oct. 30, 2014**: Berkshire Chamber of Commerce
- **Nov. 21, 2014**: Sanford, NY Town Board



# Kinder Morgan in the Community

2014 Donation to Eastern Pike Regional Police Department to support national gas conversion of squad cars.



In 2013, Tennessee Gas Pipeline donated to the Milford Beach in the Delaware Gap National Recreation Area to keep it open for the summer.



In 2013, Parkway Pipeline supported the Collins, MS Fire Department.



In cooperation with the Berkshire Natural Resource Council, Tennessee Gas Pipeline provided funding for the Olivia's Overlook near Lenox, MA.

In 2013, Kinder Morgan donated 3,000 tree saplings to elementary schools in seven counties across NJ and PA to celebrate Arbor Day.



# Kinder Morgan in the Community

**NorthJersey.com**

NO. 1 IN BREAKING LOCAL NEWS

## Nearly 200 acres preserved in West Milford as part of gas line deal

JULY 31, 2014, 6:44 PM

BY SCOTT FALLON

WEST MILFORD  
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Thursday.

The tract off Her  
the few private



CHRIS CHRISTIE  
Governor

KIM GUARDINO  
Lt. Governor

State of New Jersey  
Highlands Water Protection and Planning Council  
100 North Bond Street 512  
Chester, New Jersey 07930-2322  
(908) 879-6737  
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JIM BILSE  
Chairman

Contact:  
Carole Ann Diction, Manager of Communications  
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FOR IMMEDIATE RELEASE  
July 31, 2014

### Highlands Council helps ensure permanent protection of 190+ acres in West Milford *Property conveyed to Land Conservancy of New Jersey for preservation and stewardship*

CHESTER, N.J. — A 192-acre tract of land in West Milford, NJ has been permanently protected under the stewardship of The Land Conservancy of New Jersey (TLC-NJ) as the result of a recent collaboration between TLC-NJ, the Highlands Council, and the New Jersey Department of Environmental Protection (NJDEP). The Passaic County property was identified by the Highlands Council as exceptionally well-suited to meet the mitigation requirements of a Comprehensive Mitigation Plan (CMP), which was created in connection with a utility upgrade project in the region.

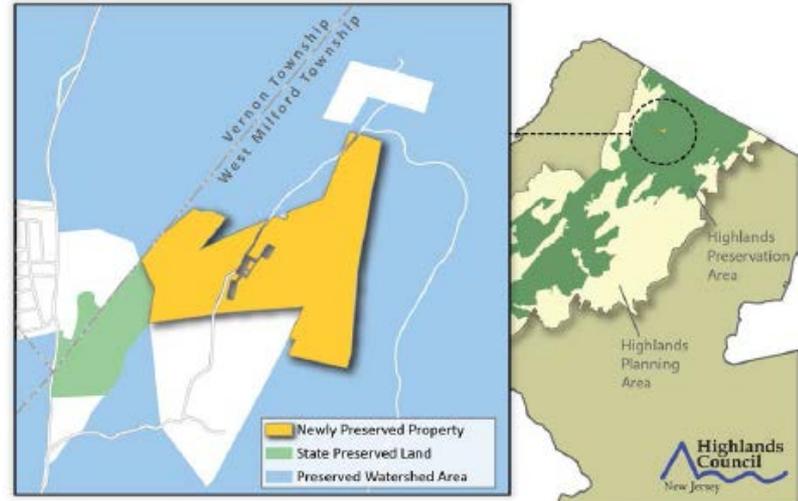
"This was a wonderful partnership to protect one of the most important privately owned properties remaining in the Highlands," said David Epstein, President of TLC-NJ. "We look forward to caring for and enhancing this quartercental Highlands property to ensure that it continues to provide clean drinking water for New Jersey residents."

The property, previously owned by Gibbs Special Limited Partnership, LLC., contains eight parcels and includes prime forest and critical wildlife habitat, as well as Prime Ground Water Recharge Areas, and Special Environmental Zones as identified in the Highlands Regional Master Plan (RMP).

The CMP that provided the framework for the transaction was developed by Tennessee Gas Pipeline Company (TGP) in conjunction with, and at the request of, the Highlands Council, in support of the company's request to NJDEP for an exemption to the Highlands Act. The CMP

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In July 2013, as part of mitigation agreements on the Northeast Upgrade Project, Tennessee Gas Pipeline funded the purchase of **147 acres** of prime forest and critical wildlife habitat lands in West Milford, NJ. The land will be permanently protected under the stewardship of The Land Conservancy of New Jersey in partnership with the Highlands Council.



# Kinder Morgan Foundation

- **The Kinder Morgan Foundation** funds programs that promote the academic and artistic interests of young people in the many cities and towns across North America where Kinder Morgan operates.



*Science from Scientists, Inc., Boston, MA*



*Berkshire Museum, Pittsfield, MA*



*Please Touch Museum, Philadelphia, PA*

[www.kindermorgan.com/community](http://www.kindermorgan.com/community)

# Kinder Morgan Contact Information

## Project Website:

[www.kindermorgan.com/business/gas\\_pipelines/east/neenergydirect/](http://www.kindermorgan.com/business/gas_pipelines/east/neenergydirect/)

## Public Affairs/Project Outreach

- Allen Fore  
630-725-3044  
[allen\\_fore@kindermorgan.com](mailto:allen_fore@kindermorgan.com)

## Media Relations

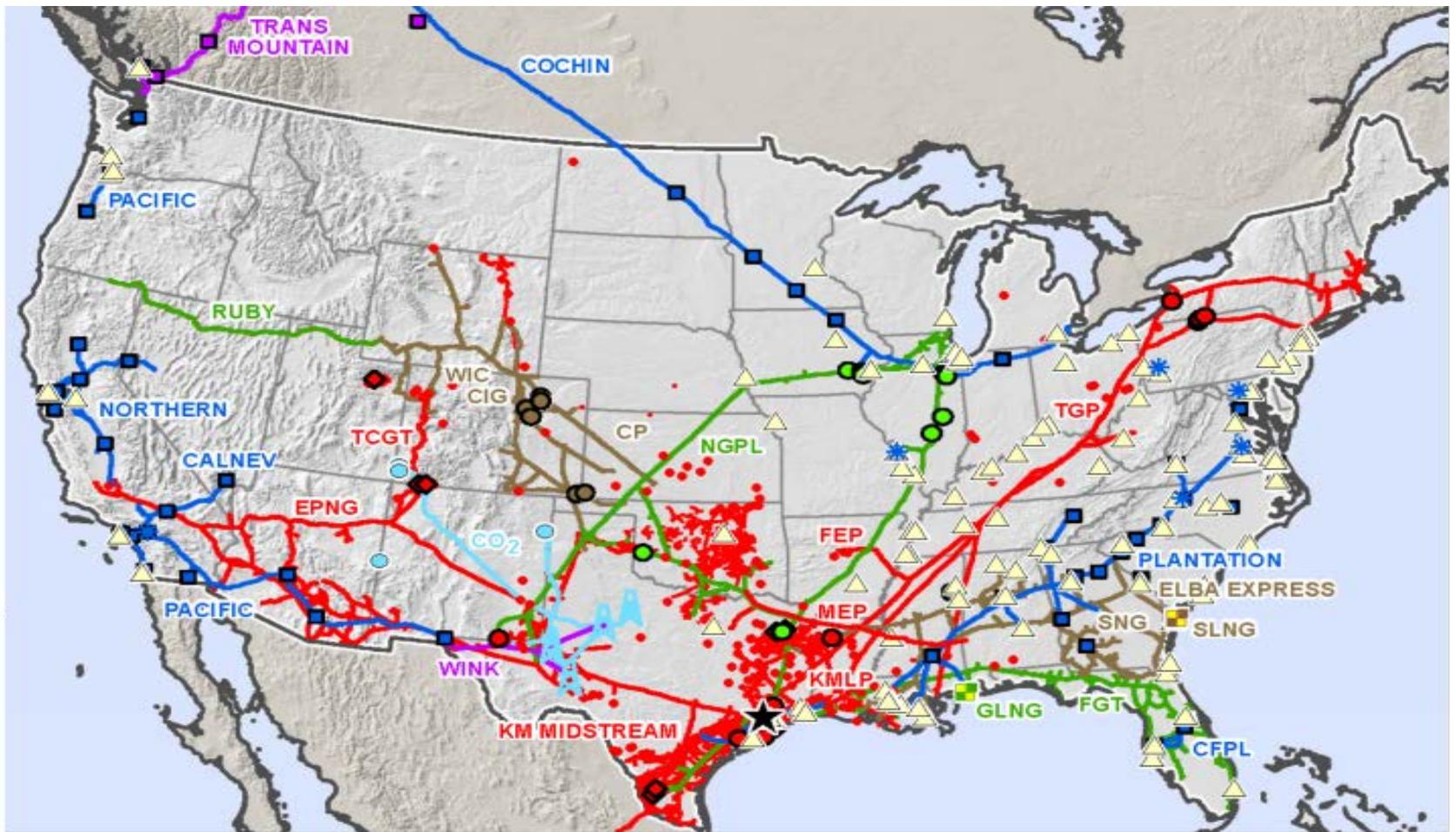
- Richard Wheatley  
713-420-6828  
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## Pittsfield Office:

Crawford Square, 137 North St., Suite 207, Pittsfield, MA 01201

- 413-464-9544

# Kinder Morgan Asset Map



KMP GAS PIPELINES	EPB GAS PIPELINES	KMP TERMINALS	KMP CO2 PIPELINES
KMP GAS STORAGE	EPB GAS STORAGE	KMP PRODUCTS PIPELINES	KMP CO2 SOURCE FIELDS
KMP GAS PROCESSING	EPB LNG TERMINALS	KMP PRODUCTS PIPELINES TERMINALS	KMP CO2 OIL
KMP GAS TREATERS	KMI GAS PIPELINES	KMP TRANSMIX FACILITIES	KMP CO2 OIL
	KMI GAS STORAGE	KMP PETROLEUM PIPELINES	
	KMI LNG TERMINALS	KMP PETROLEUM PIPELINES TERMINALS	

# Proposed Northeast Energy Direct Route

