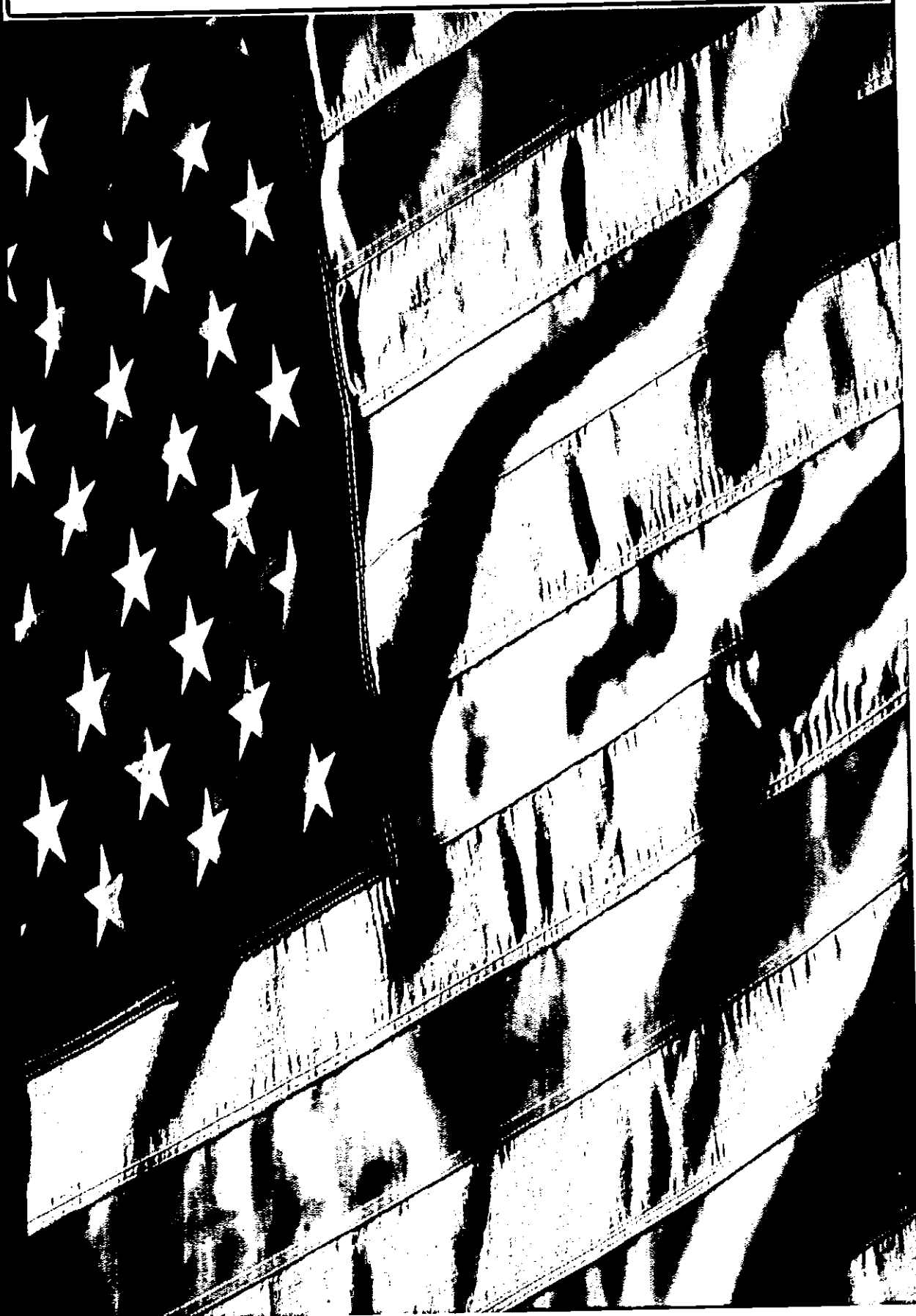


Merrimack, New Hampshire

2001 ANNUAL TOWN REPORT



Dates to Remember

- | | |
|------------------|--|
| April 1, 2002 | All real property assessed to owner of record this date. |
| April 15, 2002 | Last day to file current use applications per RSA 79-A.

Last day for filing exemptions for elderly, blind, handicapped and tax-exempt properties, and for special assessment of residences in industrial or commercial zone per RSA 75:11.

Timber Tax Report of Cut due. |
| May 1, 2002 | Dog licenses expire. |
| June 30, 2002 | Fiscal year ends. |
| July 1, 2002 | Fiscal year begins.

Last day to pay first installment on 2002 property taxes without interest penalty. |
| December 1, 2002 | Last day to pay final installment on 2002 property taxes without interest penalty. |
| March 1, 2003 | Last day for veterans to file permanent application for tax exemption (green card). Applies only to those who have not previously applied to Merrimack per RSA 72:33.

Last day for filing applications for elderly, blind or handicapped exemptions. |
| April 1, 2003 | All real property assessed to owner of record this date. |
| April 15, 2003 | Last day to file Current Use applications per RSA 79-A.

Last day for filing applications for tax-exempt properties and for special assessment of residences in industrial or commercial zone per RSA 75:11.

Timber Tax Report of Cut due. |
| May 1, 2003 | Dog licenses expire. |

Annual Report
Of the Town Officers
Of
Merrimack, New Hampshire
For the fiscal year ending
June 30, 2001

On the front and back covers:
In honor of our renewed awareness of PATRIOTISM.

This annual report was printed by Riendeau Printing Corp., Hudson, New Hampshire



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Introduction

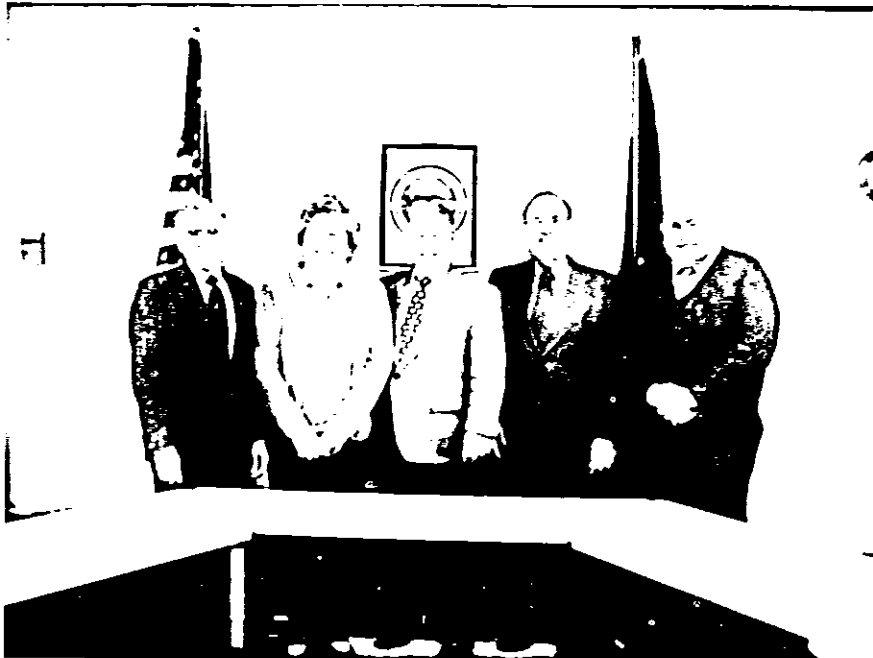
The reports that were compiled for this annual report were done by your local officials to serve as a permanent record of the Town of Merrimack. This report takes many hours to prepare and without our local officials help and cooperation, this annual report would not exist.

We hope you enjoy this edition of the 2001 annual report.

We welcome your questions and comments regarding any of the information contained in this report. Please feel free to contact our staff regarding any of the information contained in this report at 424-2331.

The Merrimack Board of Selectmen

D. L. Chris Christensen, Chairman
Norman V. Carr, Vice-Chairman
Antone Holevas
Fran L'Heureux
Anthony Pellegrino



In Memory



Willard H. Brown Former Animal Control Officer **1934 – 2001**

Willard H. Brown was hired by the Merrimack Police Department on September 17, 1990 as a part-time Animal Control Officer. During this time, he assisted the then full-time Animal Control Officer. He worked on weekends as well as covering for vacations and illness.

Will had come to the Town after retiring from the telephone company. It was very evident, very quickly of his love for animals, ALL animals. He was hired as the full-time Animal Control Officer on August 28, 1994, upon the resignation of the present A.C.O.

His interaction with the community was strong and his love for the animals continued. He would very often take in strays and after a period of time, rather than taking them to the Humane Society, he would adopt them himself. He had a house full of dogs, cats and birds. He often spoke of his animal family and would on occasion bring them by for a visit.

Will retired from this position on June 30, 2001, where he offered to stay on and assist on a part-time basis. Will passed away in November of 2001.

He was a tremendous asset to this community and a friend to every animal. He is truly missed!

In Memory



Yvonne M. Carter

Former Holder of the Boston Post Cane

1901 - 2001

Yvonne Carter of 4 Hall Avenue passed away on February 19, 2001 at the age of 99. Mrs. Carter was born in Manchester, New Hampshire on April 14, 1901. She moved to Merrimack in 1920. Mrs. Carter worked at J.F. McElwain Shoe Company and also did private-duty nursing and worked at the Hunt Home in Nashua. She was a 55-year member of the Hillsborough County Pomona Grange. She was presented with Merrimack's Boston Post Cane on April 2, 1998, as Merrimack's oldest resident.

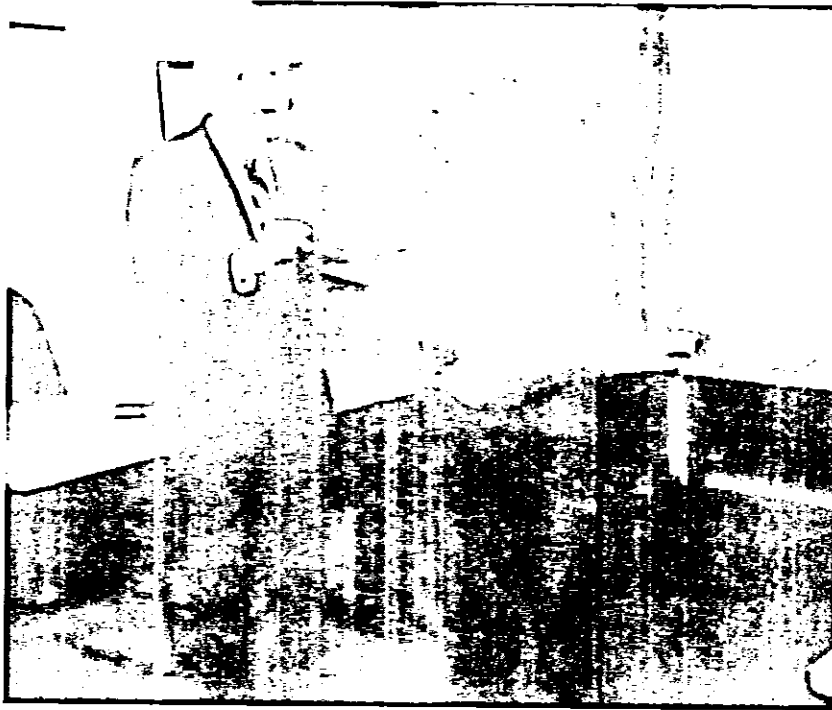
In Memory



Margaret "Peg" L. Dwyer
Former Supervisor of the Checklist
1929 - 2001

Peg Dwyer of 6-A Oriole Court passed away on November 19, 2001 at the age of 72. Mrs. Dwyer was born in Cohasset, Massachusetts on October 2, 1929. She was a resident of Cohasset for many years before moving to Merrimack. She worked with her husband, the late Donald R. Dwyer, in real estate and insurance. In addition, she worked as office manager of Silo's Steakhouse in Merrimack. Mrs. Dwyer served as secretary of the Reeds Ferry Women's Club, also serving as president and treasurer. She was a former member of the Merrimack Fire Department Ladies Auxiliary and she also served as Supervisor of the Checklist for the Town of Merrimack.

In Memory



Kenneth J. Mason

Equipment Operator III

1945 – 2001

Kenny Mason, who worked in the Public Works Department, under the Solid Waste Division, passed away on November 6, 2001. As a long time resident of Merrimack, Kenny worked in a variety of divisions of Public Works during his 26 years of service. He was originally hired in the Highway Division when the Town had a Road Agent for the Highway Department. Living next door to the Highway garage, Kenny was the only employee who could always report to work, even during storm call-ins. Kenny also served at our Wastewater Treatment Facility before becoming, in 1983, the person we all expected to see at the top of the hill at the landfill. Kenny was a dedicated and conscientious employee who will be missed very much.

In Memory



John O'Leary
1932 – 2001

John O'Leary of 2 Sundale Drive passed away on May 2, 2001 at the age of 68. He was born in Queens, New York on June 23, 1932. He was a Korean War veteran, serving as a radio operator/technician with the US Air Force from 1952 through 1956. After leaving the Air Force, he worked with the CIA as a communications officer. His career culminated in his posting as Station Chief for the northeastern area of the United States, headquarter in Boston. Following his retirement from the government, he became employed at Kollsman. Mr. O'Leary was an active member and past president of the Merrimack Rotary Club. He was also the founding director of the Merrimack Adult Community Center, which he initiated in 1982. In August 2001 the Merrimack Board of Selectmen re-named the Merrimack Adult Community Center the "John O'Leary Adult Community Center" in his honor. His many contributions to the community will not be forgotten.

In Memory



Theresa Perozzi Holder of the Boston Post Cane **1910 – 2001**

Theresa Perozzi passed away on November 22, 2001 at the age of 91. She was born in Manchester, New Hampshire on January 25, 1910. Mrs. Perozzi was a lifelong resident of Manchester before moving to Merrimack in 1946. Before retirement she was employed at J.F. McElwain shoe factory, Pandora sweaters and later at Pilgrim Furniture. On June 7, 2001 the Merrimack Board of Selectmen presented Mrs. Perozzi with the Boston Post Cane as Merrimack's Oldest Citizen, which was followed by a special reception, which included many of her family members and members of the community. Mrs. Perozzi was very special and the Town was honored to present her with the Cane.

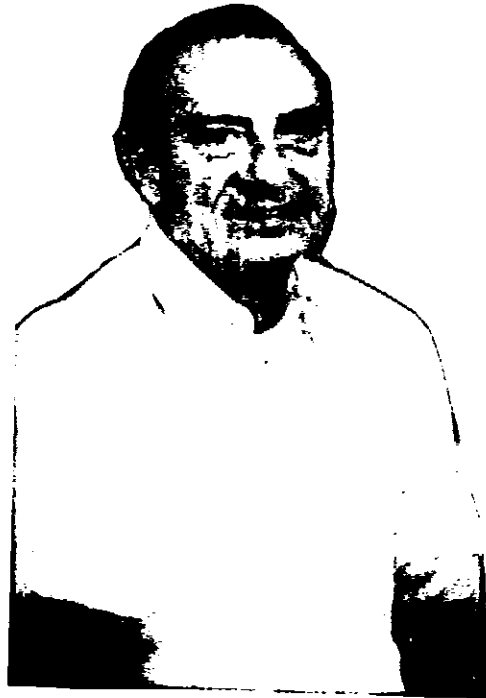
In Memory



Fay W. Read
Former Deputy Fire Chief
1911 - 2001

Fay W. Read passed away on October 29, 2001 at the age of 90. Mr. Read was born in Merrimack on January 25, 1911. Fay was a World War II veteran serving in the European theater with the U. S. Army. His tour of duty included the Battle of the Bulge and the crossing of the Rhine. Before retiring, Mr. Read worked more than 35 years for Johns Manville in Nashua. After retiring he worked for the Merrimack Village District, as well as serving as a former deputy chief of the Merrimack Fire Department. He was a member of the Merrimack Historical Society; a charter member of American Legion Post 98; and a board member of the Last Rest Cemetery Association. Mr. Read was very active in the community and will be greatly missed.

In Memory



Lloyd E. Tate
1929 - 2001

Lloyd Tate of 9 Vista Way passed away on January 5, 2001 at the age of 71. He was born on January 24, 1929 in Rebersburg, Pennsylvania. Mr. Tate worked for Custom Electric Macro Media Systems and was president of Macro Media Systems in Merrimack from 1975 to 1995. He was a World War II Army veteran, having served as a paratrooper in the occupation of Japan. Mr. Tate was very active in the community and will be greatly missed.

In Memory



Rona B. Wasserman 1901 - 2001

Rona B. Wasserman of Boca Raton, Florida passed away on January 14, 2001 at the age of 82. Mrs. Wasserman was born on July 31, 1918. She was the wife of the late Dr. Joshua M. Wasserman.

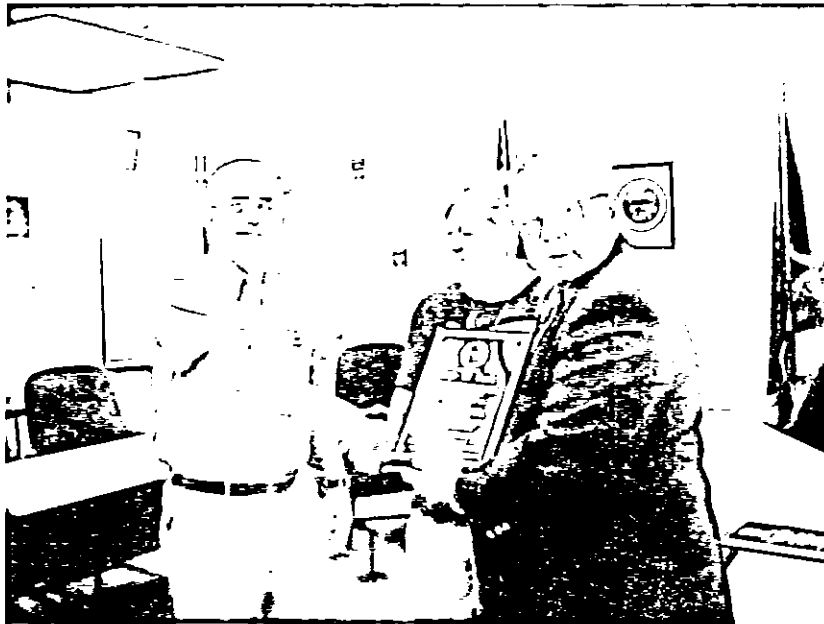
Early in her career, an interest in journalism and an education at the Bishop Lee School of Theater led to her appointment as the "Inquiring Girl Reporter" for the radio broadcasts of the Community Chest of Boston. Her experiences as a staff member at several children's summer camps, developed in her a lifelong passion for camping. With her husband "Chic", she bought the Naticook Camps of New Hampshire, integrated the two camps and directed them as Camp Naticook for more than 35 years. After Camp Naticook closed, she continued as Director of the Naticook Day Camp for the Town of Merrimack at Wasserman Park, where she provided day camping experiences for many children including those with special needs. A certified and highly

respected camp director, she was active in the American and New England Camping Associations where she helped organize and frequently presented at regional and national conferences.

When the dream of keeping the camp in the family dissolved with the death of her daughter, Debbi Wasserman Bilowit, and the thought of condominiums springing up where the cabins had been, was a thought that Rona could not bear. It had to stay open. It had to stay a camp. For the children, and for Debbi, who loved the place so much. And that is why she was willing to work with the Town. The Wasserman's donated the entire area of the day camp to the Town and they sold, and self-financed some 88 acres of adjacent undeveloped land. In order to make sure that the property retained its character, the agreement to purchase included a number of restrictions on its future use. In order to make sure that their daughter would forever be remembered, and associated with this place she loved, the following condition was included: "The property is hereby designated in perpetuity as "Wasserman Park", in memory of Debbi Wasserman Bilowit. The Town will conduct an annual cinema, television, theatrical or dramatic arts program or activity in memory of Debbie Wasserman Bilowit."

It is inspiring to think how Rona's love for her daughter and this camp came together to provide this wonderful place for our residents, and especially for the children. Hopefully, as the years go by, we can continue to make the Park and the Camp something that will honor the memories of Rona, Chic and Debbi.

In Appreciation

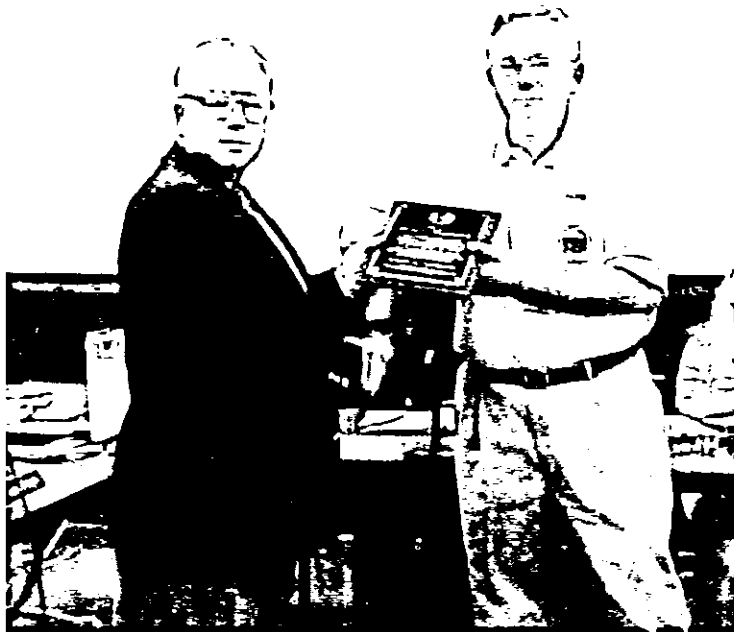


Boyd "Ed" Trask

Highway Foreman
1986 - 2001

Ed Trask came to work for the Town in the Public Works Department in March of 1986. His skills were utilized in a number of positions in the management of the Solid Waste and Highway Divisions of the Public Works Department during his 16 years. In 1991 Ed was the first manager of the Daniel C. Ayer Recycling Facility built at the landfill. He retired as a Highway Foreman and we are sure that Ed will miss the middle of the night call-ins for snow and ice storms. His willingness to take a joke from his co-workers will be missed. We wish Ed well in his retirement.

In Appreciation



Gary J. Woodward

Firefighter/Mechanic 1983 - 1998
D.P.W. Mechanic II 1998 – 2001

Originally hired in the Town's Fire Department in 1983, Gary Woodward 'retired' in 1998. His retirement was short lived as he immediately signed on as an Equipment Maintenance Mechanic II in our Public Works Department. As the Public Works Department assumed the maintenance of the Fire Department vehicles, his transfer allowed others to learn some of the skills needed to maintain the specialized apparatus required of the fire service. Again we wish Gary well in retirement. He will be missed.

In Appreciation



EMT of the Year

Jen Chisholm

EMT Jen Chisholm is an EMS volunteer who has served the Town since 1999. She was selected for her efforts to improve relations between the EMS volunteers and the remainder of the Department. She is involved in multiple activities including the Health and Safety Committee, and has provided training for personnel on sign language.

In Appreciation

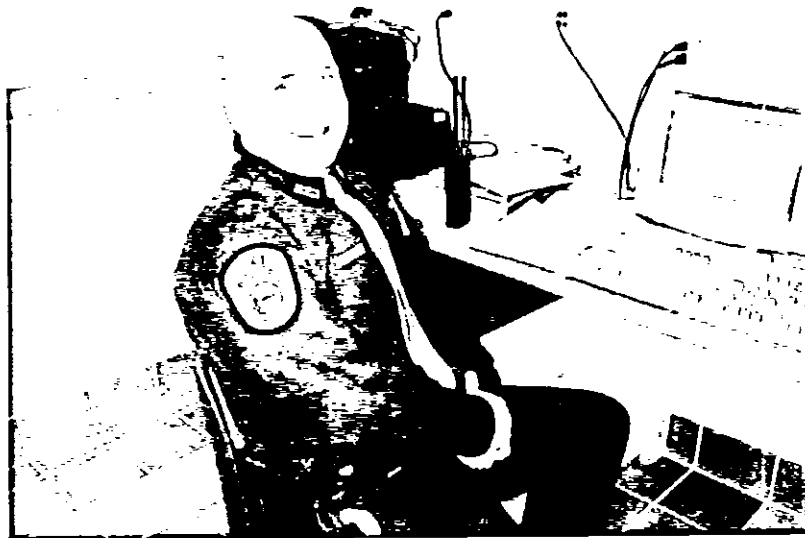


Firefighter of the Year

Matt Duke

Firefighter Matt Duke was hired as a full-time firefighter in 1998 and presently serves on "B" shift. He was selected for his positive attitude and active involvement in many areas of the Department. He serves as an Explorer Post advisor, member of the Health and Safety Committee, member of the Strategic Planning Committee, and serves as Secretary/Treasurer of the Merrimack Professional Firefighters, Local 2904.

In Appreciation



Police Officer of the Year

Theodore Dillon

Patrolman Theodore Dillon was appointed as a Special Police Officer in September of 1994. In August of 1996, he attended the 110th session of the New Hampshire Standards and Training Academy on his own. In November of 1998 he was appointed as a full-time police officer.

Patrolman Dillon holds a Masters Degree from the College of Lifelong Learning and has attended many classes from the New Hampshire Police Standards and Training Council.

This officer has a high degree of work ethic as evidenced by many of his supervisors. He demonstrates a positive influence and is a role model for the youth of our community.

Town of Merrimack Employee Recognitions

The Town of Merrimack recognized the following employees in 2001 for their years of dedicated service to the Town.

30 years of service

James Dwire – Wastewater

25 years of service

Bruce Moreau – Highway

William Miller – General Government/Police

20 years of service

Joseph Maguire – Highway

Joseph Devine – Police

Earl Dubois – Landfill

Wayne Perkins – Fire

Richard Todd – Fire

Richard Blanchard – Wastewater

15 years of service

Walter Kwiecinski – Police

Jeffrey Strong – Highway

Dennis Foley – Police

Christopher Morency – Police

William Adams – Wastewater

Robert Burley – Highway

David Nickerson – Fire

David Parenti – Fire

Carl Scott – Police

10 years of service

Earle "Chip" Chesley – DPW

Michael Housman – Parks & Rec.

5 years of service

Linda Hall – Town Clerk

Nathan Latour – Buildings

Gary McGrath – Wastewater

Jason Marsella – Fire

David Mark – Com. Dev./Highway

Town Meeting

March 7, 2001

Deliberative Session

(Re-scheduled from March 6, 2001 due to inclement weather)

The deliberative session of the Annual Town Meeting was convened at 7:00 p.m. in the All-Purpose Room of the Mastricola Middle School on Baboosic Lake Road in Merrimack, New Hampshire, with Town Moderator Lynn Christensen presiding. Moderator Christensen led the Pledge of Allegiance and John Lyons led the invocation.

Moderator Christensen outlined the rules of the meeting and the procedures to be followed.

Tony Holevas, Chairman of the Board of Selectmen, introduced Board members Finlay Rothhaus, Norman Carr, Chris Christensen and Fran L'Heureux.

Town Manager Dean Shankle introduced the Department Heads, Town Clerk/Tax Collector Diane Pollock, Assistant Town Manager Betty Spence, Finance Administrator Robert Levan, Technology Coordinator Chuck Miller, Assessor Brett Purvis, Community Development Director Jay Minkarah, Fire Chief Bill Pepler, Parks and Recreation Director Michael Housman, Police Chief Joe Devine, and Public Works Director Chip Chesley. Also introduced were Town Secretary Valerie Fysh, Administrative Assistant Heidi Flanders, Library Director Janet Angus, and Town Attorney Jay Hodes.

Dick Andersen, Chairman of the Budget Committee, introduced the Budget Committee members, Stan Heinrich, Evan Fulmer, Ted Kimball, Carol Lang, Norman Phillips, Tom Koenig, Tom Mahon, Charlie Hall, Karen Laba, Ed Silva, and Barbara Tucker and Secretary Rita Carlton. Also mentioned were ex-officio members, Selectmen Representative Chris Christensen, School Board Representative Dave Denton, and Village District Representative Bill Pockl.

Passage of this article shall override the 10 percent limitation imposed on this appropriation due to the non-recommendation of the Budget Committee.

Article 9. To see if the Town will vote to raise and appropriate the sum of \$5,500,000 to purchase approximately 538 +/- acres of land, specifically Tax Map 3B, Lot 164, Tax Map 3B, Lot 260 and Tax Map 3C, Lot 45-1 for all allowable municipal purposes including, but not limited to, construction of schools, Town community center, recreational facilities, and the maintenance of open space; to finance said sum by the issuance of general obligation bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Board of Selectmen to issue, negotiate, sell and deliver said bonds and notes in the amount not to exceed \$5,500,000 and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and financing; and to raise and appropriate the sum of \$250,000 for the purpose of 2001-02 bond issuance costs and interest on said general obligation bonds or serial notes; this purchase of land shall be expressly

contingent upon the property owner, NASTAM Associates, a New Hampshire General Partnership together with Greens Pond Realty, LLC and MTCD, LLC releasing the Town, its municipal officials, and its employees from all claims, actions and causes of action resulting from all municipal decisions and votes associated with the proposed Greens Pond 424 unit cluster subdivision proposed for portions of the above referenced property including, but not limited to, Board of Selectmen decisions regarding modifications to the sewer master plan and the Town's 2000 zoning change restricting cluster subdivisions of property in certain residential areas which zoning change specifically included most, if not all, of the above referenced property. (By Petition) (60% ballot vote required) (Recommended by the Board of Selectmen 4-0-0) (Not recommended by the Budget Committee 12-0-0)

A motion was made by Sue Samson, of 10 Clay Street, to amend the wording of Article 9 as follows: To see if the Town will raise and appropriate up to the sum of \$5,500,000.00 to purchase 538+ acres of land specifically lots Tax Map 3B, Lots 164, 260, 277, 278, 276, Tax Map 3C, Lots 45-1, and 192, Tax Map 4B, Lots 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202 and 203, and Tax Map 4C, Lots 520, 521, 522, 523, 524, 525, 526, 527, 528, and 529, for all allowable municipal purposes including, but not limited to, construction of schools, Town Community Center, recreational facilities, and the maintenance of open space; to finance said sum by the issuance of general obligation bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Board of Selectmen to issue , negotiate, sell and deliver said bonds and notes in the amount not to exceed \$5,500,000 and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and financing; and to raise and appropriate the sum of \$250,000.00 for the purpose of 2001-02 bond issuance costs and interest on said general obligation bonds or serial notes; to purchase the land from the property owner, NasTam Associates, a New Hampshire general partnership. Property to be sold at the option of the seller for fair market appraised value. Doris Foss, of 55 Wilson Hill Road, seconded the motion.

Mackie White, of 3 Galloway Road, spoke to the article. He stated that the idea behind the article was to come up with a peaceful solution to get the Town out of court and to get the property into Town ownership. He also noted that the article provides for a maximum cap on the purchase price.

A motion was made by Stan Heinrich, of 15 Seaverns Bridge Road, that all dollar amounts in the warrant article be reduced to \$1.00. Budget Committee Chairman Dick Andersen seconded the motion.

Chuck Mower, of 4 Depot Street, called a point of order and questioned if an amendment was being made to an amendment. Moderator Christensen clarified that the amended wording of the article by Sue Samson was a main motion and that Stan Heinrich's motion was an amendment to the main motion.

Stan Heinrich, of 15 Seaverns Bridge Road, stated that he felt that this was too much money to spend at this time when there were more important things pending. He also had issues with trying to settle the lawsuit through the Town Meeting process. Sue Samson, of 10 Clay Street, spoke against this amendment citing concerns over the lawsuit, and costs that may be incurred if the suit continues to go forward. Ed Silva, of 51 Meetinghouse Road, spoke in support of the amendment expressing his concern that Town Meeting was an inappropriate place to settle litigation. Chris Dunn, of 107 Wilson Hill Road, spoke against the amendment stating that the question should go forward to the voters. Carolyn Whitlock, of 239 Baboosic Lake Road, spoke in support of the amendment stating that she was against developers seeking to recoup losses through the Town Meeting process. Brian Lawrence, of 28 Carter Road, spoke against the amendment stating that this was a great opportunity to purchase land for the Town. Steve Keach, of 15 Colman Path, spoke against the amendment stating that the article deserves to go to the voters.

Moderator Christensen called for a vote. The amendment passed.

Article 10. To see if the Town will vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$19,483,595. Should this Article be defeated, the operating budget shall be \$18,264,575, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Budget Committee 11-0-0)

Budget Committee Chairman Dick Andersen moved to accept the article as printed. Stan Heinrich, of 15 Seaverns Bridge Road, seconded the motion.

Budget Committee Chairman Dick Andersen spoke to the article and stated that a lot of work went into budget preparation and that the proposed budget represents an approximate increase of 3.5% over the current operating budget.

Article 11. To see if the Town will vote to raise and appropriate the sum of \$1,182,000 to be placed in the Landfill Capital Reserve Fund previously established and to authorize the transfer of this sum from fund balance (surplus) and no amount to be raised from taxation. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 10-1-1)

A motion was made by Selectman Christensen to move the article as printed. Selectman Carr seconded the motion.

Selectman Christensen complimented past boards on their foresight and planning toward landfill closure. Selectman Christensen stated that as a result of the voters

approving placing surplus monies into the Landfill Capital Reserve Fund, the amount requested to transfer from surplus this year is expected to be the final amount needed for landfill closure. He stated that this warrant article was being presented in a similar manner to those presented in the past. Public Works Director Chip Chesley noted that the Winter Dump has been closed and the active landfill was next to be closed. Tony Pellegrino, Chairman of the Solid Waste Advisory Committee and Norman Phillips, of 18 Edward Lane, spoke in support of the article. David McCray, of 18 Trowbridge Road, spoke against the wording of the article.

A motion was made by David McCray, of 18 Trowbridge Road, to amend the article as follows: To see if the Town will vote to raise and appropriate the sum of \$1,182,000 to be placed in the Landfill Capital Reserve Fund previously established and to authorize the transfer of this sum from fund balance (surplus) which was the result of taxpayers being overcharged on their property taxes in fiscal year 1999-2000 and no amount to be raised from future taxation. Rita McCray, of 18 Trowbridge Road, seconded the motion.

Selectman Rothhaus clarified that surplus is not necessarily a result of taxes but is due to revenues being greater than anticipated. Selectman Christensen spoke against the amendment stating that the wording of the amendment was misleading, as much of the money is unanticipated revenue not taxes. Budget Committee Chairman Dick Andersen spoke against the amendment stating that he felt that the Town does an adequate job in revenue forecasting. Town Manager Dean Shankle spoke against the amendment expressing concern that the amendment would pertain to tax money only. Other sources of revenue in the surplus would not be transferable to this fund and much of the surplus money is unanticipated revenue not taxes.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Article 12. To see if the Town will vote to raise and appropriate the sum of \$500,000 to be added to the Library Construction Capital Reserve Fund previously established. (By Petition) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 8-3-0)

A motion was made by Library Trustee John Buckley to move Article 12 as follows: To see if the Town will vote to raise and appropriate the sum of \$500,000 to be placed in the previously established Library Construction Capital Reserve Fund and to raise said sum without taxation by a withdrawal from the unreserved general fund balance also known as surplus fund. Pat Heinrich, of 15 Seaverns Bridge Road, seconded the motion.

Library Trustee John Buckley spoke to the article. He stated that this article is consistent with past practices of Town Meeting, which is to continue to fund capital reserve funds, and by using surplus, this will not result in additional taxation. Selectman Christensen spoke in support of the article stating that it is similar to the previous article

dealing with the landfill, and will allow voters to decide whether to fund this through surplus or return the money. Selectman Holevas spoke in support of the article stating that any money put into a capital reserve fund is like having a savings account, earning interest, which ultimately saves the taxpayers money.

Article 13. To see if the Town will vote to establish, in accordance with RSA 35, a Road Improvement Capital Reserve Fund for the reconstruction of Seaverns Bridge Road, Pearson Road, and Tinker Road and for the construction and reconstruction of other roads to include design, engineering, easements, and other such related costs and to raise and appropriate the sum of \$200,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-0)

A motion was made by Selectman Carr to move Article 13 as printed. Selectman Christensen seconded the motion.

Selectman Carr spoke to the article stating that the board recognized that Seaverns Bridge Road has been worked on for the past few years and that there are other roads in Town that are in need of repair. In keeping with the policy of the Board of Selectmen they felt it was time to establish this fund to keep the process going, to get Seaverns Bridge Road completed, and begin work on Tinker and Pearson Roads.

A motion was made by Stan Heinrich, of 15 Seaverns Bridge Road, to amend Article 13 as follows: To see if the Town will vote to raise and appropriate the sum of \$375,000 for the reconstruction of Seaverns Bridge Road; \$200,000 to be raised by general taxation and \$175,000 to be appropriated from the general fund surplus, further to designate the Board of Selectmen as agents to expend. This warrant article will not expire until Seaverns Bridge Road is rebuilt. This is a Special Warrant Article per RSA 32:3, VI. The motion was seconded by Ed Silva, of 51 Meetinghouse Road.

Stan Heinrich, of 15 Seaverns Bridge Road, spoke to the amendment stating that the \$200,000 was not enough money to complete Seaverns Bridge Road. By adding the \$175,000 to come from surplus, for a total of \$375,000, will allow for enough money to finish the road without additional taxation. Ed Silva, of 51 Meetinghouse Road, spoke in support of the amendment stating during the Budget Committee review process it was determined another \$200,000 would be needed next year to finish the project. This amendment allows for this to be completed this year and will save money in the long run. Selectman Carr voiced concern that the wording takes out the establishment of a Capital Reserve Fund. Stan Heinrich, of 15 Seaverns Bridge Road, stated that was the intent of the proposed amendment. Ron Bailey, of 27 Souhegan Drive, questioned how much money was being spent on this road and why it wasn't completed. Town Manager Dean Shankle noted that the Selectmen had proposed a bond issue several years ago to fix Seaverns Bridge Road all at one time, and the bond issue was turned down, which is why this issue comes up year after year. Town Manager Dean Shankle

noted he would not support the amendment as he felt Capital Reserve Funds were important. Selectman Rothhaus and Selectman Christensen both noted that they were against removing the establishment of the Capital Reserve Fund.

Moderator Christensen called for a vote. The amendment failed.

A motion was made by Stan Heinrich, of 15 Seaverns Bridge Road, to amend Article 13 as follows: To see if the Town will vote to establish, in accordance with RSA 35, a Road Improvement Capital Reserve Fund for the reconstruction of Seaverns Bridge Road, Pearson Road, and Tinker Road and for the construction and reconstruction of other roads to include design, engineering, easements, and other such related costs and to raise and appropriate the sum of \$200,000 to be placed in said fund; further to appropriated \$175,000 from the general fund surplus also to be placed in said fund and to rebuild Seaverns Bridge road in the year 2001-02, and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. Selectman Christensen seconded the motion.

Moderator Christensen called for a vote. The amendment passed.

Article 14. To see if the Town will vote to raise and appropriate the sum of \$200,000 to be placed in the Land Bank Capital Reserve Fund previously established for the purchase of real estate for the possible expansion of Town facilities or for conservation purposes. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 7-5-0)

Selectman Christensen moved the article as printed. Selectman L'Heureux seconded the motion.

Selectman Christensen spoke to the article stating that the article for \$200,000 is to add to the Land Bank Capital Reserve Fund to purchase land in the future. The expectation is that this fund will help offset the tax impact of future land purchases.

Ed Silva, of 51 Meetinghouse Road, made a motion to amend Article 14 as follows: To see if the Town will vote to raise and appropriate the sum of \$100,000 and to raise said sum without taxation by a withdrawal from the General Fund unreserved fund balance (surplus). Said sum to be placed in the Land Bank Capital Reserve Fund previously established for the purchase of real estate for the possible expansion of Town facilities or for conservation purposes. This is a Special Warrant Article per RSA 32:3, VI. Stan Heinrich, of 15 Seaverns Bridge Road, seconded the motion.

Ed Silva, of 51 Meetinghouse Road, spoke to the amendment and stated that he supported the concept of a Capital Reserve Fund for future land purchases but felt that \$200,000 was too large a sum. He stated that the intent behind his motion was to allow for money to be put into this fund as well as to help stabilize the tax rate by using

surplus money. Carol Lang, of 4 Greenwood Drive, questioned if the amount of the surplus balance would be within the recommended levels set by the Department of Revenue if all of the proposed articles to be funded by surplus passed. Town Manager Dean Shankle responded that we would be under the recommended amount by approximately \$15,000.00.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Ed Silva, of 51 Meetinghouse Road, made a motion to amend Article 14 as follows: To see if the Town will vote to raise and appropriate the sum of \$85,000 and to raise said sum without taxation by a withdrawal from the General Fund unreserved fund balance (surplus). Said sum to be placed in the Land Bank Capital Reserve Fund previously established for the purchase of real estate for the possible expansion of Town facilities or for conservation purposes. This is a Special Warrant Article per RSA 32:3, VI. Stan Heinrich, of 15 Seaverns Bridge Road, seconded the motion.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Article 15. To see if the Town will vote to approve the wage and benefit increases that have been included in the collective bargaining agreement between the Town of Merrimack and the Professional Firefighters of Merrimack, IAFF Local 2904, and that will amount to approximately \$200,502 in 2001-02, \$297,452 in 2002-03, and \$367,694 in 2003-04, said increases representing the estimated additional costs over those that might otherwise be reflected in the Town's annual operating budgets to maintain current staffing levels; and to raise and appropriate the sum of \$200,502 to provide for the related 2001-02 wage and benefit increases. This collective bargaining agreement covers Firefighters, Master Firefighters, Firefighter/Mechanics, and Firefighter/Paramedics. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

Walter Alford, of 5 Crosswoods Path #32, moved to amend the wording of Article 15 as follows: To see if the Town will vote to approve the wage and benefit increases that have been included in the collective bargaining agreement between the Town of Merrimack and the Professional Firefighters of Merrimack, IAFF Local 2904, and that will amount to approximately \$200,502 in 2001-02, \$297,452 in 2002-03, and \$367,694 in 2003-04, said increases representing the estimated additional costs over those that might otherwise be reflected in the Town's annual operating budgets to maintain current staffing levels; and to raise and appropriate the sum of \$200,502 to provide for the related 2001-02 wage and benefit increases. This collective bargaining agreement covers Firefighters, Master Firefighters, Firefighter/Mechanics, and Firefighter/Paramedics. And the Merrimack Ambulance Rescue Service, a division of the Merrimack Fire Department, shall continue in their present capacity as primary emergency

medical care providers at any scene to which an ambulance is summoned. Arthur Stockhausen, of 41 Fairway Drive, seconded the motion.

Walter Alford, of 5 Crosswoods Path #32, spoke to the article stating this was intended to secure the use of MARS volunteers for ambulance service. Fire Chief Bill Pepler spoke against the article stating his concern over the word "primary". He stated that emergency care is a combined effort of several groups and he was concerned with designating one group as primary and excluding others. Town Manager Dean Shankle asked the moderator if the amended wording was the main motion. The Moderator said "yes".

Town Manager Dean Shankle moved to amend the article to remove the wording that was added and go back to the article as printed. Selectman Christensen seconded the motion.

Town Manager Shankle spoke to the amendment stating that the current contract has been negotiated over a long period of time. This article relates to the money issue in the contract and he stated that he felt it was inappropriate to negotiate operational issues of a contract in this forum. Selectman Carr also questioned the appropriateness of this motion as the original article deals with money and is not a contract issue. Tom Mahon, of 31 Naticook Road, spoke in support of the amendment stating that per NH law, only cost items in a contract can be voted upon.

Moderator Christensen clarified that the original article that was moved contained the additional language, and that the amendment was to return to the article as printed. She then ruled against the motion proposed by Walter Alford stating the topic of the original warrant article pertained to raising and appropriating funds for union contracts and that his motion contained subject matter not covered in the original wording of the warrant article.

Selectman Carr made a motion to move Article 15 as printed. Selectman Christensen seconded the motion.

Article 16. To see if the Town will vote to approve the wage and benefit increases that have been included in the collective bargaining agreement between the Town of Merrimack and AFSCME Council 93 Local and that will amount to approximately \$107,134 in 2001-02, \$158,859 in 2002-03, and \$194,510 in 2003-04, said increases representing the estimated additional costs over those that might otherwise be reflected in the Town's annual operating budgets to maintain current staffing levels; and to raise and appropriate the sum of \$107,134 to provide for the related 2001-02 wage and benefit increases. This collective bargaining agreement covers Fire Lieutenants, Fire Captains, the Fire Marshall, Fire Inspectors, the Police Assistant Communications Supervisor, and Police Lieutenants. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

Selectman L'Heureux moved Article 16 as written. Selectman Christensen seconded the motion.

Town Manager Dean Shankle spoke to the article noting cost items that appear in the contract.

Article 17. To see if the Town will vote to raise and appropriate the sum of \$101,965 to provide for the 2001-2002 wage increase that has been included in the collective bargaining agreement between the Town of Merrimack and Local 2986 of the American Federation of State, County and Municipal Employees, said increase representing the estimated additional cost over the current provision in the Town's 2001-2002 operating budget to maintain current staffing levels? This collective bargaining agreement covers non-supervisory employees of the Highway, Solid Waste Disposal, Wastewater Treatment, and Equipment Maintenance Divisions of the Public Works Department. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

Selectman Rothhaus moved Article 17 as printed. Selectman Carr seconded the motion.

Selectman Rothhaus spoke to the article noting that this was to fund another contract that was brought to agreement.

Article 18. To see if the Town will vote to establish, in accordance with RSA 35, a Northwest Fire Station Capital Reserve Fund for the construction and equipping of a fire station, including design, engineering, and other associated costs, and for future improvements thereto to improve Fire Department response time to the northwest section of Merrimack; and to raise and appropriate the sum of \$85,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-0)

Selectman Christensen moved Article 18 as printed. Selectman L'Heureux seconded the motion.

Selectman Christensen spoke to the article noting that land had previously been purchased for the establishment of a fire station in the Northwest section of Town. Establishment of a capital reserve fund will help to provide for the opportunity in future years to build a fire station in that area.

Article 19. To see if the Town will vote to raise and appropriate the sum of \$75,000 for the repair, widening, and reconstruction of an existing unpaved roadway from the present terminus of Griffin Street to the Merrimack River. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project and June 30, 2003. (Recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee 5-7-0)

Selectman Carr moved Article 19 as printed. Selectman L'Heureux seconded the motion.

Selectman Carr spoke to the article. He noted that through various meetings and surveys the Town has seen a demand from the public for Town to develop recreational facilities. This would allow for better access to land along the river and the boat ramp. Budget Committee Chairman Dick Andersen spoke against the article and noted that the Budget Committee did not support this article. Former Fire Chief Charles Hall spoke in favor of the article and noted that from a safety standpoint this was needed and would allow for better emergency access. Tom Mahon, of 31 Naticook Road, spoke against the article stating that the idea for the road should have been proposed when the bridge was built.

Article 20. To see if the Town will vote to transfer \$50,000 or 100% of the surplus, whichever amount is less, to the Library Construction Capital Reserve Fund, with such amount to be funded from the June 30, 2001 undesignated fund balance in an equal amount to all unencumbered funds remaining on hand in the Library operating budget at the end of the fiscal year 2000-2001. (By Petition) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 9-1-1)

Library Trustee John Buckley moved Article 20 as written. Pat Heinrich, of 15 Seaverns Bridge Road, seconded the motion.

Library Trustee John Buckley spoke to the article. He stated this article is different from the other articles presented so far as this article deals with funding from the current fiscal year. The article is similar to those presented in prior years, and that passage of this article will allow any surplus monies from this fiscal year to be placed into the capital reserve fund.

Article 21. To see if the Town will vote to raise and appropriate the sum of \$30,000 for the installation of vinyl siding on the Town Hall/District Court building at 8 Baboosic Lake Road and for other associated improvements thereto. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project and June 30, 2003. (Recommended by the Board of Selectmen 3-2-0) (Recommended by the Budget Committee 7-4-0)

Selectman Rothhaus moved the article as written. Selectman Christensen seconded the motion.

Selectman Rothhaus moved to amend Article 20 as follows: To see if the Town will vote to raise and appropriate the sum of \$30,000 for the removal of the current siding and installation of pre-primed and painted wood clapboard siding on the Town Hall/District Court building at 8 Baboosic Lake Road and for other associated improvements thereto. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project and June 30, 2003.

Selectman Rothhaus spoke to the amendment stating he brought forward the amendment to maintain the integrity of the building. Selectman Holevas spoke in support of the amendment. He noted that he was a member of the Heritage Commission and that the members of the Commission supported this article.

Moderator Christensen called for a vote on the amendment. The amendment passed.

Article 22. To see if the Town will vote to establish as Town forest under RSA 31:110 the parcel of land off South Grater Road (tax map number 5A/009); to authorize the Conservation Commission to manage The Town forest under the provisions of RSA 31:112, II, and to authorize the placement of any proceeds which may accrue from said forest management in a separate forest maintenance fund, which shall be allowed to accumulate from year to year as provided by RSA 31:113.

Selectman L'Heureux moved Article 22 as written. Selectman Christensen seconded the motion.

Selectman L'Heureux spoke to the article stating that the Town owned this 96 acre piece of property and had charged the Conservation Commission with the responsibility of managing the land in October 2000. She noted that designation of this land as a forest will protect this property as open space. Conservation Commission member Andrew Powell spoke in support of the article.

Article 23. Shall the Town establish a redistricting commission to divide the Town into two (2) or more districts for the purpose of electing representatives to the general court? (By Petition)

David Lambarth, of 1 Loop Road, moved Article 23 as printed. Mary Moriarty, of 6 Plasic Road, seconded the motion.

David Lambarth spoke to the article stating that this was enabling legislation that would allow for the opportunity to elect representatives by district, similar to how cities elect representatives, and would provide for greater local control. Tom Koenig, 1 Danforth Road, spoke against the article stating he felt the current system works well.

A motion to adjourn was made by Stan Heinrich of 15 Seaverns Bridge Road. Tom Mahon, 31 Naticook Road, seconded the motion. The meeting adjourned at 10:07 PM.

Town Meeting

April 10, 2001
Second Session

The second session of the Merrimack Town Meeting was held on April 10, 2001. The following offices and questions were on the ballot:

Selectmen (3 Years) vote for one:

Antone "Tony" Holevas	824	votes
Carol J. Lang	756	votes
David W. McCray	814	votes
Anthony Pellegrino	921	votes

Antone "Tony" Holevas and Anthony Pellegrino were elected to the position of Selectman and were so declared.

Trustee of Trust Funds (3 Years) vote for one:

David A. Johnsen	1311	votes
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David A. Johnsen was elected to the position of Trustee of Trust Funds and was so declared.

Treasurer (3 Years) vote for one:

Bruce W. Moreau	590	votes
Linda B. Wilson	938	votes

Linda B. Wilson was elected to the position of Treasurer and was so declared.

Budget Committee (3 Years) vote for four:

Timothy M. Cahill	1006	votes
Richard "Dick" Hinch	959	votes
Robert "Bob" Kelley	1306	votes
Norman A. Phillips	1051	votes
Rosemary Robertson-Smith	926	votes

Timothy Cahill, Richard Hinch, Robert Kelley and Norman Phillips were elected to the position of Budget Committee member and were so declared.

Library Trustee (3 Years) vote for one:

Ann D. Burrows 1310 votes

Ann D. Burrows was elected to the position of Library Trustee and was so declared.

Zoning Questions:

Article 2. Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.9, Elderly Zoning District, to permit a wider range of housing alternatives in the Elderly Zoning District, including congregate care, nursing homes and assisted living facilities?

1538	Yes
304	No

The question passed and was so declared.

Article 3. Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 3.02, Table of Lot & Yard Regulations, by providing that lot size calculation in the R-2 and R-3 Districts shall exclude wetland and flood hazard soils?

1226	Yes
561	No

The question passed and was so declared.

Article 4. Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.4 (B), District I-1 and I-2 – Permitted Uses Industrial Zone, to permit Daycare as a support use in the Industrial Zone?

1389	Yes
414	No

The question passed and was so declared.

Article 5. Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 3.02, Table of Lot and Yard Regulations, to provide that Note 9 shall apply to a portion of the I-2 Industrial District requiring a 200 foot separation between residential and industrial/commercial buildings, and no other on site use closer than 100 feet?

1468	Yes
294	No

The question passed and was so declared.

Article 6. Are you in favor of the adoption of Amendment No. 5 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.01.1, Industrial District, Metes and Bounds description of the Industrial zones, to clarify the area of land not zoned industrial and that remains residential?

446	Yes
294	No

The question passed and was so declared.

Article 7. Are you in favor of the adoption of Amendment No. 6 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 3, Lot and Yard Regulations, by adding a new Section 3.09 that will permit the Zoning Board of Adjustment to grant special exceptions to allow structures that were made non-conforming by a zoning change to build additions of minimal impact by relaxing current setback requirements?

1124	Yes
632	No

The question passed and was so declared.

Article 8. Are you in favor of the adoption of Amendment No. 7 as proposed by the Planning Board for the Town Zoning Ordinance as follow:

Enact a new Section 16 – Off-Site Improvements, to affirm the authority of the Planning Board to require subdivisions and site plans to complete off-site improvements to such things as municipal roads, sewage and water facilities and storm water and drainage facilities necessitated by a proposed development?

1509	Yes
251	No

The question passed and was so declared.

Questions:

Passage of this article shall override the 10 percent limitation imposed on this appropriation due to the non-recommendation of the Budget Committee.

Article 9. Shall the Town vote to raise and appropriate up to the sum of \$1.00 to purchase 538+ acres of land specifically lots Tax Map 3B, Lots 164, 260, 277, 278, 276, Tax Map 3C, Lots 45-1, and 192, Tax Map 4B, Lots 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202 and 203, and Tax Map 4C, Lots 520, 521, 522, 523, 524, 525, 526, 527, 528, and 529, for all allowable municipal purposes including, but not limited to, construction of schools, Town Community Center, recreational facilities, and the maintenance of open space; to finance said sum by the issuance of general obligation bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Board of Selectmen to issue , negotiate, sell and deliver said bonds and notes in the amount not to exceed \$1.00 and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and financing; and to raise and appropriate the sum of \$1.00 for the purpose of 2001-02 bond issuance costs and interest on said general obligation bonds or serial notes; to purchase the land from the property owner, NasTam Associates, a New Hampshire general partnership. Property to be sold at the option of the seller for fair market appraised value. (By Petition) (60% ballot vote required) (Not recommended by the Board of Selectmen 0-0-5) (Recommended by the Budget Committee 8-3-0)

810	Yes
952	No

The question failed and was so declared.

Article 10. Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$19,483,595? Should this Article be defeated, the operating budget shall be \$18,264,575, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Budget Committee 11-0-0)

1098	Yes
700	No

The question passed and was so declared.

Article 11. Shall the Town vote to raise and appropriate the sum of \$1,182,000 to be placed in the Landfill Capital Reserve Fund previously established and to authorize the transfer of this sum from fund balance (surplus) and no amount to be raised from taxation? This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 10-1-1)

1437	Yes
358	No

The question passed and was so declared.

Article 12. Shall the Town vote to raise and appropriate the sum of \$500,000 to be placed in the previously established Library Construction Capital Reserve Fund and to raise said sum without taxation by a withdrawal from the unreserved general fund balance also known as surplus fund. (By Petition) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 9-2-0)

913	Yes
870	No

The question passed and was so declared.

Article 13. Shall the Town vote to establish, in accordance with RSA 35, a Road Improvement Capital Reserve Fund for the reconstruction of Seaverns Bridge Road, Pearson Road, and Tinker Road and for the construction and reconstruction of other roads to include design, engineering, easements, and other such related costs and to raise and appropriate the sum of \$200,000 to be placed in said fund; further to appropriate \$175,000 from the general fund surplus also to be placed in said fund and

to rebuild Seaverns Bridge road in the year 2001-02, and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-0)

1234	Yes
571	No

The question passed and was so declared.

Article 14. Shall the Town vote to raise and appropriate the sum of \$200,000 to be placed in the Land Bank Capital Reserve Fund previously established for the purchase of real estate for the possible expansion of town facilities or for conservation purposes? This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 7-5-0)

1067	Yes
72	No

The question passed and was so declared.

Article 15. Shall the Town vote to approve the wage and benefit increases that have been included in the collective bargaining agreement between the Town of Merrimack and the Professional Firefighters of Merrimack, IAFF Local 2904, and that will amount to approximately \$200,502 in 2001-02, \$297,452 in 2002-03, and \$367,694 in 2003-04, said increases representing the estimated additional costs over those that might otherwise be reflected in the Town's annual operating budgets to maintain current staffing levels; and to raise and appropriate the sum of \$200,502 to provide for the related 2001-02 wage and benefit increases? This collective bargaining agreement covers Firefighters, Master Firefighters, Firefighter/Mechanics, and Firefighter/Paramedics. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

1290	Yes
534	No

The question passed and was so declared.

Article 16. Shall the Town vote to approve the wage and benefit increases that have been included in the collective bargaining agreement between the Town of Merrimack and AFSCME Council 93 Local and that will amount to approximately \$107,134 in 2001-02, \$158,859 in 2002-03, and \$194,510 in 2003-04, said increases representing the estimated additional costs over those that might otherwise be reflected in the Town's

annual operating budgets to maintain current staffing levels; and to raise and appropriate the sum of \$107,134 to provide for the related 2001-02 wage and benefit increases? This collective bargaining agreement covers Fire Lieutenants, Fire Captains, the Fire Marshall, Fire Inspectors, the Police Assistant Communications Supervisor, and Police Lieutenants. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

1209	Yes
622	No

The question passed and was so declared.

Article 17. Shall the Town vote to raise and appropriate the sum of \$101,965 to provide for the 2001-2002 wage increase that has been included in the collective bargaining agreement between the Town of Merrimack and Local 2986 of the American Federation of State, County and Municipal Employees, said increase representing the estimated additional cost over the current provision in the Town's 2001-2002 operating budget to maintain current staffing levels? This collective bargaining agreement covers non-supervisory employees of the Highway, Solid Waste Disposal, Wastewater Treatment, and Equipment Maintenance Divisions of the Public Works Department. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

1208	Yes
620	No

The question passed and was so declared.

Article 18. Shall the Town vote to establish, in accordance with RSA 35, a Northwest Fire Station Capital Reserve Fund for the construction and equipping of a fire station, including design, engineering, and other associated costs, and for future improvements thereto to improve Fire Department response time to the northwest section of Merrimack; and to raise and appropriate the sum of \$85,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend? This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-0)

1206	Yes
616	No

The question passed and was so declared.

Article 19. Shall the Town vote to raise and appropriate the sum of \$75,000 for the repair, widening, and reconstruction of an existing unpaved roadway from the present terminus of Griffin Street to the Merrimack River? This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project and June 30, 2003. (Recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee 5-7-0)

610	Yes
1176	No

The question failed and was so declared.

Article 20. Shall the Town vote to transfer \$50,000 or 100% of the surplus, whichever amount is less, to the Library Construction Capital Reserve Fund, with such amount to be funded from the June 30, 2001 undesignated fund balance in an equal amount to all unencumbered funds remaining on hand in the Library operating budget at the end of the fiscal year 2000-2001. (By Petition) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 9-1-1)

986	Yes
842	No

The question passed and was so declared.

Article 21. Shall the Town vote to raise and appropriate the sum of \$30,000 for the removal of the current siding and installation of pre-primed and painted clapboard siding on the Town Hall/District Court building at 8 Baboosic Lake Road and for other associated improvements thereto. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project and June 30, 2003. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-0)

1181	Yes
641	No

The question passed and was so declared.

Article 22. Shall the Town vote to establish as town forest under RSA 31:110 the parcel of land off South Grater Road (tax map number 5A/009); to authorize the Conservation commission to manage the town forest under the provisions of RSA 31:112, II, and to authorize the placement of any proceeds which may accrue from said forest management in a separate forest maintenance fund, which shall be allowed to accumulate from year to year as provided by RSA 31:113?

1423	Yes
380	No

The question passed and was so declared.

Article 23. Shall the Town establish a redistricting commission to divide the town into two (2) or more districts for the purpose of electing representatives to the general court? (By Petition)

497	Yes
1332	No

The question failed and was so declared.

Vachon, Clukay & Co., PC

Certified Public Accountants

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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL STRUCTURE BASED ON AN AUDIT OF GENERAL PURPOSE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

We have audited the general purpose financial statements of the Town of Merrimack, New Hampshire as of and for the year ended June 30, 2001, and have issued our report thereon dated August 17, 2001.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement.

The management of the Town of Merrimack, New Hampshire is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with accounting principles generally accepted in the United States of America. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire for the year ended June 30, 2001, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide an opinion on the internal control structure. Accordingly, we do not express such an opinion.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the

risk that errors and irregularities in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control structure and its operation that we consider to be material weaknesses as defined above.

This report is intended for the information of management and the Board of Selectmen. However, this report is a matter of public record and its distribution is not limited.

Wichon, Chahay & Co., PC

August 17, 2001

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
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INDEPENDENT AUDITOR'S REPORT

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Merrimack, New Hampshire as of and for the year ended June 30, 2001, as listed in the table of contents. These general purpose financial statements are the responsibility of the Town of Merrimack, New Hampshire's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the financial statements of the General Fixed Asset Account Group which should be included in order to conform with accounting principles generally accepted in the United States of America. The amount that should be recorded in the General Fixed Asset Account Group is not known.

In our opinion, except for the omission of the financial statements described in the third paragraph, the general purpose financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the fund types and account groups of the Town of Merrimack, New Hampshire as of June 30, 2001 and the results of its operations and the cash flows of its non-expendable and pension trust fund types for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Vachon, Clukay & Co., PC

August 17, 2001

EXHIBIT A

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Balance Sheet - All Fund Types and Account Groups

June 30, 2001

	Governmental Fund Types		Fiduciary Fund Types	Account Group	Totals (Memorandum Only)	
	General	Special Revenue	Trust & Agency	General Long-Term Debt	2001	2000
ASSETS						
Cash and cash equivalents	\$ 1,299	\$ 20,901	\$ 214,259		\$ 236,459	\$ 241,237
Equity in pooled cash and investments	18,492,475	3,558,341	346,369		22,397,185	16,013,168
Investments		86,472	14,632,285		14,718,757	12,664,647
Taxes receivable	7,240,453				7,240,453	11,209,341
Accounts receivable	668,717	1,367,747	10,072		2,046,536	1,675,589
Due from other governments	255,318				255,318	224,956
Prepaid expenditures	95,373				95,373	29,877
Inventory	27,284				27,284	29,656
Due from other funds	159,986	652,635			812,621	270,854
Amount to be provided for retirement of general long-term obligations				\$ 9,896,546	9,896,546	11,513,777
Total Assets	<u>\$ 26,940,905</u>	<u>\$ 5,686,096</u>	<u>\$ 15,202,985</u>	<u>\$ 9,896,546</u>	<u>\$ 57,726,532</u>	<u>\$ 53,873,102</u>
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accounts payable	\$ 409,637	\$ 174,070			\$ 583,707	\$ 633,271
Accrued liabilities	520,798				520,798	502,239
Performance deposits	98,314				98,314	280,527
Retainage payable		63,730			63,730	23,152
Deferred revenue	19,334,972	117,732			19,452,704	16,579,917
Due to others	10,000		\$ 679,809		689,809	431,936
Due to other funds			812,621		812,621	270,854
Capital lease obligations payable					-	125,404
General obligation debt payable				\$ 4,723,905	4,723,905	5,520,982
Accrued compensated absences payable	261,916			827,476	1,089,392	1,027,479
Estimated liability for landfill closure and postclosure care costs					4,345,165	5,096,076
Total Liabilities	<u>20,635,637</u>	<u>355,532</u>	<u>1,492,430</u>	<u>9,896,546</u>	<u>32,380,145</u>	<u>30,491,837</u>
Fund Balances:						
Reserved for endowments			1,874,123		1,874,123	1,797,052
Reserved for encumbrances		58,421			709,054	1,472,373
Reserved for employees' retirement	650,633		1,836,042		1,836,042	2,156,983
Unreserved:						
Designated	2,048,559		8,795,818		10,844,377	7,712,343
Undesignated	3,606,076	5,272,143	1,204,572		10,082,791	10,242,514
Total Fund Balances	<u>6,305,268</u>	<u>5,330,564</u>	<u>13,710,555</u>	<u>-</u>	<u>25,346,387</u>	<u>23,381,265</u>
Total Liabilities and Fund Balances	<u>\$ 26,940,905</u>	<u>\$ 5,686,096</u>	<u>\$ 15,202,985</u>	<u>\$ 9,896,546</u>	<u>\$ 57,726,532</u>	<u>\$ 53,873,102</u>

See notes to financial statements

EXHIBIT B

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenditures and Changes in Fund Balances

All Governmental and Similar Trust Fund Types

For the Year Ended June 30, 2001

	Governmental Fund Types			Fiduciary Fund Types Expendable Trust	Totals (Memorandum Only) June 30,	
	General	Special Revenue	Capital Projects		2001	2000
Revenues:						
Taxes	\$ 8,998,054	\$ 186,110		\$ 250,000	\$ 9,434,164	\$ 8,851,030
Licenses and permits	4,167,392	725			4,168,117	3,798,675
Intergovernmental revenues	1,554,801	372,451		180,000	2,107,252	1,373,437
Charges for services	993,237	4,912,542			5,905,779	5,591,110
Fines & forfeits	23,486				23,486	26,292
Miscellaneous revenues	933,337	359,704	\$ 1,526	511,322	1,805,889	1,549,773
Total Revenues	<u>16,670,307</u>	<u>5,831,532</u>	<u>1,526</u>	<u>941,322</u>	<u>23,444,687</u>	<u>21,190,317</u>
Expenditures:						
Current:						
General government	2,322,004			7,392	2,329,396	2,060,563
Public safety	6,161,313	81,196			6,242,509	5,654,609
Highways and streets	2,207,502				2,207,502	1,952,621
Health and welfare	150,428				150,428	138,128
Sanitation		2,886,397			2,886,397	2,763,103
Culture and recreation	1,346,732	95,625			1,442,357	1,427,066
Capital outlay	1,605,661	804,722	3,075	2,286,114	4,699,572	2,127,802
Debt service:						
Principal of debt	500,770	421,711			922,481	893,956
Interest and fiscal charges	107,007	195,635			302,642	361,192
Total Expenditures	<u>14,401,417</u>	<u>4,485,286</u>	<u>3,075</u>	<u>2,293,506</u>	<u>21,183,284</u>	<u>17,379,040</u>
Excess of Revenues Over (Under) Expenditures	<u>2,268,890</u>	<u>1,346,246</u>	<u>(1,549)</u>	<u>(1,352,184)</u>	<u>2,261,403</u>	<u>3,811,277</u>
Other Financing Sources (Uses):						
Operating transfers in	73,000	500		3,077,000	3,150,500	1,791,000
Operating transfers out	(2,077,500)	(1,000,000)		(73,000)	(3,150,500)	(1,791,000)
Total Other Financing Sources (Uses)	<u>(2,004,500)</u>	<u>(999,500)</u>	<u>-</u>	<u>3,004,000</u>	<u>-</u>	<u>-</u>
Excess of Revenues and Other Sources Over Expenditures and Other Uses	<u>264,390</u>	<u>346,746</u>	<u>(1,549)</u>	<u>1,651,816</u>	<u>2,261,403</u>	<u>3,811,277</u>
Fund Balances - July 1	<u>6,040,878</u>	<u>4,983,818</u>	<u>1,549</u>	<u>7,144,002</u>	<u>18,170,247</u>	<u>14,358,970</u>
Fund Balances - June 30	<u>\$ 6,305,268</u>	<u>\$ 5,330,564</u>	<u>\$ -</u>	<u>\$ 8,795,818</u>	<u>\$ 20,431,650</u>	<u>\$ 18,170,247</u>

See notes to financial statements

EXHIBIT C

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budgetary Basis

Budget and Actual - General and Special Revenue Funds

For the Year Ended June 30, 2001

	General Fund			Special Revenue Funds			Totals (Memorandum Only)		
	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
Revenues:									
Taxes	\$ 8,406,477	\$ 8,998,054	\$ 591,577	\$ 170,000	\$ 186,110	\$ 16,110	\$ 8,576,477	\$ 9,184,164	\$ 607,687
Licenses and permits	3,750,242	4,167,392	417,150	700	725	25	3,750,942	4,168,117	417,175
Intergovernmental revenues	1,484,187	1,442,602	(41,585)	372,451	372,451	-	1,836,638	1,815,053	(41,585)
Charges for service	851,742	993,237	141,495	4,467,200	4,912,542	445,342	5,318,942	5,905,779	586,837
Fines & forfeits	24,150	23,486	(664)	-	-	-	24,150	23,486	(664)
Miscellaneous revenues	959,758	933,338	(26,420)	323,466	359,704	36,238	1,283,224	1,293,042	9,818
Total Revenues	15,476,556	16,538,109	1,061,553	5,333,817	5,831,532	497,715	20,810,373	22,389,641	1,579,268
Expenditures:									
Current:									
General government	2,379,993	2,355,809	24,184				2,379,993	2,355,809	24,184
Public safety	6,262,457	6,049,153	213,304	83,870	81,196	2,674	6,346,327	6,130,349	215,978
Highways and streets	2,425,657	2,313,125	112,532				2,425,657	2,313,125	112,532
Health and welfare	155,191	150,428	4,763				155,191	150,428	4,763
Sanitation				2,972,595	2,904,027	68,568	2,972,595	2,904,027	68,568
Culture and recreation	1,493,117	1,356,099	137,018	94,756	96,175	(1,419)	1,587,873	1,452,274	135,599
Capital outlay	1,006,874	1,095,790	(88,916)	396,881	384,260	12,621	1,403,755	1,480,050	(76,295)
Debt service:									
Principal of debt	500,770	500,770	-	421,711	421,711	-	922,481	922,481	-
Interest and fiscal charges	107,009	107,008	1	195,636	195,635	1	302,645	302,643	2
Total Expenditures	14,331,068	13,928,182	402,886	4,165,449	4,083,004	82,445	18,496,517	18,011,186	485,331
Excess of Revenues over (under) Expenditures	1,145,488	2,629,927	1,484,439	1,168,368	1,748,528	580,160	2,313,856	4,378,455	2,064,599
Other Financing Uses:									
Operating transfers in	73,000	73,000	-		500	500	73,000	73,500	500
Operating transfers out	(2,077,500)	(2,077,500)	-	(1,000,000)	(1,000,000)	-	(3,077,500)	(3,077,500)	-
Total Other Financing Uses	(2,004,500)	(2,004,500)	-	(1,000,000)	(999,500)	500	(3,004,500)	(3,004,000)	500
Excess of Revenues over (under) Expenditures and Other Uses	(859,012)	625,427	1,484,439	168,368	749,028	580,660	(690,644)	1,374,455	2,065,099
Fund Balances - July 1, 2000									
Fund Balances - June 30, 2001	5,029,208	5,029,208	-	4,523,115	4,523,115	-	9,552,323	9,552,323	-
Reconciliation to GAAP Basis:	\$ 4,170,196	5,654,635	\$ 1,484,439	\$ 4,691,483	5,272,143	\$ 580,660	\$ 8,861,679	\$ 10,926,778	\$ 2,065,099
Elimination of encumbrances outstanding at year end					58,421				
Fund Balances - June 30, 2000		650,633							
GAAP Basis		\$ 6,305,268			\$ 5,330,564				

See notes to financial statements

EXHIBIT D

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenses and Changes in Fund Balances

All Non-Expendable and Pension Trust Funds

For the Year Ended June 30, 2001

	Non-Expendable Trust	Pension Trust	Totals (Memorandum Only)	
			June 30,	
			2001	2000
Operating Revenues:				
Contributions		\$ 54,600	\$ 54,600	\$ 98,264
Investment income	\$ 92,575	(207,421)	(114,846)	371,003
Miscellaneous revenues		21,168	21,168	4,718
	<u>92,575</u>	<u>(131,653)</u>	<u>(39,078)</u>	<u>473,985</u>
Operating Expenses	<u>70,880</u>	<u>189,288</u>	<u>260,168</u>	<u>195,750</u>
Net Income (Loss)	21,695	(320,941)	(299,246)	278,235
Fund Balances - July 1, as restated	<u>3,057,000</u>	<u>2,156,983</u>	<u>5,213,983</u>	<u>4,935,748</u>
Fund Balances - June 30	<u>\$ 3,078,695</u>	<u>\$ 1,836,042</u>	<u>\$ 4,914,737</u>	<u>\$ 5,213,983</u>

EXHIBIT E

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Cash Flows

All Non-Expendable and Pension Trust Funds

For the Year Ended June 30, 2001

	Non-Expendable Trust	Pension Trust	Totals (Memorandum Only)	
			June 30,	
			2001	2000
Cash Flows from Operating Activities:				
Cash received from trust investments		\$ 11,096	\$ 11,096	\$ 4,718
Cash paid in accordance with trust agreements	\$ (70,880)	(17,843)	(88,723)	
Other cash paid		(32,356)	(32,356)	(64,380)
Net Cash Provided (Used) by Operating Activities	<u>(70,880)</u>	<u>(39,103)</u>	<u>(109,983)</u>	<u>(59,662)</u>
Cash Flows from Investing Activities:				
Interest on trust investments	90,982		90,982	92,727
Net (increase) decrease in investment securities	(156,281)	210,729	54,448	(86,556)
Gain on investment transactions	122,119	(101,506)	20,613	76,603
Net Cash (Used) by Investing Activities	<u>56,820</u>	<u>109,223</u>	<u>166,043</u>	<u>82,774</u>
Net Increase (Decrease) in Cash and Cash Equivalents	(14,060)	70,120	56,060	23,112
Cash and Cash Equivalents, July 1	<u>45,575</u>	<u>101,464</u>	<u>147,039</u>	<u>123,927</u>
Cash and Cash Equivalents, June 30	<u>\$ 31,515</u>	<u>\$ 171,584</u>	<u>\$ 203,099</u>	<u>\$ 147,039</u>
Reconciliation of Net Operating Income to Net Cash Provided by Operating Activities				
Net Operating Income	\$ 21,695	\$ (320,941)	\$ (299,246)	\$ 278,235
Less investment income	(92,575)	207,421	114,846	(371,003)
Adjustments to Reconcile Net Operating Income to Net Cash Provided by Operating Activities:				
Change in assets and liabilities:				
(Increase) decrease in accrued interest receivable		(10,072)	(10,072)	750
(Increase) decrease in due from other funds		84,489	84,489	32,356
Increase (decrease) in due to other funds	\$ (70,880)	\$ (39,103)	\$ (109,983)	\$ (59,662)
Net Cash Provided (Used)				
Supplemental schedule of non-cash investing activities				
Net increase (decrease) in fair value of investments	<u>\$ 120,526</u>	<u>\$ (105,914)</u>	<u>\$ 14,612</u>	<u>\$ 201,674</u>

See notes to financial statements

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS
June 30, 2001

NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Town of Merrimack, New Hampshire conform to accounting principles generally accepted in the United States of America for local governmental units, except as indicated hereinafter. The following is a summary of significant accounting policies:

Financial Reporting Entity

The Town of Merrimack, New Hampshire (the "Town") was incorporated in 1746. The Town operates under the Town Meeting/Town Manager form of government and performs local governmental functions authorized by State law.

The accompanying financial statements of the Town present the financial position of the various fund types and account groups, the results of operations of the various fund types, and the cash flows for non-expendable trust funds.

The financial statements include those of the various departments governed by the Board of Selectmen and other officials with financial responsibility, including the Town Trustees of Trust Funds and the Trustees of the Merrimack Public Library. The Town has no organizational units that meet criteria for inclusion in the financial statements as defined by the Governmental Accounting Standards Board.

Fund Accounting

The accounts of the Town are organized on the basis of funds and account groups, each of which is a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance, revenues, and expenditures/expenses. The various funds are summarized by type in the financial statements.

Individual funds and account groups summarized in the financial statements are classified as follows:

Governmental Funds

General Fund - used to account for all revenues and expenditures that are not accounted for in other funds or account groups.

Special Revenue Funds - used to account for specific restricted revenues and expenditures for various purposes. The following funds have been accounted for as Special Revenue Funds:

Sewer Operating Fund
Library Fine Fund
Fire Protection Area Fund
DARE Fund
Heritage Commission Fund

Solid Waste Disposal Fund
Naticook Day Camp Fund
Cable Television Fund
Heritage Trail Fund

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2001

Capital Projects Funds - used to account for financial resources to be used for the acquisition or construction of major capital facilities and equipment. The Town accounts for the Road Pavement Management Fund construction project in its Capital Projects Funds

Fiduciary Funds

Assets held by the Town in a fiduciary capacity or as an agent for individuals, private organizations, and other governmental units, and/or other funds for various purposes. Receipts and expenditures of each fund are governed by statutes, local law, or the terms of the gift.

Trust Funds - Expendable Trust Funds are accounted for in essentially the same manner as governmental funds. The non-expendable funds are accounted for and reported as proprietary funds since capital maintenance is critical. These include non-expendable and pension trust funds.

Agency Funds - The School Agency Fund consists of capital reserve funds of the School District that are held by the Town as required by State law.

Account Groups

Account groups are not funds; they do not reflect available financial resources and related liabilities, but are accounting records of general fixed assets and general long-term obligations, respectively. The following is a description of the account groups of the Town.

General Fixed Asset Account Group - The Town does not record the acquisition of fixed assets in the General Fixed Asset Account Group, as required by accounting principles generally accepted in the United States of America. Fixed assets acquired or constructed for general government services are recorded as expenditures in the fund making the expenditure. Funds used to acquire general fixed assets and/or debt service payments on borrowings in connection therewith are accounted for as expenditures in the year payments are made.

General Long-Term Debt Account Group - used to record the outstanding long-term debt obligations of the Town.

Basis of Accounting

The accrual basis is used for the non-expendable and pension trust funds. The measurement focus of these funds is determination of net income, financial position and cash flows ("capital maintenance" focus).

Governmental funds utilize the modified accrual basis whereby revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than interest on long-term debt, are recorded when the liability is incurred, if measurable.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2001

In applying the susceptible to accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. There are, however, essentially two types of revenues. In one, monies must be expended on the specific purpose or project before any amounts will be paid to the Town; therefore, revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and are usually revocable only for failure to comply with prescribed compliance requirements. These resources are reflected as revenues at the time of receipt or earlier if the susceptible to accrual criteria are met.

Licenses and permits, charges for services, and miscellaneous revenues (except investment earnings) are recorded as revenues when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned, since they are measurable and available.

During the course of normal operations, the Town has transactions between funds, including expenditures and transfers of resources to provide services, construct assets, and service debt. The accompanying governmental and fiduciary funds financial statements reflect such transactions as transfers. Non-expendable trust funds report these transactions as revenues and expenses.

Total columns on the accompanying financial statements are captioned "Memorandum Only" to indicate that they are intended to facilitate financial analysis. Interfund eliminations have not been made at arriving at the data and it is not intended to present financial position, results of operations or cash flows in accordance with accounting principles generally accepted in the United States of America.

Budgetary Data

The budget represents departmental appropriations as authorized by annual or special Town meetings. The Selectmen may transfer funds between operating categories, as they deem necessary. The Town adopts its budget under regulations of the New Hampshire Department of Revenue Administration that differ somewhat from accounting principles generally accepted in the United States of America in that the focus is on the entire governmental unit rather than on the basis of fund types. Budgets for capital projects funds are adopted in the year the project is authorized and may extend over multiple accounting periods. Following is a reconciliation between the budget and the adopted budget as they are presented for reporting purposes.

Total Appropriations Voted at		
March 14, 2000 Town Meeting		\$ 20,123,915
Supplemental Appropriations RSA 31:95b		1,764,490
Less nonmonetary items		(216,170)
Timing Differences:		
Continued Appropriations, June 30, 2000		43,341
Continued Appropriations, June 30, 2001		<u>(141,559)</u>
General Fund	\$ 16,408,568	
Special Revenue Funds	<u>5,165,449</u>	
Total		<u>\$ 21,574,017</u>

State law requires balanced budgets but permits the use of beginning budgetary basis fund balance to reduce the property tax rate. For the year ended June 30, 2001, the Town applied \$725,000 of its unreserved/undesignated fund balance to reduce taxes.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2001

Encumbrances

Encumbrance accounting, under which purchase orders and other commitments for the expenditure of monies are recorded in order to reserve a portion of the applicable appropriation, is employed as an extension of formal budgetary integration in Governmental Funds. Encumbrances outstanding at year-end are reported as a component of fund balance since they do not constitute expenditures or liabilities and are detailed by fund type and function as follows:

	General Fund	Special Revenue Funds
General government	\$ 59,513	
Public safety	7,400	
Highway and streets	152,778	
Sanitation		\$ 53,039
Culture and recreation	38,962	550
Capital outlay	391,980	4,832
	<u>\$ 650,633</u>	<u>\$ 58,421</u>

Assets, Liabilities and Fund Equity

Investments – Monetary investments are stated at market value in all funds. The investment in land in the non-expendable trust funds is stated at cost. Certificates of deposit with a maturity of greater than ninety days from the date of issuance are included in investments.

Taxes Receivable - Taxes levied during the current fiscal year and prior years and uncollected at June 30, 2001 are recorded as receivables net of reserves for estimated uncollectibles of \$4,276.

Inventory - The Town accounts for fuel and equipment repair parts under the consumption method on a first-in, first-out basis. Inventories are recorded at cost.

Deferred Revenue - The Town has recorded deferred property tax revenues of \$18,286,018 due July 2, which is the first installment of 2001-2002 taxes. The Town has also deferred taxes of \$423,514 that were levied and not received within the sixty-day recognition period. Other deferred revenue consists of receivables that will be recognized when earned.

Revenues, Expenditures and Expenses

Property Taxes - Taxes are levied on the assessed value of all taxable real property as of the prior April 1 (\$1,643,048,010 as of April 1, 2000) and are due in two installments on July 10 and December 1. Taxes paid after the due dates accrue interest at 12% per annum.

The Town collects taxes for the Merrimack School District and Hillsborough County, independent governmental units, which are remitted to them as required by law. Taxes appropriated during the year were \$23,316,647 and \$2,971,561 for the Merrimack School District and Hillsborough County, respectively. These taxes are not recognized as revenues in these financial statements. The Town bears responsibility for uncollected taxes.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2001

Under State law, the Tax Collector obtains tax liens on properties which have unpaid taxes in the calendar year after taxes were due for the amount of unpaid taxes, interest and costs. These priority tax liens accrue interest at 18% per annum. If the property is not redeemed within a two-year redemption period, the property is tax deeded to the Town.

Accrued Vacation and Sick Leave - Employees earn vacation and sick leave as they provide services. Provision is made in the annual budget for vacation and sick leave. The total estimated value of accumulated compensated absences at June 30, 2001 is \$1,089,392. The current portion of \$261,916 has been recognized in the general fund and the long-term portion of \$827,476 has been recorded in the General Long-Term Debt Account Group.

NOTE 2--STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Compliance with Finance Related Legal Provisions - The Town has no material violations of finance related legal provisions.

NOTE 3--RISK MANAGEMENT

The Town is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended June 30, 2001, the Town was a member of the New Hampshire Municipal Association Property-Liability Insurance Trust, Inc. (NHMA-PLIT) and the Compensation Funds of New Hampshire. The Town currently reports all of its risk management activities in its General Fund. These Trusts are classified as "Risk Pools" in accordance with accounting principles generally accepted in the United States of America.

The Trust agreements permit the Trusts to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. Accounting principles generally accepted in the United States of America require members of pools with a sharing of risk to determine whether or not such assessment is probable and, if so, a reasonable estimate of such assessment. At this time, the Trusts foresee no likelihood of an additional assessment for any of the past years.

Claims expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported. Based on the best available information there is no liability at June 30, 2001.

New Hampshire Municipal Association Property-Liability Insurance Trust, Inc.

The NHMA-PLIT is a Trust organized to provide certain property and liability insurance coverages to member towns, cities, and other qualified political subdivisions of New Hampshire. As a member of the NHMA-PLIT, the Town shares in contributing to the cost of and receiving benefits from a self-insured pooled risk management program. The program includes a Self Insured Retention Fund from which is paid up to \$500,000 for each and every covered property, crime and/or liability loss.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2001

New Hampshire Worker's Compensation Fund

The Compensation Fund was organized to provide statutory worker's compensation coverage to member towns, cities, and other qualified political subdivisions of New Hampshire. The Trust is self-sustaining through annual member premiums and provides coverage for the statutorily required workers' compensation benefits and employer's liability coverage up to \$1,000,000. The program includes a Loss Fund from which is paid up to \$375,000 for each and every covered claim.

NOTE 4—CASH AND INVESTMENTS

The Town maintains a cash and investment pool that is available for use of all governmental fund types that under state law are in the custody of the Town treasurer. Each fund type's portion of this pool is displayed on the combined balance sheet as "Equity in pooled cash and investments". If a cash deficiency occurs it is recorded as an interfund balance. Investment earnings are allocated to each fund on the basis of average monthly balances. The deposits and investments of the Library Trustees Fund, the Capital Reserve and Insurance Expendable Trust Funds, the Non-expendable Trust Funds, the Pension Trust are held separately from those of other Town funds.

The Town's deposit and investment policies are governed by New Hampshire State law and written policies adopted by the Board of Selectmen. The policy for Governmental Fund Types requires that deposits and investments be made in institutions that are participants in federal insurance programs. A maximum of \$2,000,000 may be invested without perfected collateral in any one bank. An unsecured deposit or an investment of more than \$100,000 must meet criteria set by the Board of Selectmen regarding the bank's financial condition. Investments for other funds are at the discretion of the trustees of those funds.

The Town participates in the New Hampshire Public Deposit Investment Pool, (NHPDIP) an external investment pool. The NHPDIP is not registered with the United States Securities and Exchange Commission as an investment company. NHPDIP was created by state law and is administered by a public body of state, local and banking officials.

At year-end, the carrying amount of all the Town's cash deposits was \$5,640,448 and the bank balance was \$2,694,905 all of which was insured or collateralized with securities held by an agent in the Town's name.

The Town's investments are categorized to provide an indication of the level of risk assumed by the Town of Merrimack. Category 1 includes investments that are insured or registered or for which the securities are held by the Town or its agent in the Town's name. Category 2 included uninsured and unregistered investments for which the securities are held by the broker's or dealer's trust department or agent in the Town's name. Category 3 includes uninsured or unregistered investments for which the securities are held by the broker or dealer, or by its trust department or agent but not in the Town's name.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2001

	Category			Carrying Amount
	1	2	3	
Government Securities	\$ 1,812,262			\$ 1,812,262
Corporate Bonds		\$ 252,312		252,312
Corporate Stocks		2,927,641		2,927,641
Repurchase agreements	11,958,318			11,958,318
	<u>\$ 13,770,580</u>	<u>\$ 3,179,953</u>	<u></u>	<u>16,950,533</u>
Land				1,575
Mutual funds				1,133,622
Investments in New Hampshire Public Deposit Investment Pool (NHPDIP)				<u>13,626,223</u>
Total Investments				31,711,953
Book value of cash and deposits				<u>5,640,448</u>
Total Cash and Investments				<u>\$ 37,352,401</u>

Investments in mutual funds and NHPDIP are not investment securities and, as such, are not categorized by risk.

NOTE 5—EMPLOYEE BENEFIT PLANS

Defined Benefit Pension Plan

The Town has a non-contributory defined benefit pension plan for all non-union employees who are not a member of another retirement plan, who have completed a year of service, worked 1,000 or more hours in the plan year, and have attained the age of 21 (55 participants for the year ending June 30, 2001). The Town makes actuarially determined annual contributions to the pension plan equal to amounts allowed by the Internal Revenue Code (\$54,600 for the year ended June 30, 2001). Significant actuarial assumptions are described below. Covered wages under the plan were \$896,860 or 10% of total wages paid to all employees of \$8,768,816. Pension costs include current service costs, which are accrued and funded on a current basis, and prior costs, which are amortized over ten years.

The pension plan provides pension and death benefits. A member may retire after reaching the age of 55 and five years participation in the plan. Benefits vest at 100% after 5 years of service. Employees who retire at or after age 55 with 15 or more years of service are entitled to pension payments for the remainder of their lives equal to 30% of their final five-year average compensation, reduced for less than 15 years of service. The plan provides a death benefit equal to the present value of the deceased member's total accrued benefit.

Contributions from the Town are recognized as revenue in the period in which employees provide services to the Town. Investment income is recognized as earned by the pension plan. The net appreciation (depreciation) in the fair value of investments held by the pension plan is recorded as an increase (decrease) to investment income based on the market value of investments as of the date of the balance sheet. (See Note 4 for investment composition). There are no investments with parties related to the

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2001

pension plan. Benefits and refunds are recognized when due and payable. The Town includes pension administrative costs in its annual operating budget

The annual required contribution for the year ending June 30, 2001, of \$46,454 was determined as part of the July 1, 2000, actuarial valuation using the aggregate actuarial cost method, which does not identify or separately amortize unfunded actuarial liabilities. Because of the Town's contribution policy described above there is no net pension obligation. Significant actuarial assumptions used in the valuation include a rate of return on pre and post retirement assets of 7.5% annually, no pre-retirement withdrawal assumed, 2.5% level increase in salary scale, and a rate of 7.34% on pre and post retirement current liabilities. No changes in actuarial assumptions or benefit provisions that would significantly affect the valuation of the plan have occurred for the last six years.

Additional information required by the Governmental Accounting Standards Board follows these notes. This information is presented to enable the reader to assess the progress made by the Town in accumulating sufficient assets to pay pension benefits as they become due.

New Hampshire Retirement System

Plan Description

The Town contributes to the New Hampshire Retirement System (NHRS), a cost-sharing multiple-employer defined benefit pension plan administered by the NHRS Board of Trustees. The plan provides service, disability, death and vested retirement allowances to plan members and beneficiaries. Benefit provisions are established and may be amended by the New Hampshire State legislature. The NHRS issues a publicly available financial report that includes financial statements and required supplementary information for NHRS. That report may be obtained by writing to New Hampshire Retirement System, 4 Chenell Drive, Concord, New Hampshire 03301.

Funding Policy

Covered public safety employees are required to contribute 9.3% of their covered salary and the Town is required to contribute at an actuarially determined rate. The Town's contribution rates for the covered payroll of police officers and fire employees were 4.93% and 5.70%, respectively. The Town contributes 65% of the employer cost for police officers and fire employees and the State contributes the remaining 35% of the employer cost. The State portion of these retirement contributions of \$112,199 has been reported as a revenue and expenditure of the general fund in these financial statements.

Under State law (RSA-100:16), plan member contribution rates are established and may be amended by the New Hampshire State legislature and employer contribution rates are determined by the NHRS Board of Trustees based on an actuarial valuation. The Town's contributions to the NHRS for the years ending June 30, 2001, 2000, and 1999 were \$220,895, \$203,568, and \$167,452, respectively, equal to the required contributions for each year.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2001

NOTE 6—GENERAL DEBT OBLIGATIONS

Changes in Long-term Debt - the changes in long-term obligations for the year ended June 30, 2001 were as follows:

Type	Balance 07/01/00	Additions	Reductions	Balance 06/30/01
Debt	\$ 5,520,982		\$ 797,077	\$ 4,723,905
Capital Leases	125,404		125,404	-
Total	<u>\$ 5,646,386</u>	<u>\$ -</u>	<u>\$ 922,481</u>	<u>\$ 4,723,905</u>

General Long-term Obligations

General Obligation Debt - payable at June 30, 2001 is comprised of the following individual issues:

\$1,550,000 1989 Camp Naticook Bond due in annual installments of \$50,750 - \$180,899 through January 2, 2005; interest at 9.5%	\$ 634,546
\$1,460,000 1991 Road Improvement Bonds due in annual installments of \$145,000 through August 15, 2001; interest at 6.5%	145,000
\$1,100,000 1992 Road Improvement Bond due in annual installments of \$110,000 through January 15, 2003; interest at 5.0% to 5.4%	220,000
\$4,725,549 Organic Waste Composting Facility Bonds due in annual payments of \$367,449, including interest at 4.632%, through April 1, 2003	<u>3,724,359</u>
	<u>\$ 4,723,905</u>

Summary of Debt Service Requirements to Maturity

The annual requirements to amortize all outstanding long-term obligations as of June 30, 2001 including interest of \$1,599,888 are as follows:

Year Ending June 30,	Debt
2002	\$ 836,932
2003	681,388
2004	565,449
2005	565,534
2006	367,449
2007-2011	1,837,245
2012-2015	<u>1,469,796</u>
	<u>\$ 6,323,793</u>

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2001

Available Debt Margin - The Town is subject to State statute which limits debt outstanding to a percentage (dependent on purpose) of a valuation calculation made annually by the State. As of June 30, 2001, the Town had an available debt margin of \$51,932,402 for general purposes. Debt incurred for sewer expansion is not included in the limitation calculations.

NOTE 7--INTERFUND BALANCES

Interfund receivables/payables at June 30, 2001 were as follows:

<u>Fund</u>	<u>Interfund Receivables</u>	<u>Interfund Payables</u>
General Fund	\$ 159,986	
Special Revenue Funds:		
Sewer Operating Fund	559,084	
Solid Waste Disposal Fund	93,551	
Trust and Agency Funds:		
Capital Reserve Funds		\$ 695,775
Pension Trust Fund		116,846
Total	<u>\$ 812,621</u>	<u>\$ 812,621</u>

NOTE 8--NON-EXPENDABLE TRUST FUNDS

The principal amounts of all Non-expendable Trust Funds are restricted in that only income earned may be expended. Principal and income balances at June 30, 2001 were as follows:

	<u>Principal</u>	<u>Income</u>	<u>Total</u>
Fund A	\$ 596,406	\$ 550,529	\$ 1,146,935
Fund B	63,867	50,181	114,048
Fund C	816,704	217,098	1,033,802
Fund D	371,597	386,764	758,361
Library	25,549		25,549
	<u>\$ 1,874,123</u>	<u>\$ 1,204,572</u>	<u>\$ 3,078,695</u>

NOTE 9--RESTATEMENT OF FUND BALANCE

During the year, an amount due to the General Fund from the Non-Expendable Trust Funds was determined not to be due. Therefore, the fund balance of the Non-Expendable Trust Funds was restated as follows:

Fund Balance, July 1, 2000 (as previously reported)	\$ 3,054,035
Amount of restatement	2,965
Fund Balance, July 1, 2000 as restated	<u>\$ 3,057,000</u>

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2001

NOTE 10—UNRESERVED DESIGNATED FUND BALANCES

General Fund

Article 11 of the April 10, 2001 annual meeting designated \$1,182,000 of June 30, 2001 fund balance for the Landfill Capital Reserve Fund.

Article 12 and Article 20 of the April 10, 2001 annual meeting designated \$550,000 of the June 30, 2001 fund balance for the Library Construction Capital Reserve Fund.

Article 13 of the April 10, 2001 annual meeting designated \$175,000 of the June 30, 2001 fund balance for the Road Improvement Capital Reserve Fund.

Appropriations for certain projects and specific items not fully expended at year end are carried forward as continuing appropriations to the next year in which they supplement the appropriations of that year. At year end, continuing appropriations are reported as a component of fund balance and are as follows:

Athletic fields	\$ 2,012
Seaverns Bridge Road	139,547
	<u>\$ 141,559</u>

Expendable Trust Funds

At June 30, 2001, the designated fund balance of the Expendable Trust Funds consists of the following:

Capital Reserve Funds:	
Landfill	\$ 2,565,014
Highway Equipment	720,449
Fire Equipment	625,240
Ambulance	79,019
Waste Water Treatment Facility	208,051
Property Reappraisal	5,599
Land Bank	7,269
Sewer Line Extension	653,788
Sidewalks and Bike Paths	163,696
Bridge Replacement	149,358
Library Construction	817,732
Library Roof	10,531
Drainage Improvements	181,677
Communication Equipment	119,911
Sewer System	1,725,701
Computer Equipment	53,195
Playground Equipment	63,438
Salt Shed	58,571
Athletic Fields	26,148

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2001

DW Highway Improvements	104,396
South Merrimack Fire Station	<u>74,259</u>
Total Capital Reserve Funds	8,413,042
Conservation Trust	346,369
Insurance Trust Funds	<u>36,407</u>
Total Expendable Trust Funds	<u>\$ 8,795,818</u>

NOTE 11--PERFORMANCE BONDS

The Town holds performance bonds from developers until projects have been completed to Town standards. Due to the nature of the bonds they are not included as part of the financial statements. As of June 30, 2001, the performance bonds are comprised of the following:

Letters of credit	\$ 503,635
Surety bonds	<u>2,713,244</u>
	<u>\$ 3,216,879</u>

NOTE 12--COMMITMENTS AND CONTINGENCIES

Litigation

Town officials estimate that any potential claims against the Town that are not covered by insurance are immaterial. Certain tax assessments are the subject of appeal to the New Hampshire Board of Land and Tax Appeals.

NOTE 13--LANDFILL CLOSURE AND POSTCLOSURE CARE COSTS

State and federal laws and regulations require that the Town place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. An estimated liability has been recorded in the long-term account group based on the future closure and postclosure care costs that will be incurred near or after the date the landfill no longer accepts waste. These landfill closure and postclosure care costs are based on the amount of the landfill used. The estimated liability for landfill closure and postclosure care costs has a balance of \$4,345,165 as of June 30, 2001, which is based on 99.5% usage of the landfill. The estimated total cost of landfill closure and postclosure care of \$4,367,000 is based on the amount that would be paid if all equipment, facilities, and services required to close, monitor and maintain the landfill were acquired as of June 30, 2001. However, the actual cost of closure and postclosure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations.

The Town has established a landfill capital reserve to partially finance the closure and postclosure costs. At June 30, 2001, the balance in the landfill capital reserve is \$2,565,014. The remaining closure and postclosure care costs are expected to be financed through transfers of fund balances and state grants.

Vachon, Clukay & Co., PC

Certified Public Accountants

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INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTARY INFORMATION REQUIRED BY THE GOVERNMENTAL ACCOUNTING STANDARDS BOARD

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

The historical pension information on page 19 is not a required part of the general purpose financial statements of the Town of Merrimack, New Hampshire but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Vachon, Clukay & Co., PC

August 17, 2001

TOWN OF MERRIMACK, NEW HAMPSHIRE

Defined Benefit Pension Plan

Required Supplementary Information

Schedule of Funding Progress

<u>Actuarial Valuation Date</u>	<u>Actuarial Value of Assets</u>	<u>Actuarial Accrued Liability</u>	<u>Excess of Assets (over) under Actuarial Accrued Liability</u>	<u>Funded Ratio</u>	<u>Annual Covered Payroll</u>	<u>Excess (deficiency) as a Percentage of Covered Payroll</u>
July 1, 1994	1,055,122	762,093	(293,029)	138.45%	1,808,288	16.20%
July 1, 1995	1,174,303	1,266,270	91,967	92.74%	2,006,878	(4.58)%
July 1, 1996	1,437,000	1,377,207	(59,793)	104.34%	1,906,228	3.14%
July 1, 1997	1,612,857	1,379,317	(233,540)	116.93%	1,112,825	20.99%
July 1, 1998	1,870,702	1,369,812	(500,890)	136.57%	1,022,175	49.00%
July 1, 1999	2,189,339	1,519,819	(669,520)	144.05%	1,014,980	65.96%
July 1, 2000	1,952,888	1,601,038	(351,850)	121.98%	896,860	39.23%

Employer Contributions

<u>Year Ended June 30</u>	<u>Annual Required Contribution</u>	<u>Percentage Contributed</u>
1995	104,399	104%
1996	88,284	145%
1997	111,435	116%
1998	86,406	114%
1999	49,037	136%
2000	86,376	114%
2001	46,454	118%

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INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTAL INFORMATION

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

Our report on our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire as of June 30, 2001 and for the year then ended appears on page one. That audit was made for the purpose of forming an opinion on the general purpose financial statements of the Town of Merrimack, New Hampshire taken as a whole. The supplemental schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Merrimack, New Hampshire. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Vachon, Clukay & Co., PC

August 17, 2001

SCHEDULE 1

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Balance Sheet - All Special Revenue Funds

June 30, 2001

	Sewer Operating Fund	Library Fine Fund	Fire Protection Area Fund	Solid Waste Disposal Fund	Cable Television Fund	DARE Fund	Heritage Commission Fund	Combining Totals
Cash		\$ 20,901						\$ 20,901
Equity in pooled cash and investments	\$ 2,206,725		\$ 25,807	\$ 1,197,839	\$ 118,950	\$ 8,427	\$ 593	3,558,341
Investments		86,472	9,968	38,717	47,920			86,472
Accounts receivable	1,271,142			93,551				1,367,747
Due from other funds	559,084							652,635
Total Assets	<u>\$ 4,036,951</u>	<u>\$ 107,373</u>	<u>\$ 35,775</u>	<u>\$ 1,330,107</u>	<u>\$ 166,870</u>	<u>\$ 8,427</u>	<u>\$ 593</u>	<u>\$ 5,686,096</u>

ASSETS

LIABILITIES AND FUND BALANCES

Liabilities:								
Accounts payable	\$ 69,097		\$ 6,089	\$ 96,301	\$ 1,874	\$ 709		\$ 174,070
Retainage payable	46,392			17,338				63,730
Deferred revenue	48,232		42,707	8,862	17,931			117,732
Total Liabilities	<u>163,721</u>	<u>-</u>	<u>48,796</u>	<u>122,501</u>	<u>19,805</u>	<u>709</u>	<u>-</u>	<u>355,532</u>
Fund Balances (Deficit):								
Reserved for encumbrances	48,943			8,928	550			58,421
Unreserved:								
Undesignated	3,824,287	\$ 107,373	(13,021)	1,198,678	146,515	7,718	\$ 593	5,272,143
Total Fund Balances	<u>3,873,230</u>	<u>107,373</u>	<u>(13,021)</u>	<u>1,207,606</u>	<u>147,065</u>	<u>7,718</u>	<u>593</u>	<u>5,330,564</u>
Total Liabilities and Fund Balances	<u>\$ 4,036,951</u>	<u>\$ 107,373</u>	<u>\$ 35,775</u>	<u>\$ 1,330,107</u>	<u>\$ 166,870</u>	<u>\$ 8,427</u>	<u>\$ 593</u>	<u>\$ 5,686,096</u>

SCHEDULE 2

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

All Special Revenue Funds

For the Year Ended June 30, 2001

	Sewer Operating Fund	Library Fine Fund	Fire Protection Area Fund	Solid Waste Disposal Fund	Naticook Day Camp Fund	Cable Television Fund	DARE Fund	Heritage Trail Fund	Heritage Commission Fund	Combining Totals
Revenues:										
Taxes						\$186,110				\$ 186,110
Licenses and permits	\$ 725									725
Intergovernmental revenues	372,451									372,451
Charges for service	4,053,762									4,912,542
Miscellaneous revenues	151,332	\$ 59,219	\$ 81,227	\$ 777,553	\$ 167	104,134	\$11,221	\$ 4	\$ 133	359,704
Total Revenues	<u>4,578,270</u>	<u>59,219</u>	<u>81,555</u>	<u>810,719</u>	<u>167</u>	<u>290,244</u>	<u>11,221</u>	<u>4</u>	<u>133</u>	<u>5,831,532</u>
Expenditures:										
Current:										
Public safety			71,620				9,576			81,196
Sanitation	2,427,960	19,835		458,437				615	40	2,886,397
Culture and recreation		1,555			5,900	75,135				95,625
Capital outlay	630,536					166,731				804,722
Debt service:										
Principal of debt	421,711									421,711
Interest and fiscal charges	195,635									195,635
Total Expenditures	<u>3,675,842</u>	<u>21,390</u>	<u>71,620</u>	<u>458,437</u>	<u>5,900</u>	<u>241,866</u>	<u>9,576</u>	<u>615</u>	<u>40</u>	<u>4,485,286</u>
Excess of Revenues Over (Under) Expenditures	<u>902,428</u>	<u>37,829</u>	<u>9,935</u>	<u>352,282</u>	<u>(5,733)</u>	<u>48,378</u>	<u>1,645</u>	<u>(611)</u>	<u>93</u>	<u>1,346,246</u>
Other Financing Sources (Uses):										
Operating transfers in									500	500
Operating transfers out	(1,000,000)									(1,000,000)
Total Other Financing Sources (Uses)	<u>(1,000,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>500</u>	<u>(999,500)</u>
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	(97,572)	37,829	9,935	352,282	(5,733)	48,378	1,645	(611)	593	346,746
Fund Balances (Deficit) - July 1	<u>3,970,802</u>	<u>69,544</u>	<u>(22,956)</u>	<u>855,324</u>	<u>5,733</u>	<u>98,687</u>	<u>6,073</u>	<u>611</u>	<u>-</u>	<u>4,983,818</u>
Fund Balances (Deficit) - June 30	<u>\$ 3,873,230</u>	<u>\$107,373</u>	<u>\$ (13,021)</u>	<u>\$ 1,207,606</u>	<u>\$ -</u>	<u>\$147,065</u>	<u>\$ 7,718</u>	<u>\$ -</u>	<u>\$ 593</u>	<u>\$ 5,330,564</u>

SCHEDULE 3

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Balance Sheet - All Trust and Agency Funds

June 30, 2001

	<u>Expendable Trust Funds</u>	<u>Non- Expendable Trust Funds</u>	<u>Pension Trust Fund</u>	<u>School Agency Fund</u>	<u>Combining Totals</u>
ASSETS					
Cash and equivalents	\$ 11,160	\$ 31,515	\$ 171,584		\$ 214,259
Equity in pooled cash and investments	346,369				346,369
Investments	9,134,064	3,047,180	1,771,232	\$ 679,809	14,632,285
Accounts receivable			10,072		10,072
Total Assets	<u>\$ 9,491,593</u>	<u>\$ 3,078,695</u>	<u>\$ 1,952,888</u>	<u>\$ 679,809</u>	<u>\$ 15,202,985</u>
LIABILITIES AND FUND BALANCES					
Liabilities:					
Due to others				\$ 679,809	\$ 679,809
Due to other funds	\$ 695,775		\$ 116,846		812,621
Total Liabilities	<u>695,775</u>	<u>-</u>	<u>116,846</u>	<u>679,809</u>	<u>1,492,430</u>
Fund Balances:					
Reserved for endowments		\$ 1,874,123			1,874,123
Reserved for employees' retirement			1,836,042		1,836,042
Unreserved:					
Designated	8,795,818				8,795,818
Undesignated		1,204,572			1,204,572
Total Fund Balances	<u>8,795,818</u>	<u>3,078,695</u>	<u>1,836,042</u>	<u>-</u>	<u>13,710,555</u>
Total Liabilities and Fund Balances	<u>\$ 9,491,593</u>	<u>\$ 3,078,695</u>	<u>\$ 1,952,888</u>	<u>\$ 679,809</u>	<u>\$ 15,202,985</u>

SCHEDULE 4
TOWN OF MERRIMACK, NEW HAMPSHIRE
 Project-Length Schedule of Construction Projects
 All Capital Projects Funds
 Beginning of Projects to June 30, 2001

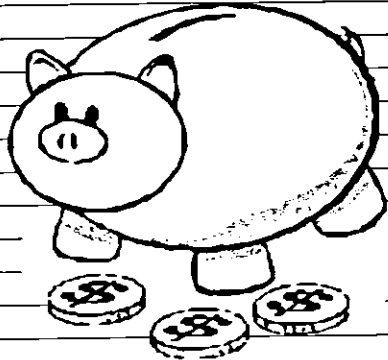
	Road Pavement Management <u>Fund</u>
Revenues and Other Financial Sources:	
Proceeds of general obligation bond issues	\$ 7,760,000
Interest income	1,115,445
Transfers in	75,200
Miscellaneous	<u>9,860</u>
Total Revenues and Other Financial Sources	<u>8,960,505</u>
Expenditures:	
Engineering and construction	8,492,388
Bond issue costs	41,476
Bond/bond anticipation note interest	<u>426,641</u>
Total Expenditures	<u>8,960,505</u>
Fund Balance	<u>\$ -</u>

EXPENDABLE TRUST FUNDS	
JUNE 30, 2001	
<u>Landfill Capital Reserve Fund</u>	
Balance - 07/01/00	2,758,867.92
Expenditures:	
Landfill closure	(1,006,310.23)
Transfer station design	(5,277.06)
Tire shredding	(59,080.10)
Compactor engine	(7,705.95)
Transfer from General Fund	700,000.00
Investment income	184,519.13
Balance - 06/30/01	2,565,013.71
<u>Fire Equipment Capital Reserve Fund</u>	
Balance - 07/01/00	419,704.04
Transfer from General Fund	177,000.00
Investment income	28,535.56
Balance - 06/30/01	625,239.60
<u>Ambulance Capital Reserve Fund</u>	
Balance - 07/01/00	39,468.56
Transfer from General Fund	35,000.00
Investment income	4,550.93
Balance - 06/30/01	79,019.49
<u>Highway Equipment Capital Reserve Fund</u>	
Balance - 07/01/00	667,676.52
Expenditures:	
Dump truck bodies and accessories	(10,634.58)
Ford F-250 pickup truck	(23,579.09)
Ford F-350 dump truck chassis	(26,868.00)
International dump truck body	(27,870.00)
Transfer from General Fund	100,000.00
Investment income	41,724.37
Balance - 06/30/01	720,449.22
<u>Property Revaluation Capital Reserve Fund</u>	
Balance - 07/01/00	5,301.19
Investment income	297.39
Balance - 06/30/01	5,598.58

EXPENDABLE TRUST FUNDS	
JUNE 30, 2001	
<u>Wastewater Treatment Facility Capital Reserve Fund</u>	
Balance - 07/01/00	847,588.89
Expenditures:	
Odor control/trickling filter	(648,017.53)
Compost agitators	(135,960.00)
Belt filter press/pumps	(14,709.58)
Hypochlorite/chemical feed system	(80,641.64)
State grant reimbursements	180,000.00
Investment income	59,790.59
Balance - 06/30/01	208,050.73
<u>Land Bank Capital Reserve Fund</u>	
Balance - 07/01/00	66,319.89
Expenditures:	
Land for Northwest Fire Station	(73,000.00)
Transfer from General Fund	10,000.00
Investment income	3,949.37
Balance - 06/30/01	7,269.26
<u>Bridge Replacement Capital Reserve Fund</u>	
Balance - 07/01/00	134,683.33
Expenditures:	
Thornton Road Bridge/Tinker Road Bridge project	(75,928.68)
Thornton Ferry/Griffin Street Bridge	(10,480.76)
Transfer from General Fund	91,000.00
Investment income	10,084.15
Balance - 06/30/01	149,358.04
<u>Sewer Line Extension Capital Reserve Fund</u>	
Balance - 07/01/00	527,428.22
Expenditures:	
Turkey Hill area sewer line	(5,666.82)
Transfer from General Fund	100,000.00
Investment income	32,026.33
Balance - 06/30/01	653,787.73
<u>Sidewalks and Bike Paths Capital Reserve Fund</u>	
Balance - 07/01/00	130,960.42
Expenditures:	
Camp Sargent Road sidewalk	(5,392.26)
Transfer from General Fund	30,000.00
Investment income	8,127.77
Balance - 06/30/01	163,695.93
<u>Library Roof Capital Reserve Fund</u>	
Balance - 07/01/00	8,031.46

EXPENDABLE TRUST FUNDS	
JUNE 30, 2001	
Transfer from General Fund	2,000.00
Investment income	499.14
Balance - 06/30/01	10,530.60
<u>Library Construction Capital Reserve Fund</u>	
Balance - 07/01/00	354,390.09
Transfer from General Fund	425,000.00
Investment income	38,342.12
Balance - 06/30/01	817,732.21
<u>Drainage Improvements Capital Reserve Fund</u>	
Balance - 07/01/00	126,202.60
Expenditures:	
Sunnydale Drive/Souhegan Drive drainage	(2,800.00)
Greatstone Drive drainage	(50.00)
Transfer from General Fund	50,000.00
Investment income	8,324.35
Balance - 06/30/01	181,676.95
<u>Wastewater Treatment System Capital Reserve Fund</u>	
Balance - 07/01/00	724,513.82
Expenditures:	
Loaders	(30,236.00)
Skid steer loader	(6,542.00)
Pumping station emergency generator	(14,816.60)
Transfer from Sewer Fund	1,000,000.00
Investment income	52,782.07
Balance - 06/30/01	1,725,701.29
<u>Playground Equipment Capital Reserve Fund</u>	
Balance - 07/01/00	26,121.65
Transfer from General Fund	35,000.00
Investment income	2,316.55
Balance - 06/30/01	63,438.20
<u>Computer Equipment Capital Reserve Fund</u>	
Balance - 07/01/00	26,121.65
Transfer from General Fund	25,000.00
Investment income	2,073.45
Balance - 06/30/01	53,195.10

EXPENDABLE TRUST FUNDS	
JUNE 30, 2001	
<u>Communication Equipment Capital Reserve Fund</u>	
Balance - 07/01/00	79,594.37
Transfer from General Fund	35,000.00
Investment income	5,317.11
Balance - 06/30/01	119,911.48
<u>Salt Shed Capital Reserve Fund</u>	
Balance - 07/01/00	-
Transfer from General Fund	56,000.00
Investment income	2,570.74
Balance - 06/30/01	58,570.74
<u>South Fire Station Capital Reserve Fund</u>	
Balance - 07/01/00	-
Transfer from General Fund	71,000.00
Investment income	3,259.33
Balance - 06/30/01	74,259.33
<u>Athletic Fields Capital Reserve Fund</u>	
Balance - 07/01/00	-
Transfer from General Fund	25,000.00
Investment income	1,147.62
Balance - 06/30/01	26,147.62
<u>Daniel Webster Highway Capital Reserve Fund</u>	
Balance - 07/01/00	-
Transfer from General Fund	100,000.00
Investment income	4,396.29
Balance - 06/30/01	104,396.29
<u>Self Insurance Trust Funds</u>	
Balance - 07/01/00	27,718.93
Expenditures:	
Claims paid	(3,898.53)
Transfer from General Fund	10,000.00
Investment income	2,586.12
Balance - 06/30/01	36,406.52
<u>Special Conservation Trust Fund</u>	
Balance - 07/01/00	23,695.38
Transfer from General Fund	811.38
Investment income	1,229.19
Balance - 06/30/01	25,735.95
<u>80 Acres Conservation Trust Fund</u>	
Balance - 07/01/00	7,523.86

EXPENDABLE TRUST FUNDS	
JUNE 30, 2001	
Investment income	396.54
Balance - 06/30/01	7,920.40
Use Change Tax Conservation Trust Fund	
Balance - 07/01/00	142,088.98
Expenditures:	
Land acquisition	(87,547.06)
Forestry management plan	(3,493.00)
Use change tax	250,000.00
Investment income	11,664.01
Balance - 06/30/01	312,712.93
Grand Total	
Balance - 07/01/00	7,144,001.77
Expenditures	(2,366,505.47)
Use change tax	250,000.00
State grant reimbursements	180,000.00
Transfers from other funds	3,077,811.38
Investment income	510,510.22
Balance - 06/30/01	8,795,817.90
	

LONG-TERM DEBT PRINCIPAL AND INTEREST PAYMENT SCHEDULES

\$1,550,000 1989 Camp Naticook Bonds

9.5% Interest

<u>Year</u>	<u>Interest</u> <u>July 2</u>	<u>Principal</u> <u>January 2</u>	<u>Interest</u> <u>January 2</u>	<u>Total</u>
2001-2002	30,141.00	137,718.00	30,141.00	198,000.00
2002-2003	23,599.00	150,802.00	23,599.00	198,000.00
2003-2004	16,436.00	165,128.00	16,436.00	198,000.00
2004-2005	<u>8,593.00</u>	<u>180,896.00</u>	<u>8,593.00</u>	<u>198,082.00</u>
	<u>78,769.00</u>	<u>634,544.00</u>	<u>78,769.00</u>	<u>792,082.00</u>

\$1,460,000 1991 Road Improvement Bonds

6.5% Interest

<u>Year</u>	<u>Interest</u> <u>August 15</u>	<u>Principal</u> <u>August 15</u>	<u>Interest</u> <u>February 15</u>	<u>Total</u>
2001-2002	4,712.50	145,000.00	0.00	149,712.50

\$1,100,000 1992 Road Improvement Bonds

5.0% - 5.4% Interest

<u>Year</u>	<u>Interest</u> <u>January 15</u>	<u>Principal</u> <u>January 15</u>	<u>Interest</u> <u>July 15</u>	<u>Total</u>
2001-2002	5,885.00	110,000.00	5,885.00	121,770.00
2002-2003	<u>2,970.00</u>	<u>110,000.00</u>	<u>2,970.00</u>	<u>115,940.00</u>
	<u>8,855.00</u>	<u>220,000.00</u>	<u>8,855.00</u>	<u>237,710.00</u>

\$4,725,549.33 1996 Organic Waste Composting Facility Bond
4.632% Interest

<u>Year</u>	<u>Principal</u> <u>April 1</u>	<u>Interest</u> <u>April 1</u>	<u>Total</u>
2001-2002	194,936.77	172,512.29	367,449.06
2002-2003	203,966.24	163,482.82	367,449.06
2003-2004	213,413.96	154,035.10	367,449.06
2004-2005	223,299.30	144,149.76	367,449.06
2005-2006	233,642.52	133,806.54	367,449.06
2006-2007	244,464.84	122,984.22	367,449.06
2007-2008	255,788.45	111,660.61	367,449.06
2008-2009	267,636.57	99,812.49	367,449.06
2009-2010	280,033.50	87,415.56	367,449.06
2010-2011	293,004.65	74,444.41	367,449.06
2011-2012	306,576.63	60,872.43	367,449.06
2012-2013	320,777.26	46,671.80	367,449.06
2013-2014	335,635.66	31,813.40	367,449.06
2014-2015	<u>351,182.17</u>	<u>16,266.76</u>	<u>367,448.93</u>
	<u>3,724,358.52</u>	<u>1,419,928.19</u>	<u>5,144,286.71</u>

TOTAL DEBT SERVICE

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2001-2002	587,654.77	249,276.79	836,931.56
2002-2003	464,768.24	216,620.82	681,389.06
2003-2004	378,541.96	186,907.10	565,449.06
2004-2005	404,195.30	161,335.76	565,531.06
2005-2006	233,642.52	133,806.54	367,449.06
2006-2007	244,464.84	122,984.22	367,449.06
2007-2008	255,788.45	111,660.61	367,449.06
2008-2009	267,636.57	99,812.49	367,449.06
2009-2010	280,033.50	87,415.56	367,449.06
2010-2011	293,004.65	74,444.41	367,449.06
2011-2012	306,576.63	60,872.43	367,449.06
2012-2013	320,777.26	46,671.80	367,449.06
2013-2014	335,635.66	31,813.40	367,449.06
2014-2015	<u>351,182.17</u>	<u>16,266.76</u>	<u>367,448.93</u>
	<u>4,723,902.52</u>	<u>1,599,888.69</u>	<u>6,323,791.21</u>

SCHEDULE OF TOWN PROPERTY					
JUNE 30, 2001					
	Land	Buildings	Improvements	Equipment	Total
General Government:					
General Government and Welfare	-	-	-	192,083	192,083
Assessing	-	-	-	88,073	88,073
Buildings & Grounds	308,900	1,094,341	15,781	22,000	1,441,022
Community Development	-	-	-	155,740	155,740
Town Clerk/Tax Collector	-	-	-	93,461	93,461
Public Safety:	-	-	-	-	-
Fire and Ambulance	463,679	971,123	3,250	2,208,470	3,646,522
Police and Communications	81,000	1,365,457	6,900	1,107,671	2,561,028
Public Works:	-	-	-	-	-
Public Works Administration	-	12,100	-	29,857	41,957
Highway and Equipment Maintenance	963,200	510,549	206,700	1,998,277	3,678,726
Solid Waste Disposal	908,900	388,600	12,200	331,724	1,641,424
Wastewater Treatment	238,770	14,825,490	16,874,708	8,236,275	40,175,243
Leisure & Recreation:	-	-	-	-	-
Parks & Recreation	900,500	403,446	255,125	162,750	1,721,821
Library	296,900	572,725	-	178,099	1,047,724
Cable Television	-	-	-	356,731	356,731
Vacant Land and Tax-Deeded Properties	6,986,814	56,000	-	-	7,042,814
Total	11,148,663	20,199,831	17,374,664	15,161,211	63,884,369

2001 SUMMARY INVENTORY OF VALUATION

		<u>Assessed Valuation</u>	
		<u>Taxable</u>	<u>Total</u>
Land:	<u>Acres</u>		
Current use	4,227.40	504,103	
Residential	7,996.60	505,293,646	
Commercial/industrial	<u>2,572.89</u>	<u>145,886,254</u>	
Total taxable land	14,796.89	651,684,003	651,684,003
Tax exempt and non taxable	4,014.25		67,052,800
Buildings:			
Residential		937,819,130	
Manufactured housing		5,442,100	
Commercial/industrial		<u>289,094,680</u>	
Total of taxable buildings		1,232,355,910	1,232,355,910
Tax exempt and non taxable			83,005,490
Public utilities:			
Water		2,535,200	
Gas		4,273,400	
Electric		<u>14,877,300</u>	
Total public utilities		<u>21,685,900</u>	<u>21,685,900</u>
Total valuation before exemptions		1,905,725,813	2,055,784,103
Exemptions:	<u>Number</u>		
Blind	7	105,000	
Elderly	77	5,700,300	
Disabled	6	180,000	
Handicapped	<u>2</u>	<u>13,000</u>	
Total exemptions	92	<u>5,998,300</u>	
Net valuation on which municipal, county, and local school tax rates are computed		1,899,727,513	
Less public utilities		<u>21,685,900</u>	
Net valuation on which state school tax rate is computed		1,878,041,613	

NET ASSESSED VALUATION HISTORY

<u>Year</u>	<u>Net Assessed Valuation</u>	<u>Ratio</u>	<u>Estimated 100% Valuation</u>
2001 B	1,899,727,513	C	C
2000 B	1,643,048,010	94%	1,747,923,415
1999	1,231,725,151	76%	1,620,690,988
1998	1,191,204,781	87%	1,369,200,898
1997	1,148,689,607	92%	1,248,575,660
1996	1,094,869,695	96%	1,140,489,266
1995 B	1,071,829,370	97%	1,104,978,732
1994	1,116,283,912	95%	1,175,035,697
1993 A	1,140,969,487	94%	1,213,797,327
1992	1,634,805,805	134%	1,220,004,332
1991	1,631,537,851	123%	1,326,453,537
1990	1,623,054,803	105%	1,545,766,479
1989 B	1,609,532,654	100%	1,609,532,654
1988	628,790,284	42%	1,497,119,724
1987	590,884,826	43%	1,374,150,758
1986	536,460,879	47%	1,141,406,126
1985	476,434,301	58%	821,438,450
1984	433,028,396	69%	627,577,386
1983	403,180,435	73%	552,301,966
1982	388,767,938	77%	504,893,426
1981	363,434,663	81%	448,684,769
1980	359,864,537	87%	413,637,399

A - Reflects general 30% valuation reduction

B - Reflects property revaluation

C - Not yet available

**STATEMENT OF APPROPRIATIONS, ESTIMATED REVENUES,
AND PROPERTY TAX ASSESSED FOR 2001**

Appropriations

Election and voter registration	15,587
Property revaluation	254,907
Legal expense	109,086
Community development	623,047
General government building maintenance	231,274
Other general government	1,394,761
Police	3,304,887
Fire and ambulance	3,294,833
Emergency management	13,118
Other public safety	386,403
Public works administration	173,399
Highways and streets	1,921,632
Other highways and streets	373,835
Solid waste disposal	483,859
Sewage collection and disposal	2,657,632
Health agencies	77,475
Welfare administration and direct assistance	73,694
Parks and recreation	620,118
Library	976,837
Patriotic purposes	20,500
Other culture and recreation	281,421
Conservation	5,345
Principal - long-term bonds and lease obligations	587,655
Interest - long-term bonds and lease obligations	249,277
Interest - tax anticipation notes	1
Machinery, vehicles, and equipment	343,912
Buildings	70,501
Improvements other than buildings	287,700
Transfer to capital reserve funds	3,471,000
Transfer to other expendable trust funds	11,500
Total appropriations	<u>22,315,196</u>

Estimated Revenues

Timber yield taxes	9,000
Land use change tax	200,000
Excavation activity tax	12,000
Cable television franchise tax	200,000
Interest and penalties on delinquent taxes	152,600
Motor vehicle permit fees	3,500,000
Building permits	200,000
Other licenses and permits	150,228
Federal grants	127,988
State shared revenue	209,919
State meals and rooms tax distribution	654,540
State highway block grant	405,418
State water pollution grants	72,451
Other state grants	43,857

Charges for services	4,410,109
Sale of municipal property	7,000
Interest on deposits and investments	910,700
Payments in lieu of taxes	3,600
Trust funds	3,000
General Fund fund balance	1,907,000
Other sources	153,283
Total estimated revenues	13,332,693

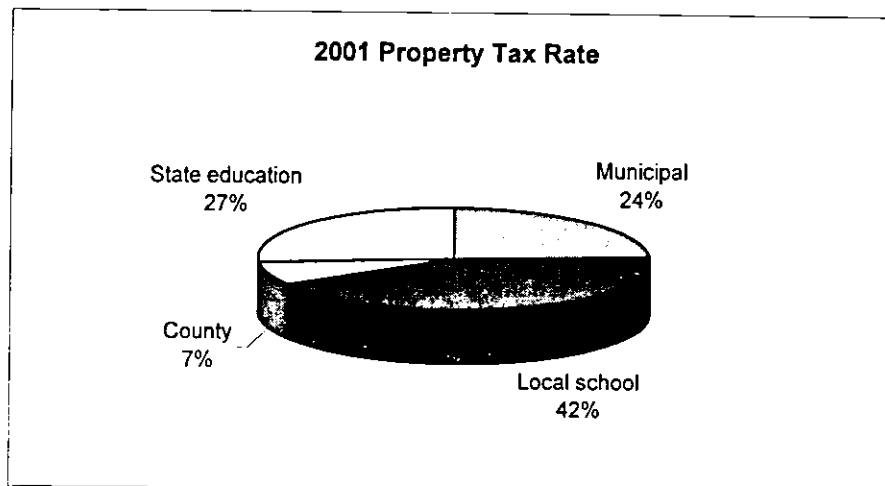
Property Tax Assessed

Total appropriations	22,315,196
Total estimated revenues	13,332,693
Net municipal appropriations	8,982,503
Tax overlay	475,998
War service tax credits	151,800
Net municipal assessment	9,610,301
Net local school assessment	17,103,444
Net county assessment	2,970,366
State education assessment	10,657,126
Total municipal, local school, and county assessments	40,341,237

Tax Rate Computation

	Assessment	Assessed Valuation (\$1,000's)	Tax Rate*
Municipal	9,610,301	1,899,727.513	5.07
Local school	17,103,444	1,899,727.513	9.00
County	2,970,366	1,899,727.513	1.56
State education	10,657,126	1,878,041.613	5.67
Total	40,341,237		21.30

* Tax rate = assessment divided by property valuation



STATEMENT OF ACTUAL REVENUES COMPARED TO ESTIMATED REVENUES									
YEAR ENDED JUNE 30, 2001									
	Encumbrances & Carryovers July 1, 2000	Revenue Budget	RSA 31:95-b Grants	Adjusted Budget	Actual Revenues	Encumbrances & Carryovers June 30, 2001	Variance Favorable (Unfavorable)		
<u>General Fund</u>									
Property tax	-	8,676,799	-	8,676,799	8,681,659	-	4,860		
Current use tax	-	50,000	-	50,000	346,660	-	296,660		
Other taxes	-	36,914	-	36,914	32,457	-	(4,457)		
Interest on delinquent taxes	-	147,600	-	147,600	153,755	-	6,155		
Tax overlay	-	(501,522)	-	(501,522)	(216,476)	-	285,046		
State revenue sharing	-	794,257	-	794,257	794,257	-	-		
Highway block grant	-	379,180	-	379,180	393,905	-	14,725		
Federal law enforcement grants	-	99,557	-	99,557	101,897	-	2,340		
Drug Task Force grant	-	39,259	-	39,259	39,259	-	-		
FEMA grant re: snow storm	-	-	37,873	37,873	32,642	-	(5,231)		
EPA grant re: superfund site	-	-	79,050	79,050	47,089	31,962	1		
Other intergovernmental revenues	14,010	11,719	25,968	51,697	33,553	8,725	(9,419)		
Building permits	-	200,000	-	200,000	306,913	-	106,913		
Auto registrations	-	3,400,000	-	3,400,000	3,712,176	-	312,176		
State auto registration agent fees	-	53,600	-	53,600	53,868	-	268		
Other licenses and permits	-	96,642	-	96,642	94,435	-	(2,207)		
Ambulance fees	-	235,000	-	235,000	273,415	-	38,415		
Police traffic details	-	208,389	-	208,389	235,917	-	27,528		
Administrative cost allocation to									
Sewer Fund	-	185,400	-	185,400	185,400	-	-		
Day Camp registrations	-	110,353	-	110,353	122,263	-	11,910		
Recreation programs	-	25,000	-	25,000	20,048	-	(4,952)		
Engineering plan review	-	30,000	-	30,000	76,276	-	46,276		
Other charges for service	-	57,600	-	57,600	79,918	-	22,318		
Griffin Fund grants	1,331	-	45,000	46,331	46,364	-	33		
Private grant re: sidewalk	-	-	27,900	27,900	-	27,900	-		
Transfer from capital reserve funds	-	73,000	-	73,000	73,000	-	-		
Interest on deposits and investments	-	691,400	-	691,400	752,868	-	61,468		
Donations of property	-	-	216,170	216,170	216,170	-	-		
Insurance premium rebates	-	100,000	-	100,000	51,605	-	(48,395)		
Building rentals	-	33,000	-	33,000	33,000	-	-		
Other miscellaneous revenues	3,617	77,600	4,060	85,277	72,985	3,122	(9,170)		

STATEMENT OF ACTUAL REVENUES COMPARED TO ESTIMATED REVENUES							
YEAR ENDED JUNE 30, 2001							
	Encumbrances & Carryovers July 1, 2000 18,958	Revenue Budget 15,310,747	RSA 31:95-b Grants 436,021	Adjusted Budget 15,765,726	Actual Revenues 16,847,278	Encumbrances & Carryovers June 30, 2001 71,709	Variance Favorable (Unfavorable) 1,153,261
Total General Fund							
<u>Sewer Fund</u>							
Intergovernment revenues	300,000	72,451	-	372,451	372,451	-	-
Sewer rents - residential	-	595,000	-	595,000	607,190	-	12,190
Sewer rents - commercial	-	190,000	-	190,000	202,404	-	12,404
Sewer rents - industrial	-	2,600,000	-	2,600,000	2,712,896	-	112,896
Compost sales	-	100,000	-	100,000	88,989	-	(11,011)
Contractual sludge composting	-	225,000	-	225,000	433,848	-	208,848
Other charges for service	-	17,500	-	17,500	9,160	-	(8,340)
Interest on deposits and investments	-	150,000	-	150,000	148,092	-	(1,908)
Other miscellaneous revenues	-	4,715	-	4,715	3,240	-	(1,475)
Total	300,000	3,954,666	-	4,254,666	4,578,270	-	323,604
<u>Fire Protection Area Fund</u>							
Hydrant Rentals	-	77,300	-	77,300	81,227	-	3,927
Other revenues	-	100	-	100	328	-	228
Total	-	77,400	-	77,400	81,555	-	4,155
<u>Solid Waste Disposal Fund</u>							
Sale of recycled materials	-	40,000	-	40,000	43,704	-	3,704
Dump fees	-	600,000	-	600,000	733,849	-	133,849
Interest on deposits and investments	-	40,000	-	40,000	33,166	-	(6,834)
Total	-	680,000	-	680,000	810,719	-	130,719
<u>Cable Television Fund</u>							
Cable television franchise tax	-	170,000	-	170,000	186,109	-	16,109
Private grants	114,181	-	-	114,181	96,250	17,931	-
Other revenue	-	9,000	-	9,000	7,885	-	(1,115)
Total	114,181	179,000	-	293,181	290,244	17,931	14,994
<u>DARE Fund</u>							
Private grants	-	6,270	-	6,270	10,907	-	4,637

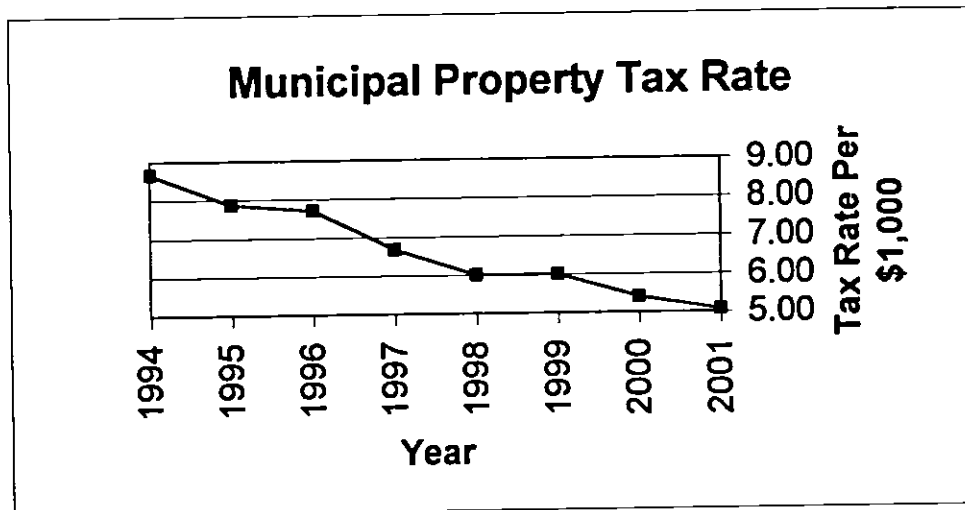
STATEMENT OF ACTUAL REVENUES COMPARED TO ESTIMATED REVENUES							
YEAR ENDED JUNE 30, 2001							
	Encumbrances & Carryovers	Revenue	RSA 31:95-b Grants	Adjusted Budget	Actual Revenues	Encumbrances & Carryovers June 30, 2001	Variance Favorable (Unfavorable)
	July 1, 2000	Budget					
Interest on deposits and Investments	-	200	-	200	314	-	114
Total	-	6,470	-	6,470	11,221	-	4,751
<i>Heritage Trail Fund</i>							
Private grants	-	-	-	-	4	-	4
Interest on deposits and Investments	-	-	-	-	-	-	-
Total	-	-	-	-	4	-	4
<i>Naticook Day Camp Fund</i>							
Interest on deposits and Investments	-	-	-	-	167	-	167
<i>Library Fund</i>							
Charges for service	-	18,600	-	18,600	20,206	-	1,606
Other revenues	-	3,500	-	3,500	12,744	-	9,244
Total	-	22,100	-	22,100	32,950	-	10,850
TOTAL REVENUE	433,139	20,230,383	436,021	21,099,543	22,652,408	89,640	1,642,505
FROM (TO) SURPLUS	1,436,589	(106,468)	1,000,000	2,330,121	(584,274)	818,188	2,096,207
GRAND TOTAL	1,869,728	20,123,915	1,436,021	23,429,664	22,068,134	907,828	453,702

STATEMENT OF EXPENDITURES AND ENCUMBRANCES COMPARED TO APPROPRIATIONS YEAR ENDED JUNE 30, 2001									
	Encumbrances & Carryovers July 1, 2000	Approved Budget	RSA 31:95-b Appropriations	Total Authorized	Expenditures	Encumbrances June 30, 2001	RSA 31:95-b Carryovers June 30, 2001	Total Commitments	Variance Favorable (Unfavorable)
General Fund									
General Government	59,052	1,683,193	254,043	1,976,288	1,982,501	-	376	1,982,877	13,411
Assessing	48,808	232,145	-	300,953	243,077	20,950	-	264,027	36,926
Fire	30,176	3,418,139	24,500	3,472,815	3,382,154	10,407	181	3,392,722	80,093
Police	100,828	3,189,840	50,828	3,341,196	3,177,086	116,230	3,813	3,297,129	44,067
Communications	3,467	353,686	-	357,153	325,990	555	-	326,545	30,608
Public Works Administration	3,969	266,524	-	270,493	255,206	-	-	255,206	15,287
Highway	722,727	2,834,043	27,900	3,584,670	3,000,750	414,509	167,537	3,582,798	1,874
Parks and Recreation	11,299	654,411	-	665,710	638,282	14,098	2,012	654,392	11,318
Library	38,962	1,329,111	-	1,368,073	1,215,158	31,747	-	1,246,905	121,168
Equipment Maintenance	795	363,859	-	364,654	363,822	300	-	364,122	532
Buildings & Grounds	49,013	244,247	-	293,260	309,764	4,512	-	314,276	(21,016)
Community Development	4,424	617,339	79,050	700,813	642,923	33,482	5,707	682,082	18,721
Town Clerk/Tax Collector	27,334	312,772	-	340,108	307,969	5,100	-	313,069	27,037
Welfare	-	155,181	-	155,181	150,428	-	-	150,428	4,763
Debt Service	-	607,779	-	607,779	607,777	-	-	607,777	2
Total General Fund	1,100,854	16,262,279	436,021	17,799,154	16,582,887	651,870	179,606	17,414,363	384,791
Sewer Fund									
Wastewater Treatment	653,831	2,539,090	1,000,000	4,192,721	4,058,496	48,943	-	4,107,439	85,282
Debt Service	-	617,347	-	617,347	617,346	-	-	617,346	1
Total	653,831	3,156,437	1,000,000	4,810,068	4,675,842	48,943	-	4,724,785	85,283
Fire Protection Area Fund									
Hydrant Rentals	-	77,400	-	77,400	71,820	-	-	71,820	5,780
Solid Waste Disposal Fund									
Solid Waste Disposal	187	448,232	-	448,419	458,437	8,928	-	467,365	(18,946)
Cable Television Fund									
Cable Television	115,056	145,297	-	260,353	241,866	550	17,931	260,347	6
DARE Fund									
DARE	-	6,470	-	6,470	9,576	-	-	9,576	(3,106)
Heritage Trail Fund									
Heritage Trail	-	-	-	-	615	-	-	615	(615)
Naticook Day Camp Fund									
Wasserman Park Improvements	-	5,700	-	5,700	5,901	-	-	5,901	(201)
Library Fund									
Library	-	22,100	-	22,100	21,390	-	-	21,390	710
GRAND TOTALS	1,869,728	20,123,915	1,436,021	23,429,664	22,068,134	710,291	197,537	22,975,962	453,702

TAX RATE HISTORY

<u>Year</u>	<u>School</u>	<u>Municipal</u>	<u>County</u>	<u>State</u>	<u>Total</u>	<u>Ratio</u>	<u>Equalized</u>
2001B	9.00	5.07	1.56	5.67	21.30	D	D
2000 B	8.67	5.40	1.79	5.59	21.45	94%	20.16
1999 A	8.99	5.99	2.12	7.48	24.58	76%	18.68
1998	22.82	6.00	2.14	-	30.96	87%	26.94
1997	22.19	6.68	2.20	-	31.07	92%	28.58
1996	22.09	7.70	2.37	-	32.16	96%	30.87
1995 B	21.44	7.87	2.50	-	31.81	97%	30.86
1994	19.83	8.67	2.39	-	30.89	95%	29.35
1993 C	18.98	7.44	2.39	-	28.81	94%	27.08
1992	12.61	4.22	1.61	-	18.44	134%	24.71
1991	12.71	4.14	1.59	-	18.44	123%	22.68
1990	11.24	4.15	1.54	-	16.93	105%	17.78
1989 B	11.46	4.16	1.37	-	16.99	100%	16.99
1988	27.63	8.61	2.39	-	38.63	42%	16.22
1987	23.77	7.42	2.99	-	34.18	43%	14.70
1986	22.92	6.59	2.14	-	31.65	47%	14.88
1985	22.19	5.61	2.05	-	29.85	58%	17.31
1984	21.83	5.35	1.97	-	29.15	69%	20.11
1983	21.10	6.39	1.99	-	29.48	73%	21.52
1982	19.90	6.70	1.60	-	28.20	77%	21.71
1981	20.90	6.70	1.40	-	29.00	81%	23.49
1980	19.00	6.20	1.30	-	26.50	87%	23.06

- A - Reflects new state school tax and education adequacy grants
 B - Reflects property revaluation
 C - Reflects general 30% valuation reduction
 D - Not yet available from State of New Hampshire



Town Clerk Report

Revenues For Year Ended June 30, 2001

Town Agent Fee	\$ 53,878.00
Auto Registration Fees	\$ 3,713,395.64
Bad Check Fees	\$ 2,275.00
Boat Town	\$ 13,460.89
Boat Agent Fees	\$ 550.50
Certified Copies 1st - State	\$ 1,912.00
Certified Copies 1st - Town	\$ 956.00
Certified Copies - Sub. State	\$ 2,065.00
Certified Copies - Sub. Town	\$ 1,239.00
Civil Forfeiture	\$ 1,017.00
State Dog License Fees	\$ 6,275.00
Town Dog License Fees	\$ 11,573.00
State Marriage License Fees	\$ 4,712.00
Town Marriage License Fees	\$ 868.00
Miscellaneous	\$ 4,256.04
Cash Over	\$ 135.98
Parking Fines	\$ 125.00
Cash Short	\$ (96.32)
Title Application Fees	\$ 12,493.00
UCC Filing	\$ 9,903.00
UCC Search & Copy	\$ 1,690.75
UCC Terminations & Changes	\$ 1,245.00
TOTAL	\$ 3,843,929.48
Total Remitted to Treasurer	\$ 3,843,929.48

**Tax Collector's Report
Summary of Tax Accounts
Fiscal Year Ended June 30, 2001**

Uncollected Taxes	2001	Levies 2000	Prior
Beginning of Fiscal Year:			
Property Taxes		\$ 10,713,405.94	\$ (3,072.26)
Residential Sewer		\$ 184,350.61	\$ (21.90)
Hydrant		\$ 17,940.00	
Current Use			\$ 26,150.00
Yield Tax			\$ 3,740.32
Commercial Sewer		\$ 16,519.27	\$ 15,794.91
In Lieu of Taxes		\$ 1,551.00	
Prepays		\$ (1,279.49)	
 Taxes Committed to Collector			
During Fiscal Year:			
Property Taxes	\$ 18,286,018.00	\$ 19,522,819.00	
Residential Sewer	\$ 305,995.00	\$ 301,783.00	
Hydrant	\$ 42,707.00	\$ 59,895.00	
Current Use	\$ 25,200.00	\$ 547,010.00	\$ 9,450.00
Yield Tax	\$ 1,734.00	\$ 11,973.00	
Commercial Sewer	\$ 18,378.54	\$ 183,448.79	
In Lieu of Taxes	\$ 1,782.00	\$ 2,012.00	
Excavation		\$ 18,617.00	
Excavation Activity	\$ 3,389.00		
 Overpayments:			
Property Taxes		\$ 94,566.26	\$ 3,072.26
Residential Sewer		\$ 10,830.19	\$ 21.90
Hydrant		\$ 100.00	
Current Use		\$ 8,044.90	\$ 444.50
Yield Tax			\$ 21.41
Commercial Sewer		\$ 570.60	\$ 132.02
Excavation			
Excavation Activity			
Prepays		\$ 417.08	
 Interest Collected on Delinquent Taxes:	\$ 10.69	\$ 73,177.57	\$ 2,118.11
 Penalties Collected on Delinquent Taxes:		\$ 10,466.25	\$ 306.00
 Discrepancy		\$ 21.41	
 Property Tax Prepayments:	\$ 652.00		
 Total Debits	\$ 18,685,866.23	\$ 31,778,239.38	\$ 58,157.27

**Tax Collector's Report
Summary of Tax Accounts
Fiscal Year Ended June 30, 2001**

Remitted to Treasurer	2001	2000	Prior
During Fiscal Year:			
Property Taxes	\$ 11,605,536.64	\$ 29,954,908.28	
Residential Sewer	\$ 184,613.05	\$ 491,259.79	
Hydrant	\$ 32,739.00	\$ 77,238.00	
Prepayments	\$ 652.00		
Current Use	\$ 6,300.00	\$ 526,076.85	\$ 35,761.01
Yield Tax	\$ 1,734.00	\$ 8,799.00	\$ 3,399.73
Commercial Sewer	\$ 12,702.05	\$ 190,019.29	\$ 14,808.76
In Lieu of Taxes		\$ 3,563.00	
Excavation		\$ 9,741.00	
Excavation Activity			
Interest	\$ 10.69	\$ 49,650.08	\$ 2,009.56
Costs/Penalties		\$ 2,778.75	
Abatements Allowed:			
Property Taxes		\$ 34,620.86	
Residential Sewer		\$ 296.00	
Hydrant		\$ 485.00	
Current Use			
Yield Tax			
Commercial Sewer		\$ 67.02	\$ 33.51
In Lieu of Taxes			
Excavation		\$ 3,430.00	
Excavation Activity			
In Lieu of Taxes			
Adjustments:			
Prepays		\$ (862.41)	
Tax Liens Executed During Year:		\$ 378,118.47	\$ 1,861.21
Deeds to Town During Year:	\$ 1,276.00		
Uncollected Taxes			
End of Fiscal Year			
Property Taxes	\$ 6,679,205.36		
Residential Sewer	\$ 121,381.95		
Hydrant	\$ 9,968.00		
Current Use	\$ 18,900.00	\$ 28,978.05	\$ 283.49
Yield Tax		\$ 3,174.00	
Commercial Sewer	\$ 5,676.49	\$ 10,452.35	
In Lieu of Taxes	\$ 1,782.00		
Excavation		\$ 5,446.00	
Excavation Activity	\$ 3,389.00		
Total Credits	\$ 18,685,866.23	\$ 31,778,239.38	\$ 58,157.27

**Tax Collector's Report
Summary of Tax Accounts
Fiscal Year Ended June 30, 2001**

	2000	1999	Prior
Balance of Unredeemed Taxes Beginning of Fiscal Year		\$ 245,101.98	\$ 220,781.83
Tax Liens Executed to Town During Fiscal Year	\$ 378,118.47	\$ 1,861.21	\$ (9.90)
Interest Collected After Lien Execution	\$ 790.89	\$ 11,885.03	\$ 53,120.36
Collected Redemption Costs	\$ 418.81	\$ 2,493.49	\$ 2,685.97
Overpayments			
Total Debits:	\$ 379,328.17	\$ 261,341.71	\$ 276,578.26
Remittance to Treasurer During Fiscal Year			
Redemptions	\$ 58,057.18	\$ 139,213.50	\$ 168,650.79
Interest and Costs	\$ 1,209.70	\$ 14,378.52	\$ 55,806.33
Abatements Allowed:	\$ 18.54		\$ 9.91
Deeded to Town During Year (Taxes, Interest, & Costs)	\$ 2,802.60	\$ 1,991.96	\$ 2,496.58
Unredeemed Taxes End of Fiscal Year	\$ 317,240.15	\$ 105,757.73	\$ 49,614.65
Total Credits:	\$ 379,328.17	\$ 261,341.71	\$ 276,578.26

Treasurer's Report

POOLED CASH ACCOUNT

Balance - July 1, 2000	16,013,170.06
Receipts:	
General Government	91,461.76
Fire Protection Area	110,072.38
Cable Television	181,668.87
Assessing	4,549.83
Fire and Ambulance	237,032.36
Police	270,590.58
Highway	32,010.93
Public Works Administration	7,589.00
Solid Waste Disposal	791,545.80
Wastewater Treatment	4,107,140.89
Parks and Recreation	157,015.54
Community Development	550,305.80
Town Clerk/Tax Collector	46,485,029.36
Welfare	15,266.68
Interest on pooled deposits and investments	950,841.67
Federal and state aid	1,492,142.65
Private grants	85,045.13
Capital reserve fund transfers	1,627,483.44
Expense reimbursements	<u>164,829.01</u>
Total receipts	<u>57,361,621.68</u>
Total cash available	73,374,791.74
Less selectmen's orders paid	<u>50,977,605.63</u>
Balance - June 30, 2001	22,397,186.11

Treasurer's Report

POOLED CASH ACCOUNT

The cash in each fund is pooled for investment purposes. Interest earned on pooled deposits and investments is allocated to each fund on the basis of its relative average monthly equity in the pooled account. Fund equities in pooled cash at June 30, 2001 and interest earned by each fund during the year then ended are as follows.

<u>Fund</u>	<u>Interest</u>	<u>Equity</u>
General Fund	761,807.79	18,492,475.07
Sewer	148,091.82	2,206,725.60
Cable Television	7,659.64	118,949.88
Fire Protection Area	187.76	25,806.89
Solid Waste Disposal	19,165.99	1,197,839.09
Naticook Day Camp	167.25	-
DARE	313.93	8,427.42
Heritage Trail	3.89	-
Heritage	27.88	592.88
Road Pavement Management Program	125.98	-
Conservation-80 Acres	396.54	7,920.40
Conservation - Land Use Change Tax	11,664.01	312,712.93
Conservation-Special	1,229.19	25,735.95
Total	950,841.67	22,397,186.11

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2001

# SHARES OR UNITS	HOW INVESTED DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC.)	PRINCIPAL					INCOME		BALANCE END YEAR	BALANCE BEGINNING YEAR	EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
		BALANCE BEGINNING YEAR	ADDITIONS PURCHASES	CAPITAL GAINS	PROCEEDS FROM SALES	GAINS OR (LOSSES) FROM SALES	BALANCE END YEAR	INCOME DURING YEAR					
FUND A													
	FLEET BANK, SAVINGS ACT #091.012657.2	\$0.00					\$0.00	\$234.81					
	NH PUBLIC DEPOSIT INVESTMENT POOL (NH-01.137.1)	\$576.92	\$56,322.00				\$56,898.92	\$5,646.42					
	AMERICAN EXPRESS - BROKERAGE	\$0.00					\$0.00	\$458.60					
840	AMERICAN ELECTRIC POWER	\$13,034.29					\$13,034.29	\$1,170.74					
2400	AMERICAN HOME PRODUCTS CORP.	\$15,486.22					\$15,486.22	\$2,208.00					
800	AMERICAN WATER WORKS INC.							\$736.00	\$17,425.78			\$17,425.78	
400	AMERICAN TELEPHONE & TELEGRAPH COMPANY							\$312.49	\$7,507.83			\$7,820.32	
39	AVAYA INC.	\$3,174.58					\$3,174.58	\$10.37					
396	BP AMOCO p.l.c.	\$0.00					\$0.00	\$986.04					
400	CHEVRON CORP.	\$14,626.68					\$14,626.68	\$1,040.00					
279	DELPHI AUTOMOTIVE	\$13,049.50					\$13,049.50	\$78.12					
1050	DOMINION RESOURCES, INC	\$2,458.73					\$2,458.73	\$2,709.00					
1200	DUPONT deNEMOURS COMPANY	\$15,923.96					\$15,923.96	\$1,680.00					
1000	DUKE ENERGY COMPANY	\$10,410.40					\$10,410.40	\$2,200.00					
80	ELECTRONIC DATA SYSTEMS CORP.	\$11,367.37					\$11,367.37	\$48.00					
1149	FLORIDA PROGRESS CORP.	\$0.00					\$0.00	\$1,232.88					
450	GENERAL ELECTRIC CORP.	\$14,013.99			\$14,013.99	\$48,032.01	\$0.00	\$23,134.50				\$23,134.50	
400	GENERAL MOTORS CORP.	\$0.00					\$0.00	\$72.00					
800	HERSHEY FOODS CORP.	\$12,372.53					\$12,372.53	\$800.00					
60	HUGHES ELECTRONICS CORP.	\$14,775.69					\$14,775.69	\$896.00					
1200	RELIANT ENERGY INC.	\$0.00					\$0.00	\$0.00					
3440	KELLOGG COMPANY	\$11,299.75					\$11,299.75	\$1,800.00					
900	LUCENT TECHNOLOGIES	\$11,726.88					\$11,726.88	\$3,474.40					
397	MIRANT CORP.	\$3,516.82	\$5,724.00				\$9,240.82	\$55.04					
		\$0.00					\$0.00	\$0.00					
23,2037	NCR CORPORATION	\$432.74					\$432.74	\$0.00					
1000	PIEDMONT NATURAL GAS CO.	\$0.00					\$0.00	\$0.00					
600	POTOMAC ELECTRIC POWER	\$0.00					\$0.00	\$1,480.00	\$28,982.45			\$28,982.45	
36	RATHEON COMPANY	\$0.00					\$0.00	\$996.00	\$13,705.09			\$13,705.09	
341	SCOTTISH POWER PLC	\$0.00					\$0.00	\$28.80					
1000	SOUTHERN CO.	\$6,055.70					\$6,055.70	\$516.80					
1842	VERIZON	\$0.00					\$0.00	\$1,340.00	\$25,150.58			\$25,150.58	
500	WAL MART STORES INC.	\$18,489.83					\$18,489.83	\$2,836.68					
562	WEYERHAEUSER COMPANY	\$0.00					\$0.00	\$125.00	\$28,482.45			\$28,482.45	
		\$12,707.28					\$12,707.28	\$899.20					
		\$205,499.86	\$62,046.00		\$14,013.99	\$48,032.01	\$253,531.87	\$36,071.39	\$213,780.63	\$16,296.38		\$233,555.64	\$487,087.51
TOTALS FUND A													
Notes/comments:													

Notes/comments:

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2001

# SHARES OR UNITS	DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC.)	BALANCE BEGINNING YEAR	ADDITIONS PURCHASES	CAPITAL GAINS	PROCEEDS FROM SALES	GAINS OR (LOSSES) FROM SALES	BALANCE END YEAR	BALANCE BEGINNING YEAR	INCOME DURING YEAR	EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
	FUND B											
	FLEET BANK, SAVINGS ACT #091-012656-4	\$256.71					\$256.71		\$46.94			
	NH PUBLIC DEPOSIT INVESTMENT POOL NH-01-137-2	(\$2,980.98)	\$8,100.00				\$5,119.02		\$729.55			
	AMERICAN EXPRESS BROKERAGE	0					0		\$61.97			
	500 AMERICAN ELECTRIC POWER COMPANY	\$8,409.22					\$8,409.22		\$1,200.00			
	150 FLORIDA PROGRESS CORP.	\$3,891.28				\$4,208.72	\$0.00		\$160.95			
	2080 TECO ENERGY INC.	\$14,007.01					\$14,007.01		\$2,808.00			
	170 VERIZON CORP.	0						\$8,434.95	\$130.90		\$8,434.95	
	FUND B TOTAL	\$23,583.24	\$8,100.00			\$4,208.72	\$27,791.96	\$19,310.57	\$5,138.31	\$2,961.34	\$21,487.54	\$49,279.50

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2001

# SHARES OR UNITS	HOW INVESTED DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC.)	PRINCIPAL				INCOME		BALANCE BEGINNING YEAR	EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
		BALANCE BEGINNING YEAR	ADDITIONS PURCHASES	PROCEEDS FROM SALES	GAINS OR (LOSSES) FROM SALES	BALANCE END YEAR	INCOME DURING YEAR				
FUND C											
	FLEET BANK, SAVINGS ACT #091-012655 6	\$19,930.20	\$10,881.00			\$30,811.20	\$181.06				
	NH PUBLIC DEPOSIT INVESTMENT POOL NH 01.137.3	\$2,520.87	\$48,646.55			\$51,167.42	\$3,965.59				
	AMERICAN EXPRESS BROKERAGE ACCOUNT	\$0.00				\$0.00	\$16.94				
1000	ALLEGHANNEY POWER SYSTEM, INC.	\$11,477.28				\$11,477.28	\$1,720.00				
507.6	AMERICAN ELECTRIC POWER	\$7,748.92				\$7,748.92	1218.24				
285	AT & T	\$4,736.49				\$4,734.95	141.89				
3000	BELL SOUTH	\$15,838.50				\$15,838.50	\$2,280.00				
1125	KEYSPAN ENERGY	\$9,463.70				\$9,463.70	\$2,002.52				
900	CAROLINA POWER & LIGHT COMPANY	\$10,661.15				\$10,661.15	\$1,881.00				
460	CH ENERGY GROUP INC.	\$10,295.59				\$10,295.59	\$993.60				
900	FLORIDA PROGRESS CORP.	\$8,209.62				\$8,209.62	\$965.70				
1200	FORTUNE BRANDS	\$9,743.67				\$9,743.67	\$1,140.00				
6000	GALLAHER GROUP P/c	\$5,678.41				\$5,678.41	\$1,618.44				
6000	GENERAL ELECTRIC COMPANY	\$9,681.65				\$9,681.65	\$3,560.00				
800	GILLETTE CO.	\$29,944.95				\$29,944.95	\$520.00				
827.845	INTERNATIONAL BUSINESS MACHINES COMPANY	\$14,547.28				\$14,547.28	\$437.42	\$7,008.18		\$7,445.60	
1111	AES CORP.	\$18,733.81				\$18,723.01	\$1,560.00				
1080	MAYTAG COMPANY	\$12,909.10				\$12,909.10	\$777.60				
1350	MOTROLA INC.	\$0.00				\$0.00	\$216.00				
600	POTOMAC ELECTRIC POWER	\$13,705.09				\$13,705.09	\$996.00	\$42,059.07			
529.846	PROCTER & GAMBLE COMPANY	\$27,479.13				\$27,479.13	\$723.53	\$4,353.24		\$5,076.77	
1052	SBC COMMUNICATIONS INC.	\$14,782.55				\$14,782.55	\$1,070.43				
359.792	TEXAS UTILITIES COMPANY	\$4,458.90				\$4,458.90	\$832.26	\$9,472.17		\$10,304.43	
532	QWEST COMMUNICATIONS INTERNATIONAL INC.	\$7,094.99				\$7,060.78	\$0.00				
400	WISCONSIN ENERGY CORPORATION	\$10,697.28				\$10,697.28	\$396.00				
	FUND C TOTAL	\$280,339.13		\$8,256.17	\$51,271.38	\$331,610.51	\$29,214.22	\$86,361.09	\$27,977.12	\$87,598.19	\$419,208.70
	NOTES:										

NOTES:
Central and SouthWest has merged with American Electric Power.
AT&T has merged with MediaOne
IPALCO is now a subsidiary of AEC Corp.

[illegible]

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REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2001

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	%	PRINCIPAL				INCOME DURING YEAR	EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
					BALANCE BEGINNING YEAR	NEW FUNDS CREATED	CASH GAINS OR (LOSSES)	WITHDRAWALS				
FUND A												
1900	PERPETUAL CARE	CEMETERIES	VARIOUS	48.05211%	\$98,698.48		\$23,080.40		\$17,379.91	\$4,041.47	\$159,233.10	\$281,011.98
1917/26/54	PATTERSON, LAWRENCE & CARROLL	LIBRARY	VARIOUS	3.11676%	\$6,401.79		\$1,497.04		\$1,121.45	\$1,027.49	\$2,309.49	\$10,208.32
1854/1921	GAGE & LAWRENCE	SCHOOL	VARIOUS	34.05684%	\$69,952.36		\$16,358.18		\$12,254.06	\$11,227.42	\$25,221.72	\$111,532.26
1951	GEORGE CARROLL	FIRE DEPT.	VARIOUS	14.75041%	\$30,297.17		\$7,084.92		\$5,307.38	\$0.00	\$46,639.33	\$84,021.42
1925	SHEDD HARRIS	FIRE DEPT.	VARIOUS	0.02389%	\$49.05		\$11.47		\$8.59	\$0.00	\$152.00	\$212.52
	FUND A TOTALS			100.000000%	\$205,398.85		\$48,032.01		\$36,071.39	\$16,296.38	\$233,555.64	\$486,986.50
FUND B												
1960	PERPETUAL CARE	CEMETARY	VARIOUS	68.07397%	\$16,054.05				\$3,497.85	\$1,365.30	\$18,209.32	\$37,128.11
1964	LAWRENCE	LIBRARY	VARIOUS	29.00891%	\$6,841.24				\$1,490.57	\$1,223.34	\$3,127.83	\$11,189.85
1960	STOCKLEY	SCHOOL	VARIOUS	2.91712%	\$687.95				\$149.89	\$123.34	\$399.75	\$1,210.46
	FUND B TOTALS			100.000000%	\$23,583.24		\$4,208.28		\$5,138.31	\$2,711.98	\$21,736.90	\$49,528.42
FUND C												
1965	HARRY WATKINS	SCHOOL	VARIOUS	100.000000%	\$280,339.13		\$51,271.38		\$29,214.22	\$27,977.12	\$87,598.19	\$419,208.70
COMMON FUND TOTALS					\$509,321.22	\$0.00	\$103,511.67		\$70,423.92	\$46,985.48	\$342,890.73	\$955,723.62

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2001

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	%	PRINCIPAL			BALANCE BEGINNING YEAR	INCOME DURING YEAR AMOUNT	EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
					BALANCE BEGINNING YEAR	NEW FUNDS CREATED	CASH GAINS OR (LOSSES)					
FUND D												
1945	HARRY WATKINS	PRIZE SPEAKING FUND	VARIOUS	3.21372%	\$2,000.00			\$2,000.00	\$490.45	\$300.00	\$9,730.62	\$11,730.62
1945	HARRY WATKINS	PRIZE SPELLING FUND	VARIOUS	1.89079%	\$1,000.00			\$1,000.00	\$5,404.49	\$388.00	\$5,305.07	\$6,305.07
1969	EVERETT PARKER	GENERAL MAINT.	VARIOUS	1.68824%	\$3,000.00			\$3,000.00	\$3,973.99	\$0.00	\$4,231.62	\$7,231.62
1971	GRIFFIN FENCE FUND	CEMETERY	VARIOUS	7.13841%	\$5,000.00			\$5,000.00	\$25,728.88	\$1,089.39	\$26,818.27	\$31,818.27
	REED CEMETERY	MAINTENANCE OF FENCE	VARIOUS		\$500.00			\$500.00	\$1,521.87	\$71.66	\$1,593.53	\$2,093.53
1970	GRIFFIN LOT CARE	PERPETUAL CARE	VARIOUS	0.46969%	\$50,000.00			\$50,000.00	\$157,333.79	\$7,714.30	\$145,484.09	\$195,484.09
1950	MASTRICOLA FUND	SCHOOL	VARIOUS	50.54940%	\$1,575.00			\$1,575.00	\$30,410.23	\$4,371.06	\$31,393.29	\$38,566.23
1965	WATKINS TOWN FOREST	SCHOOL & TOWN	LAND		\$67,192.94			\$67,192.94	\$32,932.04	\$0.00	\$37,378.82	\$70,611.76
1970	WATKINS FOREST INCOME	SCHOOL	VARIOUS	28.64218%	\$114,626.17			\$113,232.94	\$4,446.78	\$0.00	\$37,378.82	\$170,611.76
1925	SHEDD HARRIS FUND	FIRE PREVENTION	MUTUAL FUNDS	6.40757%			\$18,606.77	\$0.00	\$16,412.83	\$977.86	\$17,390.69	\$17,390.69
1925	SHEDD HARRIS FUND	FIRE PREVENTION	VARIOUS					\$0.00	\$19,707.71	\$23,640.00	\$279,326.00	\$542,826.88
	TOTAL FUND D			100.000000%	\$244,894.11		\$18,606.77	\$263,500.88	\$283,258.29			

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2001

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	%	PRINCIPAL			BALANCE BEGINNING YEAR	INCOME PERCENT	DURING YEAR AMOUNT	EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
					BALANCE BEGINNING YEAR	NEW FUNDS CREATED	CASH GAINS OR (LOSSES)						
TOWN CREATED CAPITAL RESERVE FUNDS													
1973	AMBULANCE	REPLACEMENT	T-BILLS, NHPDIP		\$47,597.36	\$35,000.00	\$8,000.00	\$74,597.36	\$0.00	\$4,236.93	\$0.00	\$4,236.93	\$78,834.29
1973	HIGHWAY EQUIPMENT	REPLACEMENT	T-BILLS, NHPDIP		\$669,676.89	\$100,000.00	\$22,281.07	\$747,395.82	\$0.00	\$41,996.57	\$0.00	\$41,996.57	\$747,395.82
1971	LANDFILL OPERATIONS	REPLACEMENT	T-BILLS, NHPDIP		\$2,686,656.66	\$700,000.00	\$228,626.36	\$3,615,283.02	\$0.00	\$184,364.53	\$0.00	\$184,364.53	\$2,658,030.30
1973	FIRE EQUIPMENT	REPLACEMENT	T-BILLS, NHPDIP		\$379,534.32	\$177,000.00	\$0.00	\$556,534.32	\$40,122.67	\$28,132.76	\$0.00	\$68,255.43	\$524,789.75
1978	WASTE WATER TREATMENT	REPLACEMENT	T-BILLS, NHPDIP		\$983,436.19	\$0.00	\$217,032.57	\$766,403.62	\$0.00	\$59,027.49	\$0.00	\$59,027.49	\$766,403.62
1987	PLANT CAPITAL REPAIRS	REAPPRAISAL	NHPDIP		\$4,795.25	\$0.00	\$237.39	\$4,795.25	\$505.94	\$297.39	\$0.00	\$803.33	\$5,598.58
1987	LIABILITY INSURANCE	RESERVE	NHPDIP		\$3,834.95	\$0.00	\$2,162.20	\$1,672.75	\$404.62	\$168.13	\$572.75	\$0.00	\$1,672.75
1987	PROPERTY DAMAGE	RESERVE	NHPDIP		\$46,101.23	\$10,000.00	\$17,468.46	\$38,632.77	\$3,131.40	\$2,418.46	\$5,549.86	\$0.00	\$38,632.77
1990	INSURANCE DEDUCTIBLE	RESERVE	NHPDIP		\$55,302.14	\$10,000.00	\$58,032.88	\$7,269.26	\$11,017.75	\$3,949.37	\$14,967.12	\$0.00	\$7,269.26
1992	SCHOOL PAVEMENT	RESERVE	NHPDIP		\$111,974.26	\$75,000.00	\$0.00	\$186,974.26	\$5,151.06	\$9,710.40	\$0.00	\$14,861.46	\$201,835.72
1992	SCHOOL ROOF	RESERVE	NHPDIP		\$110,606.58	\$75,000.00	\$93,242.21	\$92,364.37	\$0.00	\$6,792.79	\$6,792.79	\$0.00	\$92,364.37
1994	SEWER EXTENSION	RESERVE	NHPDIP		\$472,085.46	\$100,000.00	\$52,085.46	\$55,342.76	\$32,026.33	\$32,026.33	\$0.00	\$87,369.09	\$59,454.55
1994	SIDEWALK & BIKE PATHS	RESERVE	NHPDIP		\$131,860.42	\$30,000.00	\$0.00	\$161,860.42	\$0.00	\$8,127.77	\$2,817.26	\$5,710.51	\$167,570.93
1994	BRIDGE REPLACEMENT	RESERVE	NHPDIP		\$131,000.00	\$91,000.00	\$71,161.20	\$190,838.80	\$9,623.33	\$10,084.15	\$19,703.48	\$0.00	\$150,838.80
1994	LIBRARY ROOF	RESERVE	NHPDIP		\$7,373.48	\$2,000.00	\$0.00	\$9,373.48	\$657.98	\$499.14	\$0.00	\$1,137.12	\$10,530.60
1995	LIBRARY CONSTRUCTION	RESERVE	NHPDIP		\$340,487.64	\$425,000.00	\$0.00	\$765,487.64	\$15,702.45	\$38,342.12	\$1,800.00	\$52,244.57	\$1,773,221.21
1995	SCHOOL BLD. CONSTRUCTION	RESERVE	NHPDIP		\$8,754.39	\$0.00	\$0.00	\$8,754.39	\$1,444.53	\$572.24	\$0.00	\$5,216.77	\$10,771.16
1997	MUNICIPAL SEWER FOR THORNTONS FERRY SCHOOL	RESERVE	NHPDIP		\$163,280.00	\$75,000.00	\$0.00	\$238,280.00	\$15,358.40	\$13,161.96	\$0.00	\$28,520.36	\$266,800.36
1997	DRAINAGE IMPROVEMENTS	RESERVE	NHPDIP		\$125,000.00	\$50,000.00	\$0.00	\$175,000.00	\$1,596.35	\$8,324.35	\$1,993.75	\$8,026.95	\$183,026.95
1978	COMMUNICATION EQUIPMENT	RESERVE	NHPDIP		\$79,594.37	\$35,000.00	\$0.00	\$114,594.37	\$5,317.11	\$5,317.11	\$0.00	\$5,317.11	\$119,911.48
1999	WASTEWATER TREATMENT SYSTEM	RESERVE	NHPDIP		\$724,513.82	\$1,000,000.00	\$0.00	\$1,724,513.82	\$0.00	\$52,782.07	\$51,594.60	\$1,187.47	\$1,725,701.29
1999	MERRIMACK H.S. SCHOLARSHIP FUND	RESERVE	NHPDIP		\$5,366.54	\$5,000.00	\$4,705.05	\$5,661.49	\$0.00	\$294.95	\$294.95	\$0.00	\$5,661.49
2000	COMPUTER EQUIPMENT	RESERVE	NHPDIP		\$25,000.00	\$25,000.00	\$0.00	\$50,000.00	\$1,121.65	\$2,073.45	\$0.00	\$3,195.10	\$53,195.10
2000	PLAYGROUND EQUIPMENT	RESERVE	NHPDIP		\$25,000.00	\$35,000.00	\$0.00	\$60,000.00	\$1,121.65	\$2,316.55	\$0.00	\$3,438.20	\$63,438.20
2001	SALT SHED	RESERVE	NHPDIP		\$0.00	\$56,000.00	\$0.00	\$56,000.00	\$0.00	\$2,570.74	\$0.00	\$2,570.74	\$58,570.74
2001	S.MERRIMACK FIRE STATION	RESERVE	NHPDIP		\$0.00	\$71,000.00	\$0.00	\$71,000.00	\$0.00	\$3,259.33	\$0.00	\$3,259.33	\$74,259.33
2001	ATHLETIC FIELDS	RESERVE	NHPDIP		\$0.00	\$25,000.00	\$0.00	\$25,000.00	\$0.00	\$1,147.62	\$0.00	\$1,147.62	\$26,147.62
2001	OWN HIGHWAY IMPROVEMENTS	RESERVE	NHPDIP		\$0.00	\$100,000.00	\$0.00	\$100,000.00	\$0.00	\$4,396.29	\$0.00	\$4,396.29	\$104,396.29
2001	SPECIAL EDUCATION	RESERVE	NHPDIP		\$0.00	\$75,000.00	\$0.00	\$75,000.00	\$0.00	\$3,138.01	\$0.00	\$3,138.01	\$78,138.01
2001	J ADAMS SCHOLARSHIP FUND	FUND	NHPDIP		\$0.00	\$24,198.00	\$0.00	\$24,198.00	\$0.00	\$40.21	\$0.00	\$40.21	\$24,238.21
TOTAL TOWN CREATED CAPITAL RESERVE FUNDS					\$7,338,831.95	\$3,406,198.00	\$1,222,712.00	\$9,522,317.95	\$248,435.56	\$529,569.21	\$477,112.17	\$300,892.60	\$9,823,210.55

Town Officials

Representatives to the General Court

Jack Balcom
Peter Batula
Robert Brundidge
Chris Christensen

Dennis Fields
Charles Hall
Robert L'Heureux
Robert Milligan

Board of Selectmen

D. L. Chris Christensen, Chairman
Norman V. Carr, Vice Chairman
Fran L'Heureux
Antone S. Holevas
Anthony Pellegrino

Term expires 2002
Term expires 2003
Term expires 2003
Term expires 2004
Term expires 2004

Town Manager

Dean E. Shankle, Jr.

Assistant Town Manager

Betty J. Spence

Finance Administrator

Robert T. Levan

Moderator

Lynn Christensen

Town Treasurer

Linda Wilson

Town Clerk-Tax Collector

Diane M. Pollock

Deputy Town Clerk-Tax Collector

Linda P. Hall

Contract Assessor

Brett Purvis

Administrative Assessor

Anne Whitney

Community Development Director

A. J. Minkarah

Planning & Zoning Administrator

Will D'Andrea

Building/Health Official

David Mark

Health Officer

Cec Curran

Ambulance Director

Steve Bachand

Emergency Management Director

Chief William H. Pepler, Jr.

Library Director

Janet Angus

Director of Public Works

Earle M. Chesley

Assistant Director of Public Works - WWWTF

Larry R. Spencer

Assistant Director of Public Works - Highway

David Lent

Highway Coordinator

Bruce W. Moreau

Building & Grounds Maintenance

Philip F. Meschino

Equipment Maintenance

James H. Graham

Landfill Foreman

Steven S. Doumas

Ballot Inspectors

Democrat

Betty Morton
Anne Goodridge
Mary Moriarty
Ann McCann

Republican

Yvonne Hinkley
Fern Jones
Barbara Buker
Joan Devogel

Abbie Griffin Park Advisory Committee

Ruth Liberty, Chairman
D. L. Chris Christensen
Vanessa Biron
Danielle Fuller
James Hennas
Denise Leonard
Leonard Worster
Tina Benhardt

Budget Committee

Rose Robertson-Smith
Stanley Heinrich
Tom Koenig, Vice Chairman
Thomas Mahon, Chairman
Barbara Tucker
Karen Laba
Charles Hall
Ed Silva
Norman Phillips
Robert Kelly
Richard Hinch
Timothy Cahill
Anthony Pellegrino
Chris Christensen
Davis Powell
Bill Pockl
Rita Carlton

Term expires 2002
Term expires 2002
Term expires 2002
Term expires 2002
Term expires 2003
Term expires 2003
Term expires 2003
Term expires 2003
Term expires 2004
Term expires 2004
Term expires 2004
Term expires 2004
Selectmen's Representative
Selectmen's Representative, Alternate
School Board Representative
Merrimack Village District Rep.
Secretary

Cable TV Advisory Committee

Craig Showers
Florence Brown
Pam Tinker, Chairman
Anne O'Bryant
Greg Austin, Alternate

Mary Jo Roberts, Vice Chairman
Mike Bradley
Anthony Pellegrino
Fran L'Heureux, Selectman Representative

Conservation Commission

Mike Burke, Chairman
Eber Currier
Linda Wilson
Andy Powell
Karen Mattor
George Borrelli
Anthony Pellegrino

Term expires 2002
Term expires 2002
Term expires 2002
Term expires 2003
Term expires 2003
Term expires 2004
Selectmen Representative

District Court

Clifford R. Kinghorn, Justice
Gregory Michael, Special Justice
Lynn KillKelley, Clerk
Jayne Dimartino, Deputy Clerk
Barbara Duhaime, Court Assistant
Maureen Murphy, Court Assistant
Joseph Lanza, Bailiff

Forest Fire Warden and Deputy Fire Wardens

Clarence P. Worster, Warden
Martin Carrier
William Cashin
William H. Pepler, Jr.
David Parenti
Perley Rogers
Laurance Rothhaus
Rick Todd
Howard Young
Ronald Hansen
Richard Pierson
Charles Smith
Scott Simpson
Shawn Allison

Fourth of July Committee

Thomas Mahon, Chairman
Lex Keefe
Jack Balcom
Brenda DuLong
Jean Shankle
Ruth Liberty
Judy May
Chris Christensen, Selectmen Representative

Heritage Commission

Florence Brown, Chairman
Jackie Flood
Charles Hall
Ross Hall
Steven J. Mayo, Alternate
Ann Burrows, Alternate
Charles H. Mower, Alternate
Scott McPhie, Staff Member

Highway Safety Committee

Joseph Devine, Chairman
Roger Bellemore
Finlay Rothhaus
Joseph Comer
Jack Balcom
Charles Hall

Robert L'Heureux
Bruce Moreau
William Mulligan
Norman Pepin
William H. Pepler, Jr.
Rick Todd

Library Trustees

Pat Heinrich, Chairman
Robert Kelly
Ann Burrows
Duncan Morrill
John Buckley, Treasurer

Nashua Regional Planning Commission

Andrew Singelakis, Chairman
Jean Weston
Duncan Morrill
Nelson R. Disco, Alternate

Parks and Recreation Committee

Jean Shankle	Term expires 2002
Janet Cormier, Chairman	Term expires 2003
Stan Robinson, Vice-Chairman	Term expires 2003
Robert Lynch	Term expires 2003
Ruth Roulx	Term expires 2003
Patrick McGrath	School Board Representative
Norma French	Senior Citizen
Fran L'Heureux	Selectmen Representative
Chris Christensen	Alternate Selectman Representative
Connie Halvatzes	MYA Representative

Planning Board

Nelson Disco, Chairman	Term expires 2002
Arthur Gagnon	Term expires 2002
Walter Talbert, Alternate	Term expires 2002
Ken Sheppard	Term expires 2002
Peyton Hinkle	Term expires 2003
John Segedy	Term expires 2003
David W. McCray	Term expires 2004
Carol Ann Grondin-Morrison, Alternate	Term expires 2004
Norman Carr	Selectmen Representative
Fran L'Heureux	Alternate Selectmen Representative

Solid Waste Advisory Committee

Chris Conway, Chairman	David Paul
Linda Wilson, Secretary	Ted Parmenter
Chip Chesley, Staff Member	Roger Lawrence
Ralph Gerenz	Lenny Worster
Joseph Mitchell	Mark Fitzgerald
Anthony Pellegrino, Selectmen Representative	

Supervisors of the Checklist

Ruth Liberty	Term expires 2002
Barbara Watson, Chairman	Term expires 2004
Marjorie Petrovic	Term expires 2006

Trustees of the Trust Fund

Jack Balcom	Term expires 2002
John Lyons	Term expires 2003
David Johnsen	Term expires 2004

Zoning Board of Adjustment

Richard Barry, Chairman	Term expires 2002
Ross Hall	Term expires 2003
Mark Kanakis, Vice Chairman	Term expires 2003
Timothy Dutton	Term expires 2003
Patricia Mellor	Term expires 2003
William Barry, Alternate	Term expires 2003
Richard Hinch, Alternate	Term expires 2003

2001 Annual Report of the
Abbie Griffin Park Advisory Committee
Submitted by Ruth Liberty
Chairman

Improvements in the park are constantly being carried out. New waste receptacles were added to the neat appearance and the entrance road was re-graded. Seeding the park, minor landscaping and completion of a planting area around the flagpole are scheduled for 2002.

The 2001 Summer Concert Series was well attended, and for the most part enjoyed in good weather. Between May 30th and September 5th, twelve groups were presented at the bandstand on Wednesday evenings, and three performances by the Merrimack Concert Association took place on Tuesday evenings. Five groups were scheduled for return engagements, and seven new groups were added. The July 3rd concert by the Merrimack Concert Association was very well received, putting everyone in the holiday mood. For the second time, the Shaw Brothers were the 'Grande Finale', closing the concert series.

Through the efforts of Betty Spence and Shirley LeMay, an arrangement was reached offering the Merrimack High School Cafeteria as an alternate site for performances, in the event of inclement weather. The offer was deeply appreciated, even though we didn't have to take advantage of it.

Unfortunately the 39th Army Band, New Hampshire Army National Guard, could not fit Merrimack into their 2001 schedule, however, we do have a request in for a 2002 appearance.

By scheduling the Concert Series on Wednesdays, the weekends were left available for other performances. High school musicians had their groups appear on two evenings, and a gospel music group was presented once.

In addition to the entertainment program, many other activities took place in the park. Six weddings were held there, and many photo sessions. In August the Library held a 'wrap-up party' for the children's Summer Reading Program. In October the Merrimack Police Department sponsored their annual Halloween Party.

A solemn and moving event took place September 14th thanks to two local residents who requested the Park for the location of a Candlelight Vigil, in memory of all those who perished on September 11, 2001. The participation was overwhelming, reminding us that we in Merrimack are a 'family' as well as a town.

Rapidly becoming a tradition, the 6th Annual Candlelight Walk was held November 24th. All signals were "GO" - - the weather was good, the bandstand was decorated, the tree was up and decorated and everything was under control, we thought - - but who faults a little confusion? Chris Christensen served as Master of Ceremonies. Members of the

Merrimack Concert Association Chorus and the Mastricola Middle School Third & Fourth Grade Chorus led the caroling. In light of the September 11th attacks, "God Bless America" was sung prior to the traditional "Silent Night" before the carolers returned to the upper parking lot for refreshments. Girl Scout Brownie Troop #2270 provided delicious homemade cookies and Burger King provided liquid refreshments. Also on hand were members of Boy Scout Troops #401 & #424 to assist in passing out candles, and songbooks. Through the publicity furnished by Pam Green (Merrimack Journal) and Karen Spiller (Nashua Telegraph), many people in Merrimack were made aware of this annual event.

The participation was beyond our wildest expectations. We look forward to the 7th Annual Candlelight Walk, the Saturday after Thanksgiving 2002. All volunteers will be gratefully welcomed and suggestions will be accepted.

The park and bandstand, valuable assets to the community, were made possible by Merrimack residents - - use them and enjoy them.

Abbie Griffin Park Advisory Committee

Ruth Liberty, Chairman
Tina Benhardt
Vanessa Biron
D. L. Chris Christensen
Danielle Fuller
Denise Leonard
Lenny Worster

2001 Annual Report of the
Assessing Department
Submitted by Brett S. Purvis
Assessor

The year 2001 has been a busy and encouraging year for the Assessing Department. First of all, the Supreme Court decision, on the Claremont education funding issue has dictated that Towns must maintain annual proportionality; this new change is still effective. A new role has been added with the Department of Revenue Administration. Their State Appraisal Division has assigned real estate appraisers to assist the local officials to make sure we are establishing the best possible property values. In fact, you may have met them this past summer, as they were randomly reviewing certain areas in the Town.

In June 2002, we will begin our third quadrant of the four-year plan to re-measure and re-list all properties, to ensure that accurate and complete information exists. If the property owner is not available, a door hanger will be left with instructions for making an appointment for an interior inspection of the property. We continue to keep current on all sales transactions so that our statistical analysis can be used to determine the values for the yearly revaluation program. I would like to thank the Merrimack property owners for their patience, understanding and cooperation during these times of change.

This year has been a year of personnel changes. Ann Knapp's last day was June 4, 2001. Ann has moved out of New Hampshire after five years with the Assessing Department. Loren Martin left August 24, 2001 after five years with us and moved on to private practice. Their expertise and dedication to the Assessing Department will be missed by all. In addition, the Department welcomes a new employee, Tracy Doherty. Tracy came to us from the Town Clerk's office.

The Department has continued with educational training programs pertaining to assessments. Our personnel have taken advantage of these opportunities made available to us. With today's technology and professional staff, we are able to serve you better. We now have two monitors available for counter use. This has enabled the ever growing inquires by the public to directly obtain assessment information as needed. When you are in the Town Hall, stop by and view our new assessment programs.

Assessing Staff

Brett S. Purvis, Assessor
Anne L. Whitney, Administrative Assessor
Michael N. Rotast, Assistant Field Assessor
Tracy Doherty, Assessing Coordinator

**2001 Annual Report of the
Board of Selectmen
Submitted by Fran L'Heureux
Selectman**

The year 2001 was overshadowed by the loss of thousands of Americans in the terrorist attacks on September 11th. All of Merrimack was affected, either directly or indirectly by this tragedy. In response, an unparalleled sense of patriotism and unity overcame Merrimack.

Candlelight vigils for the victims, organized by residents and supported by the Selectmen, were held at a D.A.R.E. Cruise Night and at Abbie Griffith Park. We commend all participants and organizers.

Merrimack was one of the first municipalities to issue a Declaration, from the Board of Selectmen to President Bush, condemning these acts of terrorism and reaffirming our support of the President and the United States of America.

The first Town election using two voting locations took place in March. Voters in the north end of Merrimack used the familiar Mastricola Middle School All Purpose Room and the church hall of St. John Neumann was the new location for voters in the southern part of the Town.

The Board welcomed back Tony Pellegrino as Selectman and Tony Holevas won his bid for re-election. Finlay Rothhaus declined to run for another term.

In October, the field used by the Flying Eagles RC Club on Griffin Street, was dedicated to Stanley Drobysh of Nashua, an enlisted World War II pilot, and Dana Patterson, a long-time Merrimack resident, building contractor and benefactor to Merrimack. This field is now called the Drobysh-Patterson Field.

In December, the first Pearl Harbor Tribute, honoring the deceased and surviving members of that Day of Infamy, was held at Fraser Square.

Merrimack was saddened by the loss of John O'Leary, the founder of the Merrimack Community Adult Center. To honor his memory and service to our community, the Selectmen re-named the Merrimack Adult Community Center the "John O'Leary Adult Community Center".

In the spring of 2001 Town Manager Dean Shankle made his second trip to the Ukraine to help instruct the Ukrainian citizens on the proper method and procedures to establish a form of government, as well as a public administration program. He is also working to set up a sister city agreement between the City of Mukachevo in Ukraine and Merrimack.

Utilizing capital reserve funds, established over the years by various Town Meetings, the Town was able to appropriate money for the closing of the winter dump, purchase a new ladder truck for the Fire Department, four new dump trucks for the Department of Public Works, new fencing and ramps for the skateboard park, as well as installing sidewalks on Camp Sargent Road from Continental Boulevard to Veteran's Memorial Park. These expenses were implemented without incurring any debt obligations.

The Board of Selectmen would like to thank the Town employees and countless volunteers of Merrimack for their dedicated service to our community. Without these special people, Merrimack would not be the exceptional community it is today.

Board of Selectmen

D. L. Christensen, Chairman
Norman V. Carr, Vice Chairman
Antone Holevas
Fran L'Heureux
Anthony Pellegrino

**2001 Annual Report of The
Cable TV Advisory Committee**
Submitted by Pam Tinker
Chairman

2001 was characterized by restructuring and rebuilding. In February, the Committee welcomed the Town's new Communications Director, Heather Anderson. We could not have known then how instrumental she would be in helping the Committee meet its charges to monitor franchise compliance and expand programming on the three PEG (Public, Education, and Government) channels. Her experience and enthusiastic vision have helped us to restructure our Committee and refocus our energy.

In March the location of the Public Access Center, home to the PEG channels, was established at the High School. By September both the Board of Selectmen and the School Board had accepted a Memorandum of Agreement supporting the creation of a Work Team to recommend guidelines for the Center. The Work Team, comprised of representation from the Town and the School District, began to meet in November.

In May Nicholas Lavalley, the new Media Coordinator, was introduced to the Committee. With the support provided by Nicholas and Heather, several people in town decided to make use of the Public Access Center and venture into local television production. These early pioneers who contributed Public Access channel programming during 2001 have added to our appreciation for our local resources and talent and lay claim to a rewarding learning experience.

During the year, Adelphia, our cable television provider, continued to move forward in earnest with the rebuild of Merrimack's cable system and began to promote its Power Link Internet access. As a result of these two efforts to enhance service, the Committee and Town staff began to receive enough complaints that "Adelphia Customer Service" earned a place on every meeting agenda. By November, prompted by increasing customer service complaints, the Committee recommended that the Board of Selectmen schedule a Public Hearing. In December, the Board of Selectmen found Adelphia to be in breach of the FCC Customer Service Regulations.

At the end of 2001, Phil Hunt, one of the original members and long-time Chairman, resigned from the Committee. All subscribers are indebted to Phil for his tireless efforts on their behalf.

Cable Advisory Committee

Pam Tinker
Florence Brown
Phil Hunt
Anne O'Bryant
Mary Jo Roberts
Craig Showers
Fran L'Heureux, Selectman Rep.

2001 Annual Report of the
Community Development Department

Submitted by A.J. Minkarah
Community Development Director

During 2001, changing economic and development trends affected almost every aspect of the Community Development Department's functions. The local and regional economy experienced a noticeable downturn after a number of years of expansion. Hundreds of jobs were lost to layoffs at both new and long established Merrimack businesses. Unemployment rates more than doubled and some businesses closed altogether. New businesses, however, also opened and business and industrial developments continued to be approved.

Housing development changed significantly in 2001. Single-family home construction decreased by 50% from a total of 174 units in 2000 to 87 in 2001. However, permits were issued for 104 units of multi-family garden style apartments and 46 townhouse units, whereas no permits were issued for multi-family apartments in 2000 and only 11 permits were issued for townhouse units. Of the townhouse units developed in 2001, it is noteworthy that several were in the Souhegan Woods elderly housing development. During the past year, some of the larger residential developments recently approved, such as Crosswoods Path, a neotraditional Planned Residential Development in the northeast corner of town and Heron Cove, a single-family, detached condominium development, were completed. Meadowoods, another large single-family cluster residential development was all but completed in 2001 as well. Overall, Merrimack's housing supply was larger by the end of 2001 and more diverse than was true at the end of the prior year.

Despite the economic downturn, commercial and industrial development activity was still substantial during 2001. Perhaps most significant was the completion of the controversial 130,000 square foot Home Depot store on 101A in the early fall. Work progressed on a 260,000 square foot addition and parking garage at the Fidelity site. Other developments included construction of a new home for Options Publishing, completion of a three-story office building at Crosswoods Path and development of the Cota Industrial Park off Railroad Avenue. At year-end, construction also continued on the new FAA Center near Exit 10 and on other commercial sites on Route 3 and 101A. Several commercial and industrial projects were also approved by the Planning Board during 2001 or were pending before the Board at the end of the year. Most notable of these is the proposed "Reeds Ferry Crossing", a 170,000 square foot shopping center to be located on Route 3. If the project moves forward, Reeds Ferry Crossing would be the largest shopping center ever developed in Merrimack. A very significant milestone in Merrimack's industrial history also occurred in 2001, the long awaited demolition of the Harcros Chemical facility on Route 3. The site is one of the key parcels in the Town Center area.

Other projects or initiatives undertaken by the Department in 2001 included continued work with the Master Plan Advisory Committee. A final Master Plan update is expected to be completed in early 2002. Over much of the year, the Department worked with Comprehensive Environmental Inc., to develop a reuse plan for the New Hampshire Plating Superfund site on Wright Avenue. The project was funded through a \$78,050 grant from the US Environmental Protection Agency (EPA). The Department also worked with Public Works and the Nashua Regional Planning Commission to apply for additional grants to develop sidewalks on portions of Route 3 in the Town Center area and around Reeds Ferry School. A \$250,000 Land, Conservation and Heritage Investment Program (LCHIP) grant was also applied for, for the acquisition of additional conservation land.

During 2001, the Department continued to air its weekly TV show, *Community Development Spotlight* on public access Channel 20. The show provides coverage of plans and projects pending before the Planning and Zoning Boards and other planning and community development related issues. The Department also continues to upgrade its portion of the Town website to provide greater public access to permits, meeting minutes, agendas and regulations. All of the board and commission meetings staffed by the Department are also aired on Channel 20 and the boards and commissions have postings on the website as well.

The staff of the Community Development Department saw a few changes over the past year. Last winter, Cecil Curran joined the Department as the new Health Officer, and in the spring, the Department welcomed David Mark (formerly of the Public Works Department) as the new Building/Health Official. Louise Donington, Planning Assistant left the department for a position with the City of Manchester and was replaced by Susan Domanico in May.

Significant highlights of the past year are also found in the individual reports of the boards and commissions served by the Department including the Conservation Commission, Heritage Commission, Planning Board and Zoning Board of Adjustment. As always, the Community Development Department welcomes public inquiries, information requests and comments.

Community Development Department Staff

Sharon Beland, Clerk Typist II
Joseph Comer, Building Inspector
Cecil Curran, Health Officer
William D' Andrea, Planning & Zoning Administrator
Susan Domanico, Planning Assistant
Evelyn Gillis, Office Manager
Dyana Lewis, Secretary
David Mark, Building/Health Official
Scott McPhie, Community Resources Planner
A.J. Minkarah, Community Development Director

2001 Annual Report of the Code Enforcement Division

There were 974 permits issued with a total evaluation of \$58,448,582.95 and total fees collected of \$274,937.00.

The following is a record of permits from January 1, 2001 to December 31, 2001.

Permits Issued Year 2001

Multi family dwellings (104 units)	4
Single family dwellings (includes 2 mobile homes)	89
Townhouses	46
Commercial buildings	2
Industrial buildings	6
Residential garages and carports	46
Additions to single family dwellings	112
Additions to commercial buildings	4
Additions to industrial buildings	2
Swimming pools	57
Demolition single family dwellings (includes 2 mobile homes)	7
Demolition other than single family dwellings (16 structures)	9
Signs	29
Miscellaneous permits: septic, pools, decks, sheds, test pits, electrical, plumbing, general specified renovations	561
TOTAL	974

**2001 Annual Report of the
Merrimack Health Division
Submitted by Cec Curran
Health Officer**

The Health Officer is responsible for the licensing and inspection of all food service establishments (twice yearly) in Merrimack. Day care centers and fosters homes require an inspection by our office to obtain licensing from the State. Public bathing areas are inspected before licensing and additional inspections as required.

Inspections are conducted on septic systems and the soils they go into, to ensure proper methods and materials are used when replacement systems are installed.

Service requests related to improper handling of trash, violations of sanitation in public buildings/areas, or actions which compromise the public health in any way, are addressed by the Health Officer.

In the interest of public health, this office has the authority to condemn a building, revoke a food service license, or close a public bathing area, when conditions warrant such action.

The Center for Disease Control would use this office as a primary contact to conduct an investigation into an outbreak of contagious disease or food-borne illness.

Statistics

Food Service Licenses	110
Public Bathing Area Licenses	21
Day Care Centers	14
Foster Homes	9
New and Replaced Septic Systems	99

2001 Annual Report of the
Merrimack Conservation Commission
Submitted by Michael R. Burke
Chairman

Background

The Merrimack Conservation Commission (MCC) was established in 1967 and provides "...for the proper utilization and protection of the natural resources and for the protection of watershed resources..." of Merrimack (RSA 36-A: 2). The MCC conducts studies of local land areas and water bodies and seeks to coordinate, to the extent possible, the activities of other organizations involved with these natural resources. The MCC maintains an index of wetlands, open spaces and natural aesthetic or ecologically significant areas within the Town and plans for the proper utilization of such areas (RSA 36-A: 2). The MCC recommends ways to protect, develop or better utilize such areas. In addition, the MCC may acquire land or water rights and easements to "...maintain, improve, protect, limit the future use of or otherwise conserve and properly utilize open spaces and other land and water bodies within ...town" (RSA 26-A: 4).

One of the major responsibilities of the MCC is to review Dredge & Fill Applications prior to submittal to the New Hampshire Wetlands Board. For each application reviewed, the MCC provides written recommendations and comments for the Board's use. Typically, the MCC meets with developers and Town officials during the conceptual stages of planning to help minimize impact to wetlands, open spaces and ecologically significant areas.

The MCC is typically composed of seven full-voting members and three alternate members. All commissioners are volunteers from the community. The MCC meets at 7:00 p.m. on the second and fourth Mondays of each month in the Board of Selectman's Conference Room, upper level. The public is encouraged to attend these meetings. Anyone wishing to present an appropriate matter before the MCC should submit the information in writing to the Community Development Department office seven days in advance of the next scheduled meeting in order to be placed on the agenda.

Accomplishments During 2001

The following is a list of the more important activities that have been completed in 2001 or are on-going as of this report:

- ❖ Reviewed and prepared letters of recommendation regarding 11 Dredge & Fill Applications which were brought before the MCC by developers, contractors, local businesses and homeowners. Two of those Dredge and Fill Permits were for culvert improvement work by the Department of Public Works and one was for additional improvements for ball field infrastructure for the Parks and Recreation Department.

- ❖ Reviewed 14 plans that proposed construction activities on private and public properties containing wetlands, and within the Aquifer Conservation District and Wellhead Protection Areas.
- ❖ Conducted numerous site inspections to evaluate proposed and in-progress projects involving wetlands, open spaces and ecologically significant areas within town.
- ❖ Investigated complaints from concerned citizens and Town representatives relative to wetland encroachments.
- ❖ Proposed and succeeded in passing a warrant article creating a Town Forest consisting of 94 acres off South Grater Road.
- ❖ Provided financial support for the University of New Hampshire "Lay Lakes Monitoring Program."
- ❖ Supported the Souhegan Watershed Association Corridor Plan and the River Management Program.
- ❖ Investigated several complaints relative to unauthorized activity on conservation lands, wetlands and violations of site plans.
- ❖ Increased communication with the Merrimack Village District to accomplish mutual goals.
- ❖ Distributed 200 white spruce seedlings to Town residents.
- ❖ Attended workshops and training programs including Open Space Preservation, timber harvest workshop, Current Use Tax Rules and the NH Association of Conservation Commissions.
- ❖ Provided scholarships for three middle school students to attend conservation summer camps.
- ❖ Set priorities for management of selected land parcels under MCC stewardship.
- ❖ Proposed MCC management of selected Town owned parcels to the Board of Selectmen and received their approval. Total acreage under MCC management increased to 948 acres.
- ❖ Co-Sponsored the Adopt-A-Salmon Program in the Reeds Ferry Elementary School.
- ❖ Participated in the Adopt-A-Road Program; MCC's responsibility is Lawrence Road.
- ❖ Improved a yearly tracking database for projects.

- ❖ Participated in the Merrimack Master Plan Advisory Committee.
- ❖ Worked with Dan Cyr, Forester to initiate timber maintenance and improve Wildlife Habitat at Gillmore Hill Forest.
- ❖ Sponsored an Earth Day Walk for children.
- ❖ Participated in activities for the preservation of the most endangered lands, farmland.
- ❖ Addressed various beaver management issues in the Town of Merrimack including initiating revisions to the Beaver Management Policy.
- ❖ Cooperatively worked with Merrimack Village District concerning water supply protection.
- ❖ Donated funds to various environmental organizations in the State of New Hampshire.
- ❖ Supported and supplied data for a Comprehensive GIS Land Use Map indicating all public and private open space in Merrimack.
- ❖ Completed an encyclopedia binder collection of all relevant forestry, deed and easement information for all open space in the Merrimack.
- ❖ Assisted at the local level in promoting State legislation expediting the purchase of land that was advocated at the State level by Merrimack State Representative, Robert L'Heureux.
- ❖ Negotiated with New Hampshire Department of Transportation (NHDOT) and accepted management responsibility of two sites totaling approximately 20 acres used as wetland mitigation for the Continental Boulevard bypass project. The land will be used to protect the Pennichuck water supply and preserve wildlife habitat.
- ❖ Negotiated and accepted management responsibility of a 4.25-acre parcel donation of open space from Tamposi & Associates to extend the protection of existing open space and further protect Merrimack's groundwater supplies.
- ❖ Welcomed George Borrelli as a new member of the Merrimack Conservation Commission. He has already begun focusing on trail expansion and light pollution.
- ❖ Monitored the addition of and changes to MSDS sheets provided by industries in Town.
- ❖ Reviewed 11 Intent to Cut requests.

- ❖ Repaired and maintained 12 wood duck boxes in conservation areas. Started GPS mapping program.
- ❖ Reviewed DES complaints and permit renewal requests for various environmentally sensitive uses in town.
- ❖ Offered current use money toward leveraging additional funds through the LCHIP State Grant Program.
- ❖ Completed Wasserman Park LCIP yearly survey for environmental compliance.
- ❖ Sponsored Merrimack High School senior clean up project at Gillmore Hill Memorial Forest.
- ❖ Updated status of Merrimack dams from the State Dam Bureau.
- ❖ Continued to lead the way in stormwater management requirements, keeping pace with new State regulations promulgated in August 2001.
- ❖ Voted to pursue Current Use Warrant Article providing the MCC with 100% of all funds generated from the Current Use Change Tax.
- ❖ Submitted comments on options to scenic tree removal in the Town of Merrimack's right of way, thus helping to preserve Merrimack's rural character.

Membership

Currently, the MCC has three alternate member positions open. Alternate members serve in nearly the same capacity as full-voting members except that they normally do not have voting rights. An alternate position is a great way to become familiar with MCC practices and activities and hopefully would lead to a subsequent full-voting position. Visit our website at www.ci.merrimack.nh.us under Departments, Community Development, and Conservation to get information on our activities.

Conservation Commission

Michael R. Burke, Chairman
 Eber Currier, Vice Chairman
 George Borrelli
 Karen Mattor
 Andy Powell
 Linda Wilson
 Anthony Pellegrino, BOS Liaison
 Scott McPhie, Community Resources Planner

**2001 Annual Report of the
Finance Department
Submitted by Robert T. Levan
Finance Administrator**

The responsibilities of the Finance Department include the following:

- The recording and reporting of all financial transactions of the Town and the preparation of various management and compliance reports.
- The administration of a complex payroll accounting system (approximately 14,000 payroll checks per year and 420 employees) and the maintenance of employee vacation and sick leave accrual records.
- The pre-audit of all purchase orders and vendor invoices, the recording of these documents, the processing of related accounts payable checks, and the reporting of the expenditures reflected thereby (approximately 2,500 purchase orders, 14,000 invoices, and 5,600 accounts payable checks per year).
- Recording cash receipts reported by the Town Clerk/Tax Collector; depositing and recording cash receipts from other departments; and reconciling cash accounts to monthly bank statements and to the Treasurer's records.
- Processing departmental allocations of group insurance, telephone, fuel, and vehicle repair costs.
- Advising the Board of Selectmen in the adoption of investment policies and assisting the Treasurer in investing Town funds in accordance with those policies.
- The preparation of the Town's annual budget and associated compliance reports and participation in all budget-related meetings.
- Coordinating the preparation of the annual capital improvements program on behalf of the Planning Board.
- Costing of collective bargaining agreements during the negotiation process.
- The competitive bidding of all purchases of equipment costing \$1,000 or more.
- Coordinating the sale of tax-deeded properties and the auction of surplus Town equipment and vehicles and unclaimed equipment received by the Police Department.
- The billing and collection of ambulance fees.

- The competitive bidding of the Town's group health, dental, life, and disability insurance coverage; coordinating the related employee enrollment and re-enrollment processes; auditing all related billings; and the processing of life and disability insurance claims.
- The competitive bidding of the Town's workers compensation, unemployment compensation, property, and liability insurance coverage; processing all related claims; and ensuring that the Town's property and liability insurance coverage is adequate.
- The general administration of the Town's defined benefit pension plan, including the investment of plan assets and the processing of benefits; and the processing of employee enrollments in ICMA 401(a) and 457 retirement plans and contributions relating thereto.
- The administration of a fixed asset accounting system.
- Coordinating the issuance of bonds and other debt obligations.
- Assisting the Town Manager, the Board of Selectmen, and other departments and committees in various finance-related matters.

Financial Condition of the Town

The Town's financial condition at June 30, 2001 is excellent. There is an ample unreserved fund balance (surplus) in each of the major operating funds for cash flow purposes and to protect against contingencies. Long-term debt is well below the maximum level recommended by credit rating agencies and will decrease further by almost \$600,000 during 2001-02. Even more important, significant amounts have been accumulated in capital reserve funds to provide for the future replacement of major equipment, facilities, and infrastructure without significantly increasing debt or property taxes.

Finance Department Staff

Robert T. Levan, CPA, Finance Administrator
 Brenda S. DuLong, Accountant
 Sandra N. Degnan, Account Clerk III
 Xenia A. Carroll, Account Clerk II



**2001 Annual Report of the
Merrimack Fire Department
Submitted by William H. Pepler, Jr.
Fire Chief**

The Merrimack Fire Department provides fire, rescue, ambulance, hazardous material, emergency management, fire code enforcement and fire investigation services to the residents of Merrimack. The Department also coordinates the activities of the Local Emergency Planning Committee. The Department was founded on May 12, 1924. Since that time, the Department has expanded and advanced to meet the needs of the residents of Merrimack.

The Town is fortunate to be served by a highly trained and dedicated emergency response force. This force is comprised of full-time fire officers, firefighters and firefighter/paramedics, on call firefighters, volunteer ambulance personnel, and volunteer emergency management members. All work together cohesively to provide the best service possible to the residents and visitors of our community.

In 2001, the Department responded to **2,268** emergency calls. The emergency calls included 1,065 fire/hazardous materials calls and 1,203 emergency medical calls. This represents an increase of **4%** above 2000 responses. Firefighters fought 2-alarm fires on Bishop Street, Emerald Court and Profile Drive. Building fires were also fought on Griffin Street, Dirt Road, Walnut Circle, Daniel Webster Highway, and at Kollsman Industries. Fire crews also handled many other fire calls including appliance fires, chimney fires, electrical fires, vehicle fires and brush fires.

Fire crews responded to several hazardous materials incidents this year. In October, crews handled a large propane release at New Hampshire Hydraulics. An employee operating a fork truck sheared the top off a 1,000-gallon underground propane tank. Nearby buildings were evacuated as fire crews controlled the leak. Emergency crews also handled a chlorodifluoromethane leak at PC Connections. The chemical is used in the refrigeration system. In September, crews responded to a fatal industrial accident at the Anheuser-Busch Brewery.

The month of March presented many unusual hazards this year. On March 5 & 6, a Nor'easter swept through the Town. Senior Town officials met several times at the Emergency Operations Center located in the police station to plan for this emergency. At the height of the storm, the entire department was mobilized and all fire stations were staffed to ensure adequate coverage would be available in an emergency. On March 13th, the roof of the Jones Chemical warehouse on Railroad Avenue collapsed on the chemicals stored inside. Fire and emergency crews worked for several hours to shore up the building to determine if any chemicals were leaking. The good news was no major leaks were detected and no environmental damage resulted. On March 28th, a sinkhole opened on Route 101A, at the Merrimack-Nashua line, closing the roadway. Emergency plans were developed to deal with the related issues of access, traffic and

flooding. Several meetings were held with state and local officials to limit the impact and coordinate a response to this incident.

April and May brought dry conditions that pushed forest fire condition designations to "Extreme", the highest category used. Fire crews were kept busy responding to many brush fires in Town. All outside burning was banned and no fire permits were issued. Quick notification from the Forest Fire Tower on Federal Hill resulted in the quick extinguishment of many fires, which prevented the fires from becoming a major problem and possibly threatening homes. Four juveniles were arrested for setting several brush fires.

On May 15, 2001, fire crews responded to a reported building fire at 8 Profile Drive. First arriving firefighters encountered a large volume of fire in the home. Because the neighborhood is not protected by fire hydrants, firefighters were forced to run hose lines to the closest fire hydrant 2,000 feet away on Bean Road. The end result was the neighborhood petitioning the Merrimack Village District for a water line and fire hydrants to this area. The request for hydrants will significantly improve the fire protection for the entire area and we support this project.

In January, the Board of Selectmen approved the revised Emergency Management Plan. This is a master plan for actions necessary in the event of a town-wide emergency. The events of September 11, 2001 forced us to rethink our planning process. While we have always planned and prepared for a natural disaster or a chemical incident, we never thought we would be dealing with terrorism. Since that time, we have increased our planning efforts on terrorist related activities. While we do not fear a terrorist attack from the Middle East, we know a "copy cat" or other person in the local region could cause great damage and harm if so possessed. Because of this threat, we have developed policies dealing with chemical and biological weapons and incidents, formed a planning committee with the schools to expand the evacuation plan, and begun writing an annex to the emergency management plan dealing specifically with terrorism.

Following the attack on September 11, 2001, the Nation was impacted by the anthrax scare. The Department took immediate steps to ensure Town employees were protected and emergency forces were equipped to deal with this new threat to the community. A policy was developed for all employees outlining appropriate actions to take in the event of suspicious and/or potentially hazardous packages and mail. A joint response procedure was also developed with the Police Department. Since that time, emergency crews responded to 28 anthrax-related calls. Three calls were determined to be credible threats, with the material sent to the state lab for analysis. All results were negative.

The Department has highly trained personnel and the necessary equipment to deal with chemical and biological weapons and threats. By being prepared for a typical chemical spill and/or release, we have become prepared to deal with chemical and biological weapons. The Town also has the ability for immediate assistance, in the event

additional personnel, equipment or expertise are needed at the scene of an emergency. The Town is a member of SMART, the regional hazardous materials team headquartered in Nashua. The Town is also a member of the Souhegan Fire Mutual Aid Association and the Border Area Mutual Aid Association.

The Department responded to many serious motor vehicle accidents, several of which required the use of the "Jaws of Life" to free the trapped occupants. Two of these accidents resulted in fatalities. On numerous occasions, all three Town ambulances have been used simultaneously in the town.

During the past year, the Department was reorganized and several significant personnel changes were made. Captain David Parenti was promoted to the newly created position of Assistant Chief of Support Services. Assistant Chief Howie Young was assigned to coordinate the Operations Division. Lieutenant Scott Simpson was promoted to Captain and given command of "C" Shift. Master Firefighter Shawn Allison was promoted to Lieutenant and assigned to Engine 2 in South Merrimack. Bedford Fire Lieutenant Frank Fraitzl was hired as the Fire Marshal. Retired Manchester Police Sergeant Leo LeBlanc was hired as a part-time fire inspector.

In an effort to complete staffing of the South Merrimack fire station, Shawn Brechtel, Robert Panit, Scott Bannister, Jason Case and William Pelrine were hired as firefighter/paramedics. Call Firefighter Shawn Kimball was hired as a full-time firefighter. Daniel Newman, Brian Packard, and Derek Bosquet were hired as call firefighters. Richard Smith was hired as an ambulance volunteer.

Firefighter Matt Duke was selected as Firefighter of the Year. Ambulance Volunteer Jenn Chisholm was selected as EMT of the Year. The Merrimack VFW, Post # 8641, sponsors these awards each year. The Board of Selectmen honored Assistant Chief Dave Parenti and Firefighter/Paramedic Dave Nickerson for completing 15 years of service to the Town.

A memorial service and Open House was held on October 6, 2001 at the Central Fire Station to remember those lost on September 11, 2001 and to commemorate Fire Prevention Week. Firefighters demonstrated their skills with a "live" fire demonstration; EMS volunteers demonstrated advanced life support skills; and rescue crews demonstrated the use of the "Jaws of Life" rescue tool. During the Open House, Freddie the Fire Truck, Sparky the Fire Dog and Smokey Bear all made appearances. The highlight of the day was seeing the expression on the faces of everyone that drove down Daniel Webster Highway and viewed our huge American flag hung proudly from the top of our ladder truck. Many people said it took their breath away and filled them with pride.

On October 5, 2001, in conjunction with the memorial service, a blood drive was held at the Central Fire Station. A total of 65 pints of blood were collected. The response from the community was so overwhelming, Red Cross officials had to stop the collection

several hours before the scheduled close because of limited storage space for the blood in the region.

Led by Master Firefighter Danny Belanger, a 25-year veteran of the department, firefighters conducted a "Boot Drive" in front of the Central Fire Station during the Open House. Residents and other motorists placed donations in fire boots held by the firefighters. A total of \$12,000 was collected and given to the Firefighters Relief Fund in New York City. The generosity of the people of Merrimack was overwhelming.

The Department continues to increase our capabilities through technology. With the support of the Town Manager, Board of Selectmen, and residents of the community, we have been able to purchase specialized equipment. This year, two thermal imaging cameras were purchased. These cameras will improve our ability to rapidly search a smoke filled building. This new rescue technology has the ability to detect the heat profile of a person in a building where visibility is zero, resulting in the survival of this person. These cameras have also been used to locate hidden fires in walls, resulting in rapid extinguishment and limited damage. Cameras can also transmit a signal outside the building, allowing incident commanders to monitor the activities in the building. The units can also be used to locate people lost in the woods, or assist the police in locating a suspect in hiding.

The Department continues to upgrade the equipment necessary for us to complete our mission. This year, we purchased a 12-lead defibrillator to replace an older, outdated model. An emergency generator was installed in the Reed's Ferry Station, and replacement radios and pagers were purchased for the ambulance volunteers.

Technology was also a focus in the Department this year. Assistant Chief Young has been working with NH 9-1-1, who is doing GPS mapping of the Town. A new software program was purchased to improve the information management of the department. Called Firehouse, the program is being coordinated by Assistant Chief Parenti. The software provides an integrated system for emergency reports, daily activities, training, personnel, equipment and maintenance.

The Department has concentrated on training during the past year. Many personnel have taken advantage of the ample training opportunities available to them. Personnel have attended hazardous material technician and terrorism training. In February, all full-time personnel participated in Rapid Intervention Training, a program designed to teach firefighters how to save themselves or other firefighters trapped in a burning building. In July, call firefighters participated in this program.

Specialized training programs included Incident Response to Terrorist Bombings, Planning for Terrorism, Mercury Spills, and Decontamination Procedures for EMS personnel. Other specialized training programs included joint training with full-time and EMS volunteer personnel, Preventing Sexual Harassment in the Workplace, Improving Communications in the Workplace, and the Commercial Drivers License course. In addition, several joint training exercises were conducted with all divisions of the

department. Personnel also attended seminars and conferences across the country in an effort to improve their skills and education.

Community training and education programs were expanded this year. Employees from Public Works and the Merrimack School District received American Red Cross CPR training. The staffs of several preschools were trained in Basic First Aid and CPR and the coaches of MYA Pop Warner Football received American Red Cross Child CPR training. Informational bulletins were provided through the cable access channel on the West Nile virus.

In an effort to increase training opportunities for all Department personnel, and allow the residents to view fire/EMS related information, the weekly training program was expanded on Channel 20, MGTV. Each week, training videos are shown depicting fire and medical training. Personnel on and off duty can view these programs. Citizens at home can also view these programs. The show times are Monday at 5:00 p.m., Tuesday at 8:00 a.m., Wednesday at 8:30 p.m., and Friday at 12:00 p.m.

Fire Marshal Frank Fraitzl and Fire Inspector Leo LeBlanc have been busy dealing with several major projects and issues. The clean up of the Jones Chemical warehouse collapse site was followed by the demolition and clean up of the Harcros Chemical site. Fire Marshal Fraitzl coordinated this project and followed it through to completion, resulting in a significant hazard being removed from the Town. Some clean up on the site remains. Several problems with blasting in Town were also handled by the Fire Marshal.

Fire Marshal Fraitzl established a Juvenile Fire Setter Intervention Program. This program is partially funded with a grant from the State of New Hampshire Division of Child, Youth and Family Services through Hillsborough County. The program is designed to educate juveniles of the dangers of fire, and the impact of their actions. During the year, six juveniles were arrested for setting fires in Town.

The Fire Marshal also serves as the Chair of the Local Emergency Planning Committee. This committee is responsible for developing and maintaining an emergency response plan for the community as defined under the Emergency Planning and Community Right-to Know Act of 1986. Comprised of business and government representatives, the committee provides guidance to the Town in regards to hazardous materials and related disaster and emergency management issues.

Through the efforts of Superintendent of Schools Marge Chiafrey, cooperation between the School District and the Department are at an all time high. The emergency planning for schools has been expanded, with a joint School/Town committee working to expand the school evacuation plan.

The Elementary School Fire Prevention Program was a great success this year. Fire companies visited all public and private elementary schools and all day care centers to teach fire safety to the students. The program included instruction on "Stop, Drop and

Roll" and "Crawl Low in Smoke". Students also saw a firefighter in full protective clothing and viewed the fire apparatus. The success of this program would not have been possible without the complete support and cooperation of the teachers and staff at all the schools.

In order to measure customer satisfaction, we initiated a citizen survey program. Several emergency calls, both fire and EMS, are selected randomly each month. A customer survey form is sent to the residents who used the service and they are asked to complete the brief questionnaire. To date, the results have been very successful, with the majority of returns listing a very high rate of satisfaction.

The department also provides the following additional services:

- Fire safety inspection
- Chimney and wood stove inspection
- Burn permits
- Blasting permits
- Fire station tours
- Fire extinguisher training
- Appearances at company and neighborhood functions
- CPR and first aid training to business, industry, civic groups and Town employees
- Safe Haven from domestic violence
- School education programs
- Assistance with water emergencies (broken pipes, etc.)
- Carbon monoxide monitoring
- Assistance with smoke in the home (wood stove, cooking)
- Ambulance, rescue and fire coverage at special events
- Medical coverage at football/soccer/basketball games
- Assistance with smoke detector placement
- Blood pressure monitoring
- Department honor guard
- Assistance in lifting people who have fallen
- Juvenile Fire Setter Diversion Program
- Fire Explorer Program for young adults interested in fire and rescue work
- Youth Observer Program for young adults interested in ambulance work
- Residential lock-outs
- Certificate of Occupancy inspections
- Hazard mitigation
- Emergency planning
- Local Emergency Planning Committee

The department continues to plan for the expansion and addition of emergency facilities in the Town. Plans continue for the expansion of the South Merrimack Fire Station in 2003. Expansion of the building is needed to relieve cramped conditions and to provide

additional space needed for apparatus, storage, living quarters, training and meetings, offices and a fitness room.

The Town owns land on Baboosic Lake Road, at the intersection of McQuestion Road. This land was purchased for the dual purpose of building the Northwest Fire Station and developing the remaining land into playing fields. This fire station will protect the "Northwest" section of the Town, near Baboosic Lake. Response times in this area are some of the longest in the Town. Access to the Buker property, the site of the proposed school, is immediately behind this property, with the access road running along the southern boundary. We are presently working with the School Department, Public Works and the Parks and Recreation Department to develop this property. A Capital Reserve Fund was established for this purpose in 2000. Unfortunately, the construction of this needed station has been delayed while the Town resolves the transfer station issue and location.

Plans are also being made for the renovation of the Reed's Ferry Fire Station. Originally built simply as a garage, the building lacks adequate living quarters, office space and training facilities. The renovation will be funded from the Shed-Harris Fund, resulting in no impact on the tax rate.

We would like to thank the citizens of Merrimack for their overwhelming support this year. The outpouring of support and generosity after the September 11, 2001 attack has been heart warming and very much appreciated. The many cards, notes, comments and food items delivered to the fire stations helped us through this terrible time. Two events highlight the support we have received and the caring attitude of residents. In December, Matthew Wojciak, age 6, and his brother Andrew, age 4, came to the fire station with their mother. Matthew said he wanted to do something to help people. He developed a plan where he and his brother drew American flags, and then sold them to neighbors. He raised \$24.50, which he donated to the fire department. We in turn donated the money to the Widows and Orphans Fund for the New York City Firefighters. Also in December, the members of Junior Girl Scout Troup 11 visited the fire station. They prepared and performed a play on fire safety, and then served the firefighters cup cakes that they had baked. They also presented firefighters with a snowman they had made. The Girl Scouts had to wait when they arrived at the station because the firefighters on duty were at the scene of a building fire.

Please stop in and see us when you have the opportunity. We consider everyday "Open House" and invite you to visit us. Please wear your safety belts and test your smoke detectors. A "slow" day at the firehouse is always a good day for all of us.

The horrific loss of firefighters in the September 11, 2001 attack on New York City has forced us all to reassess our priorities. These firefighters were simply "doing their job," all of whom would probably say they would do it again because that is what we do...place ourselves in harms way in the hope that we can save another. We have erected a memorial to their bravery at the Central Fire Station to ensure their sacrifice will never be forgotten

**2001 Annual Report of the
Fourth of July Committee**
Submitted by Brenda S. DuLong
Secretary

July 4, 2001 was the fifth year the current Fourth of July Committee ran the Town of Merrimack's celebration. This year July 4th fell on a Wednesday. The theme for the celebration was "The Dawn of Television – 1950 to 1975".

The celebration began on July 3rd, with a performance by the Merrimack Community Concert Association. It was held at the bandstand in Abbie Griffin Park. Picnic dinners were available so the audience could sit back and enjoy the music.

July 4th was the main event. It began with the annual Rotary Club's Pancake Breakfast, held at the Merrimack High School cafeteria.

Naticook Counseling Resources, P.A. donated awards for the Sidewalk Chalk Art Contest held in the parking lot at Town Hall. This year's event was larger than ever, with many entrants in both the children and adult categories.

Our Grand Marshal, William Lefabvre, led the parade, which stepped off around one o'clock. There were many spectators watching the youngsters with their decorated bicycles, wagons, and doll carriages. The floats were spectacular! This year's "Best School Float" was from SADD at the High School. The parade was full of antique cars, a couple of bands, Boy Scout marching units, local color guards, and New Hampshire's Governor Jeanne Shaheen. The parade ended at the High School on O'Gara Drive where vendors had food and amusements for the spectators. The fifth annual Pie Baking Contest was a success. Again, we had pies made by both children and adults. The day ended with a colossal fireworks display provided by Telestar Fireworks, which lasted 35 minutes.

Donations were accepted from Papergraphics for the printing of the advertisement/activity flyers, and from the Merrimack Connection for the layout of the flyer.

This event would not have taken place without the assistance of Merrimack Police, Merrimack Fire, Merrimack Public Works, and Merrimack Ambulance and Rescue Service First Aid personnel.

A special thank-you goes out to the School District Maintenance and Janitorial staff. Without them, and the use of the school grounds, we would not be able to celebrate this community family event.

Fourth of July Committee

Thomas Mahon, Chairman
Brenda DuLong, Secretary/Treasurer
Jack Balcom
Evan Fulmer

Jean Shankle

Ruth Liberty
Judy May
David McCray
Brian Wilson

2001 Annual Report of the
Merrimack Heritage Commission

Submitted by Florence M. Brown
Chairman

Our most important achievement for the year was attaining a full membership of qualified volunteers who are currently working on many ambitious historic and preservation projects.

On June 5th we commemorated the 250th Anniversary of the Annexation of Reeds Ferry to the Town of Merrymac. An impressive ceremony took place on the banks of the Merrimack River at Reeds Ferry Boat Landing. Members of the local Reeds Ferry churches told of their histories and gave their blessings to our Town. Tony Holevas, Merrimack Selectman, made the introductions on behalf of the Heritage Commission. It was a memorable day.

As part of our educational agenda, on June 14th we sponsored the **PRESERVATION AWARENESS FORUM** in the Klumpp Room at the Merrimack Public Library. Steve Mayo, owner and restorer of the 1741 Wheeler House, related his experiences and showed a video of his preservation efforts on the Wheeler House. Steve Spaulding, from the U.S. Department of Interior-Cultural Resources, gave an informative narration about Preservation of National Historical Places.

On June 23rd, Steve Mayo invited the general public to attend an **Open House at the Wheeler House**. He and his wife potted several species of plants from the gardens of this historic home and sold them, with entire proceeds benefiting the Merrimack Heritage Fund. Over 300 residents and neighbors, along with those from other local towns, attended. Our thanks go out to the Mayo's.

The Heritage Commission sponsored a workshop on how to list historic places on the **State of New Hampshire Register of Historic Places** in September at the Merrimack District Courtroom. Commission member Charles Hall introduced Elizabeth H. Muzzey, Historian and State Survey Coordinator for the **State of New Hampshire Division of Historical Resources and Department of Cultural Resources**. Ms. Muzzey explained the program and took questions from the audience, which consisted of local residents and members of Heritage Commissions and Historical Societies from surrounding towns. Those who were not able to attend can pick this information up, along with application forms, at the Community Development Department office in the Town Hall, where our files are open to the public. Historical information on many pre1900 buildings is available.

Merrimack Heritage Commission

Florence Brown
Charles Hall
Charles H. Mower
Ann Burrows

Jackie Flood
Ross Hall
Steven J. Mayo
Fran L'Heureux, Selectman Rep.

**2001 Annual Report of the
Merrimack Public Library**
Submitted by Janet D. Angus
Library Director

In 2001 the Merrimack Public Library was named "Library of the Year" by the New Hampshire Library Trustees Association.

While there were a few staff changes, the library ended 2001 with a full staff. The library said good-bye to David Kenson, a page from 1989-2001 and Jennifer Whalen, page in the Children's Room. Added to the staff in 2001 were Lydia Campos from Garden City, NY who is the Reference/Young Adult Librarian, Kate Szopa, Children's Room page, and Charles "Bud" Stevens, page. Also we said hello and good-bye to Zoe Poirier, Reference/Young Adult Librarian.

I would like to publicly thank all of the library's dedicated staff members: Assistant Director, Debra Covell; Administrative Assistant, Joanne Marston; Circulation Staff, Jane Loughlin, Natasha Bairamova, Madeline Bennett, Gigi Dahl, Diane Lauze, Sandra Meehan, Nancy Placentino, Jennifer Stover, Tyler Meehan, Patti Finlay, Bud Stevens, and Katherine Lachance; Reference Staff, Katie Martin, Lydia Campos, Jan Conover, and Lee Gilmore; Technical Services Staff, Darcy LaBrosse, Nancy Vigezzi, Kathy Starr, and Debra Herget; Children's Room Staff, Beverly Little, Suzanne Wall, Lindsey Jackson, Kate Szopa, and Ruth LaMarr; Custodial Staff, Dan Hastie and Joan Vadney; and newsletter editor, Jan Segedy. Jane Loughlin was recognized by the Merrimack Rotary Club for Excellence in the Workplace. Important service anniversaries included: Jane Loughlin, 20 years, Janet Angus, 15 years, and Gigi Dahl, 5 years. Our current volunteers are Pat Flynn, Ginny Robbie, and Tricia Tancill. Faithful volunteer for many years, Edith Bullard died on January 28, 2001. She is greatly missed.

I would also like to thank the Library Development Fund, the Building Committee, the many Town departments including folks at Town Hall, Highway, Police and Fire Departments, Wastewater Treatment, and Recycling. I would also thank Papergraphics for printing our newsletter; Merrimack Flower Shop and Greenhouse for their lovely flower arrangements on the Circulation Desk; Tortilla Flat for the salsa and chips at Cinco de Maio; and Shaw's Supermarket for their support including the cake for the Holiday Tea. A big thank you goes out to the faithful Friends of the Merrimack Public Library who have helped us with so many projects such as Library Festival, Book Sales, library programs such as the Antique Appraisals, Love Your Library Raffle, wreaths on the doors for the holidays, the high school art show, and their Books for Babies Program.

The circulation for 2001 was 229,963 items. Our collection consists of books in regular and large print as well as books on tape and compact disc, music CD's, CD ROM's, videocassettes, museum passes, and toys. This year we added DVD's to the collection. We also added museum passes to the Children's Museum of Portsmouth, the New

England Aquarium, and Strawberry Banke in Portsmouth. Many patrons come to the library to use our public Internet computers, word processing and our online magazine indexes. This year we added two Internet stations for quick access and a workstation exclusively for word processing and spreadsheets. People can access the library's catalog and other databases from their homes. This enables patrons to place holds and renew their materials from home.

Children's programming still keeps the Children's Room hopping. We now have Storytimes for all preschoolers beginning at age twelve months. We continue to offer American Red Cross Babysitting classes about three times each year and always have a waiting list. The American Girl Teas continue to be popular events. Our new Mother/Daughter Book Group, for eight to twelve-year-old girls, meets once a month. Some of the other activities and programs included Flower Pounding, Arthur Party, Dr. Seuss Party, Teddy Bears' Picnic, ballet party, card and gift making workshops for many holidays, Stop, Drop, and Roll (fire safety program), Boy-o-Boy (father/son activity), and T-shirt Printing.

In addition to Internet Classes and monthly Book Discussions we offered adults many other programs including Basket Making Workshop, Scrapbooking, Gardening Program with staff member Debra Herget, Poetry Reading Program, Consumer Credit Counseling, Soap-making, Water Conservation (courtesy of Merrimack Village District), Polarity Workshop, and Pumpkin-Carving. Jessa Piaia, a costumed performer, portrayed Isabella Stewart Gardner in a program co-sponsored by the Friends. Four authors came to the library to speak about their books and we had two musical programs. In April the library again held the program Midnight Madness. The library was open that night until midnight to aid last minute tax filers. We held a photography exhibit by Lauree Gross, President of the Friends of the Library. In December, as a way of thanking our library patrons and Town Departments, we held the Second Annual Holiday Tea.

The Summer Reading Program has become a part of the summer for all ages including children, young adults, and adults. The children's program (Octopi Your Mind...Read) culminated in a party held at Abbie Griffin Park, which included games, food, and prizes. The young adult and adult programs were popular again this year with more people participating.

Your library has much to offer and with the help of our great staff, our supportive Friends of the Library, and our dedicated Library Trustees, we will continue to give the best service to the community of Merrimack.

Merrimack Public Library Staff

Administration

Janet Angus
Debra Covell

Joanne Marston
Jan Segedy

Library Director
Assistant Director, Head of
Automated Services
Administrative Assistant
Newsletter Editor

Circulation

Jane Loughlin
Madeline Bennett
Gail Dahl
Diane Lauze
Sandra Meehan
Jennifer Stover
Nancy Vigezzi
Natasha Bairamova
Nancy Placentino
Katherine Lachance
David Kenson (January-March)
Tyler Meehan
Patti Finlay
Charles "Bud" Stevens

Library Aide II
Library Aide I
Library Aide I
Library Aide I
Library Aide I
Library Aide I
Library Aide I
Library Aide I
Library Aide I
Substitute
Library Page
Library Page
Library Page
Library Page

Reference & Adult Services

Katie Martin

Lydia Campos
Jan Conover
Lee Gilmore
Zoe Poirier (February-April)

Head of Reference & Adult
Services
Reference/YA Librarian
Librarian I
Library Assistant II
Reference/YA Librarian

Technical Services

Darcy LaBrosse
Kathy Starr
Debra Herget
Nancy Vigezzi

Library Assistant II
Library Aide I
Library Aide I
Library Aide I

Youth Services

Beverly Little	Head of Youth Services
Suzanne Wall	Library Aide II
Lindsey Jackson	Library Aide II
Jennifer Whalen (January-April)	Library Page
Kate Szopa	Library Page
Ruth LaMarr	Summer Aide

Maintenance

Daniel Hastie	Custodian
Joan Vadney	Custodial Aide

Volunteers

Edith Bullard (passed away January 28, 2001)
Patricia Flynn
Tricia Tancill
Ginny Robbie

2000 Library Statistical Report

Circulation

Adult Fiction	41,832
Adult Non-Fiction	35,181
Large Print	3,837
Young Adult	5,356
Paperback	5,182
Children's Fiction	18,432
Children's Non-Fiction	25,243
Children's Audiovisual	1,815
Children's CD ROM's	847
Children's Periodicals	506
Easy Books	44,980
Periodicals	7,768
Sound Recordings	12,266
Video Recordings	13,728
Compact Discs	8,052
DVD	407
CD ROM's	618
Museum Passes	464
Other	3,449
Total	229,963

Telecommunication Access

Homepage Usage	17,336
Database Usage	6,415
HTML Requests	9,620
Network Use	7,101
Total Library Card Holders	17,683

2001 Library Resources Report

Number of Volumes as of January 1, 2001	80,107
Adult Fiction	31,049
Adult Non-Fiction	25,406
Children's Fiction	12,593
Children's Non-Fiction	5,496
Easy Books	8,497
Total Number of Volumes as of December 31, 2001	83,041
Number of Videocassettes	2,133
Number of DVD's	117
Number of Books on Tape	1,620
Number of Books on CD	105
Number of Music CD's	1,282
Number of CD ROM's	96
Number of Children's Audiovisuals	458
Number of Children's CD ROM's	67
Number of Toys	36
Number of Magazine Subscriptions	197
Number of Newspaper Subscriptions	17
Number of Microfiche	36,908
Passes to Ten Museums	

**2001 Annual Report of the
Library Board of Trustees
Submitted by Pat Heinrich
Chairman**

2001 was a busy year at the Merrimack Public Library. Nearly 230,000 items were circulated. An average of over 40 people an hour came through the library doors, with as many as 50 an hour on a busy Saturday. There were a total of 314 Storytimes as well as 151 other programs held!

In April, the voters of Merrimack approved a warrant article for \$500,000 to be placed in the Library Construction Capital Reserve Fund. There is now almost \$1.5 million dollars set aside to help defray the eventual cost of the new library.

In May, the New Hampshire Library Trustee Association named the Merrimack Public Library "Library of the Year". This award is presented to the library that takes the best steps forward in providing programs and services appropriate for the community, best fulfills the mission statement of the library and maintains an ongoing and vibrant interaction between the library and the community. Some of the specifics in the award include: creative children's programs, drop-in story times for children, development of young adult programming, growth in adult programming, popular community events and site enhancements, including handicapped accessible doors and new carpeting.

In September the 6th Annual Merrimack Library Cardboard Boat Festival was held. A record 25 cardboard crafts attempted to race the course on Lake Naticook. Many thanks to the volunteers, staff, various Town Departments (Parks and Recreation, Police, Fire, Ambulance, and Public Works), vendors, boat builders, race watchers and Laidlaw Transit who make the festival a truly memorable fundraising event for the library.

In October, the long-awaited Focus Groups were held to solicit ideas on the location of and scope of services at the new library. The report may be viewed in its entirety on the library's web page (www.merrimack.lib.nh.us). The Building Committee has been reconvened to review the report and help the Trustees come up with a formal plan for a new library that will soon be presented to the voters.

In November, the library received a \$13,944.93 bequest from the estate of long-time resident and library user, Winifred Blair. The Board of Trustees has placed this money in the Library Development Fund for use at the new library where a suitable memorial will be put in place.

In closing, on behalf of the Board of Trustees, thank you for your continued support. Until a new library is passed, we are committed to providing the residents of Merrimack with the best library service we can within the confines of our current space. The Merrimack Public Library is your information-happening place. We are here to serve you. If you haven't been to the library lately, stop by and check it out!

Merrimack Library Board of Trustees

Patricia Heinrich, Chair
John Buckley, Treasurer
Ann Burrows, Secretary
Robert Kelley
Duncan Morrill

Merrimack Public Library
Trustees Accounts

Fiscal Year 2000-2001

Special

Balance as of July 1, 2000

1,319.17

Receipts

Book Sale	2,463.83
Chase Dividend Income	341.76
Food for Fines	757.20
Gifts	1,329.00
Interest	9.13
Library Festival	2,025.30
Miscellaneous	275.56
Transfers	500.00
Trust Fund	4,533.11
Watson Interest Income	<u>696.57</u>

12,931.46

Disbursements

Book Sale (Friends)	(843.14)
Equipment (Gifts)	(295.00)
Food for Fines	(757.20)
Hospitality	(1,292.17)
Library Festival	(2,184.57)
Library Festival-MPL Development Fund	(0.00)
Materials (Gifts)	(78.36)
Memberships	(912.70)
Merrimack PL Development Fund	(0.00)
Miscellaneous	(1,363.00)
Programs	(2,110.30)
Training	500.00)
Transfer to Fidelity Mutual Fund	(0.00)
Watson Book Purchases	<u>661.17)</u>

(10,997.61)

Balance as of June 30, 2001

3,253.02

Fines

Balance as of July 1, 2000

9,215.69

Receipts

Copy Machine	1,061.66
E-Rate Reimbursement	2,544.00
Fines	16,680.64
Interest	39.85
Miscellaneous	92.00
NH State Library-Interlibrary Loan	0.00
Non-Resident	<u>100.00</u>

20,518.15

Disbursements

Equipment	(1,259.94)
Materials	(6,857.77)
Miscellaneous	0.00
Supplies	(859.88)
Telecommunications (E-rate)	(1,414.72)
Transfer to Fidelity Mutual Fund	<u>(15,206.33)</u>

(25,598.64)

Balance as of June 30, 2001

4,135.20

Fidelity Fines

Balance as of July 1, 2000	41,515.10
Deposited to Account	22,000.00
Balance as of June 30, 2001	72,313.43

Fidelity Special

Balance as of July 1, 2000	3,715.28
Deposited to Account (Citizens bank CD)	11,579.91
Deposited to Account (Chase Stock)	18,357.73
Withdrawn deposit to Special Checking	(500.00)
Balance as of June 30, 2001	27,671.80

Fidelity Watson (\$25,000)

Interest Income FY 2000-2001	549.21
Balance as of June 30, 2001	25,549.21

Citizens Bank CD (Transferred to Fidelity Special)

Balance as of July 1, 2001	11,547.59
Interest Paid July 17, 2000	32.32
Balance as of June 30, 2001	0.00

Watson \$25,000 CD (Transferred to Fidelity Watson)

Interest Income FY 2000-2001	696.57
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Chase Manhattan Common Stock (Now with Fidelity Special)

Dividend Income FY 2000-2001	341.76
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2001 Annual Report of the
Nashua Regional Planning Commission
Submitted by Andrew Singelakis
Executive Director

The Nashua Regional Planning Commission (NRPC) provides transportation, land use and environmental planning services and technical assistance to twelve Hillsborough County communities. NRPC stands ready to assist its member communities with any planning and transportation issues of concern. During the past year, we were happy to win two important awards: the "Project of the Year" award from the NH Planner's Association for our publication "Community Character Guidelines" and the Webster Award from NH.Com for the best public web-site (www.nashuarpc.org). We at the NRPC are grateful for the participation of Merrimack's NRPC Commissioners: Jean Weston, Antone Holevas, Nelson Disco, and Duncan Morrill.

The following is a brief summary of our accomplishments on behalf of the Town.

Transportation

NRPC, as the designated Metropolitan Planning Organization (MPO) for the Nashua metropolitan area, is responsible for developing and maintaining the region's transportation planning program. This includes soliciting, prioritizing, and making recommendations on regional and local transportation projects that are funded through Federal or State sources. In addition, NRPC is responsible for developing the region's portion of the State's Transportation Improvement Program (TIP), and for conducting the required air quality analyses.

- Conducted automatic traffic recorder counts at over 150 locations throughout the region during the course of the year. The Nashua Area Traffic Count Summary is published annually and distributed to the communities.
- Worked with the NH Department of Transportation (NHDOT), Resource Systems Group and Parsons Transportation Group to develop a new and improved NRPC regional traffic model. The model forecasts growth in traffic throughout the region, and enables NRPC, NHDOT and consultants to evaluate the effects of proposed transportation projects. The new model will more accurately distribute traffic volumes throughout the region in the base (present) year that will result in better forecasting capabilities.
- Edited and improved the statewide accident database for the NRPC region. Accidents for all towns were selected and summarized for the most important intersections.
- Surveyed all roads in the region by community and collected information including width, number of lanes, miles of Class V roads, and other pertinent information. This information is used to determine local allocations for Block Grant funding and other available transportation funds.

- Advocated for and continued to be a key participant in the State's efforts to extend commuter rail service to the region. The project is currently halfway through the preliminary engineering process. Through this process, NRPC has worked with the NHDOT, the MBTA, Guilford Rail Services and other stakeholders to develop a feasible plan for the extension of commuter rail from Lowell to Nashua.
- Conducted two workshops for planning boards and municipal staff planners on highway access management. We also brought Dan Burden, a renowned expert on walkable communities, to the region for a daylong community assessment. From these workshops we have also completed a "Highway Access Management Handbook" based upon regional examples for use by planners and board members when reviewing development proposals.
- Coordinated workshops for state's Regional Bicycle and Pedestrian Plan.
- Participated in the initial development of the NH Airport Plan. Through this process we provided technical assistance and data regarding the benefits and impacts of the state's airport system.
- Worked with the Nashua Transit System, NH Department of Transportation, NH Department of Health and Human Services, the Federal Transit Administration and the Towns of Amherst, Merrimack and Milford to extend bus service from Nashua to the Milford Oval. NRPC made the successful application for the Job Access Reverse Commute Program, which will fund the extension. The service is expected to begin after the first of 2002.
- Begun the process of completing a comprehensive master plan for the Route 101A corridor from the Everett Turnpike to Milford. The master plan will determine programming priorities for available state funding, will provide a parcel specific plan for planning boards in the communities for use when reviewing development proposals and will also recommend long term traffic management strategies. A series of public information and input sessions were held last year. In addition, extensive data was collected including traffic counting, turning movement counts, accident data, aerial photography, and parcel mapping. NRPC has contracted with VHB who is the engineering consultant for the project. An "early action program" was approved by the steering committee, which will result in the widening of the highway in Nashua, retiming of traffic signals throughout the corridor, and intersection improvements at Route 122 and at Boston Post Road. The plan shall be completed early in 2002.
- Conducted a traffic study for the intersection of Turkey Hill Road and Amherst Street to determine amelioration of peak hour traffic congestion and cut-through traffic on Jo-Ellen drive and the adjacent neighborhood. A technical memorandum was submitted to the Town outlining the findings and conclusions.
- Assisted the Board of Selectmen on the issue of toll removal. Developed a revenue neutral proposal to remove two of the three ramp toll locations in Merrimack, and assisted the Department of Transportation in studying the effects of this proposal. The Regional Planning Commission supported this proposal and testified in Concord on its behalf, and is committed to assisting on this issue in any way it can.

Land Use and Environmental Planning

NRPC provides technical assistance on land use and environmental issues to the planning staff, planning boards and conservation commissions in the region.

- Began the process of updating the Town's Master Plan. This included a comprehensive update of the Town's GIS database, and an update to the Town's Build-Out study.
- Assisted the Lower Merrimack Advisory Committee with the citizen water quality monitoring program and the review of plans involving wetland permits and development proposals that may impact the river.
- Assisted the Souhegan Watershed Association with a citizen water quality monitoring program. We also assisted the State with the formation of the Souhegan River Local Advisory Committee. In addition, we continued to update the shoreline survey to assess the condition of stream banks, width of riparian buffers, status of water withdrawal and the number and condition of outfall pipes.
- Currently working on the Depot Street Restoration Project, which focuses on the reduction of sediment entering the Merrimack River from the parking lot. The parking lot, pathway to the river and landscaping will be reconfigured to maximize stormwater retention.
- Conducted a workshop with attorney Bill Drescher on the impacts of recent land use related Supreme Court cases.
- Completed a first draft of the NRPC regional plan. The plan is to be used to reinforce local planning goals and to provide guidance for NRPC in developing its work programs and grant funding priorities. During the course of the upcoming year, the Commission will seek input from the communities prior to the release and adoption of the document.
- Completed a comprehensive data collection effort to determine the effects of growth in the region over the past 50 years. The document provides relevant data for the communities to justify their land use regulations and grant applications.
- Completed a first draft of model site plan regulations that will update the previous version that was prepared in the 1980s. The new model addresses issues such as non-point source pollution, erosion control, telecommunications towers, design standards and lighting.
- Provided input to the Land and Community Heritage Investment Program (LCHIP) and offered grant writing assistance for communities who applied for funding under this program.
- Presented a workshop to provide technical assistance to local staff on the requirements of the National Flood Insurance Program.
- Provided extensive technical assistance to local staff, planning board members and conservation commission members on all aspects of land use and environmental planning.

Geographic Information System (GIS)

NRPC continues to maintain a diverse collection of GIS data including local roads, real property parcels, zoning, land use, and environmental conditions. This data was used in general mapping and analysis for local and regional projects.

- Updated the Statewide Conservation Lands Database to capture new or missing conservation areas since 1998.
- Initiated the process of mapping agricultural lands in the region in the 1970s and in the present for the purpose of demonstrating loss of or changes in this resource.
- Updated the NRPC point database for major employers.
- Began process of incorporating incoming Census 2000 data into the GIS system.
- Continued to improve the accuracy of our GIS roadbases, including private and newly built roads.
- Mapped regional bicycle routes to complement the statewide system adopted in 2000.
- Completed a new parcel layer for the Town that associates assessing records with digital maps.

Solid Waste Management District

The Nashua Region Solid Waste Management District provided nine regional household hazardous waste collection events in the permanent facility in Nashua. Two satellite collections were held. One of these was held on a Thursday so that persons who are unable to attend on Saturday mornings could be given an opportunity to participate. A total of 2,187 households were served during these events.

**2001 Annual Report of the
Naticook Day Camp
Submitted by Michael Housman
Parks and Recreation Director**

One of the greatest challenges facing this community and our nation is the education of our children. Education can take many forms and occurs in many locations. Some of the most apparent are schools, in homes, and with friends. These are very important, but do not overlook the value of the camp experience.

Child and youth development experts point to four needs which are important for children to grow into happy, healthy and productive adults. These four needs are self-esteem, responsibility, courage, and cooperation. Studies indicate these skills are developed and enhanced in the camp setting.

Camp is built around the needs and interests of children. It is a place to meet new friends, learn new activities, and have fun. The programs and activities are designed to help improve the inner self.

I would encourage parents and grandparents to consider a camp as an option for their children. There is one to meet the needs, interest, and personality of just about every child. The camp experience cannot be duplicated anywhere and offers children skills and fond memories that last a lifetime.

Enrollment:

Over the course of four, two-week sessions from June 25 through August 17, the camp had an enrollment of 496; that number includes repeat sign-ups. Similar to last year, an estimated 80% of campers were from families who live or work in Merrimack.

Budget:

In calendar year 2001, the camp spent \$120,035 versus \$126,710.50 in revenues.

Acknowledgments:

Everyone is involved in Naticook Day Camp in order to serve children and their families, which we believe we certainly do. We provide a valuable resource for parents, and their testimonies speak eloquently of the impact we have.

The Selectmen deserve credit for agreeing to operate a day camp. By doing so, they allow for a very productive use of the camp facilities that came with Wasserman Park.

Dean Shankle, Town Manager and especially the dedicated camp staff, merit recognition and our genuine support for making it all work.

The camp has been a part of Merrimack's history for over 60 years and we want to see it continue for many more.

2001 Annual Report of the Parks and Recreation Department

**Submitted by Michael Housman
Parks and Recreation Director**

Our town and our nation have seen many changes in 2001. We have found that through one tragic act of terrorism, many hearts were broken, and many heroes were born. We have never appreciated our family, friends or homes more than we do today. In this coming together we look back and appreciate all that we have enjoyed over the past year.

At the Parks & Recreation Department we continue to enjoy our role in helping to bring a wonderful variety of programs to the Town of Merrimack. We look forward to your input and participation in some of these opportunities in 2002!

The 9th Annual Winter Carnival was held Saturday, January 27th. Local non-profit groups enjoyed sharing information about their organizations. Offering refreshments, they were able to raise money for their causes. With a rack full of safety helmets, the Sno-Buds Snowmobile Club offered free snowmobile rides to anyone wishing to go. Many riders supported the Sno-buds in their fundraising efforts for the "Easter Seals" by offering donations. Girl Scouts delighted many with a variety of face-painting designs and Peter Desmarais, along with the Independent School of Karate, provided entertainment. The Lions Club sponsored their annual ice-fishing derby, awarding prizes to children in several categories including: 1st fish caught, most fish, most challenging, biggest fish, and best fight. A very special thank you goes out to the Parks and Recreation Committee for making this event possible.

In February we visited the Boston Fleet Center for the Disney on Ice Show, "Disney's Jungle Adventure." In 2002 we will return to the Fleet center for the newest Disney Adventure and to see the Boston Bruins in Ice Hockey action. We invite you to join us!

April 14th, the Easter Bunny joined us at Wasserman Park for the 9th annual Easter Egg Hunt. Children, parents, spectators and event organizers enjoyed the day of treasure finding. We welcome and thank our new co-sponsor Merrimack Friends & Family!

Many groups enjoy the parks throughout the year. Various scout troops and packs, families, and businesses, rent Wasserman Park. Spring and summer are the most popular times for family reunions, company outings, and a variety of other functions. Girl Scouts held their Camp O Ree the weekend of June 1, 2 & 3. Boy Scouts enjoyed their camp-out that same weekend. Area schools visit the parks for science projects, "end of the year" picnics, and a variety of other occasions.

Lifeguards were on duty at Naticook Lake for public swimming from June through August. The water in Naticook Lake is tested weekly during the swimming season to ensure public safety.

Naticook Day Camp ran from June 25 through August 17 where staff members provided children with an enjoyable summer of fulfilled activities. We extend an enormous thank you to our staff for their dedication, quality time and attention to the children.

Summer programs were offered from June 18 through August 17. A certified Lifeguarding Course, youth Red Cross swimming lessons, basketball camp, volleyball, soccer and tennis lessons offered residents a variety of recreational opportunities.

Independence Day festivities included the Merrimack Community Concert Association's evening concert on July 3rd. Wednesday, July 4th festivities opened with the 4th Annual Merrimack 5K Sparkler Road Race at the YMCA. The Parade started at 12:00 noon, ending at the mid-way. Chalk art, a pie-baking contest, vendors and concessions were found. Fireworks were enjoyed that evening. Thank you to the Sparkler and the 4th of July Committee, for your commitment and countless hours of preparation.

Merrimack enjoyed its second year of weekly summer concerts at the Abbie Griffin Park Bandstand. A delightful variety of music was heard from May through August. Special thanks go out to Ruth Liberty and the Abbie Griffin Park Committee for all your help.

The 9th annual Halloween Hayride was held at Wasserman Park on October 26th. Special thanks to the Boy Scouts and Girl Scouts, who helped haunt the park, provide games and offer refreshments. We extend our appreciation and congratulate Pat Lane and her 4H group, "Pups R Us", who did a great job co-hosting this event with a spectacular Haunted House. Thank you to the Parks and Recreation Committee, and the many volunteers who came out to share your time and energy with us.

The 9th annual Holiday Parade took place on December 2nd. The theme, "Raising Old Glory" was chosen for the 2001 parade. We would like to thank all those who participated in such a patriotic way. Thank you to the Chamber of Commerce for your help in co-hosting this event. Special thanks to Tom Nutting and Custom Electric for decorating the Town Hall and Fraser Square. Our sincere gratitude and heartfelt thanks go out to Santa and Mrs. Claus for sharing this very special time with us!

The seventh annual "Santa Calling Program" delighted children pre-school through 2nd grade. On December 20th, approximately 200 children received calls from Santa. Our special thanks go to Santa's helpers, Bob Kelley, Brian Wilson, Stan Robinson, and Michael Housman.

We would like to thank the following groups for their outstanding community support:

- Ruth Liberty and the Abbie Griffin Park Committee.
- Merrimack H. S. Class of 2001, who helped clean up the parks on Earth Day.
- Merrimack Conservation Commission for their help cleaning up the trails.
- Sno-Buds who groom the trails for cross-country skiing and snowmobiles.
- Girl scouts and pre-schools who plant the beautiful flowers for us to enjoy.

Thanks to your sense of community, Merrimack's Park's are here for all to enjoy!

Department Goals for the year 2002 include, but are not limited to:

- Increase the number of programs offered by the Department
- Complete our 4 year paint cycle per maintenance plan of Wasserman Park
- Increase our number of playing fields in Merrimack
- Begin development of the Bishop property
- Stay involved with the Wright Avenue superfund site
- Maintain ACA Camp Accreditation
- Maintain excellence with Naticook Day Camp
- Revise fee schedule
- Improve handicap access at Wasserman Park
- Renovation of Wasserman residence
- Maximize public relations using all available means
- Skateboard park issue to be resolved

In closing, I would like to thank the citizens of Merrimack for your continued support.

Statistics from Day Camp 2001

Session One

124	Registered Campers	98	Merrimack Residents	26	Non Residents
39	Children utilized Extend Care Before and/or After Camp				

Session Two

124	Registered Campers	96	Merrimack Residents	28	Non Residents
31	Children utilized Extend Care Before and/or After Camp				

Session Three

124	Registered Campers	98	Merrimack Residents	26	Non Residents
39	Children utilized Extend Care Before and/or After Camp				

Session Four

124	Registered Campers	99	Merrimack Residents	25	Non Residents
37	Children utilized Extend Care Before and/or After Camp				

Statistics from Summer Programs 2001

Swimming Lessons	150 total enrolled
Lifeguard	6 total enrolled
Basketball	187 total enrolled
Soccer	43 total enrolled
Volleyball	31 total enrolled
Tennis	122 total enrolled
Junior Tennis	90 enrolled
Teen Tennis	15 enrolled
Adult Tennis	17 enrolled

Parks and Recreation Department

Michael Housman, Director
Perley Rogers, Maintenance Supervisor
Sherry Kalish, Office Manager

Parks and Recreation Committee

Janet Cormier
Stan Robinson
Jean Shankle
Robert Lynch
Ruth Roulx
David Denton
Patrick McGrath
Norma French
Connie Halvatzes
Brian Lawrence
Fran L'Heureux
Chris Christensen

**2001 Annual Report of the
Merrimack Planning Board**
Submitted by Nelson R. Disco
Chairman

In the year 2001 the Merrimack Planning Board continued to work with the Master Plan Advisory Committee to prepare an updated Master Plan for the Town of Merrimack. Thirty-one citizens of the community, the Town Planning Staff, and Town Department Representatives met 13 times during the past year as well as eight times in 2000. The Nashua Regional Planning Commission and the Community Development Department staff with the aid of professional technical and planning consultants facilitated preparation of the updated plan. Regular meetings of the Master Plan Advisory Committee were completed in November. Committee members have reviewed a draft of the revised plan and the draft is currently being revised by the Nashua Regional Planning Commission to incorporate all inputs. The final Master Plan draft is expected to be ready for adoption by the Planning Board in the first quarter of 2002.

In addition to the Master Plan meetings, the Planning Board held 26 regular meetings during 2001, primarily for the review of subdivision and site plans. The Board reviewed eight subdivision plans and approved a total of 29 new conventional residential building lots compared to 40 lots in 2000 and 41 lots in 1999. Approvals were granted for three home occupations. The Board reviewed and approved the Town Capital Improvements Plan for 2002, through 2008. The Board also accepted for review, the School District's plan for a new school on the Buker site, discussed alternate sites for a new library with the Library Trustees and worked with the Nashua Regional Planning Commission on plans for future improvements to Route 101A.

Industrial site plans approved this year included Merrimack Realty Trust's 24,000 square foot warehouse/office building on Star Drive, Fidelity Investment's 1,250 stall parking garage, H.J. Stabile's 52,000 square foot office building on Manchester Street, Option Publishing's 16,000 square foot office/warehouse building on Front/Center Street, Omni Component's Corporation's 36,720 square foot industrial building on Daniel Webster Highway, GFI's 75,600 square foot office building on Executive Drive and GT Equipment Technologies 64,536 square foot office and manufacturing building on Daniel Webster Highway. Two new Industrial lots were subdivided on Manchester Street. Plans for expansion of industrial uses by Texas Instruments, Merrimack Stone Industries, Nextel Communications and American Towers were approved.

New commercial Site Plans approved included a pizza restaurant and a Dunkin Donuts on 101A, and Merrimack Motors 1,860 square foot expansion on D.W. Highway. Site plans for expansion of existing commercial uses were approved for former Holiday Cleaners, Riverside Christian Church, Interstate Battery, Paul's Cleaners, Bailey's Auto Body and Towing, Able Crane, Merrimack Memorial Post 98, Dunkin Donuts, A.L. Prime Energy, and D.W. Pizza.

Under review by the Board and staff at the close of the year were a 19 lot residential cluster subdivision off of Meetinghouse Road, a proposed school at the intersection of Baboosic Lake and McQuestion Road, a 2,940 square foot 7-Eleven convenience store and gasoline service station, and a 170,150 square foot retail center on Daniel Webster Highway near Reeds Ferry Village.

The Planning Board prepared and presented to the voters several Zoning Ordinance Amendments, which were adopted at the Annual Town Meeting in March. These amendments included articles which: (1) permitted a wider range of housing alternatives to include congregate care, residential care and nursing home facilities in the Elderly Housing District; (2) more clearly defined that wetland and flood hazard soils are excluded from the R-2 Moderate Soils Limitation and R-3 Slight Soils Limitation lots in Residential Districts; (3) included daycare as a permitted use in the Industrial Zone; (4) clarified that in the Industrial I-2 District, no commercial or industrial building can be constructed within 200 feet of an adjoining Residential District; (5) clarified by metes and bounds land that is not zoned industrial in the vicinity of Horseshoe Pond; (6) permitted by special exception minor additions of minimal impact to structures which pre-date zoning or are on properties in which setbacks have been changed due to subsequent zoning changes; and (7) created a new section of the Zoning Ordinance to affirm the Planning Board's authority to require certain off-site improvements related to site plan and subdivision applications.

The Planning Board has pending potential changes to the Subdivision Regulations, which will regulate highway access in the Commercial Zone and to establish landscaping standards for commercial and industrial developments along Daniel Webster Highway.

In May, Nelson Disco was re-elected Chairman and Arthur (Pete) Gagnon was re-elected Secretary to the Board. Finlay Rothhaus was replaced by Fran L'Heureux as the alternate Selectmen's Representative to the Board. In June, Jiri Hajek resigned his position from the Board, David McCray was appointed to the Board and Carol Ann Grondin Morrison was appointed as an alternate member of the Board. In September, Robert Boisvert resigned from his position as an alternate member of the Board. At the present time, the Board consists of seven full-time members: Chairman Nelson Disco, Secretary Arthur (Pete) Gagnon, Ken Sheppard, Peyton Hinkle, John Segedy, David McCray, and Selectmen's Representative, Norman Carr. Alternate members are Walter Talbert, Carol Ann Grondin Morrison and Selectmen's Representative Fran L'Heureux.

Jay Minkarah, Community Development Director, William D'Andrea, Planning and Zoning Administrator, Susan Domanico, Planning and Zoning Assistant, the clerical staff of the Community Development Department, hired engineering consultants, and the staff of the Building Department and Health Department continues to serve as staff to the Planning Board.

Members of the Town Master Plan Advisory Committee who have served during 2001 are as listed below.

Richard Barry
John Buckley
Ken Coleman
Tina Demember
Ross Hall
George May
Ron Morand
Tony Pellegrino
Rosemary Rung
Kyle Stringham
Lenny Worster

Linda Bonetti
Roger Camire
Janet Cormier
Peter Flood
Carol Lang
Ed Marcinkowski
Mary Moriarty
T.K. Plant
Ed Silva
Cindy Taylor

Florence Brown
Chris Christensen
Kathi Custer
Pamela Gosla
Barry Lebens
Joseph Mitchell
Duncan Morrill
Andy Powell
Robert Slater
Pam Tinker

2001 Annual Report of the
Merrimack Police Department
Submitted by Joseph R. Devine
Chief of Police

To the Honorable Board of Selectmen, Town Manager and the Citizens of the Town of Merrimack. I hereby submit my report for the Merrimack Police Department for the period covering January 1, 2001 through December 31, 2001.

This report will identify the dedicated men and women who serve the Merrimack Community, activities that have taken place during the 2001 calendar year, and accomplishments that have occurred.

As indicated in our town report, the clearance rate for Part 1 crimes was 48% and Part 2 crimes 52% and remains above the national average. We feel that this is noteworthy in view of the fact that we are located between two major cities and as a community we are continuing to experience growth in our residential and commercial areas.

As a Community Oriented Police Department, we are always looking for ways to interact with our community in that we recognize that our mission is and will continue to be service to the Merrimack community.

The Merrimack Police Department members thank the Town Manager, Board of Selectmen, Town Staff and most of all the citizens for their continued support during the calendar year 2001. We take great pleasure in serving you and welcome visits to YOUR police station.

A list of programs are submitted for your review with the report.

- School Based Partnership Program
 - ❖ Masticola, Reeds Ferry and Thornton's Ferry Elementary School reading program brings the police and youngsters together.
- Masticola Middle School active partnership in our DARE Program
- Merrimack High School/School Resource Officer have an active participation in developing innovative approaches to maintain a non-violent school environment and reducing problems.
- Department Community Service Officer
 - ❖ Programs for local businesses and members of the public pertaining to their personal safety.
 - ❖ Group discussion with community members assisting with problem solving techniques.

- ❖ Active participation in Crimeline and Merrimack Crime Watch Program.
- Uniform Patrol Officers
 - ❖ Involvement in Direct Patrol for businesses and homeowners.
 - ❖ Officer Appraisal program for information between the police and residents.

Table of Organization

Chief of Police

Joseph R. Devine

Patrol

Deputy Chief William F. Mulligan – Patrol Commander

Captain Michael Milligan – Assistant Patrol Commander

Lt. Lawrence Westholm – Shift Supervisor

Lt. Peter Albert – Shift Supervisor

Lt. Brian Boulay – Shift Supervisor

Sgt. John Maille – Shift Supervisor

Sgt. Paul Trepaney – Shift Supervisor

Sgt. Richard Desmond – Shift Supervisor

Sgt. Daniel Edmonds – Shift Supervisor

Off. Michael Murray (School Resource Officer)

Off. Robert Kelleher

Off. John Dudash

Off. Dennis Foley

Off. Dean Killkelley

Off. Ronald Levierge

Off. Mathew Tarleton

Off. Edward Pane

Off. Theodore Dillon

Off. Brian Levesque

Off. Christopher Morency

Off. Scott Park

Off. Denise Roy

Off. Kenneth Stimson

Off. Carl Scott

Off. Joseph Goodridge

Off. Thomas Prentiss

Off. Joseph Devine, Jr.

Off. Eric Marquis

Criminal Investigation Unit

Det./Lt. Mark Doyle – Unit Commander

Det. James Hughes

Det. Theodore Curtis

Det. Scott Park

Juv./Det. Dean Killkelley

Juv./Det. Ronald Ketchie

Det. Paul Poirier

Administrative Services Division

Captain Paul V Stavenger – Unit Commander
Lt. Michael Dudash – Prosecutor
Off. Walter Kwiecinski – Community Service Officer
Carol Yule – Office Manager
Holly Estey – Secretary to the Detective Unit
Laurie Lafluer – Records
Judy York – Records
Kathy Yuhas – Records (Part-time)

Animal Control Unit

Kelley McKinney – Animal Control Officer
Carol Rivard – Part-time Animal Control Officer

Special Police Officers

S/O Ryan Mailhiot
S/O William McGowan
S/O Danielle Gosselin
S/O James Sullivan

S/O Dawn Shea
S/O Christopher Dowling
S/O Adam Hill
S/O Ken MacLeod

School Crossing Guards

Roy Ingerson
Ellen White
Ken Stimson Sr.

Patrol Division Activity and Service for 2001

During 2001 your police department responded to 13,154 requests for police service.

Request for Service by Beats:

	<u>1999</u>	<u>2000</u>	<u>2001</u>
Beat #1	3308	3341	3366
Beat #2	4043	4173	4726
Beat #3	2844	3249	3196
Beat #4	1572	1660	1866

Request for Service by Time of Day

0700 – 1500	5053	5350	6097
1500 – 2300	4527	4867	4882
2300 – 0700	2187	2206	2175
	<u>11767</u>	<u>12423</u>	<u>13154</u>

Other Police Activity

	<u>1999</u>	<u>2000</u>	<u>2001</u>
Ambulance Assists	854	859	947
Bomb Threats	2	2	0
Fire Department Assists	787	859	803
Animal Complaints	744	852	818
Bank Escorts	0	0	0
Missing Persons	378	67	45
House Checks	67	368	325
Unsecured Premises	317	218	231
Good Morning Calls	1602	2151	2543
Motor Vehicle Lockouts	125	235	266
Bank Checks	19	28	10
Burglar Alarms	720	766	111

PATROL DIVISION

The Patrol Division of the Merrimack Police Department is comprised of professional law enforcement officers dedicated to work in partnership with the residential community and the business community of Merrimack to fight crime, reduce fear, and improve the quality of life. Our Motto is **"SERVICE TO THE COMMUNITY", "COMMITMENT TO EXCELLENCE"** We believe in this Motto and will continue to work with the community to meet the ever-changing challenges. Your patrol division patrols the Town of Merrimack twenty-four hours each day, three hundred and sixty-five days each year. We look forward to the future and to serving the citizens of Merrimack in the new century.

Crime Factors

The presence of crime is a matter of serious concern, not only to the law enforcement profession, but also to society at large. Some factors affecting the volume and type of crimes occurring from place to place are:

- Population density and degree of urbanization in a given area.
- Stability of population with respect to residence mobility, commuting patterns and transient factors.
- Modes of transportation and highway system.
- Economic conditions, including income and job availability.
- Family conditions with respect to divorce and family cohesiveness.
- Effective strength of the law enforcement agency, attitudes of citizenry toward crime.
- Crime reporting practices of citizenry.

Crimes Cleared by Police in 2001

A crime is cleared when at least one person is arrested, charged with the commission of the offense and turned over to the courts for prosecution. Several crimes may be cleared by the arrest of one person, while the arrest of many persons may clear only one crime. The police may also clear a crime by exceptional means when some element beyond the control of law enforcement precludes the placing of formal charges against the person. Examples of an exceptional clearance would be the death of the offender, or the victim's refusal to cooperate with the police.

Of particular interest to the citizens of our town, are crimes against the person and crimes against the property of another. These crimes are classified as Part #1 and Part #2 Crimes and are reportable to the State of New Hampshire each month.

Part #1 Offenses

		<u>Rep</u>	<u>2000</u> <u>Clr</u>	<u>Unf</u>		<u>Rep</u>	<u>2001</u> <u>Clr</u>	<u>Unf</u>
0100	Murder	0				0		
0200	Rape	2	1	1		0		
0300	Robbery	0				2	0	
0400	Assault (Aggravated)	5	2			1	1	
0500	Burglary	50	9			35	7	
	Residential	30	6			23	3	
	Non-residential	20	3			12	4	
0600	Larceny	318	36			246	18	1
	Over \$500	233	29	5		229	16	1
	*Under \$500	85	7			17	2	
0700	Auto Theft	23	7			11	4	
0800	Assault (Simple)	132	106			231	227	
0900	Arson	0				0		
		523	161	6		517	257	1

*

Rep. = Reported
Clr. = Cleared
Unf. = Unfounded

Part #2 Offenses

	<u>Rep</u>	<u>2000</u> <u>Clr</u>	<u>Unf</u>	<u>Rep</u>	<u>2001</u> <u>Clr</u>	<u>Unf</u>
1000 Forgery & Counterfeiting	6	1		4	0	
1100 Fraud	41	9		60	17	
1200 Embezzlement	0			0		
1300 Possessing Stolen Property	39	39		1	0	
1400 Criminal Mischief	271	35		385	93	
Over \$100	138	9		346	90	
Under \$100	52	34		39	3	
1500 Weapons – Carrying And Possessing	52	34		50	44	
1600 Prostitution	0			1	1	
1700 Sex Offenses	13	2	4	11	5	
1800 Narcotic Offenses	85	83		87	81	
1900 Gambling Offenses	0			0		
2000 Offenses Against Family and Child	26	4		1	0	
2100 OUIL	82	77	1	70	69	1
2200 Liquor Law Violations	20	17		10	9	
2300 Intoxication	42	40		32	32	
2400 Disorderly Conduct	50	20		32	24	
2600 Other Offenses	277	113		275	185	
	<u>1004</u>	<u>834</u>	<u>5</u>	<u>1018</u>	<u>560</u>	<u>1</u>

Motor Vehicle Accident Summary

	<u>2000</u>	<u>2001</u>
Fatal Accidents	0	0
Personal Injury Accidents	87	92
Property Damage Accidents	504	566
Non-Investigated Accidents	35	22
	<u>626</u>	<u>680</u>

Motor Vehicle Enforcement Summary

	<u>2000</u>	<u>2001</u>
Motor Vehicle Summons	1945	1395
Summons Issued at Accidents	8	0
Summons Issued with Reports	84	50
OUIL Arrests at Accidents	0	2
Parking Enforcement	55	40
Traffic Warnings Issued	7072	7224
Defective Equipment Tags Issued	1026	952

"Drive Defensively at all Times"

Traffic accidents are more likely to occur in the Town of Merrimack between the hours of:

7 A.M. / 8 A.M.	=	29
11 A.M. / 12 Noon	=	43
12 P.M. / 1 P.M.	=	51
2 P.M. / 3 P.M.	=	57
3 P.M. / 4 P.M.	=	59
4 P.M. / 5 P.M.	=	55
5 P.M. / 6 P.M.	=	65

During 2001 between the hours listed above a total of 359 traffic accidents occurred within our town.

School Resource Officers Report

The School Resource Officer (SRO) is primarily responsible for working within the school system to enforce the laws while promoting a safe and drug free environment and building positive relationships between students, faculty and the police. The SRO must be motivated to work with youth and have the ability to gain the respect of adolescents and teenagers while holding them accountable for their actions. The SRO must have the unique ability to perform functions of law enforcement officer, educator and counselor while becoming an integral member of the school community.

The information provided below, reflects activity between September and December 31, 2001.

Activity**2001**

Calls for Service	307
Incident Reports	61
Arrests	18
Accident Reports	1
Theft Reports MV/Other	17
Criminal Mischief	6
Assaults	9
Weapons Confiscated	19
Drugs Confiscated	4
Racial Incidents	1
Court Appearances	21
Possession of Tobacco Products	19

Educational

Counseling Sessions w/Students	634
Counseling Session w/Parents	133
Classroom Lectures	31
Professional Development Programs	0
Miscellaneous	37
Truancy	0
Agency Referrals	22
Meetings Attended	43
School Events Attended	3
Student Mediation	6
Hearings: Suspension / Expulsion	6
Meetings / Contacts w/ Juvenile Service Officer	40

Animal Control Officers Report for 2001

	<u>2000</u>	<u>2001</u>
Animal Control Complaints	852	785
Cruelty Reports	22	6
Bites Reported	20	16
Abates Served	80	44
Running at Large	352	326
Nuisance Offense	53	60
Vicious Offense	17	23
Summons Served	2	2
Stray Farm Animals	6	8
Wild Life Calls	198	255
Dogs Impounded	98	91
Dogs Released to Owners	103	69
Dogs Adopted	11	1
Dogs Released to Humane Society	17	13
Cats Impounded	6	24
Cats Adopted	3	9
Cats Released to Humane Society	137	14

Prosecutor's Report

Motor Vehicle Activity

	<u>Town Ordinance</u>	<u>State Law</u>
Speed	0	168
Uninspected	0	38
Unregistered	0	53
Financial Responsibility	0	7
Revocation / Suspension	0	79
O.U.I.L.	0	84
No Valid License	0	69
Stop Sign	0	8
Traffic Light	0	12
Solid Line	0	12
School Bus Violations	0	6
Change of Address	0	5
Parking Violations	0	3
Reckless Operation	0	41
Miscellaneous Violations	0	118

Criminal Activity

	<u>Town Ordinance</u>	<u>State Law</u>
Criminal Trespass	0	16
Bad Checks	0	6
Sex Offenses	0	7
Criminal Mischief	0	53
Assault/Reckless Conduct	0	72
Animal Complaints	0	5
Resisting Arrest	0	13
Drug Cases	0	61
Disorderly Conduct	0	22
Possession of Alcohol	0	51
Theft	0	37
Miscellaneous	0	29
<u>Felonies:</u>		
Indicted by Grand Jury	0	35
Probable Cause	0	53

Criminal Investigation Division

The Criminal Investigation Division of the Merrimack Police Department conducts investigations for the Police Department as well as other branches of Town government. The unit consists of eight detectives, commanded by a Lieutenant.

The unit has one Juvenile Officer, one D. A. R. E. Officer, three criminal investigators, and one detective assigned to narcotic investigations. The Merrimack Police Department also assigns an officer to the State of New Hampshire Attorney General's Drug Task Force who works with the detectives within the Department.

The Criminal Bureau has had a very active year. The Narcotics Unit had over 90 arrests for various related offenses during 2001. The D. A. R. E. program now has been serving our schools for 12 years. This year, the 38th class of students will be graduating from the program. More than 6500 children have benefited from this effort.

The Criminal Bureau looks forward to providing investigative support where it is needed to make Merrimack a safe place to live and work.

D. A. R. E. Program

D. A. R. E. is the acronym for Drug Abuse Resistance Education, the single most widely used substance abuse prevention and safety promotion curriculum in the world. First developed in 1983, D. A. R. E. has undergone multiple revisions as research findings increased knowledge of effective substance abuse prevention among school aged youth. The main core class component of the D. A. R. E. program is the 17-chapter presentation given to Mastricola Middle School 6th grade middle school students.

The D. A. R. E. program curriculum will be updated and revised so that it will meet the demands of the new year and continue to be an effective educational force to defeat the war on drugs and violence.

The Mastricola Middle School 6th grade student population that graduated from D. A. R. E. consists of three clusters, B6-1, B6-2, and B6-3. The D. A. R. E. program has reached nearly 7000 Merrimack school children since 1989.

Education was key to achieving the goals of the D. A. R. E. program. The Merrimack Police Department's D. A. R. E. program goals are to help youngsters lead safe, healthy, drug-free lives. Youngsters are provided with factual information about the consequences of drug and alcohol abuse, but lessons do not end there.

D. A. R. E. reaches much deeper...shoring-up the student's self-esteem, solidifying strong character traits, giving youngsters the tools and internal assurance to resist drugs and violence.

In the nearly two decades since its beginning, D. A. R. E. has gone on to become the world's most widely implemented and most successful drug education and prevention program. Today, D. A. R. E. enters the new millennium with the following strengths and accomplishments:

- More than 49,000 police officers have been certified as D. A. R. E. instructors.
- Officers from 8600 law enforcement agencies are currently teaching D. A. R. E. in over 10,000 communities across America.
- Nearly 80% of our nation's school districts offer D. A. R. E.
- Drug abuse is a borderless threat and D. A. R. E. has responded by implementing programs in 51 other nations. In addition to the 47 states which have D. A. R. E. training centers, D. A. R. E. training sites have been established in the United Kingdom, Costa Rica, Canada, the Philippines, Brazil, the Caribbean, Honduras and Columbia.
- D. A. R. E., which is funded almost entirely through private donations, has received both praise and support from corporate America. Sponsors currently include Herbalife, K-Mart, Mattel, Polaroid, Protection One, Ralph's Food 4 Less, Warner Brothers and Western Union.

The D. A. R. E. program was implemented into the Merrimack School District in 1989. The D. A. R. E. Instructor, Det. Ronald Ketchie, who began the program in 1989 is still teaching D. A. R. E. to Merrimack youngsters. Recently Officer Carl Scott became the second D. A. R. E. instructor for the Town of Merrimack.

Being a D. A. R. E. Officer has been, and will continue to be, a rewarding experience. The United States Congress awarded the Congressional Law Enforcement Medal for exceptional work in the D. A. R. E. program with New Hampshire youngsters, recently recognized Ronald Ketchie. In 1999, Det. Ketchie was chosen as the New England D. A. R. E. Officer of the Year. In 2002, Det. Ketchie was chosen at the co-recipient of the New Hampshire D. A. R. E. Officer of the Year. (We are very proud of Det. Ketchie's work and accomplishments. Congratulations, Ron!)

D. A. R. E. Officers are grateful for the donations and support from the Merrimack community clubs, groups and business organizations. Without your continued support, the D. A. R. E. program could not be successful. Thanks to all. We need to continue our efforts against the threat of drugs and violence and with your continued support, we will succeed.

NIU (Narcotics Investigation Unit)

The Narcotics Investigation Unit has had yet another successful year with the completion of "Operation Indian Head", a federally funded, multi-jurisdictional narcotics investigation. The case concluded in October with the arrest of two Connecticut residents who delivered more than 40 pounds of marijuana to Merrimack during the undercover investigation.

During the course of this investigation, investigators were able to show that the key members of this organization had distributed in excess of 2000 pounds of marijuana and that numerous people throughout the community of Merrimack were being supplied with marijuana by this organization.

One of the key figures in this organization pleaded guilty in United States District Court to a charge of distributing 500 pounds of marijuana. Two other members of the group have also been federally indicted for distribution of 500 pounds of marijuana.

During the course of the investigation, the Merrimack Police, through Federal Asset Forfeiture, seized an airplane (which was being utilized to smuggle marijuana), a car and \$35,000.00 in United States currency.

In addition, investigators worked closely with various agencies on local, state and federal levels in combating the war against drugs. The Narcotics Investigation Unit has conducted a number of drug-related investigations, which have resulted in over 90 arrests for a variety of drug-related offenses in our community.

Drug Arrests

January

Sale of cocaine (1)
Possession of cocaine w/intent to distribute (1)
Possession of prescription drugs (1)
Possession of marijuana (5)
Possession of marijuana w/intent to distribute (1)

February

Sale of cocaine (1)
Possession of marijuana (10)
Sale of cocaine (1)
Conspiracy to distribute cocaine (1)

March

Sale of a controlled drug, marijuana (1)
Possession of marijuana (10)

April

Possession of controlled drugs (7)

May

Possession of heroin w/intent to distribute (1)
Possession of hypodermic needles (1)
Possession of marijuana (4)

June

Possession of cocaine w/intent to distribute (1)
Possession of cocaine (1)
Possession of psilocybin mushrooms (1)
Possession of marijuana (5)

July

Possession of controlled drugs (2)

August

Sale of a controlled drug, ecstasy (1)
Possession of controlled drugs (3)

September

Possession of marijuana (7)

October

Sale of a controlled drug, marijuana (in excess of 30 lbs.) (1)
Conspiracy to distribute a controlled drug, marijuana (in excess of 20 lbs.) (1)
Possession of marijuana w/intent to distribute (1)
Possession of marijuana (1)

November

Possession of prescription drugs (1)
Possession of marijuana (6)

December

Sale of cocaine (2)

Sale of a controlled drug, marijuana (1)

Possession of prescription drugs (3)

Possession of controlled drugs (7)

Juvenile Division

A full-time Detective assigned to the Criminal Bureau staffs the Juvenile Division. This past year proved to be a very busy and productive period where the Juvenile Officer, Detective Dean Killkelley, worked closely with the Court Prosecutor, the School Resource Officer, School officials, and members of the Hillsborough County Family Intervention Program. The Family Intervention Program helps youth improve their social skills, school habits and encourages positive behaviors. The major focus of this program is to prevent court involvement of these youth offenders. The program proved to be a major asset to our Department by helping families and their children work through tough times by having regular meetings with social workers who worked with families in their homes.

The Juvenile Division also received a grant from the Office of Juvenile Justice and Delinquency Prevention to help combat the problem of underage drinking. The initiative, which involves the Towns of Merrimack, Bedford and Amherst, in a coordinated response, administered by the Merrimack Police Department Juvenile Division. The initiative, called the "Tri-Town Underage Drinking Initiative" focuses on preventing the sale to, and purchase of alcohol by minors. This initiative has conducted several undercover patrols, store compliance checks, and has posted information notices in the Schools and throughout the community.

Juvenile Division Activity

Aggravated Assault	0
Burglary	1
Larceny – Theft (Except Auto Theft)	5
Motor Vehicle Theft	1
Assaults (Except Aggravated Assault)	11
Arson	0

Fraud	0
Stolen Property (Buying, Receiving, Possessing)	0
Vandalism	10
Weapons	0
Drug/Possession	10
Liquor Law Violations	0
Intoxication	0
Disorderly Conduct	5
Other Offenses (Except Traffic)	27
Uncontrollable (CHINS)	7
Runaways	16

Age Groups

10 Years of Age	0
11 Years of Age	0
12 Years of Age	3
13 Years of Age	4
14 Years of Age	16
15 Years of Age	23
16 Years of Age	20
17 Years of Age	1*

*Note: 17 year olds are only considered "juveniles" in situations of runaways, protective custody, uncontrollable behavior, etc. In Criminal situations, 17 year olds are considered adults.

Juveniles Involved

Male:	54	Female:	12
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Residence

Local: 59 New Hampshire: 6 Out of State: 0

Disposition

Handled within the Department and released	0
Referred to Juvenile Court	67
Referred to welfare	0
Referred to another police agency	0
Referred to Criminal/Adult Court	0
Referred to Diversion	23

Administrative Service Division

"Service to the Community"

"Commitment to Excellence"

It is the philosophy of the Merrimack Police Department that we engage in actions that promote and support organizational strategies to address the causes and reduce the fear of crime and social disorder through problem-solving tactics and community-police partnerships. Community Policing is actually a return to traditional methods of policing. Sir Robert Peele, the father of modern policing, said in the 19th century that "the police are the public and the public are the police." That is as true in the 21st century as it was then. Community Policing is a return to the roots of law enforcement. Community Policing is proactive, solution-based, and community driven.

Your department serves you in a variety of ways. We serve by controlling traffic, giving aid in emergency situations, investigating crime, handling complaints, writing reports, controlling crowds, testifying in court and most important patrolling our neighborhoods.

Your department continues to be responsive to the needs of the community by continuing programs, which allow the community to have input into the service we provide, such as our Officer's Appraisal Program, Community Services, Officers interaction to community groups and our "open-door" policy for all members of the Merrimack community.

Our Community Policing program also offers a variety of seminars to the public. This past year, the Merrimack Police Department offered seminars in areas such as Women's Self-Defense and Rape Awareness, Home Security Awareness, Children Safety and Stranger Awareness. We spoke to schoolchildren at the elementary level on safety topics as well as the use of 9-1-1. Every fifth grade student participated in a discussion of Respect and Responsibility, and of course, we continued our very popular reading program to the 1st - 3rd graders.

We plan to continue to offer these seminars during the next year. We will again offer a two-phase seminar on "Internet Awareness" for parents and their children. We hope that many of you take advantage of the knowledge that will be given.

Available Community Service Programs

Neighborhood Crime Watch	Bicycle Safety
Stranger Awareness	School Bus Safety
Child Abuse	Highway Safety
Theft and Shoplifting	Emergency Response and Liability
Home and Business Security Surveys	Baby-sitter Safety
Drug and Alcohol Abuse	Halloween Safety
Operation House Check	Station Tours
Good Morning Program	Operation Identification
Rape Awareness/Self-Defense	Child Safety Seat Loan Program
Operation Safe Return	Disconnect the Violence
Child Safety Seat check-point	(Cell Phone Loan Program)

How we kept busy during 2001

Our Community Policing also offers a wide variety of programs to the public. This past year the Merrimack Police Department offered seminars in Internet Safety and Awareness, Woman's Self-Defense and Rape Awareness and Home Security and Neighborhood Watch Programs, Credit Card Fraud & Counterfeit Money and Senior Fraud. Also, we are able to offer to the public the opportunity to have a car seat checked for proper installation or assist in the installation of a new car seat. We also participated with AARP with their 55 Alive Driver Safety Program.

We continued our reading program with the 1st - 3rd graders and spoke with elementary grade students and pre-schools regarding 911, stranger danger and consequences for your actions. We participated with the junior high and high school students in Project Safeguard making available DWI glasses. These classes simulate impairment and show the student the effects of drinking and driving. We made a presentation to the middle school on bullying and the consequences. We have also assisted the middle school and high school in their discussions on Search and Seizure.

In addition to participating in our schools and community, we also work with other organizations within the community. We spoke to the Merrimack Chamber of Commerce on security and credit card fraud. We also participated in various events around our community, the Library Festival, Halloween Fun Day at the Bandstand and as a guest reader during Education Week. We fingerprinted children during breakfast with Santa sponsored by the Knights of Columbus. We continue to serve on the Board of Crimeline as well as the Drug Advisory Council.

You may also find us at the Pheasant Lane Mall for Nashua Police's Law Enforcement weekend.

Good Morning Merrimack

Senior Citizens and people with disabilities call the Communications Center each morning between 8:00 AM and 10:00 AM to report that all is well with them. If they fail to make the call, a police officer is sent to their residence to check on their welfare.

House Checks

Holiday and vacation seasons bring many requests from the public for the police to check on residences when they leave for either the holiday and/or vacation. The department makes an effort to get by these vacant homes at least once per day.

Officer Appraisal Program

Each six weeks one complainant that each police officer has had contact with is revisited and questioned pertaining to:

- Was the complainant satisfied with the response time? If priority was given to another call, was the complainant told by the dispatcher when she/he reported the incident?
- Attitude of the dispatcher?
- How was the officer's appearance?
- What did the officer do and was the citizen satisfied with what action was taken?
- Questioned as to what we could do to improve our service to the public?

Walk-A-Long Program

Each shift supervisor directs each police officer to two particular locations. The officer will park his vehicle and walks the area for 30-60 minutes. Public contacts are made and the locations may well be a shopping center or a condo development.

Bicycle Patrol

Officers assigned to bicycle patrol, park their vehicles at a designated safe house, remove the bicycle from the patrol car, and will patrol a given area on bicycle. In each neighborhood he must make one contact with a citizen. If the officer receives a call for service he returns to his cruiser and answers the call.

Goals/Objectives

Each squad selects areas they will concentrate on during the six-week cycle they will be working in, selecting various areas according to the shift and documentation is returned showing how they met their quota.

School Reading Program

During the hours between 7:00 A.M. and 3:00 P.M., officers are assigned to the elementary schools, grades 1 through 3, to read a story and answer questions that youngsters might have. A very worthwhile program that brings the department into a very positive light with the students.

Special Olympics

We support and participate in the Special Olympics Torch Run and opening ceremonies at the New Hampshire Special Olympics program in Durham, New Hampshire.

Accreditation Program

Participation in the State of New Hampshire Public Safety Service Accreditation Program. The department is moving along toward a Level #1 accreditation.

Directed Patrol

Selective Enforcement or "Directed Patrol" is given to areas within the community that have experienced an increase in a particular crime or dangerous situation. For example, if there was a road in town that had just recently been paved, and the speed of the motoring public increased, we would set up a directed patrol to monitor the speed of the traffic. If a particular area of town had experienced an increase in vandalism or theft, we would set up directed patrol in these areas, to establish a higher police presence, determine the cause of the situation and to take steps to deter further problems.

Police Honor Guard

The members of this unit participate in community activities whenever asked. This award winning Honor Guard brings honor and credit to the Police Department and to the Town of Merrimack.

Operation Safe Return

This program is a voluntary program administered by the Merrimack Police Department and offered to the citizens of Merrimack as a means of enrolling memory/non-verbal persons with the police to ensure their safe, dignified return to their home or place of care. This program is available to all persons school age and older.

Disconnect the Violence

This program is designed for men and women who are victims of domestic violence. The Department has available several cellular telephones to loan to those who qualify. These telephones allow the victims of domestic violence to travel anywhere with the safety and security of knowing that assistance is just a phone call away.

Career Development

The Merrimack Police Department continues to make training a high priority. It has been shown that a well-trained police force is directly linked to professionalism. It is our goal to continue to present to the community a well-trained and professional staff.

The New Hampshire Police Standards and Training Council has been our primary source for training, however, other outside agencies have supplemented training resources.

The column entitled "# of officers" reflects the number of officers that have attended outside training during that particular month. The "# of hours" column represents the number of training hours that the officers attended.

<u>Month</u>	<u># of Officers</u>	<u># of Hours</u>
January	6	184
February	9	160
March	9	240
April	5	224
May	3	32
June	1	8
July	0	0
August	0	0

September	1	80
October	6	128
November	10	152
December	7	144
	<hr/> 57	<hr/> 1212

These figures do not include such training as intoxilyzer re-certification and other re-certifications as required by the State. Intoxilyzer re-certification was again 88 hours and each officer was required to qualify with his or her service weapon. Those hours were 1241. In-house roll call training, which is training given to each squad by their respective squad commanders and usually occurs prior to their shift was approximately 1150 hours.

2001 Annual Report of the
Merrimack Public Safety Dispatch Center

Submitted by Paul V. Stavenger
Police Captain

Assistant Supervisor

Michele Dudash

Dispatchers

Anna Chaput

Denise Day

Meredith Hatch

Danielle Gosselin

Karl Flemming

Emmanuel Marcel
(Part-time)

The Merrimack Public Safety Dispatch Center continued to see changes in its personnel over the previous year. We had some resignations and some new hires. Tammy Paul was hired in September, which left two positions unfilled. We have hired two individuals who are scheduled to begin their training in January 2002.

During this past year, we have not purchased any new equipment and I am happy to report that the micro-wave system installed in 1999 continues to perform well. We have been busy though, setting up, installing and training our officers in the use of the mobile data terminals placed in each of our marked cruisers. This system will allow our officers to remain on the street and do their reports without having to come to the station.

One project still under way is the setting up of a back-up dispatching location. In the event our dispatchers were unable to work from the station, a system has been designed where they would travel to Central Fire and dispatch from that location.

I want to thank all of the dispatch personnel, for their understanding and support during the past year. I also wish to thank the Board of Selectmen, Town Manager and Departments Heads for their continued support, which allows us to operate at the level expected by the citizens of Merrimack.

Just a quick word regarding 9-1-1. We strongly encourage everyone who has an emergency situation to dial 9-1-1. Remember!, stay on the line with the 9-1-1 operator until they tell you that it is ok to hang up. Emergency personnel **NEED** to know updated information as they respond, staying on the line will provide that much-needed information. If you should dial 9-1-1 by accident, **STAY** on the telephone and explain to

the operator that it was in error, you may expect an officer from the Police Department will respond to your home and verify that everything is **OK!**

For any business call please call 424-3774.

Activity During 2001

	2000	2001
Telephone Calls Placed	16,433	16,269
Telephone Calls Received	61,118	65,909
Radio Transmissions	289,979	297,211
Burglar Alarms Answered	766	865
Good Morning Calls	2151	2543
Window Service	11,293	10294

**2001 Annual Report of the
Department of Public Works**

**Submitted by Earle M. Chesley, P.E.
Director of Public Works & Engineering**

After 15 years of service, Ed Trask retired from our Highway Division. Gary Woodward retired from our Equipment Maintenance Division. Gary worked for us as a mechanic for almost three years after a long career with the Fire Department. We wish them the best.

We often report the Department's greatest asset is our people. This year we welcomed three new employees to our Highway Division: James Carroll as a Highway Maintainer, and Dean Stearns and Scott Daley as new Equipment Operators. We also welcomed Kevin Holt as a new Equipment Operator to our Solid Waste Division. Two of our employees graduated from the New Hampshire Public Works Academy's inaugural class. We congratulate Bob Lovering and John Trythall on this accomplishment. Our laboratory operated by the Wastewater Division received National Accreditation from the National Environmental Laboratory Accreditation Committee. As the first wastewater laboratory to receive National Accreditation in New Hampshire, we thank Sharan Facticeau, our Laboratory Manager, for the initiative to undertake this program. Several of our employees reached significant milestones with the department. Richard Blanchard and Earl Dubois celebrated their twenty-year anniversaries with the Department this year. Regretfully, we lost Kenny Mason, who passed away. Kenny joined the Department in 1975 and worked in our Highway, Wastewater and Solid Waste Divisions. Kenny was a very dependable and dedicated employee. Most of all, we'll miss Kenny's friendship.

This year we completed the reconstruction of Thornton's Ferry Bridge over Pennichuck Brook. The original structure had fallen into disrepair and traffic was limited to a single lane. The project was a collaborative effort with the City of Nashua and was funded primarily through the New Hampshire Department of Transportation Bridge Aid Program. Merrimack's share of the project was funded through our Bridge Replacement Capital Reserve Fund. We thank the neighborhood for their patience during the project's construction.

We built a new sidewalk along Camp Sargent Road from Veteran's Memorial Park past Thornton's Ferry Elementary School to Continental Boulevard. We were pleased to hear the many compliments from the joggers and pedestrians who passed by the project during its construction. A significant portion of this project was funded by U.S. Department of Transportation Funds administered by the N.H. Department of Transportation. Local funds were provided by the Sidewalk Capital Reserve Fund.

A significant portion of the last section of Seaverns Bridge Road was rebuilt this year. A new storm water drainage system was installed and much of the road from Greenleaf Street to Cramer Hill Road was completely reconstructed. This spring we plan to

complete the project including a minor modification to the intersection of Boston Post Road. All of the residents along Seaverns Bridge Road have been very patient and cooperative; we deeply appreciate their support.

We also constructed a new storm water drainage system on Sunnyside Drive. This local street had been prone to flooding which caused a serious icing problem during the winter months. We thank the residents of this neighborhood for their patience during the construction of this project. We are scheduled to place the final placement wearing of pavement this spring. The project was funded through the Drainage Improvement Capital Reserve Fund.

A new sewer was constructed to serve the Penrose Lane and Jade Road neighborhood. This project will provide sanitary sewer service to an area that has exhibited a higher incidence of septic system failure, and was welcomed by the residents. The project also included grinding the existing pavement and providing a new roadway surface. We plan to place the final course of pavement this spring.

Our Highway Division continued our very successful Pavement Management Program. This year we coordinated the resurfacing of Camp Sargent Road with the sidewalk construction project. We also had an Inventory and Assessment Report prepared by the Technology Transfer Center of the University of New Hampshire. The Division also completed roadway resurfacing projects on Four Winds Drive, Sandhill Drive and Berkley Street. All of this work was associated with drainage improvements.

Our Wastewater Division continued to work on their Environmental Management System; the program should be in place this year. We were one of 29 agencies across the country endorsed by the U.S. Environmental Protection Agency for this program. It has been a rewarding experience to see how well our staff performs when included among some of the best in the country. The Division also included the first phase of improvements to reduce odors.

Our Equipment Maintenance Division continued to maintain all of the vehicles operated by the Police Department, Fire Department, General Government and Public Works. The Division also maintains the vehicles and construction equipment owned by the Merrimack Village District. They continue to excel in meeting the Town's needs.

We continue to receive compliments on our Town Hall Complex and Police Station thanks to the efforts of our Building and Grounds Division. This year we had a new roof installed on the John O'Leary Adult Community Center and had a new brick and granite walkway installed in the front of Town Hall along Baboosic Lake Road. We look forward to our annual planting of the red, white, and blue petunias along the new walkway to announce the Forth of July.

Our Solid Waste Division continued to manage all of the solid waste generated by the Town. Last year we recycled about 1,700 tons of material, composted approximately 1,000 cubic yards of leaf and yard waste, and disposed about 25,650 tons of refuse. We are pleased to see our residents continue to recycle much of their solid waste. Overall, it was a productive year. Some notable accomplishments are listed below:

Administration/Engineering

- ◆ Technical advisor to the Nashua Regional Planning Commission, Nashua Area Regional Transportation Committee, and Nashua Regional Solid Waste District.
- ◆ Technical advisor to the Merrimack Solid Waste Advisory Committee and Merrimack Planning Board.
- ◆ Administered construction of the Camp Sargent Road sidewalk.
- ◆ Administered construction Thornton Road Bridge.
- ◆ Administered construction of electrical upgrades and odor control improvements at the Wastewater Treatment Facility.
- ◆ Administered construction of Penrose Lane and Jade Road sewers.
- ◆ Administered design and construction of Sunnydale Drive drainage improvements.
- ◆ Administered design of Souhegan Drive drainage improvements.

Highway Division

- ◆ Awarded annual contracts for street sweeping, cemetery maintenance, and public grounds maintenance.
- ◆ Resurfaced Camp Sargent Road from Veteran's Park to Continental Boulevard, Four Winds Drive.
- ◆ Performed inspections of subdivision streets and related improvements at Riverview at Souhegan, Penacook Landing, Harrington Drive, The Pointe, and Meadowoods.
- ◆ Maintained 28 athletic fields.
- ◆ Assisted Conservation Commission with beaver control.
- ◆ Installed a new drainage system on Back River Road near Teakwood Road.
- ◆ Installed a new drainage system and resurfaced a portion of Berkley Street.

- ◆ Installed a new drainage system on Greatstone Drive.
- ◆ Installed drainage systems on Danbury Drive.
- ◆ Maintained ice-skating rink and beginner rink, and Weston Park for winter recreation.
- ◆ Repaired Skateboard Park.
- ◆ Assisted with Adopt-A-Road.
- ◆ Performed gravel road maintenance.
- ◆ Performed annual catch basin cleaning and maintenance.

Equipment Maintenance Division

- ◆ Set up three new police cruisers including installation of emergency light, painting, radio, and related police equipment.
- ◆ Maintained and repaired all police vehicles, fire trucks and equipment, public works trucks and equipment, and Town owned vehicles.
- ◆ Maintained all Merrimack Village District equipment and vehicles.

Buildings and Grounds Division

- ◆ Planted annual and perennial flowers.
- ◆ Maintained buildings and grounds at the Municipal Office Complex and Police Station.
- ◆ Had new roof put on John O'Leary Adult Community Center.
- ◆ Installed central air conditioning in the top floor of the New Town Hall.
- ◆ Built additional office space in New Town Hall.
- ◆ Supported concerts and functions at the Bandstand.
- ◆ Supported 4th of July activities at Town Hall.
- ◆ Supported Christmas holiday activities at Abbie Griffin Park.
- ◆ Provided maintenance to Adult Community Center.

Solid Waste & Recycling Division

- ◆ Recycled and marketed more than 1,700 tons of materials which includes glass, cardboard, newspaper, plastics, aluminum cans, tin cans, magazines, tires, scrap metal, white goods, automobile batteries, used automotive oil and antifreeze.
- ◆ Composted approximately 1,000 cubic yards of yard waste and provided product to residents at no charge.
- ◆ Disposed approximately 25,650 tons of municipal solid waste and construction debris.
- ◆ Coordinated the Nashua Regional Household Hazardous Collection Days.
- ◆ Monitored groundwater quality with triannual testing program.
- ◆ Provided extended hours of operation during the summer.

Wastewater Division

- ◆ The Merrimack Wastewater Treatment Facility collected and treated over 1.348 billion gallons of wastewater with approximately 97.5 percent removals for biochemical oxygen demand (BOD) and approximately 95.2 percent removal for suspended solids (SS).
- ◆ Completed first year using sodium hypochlorite for disinfection of effluent with SCADA monitoring and control.
- ◆ Completed first year using urea in place of ammonia with SCADA monitoring and control.
- ◆ Continued computer-based collection system inventory and maintenance schedule.
- ◆ Continue to upgrade SCADA system to include new systems.
- ◆ Laboratory received National Accreditation.
- ◆ Treated approximately 4.744 million gallons of septage for Merrimack homeowners and neighboring Souhegan communities.
- ◆ Continued with routine cleaning of sewer lines with sewer vac truck.
- ◆ Phase I of electrical system improvements, including replacement of electrical switchgear and transformer is substantially complete.
- ◆ Sludge holding tanks have been covered with addition of biofilter for odor reduction.

- ◆ Implemented trickling filter modifications. Currently evaluating additional improvements for better efficiency and odor control.
- ◆ Successfully completed seventh year of operation of enclosed organic waste composting facility.
- ◆ Continued to receive approval from Massachusetts Department of Environmental Protection to market stockpile and current production of compost.
- ◆ Continued to receive approval from New York Department of Environmental Protection to market current production of compost.
- ◆ Continue to receive approval from Rhode Island to market current production of compost.
- ◆ Produced 20,906 cubic yards of compost, marketed 15,992 cubic yards of compost in New Hampshire, Massachusetts, Connecticut, and New York.
- ◆ Provided 4,914 cubic yards of compost to Merrimack residents.

MERRIMACK DEPARTMENT OF PUBLIC WORKS

ADMINISTRATION AND ENGINEERING DIVISION

Director of Public Works & Engineering
Earle M. Chesley, P.E.

Office Manager
Rebecca Starkey

HIGHWAY DIVISION

Assistant Director of Public Works/Highway Division
David C. Lent, P.E.

Highway Coordinator
Bruce W. Moreau

Highway Foremen
Joe Maguire
* Boyd E. Trask

Public Works Inspector
(Vacant)

Secretary
Sue Gerow

Robert Burley, Equipment Operator I
John Butler, Equipment Operator I **
James Carroll, Highway Maintainer
Steve Curtis, Equipment Operator I
Scott Daley, Equipment Operator I
Ernest Doucette, Equipment Operator I
Lawrence Gay, Equipment Operator II
Leonard Heath, Equipment Operator I
Thomas Hudon, Equipment Operator I
Jason Kimball, Equipment Operator I

Louis Lapointe, Equipment Operator I
Wayne Lombard, Equipment Operator I
Robert Lovering, Equipment Operator II
Samuel Pollard, Equipment Operator I **
Jason Schick, Equipment Operator I
Dean Stearns, Equipment Operator I
Jacob Stevens, Highway Maintainer
Jeff Strong, Equipment Operator III
Robert Sullivan, Equipment Operator III
John Trythall, Equipment Operator I

** Resigned

* Retired

EQUIPMENT MAINTENANCE DIVISION

Equipment Maintenance Foreman
James Graham

Ronald Bergeron, Mechanic II
Robert Fisher, Mechanic II **
Brian Friolet, Mechanic II
William Gilbody, Mechanic II

Sam Walker, Mechanic I
Gary Woodard, Mechanic II *

* Retired

** Transferred from Wastewater Division

SOLID WASTE & RECYCLING DIVISION

Solid Waste Foreman
Steven Doumas

Scale Operator
Lon Woods

Earl Dubois, Equipment Operator III
John Murray, Recycling Attendant

Kenneth Mason, Equipment Operator III ***
Kevin Holt, Equipment Operator III

*** Deceased

BUILDING & GROUNDS DIVISION

Custodial Maintenance Supervisor
Philip Meschino

Custodial Maintenance Workers
Steven Cook
Nathan Latour
John Martin **

** Resigned

WASTEWATER DIVISION

Assistant Director of Public Works/Wastewater Division

Larry R. Spencer

Chief Operator

James E. Taylor

Assistant Chief Operator

Wayne Johnson

Maintenance Manager

Lee Vogel

Sewer Inspector

Donald A. Hamel

Laboratory Manager

Sharan Facteau

Industrial Wastewater Pretreatment Manager

Roger Descoteaux

Secretary

Becky Sullivan

John Adams, Equipment Operator III

David Blaine, Operator I

Richard Blanchard, Operator II/Lab Technician

James Davala, Operator I

Donald Doucette, Equipment Operator III

James Dwire, Mechanic II

David Evans, Equipment Operator III

Stephen Garczynski, Mechanic I

David Lyons, Operator I

Gary MacGrath, Equipment Operator III

Robert MacGrath, Mechanic II

Cecil Peter, Operator II

James Sheldon, Mechanic II

Lindsay Wilson, Mechanic II

**2001 Annual Report of the
Adopt-A-Road Program**

**Submitted by Bruce W. Moreau
Highway Coordinator**

We are pleased to provide this report of the volunteer Adopt-A-Road Program that is now going into its third year. The program allows persons, organizations, and businesses to 'adopt' all or parts of Town roads for the purpose of litter pick up. Sponsor plates recognizing the volunteers are posted at each of the adopted areas of roadway. Our volunteers through 2001 were:

American Legion, Post 98
American Legion Auxillary, Unit 98
Avant Gardener
Blackberry Knoll
Bob Ferguson
Boy Scouts of America, Troop 15
Boy Scouts of America, Troop 401
Carlson/GMAC Real Estate
Charlie McCaffery, Carlson/GMAC Real Estate
College Mums
Debelis Family, The
F. Thornton Family, The
Grace Baptist Church Youth
Hickory Hollow Farm
Knights of Columbus, Queen of Peace Council
LCM Remodeling
Merrimack Conservation Commission
Merrimack Crimeline
Merrimack Friends & Families
Merrimack Veterinary Hospital
Merrimack Village District
Reagh Greenleaf, Sr.
Tom Howe Septic Systems
Transupport, Inc.
Warren & Nancy Pease
Whitney Family, The

We offer our participants a very big THANK YOU!

The program has been very successful but we do have more 'orphans' that need 'parents'. For further information and applications interested persons, businesses, or groups may contact our Public Works Department at 424-5137.

2001 Annual Report of the
Adopt-A-Spot Program
Submitted by Bruce W. Moreau
Highway Coordinator

We are pleased to provide this report of the volunteer Adopt-A-Spot Program. This program, modeled after our Adopt-A-Road Program, allows persons, organizations, and businesses to 'adopt' specific areas in Town for the purpose of litter pick up and general improvement. Signs recognizing the volunteers are posted at each of the adopted areas. This program is so new that we presently have only two sponsors.

Selectman Tony Holevas has adopted the cul de sac area on Danforth Road as his location. Tony is really enthused about the program and has already installed some flowers and other plantings, at his own expense, and is looking forward to more improvements each summer.

CP Management, Inc. and Cambridge Landscaping have, as a team, adopted the island on D.W. Highway between King Kone and Horseshoe Pond Condominiums. This area over the last few years has slowly been improved. These sponsors have taken over the maintenance of the area and already their professional touch is noticed.

We offer these participants a very big THANK YOU!

As the program continues we know that there are more areas that could be adopted. If any person, business or organization has a location in mind that they would like to adopt please contact our Public Works Department at 424-5137.

**2001 Annual Report of the
Town Clerk/Tax Collector's Office
Submitted by Diane Pollock
Town Clerk/Tax Collector**

Reflecting on the past year, it is difficult to determine what to report on. Events within the Department seem so small, when compared to the recent events of our Nation. I am sure no one will forget where they were when they heard of the tragic events on September 11th. We continue to pray for the victims, their families, and our service personnel as they continue the fight against terrorism.

A continued strong economy and increased growth in Town are reflected in the revenue figures for the Department. During fiscal year 2000 – 2001, auto registration revenues continued to increase and property tax collections remained strong. The Department processed over 23,000 registration permits resulting in over \$3.7 million dollars in revenue collected. This amount represents an increase of over \$260,000 from the prior fiscal year revenues. As far as taxes are concerned, this year only three properties were tax deeded. All of these properties belonged to the same person.

2001 marked the fifth anniversary of the Department's association with the Merrimack High School Get Set Work Experience Program and the New Hampshire Job Training Council Work-to-Learn Program. Both of these programs allow students with challenges to gain valuable work experience. This past summer Betsy McMahon and Jeff Miller worked in the office for a six-week period. We are proud to be affiliated with these programs and look forward to continuing our relationship with them in the future.

The Department kept busy with the on-going project of scanning and archiving of the Town's permanent records. During the past year, 35 books equaling approximately 25,000 pages were scanned, and an inventory of all material deposited in the vault was begun.

Education and training continue to be an important aspect of the Department. Staff completed various development programs and attended training seminars related to specific job functions such as motor vehicle issues and vital record processing. Next year's budget will reflect a request for funding for the Deputy Town Clerk/Tax Collector to attend the New Hampshire City and Town Clerks' certification program.

A few staffing changes occurred during this past year. Tammie Lambert and Marge Petrovic joined our team. Tammie was our newest full-time addition. She replaced Tracy Doherty who took another position within the Town. Marge joined our team as an additional part-time "on call" member. We welcome Tammie and Marge, and wish Tracy well in her new position.

I would like to take this opportunity to thank staff for their continued hard work and dedication, and also to thank you, the community, for your continued support.

**2001 Annual Report of the
Town Manager**
Submitted by Dean E. Shankle, PhD
Town Manager

2001 will always be remembered as the year that terrorists attacked America by hijacking commercial airplanes and flying them into the Pentagon and the New York World Trade Center towers. It is not clear as I write this what the long-term impact on world events will be. What is clear that the lives of millions of Americans were forever changed by these events. Some Merrimack residents had relatives or friends involved. Many were moved by the events in a variety of ways.

Within days of the attacks, the citizens of Merrimack held a ceremony at the bandstand in Abbie Griffin Park. It was a touching memorial for those who died and a reaffirmation that, although we may have our differences, we stick together when times are difficult. As the Abbie Griffin Park Committee says in its report regarding this event "The participation was overwhelming, reminding us that we in Merrimack are a 'family' as well as a town."

This has been a busy year in Merrimack. As you read through this report you will see how the various departments and committees are doing their best to provide efficient and effective service to the Town. Many of the changes are internal, such as technological innovations. But many are external, such as new or improved programs and services. The various reports are interesting and informative.

I would also encourage you to visit the Town's Website. We are constantly trying to upgrade the quantity and quality of the information that can be found there. A new policy passed by the Board of Selectmen this year, which makes departments and committees responsible for providing content related to their responsibilities, should help make the site even more valuable. You can find it at www.ci.merrimack.nh.us.

Once again this year I want to thank all of you who volunteer your time and effort to making our Town a better place to live. I do not have space here to mention each of the many boards, committees and commissions that are vital to helping to preserve and promote the smooth functioning of our community. You bring a perspective and an energy that would otherwise not be present. Thank you.

Last, but certainly not least, I want to thank all of the Town employees that make my job easier. They are dedicated not only to just doing their jobs, but also to going beyond their assigned duties. They are instrumental in continuing to provide the level of service that we have, and that we expect, here in Merrimack.

General Government

Town Manager

Dean E. Shankle, Jr., PhD

Assistant Town Manager

Betty J. Spence

Office Manager

Valerie E. Fysh

Administrative Assistant

Heidi Flanders

Technology Coordinator

William C. Miller

Director of Community Communications

Heather Anderson

Media Coordinator

Nicholas Lavallee

**2001 Annual Report of the
Welfare Department**
Submitted by Patricia A. Murphy
Welfare Administrator

History

Merrimack has always provided relief to those in need since its inception in 1734. Over the years, the state and federal government have relieved the towns and cities in the long-term care of the blind, the elderly, the disabled, troubled juveniles and families with children.

Overview

All towns and cities in the state of New Hampshire are required to provide general assistance per say RSA 165:1 (I), "Whenever a person in any town is poor and unable to support himself, he shall be relieved and maintained by the overseers of public welfare of such town..."

The Town of Merrimack administers this responsibility through the Welfare Administrator whose responsibility is to assess individual need as determined by detailed written guidelines adopted by the Board of Selectmen.

General/Emergency Assistance is provided by vouchers for basic necessities such as rent, utilities, and food until a long-term referral agency can assist or until families become self-sufficient again. Merrimack requires welfare recipients, who are able to work, to work for the Town in exchange for assistance. Liens are placed on property. Recipients are required to repay the Town once they become financially able to do so.

Welfare Budget Overview

	<u>FY 98/99</u>	<u>FY 99/00</u>	<u>FY00/01</u>
Operating Budget	\$146,623.00	\$140,571.56	\$150,428.00
Client Expenditures	\$ 47,275.15	\$ 45,118.34	\$ 55,528.00
Client Expenditures Broken Down:			
Housing	\$ 30,248.09	\$ 25,388.83	\$ 36,277.00
Oil/Gas Heat	\$ 100.00	\$ 1,343.58	\$ 1,267.00
Electricity	\$ 3,154.96	\$ 8,720.53	\$ 4,089.00
Food	\$ 4,998.54	\$ 4,951.21	\$ 9,663.00
Other	\$ 8,773.56	\$ 4,714.19	\$ 4,232.00

Interesting Happenings in Merrimack

The Welfare Department experienced another change in administration in November of 2001. Patricia A. Murphy, who was the Welfare Administrator from March 1995 to November 1997, was re-hired to the Department upon the resignation of Carol Healey.

Over the past years a number of community organizations and private residents have generously provided their assistance to the needs of Merrimack residents and continue to do so. A number of programs, such as camp scholarships, food drives and donations, vision and hearing assistance, and donations of gifts and Christmas trees during the holiday season would not be in effect today if it were not for the dedication of these organizations and individuals.

A summary of programs and services are as follows:

Abbie Griffin Hospital Fund: Established for the purpose of paying hospital expenses "in whole or in part of bonafide residents who are financially unable to do so". The Administrators of this fund changed fiscal years to correspond to most hospital fiscal years. Therefore, applications for this fund are now available in the spring from the Welfare Office and assistance will be paid to hospitals by the end of June each year.

Food Pantries: These programs are a valuable resource to those needing to supplement their monthly food budget. There are four located throughout the Merrimack area, run by local churches and sponsored by many residents and businesses of our Town.

Naticook Day Camp: Scholarships are awarded to children of Merrimack for two-week attendance during the summer months. The Merrimack Rotary Club and the Sean A Looney Fund donate scholarships. This year 10 children were able to attend fun-filled weeks of learning and skill building at Naticook Day Camp.

Merrimack Firefighter's Union: This fund provides annual assistance for heating oil to Merrimack families on a one-time basis. This fund is a tremendous help to families and implemented with honest respect for the community by its union members.

Southern NH Fuel Assistance Program: This program begins December 1st and runs through May 1st each year. Benefits from \$150.00 to \$1125.00 are available to heat homes during the winter season. Eligibility and benefit amounts are determined by gross household income, number of household members and vulnerability to heating costs. Appointments are necessary. Interested persons should contact the Nashua area office at 889-3440.

Holiday Assistance: An overwhelming amount of assistance is available each holiday season due to the generosity of individuals and civic organizations such as Merrimack Firefighter's Union, Lioness Club, Rotary Club and Merrimack Friends and Families. Individuals who are in need or those who know of someone who could benefit from food baskets and gift donations should contact the Welfare Office by mid-October to document their needs. This year approximately 26 families/individuals were assisted with donations of turkeys, food baskets, Christmas trees, Lunch with Santa and presents from Operation Santa and Toys for Tots. Thank you to the Merrimack Girl Scouts and friends for their help in organizing all the toys.

Additional information about these and other programs can be obtained by contacting Pat Murphy at 423-8535.

2001 Annual Report of the
Zoning Board of Adjustment
Submitted by Richard W. Barry
Chairman

The Zoning Board of Adjustment held fourteen meetings from January 1, 2001 through December 31, 2001.

Fifty-one petitions for variances, special exceptions, equitable waivers, or appeal of administrative decisions were received as compared to 48 in the year 2000, 35 in the year 1999, 43 in the year 1998 and 57 in the year 1997.

Summary of petitions submitted by type and resulting action

<u>Variances</u>	<u>Granted</u>	<u>Denied</u>	<u>Withdrawn</u>
Signs	1	0	0
Lot and Yard Setbacks	14	6	0
Use	3	2	3
 <u>Special Exceptions</u>			
Use	2	0	0
Accessory Dwelling Unit	6	0	1
Yard Setbacks	6	0	0
 <u>Other</u>			
Appeals of Administrative Decisions	4	2	0
Equitable Waivers	1	0	0
Request for Rehearing	1	1	0

The Board consists of five full-time member positions. At the close of 2001, there were four full-time members: Chairman Richard Barry, Mark Kanakis, Patricia Mellor and Timothy Dutton, with one opening for an additional full-time member. The Board also has three alternate members: Ross Hall, William Barry and Richard Hinch. In July, John O'Neil stepped down from the Board when his term expired. Richard Meyers resigned from the Board in November.

The Board continues to be staffed by Community Development Director Jay Minkarah, Planning and Zoning Assistant Susan Domanico, who replaced Louise Donnington in May, and the clerical staff of the Community Development Department.

**BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 2001**

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
NOV. 2000				
1	NASHUA	JAMES WARREN	NORMAN DOUCET	SHEILA DOUCET
4	MANCHESTER	EMELIA BETH	PAUL TOURSIE	HEIDI TOURSIE
8	NASHUA	JACK PATRICK	FRANCIS LENNON	NICOLE LENNON
9	MANCHESTER	SYDNEY ELISABETH	STEVEN WHITE	ALEXIS WHITE
10	MANCHESTER	ETHAN JAMES	RICHARD HOSTLER	MEGAN HOSTLER
10	NASHUA	ABIGAIL LYNN	CHRISTOPHER FAY	LARAINÉ FAY
11	NASHUA	MAIRIN ELIZABETH	JAMES FRANCIS	KRISTIN FRANCIS
14	MANCHESTER	GARRETT THAYER	TIMOTHY MURRAY	STACY MURRAY
14	BOSTON, MA	JEFFREY COLIN	JEFFREY DESHAIES	MARIANNE DESHAIES
15	NASHUA	ALEX CAMERON	ANDREW LEACH	STACY LEACH
17	MANCHESTER	JAMI LYNN	GREGORY CUNNINGHAM	NICOLE CUNNINGHAM
20	NASHUA	NICHOLAS PAUL	JAMES SELLEW	SUSAN SELLEW
20	NASHUA	DOMINIC CHASE	JASON RAMALHO	KRISTEN RAMALHO
21	NASHUA	MARK GEOFFREY	STEVEN DIPIRRO	CAROL DIPIRRO
25	NASHUA	JOSHUA ANTHONY	DANIEL MCELHINNEY	GUYLAINE MCELHINNEY
27	MANCHESTER	JACOB SCOTT	CHRISTOPHER CARTER	REBECCA CARTER
DEC. 2000				
4	NASHUA	ISAAC MICHAEL	BRETT OLSEN	NICOLE OLSEN
6	NASHUA	JENNA MADISON	MICHAEL GOLDSTEIN	APRILLE GOLDSTEIN
6	NASHUA	DANIEL HERBERT	DOUGLAS WILSON	LINDA WILSON
7	NASHUA	CARTER WILL	MARK TESS	ERICA CHRISTIE
7	NASHUA	ERIN ELIZABETH	MICHAEL MCMENAMIN	DEBRA MCMENAMIN
8	NASHUA	COLE JASON	DARREN KEEFE	TANIA KEEFE
12	NASHUA	JENNIFER KRISTEN	MARC LEVASSEUR	JULIE LEVASSEUR
14	NASHUA	ELIZABETH ANNE	DAVID CROKE	LYNNE CROKE
15	NASHUA	ALEXA MARIE	GREGORY GARDNER	LAURA GARDNER
16	NASHUA	CAMERON BLAIR	JAMES RAYMOND	NICOLE RAYMOND
17	MANCHESTER	MATTHEW JAMES	JAMES ST LAURENT	LEA ST LAURENT

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
20	NASHUA	JOSHUA DONALD	DOUGLAS PICARD	STACY PICARD
21	MANCHESTER	ALEXANDER MICHAEL	KEITH SWAIN	CATHY SWAIN
22	MANCHESTER	ANIA NICOLE	WALTER KWIECINSKI	DIANNE KWIECINSKI
23	NASHUA	ROBERT CARL	CARL BUNIS	CHRISTINA BUNIS
26	NEWTON, MA	DORIS ROSE	MARK CARBONI	LINDA CARBONI
27	NASHUA	LINDSAY ROSE	THOMAS CAHILL	ROXANNE CAHILL
JAN. 2001				
1	NASHUA	SATYA HATLAN	WAYNE WILLIAMS	ELIZABETH HATLAN
2	NASHUA	ANDREW THOMAS	THOMAS PITTEN	KATHRYN PITTEN
2	MANCHESTER	JUSTIN MICHAEL	MICHAEL CARDULLO	LISA CARDULLO
3	MANCHESTER	HUNTER WILLIAM	PAUL MESSER	KATHERINE MESSER
3	LEBANON	WREN CATHERINE	BRIAN HOUCK	CARLA HOUCK
4	NASHUA	KEVIN JOSEPH	STEVE ST PIERRE	MARIE ST PIERRE
7	MANCHESTER	CHLOE ELIZABETH	DANA LEMIRE	CHRISTINE LEMIRE
7	MANCHESTER	LAUREN MACKENZIE	MICHAEL WESSON	BRANDI WESSON
8	NASHUA	BENJAMIN GREY	EARL POWER	HEATHER POWER
8	NASHUA	HOLLY MARIE	TIMOTHY CARDOZA	KAREN CARDOZA
11	NASHUA	ALYSSA KAY	JASON PLANT	JENNIE PLANT
11	MANCHESTER	NICOLE RENEE	JIMMY MIGNEAULT	VICTORIA JAFFE
12	MANCHESTER	BRENNA LEE	RICHARD DAVENPORT	STEPHANIE DAVENPORT
17	MANCHESTER	DAKOTA MEGAN	JOHN MOKKENTINE	JENNIFER MOKKENTINE
17	MANCHESTER	REBECCA JEANNE	DAVID GIBSON	DEBRA GIBSON
18	LOWELL, MA	BRETT AUSTIN	DAVID GLIDDEN	SARAH GLIDDEN
18	NASHUA	MAISIE ELIZABETH	JASON BAVARO	LAURIE BAVARO
19	NASHUA	LAUREN MICHELLE	ROBERT BRENNAN	SHELLEY BRENNAN
21	MANCHESTER	FAITH	WILLIAM EVANS	KIRSTA EVANS
22	MERRIMACK	TAYLOR JETT STARR	MICHAEL LAMB	CHERYL STARR
23	NASHUA	DYLAN DENIS	DWIGHT STEVENS	SUZETTE STEVENS
29	NASHUA	MATTHEW VINCENT	VINCENT	JULIE GIAMBARTOLOMEI
29	NASHUA	PATRICK CHARLES	GIAMBARTOLOMEI	AMANDA FLAHERTY
31	NASHUA	CAMERON LYNN	VINCENT FLAHERTY	TERRI CONNOLLY
31	NASHUA	CHAYTON EDWARD	WILLIAM CONNOLLY	LORI-ANN BOYCE
			STEVEN BOYCE	

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
FEB. 2001				
4	NASHUA	CHRISTOPHER PAUL	PAUL PUZZO	LORI PUZZO
6	NASHUA	NATASHA	PETER ROBERTS	CHERRI ROBERTS
10	NASHUA	ABIGAIL ELIZABETH	ROBERT JORDAN	KAREN JORDAN
14	NASHUA	ABIGAIL ROSE	RICHARD MACLATCHY	HEIDI MACLATCHY
15	NASHUA	ERIN ELIZABETH	CHAD GIROUARD	TRISHA GIROUARD
17	MANCHESTER	LYDIA MARIA VIRGINIA	PETER JENNINGS	NADINE JENNINGS
17	NASHUA	LUCIA OSORIA	ROBERT NEUMANN	LILIANA NEUMANN
17	MANCHESTER	JOANNE MICHELLE	DAVID BONNER	HEATHER BONNER
17	NASHUA	EILEEN KATHERINE	DONALD VALENTE	KATHLEEN VALENTE
21	MANCHESTER	CIARA RAE	JOSEPH FICHERA	RITA FICHERA
22	LOWELL, MA	ROBERT WILLIAM	LEE SAWDEY	KRISTINE SAWDEY
23	NASHUA	KAYLEIGH	JOSEPH NICASTRO	MICHELLE NICASTRO
26	NASHUA	EMILY ELIZABETH	ERIK JOHNSON	DONNA JOHNSON
27	NASHUA	NICHOLAS WILLIAM	WILLIAM GAGNON	TRACEY GAGNON
MAR. 2001				
2	NASHUA	RYAN EDWARD	RONALD CAREY	KATHLEEN CAREY
3	NASHUA	ISABELLA AMORIN	HELIO FILHO	MEIRIMAR MARQUES
4	NASHUA	ELISE MARIE	MARK ROY	MARGARET ROY
5	MANCHESTER	SARA ROSE	PETER MANHARDT	JO-ELLEN MANHARDT
7	NASHUA	JOSEPH GERALD	PAUL PETERS	MARGUERITE PETERS
7	MANCHESTER	MAX JOSEPH	SCOTT LADUE	JENNIFER-LEE LADUE
8	NASHUA	MEGHAN LEIGH	RONALD ALLEN	BRENDA ALLEN
9	MANCHESTER	KAEDYN TODD	MATTHEW STEPHAN	KAMBI STEPHAN
10	NASHUA	RYAN THOMAS	THOMAS FURLONG	JILL FURLONG
11	NASHUA	SOPHIA STULL	BRADFORD STULL	CHUNGWOOK KIM
11	MANCHESTER	JOSHUA THOMAS	THOMAS ALLEN	KELLIE ALLEN
11	NASHUA	MASON WAYNE	WAYNE LANDRY	JUDITH LANDRY
12	NASHUA	RUBY AMELIA	DWAYNE HIGH	CHARLOTTE HIGH
13	MANCHESTER	ISABELLE ROSE	THOMAS SUMNER	LAUREL SUMNER
14	NASHUA	MEERA SREENIVAS	SREENIVAS KURUP	RESMI NAIR
15	NASHUA	OLIVIA CLARE	TERRENCE HUSSEY	JANE HUSSEY
18	NASHUA	JESSICA BROOKS	ROBERT FITTS	LUZ FLOREZ

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
19	NASHUA	LOGAN XAVIER	KEVIN MCKEATING	JENNIFER MCKEATING
20	NASHUA	DEVON ELIZABETH-ROSE	WILLIAM MITCHELL	JULIE MITCHELL
20	MANCHESTER	JARED CONNOR	JOSEPH FRICKE	STACEY FRICKE
21	NASHUA	SPENCER JAMES	MARTIN POULIN	TRUDY POULIN
22	MANCHESTER	JACK ELLIOTT	JAY PAGE	JENNIFER PAGE
22	MANCHESTER	LAUREN ANN	STEVEN OLSON	KARA OLSON
23	MANCHESTER	EMILY TAYLOR	WILLIAM DUFFY	TRACY DUFFY
25	MANCHESTER	CRAIG WINSTON	JOHN ANNICK	KELLY ANNICK
29	MANCHESTER	MATTHEW SAYLE	JOACHIM RING	KRISTINE MORGAN-RING
29	LOWELL, MA	SARAH ELLEN	MARK HEIMBERG	SUSAN HEIMBERG
30	NASHUA	HARSHINI SAI	VENKATA DONEPUDI	LAKSHMI DONEPUDI
31	CONCORD	KELSEY CECILIA	DANIEL GUIMOND	DIANE GUIMOND
31	NASHUA	ALYSSA MARIE	WILLIAM MONAHAN	LINDSEY MONAHAN
31	NASHUA	HANNAH WHITNEY	DARREN PREVOST	JUDY PREVOST
APRIL 2001				
3	NASHUA	JARED THOMAS	JAMES GRIMPLIN	LESLIE GRIMPLIN
6	NASHUA	RYAN RICHARD	RICHARD BERUBE	WENDY BERUBE
6	NASHUA	ALEX CHARLES	CHARLES CARON	LAUREEN CARON
6	NASHUA	LAUREN AMBER	MATTHEW GRANT	VERONICA GRANT
8	NASHUA	PETER DAVID	JOHN MULVEY	RUTH MULVEY
10	NASHUA	MATTHEW WILLIAM	WILLIAM CANTWELL	JENNIFER CANTWELL
11	NASHUA	LAURA ELIZABETH	CHRISTOPHER DONAHOE	ALICE DONAHOE
12	NASHUA	ALEC MAXIMUS	RICHARD LETELLIER	CARRIE LETELLIER
16	NASHUA	ARIANA ALEXIA	BRIAN VAN ETEN	ALEXIA VAN ETEN
17	NASHUA	SYDNEY LYNN	MARC BLANCHETTE	KIMBERLY BLANCHETTE
17	NASHUA	ADAM DAVID	THOMAS THORNTON	JENNIFER THORNTON
19	NASHUA	ROBERT JOSEPH	RONALD ALBERTS	LINDA ALBERTS
20	NASHUA	BRODY EDWARD	FRANCIS CLARK	MARYBETH CLARK
22	NASHUA	RICHARD JOSEPH	RICHARD GAGNON	KIMBERLY GAGNON
23	NASHUA	DILLON PATRICK	SEAN MCCARTHY	SHERYL MCCARTHY
23	NASHUA	LAUREN KATHLEEN	WILLIAM RUPRECHT	VERONICA RUPRECHT
26	BOSTON, MA	MARY KATHERINE	PATRICK MCMAKIN	LINDA MCMAKIN
26	NASHUA	RACHEL GRACE	JOHN DUNCAN	LISA DUNCAN

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
27	NASHUA	STAISHA LYNN	PAUL WOJCIAK	ANDREA WOJCIAK
28	METHUEN, MA	TAYLOR CHRISTINE	CHRISTOPHER CLARK	JACLYN CLARK
MAY 2001				
1	NASHUA	NEIL RODGER	ERIC GRAHAM	RUTH GRAHAM
2	NASHUA	JACOB ALEXANDER	BRIAN SCHWARTZ	KATHRYN SCHWARTZ
2	NASHUA	MEGHAN ANNE	ANDREW HANKS	KRISTA HANKS
3	NASHUA	TAYLOR CAMRYN	DAVID MARTINEAU	TAMMY MARTINEAU
7	NASHUA	NATHAN ALAN	JEFFREY LISCOUSKI	LEE LISCOUSKI
11	MANCHESTER	BLAISE ANDREW PHILLIP	STEPHAN NOTTER	JEANINE NOTTER
11	MANCHESTER	LEAH CATE	KEITH FOGARTY	MATTHIA FOGARTY
12	NASHUA	JORDAN ANTHONY	RICHARD QUINN	KATRINA QUINN
12	NASHUA	RYAN MITCHELL	RICHARD QUINN	KATRINA QUINN
13	MANCHESTER	SAMUEL LEO	LEO CUSSON	JULIE CUSSON
15	NASHUA	ANNA KATHLEEN	JASON STOVER	JENNIFER STOVER
15	MANCHESTER	MASON ROBERT	CLAUDE WHITING	KARIN WHITING
15	NASHUA	ZACHARY ROBERT	BRIAN DEYOUNG	DEBBIE DEYOUNG
15	NASHUA	AARON DOUGLAS	BART CRIPPS	PATRICIA CRIPPS
15	MANCHESTER	CAMERON ALEXANDRA	CHRISTIAN STRICKLER	SHARON FERNANDEZ-RANA
15	NASHUA	ISABELLE TERESA	MARK LEO	DEBRA LEO
17	NASHUA	NICHOLAS MARK	MARK ROY	KATHERINE ROY
18	MANCHESTER	JAY ROBERT	ROBERT HAMLOT	DARLENE HAMLOT
18	NASHUA	NICOLAS PETER	GERALD VAHE	ANDREA VAHE
20	NASHUA	SAMANTHA LAUREN	PAUL D'AMICO	DEBORAH D'AMICO
21	MANCHESTER	JACK MARCUS	MARK BESSETTE	MELISSA BESSETTE
22	NASHUA	TORI AHANA	AVIJIT BARAL	MADHUSREE BARAL
26	NASHUA	MADISON RENEE	RICHARD STRINGER	VICTORIA STRINGER
28	NASHUA	AMBER SHEA	ALAN BREWSTER	KIRA BREWSTER
30	MANCHESTER	MYA ASHLEY	MARK SCHIPILLITI	KRISTI SCHIPILLITI
31	MANCHESTER	SETH ROBERT	TONY ROY	KRISTEN ROY
JUNE 2001				
2	BOSTON, MA	RYAN PATRICK	DENNIS MAGINNIS	LAURA MAGINNIS
3	MANCHESTER	KHALED AHMED	AHMED NAZEER	FATHIMA NAZEER
3	MANCHESTER	KODY JOSEPH	MARC BLATTENBERGER	REBECCA BLATTENBERGER

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
4	NASHUA	LUCY ELIZABETH	DENNIS MURPHY	JANET MURPHY
4	NASHUA	DYLAN THOMAS	STEPHEN NAGY	NICOLE NAGY
5	MANCHESTER	BRYAN	HUA TAN	GET GOH
6	MANCHESTER	MAXAMILIAN BENJAMIN	BENJAMIN LAYLAND	BRIDGET LAYLAND
8	NASHUA	ANA LEE	UBALDO IBARRA	CHRISTINA IBARRA
8	MANCHESTER	BENJAMIN WILLIAM	LAIRD GOOLSBY	KERRIANNE GOOLSBY
9	MANCHESTER	SAMUEL JOSEPH	JOSEPH WALLACE	LORI WALLACE
9	MANCHESTER	JOSHUA PATRICK	JOSEPH WALLACE	LORI WALLACE
10	MANCHESTER	SEAN MATTHEW	DANSTON BAUTISTA	OLIVIA BAUTISTA
12	NASHUA	ANNA ROSE	DAVID PRICE	LINDA PRICE
12	NASHUA	ANTHONY EDGAR	LAWRENCE SAWYER	INGRID SAWYER
14	CONCORD	ANNMARIE TOMARA	THOMAS RYAN	NADEJDA SEMERDJIEV-RYAN
14	MANCHESTER	JULIET RAY	MATTHEW MCKAIG	SUNNY MCKAIG
14	NASHUA	SHELBY ANGELINE	ROY MASTON	CYNTHIA MASTON
14	MANCHESTER	ROBERT MAXWELL	CRAIG MILLER	KATHLEEN MILLER
14	NASHUA	LARS	MARC RATTUNDE	KIRSTEN RATTUNDE
14	NASHUA	DANIEL	RAFAEL BARRERA	MARTHA LOPEZ
14	NASHUA	HALEY ELIZABETH	RICK CHOUNARD	KIMBERLY CHOUNARD
17	CAMBRIDGE, MA	BRENDAN JOSEPH	GREGORY MCCANN	JEANNE MCCANN
18	NASHUA	MICHAELA ANNE	ROBERT PELLETER	PAULA PELLETER
19	MANCHESTER	KATHY KAIXI	WENJIANG XIAO	YONGBIN LIU
21	BURLINGTON, VT	MEGHAN ELIZABETH	CHRISTOPHER ADAMS	EMMA ADAMS
27	NASHUA	SYDNEY MARIE	JOHNNY SPEIR	LORIANNE SPEIR
JULY 2001				
1	NASHUA	JACK RAY	JAY THOMAS	SARAH THOMAS
3	MANCHESTER	OLIVIA RAE	JOHN GOODSPEED	DARLEEN GOODSPEED
4	MANCHESTER	DYLAN MATTHEW	ROGER BARANSKY	CATHERINE BARANSKY
5	NASHUA	GAGE MICHAEL	MICHAEL MATTHEWS	NICOLLETTE MATTHEWS
9	MANCHESTER	LIAM PATRICK	SEAN KILBRETH	KRISTEN KILBRETH
9	NASHUA	ANGELINE DE BAILLON	MICHAEL MAYVILLE	MARY MAYVILLE
10	MANCHESTER	ZACHARY DAVID	DAVID DOYON	MICHELE DOYON
10	NASHUA	SHEENA JANE	WILLIAM KEATING	SOFIA KEATING
13	NASHUA	EVAN JAMES	FRANCIS WHALEY	CYNTHIA WHALEY

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
14	NASHUA	KATELYN ELIZABETH FLAKOWSKI	PETER PARLOW	JOYCE FLAKOWSKI-PARLOW
15	MANCHESTER	COLBY RUSSELL	MICHAEL BENOIT	MARY BENOIT
16	WEYMOUTH, MA	PATRICK JOHN	KENNETH BRADBURY	SUSAN BRADBURY
16	BOSTON, MA	BABY GIRL	CHRISTOPHER HALE	DEBORAH HALE
20	MANCHESTER	NOLAN CHRISTOPHER	BRIAN SYKES	ROBIN SYKES
20	MANCHESTER	CAITLYN BRIANNA	PATRICK MORAN	MICHELE MORAN
23	NASHUA	HALEY MORGAN	JOSEPH GERINGER	LAURIE GERINGER
23	NASHUA	CODY KEITH	CHARLES CORSON	APRIL BOURGEOIS
23	NASHUA	JESSICA ANN	KEITH HILL	JODIE HILL
24	NASHUA	SHANNON MARIE	DAVID PARR	LORRAINE PARR
24	NASHUA	KOEN PATRICK	KEVIN BALLANTINE	MICHELLE BALLANTINE
24	MANCHESTER	MAXIMUS GEORGE	GEORGE KALAMPALIKS	ANGELA KALAMPALIKIS
25	NASHUA	BRANDON WILLIAM	WILLIAM D'ANDREA	MARCI D'ANDREA
26	NASHUA	JUSTIN ANDREW	DARRON WOOD	KARIN WOOD
27	MANCHESTER	LUKE AARON	RICHARD RUSSELL	DAWN RUSSELL
28	NASHUA	JOSEPH ADAM	JOHN VAUTOUR	THERESA VAUTOUR
31	MANCHESTER	ANDREW JAMES	ANDREW GODIN	IRENE GODIN
AUG. 2001				
1	MANCHESTER	KOEN CHARLES	KEVIN MORENO	STACEY MORENO
4	MANCHESTER	TRISTEN ETHAN	WAYNE HOWE	DENISE HOWE
7	NASHUA	KAYLEE MICHELLE	MICHAEL BRUCE	KAREN BRUCE
9	BOSTON, MA	HUNTER ALEXIS	BRIAN WEBB	TRESSA WEBB
9	MANCHESTER	MARISA LYNN	THOMAS DIONNE	MARYSE DIONNE
11	NASHUA	ETHAN FREDRICK	EUSTIN GOSSELIN	SUZANNE GOSSELIN
12	NASHUA	ELIZABETH ANNE	GREG SHEARMAN	CHRISTINE SHEARMAN
13	LOWELL, MA	JULIA GRACE	JAMES VALLUZZI	KELLY VALLUZZI
14	MANCHESTER	DONNA JILLIAN	MARK VISCONTI	MARGARET VISCONTI
14	LOWELL, MA	KATHERINE ALEXUS	BARTHOLOMEW GARNER	DENISE GARNER
16	MANCHESTER	JOAH DAVID	PAUL BRIGHAM	BRIDGET BRIGHAM
16	NASHUA	RYAN CHARLES	PATRICK MCLAUGHLIN	CYNTHIA MCLAUGHLIN
18	NASHUA	JOSHUA WILLIAM	CHRISTOPHER KNAUER	KATHLEEN KNAUER
19	NASHUA	JARRETT CARSON	MARK HOLMAN	LISA HOLMAN

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
20	NASHUA	TYLER COATES	KEVIN SEEVER	ELIZABETH SEEVER
20	NASHUA	LINDSEY KAYE	JOHN ERICKSON	JENNIFER ERICKSON
22	MANCHESTER	DELANEY LEE	DAVID CURRIE	EVELYN CURRIE
22	NASHUA	JOSHUA THOMAS	MATTHEW BROWN	KAREN BROWN
25	NASHUA	KATELYN MARIE	KEVIN MCCARTHY	SHARON MCCARTHY
27	CONCORD	JAYDEN THOMAS	THOMAS LAMY	STACEY LAMY
28	BOSTON, MA	GARRETT JOSEPH	JOSEPH SULLIVAN	ROBIN SULLIVAN
30	NASHUA	RACHYL ELAINE	JEFFREY CUSHMAN	KIMBERLY CUSHMAN
30	MANCHESTER	JASON TYLER	DONALD PROVENCHER	LINDA PROVENCHER
SEPT. 2001				
4	NASHUA	KATHERINE ELIZABETH	MARK RUBACKY	JULIE RUBACKY
5	NASHUA	SUMMER WELLS	KYLE METCALF	ANDREA ZALLEN-METCALF
8	NASHUA	SHANE KELLER	JASON CONQUEST	GAIL CONQUEST
8	NASHUA	JUDAH SEAN	PETER BROUSSEAU	WENDY BROUSSEAU
9	MERRIMACK	SARA SACHIKO	ALFRED DOUCET	NANCY OTA
10	MANCHESTER	ROBERT ANDREW	ANDREW KUROWSKI	ANNE BERLIN
10	MANCHESTER	AMELIA MADELINE	BENJAMIN HAIGH	KELLIE HAIGH
14	NASHUA	DEREK NOLEN	WILBUR CAPPS	LYNN CAPPS
15	MANCHESTER	ELIZABETH HOPE	GREGORY PEZZUTI	HOPE PEZZUTI
16	NASHUA	JAIME LYNN	SHAWN O'KEEFE	WENDY O'KEEFE
19	NASHUA	SAMUEL WILLIAM	RICHARD GREENIER	AMANDA GREENIER
19	NASHUA	DYLAN REYNOLD	MAURICE RONDEAU	MICHELLE RONDEAU
19	NASHUA	HOPE ELIZABETH	RICHARD BIBEALUT	SAUNDRA BIBEALUT
20	CONCORD	JESSICA MORLEY	SCOTT TRAHAN	BARBARA TRAHAN
25	NASHUA	SARAH JOAN	NEIL KLAYMAN	AMANDA KLAYMAN
25	MANCHESTER	BENJAMIN VICTOR	JUSTIN HADDAD	DEANA HADDAD
26	MANCHESTER	TYLER MICHAEL	ERIC CHOATE	DAWN CHOATE
27	NASHUA	PETER JACOB	PETER SCHWARZ	SHERIE SCHWARZ

**MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 2001**

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
NOV. 2000				
3	BRUCE E. CANTWELL	MERRIMACK	SHEILA A. TURCOTTE	MERRIMACK
4	WILLIAM P. BEDDIE	MERRIMACK	CELESTE D. DESROCHERS	MERRIMACK
4	STEVEN K. THIBEAULT	MERRIMACK	TRISHA L. KILAR	MERRIMACK
4	JESSE J. RACKLIFF	MERRIMACK	KATIE M. CASE	MERRIMACK
4	JOHN B. SEKELLA	MILFORD	DAWN M. ZIBOLIS	MERRIMACK
10	KURT A. LINDBLOOM	MERRIMACK	HEIDI A. CORRIVEAU	MERRIMACK
11	TROY C. PATTERSON	MERRIMACK	PATRICIA A. MONCADA	MERRIMACK
11	MICHAEL F. BRADY	MERRIMACK	MARIE A. THERIAULT	MERRIMACK
11	ERIC S. DESMARAIS	MERRIMACK	MICHELLE L. GAGNE	AUBURN
13	CRAIG A. REYNOLDS	MERRIMACK	JILL P. MERRIGAN	MERRIMACK
18	WARREN J. CARNEY	MERRIMACK	GRACE M. TAYLOR	MERRIMACK
24	TERRY D. CEARLEY	MERRIMACK	CONSTANCE A. BRADY	MERRIMACK
25	SCOTT M. FORBES	MERRIMACK	COLYN B. FALKOWSKI	MERRIMACK
DEC. 2000				
9	SHAWN K. GORE	MERRIMACK	LISA C. TEAGUE	SANDOWN
22	ADRIAN PIKE	MERRIMACK	ANN M. DEROSIER	NASHUA
24	CHRISTOPHER A. PERREAULT	MERRIMACK	MELISSA A. THOMPSON	MERRIMACK
JAN. 2001				
6	STEVEN N. GORE	MERRIMACK	KIMBERLY A. NEWELL	DERRY
8	ROLAND H. BLEAU	MERRIMACK	KATHY PHILBRICK	NASHUA
12	JEFFREY P. TONER	MERRIMACK	JOANN POULIN	MERRIMACK
13	CHRISTOPHER M. ALDRICH	MERRIMACK	WAFAA DENOUN	NASHUA
FEB. 2001				
4	WAYNE P. MCINTYRE	MANCHESTER	ELIZABETH M. MARKHAM	MERRIMACK
9	LAWRENCE E. RUPP	MERRIMACK	TERI K. EARNEST	MERRIMACK
10	JEFFREY K. PRICE	MERRIMACK	ANDREA M. COLLINS	MERRIMACK
15	PREMAL V. MEHTA	NASHUA	SHREYA A. PATEL	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
MAR. 2001				
18	STRATTON C. GATZIMOS	MERRIMACK	SUE H. PROKOP	DERRY
31	KEITH A. DUROCHER	MERRIMACK	BRENDA L. DAVIDSON	MERRIMACK
APRIL 2001				
1	JOHN C. ANGER	MERRIMACK	MAGHAN R. FRANCOEUR	HUDSON
3	SCOTT A. JUMPER	MERRIMACK	MARIA J. TYLER	MERRIMACK
13	TODD A. POWERS	MERRIMACK	MELINDA S. RAINVILLE	MERRIMACK
14	BRIAN R. BURBANK	MERRIMACK	JESSICA L. WESCOTT	DERRY
21	RAYMOND W. CABANA	MERRIMACK	ANNE M. HUTCHINSON	NASHUA
21	STEVEN P. NARDUCCI	MERRIMACK	KATHLEEN A. BLOW	MERRIMACK
21	MARTIN C. LEGAY	MERRIMACK	DAWN L. LONGLEY	MERRIMACK
24	MICHAEL J. SULLIVAN	HAMPTON	CLAUDIA M. VELEZ	MERRIMACK
28	DIRK K. LUST	MERRIMACK	LINDA S. RAKES	CHESAPEAKE, VA
29	GERALD E. PARENT	MERRIMACK	GAIL E. MANN	MERRIMACK
29	RAYMOND L. THIBOUTOT	MERRIMACK	NADJA M. PASSO	MERRIMACK
MAY 2001				
5	NATHANAEAL D. BARD	MANCHESTER	AMIE M. MINERD	MERRIMACK
5	CHARLES W. MARASCO	MERRIMACK	MYOUNG T. NORWAY	MERRIMACK
5	LAVAREN H. HILL	MERRIMACK	ANGELA A. GEARY	MERRIMACK
6	MICHAEL A. KENNEDY	MERRIMACK	KELLY J. DUBE	MERRIMACK
12	TIMOTHY A. SCHOFIELD	MERRIMACK	ELIZABETH A. WILSON	MERRIMACK
19	TIMOTHY W. ALLEN	MERRIMACK	LISA A. PROVOST	MERRIMACK
19	NORMAN R. ST GERMAIN	MERRIMACK	MARY A. RIGHI	MERRIMACK
19	RYAN C. MAILHIOT	MERRIMACK	SUZANNE M. OLIVA	MERRIMACK
19	CHRISTOPHER L. NEWELL	MERRIMACK	CHERYL M. FRISONI	MERRIMACK
19	DAVID C. MELENDY	NASHUA	AMY E. SHEELER	MERRIMACK
20	EDWARD T. FARRINGTON	MERRIMACK	CATHERINE M. OLSON	MERRIMACK
26	DONALD J. REED	MERRIMACK	SUSAN E. RICHARDSON	MERRIMACK
26	BRIAN J. CLEAVITT	MERRIMACK	MAGDA ZAPATA	NASHUA
JUNE 2001				
2	ELMER J. MARTIN	MERRIMACK	SHERRY L. GATTA	MERRIMACK
2	ANTHONY J. SEGIEH	MERRIMACK	LORI A. AVERY	MILFORD

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
2	JARED J. HAMPSON	MERRIMACK	CYNTHIA A. MONROE	MERRIMACK
3	DANIEL S. HABHEGGER	MERRIMACK	DIANE M. KRANZ	MERRIMACK
5	THOMAS R. WILSON	GROTON, MA	THERESA M. ELLIS	MERRIMACK
8	MASSIMO NOVATI	OROMOCTO	LYNNE M. DALZELL	MERRIMACK
9	JAMES M. KANE	MERRIMACK	MARY E. COUTERMARSH	MERRIMACK
9	NOA C. HAMMER	BEDFORD	JULIE M. BRAGDON	MERRIMACK
9	JAMES W. TARR	MERRIMACK	KATHERINE L. BOUCHARD	MERRIMACK
15	ANTHONY J. MEMOLE	MERRIMACK	KATHARINE M. WITTER	NASHUA
16	PATRICK J. WINN	MERRIMACK	VIRGINIA B. TERRY	MERRIMACK
16	CHRISTOPHER S. DE BEAUCOURT	GROTON, MA	SHERYE L. ARCHIBALD	MERRIMACK
16	JAMES A. O'MARA	MERRIMACK	MADELEINE D. ROBERT	MERRIMACK
16	BRIAN MAILLET	MERRIMACK	AMANDA FLOYD	MERRIMACK
19	RICHARD F. PENO	UNITY	TAMMY S. BULL	MERRIMACK
23	ERIC C. MARQUIS	MERRIMACK	ANDREA B. COLLINS	MERRIMACK
23	TIMOTHY B. YEATON	HUDSON	SUSAN M. FLYNN	MERRIMACK
23	THOMAS D. CUSATO	MERRIMACK	BEVERLY W. PARK	MERRIMACK
23	KIRK W. JOHNSON	GREAT FALLS, MT	CHRISTINE M. BELUSHKO	MERRIMACK
26	MICHAEL YOUNG	MERRIMACK	HIEN V. BUI	MERRIMACK
30	ROBERT J. CAMPBELL	MERRIMACK	ANGELA T. GUEST	MERRIMACK
30	JONATHAN N. KENT	YORKTOWN, VA	KRIS J. MARTIN	MERRIMACK
30	BRIAN C. SNELL	MERRIMACK	KERRI F. O'FARRELL	MERRIMACK
30	ALBERT L. BERLINGUETTE	MERRIMACK	LYSSA L. COOPER	MERRIMACK
JULY 2001				
1	GLEN W. SHENKIN	WESTFORD, MA	SUZANNE L. COTE	MERRIMACK
4	DAVID J. YUDKIN	MERRIMACK	TRACEY L. MCMAHON	MERRIMACK
4	GEORGE R. PARKER	MERRIMACK	KAREN M. BURKE	MERRIMACK, MA
4	JOHN T. BANTIS	MERRIMACK	VALERIE J. FORTIN	MERRIMACK
7	DAVID P. GAGNON	MERRIMACK	SUSAN L. WALLIS	MERRIMACK
7	ROBERT C. HILLIARD	MERRIMACK	KELLY M. JAMES	NASHUA
7	STEPHEN B. PATCH	MERRIMACK	MICHELLE A. WELLS	MERRIMACK
14	MARC J. WHITNEY	MERRIMACK	LAURIE D. ARMSTRONG	MERRIMACK
14	DAVID C. FLINT	MERRIMACK	ALISON P. GROTE	MANCHESTER

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
14	MARC R. VACHON	MERRIMACK	DIANE L. HUREAU	MERRIMACK
14	NICHOLAS J. IRVING	MERRIMACK	TIFFANEY R. BAUGHN	MERRIMACK
14	GUY P. DIGAETANO	MERRIMACK	THUY N. LUONG	MERRIMACK
14	WAYNE E. TRIPLETT	MERRIMACK	ALICIA L. DRAGON	MERRIMACK
19	RICHARD M. WEBSTER	MERRIMACK	MARGARET L. ANDERSON	LOVELAND, CO
21	JOHN J. LYNCH	MERRIMACK	NOCHAANTHA KAY	MANCHESTER
21	MICHAEL C. SIMONS	MERRIMACK	LAURELYN J. GRAHAM	EXPORT, PA
21	RICHARD A. PHELPS	MERRIMACK	RUTH E. HOUTTE	MERRIMACK
28	RAYMOND J. YOUNG	MERRIMACK	MICHELLE T. GOINGS	MERRIMACK
30	STEVEN E. MARSHALL	MERRIMACK	KIMBERLEY A. SMITH	MERRIMACK
AUG. 2001				
4	WERNER E. NIEBEL	MERRIMACK	HEATHER L. ROLLINS	MILFORD
4	TIMOTHY J. WATSON	MERRIMACK	ANNELEI M. DECATUR	NASHUA
4	JEFFREY E. SGROI	MERRIMACK	STEPHANIE R. WEISBERG	MERRIMACK
11	TIMOTHY R. BLAKE	MERRIMACK	JOANNE CHIN	HUDSON
11	KEVIN J. SOUTHWICK	MERRIMACK	RHONDA K. HUGHES	MERRIMACK
17	MARC A. BAILEY	NASHUA	JENNIFER A. PATTEN	MERRIMACK
18	CHRISTOPHER KOEHLER	BROOKLYN, NY	ANGELA M. HANSEN	MERRIMACK
19	JOSEPH D'AMICO	MERRIMACK	ANNE L. BREVARD	MERRIMACK
22	ROBERT M. PFAFF	MERRIMACK	CAROL J. MALOUIN	MERRIMACK
25	KENNETH M. COTE	MERRIMACK	DAWN M. PIERCE	MERRIMACK
25	VINCENT K. MERRITT	MERRIMACK	LISET A. KELLER	MERRIMACK
25	CHESTER L. MILLS	MERRIMACK	CARA L. NELSON	MERRIMACK
28	HERBERT E. MCCARTHY	MERRIMACK	TEREZA L. FACHINI	MERRIMACK
SEPT. 2001				
1	TODD C. CHARETTE	MERRIMACK	GUYLAINE S. CARON-NAUMANN	MERRIMACK
1	STEVEN M. FRIEDLAND	MERRIMACK	NAOMI D. GODFREY	MERRIMACK
1	JEFFREY M. KARCH	MERRIMACK	VERONICA A. DEJAK	MERRIMACK
8	RICHARD A. REDA	MERRIMACK	KIMBERLY J. DESPRES	MERRIMACK
8	JAMES P. DORE	MERRIMACK	WENDY J. REED	MERRIMACK
8	JASON J. HARDY	MERRIMACK	PAMELA H. FARROW	MERRIMACK
15	ROBERT P. NEWHOUSE	MERRIMACK	ANNE M. SIEMENS	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
15	CLINTON W. SLOPER	MERRIMACK	JANET D. YOREK	MERRIMACK
15	THEODORE M. DILLON	MERRIMACK	KELLY A. KILLPATRICK	MERRIMACK
15	RUSSELL J. BOND	MERRIMACK	BEVERLY J. ABBOTT	MERRIMACK
15	ROBERT J. RANDLETT	RAYMOND	BRENDA S. SANTOS	MERRIMACK
16	RUSSELL M. LAWSON	MERRIMACK	CATHY R. COE	HOLLIS
16	ANTHONY J. TSOUKALAS	MERRIMACK	KAREN A. MURPHY-STEWART	LUNENBURG, MA
21	KENNETH R. TAKACS	MERRIMACK	MARIA R. DE OLIVEIRA	MERRIMACK
22	THOMAS A. PETERS	MERRIMACK	SUE E. RITCHIE	MERRIMACK
22	CHRISTIAN J. PARZYCH	MERRIMACK	MELISSA D. MENCHION	NASHUA
23	DAVID T. HACKNEY	MERRIMACK	SUSAN G. PARKIN	MERRIMACK
29	GREGORY G. DENEILL	MERRIMACK	LISA-ANN OGIBA	MERRIMACK
29	MICHAEL E. RASKIEWICZ	NASHUA	MELISSA G. SMITH	MERRIMACK
30	BRUCE I. FLANDERS	MERRIMACK	SUSAN J. GIBSON	MERRIMACK

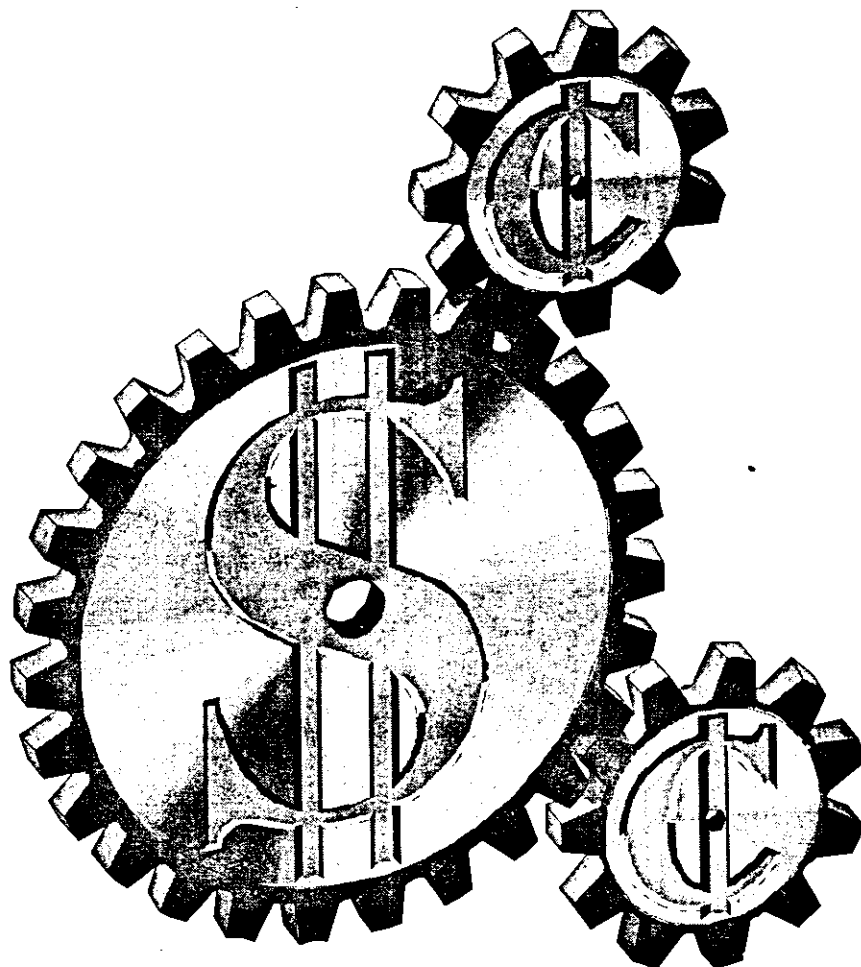
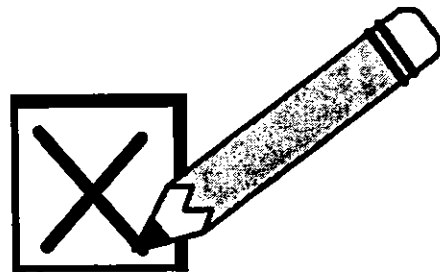
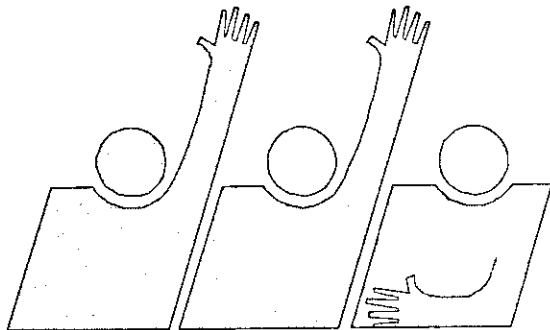
**DEATHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 2001**

DATE	NAME OF DECEASED	PLACE OF DEATH
OCTOBER 2000		
4	MYRTLE E. LAMONTAGNE	NASHUA
6	RONALD P. BELANGER	NASHUA
8	BRUCE J. BERUBE	HUDSON
9	GERALD C. ADLER	MERRIMACK
13	THEODORE D. ETCHINGS	CONCORD
14	JOANNE H. TWARDOSKY	NASHUA
15	ALBERTA F. ENRIGHT	MANCHESTER
15	RUTH F. CAMPBELL	NASHUA
15	GEORGE A. WEST	NASHUA
18	JOHN R. MURDOCK	MANCHESTER
21	THEODORA BONN	MERRIMACK
24	WILLIAM D. JARVIS	MANCHESTER
NOVEMBER 2000		
10	BRUCE J. RAWNSLEY	NASHUA
13	DAVID F. CLARK	NASHUA
26	THEODORE W. WOODFIN	NASHUA
27	ALICE A. FOLLANSBEE	MERRIMACK
DECEMBER 2000		
6	PHYLLIS D. MOMOS	NASHUA
7	NANCY D. WHITE	CONCORD
7	RICHARD LUCCI	NASHUA
10	HARLAN M. LINSBOTT	NASHUA
16	JOSEPH A. SCERRA	NASHUA
19	OLIVE WEISMAN	MANCHESTER
19	HOWARD S. MILLER	MERRIMACK
20	ARTHUR LEARY	BEDFORD
JANUARY 2001		
5	LLOYD E. TATE	MERRIMACK
11	WILLIAM A. HUGENER	MERRIMACK
12	ALICE V. FRANCIS	MERRIMACK
12	JEAN LEBLANC	NASHUA
15	ANTON C. VALESANO	NASHUA
22	JOAN ROSE	NASHUA
25	ALOHA C. JAYNES	NASHUA
31	RUDOLPH J. SCHEURICH	MERRIMACK
FEBRUARY 2001		
6	ALFRED A. BURGESS	BEDFORD
11	RONALD A. GILLIS	MERRIMACK
11	DOROTHY CARR	NASHUA
13	LOUISE M. KENNEDY	MERRIMACK
18	BERNICE BUCKLEY	MERRIMACK

DATE	NAME OF DECEASED	PLACE OF DEATH
19	YVONNE M. CARTER	NASHUA
20	ROBERT M. MCLAUGHLIN	NASHUA
MARCH 2001		
1	CARLA E. MCDERMOTT	NASHUA
18	MARY H. MACHADO	HUDSON
21	EMILY C. ARRUDA	BEDFORD
27	ISABELLE G. CHILTON	MERRIMACK
27	DAVID A. SARASIN	MERRIMACK
APRIL 2001		
1	DAVID S. FINNEY	MERRIMACK
4	MILLER J. JAMROG	KROSNO, UNKNOWN
7	ANDREW N. WESTON	MERRIMACK
8	GERALDINE WILICH	MERRIMACK
9	JILL BRYAN	MERRIMACK
11	PHILLIP A. MELLO	LEBANON
15	MARY MARSALA	MERRIMACK
17	KENNETH W. KARAM	MERRIMACK
20	RONALD H. HAZEL	NASHUA
20	LORRAINE M. BAILEY	NASHUA
21	GUY T. RAYMOND	MERRIMACK
23	PAUL E. FAY	MERRIMACK
23	MARY L. DUGDALE	NASHUA
24	M F. DOWNEY	MERRIMACK
27	DENNIS A. BENNETT	MERRIMACK
29	CHRISTOPHER G. RICHARDSON	MERRIMACK
MAY 2001		
2	JOHN O'LEARY	MERRIMACK
16	SIMONE B. COUTURE	MERRIMACK
17	GEORGETTE E. DEYOE	MERRIMACK
22	ELEANOR L. HODGMAN	NASHUA
22	GARY F. BOURDON	NASHUA
30	RAYMOND VINCENT	NASHUA
JUNE 2001		
2	MARIE T. KOPCAK	MANCHESTER
8	EUGEN ALUPULUI	NASHUA
10	JOSEPH W. MAIORIELLO	MERRIMACK
17	JOHN T. MACKEY	MERRIMACK
17	FRANCIS J. DONAHUE	MERRIMACK
19	HERBERT L. FOOTE	NASHUA
23	RICHARD J. POTTER	MERRIMACK
26	BERTHA M. FINNERTY	MERRIMACK
JULY 2001		
1	JAMES F. MALONE	NASHUA
7	ALFRED E. LATULIPPE	FRANKLIN
10	LEO A. DUMONT	MERRIMACK

DATE	NAME OF DECEASED	PLACE OF DEATH
11	MARY P. LUFKIN	NASHUA
13	NANCY A. MOSHER	NASHUA
17	MICHAEL F. BRADY	MERRIMACK
30	JANET L. THOMPSON	MANCHESTER
30	CLAUDE F. WILSON	NASHUA
31	EVA D. DWIRE	NASHUA
AUGUST 2001		
3	JOVO V. PETROVIC	MANCHESTER
6	ROSARIO R. PETRALIA	NASHUA
8	LUELLA M. LEVIERGE	MERRIMACK
10	BERNARD R. KANE	MANCHESTER
18	KENNETH A. GILCHREST	BEDFORD
19	BARBARA E. ROWE	MERRIMACK
21	KIM L. PHANEUF	NASHUA
24	JOHN E. BARRY	NASHUA
SEPTEMBER 2001		
4	JACLYN L. WINCHELL	MERRIMACK
7	JOHN E. HAGERTY	MERRIMACK
7	MICHAEL RYAN	MERRIMACK
8	RITA M. BLOOD	NASHUA
13	DOROTHY W. TEBEAU	BEDFORD
13	CATHERINE L. MCCANN	MERRIMACK
21	FRANCIS A. HOULE	MANCHESTER
24	JULIETTE I. MCDONALD	MANCHESTER
24	THOMAS G. RYAN	MANCHESTER
24	RANDALL W. LOTT	NASHUA

2002 OFFICIAL BALLOT
2002 TOWN WARRANT
2002-03 PROPOSED BUDGET





Sample Ballot
OFFICIAL BALLOT
ANNUAL TOWN MEETING
MERRIMACK, NEW HAMPSHIRE
APRIL 9, 2002
Diane M. Pollock, Town Clerk

Instructions to Voters

- A. To vote, completely fill in the box next to your choice like this: ☐
- B. Follow directions as to the number of candidates to be marked for each office.
- C. To vote for a person whose name is not printed on the ballot, write the candidate's name on the line provided and completely fill in the box.

Article1 – Election of Town Officials

- Selectmen
3 Year Term
Vote For Not More Than One
- ☐ D. L. "Chris" Christensen
☐ David W. McCray

- Trustee of the Trust Funds
3 Year Term
Vote For Not More Than One
- ☐ John "Jack" Balcom

- Library Trustees
3 Year Term
Vote For Not More Than Two
- ☐ Robert Bergin
☐ John F. Buckley
☐ Patricia Heinrich

- Moderator
2 Year Term
Vote For Not More Than One
- ☐ Lynn Christensen

- Budget Committee
3 Year Term
Vote For Not More Than Four
- ☐ Stanley R. Heinrich
☐ Thomas "Tom" Koenig
☐ Rosemary Robertson-Smith
☐ Finlay Rothhaus

- Supervisor of Checklist
6 Year Term
Vote For Not More Than One
- ☐ Donald Botsch
☐ Mary "Jane" Coelho

Zoning Questions

Article 2. Are you in favor of the adoption of Amendment No. 1, as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 11.10 – Adoption of Life Safety Code, to adopt by reference the Life Safety Code, NFPA-101, 2000 and amend Section 11.11 to adopt by reference the Fire Prevention Code NFPA-1, 2000?

☐ Yes

☐ No

Article 3. Are you in favor of the adoption of Amendment No. 2, as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 1.03, Definitions, to clarify that frontage on the F.E. Everett Turnpike and other limited access highways cannot be used to satisfy the minimum lot frontage requirement?

☐ Yes

☐ No

Article 4. Are you in favor of the adoption of Amendment No. 3, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Section 3.02 (A), Lot And Yard Regulations, to require that all principal residential building and septic systems be located within the minimum, contiguous non-wetland area?

☐ Yes

☐ No

Article 5. Are you in favor of the adoption of Amendment No. 4, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Section 2.02.1.A, District R-Permitted Uses and 2.02.1.B District R-Special Exceptions to permit camouflaged telecommunication towers and co-location of telecommunication antenna on non-tower structures by special exception in the residential zone, and to allow co-location of new antenna on existing telecommunication towers?

☐ Yes

☐ No

Article 6. Are you in favor of the adoption of Amendment No. 5, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Section 17.10, Signs-Commercial and Industrial Districts to require ground signs to display the property address?

☐ Yes

☐ No

Article 7. Are you in favor of the adoption of Amendment No. 6, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Section 2.02.7, Wetlands Conservation District, to clarify the purpose and intent of the Wetlands Conservation District?

☐ Yes

☐ No

Article 8. Are you in favor of the adoption of Amendment No. 7, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Sections 10.02 and 11.02 of the Zoning Ordinance and Building Code to increase the maximum daily fine for local land use and building code violations from \$100.00 to \$275.00 as provided in RSA 676:17?

☐ Yes

☐ No

Article 9. Are you in favor of the adoption of Amendment No. 8, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Sections 2.02.7, Wetlands Conservation District-Permitted Uses to clarify that the Wetlands Conservation District includes wetlands, wetland soils and buffer areas as defined in the ordinance?

☐ Yes

☐ No

Other Questions

Article 10. Passage of this article shall override the 10 percent limitation imposed on this appropriation due to the non-recommendation of the Budget Committee. Shall the Town vote to raise and appropriate the sum of \$4,225,000 for the purchase of approximately 563 acres of land to be used for conservation, open space, recreational facilities and other allowable municipal purposes, said land being located westerly of Naticook Road, southerly of Amherst Road, and northerly of Peaslee Road, including the unbuilt subdivision known as Woodside Estates; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and in an amount not to exceed \$4,075,000, by the withdrawal of \$150,000 from the Land Use Change Tax Conservation Fund, and by any federal, state, or private grants that may be made available in conjunction with said purpose; to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Selectmen to apply for and accept said grants of federal, state, and private aid; to authorize the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and financing, including subdividing the land and imposing separate and distinct conservation limitations on portions of the land if so required by any financing agency; and to raise and appropriate the sum of \$96,188 for the purpose of 2002-03 interest on said bonds or serial notes? (60% ballot vote required) (Recommended by the Board of Selectmen 4-0-0) (Not Recommended by the Budget Committee 9-0-1)

☐ Yes

☐ No

Article 11. Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$21,475,022? Should this Article be defeated, the operating budget shall be

\$19,977,200, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Budget Committee 10-0-0) (Recommended by the Board of Selectmen 4-0-0)

☐ Yes

☐ No

Article 12. Shall the Town vote to appropriate \$2,100,000 for the acquisition of land in an industrial or commercial zone of Merrimack, for the construction and equipping of a new solid waste disposal facility on that land, and for related site improvements; to raise said sum without taxation by a withdrawal from General Fund surplus; and, in consideration of the pending closure of the landfill, to rescind Article 17 of the 1988 Town Meeting, which created the Solid Waste Disposal Revenue Fund, and to transfer to the General Fund all monies in said revenue fund at June 30, 2002? This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the project or June 30, 2004. (Recommended by the Board of Selectmen 5-0-0) (Not Recommended by the Budget Committee 9-4-0)

☐ Yes

☐ No

Article 13. Shall the Town of Merrimack vote to appropriate \$0 without taxation for the construction and equipping of a solid waste disposal transfer station in an industrially zoned area at the site of the toxic waste Super fund cleanup off of Wright Avenue in the central part of Merrimack off of the Daniel Webster highway; to raise said sum without taxation by a withdrawal from the General Fund Surplus, and for the town to acquire said site at virtually no cost to the taxpayer and to appropriate the sum of \$0 for potential site improvements from the General Fund Surplus without taxation? The \$0 appropriation will provide the site, transfer station, and surroundings with monies to create as pleasant as reasonably possible transfer station site such that it does not become an ugly and unsightly entity. In addition, trash haulers that remove the solid waste from the transfer station will do so during non-peak hours as to have little impact on the Daniel Webster vehicle traffic. In addition, to rescind Article 17 of the 1988 town meeting which created the Solid Waste Disposal Revenue Fund and to transfer all monies in said revenue fund to the General Fund at June 30, 2002. Said site will allow for the curbside pickup trash hauling vehicles for such residents who wish to privately participate in that activity. If you support this article, vote against Article 14 which places a transfer station in a residential area which is not recognized by the Solid Waste Advisory Committee (SWAC) as a long term solution for the Town of Merrimack. This is a Special Warrant article per RSA 32:3,VI, reflecting an appropriation that will not lapse until the earlier of the completion of the project or June 30, 2004. By Petition. (Not Recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee 13-0-0)

☐ Yes

☐ No

Article 14. Shall the Town vote to appropriate \$1,575,000 for the construction and equipping of a solid waste disposal transfer station; to raise said sum without taxation by a withdrawal

from General Fund surplus; and, in consideration of the pending closure of the landfill, to rescind Article 17 of the 1988 town meeting, which created the Solid Waste Disposal Revenue Fund and to transfer to the General Fund all monies in said revenue fund at June 30, 2002? Passage of this article to be contingent on passage of Article 12. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the project or June 30, 2004. (Recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee 10-2-1)

☐ Yes

☐ No

Article 15. Shall the Town vote to raise and appropriate the sum of \$350,000 to be added to the Library Construction Capital Reserve Fund? By Petition. (Recommended by the Library Board of Trustees) (Recommended by the Board of Selectmen 4-0-1) (Recommended by the Budget Committee 11-1-0)

☐ Yes

☐ No

Article 16. Shall the Town transfer to the Library Construction Capital Reserve Fund from any unencumbered surplus funds in the Library Operating Budget on hand at the end of the fiscal year 2001-2002, \$50,000 or 100% of the surplus, whichever amount is less? By Petition. (Recommended by the Library Board of Trustees) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

☐ Yes

☐ No

Article 17. Shall the Town vote to amend Chapter 138 of the Code of the Town of Merrimack entitled "Solid Waste Facility"? The following amendment shall replace the existing Section 138-4, Section D, in its entirety.

138-4. Fees

D. The Board of Selectmen of the Town of Merrimack shall have the authority to revise the fees charged under this chapter and to impose fees charged, per ton, per trip, per bag, by a user fee system (such as "pay per bag program") or by such other means they should deem appropriate, including the authority to charge and impose fees for the disposal of solid waste requiring special handling. Before the adoption of any such revised fee schedule or before the imposition of fee collection for the special handling of certain materials, the Selectmen shall hold a public hearing and they shall publish a notice of any fee changes in a newspaper of general circulation in the town at least thirty days prior to the implementation of any changes or the implementation of a new fee schedule for the special handling of certain materials.

☐ Yes

☐ No

Article 18. Shall the Town vote to authorize the Selectmen to enter into a Land Management Agreement to construct a public boat access facility on the Merrimack River in Merrimack,

New Hampshire, Tax Map Parcel 4D-1/10, with the New Hampshire Fish and Game Department, acting through the Office of the Attorney General? The Land Management Agreement shall be recorded at the Hillsborough County Registry of Deeds, pursuant to which, the State shall be responsible for the construction, repair and replacement of any capital improvements to the boat access facility, and the Town shall be responsible for the management, operation and maintenance of the boat access facility. The Town shall retain full ownership and control of the boat access facility, subject to the covenant and restriction that usage of the boat access facility may not be restricted to Town residents. (Recommended by the Board of Selectmen 5-0-0)

☐ Yes

☐ No

Article 19. Shall the town vote to adopt the provisions of RSA 41:14-a, and to authorize the Board of Selectmen to acquire or sell Town owned land, buildings, or both? Once adopted these provisions shall remain in effect until specifically rescinded by the town at any duly warned meeting. Description: RSA 41:14-a authorizes a board of selectmen to acquire or sell town owned land or buildings, or both. Currently, such a proposed sale or acquisition is required to be presented to the legislative body at town meeting. Under RSA 41:14-a, such a proposed sale or acquisition would be submitted to the Planning Board and Conservation Commission. Following the receipt of the recommendation of the board and commission, the selectmen shall hold two public hearings, at least 14 days apart, on the proposed sale or acquisition. The selectmen shall then vote on the proposed sale or acquisition between 10 and 14 days after the second public hearing. In the event that a written petition signed by 50 registered voters is presented to the selectmen prior to the selectmen's vote, the proposed acquisition or sale shall instead be inserted as a warrant article and presented to the legislative body at town Meeting. The authority granted to selectmen under RSA 41:14-a does not extend to the sale of certain town owned conservation land, town forest and real estate which has been given, devised, or bequeathed to a town for charitable or community purposes.

☐ Yes

☐ No

Article 20. Shall the Town vote to deposit one hundred percent (100%) of the revenues of all future payments collected by the Town pursuant to RSA 79-A (the Land Use Change Tax) in the Conservation Fund in accordance with RSA 36-A: 5 III as authorized by RSA 79-A: 25 II?

☐ Yes

☐ No

Article 21. Shall the Town vote to discontinue that portion of Ries Drive northeasterly of the southwesterly boundary of Tax Map Parcel 7D/281? A turn-around shall be constructed by the Town as shown on the plan entitled "Minor Subdivision Plan, Map 7D Lot 281", prepared for Arnold and Claire Ries, by Granite State Surveying, dated October 23, 1998, recorded at the Hillsborough County Registry of Deeds as Plan #29950 and at the Town of Merrimack Community Development Department as Plan #269A. Once completed, said turn-around shall demarcate the limits of the Town maintained portion of the remainder of Ries Drive.

☐ Yes

☐ No

Article 22. Shall the Town vote to adopt the following ordinance regulating the sale of fireworks?

1. Purpose; Statutory Authority.

This chapter is enacted by the legislative body of the Town of Merrimack for the protection and preservation of the health, safety and welfare of the general public as authorized pursuant to RSA 160-B: 10 and RSA 160-C:6.

2. Definitions.

As used in this Chapter, the following term(s) shall have the meanings indicated:

FIREWORKS – Any composition or device designed to produce a visible or audible effect by combustion, deflagration, or detonation as defined by RSA 160-B:1 and RSA 160-C:1. Fireworks shall include all fireworks, including but not limited to, "consumer fireworks," "display fireworks," or "permissible fireworks" as defined by RSA 160-B:1 and RSA 160-C:1. Fireworks shall not include auto flares, party poppers, sparklers, paper caps containing an explosive content of .25 grain (16.2 mg) or less, and toy pistols, guns, canes or other devices for use of such caps, the sale and use of which shall be permitted at all times.

PERSON – Any natural person, corporation, unincorporated association or other legal entity, including that person's agents, legal representatives, heirs, and/or successors and assigns

DISPLAY – The use, explosion, activation, ignition, discharge, firing of a firework as defined by RSA 160-B:1.

SALE – To sell, give, or transfer to another, with or without consideration, as defined by RSA 160-B:1 and RSA 160-C:1

3. Sale of Fireworks.

Pursuant to RSA 160-B:10 and RSA 160-C:6, the sale of fireworks within the Town of Merrimack shall be prohibited.

4. Disposal of Unfired Fireworks.

The Fire Chief shall be authorized to seize, take, remove or cause to be removed, at the expense of the owner, all fireworks possessed for or offered for sale in violation of this Chapter.

5. Compliance with Other Laws; Conflicting Provisions

The regulations set forth in this Chapter are to be read in the context of and in concert with all applicable local, state and federal regulations. To the extent that these regulations differ from other applicable local, state and federal regulations, the more stringent regulations apply.

6. Penalties.

Any person who violates the provisions of this chapter, in addition to the penalties set forth in RSA 160-B:1 *et seq.* and RSA 160-C:1 *et seq.*, shall be subject to civil fines and penalties not to exceed \$1,000.00 for each offense.

☐ Yes

☐ No

Article 23. Shall we modify the elderly exemptions from property tax in the Town of Merrimack, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, \$75,000; for a person 75 years of age up to 80 years \$100,000; for a person 80 years of age or older, \$125,000? To qualify, the person must have been a New Hampshire resident for at least five (5) years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least five (5) years. In addition, the taxpayer must have a net income of not more than \$35,000 or, if married, a combined net income of less than \$45,000; and own net assets not in excess of \$200,000, excluding the value of the person's residence.

☐ Yes

☐ No

Article 24. Shall we modify an exemption for the disabled? The exemption, based on assessed value, for qualified taxpayers shall be \$75,000. To qualify, the person must have been a New Hampshire resident for at least five (5) years and own and occupy the real estate individually or jointly, or if the real estate is owned by a spouse, they must have been married for at least five (5) years. In addition, the taxpayer must have a net income of not more than \$35,000 or, if married, a combined income of not more than \$45,000; and own net assets not in excess of \$200,000 excluding the value of the person's residence. By Petition.

☐ Yes

☐ No

Article 25. Are you in favor of prohibiting the Town of Merrimack from creating, developing, or building a new solid waste or hazardous waste or hazardous substances disposal, collection, incinerator, or transfer site in any residentially zoned area of Merrimack? By Petition.

☐ Yes

☐ No

Article 26. Are you in favor of prohibiting the Town of Merrimack from changing the zoning designation of any residential area to either commercial or industrial area for the purpose of

creating, developing, building, or rebuilding a new solid waste or hazardous waste disposal, collection, incinerator, or transfer site in the Town of Merrimack? This article is advisory in nature only. By Petition.

☐ Yes

☐ No

Article 27. Shall the voters of the Town of Merrimack vote to direct the Board of Selectmen to establish a multiple use recreational plan for the Ferron Road landfill area and closed area available for such use? By Petition.

☐ Yes

☐ No

Article 28. Shall the voters of the Town of Merrimack vote to direct the Board of Selectmen to adopt a formal code of ethics? By Petition.

☐ Yes

☐ No

Article 29. Shall the voters of the Town of Merrimack vote to direct the Board of Selectmen to hereafter identify and refer to exit 12 as Reeds Ferry and erect appropriate signage? By Petition.

☐ Yes

☐ No

Article 30. Shall the voters of the Town of Merrimack vote to direct the Board of Selectmen to immediately adopt and exercise a formal parliamentary process, for public meetings, that has consistent rules of order? By Petition.

☐ Yes

☐ No

Article 31. Shall the voters of the Town of Merrimack vote to direct the Board of Selectmen at the end of each fiscal year to retain up to two million dollars in the total General Surplus Revenue Fund for fiscal emergencies and to utilize all other unencumbered surplus funds for providing property tax relief in the fiscal year next by using the extra surplus to reduce the revenues needed to be raised by taxation? By Petition.

☐ Yes

☐ No

Article 32. Shall the town vote to direct the Board of Selectmen to institute weekly curbside pickup of trash and curbside recycling, and continue the drop-off facility in its present site on Lawrence road for yard waste and other bulky items as is now done for all Merrimack residents? You should not vote for this article if you want a transfer station to be built. By Petition

☐ Yes

☐ No

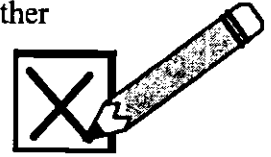
Article 33. Shall we rescind the provisions of RSA 40:13 (known as SB2), as adopted by the Town of Merrimack on May 14, 1996, so that the official ballot will no longer be used for voting on all questions, but only for the election of officers and certain other questions for which the official ballot is required by state law? (60% Ballot Vote Required) By Petition.

☐ Yes

☐ No

2002 OFFICIAL BALLOT SUPPLEMENTARY INFORMATION

Merrimack residents will have an opportunity to vote on the proposed budget and other Town matters by answering "yes" or "no" to the articles on the official ballot that will be used in conjunction with the annual election to be held between 7 AM and 8 PM on April 9. If you live north of Amherst Street or Greeley Street, your polling place will be at the Masticola Middle School All-Purpose Room at 26 Baboosic Lake Road. If you live on or south of Amherst Road or Greeley Street, your polling place will be at St. John Neumann Church at 708 Milford Road (Route 101A).

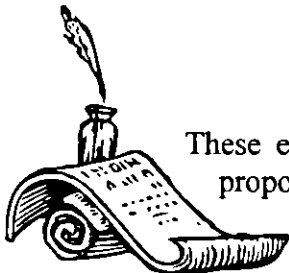


The following information is provided as a public service to enable citizens to better understand the matters on which they will be voting. Additional information may be obtained by calling the Selectmen's Office at 424-2331.

ARTICLE 1 ELECTION OF PUBLIC OFFICIALS

To vote, completely fill in the box next to your choice on the ballot. Follow directions as to the number of candidates to be marked for each office. To vote for a person whose name is not printed on the ballot, write the candidate's name on the line provided and completely fill in the box.

ARTICLES 2-9 ZONING ORDINANCE AMENDMENTS



These eight articles reflect amendments to Town Zoning Ordinances that have been proposed by the Planning Board. Each is explained briefly below.

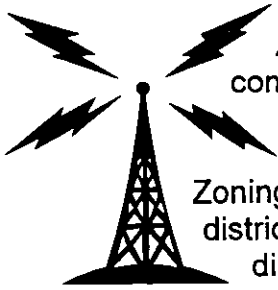
Estimated Property Tax Impact: None

Article 2. The Town of Merrimack has adopted the National Life Safety and Fire Prevention Codes by reference. This amendment would allow the Town to be consistent with the most recent versions of these codes.

Article 3. Historically, all newly created lots have been required to have a certain amount of frontage on a public street, road, or highway. These requirements have been intended, in part, to ensure that adequate access can be provided to any lot. Individual driveways, however, are not allowed on public highways such as the FE Everett Turnpike. This amendment would clarify that frontage must be on a public street from which a lot is legally able to obtain driveway access.

Article 4. When a new lot is created, a minimum contiguous area of non-wetland is required to ensure that adequate developable land is available to support a home, septic system, and

other improvements. The purpose of this amendment is to clarify that the proposed home and septic system must be located in that portion of the lot.

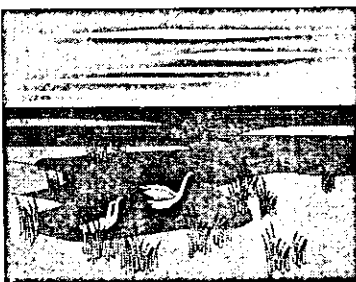


Article 5. Telecommunication towers are currently permitted only in commercial or industrial zoning districts. However, because these areas are limited to the eastern and southern portions of town, gaps in cellular telephone coverage have resulted. This amendment would allow the Zoning Board of Adjustment to permit telecommunication towers in residential districts under certain circumstances (for example, if they are camouflaged or disguised as trees, steeples, or flagpoles).

Article 6. In commercial areas, it is often difficult to identify properties by address, because street numbers are frequently not visible on buildings or mailboxes. This may increase the response time to emergency vehicle calls. It can also increase traffic congestion and compromise vehicular safety as drivers strain to identify properties, stop or slow down suddenly, or are forced to turn around after passing a site. This amendment would require that the property address be displayed on the ground or on freestanding signs that are typically more visible to motorists.

Article 7. The language in the existing purpose statement of the Wetlands Conservation District implies that the intent of the ordinance is limited to protecting naturally occurring wetlands from pollution caused by sewage only. This amendment is intended to clarify that the purpose of the Wetlands Conservation District is to protect all wetlands from a wide variety of potential adverse impacts.

Article 8. Under prior law, the maximum daily fine that the Town could impose for violations of the Zoning Ordinance, Building Code, or other local regulation was \$100. State law was recently amended to allow municipalities to seek fines of up to \$275 per day. This amendment would bring the language of the Town's Zoning Ordinance and Building Code into consistency with current state law provisions.



Article 9. The Wetlands Conservation District is comprised of three parts: wetlands; wetland soils; and buffer areas. Recently, there has been some confusion related to what is or is not included in this district. This amendment is intended to clarify existing language. It does not change any of the ordinance's requirements.

Additional information and associated maps may be obtained by calling the Community Development Department at 424-3531.

ARTICLES 10 - 16 APPROPRIATION ARTICLES/10% RULE

These seven articles reflect appropriations. Other articles may have an impact on property taxes, but only these articles provide the appropriations that are required for expenditures from the Town's operating funds. However, in Merrimack and other municipalities with an elected budget committee, the total appropriations, which may be authorized by a town meeting/official ballot vote, cannot exceed by more than 10% the total appropriations, which have been recommended by the budget committee (RSA 32:18). Certain adjustments and exclusions apply to the related calculation. For example, a bond article with a 10% rule override provision is excluded from the 10% rule limitation (RSA 32:18-a). Such is the case with Article 10. Therefore, Article 10 is not subject to the 10% rule limitation, but the other appropriation articles (11 - 16) are. Based on the Budget Committee's recommended total appropriations for 2002-03 and the 10% rule, appropriations for Articles 11 - 16 cannot exceed \$23,994,385, regardless of the official ballot vote. If more than this amount is reflected in the articles, which are passed by the official ballot vote, the State Department of Revenue Administration, following the order in which those articles appear on the ballot, will approve the associated appropriations only until the limit has been reached.

Article 10	\$	0 (Excluded from 10% rule limitation)
Article 11		21,475,022
Article 12		2,100,000
Article 13		0
Article 14		1,575,000
Article 15		350,000
Article 16		50,000
Total applicable appropriations	\$	25,550,022
10% rule limitation		<u>23,994,385</u>
Excess	\$	1,555,637

ARTICLE 10 LAND ACQUISITION BOND

Because land in Merrimack is being developed at a rapid rate, the Conservation Commission and the Board of Selectmen have expressed a need to preserve some of this land. This article is intended to: remove approximately 563 contiguous acres of pristine land from potential housing development; preserve open space for conservation and passive recreational purposes; and provide for the future development of athletic fields and other municipal facilities. The Conservation Commission has committed \$150,000 from its trust fund for this purchase. Preliminary federal and state grant commitments of \$850,000 have been received and could result in significant reductions in the amount to be financed by debt and in the estimated annual property tax impacts that are indicated below. The passage of this article will require a 60% official ballot vote.



Estimated Property Tax Impact

Assumptions: 15-year bond term; 4.75% bond interest rate; \$1.939 billion total net assessed valuation

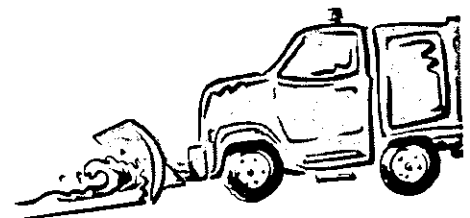
<u>Fiscal Year</u>	<u>Tax Rate</u>	<u>Bill*</u>	<u>Fiscal Year</u>	<u>Tax Rate</u>	<u>Bill*</u>
2002-03	0.05	5.00	2010-11	0.19	19.00
2003-04	0.24	24.00	2011-12	0.18	18.00
2004-05	0.23	23.00	2012-13	0.18	18.00
2005-06	0.22	22.00	2013-14	0.17	17.00
2006-07	0.22	22.00	2014-15	0.16	16.00
2007-08	0.21	21.00	2015-16	0.16	16.00
2008-09	0.20	20.00	2016-17	0.15	15.00
2009-10	0.20	20.00	2017-18	0.14	14.00

*Annual tax bill amount per \$100,000 of assessed valuation

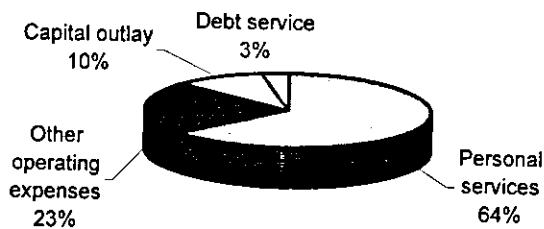
ARTICLE 11 MUNICIPAL OPERATING BUDGET

The municipal operating budget, which is the subject of Article 11, funds the general costs of operating all Town departments. The municipal operating budget is summarized below by department and graphically by function and by object.

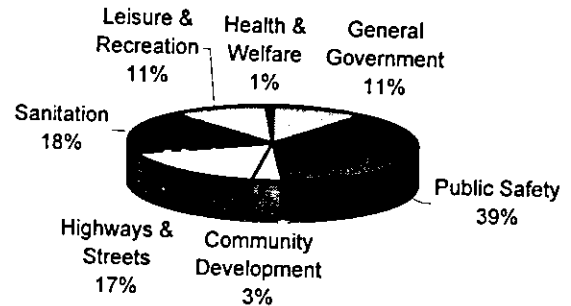
<u>Department</u>	<u>Amount</u>
General Government	\$ 1,672,248
Assessing	268,630
Fire	3,983,654
Police	3,713,119
Communications	452,806
Public Works Administration	285,762
Highway	3,124,512
Solid Waste Disposal	567,688
Wastewater Treatment	2,831,343
Parks & Recreation	843,621
Library	1,146,417
Equipment Maintenance	401,578
Buildings & Grounds	297,461
Community Development	683,248
Town Clerk/Tax Collector	359,925
Welfare	161,620
Debt Service	681,390
Total	<u>\$21,475,022</u>



2002-03 Budget By Object



2002-03 Budget By Function



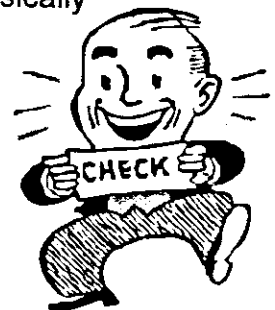
The recommended municipal operating budget of \$21,475,022 represents a decrease of \$840,174 (3.77%) compared to current appropriations. However, this decrease is due primarily to the one-time transfer of \$1,182,000 to the Landfill Capital Reserve Fund that was included in the current budget for landfill closure costs and that was raised without taxation by a withdrawal from General Fund surplus. Appropriations for other purposes have increased by \$341,826, as indicated below.

	Increase (Decrease)
Transfer to other capital reserve funds	\$ (841,000)
Personal services costs	1,094,518
Debt service	(155,543)
Other	243,851
Sub total	341,826
Transfer to Landfill Capital Reserve Fund	(1,182,000)
Net decrease	\$ (840,174)

Personal Services Costs

The reclassification/upgrading of several positions has been proposed, but only one new position (part-time Fire Inspector) has been reflected in the recommended budget. An Account Clerk II position in General Government has been eliminated in conjunction with the contracting out of ambulance billing. The net increase relating to these staffing changes is \$120,148. Health insurance costs are skyrocketing again. Our premiums are expected to increase by 39% in 2002-03. As a result, related appropriations have increased by \$552,229. The balance of the \$1,094,518 increase in personal services costs basically reflects the following wage adjustments.

IBPO Local 320 employees	5.0% (includes merit)
IAFF Local 2904 employees	3.0% (consists solely of cola)
AFSCME Council 93 employees	6.0% (includes merit)
AFSCME Local 2986	4.0% (includes merit)
Teamsters Local 633	4.0% (includes merit)



Library employees	3.0% (consists solely of merit)
Other non-union employees	3.5% (includes merit)

Debt Service

A bond issue will mature in 2001-02. As a result, debt service costs for 2002-03 will be \$155,543 less.

Capital Outlay

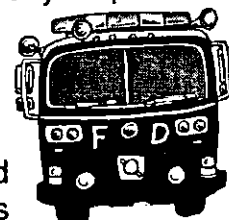
The recommended budget includes \$1,448,000 for transfer to capital reserve funds. Other proposed capital outlay consists of the following.

Police cruisers	\$ 98,800
Guardrail and water main relocation – Route 3/opposite Shaw's	70,000
Road paving and minor reconstruction projects	275,000
Road to Thornton Ferry Bridge	75,000
Other items – less than \$50,000	<u>208,101</u>
Total	\$726,901



The Town of Merrimack has long supported the concept that the use of capital reserve funds is the most cost-effective method of financing the purchase or replacement of facilities, equipment, and infrastructure. As reflected above, consistent amounts are included in annual budgets for transfer to these funds, so that sufficient monies are available when purchases or replacements are required. This spreads the related cost over the funding period, rather than requiring a large appropriation in the year of purchase or replacement, and thereby helps to stabilize property tax rates. Also, interest earned on monies held in capital reserve funds offsets a portion of the purchase or replacement cost and/or

serves as a hedge against inflation. These capital reserve funds provide for the replacement of fire trucks, bridges, ambulances, police communications equipment, and Highway Division trucks and heavy equipment as well as for the closure of the landfill and other major capital outlay needs.



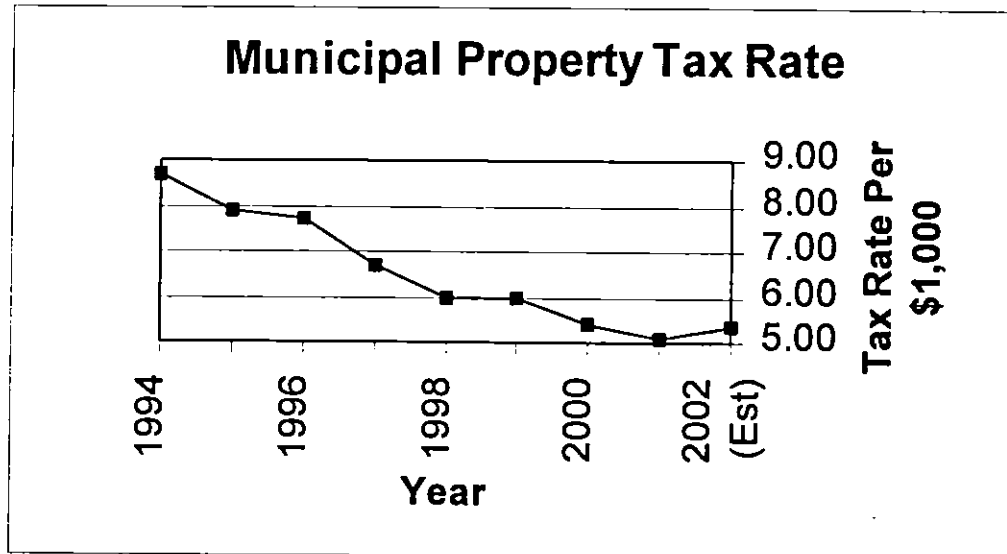
Default Budget

If Article 11 should fail, a total related appropriation of \$19,977,200 would automatically become effective in accordance with New Hampshire Statutes. The Board of Selectmen would then be responsible for either holding a special meeting at which a revised Municipal Operating Budget appropriation would be considered or developing a revised Municipal Operating Budget within this reduced amount.

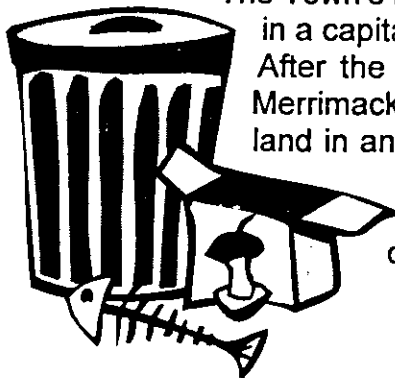
Projected Tax Rate

Based on the recommended budget (Article 11) and current estimates of 2002 net assessed valuations and 2002-03 non-tax revenues, the municipal portion of the 2002 property tax rate is expected to be \$5.34, which correlates to a tax bill of \$534 per \$100,000 of assessed

valuation. This represents an increase of \$.27 or 5.33% over the 2001 rate. However, this projection includes only the impact of Article 11 and not any of the other articles. If all articles pass, the municipal property tax rate will be approximately \$5.64 or \$.57 (11.24%) greater than the 2001 rate of \$5.07, exclusive of the unpredictable impact of Article 23.



ARTICLE 12 LAND ACQUISITION AND SOLID WASTE DISPOSAL FACILITY



The Town's landfill will soon be closed. Sufficient funds have been accumulated in a capital reserve fund to fully finance the costs associated with the closure. After the landfill is closed, however, solid waste must be transported from Merrimack to a remote disposal site. Article 12 proposes the acquisition of land in an industrial zone and the construction of a new solid waste disposal facility thereon. Since the related cost would be financed fully by a withdrawal from General Fund surplus, there would be no related direct property tax impact.

Estimated Property Tax Impact: None

ARTICLE 13 TRANSFER STATION ON WRIGHT AVENUE

The related appropriation was reduced to \$0 at the Deliberative Session of Town Meeting, effectively making the passage or the failure of this article irrelevant.

Estimated Property Tax Impact: None

ARTICLE 14

SOLID WASTE DISPOSAL TRANSFER STATION

Article 14 proposes the construction of a transfer station at which solid waste would be received and from which solid waste would be transported to a remote facility for final disposal. Since the related construction cost would be financed fully by a withdrawal from General Fund surplus, there would be no related direct property tax impact. The operation of a transfer station would provide the same level of service that is presently being provided by the operation of the landfill. Based on information from various sources, including solid waste management companies, DSM Environmental Services, the Solid Waste Advisory Committee, and Public Works Department data and projections, it would be necessary to include approximately \$1,458,988 in the 2003-04 budget for the operation of the transfer station and for hauling and disposal fees. The passage of Article 14 is contingent upon the passage of Article 12.

Estimated Property Tax Impact: None

ARTICLE 15

LIBRARY CONSTRUCTION CAPITAL RESERVE FUND



A capital reserve fund was created in 1995 for the eventual construction of a new library facility to address the Library's critical space needs. This petitioned article proposes to add \$350,000 to this capital reserve fund to decrease the amount of bond financing that may be required for this project in the future. Approximately \$1,418,000 is currently in this fund. This project was identified as "necessary" in the capital improvements program that was adopted by the Planning Board. This article has been recommended by the Library Board of Trustees.

Estimated Property Tax Impact: \$.18 Rate; \$18.00 Bill Per \$100,000 of Assessed Valuation

ARTICLE 16

LIBRARY CONSTRUCTION CAPITAL RESERVE FUND

The purpose of this petitioned article is to authorize the transfer of up to \$50,000 of any unexpended portion of the Library's 2001-02 appropriations to the Library Construction Capital Reserve Fund. Otherwise, said unexpended appropriations would automatically be added to General Fund surplus. This article has been recommended by the Library Board of Trustees.



Estimated Property Tax Impact: None



ARTICLE 17 SOLID WASTE DISPOSAL FEES

After the landfill is closed, solid waste must be transported from Merrimack to a remote disposal site. As a result, solid waste disposal will cost significantly more in the future than it does currently. Passage of this article will permit the Board of Selectmen to consider the imposition of user fees, such as "pay-as-you-throw" fees, to partially or fully replace property tax as the method of financing solid waste costs.

Estimated Property Tax Impact: None

ARTICLE 18 MERRIMACK RIVER BOAT ACCESS

Griffin Street extends under a railroad trestle to an undeveloped boat ramp on the Merrimack River. The passing of this article will authorize the construction by the State of NH of an improved and handicapped-accessible boat ramp at that location. There would be no related cost to the Town.



Estimated Property Tax Impact: None

ARTICLE 19 LAND ACQUISITION



Currently, any proposed acquisition of land must be approved by an official ballot vote, even though sufficient monies may already be available in an appropriate capital reserve fund. This handcuffs a municipality when a desirable property becomes available, but the owner is unwilling to wait for as long as one year to find out whether or not the purchase will be authorized. New Hampshire Statutes have been changed recently to enable a municipality to delegate to its Board of Selectmen the authority to purchase land, provided that a related appropriation or capital reserve fund financing is available. Article 19 has been proposed to obtain this delegated authority, which would be subject to the conditions indicated therein.

Estimated Property Tax Impact: None

ARTICLE 20 LAND USE CHANGE TAXES

This article has been proposed to require that land use change taxes be set aside for the purchase of open space in Merrimack. According to the Conservation Commission, with land being developed at an alarming rate, there is an urgent need to preserve some of the remaining open space. Since land use change taxes effectively represent taxation on the loss of open space, the Conservation Commission believes that they should be used for this purpose. There is currently approximately \$300,000 in the Land Use Change Tax Conservation Fund. Land use change taxes, which would otherwise be used to reduce the property tax rate, have annually averaged approximately \$210,000 over the last eight years.



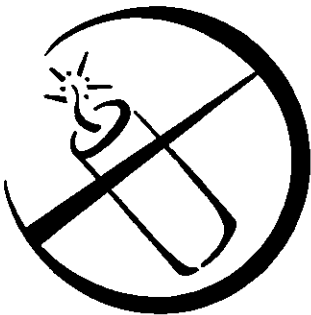
Estimated Property Tax Impact: \$.07 Rate; \$7.00 Bill Per \$100,000 of Assessed Valuation

ARTICLE 21 DISCONTINUATION OF RIES DRIVE

Since Ries Drive serves only one property, it is effectively a private driveway that the Town must maintain. The property owner has requested that this road be discontinued (no longer a public right of way) and will accept responsibility for its maintenance. This article has been proposed to grant the owner's request.

Estimated Property Tax Impact: None

ARTICLE 22 FIREWORKS ORDINANCE



This article proposes to establish an ordinance, which would prohibit the sale of fireworks in Merrimack. It has been recommended by the Fire Department.

Estimated Property Tax Impact: None

ARTICLE 23 ELDERLY TAX EXEMPTIONS

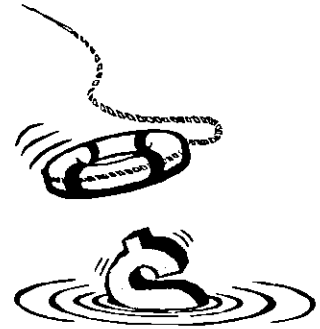
This article proposes the following increases in elderly property tax exemptions. The revised amounts would become effective on April 1, 2002. Net income and net asset limits on which eligibility is based would also change as shown below. According to the Assessing Department, the proposed change could result in



additional tax exemptions of between \$12 million and \$60 million.

<u>Age</u>	<u>Exemption Amounts</u>	
	<u>Current</u>	<u>Proposed</u>
65 - 74	\$ 55,000	\$ 75,000
75 - 79	\$ 80,000	\$100,000
80 and older	\$105,000	\$125,000

	<u>Eligibility Amounts</u>	
	<u>Current</u>	<u>Proposed</u>
Net income including Social Security:		
Unmarried	\$18,400	\$ 35,000
Married – combined income	\$26,400	\$ 45,000
Net assets	\$37,000	\$200,000



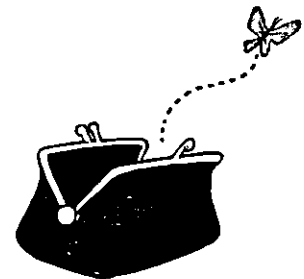
Estimated Property Tax Impact: between \$.06 and \$.70 - Rate; between \$6.00 and \$70.00 - Bill Per \$100,000 of Assessed Valuation

ARTICLE 24 DISABLED TAX EXEMPTIONS



This petitioned article proposes to increase the disabled property tax exemption from \$30,000 to \$75,000. The revised amount would become effective on April 1, 2002. Net income and net asset limits on which eligibility is based would also change as shown below. Based on projections of the Assessing Department, the proposed change would favorably affect as many as 18 persons and result in approximately \$1,800,000 of additional tax exemptions.

	<u>Eligibility Amounts</u>	
	<u>Current</u>	<u>Proposed</u>
Net income including Social Security:		
Unmarried	\$15,000	\$ 35,000
Married – combined income	\$18,000	\$ 45,000
Net assets	\$15,000	\$200,000



Estimated Property Tax Impact: \$.03 Rate; \$3.00 Bill Per \$100,000 of Assessed Valuation

ARTICLE 25 SOLID WASTE/HAZARDOUS WASTE SITE LOCATION

The landfill will soon be closed. This petitioned article proposes to prohibit the future development of solid waste or hazardous waste disposal sites in residentially zoned areas of Merrimack. However, it is the opinion of the Town's legal counsel that the passage of this

article would not override any official ballot vote that authorizes an appropriation for a purpose that is contrary to the purpose of this article, nor would it prevent any future town meeting from addressing the issue further.

Estimated Property Tax Impact: None

ARTICLE 26 PROHIBITED ZONING CHANGES

The petitioners of this article want to prohibit the Town from changing a residential zone to an industrial zone to enable a solid waste disposal facility to be located in a previously prohibited area. However, such zoning changes can be made only by official ballot vote and, according to the Town's legal counsel, the passage of this article would not be binding on a future official ballot vote.

Estimated Property Tax Impact: None

ARTICLE 27 POST-CLOSURE USE OF LANDFILL SITE



With the closure of the landfill imminent, this petitioned article directs the Board of Selectmen to develop a plan for the post-closure use of the site for recreational purposes.

Estimated Property Tax Impact: None

ARTICLE 28 CODE OF ETHICS

This petitioned article directs the Board of Selectmen to adopt a formal code of ethics. According to the Town's legal counsel, the Board-adopted code of ethics would have to be placed on a subsequent official ballot for ratification.

Estimated Property Tax Impact: None

ARTICLE 29 REEDS FERRY SIGNAGE

This petitioned article directs the Board of Selectmen to take certain actions relative to Reeds Ferry. According to the Town's legal counsel, said directive would be advisory.

Estimated Property Tax Impact: None

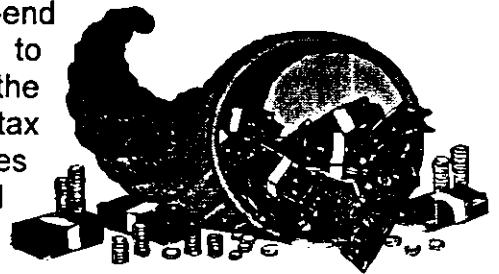
ARTICLE 30 PARLIMENTARY PROCESS

This petitioned article directs the Board of Selectmen to adopt formal parliamentary procedures for public meetings. According to the Town's legal counsel, said directive would be advisory.

Estimated Property Tax Impact: None

ARTICLE 31 GENERAL FUND SURPLUS

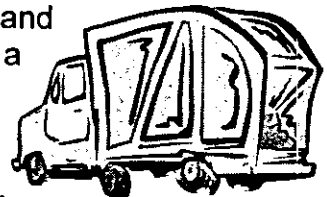
This petitioned article proposes to require that any year-end General Fund surplus in excess of \$2,000,000 be used to reduce the subsequent property tax rate. In recent years, the Board of Selectmen has chosen instead to stabilize future tax rates by using excess surplus for major capital expenditures that would otherwise be financed by debt, such as landfill closure and library construction. According to the Town's legal counsel, the directive provided by the passage of this article would be advisory rather than mandatory, for the Board of Selectmen alone is responsible for determining whether or not surplus will be used for tax rate reduction.



Estimated Property Tax Impact: None

ARTICLE 32 CURBSIDE PICKUP

This petitioned article proposes the curbside pickup of solid waste and recyclables and the use of the recycling facility at the present landfill as a drop-off facility. Based on information from various sources, including solid waste management companies, DSM Environmental Services, the Solid Waste Advisory Committee, and Public Works Department data and projections, it would be necessary to include approximately



\$2,002,096 in the 2003-04 budget for associated costs.

Estimated Property Tax Impact: None

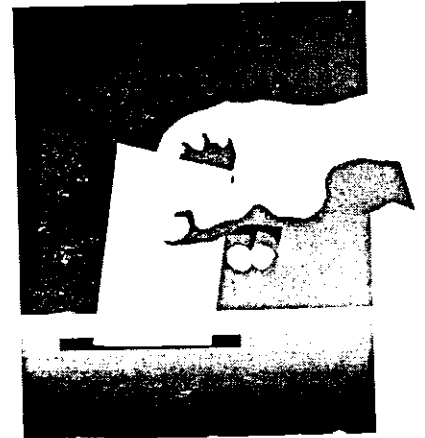
ARTICLE 33 ELIMINATION OF OFFICIAL BALLOT VOTE

This petitioned article proposes to eliminate the official ballot vote. It is the opinion of petitioners that a relatively small number of voters at the Deliberative Session of Town Meeting can preclude and has already precluded citizens from voting on some matters. For example, at the 2001 Deliberative Session, an appropriation of over \$5 million in one article was changed to \$1, effectively blocking the related land acquisition despite what the subsequent official ballot vote might be. Petitioners also believe that, prior to the 1996 adoption of the official ballot vote, Town Meeting voters were better informed than present day official ballot voters as to the underlying issues involved in the articles. A 60% official ballot vote is required to pass this article.

Estimated Property Tax Impact: None

POLLING PLACES

Merrimack residents will have an opportunity to vote on the proposed budget and other Town matters by answering "yes" or "no" to the articles on the official ballot that will be used in conjunction with the annual election to be held between 7 AM and 8 PM on April 9. If you live north of Amherst Street or Greeley Street, your polling place will be at the Masticola Middle School All-Purpose Room at 26 Baboosic Lake Road. If you live on or south of Amherst Road or Greeley Street, your polling place will be at St. John Neumann Church at 708 Milford Road (Route 101A).



2002-03 MUNICIPAL OPERATING BUDGET

ARTICLE 11

Dept	Actual 2000-01	Budget 2001-02	Proposed 2002-03	Increase (Decrease)	
				Amount	%
01 General Government	1,317,968	1,654,756	1,672,248	17,492	1.06
02 Assessing	243,077	259,369	268,630	9,261	3.57
03 Fire	3,382,154	3,812,988	3,983,654	170,666	4.48
04 Police	3,186,332	3,442,376	3,713,119	270,743	7.87
05 Communications	326,774	427,370	452,806	25,436	5.95
07 Public Works Administration	255,206	278,034	285,762	7,728	2.78
08 Highway	3,046,600	3,066,375	3,124,512	58,137	1.90
09 Solid Waste Disposal	1,158,437	1,715,859	567,688	(1,148,171)	(66.92)
10 Wastewater Treatment	4,058,496	2,683,091	2,831,343	148,252	5.53
13 Parks & Recreation	644,183	727,601	843,621	116,020	15.95
15 Library	1,236,547	1,594,838	1,146,417	(448,421)	(28.12)
16 Equipment Maintenance	359,367	377,562	401,578	24,016	6.36
17 Buildings & Grounds	309,764	303,174	297,461	(5,713)	(1.88)
21 Community Development	643,538	645,369	683,248	37,879	5.87
24 Town Clerk/Tax Collector	307,969	337,832	359,925	22,093	6.54
25 Welfare	150,428	151,669	161,620	9,951	6.56
27 Debt Service	1,225,124	836,933	681,390	(155,543)	(18.58)
Total Municipal Operating Budget	21,851,964	22,315,196	21,475,022	(840,174)	(3.77)

ANALYSIS OF 2002-03 MUNICIPAL OPERATING BUDGET					
ARTICLE 11					
<i>Summary</i>					
	Actual	Budget	Proposed	Increase (Decrease)	
	2000-01	2001-02	2002-03	Amount	Percent
Personal services	10,851,734	12,576,126	13,670,644	1,094,518	8.70%
Other operating expenses	4,444,343	4,717,524	4,948,087	230,563	4.89%
Capital outlay	5,330,763	4,184,613	2,174,901	(2,009,712)	-48.03%
Debt service	1,225,124	836,933	681,390	(155,543)	-18.58%
Total	21,851,964	22,315,196	21,475,022	(840,174)	-3.77%
<i>Explanation of Increase (Decrease)</i>					
Wage adjustments and attrition				372,225	
Health insurance rate adjustments				552,229	
Unemployment compensation insurance rate adjustments				(12,427)	
Provision for compensated absences				43,000	
Overtime hours				31,265	
Staffing changes (see "Personnel" below)				120,148	
Part-time hours				27,606	
Other wages and benefits				7,307	
Contractual ambulance billing services				19,500	
Fire protection area deficit funding				(30,000)	
Principal and interest on existing debt				(155,543)	
Police outside traffic details				13,018	
Cable television programming				(99,297)	
Fire prevention/juvenile firesetter intervention program				15,000	
Vehicle fuel				(14,801)	
Emergency mangement - biological and chemical threats				42,118	
Merrimack Youth Association				36,258	
Highway Division:					
Crushing of pavement stockpile				(25,000)	
Refuse disposal for all Town facilities				10,000	
NPDES storm water permit				10,000	
Wastewater Treatment Division:					
Electricity				(28,309)	
Bulking agent				34,916	
Engineering study re: increasing plant capacity				15,000	
Wasserman Park theatre and function hall painting and repair				(10,000)	
Fourth of July celebration				20,000	
Community Development - engineering plan review				10,000	
Gas				13,534	
General insurance				19,400	
Transfer to capital reserve funds				(2,023,000)	
Other capital outlay				15,288	
Other minor changes - less than \$10,000				130,391	
Total increase (decrease)				(840,174)	

ANALYSIS OF 2002-03 MUNICIPAL OPERATING BUDGET

ARTICLE 11

<u>Personnel</u>	2001-02		2002-03	
	Full-Time	Part-Time	Full-Time	Part-Time
General Government	12	7	11	7
Assessing	4	-	4	-
Fire	42	6	42	7
Police	42	5	42	5
Communications	8	-	8	-
Public Works Administration	2	-	2	-
Highway	25	-	25	-
Solid Waste Disposal	5	1	6	-
Wastewater Treatment	23	-	23	-
Parks & Recreation	3	-	3	-
Library	9	20	10	19
Equipment Maintenance	6	-	6	-
Buildings & Grounds	3	1	4	-
Community Development	10	-	10	-
Town Clerk/Tax Collector	6	-	6	-
Welfare	-	1	-	1
Total	200	41	202	39

* Excludes election workers, call firefighters, special police officers, volunteers, and other temporary and casual labor.

The proposed budget provides for a net increase of two full-time positions and a net decrease of two part-time positions. These positions and the associated costs are presented below.

<u>Department</u>	<u>Classification</u>	<u>Schedule</u>	<u>Cost</u>
General Government	Accountant	Full-Time	(55,311)
General Government	Account Clerk II	Full-Time	(36,184)
General Government	Accounting Supervisor	Full-Time	61,180
General Government	Communications Director	Full-Time	83,210
General Government	Assistant Media Coordinator	Full-Time	(36,675)
Fire	Fire Inspector	Part-Time	17,768
Highway	Foreman	Full-Time	63,134
Highway	Public Works Inspector	Full-Time	(55,699)
Solid Waste Disposal	Recycling Attendant	Full-Time	46,983
Solid Waste Disposal	Recycling Attendant	Part-Time	(15,811)
Library	Library Assistant II	Full-Time	45,691
Library	Library Assistant I	Part-Time	(18,458)
Buildings & Grounds	Custodian	Full-Time	35,994
Buildings & Grounds	Custodian	Part-Time	(15,674)
Total			120,148

ANALYSIS OF 2002-03 MUNICIPAL OPERATING BUDGET				
ARTICLE 11				
<i>Capital Outlay</i>				
Transfer to capital reserve funds		1,448,000		
Fire station exhaust removal systems		10,000		
Breathing apparatus		20,000		
Thermal imaging camera - Fire		25,000		
Police cruisers		98,800		
Guardrail and water main relocation - Route 3/opposite Shaw's		70,000		
Road paving and minor reconstruction projects		275,000		
Road to Thornton Road Bridge		75,000		
Mixers for three sewer pump station wet wells		15,500		
Town Hall Annex roof		22,000		
Computer equipment and software		49,900		
Other items costing less than \$10,000		65,701		
Total		2,174,901		

2002-03 Municipal Operating Budget

01 - GENERAL GOVERNMENT

					Actual	Budget	Proposed
Account No.				Account Description	2000-01	2001-02	2002-03
01	-	01	-	8101 - 0 WAGES-ELECTED OFFICIALS	15,200	15,200	15,200
01	-	01	-	8103 - 0 WAGES-SUPERVISORY/PROFESSIONAL	208,872	231,017	239,360
01	-	01	-	8104 - 0 WAGES-HOURLY	172,695	213,590	199,936
01	-	01	-	8107 - 0 WAGES - PART-TIME	1,738	2,316	2,458
01	-	01	-	8111 - 0 OVERTIME-OTHER	13,252	7,682	8,351
01	-	01	-	8125 - 0 SOCIAL SECURITY	28,550	34,693	34,097
01	-	01	-	8128 - 0 RETIREMENT	24,892	34,541	34,084
01	-	01	-	8131 - 0 HEALTH INSURANCE	50,327	78,639	96,581
01	-	01	-	8132 - 0 DENTAL INSURANCE	7,889	10,088	8,862
01	-	01	-	8133 - 0 LIFE INSURANCE	830	909	864
01	-	01	-	8134 - 0 SHORT-TERM DISABILITY	4,170	5,303	4,936
01	-	01	-	8135 - 0 WORKERS COMPENSATION	582	713	694
01	-	01	-	8136 - 0 UNEMPLOYMENT COMPENSATION	508	723	223
01	-	01	-	8142 - 0 COMPENSATED ABSENCES	51,413	75,800	118,800
01	-	01	-	8201 - 0 OFFICE SUPPLIES	13,957	10,300	11,500
01	-	01	-	8220 - 0 PRINTING	14,738	13,400	15,400
01	-	01	-	8230 - 0 POSTAGE	7,879	7,750	8,875
01	-	01	-	8250 - 0 VEHICLE FUEL	462	600	432
01	-	01	-	8260 - 0 TELEPHONE	11,049	10,650	11,650
01	-	01	-	8270 - 0 DUES	14,273	16,475	17,915
01	-	01	-	8271 - 0 SUBSCRIPTIONS	428	1,061	705
01	-	01	-	8280 - 0 GENERAL INSURANCE	3,778	3,800	4,000
01	-	01	-	8290 - 0 LEGAL-RETAINER	33,000	37,200	37,200
01	-	01	-	8293 - 0 LEGAL-GENERAL LITIGATION	56,882	71,886	72,750
01	-	01	-	8300 - 0 TRAVEL & MEETINGS	2,031	3,750	4,500
01	-	01	-	8332 - 0 MNTC-VEHICLES	176	750	550
01	-	01	-	8334 - 0 MNTC-OFFICE EQUIPMENT	1,886	2,040	1,950
01	-	01	-	8351 - 0 CONSULTANTS	19,360	3,500	15,500
01	-	01	-	8352 - 0 EDUCATION & TRAINING	7,997	9,890	6,600
01	-	01	-	8353 - 0 COMPUTER SERVICES/SUPPLIES	24,364	26,000	29,500
01	-	01	-	8359 - 0 OTHER OUTSIDE SERVICES	36,320	35,530	66,200
01	-	01	-	8401 - 0 BUDGET COMMITTEE	1,328	1,711	1,736
01	-	01	-	8405 - 0 NASHUA TRANSIT SYSTEM	14,200	13,100	14,410
01	-	01	-	8407 - 0 HISTORIC PRESERVATION	4,100	3,200	3,000
01	-	01	-	8410 - 0 ELECTIONS/VOTER REGISTRATION	29,671	15,587	24,829
01	-	01	-	8420 - 0 ADVERTISING	8,027	6,700	7,100
01	-	01	-	8460 - 0 MISC OPERATING EXPENSES	4,194	4,100	4,100
01	-	01	-	8501 - 0 LAND	-	-	100
01	-	01	-	8504 - 0 OFFICE EQUIPMENT	66,533	10,400	10,000
01	-	01	-	8505 - 0 INFRASTRUCTURE	1,431	-	-
01	-	01	-	8510 - 0 INTERFUND TRANSFERS	45,500	246,500	232,000
32	-	01	-	8428 - 0 CABLE TELEVISION	241,866	282,462	229,700
33	-	01	-	8363 - 0 FIRE PROTECTION AREA	71,620	105,200	75,600
					1,317,968	1,654,756	1,672,248

2002-03 BUDGET					
GENERAL GOVERNMENT					
<i>Summary</i>					
	Actual	Budget	Budget	Increase (Decrease)	
	2000-01	2001-02	2002-03	Amount	Percent
Personal services	580,918	711,214	764,446	53,232	7.48%
Other operating expenses	623,586	686,642	665,702	(20,940)	-3.05%
Capital outlay	113,464	256,900	242,100	(14,800)	-5.76%
Total	1,317,968	1,654,756	1,672,248	17,492	1.06%
<i>Explanation of Increase (Decrease)</i>					
Wage adjustments				13,883	
Employee benefit rate adjustments				26,664	
Compensated absences				43,000	
Accountant position reclassified as Accounting Supervisor				5,869	
Account Clerk II position eliminated				(36,184)	
Town Report printing				2,500	
Union negotiations and grievances				7,000	
Wage survey				5,000	
Accounting Supervisor college courses				(2,600)	
Computer systems management services				(9,000)	
Digital subscriber line support				4,800	
Computer file server and personal computer maintenance and software upgrades				6,000	
Annual audit re: GASB 34				6,300	
Collection agency fees re: delinquent ambulance bills				3,750	
Contractual ambulance billing services				19,500	
Fire protection area fund deficit				(30,000)	
Elections and voter registration				9,242	
Cable television studio operations:					
Assistant Media Coordinator position eliminated				(36,675)	
Communications Director position added				83,210	
Wage adjustments and attrition				(3,853)	
Employee benefit rate adjustments				4,808	
Overtime				4,440	
Equipment				(106,787)	
Other cable television studio operating costs				2,095	
Transfer to Insurance Deductible Trust Funds				(5,000)	
Transfer to Land Bank Capital Reserve Fund				(10,000)	
Other minor changes - less than \$2,500				9,530	
Total increase (decrease)				17,492	

2002-03 BUDGET			
GENERAL GOVERNMENT			
<i>Personnel</i>			
	Budget	Budget	
	2001-02	2002-03	
Full-time:			
Town Manager	1	1	
Communications Director	-	1	
Assistant Town Manager	1	1	
Finance Administrator	1	1	
Account Clerk II	2	1	
Office Manager	1	1	
Accounting Supervisor	-	1	
Administrative Assistant	1	1	
Accountant	1	-	
Account Clerk III	1	1	
Technology Resources Coordinator	1	1	
Media Coordinator	1	1	
Assistant Media Coordinator	1	-	
Total full-time	12	11	
Part-time (excludes temporary or casual labor):			
Selectman	5	5	
Trustee of Trust Funds	1	1	
Treasurer	1	1	
Total part-time	7	7	
Total	19	18	
<i>Capital Outlay</i>			
Computer equipment	10,000		
Contingency for land acquisition	100		
Transfer to Land Bank Capital Reserve Fund	200,000		
Transfer to Computer Equipment Capital Reserve Fund	25,000		
Transfer to Heritage Fund	2,000		
Transfer to Liability Insurance Deductible Trust Funds	5,000		
Total	242,100		

2002-03 Municipal Operating Budget										
02 - ASSESSING										

2002-03 BUDGET					
ASSESSING					
<u>Summary</u>					
	Actual	Budget	Budget	Increase (Decrease)	
	2000-01	2001-02	2002-03	Amount	Percent
Personal services	163,179	187,323	189,280	1,957	1.04%
Other operating expenses	62,175	72,046	74,350	2,304	3.20%
Capital outlay	17,723	-	5,000	5,000	#DIV/0!
Total	243,077	259,369	268,630	9,261	3.57%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				(8,109)	
Employee benefit rate adjustments				10,066	
Postage for mailing of property revaluation notices				2,970	
Capital outlay				5,000	
Other minor changes - less than \$2,500				(666)	
Total increase (decrease)				9,261	
<u>Personnel</u>					
	Budget	Budget			
	2001-02	2002-03			
Full-time:					
Assistant Field Assessor	1	1			
Assistant Field Assessor	1	1			
Administrative Assessor	1	1			
Administrative Assessing Assistant	1	1			
Total full-time	4	4			
Part-time (excludes temporary help):					
None	-	-			
Total	4	4			
<u>Capital Outlay</u>					
Duplex laser printer	5,000				

03 - FIRE

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2002-03 BUDGET					
FIRE					
<i>Summary</i>					
	Actual	Budget	Budget	Increase (Decrease)	
	2000-01	2001-02	2002-03	Amount	Percent
Personal services	2,501,634	3,008,516	3,281,775	273,259	9.08%
Other operating expenses	231,956	306,960	403,529	96,569	31.46%
Capital outlay	648,564	497,512	298,350	(199,162)	-40.03%
Total	3,382,154	3,812,988	3,983,654	170,666	4.48%
<i>Explanation of Increase (Decrease)</i>					
Wage adjustments and attrition				115,873	
Employee benefit rate adjustments				125,313	
Part-time Fire Inspector added				17,768	
Overtime hours				14,305	
Vehicle maintenance				5,000	
Telephone				4,048	
General insurance				4,500	
FDIC travel and meetings				2,500	
Education and training:					
Fire Protection course				2,000	
AFSCME 93 college courses				(8,000)	
EMS certifications and training				6,525	
Firefighter certifications and training				3,450	
Fire prevention/juvenile intervention				15,000	
Emergency management:					
Biological and chemical threats - overtime and chemical equipment				42,118	
Other				4,770	
Physical exams - call personnel and new hires				5,000	
Capital outlay				(199,162)	
Other minor changes - less than \$2,500				9,658	
Total increase (decrease)				170,666	
<i>Personnel</i>					
	Budget	Budget			
	2001-02	2002-03			
Full-time:					
Fire Chief	1	1			
Assistant Chief	2	2			
Captain	4	4			
Lieutenant	4	4			
Fire Marshall	1	1			
Administrative Lieutenant	1	1			
Firefighter and Master Firefighter	24	20			
Firefighter/Paramedic	4	8			
Executive Secretary	1	1			
Total full-time	42	42			
Part-time (excludes temporary and casual labor):					
Ambulance Director	1	1			
EMT-P	2	2			
Fire Inspector	1	2			
Deputy Emergency Management Director	1	1			
Emergency Management Communications Officer	1	1			
Total part-time	6	7			
Total	48	49			

2002-03 BUDGET					
FIRE					
<u>Capital Outlay</u>					
Exhaust removal system extension - Station 1	10,000				
Security locks - Station 1	2,000				
On spot automatic tire chains	5,000				
Computer	2,000				
LCD projector	3,500				
Laptop computers - 2	5,000				
Video camera	1,000				
Portable radios	2,000				
Minitors	3,200				
Integrated communications system	2,500				
Gated incoming relief valve	650				
Air packs	20,000				
Washing machine	500				
Thermal imaging camera	25,000				
Smoke generator	1,500				
Hose - 4" X 500'	2,500				
Transfer to Fire Equipment Capital Reserve Fund	177,000				
Transfer to Ambulance Capital Reserve Fund	35,000				
Total	298,350				

2002-03 Municipal Operating Budget									
04 - POLICE									
						Actual	Budget	Proposed	
						2000-01	2001-02	2002-03	
Account No.	Account Description								
01 - 04 - 8102 - 0	WAGES-CLERICAL					106,557	114,867	117,582	
01 - 04 - 8103 - 0	WAGES-SUPERVISORY/PROFESSIONAL					532,478	583,668	607,451	
01 - 04 - 8104 - 0	WAGES-HOURLY					1,303,493	1,395,830	1,492,449	
01 - 04 - 8105 - 0	OVERTIME-SUPERVISORY					16,525	20,246	24,326	
01 - 04 - 8106 - 0	WAGES-ANIMAL CONTROL OFFICER					29,634	31,513	30,346	
01 - 04 - 8107 - 0	WAGES - PART-TIME					60,038	62,074	65,642	
01 - 04 - 8111 - 0	OVERTIME-OTHER					131,690	115,544	136,776	
01 - 04 - 8125 - 0	SOCIAL SECURITY					27,843	37,862	39,962	
01 - 04 - 8128 - 0	RETIREMENT					107,177	131,205	133,338	
01 - 04 - 8131 - 0	HEALTH INSURANCE					212,477	298,628	416,478	
01 - 04 - 8132 - 0	DENTAL INSURANCE					34,389	39,201	39,338	
01 - 04 - 8133 - 0	LIFE INSURANCE					1,820	1,980	1,980	
01 - 04 - 8134 - 0	SHORT-TERM DISABILITY					13,659	15,414	15,414	
01 - 04 - 8135 - 0	WORKERS COMPENSATION					31,054	30,118	32,890	
01 - 04 - 8136 - 0	UNEMPLOYMENT COMPENSATION					1,857	3,701	1,252	
01 - 04 - 8201 - 0	OFFICE SUPPLIES					6,515	6,837	7,245	
01 - 04 - 8203 - 0	OPERATING SUPPLIES					4,814	13,434	13,600	
01 - 04 - 8204 - 0	UNIFORMS					42,328	34,065	34,450	
01 - 04 - 8220 - 0	PRINTING					2,279	2,600	2,600	
01 - 04 - 8230 - 0	POSTAGE					901	2,266	2,000	
01 - 04 - 8250 - 0	VEHICLE FUEL					32,572	31,200	25,920	
01 - 04 - 8270 - 0	DUES					964	640	660	
01 - 04 - 8280 - 0	GENERAL INSURANCE					62,113	61,800	69,300	
01 - 04 - 8300 - 0	TRAVEL & MEETINGS					444	1,450	1,350	
01 - 04 - 8332 - 0	MNTC-VEHICLES					20,611	25,000	25,000	
01 - 04 - 8334 - 0	MNTC-OFFICE EQUIPMENT					5,271	4,614	5,523	
01 - 04 - 8335 - 0	MNTC-COMMUNICATIONS EQUIP					974	5,000	5,000	
01 - 04 - 8352 - 0	EDUCATION & TRAINING					15,950	26,100	25,400	
01 - 04 - 8420 - 0	ADVERTISING					1,005	100	300	
01 - 04 - 8430 - 0	DOG POUND					2,345	5,890	6,050	
01 - 04 - 8432 - 0	OUTSIDE DETAILS					219,225	205,711	218,729	
01 - 04 - 8460 - 0	MISC OPERATING EXPENSES					4,129	2,800	3,300	
01 - 04 - 8502 - 0	BUILDINGS					2,257	-	-	
01 - 04 - 8503 - 0	VEHICLES					81,782	117,800	98,800	
01 - 04 - 8504 - 0	OFFICE EQUIPMENT					13,792	5,700	2,700	
01 - 04 - 8506 - 0	COMMUNICATIONS EQUIPMENT					24,743	800	-	
01 - 04 - 8508 - 0	OPERATING EQUIPMENT					21,045	-	600	
36 - 04 - 8433 - 0	DARE					9,576	6,718	9,368	
						3,186,332	3,442,376	3,713,119	

2002-03 BUDGET					
POLICE					
Summary					
	Actual	Budget	Budget	Increase (Decrease)	
	2000-01	2001-02	2002-03	Amount	Percent
Personal services	2,610,691	2,881,851	3,155,224	273,373	9.49%
Other operating expenses	432,022	436,225	455,795	19,570	4.49%
Capital outlay	143,619	124,300	102,100	(22,200)	-17.86%
Total	3,186,332	3,442,376	3,713,119	270,743	7.87%
Explanation of Increase (Decrease)					
Wage adjustments and attrition				139,284	
Employee benefit rate adjustments				115,266	
Part-time hours				1,314	
Overtime hours				17,509	
Vehicle fuel				(5,280)	
General insurance				7,500	
Police outside traffic details				13,018	
DARE				2,650	
Capital outlay				(22,200)	
Other minor changes - less than \$2,500				1,682	
Total increase (decrease)				270,743	
Personnel					
	Budget	Budget			
	2001-02	2002-03			
Full-time:					
Police Chief	1	1			
Deputy Chief	1	1			
Captain	2	2			
Detective Lieutenant	1	1			
Prosecutor Lieutenant	1	1			
Patrol Lieutenant	3	3			
Community Services Officer	1	1			
Sergeant	4	4			
Detective First	6	6			
Master Patrolman and Patrolman	17	17			
Animal Control Officer	1	1			
Secretary I	1	1			
Office Manager	1	1			
Clerk Typist II	2	2			
Total full-time	42	42			
Part-time (excludes temporary and casual labor):					
School Crossing Guard	3	3			
Animal Control Officer	1	1			
Clerk Typist II	1	1			
Total part-time	5	5			
Total	47	47			
Capital Outlay					
Patrol cruisers - 4	98,000				
Paper shredder	600				
Emergency lights for cruiser	800				
Digital camera	600				
Computer equipment	1,500				
Printer	600				
Total	102,100				

05 - COMMUNICATIONS

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2002-03 BUDGET COMMUNICATIONS					
<u>Summary</u>	Actual	Budget	Budget	Increase (Decrease)	
	2000-01	2001-02	2002-03	Amount	Percent
Personal services	246,687	345,444	370,768	25,324	7.33%
Other operating expenses	41,297	46,926	47,038	112	0.24%
Capital outlay	38,790	35,000	35,000	-	0.00%
Total	326,774	427,370	452,806	25,436	5.95%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				6,179	
Employee benefit rate adjustments				19,145	
Other minor changes - less than \$2,500				112	
Total increase (decrease)				25,436	
<u>Personnel</u>	Budget	Budget			
	2001-02	2002-03			
Full-time:					
Assistant Communications Supervisor	1	1			
Dispatcher	7	7			
Total full-time	8	8			
Part-time (excludes temporary and casual labor)	-	-			
Total	8	8			
<u>Capital Outlay</u>					
Transfer to capital reserve fund	35,000				

2002-03 Municipal Operating Budget
07 - PUBLIC WORKS ADMINISTRATION

					Actual	Budget	Proposed	
Account No.					2000-01	2001-02	2002-03	
Account Description								
01	-	07	-	8102 - 0	WAGES-CLERICAL	32,473	34,171	35,412
01	-	07	-	8103 - 0	WAGES-SUPERVISORY/PROFESSIONAL	76,380	80,533	83,548
01	-	07	-	8104 - 0	WAGES - HOURLY	-	-	-
01	-	07	-	8107 - 0	WAGES - PART-TIME	-	1,390	1,390
01	-	07	-	8111 - 0	OVERTIME-OTHER	35	-	-
01	-	07	-	8125 - 0	SOCIAL SECURITY	8,052	8,274	8,966
01	-	07	-	8128 - 0	RETIREMENT	8,314	10,110	10,291
01	-	07	-	8131 - 0	HEALTH INSURANCE	13,628	18,304	25,440
01	-	07	-	8132 - 0	DENTAL INSURANCE	2,238	2,452	2,452
01	-	07	-	8133 - 0	LIFE INSURANCE	143	144	144
01	-	07	-	8134 - 0	SHORT-TERM DISABILITY	627	734	734
01	-	07	-	8135 - 0	WORKERS COMPENSATION	892	1,013	1,058
01	-	07	-	8136 - 0	UNEMPLOYMENT COMPENSATION	38	154	52
01	-	07	-	8201 - 0	OFFICE SUPPLIES	1,118	2,000	2,000
01	-	07	-	8220 - 0	PRINTING	89	500	500
01	-	07	-	8230 - 0	POSTAGE	-	25	25
01	-	07	-	8260 - 0	TELEPHONE	2,612	2,075	2,400
01	-	07	-	8270 - 0	DUES	1,093	1,170	1,255
01	-	07	-	8280 - 0	GENERAL INSURANCE	760	800	800
01	-	07	-	8300 - 0	TRAVEL & MEETINGS	28	700	700
01	-	07	-	8334 - 0	MNTC-OFFICE EQUIPMENT	295	185	295
01	-	07	-	8351 - 0	CONSULTANTS	80	10,000	5,000
01	-	07	-	8352 - 0	EDUCATION & TRAINING	2,569	1,200	1,200
01	-	07	-	8420 - 0	ADVERTISING	535	1,000	1,000
01	-	07	-	8460 - 0	MISC OPERATING EXPENSES	-	100	100
01	-	07	-	8504 - 0	OFFICE EQUIPMENT	3,207	1,000	1,000
01	-	07	-	8510 - 0	CAPITAL RESERVE FUND	100,000	100,000	100,000
					255,206	278,034	285,762	

2002-03 BUDGET					
PUBLIC WORKS ADMINISTRATION					
<u>Summary</u>					
	Actual	Budget	Budget	Increase (Decrease)	
	2000-01	2001-02	2002-03	Amount	Percent
Personal services	142,820	157,279	169,487	12,208	7.76%
Other operating expenses	9,179	19,755	15,275	(4,480)	-22.68%
Capital outlay	103,207	101,000	101,000	-	0.00%
Total	255,206	278,034	285,762	7,728	2.78%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				4,552	
Employee benefit rate adjustments				7,656	
Consultants				(5,000)	
Other minor changes - less than \$2,500				520	
Total increase (decrease)				7,728	
<u>Personnel</u>					
	Budget	Budget			
	2001-02	2002-03			
Full-time:					
Public Works Director	1	1			
Office Manager	1	1			
Total full-time	2	2			
Part-time (excludes temporary and casual labor)	-	-			
Total	2	2			
<u>Capital Outlay</u>					
Transfer to Sewer Line Extension Capital Reserve Fund		100,000			
Computer equipment		1,000			
Total		101,000			

2002-03 Municipal Operating Budget

08 - HIGHWAY

					Actual	Budget	Proposed			
					2000-01	2001-02	2002-03			
Account No.					Account Description					
01	-	08	-	8102	-	0	WAGES-CLERICAL	24,929	30,108	31,304
01	-	08	-	8103	-	0	WAGES-SUPERVISORY/PROFESSIONAL	219,977	240,574	251,108
01	-	08	-	8104	-	0	WAGES-HOURLY	510,713	604,094	623,883
01	-	08	-	8105	-	0	OVERTIME-SUPERVISORY & PROF	25,025	13,477	13,227
01	-	08	-	8107	-	0	WAGES - PART-TIME	2,081	1,365	18,965
01	-	08	-	8111	-	0	OVERTIME-OTHER	93,038	55,519	53,982
01	-	08	-	8125	-	0	SOCIAL SECURITY	67,997	72,302	75,925
01	-	08	-	8128	-	0	RETIREMENT	15,381	22,359	21,616
01	-	08	-	8131	-	0	HEALTH INSURANCE	117,625	172,871	246,872
01	-	08	-	8132	-	0	DENTAL INSURANCE	17,016	20,465	21,548
01	-	08	-	8133	-	0	LIFE INSURANCE	1,042	1,197	1,197
01	-	08	-	8134	-	0	SHORT-TERM DISABILITY	5,828	9,175	9,175
01	-	08	-	8135	-	0	WORKERS COMPENSATION	37,083	35,640	42,676
01	-	08	-	8136	-	0	UNEMPLOYMENT COMPENSATION	578	1,764	657
01	-	08	-	8201	-	0	OFFICE SUPPLIES	1,740	1,850	1,787
01	-	08	-	8202	-	0	MAINTENANCE SUPPLIES	721	1,005	706
01	-	08	-	8203	-	0	OPERATING SUPPLIES	14,982	18,046	18,046
01	-	08	-	8204	-	0	UNIFORMS	10,332	13,495	14,430
01	-	08	-	8212	-	0	EQUIPMENT RENTAL	5,668	4,090	3,788
01	-	08	-	8220	-	0	PRINTING	512	570	611
01	-	08	-	8241	-	0	ELECTRICITY	11,324	11,000	11,398
01	-	08	-	8242	-	0	GAS	5,304	8,500	10,079
01	-	08	-	8243	-	0	HEATING OIL	1,608	400	400
01	-	08	-	8244	-	0	WATER	715	500	500
01	-	08	-	8245	-	0	SEWER	226	-	268
01	-	08	-	8250	-	0	VEHICLE FUEL	38,615	35,292	38,638
01	-	08	-	8260	-	0	TELEPHONE	3,002	3,409	3,984
01	-	08	-	8270	-	0	DUES	239	805	1,005
01	-	08	-	8280	-	0	GENERAL INSURANCE	18,907	19,000	20,600
01	-	08	-	8300	-	0	TRAVEL & MEETINGS	516	500	500
01	-	08	-	8321	-	0	MNTC-BUILDINGS/GROUNDS	12,938	15,650	28,770
01	-	08	-	8322	-	0	MNTC-GROUNDS	10,884	28,900	23,500
01	-	08	-	8333	-	0	MNTC-VEHICLES/EQUIP	98,573	71,041	74,504
01	-	08	-	8334	-	0	MNTC-OFFICE EQUIPMENT	2,351	1,543	1,543
01	-	08	-	8335	-	0	MNTC-COMMUNICATIONS EQUIP	95	541	281
01	-	08	-	8341	-	0	SALT & SAND	145,149	128,000	128,000
01	-	08	-	8342	-	0	COLD PATCH	3,656	2,128	2,128
01	-	08	-	8344	-	0	HOT TOP	8,340	9,027	9,090
01	-	08	-	8345	-	0	BITUMINOUS CURB	3,738	-	-
01	-	08	-	8346	-	0	ROAD MNTC MATERIAL	12,976	23,057	22,678
01	-	08	-	8348	-	0	DRAINAGE MAINTENANCE	26,671	15,000	15,000
01	-	08	-	8351	-	0	CONSULTANTS	2,556	2,000	12,000
01	-	08	-	8352	-	0	EDUCATION & TRAINING	2,125	2,324	2,400
01	-	08	-	8354	-	0	TRAFFIC CONTROL DEVICES	8,114	7,962	8,307
01	-	08	-	8359	-	0	OTHER OUTSIDE SERVICES	44,401	108,940	75,320
01	-	08	-	8361	-	0	STREET LIGHTS	69,072	73,154	81,758
01	-	08	-	8362	-	0	TRAFFIC SIGNALS	10,917	8,292	9,708
01	-	08	-	8382	-	0	TREE SERVICE	3,130	3,848	4,583
01	-	08	-	8383	-	0	CONTRACTUAL SNOW PLOWING	24,829	12,734	12,734
01	-	08	-	8386	-	0	BRIDGE REPAIRS	485	1,000	1,000
01	-	08	-	8404	-	0	OPERATION BRIGHTSIDE	13,081	10,076	17,173
01	-	08	-	8420	-	0	ADVERTISING	3,609	2,586	2,710
01	-	08	-	8440	-	0	GRAVE EXCAVATION	350	600	700
01	-	08	-	8460	-	0	MISCELLANEOUS EXPENSES	216	100	250
01	-	08	-	8502	-	0	BUILDINGS	71,204	22,000	6,000
01	-	08	-	8503	-	0	VEHICLES	46,489	-	-
01	-	08	-	8504	-	0	OFFICE EQUIPMENT	1,475	2,000	1,500
01	-	08	-	8505	-	0	INFRASTRUCTURE	686,119	286,500	420,000
01	-	08	-	8508	-	0	OPERATING EQUIPMENT	18,333	4,000	-
01	-	08	-	8510	-	0	CAPITAL RESERVE FUND	462,000	824,000	624,000
					3,046,600	3,066,375	3,124,512			

2002-03 BUDGET					
HIGHWAY					
<i>Summary</i>					
	Actual	Budget	Budget	Increase (Decrease)	
	2000-01	2001-02	2002-03	Amount	Percent
Personal services	1,138,313	1,280,910	1,412,135	131,225	10.24%
Other operating expenses	622,667	646,965	660,877	13,912	2.15%
Capital outlay	1,285,620	1,138,500	1,051,500	(87,000)	-7.64%
Total	3,046,600	3,066,375	3,124,512	58,137	1.90%
<i>Explanation of Increase (Decrease)</i>					
				35,926	
Wage adjustments and attrition				73,156	
Employee benefit rate adjustments				19,798	
Part-time hours - supplemental parks and fields staff				(5,090)	
Overtime hours				63,134	
Foreman position added				(55,699)	
Public Works Inspector position eliminated				7,097	
Operation Brightside				3,346	
Vehicle fuel				(25,000)	
Crushing of pavement stockpile				10,000	
Refuse disposal for all Town facilities				(5,400)	
Grounds maintenance				10,000	
Storm water permit				3,463	
Maintenance of vehicles and operating equipment				(3,500)	
Traffic control services				8,604	
Street light electricity				(87,000)	
Capital outlay				5,302	
Other minor changes - less than \$2,500				58,137	
Total increase					
<i>Personnel</i>					
	Budget	Budget			
	2001-02	2002-03			
Full-time:					
Secretary	1	1			
Assistant Public Works Director	1	1			
Highway Division Coordinator	1	1			
Public Works Inspector	1	-			
Foreman	2	3			
Public Works Maintainer	3	3			
Equipment Operator III	2	2			
Equipment Operator II	2	2			
Equipment Operator I	12	12			
Total full-time	25	25			
Part-time (excludes temporary and casual labor)	-	-			
Total	25	25			

2002-03 BUDGET					
HIGHWAY					
<u>Capital Outlay</u>					
MYA Building roof	6,000				
Computer equipment	1,500				
Guardrail and water main relocation - Route 3/opposite Shaw's	70,000				
Pavement overlay program	275,000				
Road to Thornton Road Bridge	75,000				
Bridge Replacement Capital Reserve Fund	25,000				
Road Improvements Capital Reserve Fund	215,000				
Highway Equipment Capital Reserve Fund	175,000				
Sidewalk/Bike Path Capital Reserve Fund	30,000				
DW Highway Capital Reserve Fund	38,000				
Salt Shed Capital Reserve Fund	56,000				
Drainage Capital Reserve Fund	50,000				
Playground Equipment Capital Reserve Fund	35,000				
Total	1,051,500				

09 - SOLID WASTE DISPOSAL

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2002-03 BUDGET					
SOLID WASTE DISPOSAL					
Summary					
	Actual	Budget	Budget	Increase (Decrease)	
	2000-01	2001-02	2002-03	Amount	Percent
Personal services	261,340	283,026	328,350	45,324	16.01%
Other operating expenses	197,097	200,833	189,338	(11,495)	-5.72%
Capital outlay	700,000	1,232,000	50,000	(1,182,000)	-95.94%
Total	1,158,437	1,715,859	567,688	(1,148,171)	-66.92%
Explanation of Increase (Decrease)					
Wage adjustments and attrition				2,962	
Employee benefit rate adjustments				9,160	
Part-time Recycling Attendant position reclassified as full-time position				31,172	
Overtime hours				2,030	
Vehicle fuel				(5,028)	
Maintenance of vehicles and operating equipment				(5,000)	
Vector management study				(2,500)	
Transfer to Landfill Capital Reserve Fund				(1,182,000)	
Other minor changes - less than \$2,500				1,033	
Total increase (decrease)				(1,148,171)	
Personnel					
	Budget	Budget			
	2001-02	2002-03			
Full-time:					
Foreman/Supervisor	1	1			
Secretary/Scale Operator	1	1			
Equipment Operator III	2	2			
Recycling Attendant	1	2			
Total full-time	5	6			
Part-time (excludes temporary and casual labor):					
Recycling Attendant	1	-			
Total	6	6			
Capital Outlay					
Transfer to capital reserve fund	50,000				

2002-03 Municipal Operating Budget
10 - WASTEWATER TREATMENT

10 - WASTEWATER TREATMENT												
										Actual	Budget	Proposed
										2000-01	2001-02	2002-03
Account No.					Account Description							
31	-	10	-	8102	-	0	WAGES-CLERICAL			34,531	36,608	38,116
31	-	10	-	8103	-	0	WAGES-SUPERVISORY/PROFESSIONAL			359,395	380,813	395,723
31	-	10	-	8104	-	0	WAGES-HOURLY			536,220	588,296	604,594
31	-	10	-	8105	-	0	OVERTIME-SUPERVISORY & PROF			40,342	52,577	55,095
31	-	10	-	8107	-	0	WAGES - PART-TIME			-	1,390	1,390
31	-	10	-	8111	-	0	OVERTIME-OTHER			54,059	51,072	53,356
31	-	10	-	8125	-	0	SOCIAL SECURITY			78,689	84,973	87,843
31	-	10	-	8128	-	0	RETIREMENT			20,839	27,947	28,104
31	-	10	-	8131	-	0	HEALTH INSURANCE			118,131	163,718	227,558
31	-	10	-	8132	-	0	DENTAL INSURANCE			16,927	19,236	19,236
31	-	10	-	8133	-	0	LIFE INSURANCE			1,048	1,107	1,107
31	-	10	-	8134	-	0	SHORT-TERM DISABILITY			6,408	8,441	8,441
31	-	10	-	8135	-	0	WORKERS COMPENSATION			9,524	9,956	10,586
31	-	10	-	8136	-	0	UNEMPLOYMENT COMPENSATION			625	1,624	556
31	-	10	-	8201	-	0	OFFICE SUPPLIES			2,902	3,060	3,060
31	-	10	-	8202	-	0	MAINTENANCE SUPPLIES			5,934	5,879	5,879
31	-	10	-	8203	-	0	OPERATING SUPPLIES			2,541	2,700	2,700
31	-	10	-	8204	-	0	UNIFORMS			12,530	11,080	11,080
31	-	10	-	8205	-	0	LABORATORY SUPPLIES			21,531	20,365	21,996
31	-	10	-	8212	-	0	EQUIPMENT RENTAL			5,457	2,900	2,900
31	-	10	-	8230	-	0	POSTAGE			62	242	242
31	-	10	-	8241	-	0	ELECTRICITY			431,949	451,298	422,989
31	-	10	-	8242	-	0	GAS			65,838	56,645	65,975
31	-	10	-	8243	-	0	HEATING OIL			1,201	1,640	1,472
31	-	10	-	8244	-	0	WATER			4,454	4,159	4,811
31	-	10	-	8245	-	0	SEWER			44,610	54,861	54,861
31	-	10	-	8250	-	0	VEHICLE FUEL			17,943	19,320	15,456
31	-	10	-	8260	-	0	TELEPHONE			9,447	8,825	7,450
31	-	10	-	8270	-	0	DUES			1,299	2,065	2,065
31	-	10	-	8280	-	0	GENERAL INSURANCE			28,068	28,100	31,400
31	-	10	-	8293	-	0	LEGAL-GENERAL LITIGATION			242	10,000	10,000
31	-	10	-	8300	-	0	TRAVEL & MEETINGS			2,700	2,500	3,000
31	-	10	-	8311	-	0	CHEMICALS			58,685	74,425	75,409
31	-	10	-	8316	-	0	BULKING AGENT			114,433	106,227	141,143
31	-	10	-	8321	-	0	MNTC-BUILDINGS/GROUNDS			4,387	3,595	4,120
31	-	10	-	8322	-	0	MNTC-GROUNDS			148	600	600
31	-	10	-	8331	-	0	MNTC-MACHINERY/EQUIP			81,770	95,239	95,739
31	-	10	-	8332	-	0	MNTC-VEHICLES			10,184	11,700	11,700
31	-	10	-	8334	-	0	MNTC-OFFICE EQUIPMENT			2,502	3,610	3,610
31	-	10	-	8335	-	0	MNTC-COMMUNICATIONS EQUIP			-	250	250
31	-	10	-	8351	-	0	CONSULTANTS			-	5,000	29,000
31	-	10	-	8352	-	0	EDUCATION & TRAINING			2,789	4,380	7,180
31	-	10	-	8359	-	0	OTHER OUTSIDE SERVICES			207,726	221,468	221,351
31	-	10	-	8381	-	0	MNTC-SEWERS			512	9,000	9,000
31	-	10	-	8420	-	0	ADVERTISING			552	700	700
31	-	10	-	8460	-	0	MISC OPERATING EXPENSES			8,826	12,000	12,000
31	-	10	-	8502	-	0	BUILDINGS			578,157	-	-
31	-	10	-	8504	-	0	OFFICE EQUIPMENT			5,568	5,000	5,000
31	-	10	-	8505	-	0	INFRASTRUCTURE			38,675	-	-
31	-	10	-	8508	-	0	OPERATING EQUIPMENT			8,136	16,500	15,500
31	-	10	-	8510	-	0	CAPITAL RESERVE FUND			1,000,000	-	-
										4,058,496	2,683,091	2,831,343

**2002-03 BUDGET
WASTEWATER TREATMENT**

<u>Summary</u>					
	Actual	Budget	Budget	Increase (Decrease)	
	2000-01	2001-02	2002-03	Amount	Percent
Personal services	1,276,738	1,427,758	1,531,705	103,947	7.28%
Other operating expenses	1,151,222	1,233,833	1,279,138	45,305	3.67%
Capital outlay	<u>1,630,536</u>	<u>21,500</u>	<u>20,500</u>	<u>(1,000)</u>	<u>-4.65%</u>
Total	4,058,496	2,683,091	2,831,343	148,252	5.53%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				40,863	
Employee benefit rate adjustments				63,084	
Gas				9,330	
Electricity				(28,309)	
Bulking agent				34,916	
Vehicle fuel				(3,864)	
General insurance				3,300	
Engineering study re: increasing plant capacity				15,000	
Storm water pollution prevention plan				9,000	
EMS accredited auditor training				2,800	
Allocation of General Fund administrative costs				4,883	
Wastewater testing required by federal and state agencies				(5,000)	
Other minor changes - less than \$2,500				<u>2,249</u>	
Total increase (decrease)				148,252	
<u>Personnel</u>					
	Budget	Budget			
	2001-02	2002-03			
Full-time:					
Assistant Public Works Director	1	1			
Chief Operator	1	1			
Assistant Chief Operator	1	1			
Laboratory Manager	1	1			
Industrial Wastewater Pretreatment Manager	1	1			
Maintenance Manager	1	1			
Sewer Inspector	1	1			
Secretary I	1	1			
Operator II	1	1			
Operator II/Lab Technician	1	1			
Operator I	3	3			
Equipment Operator III	4	4			
Mechanic II	5	5			
Mechanic I	<u>1</u>	<u>1</u>			
Total full-time	23	23			
Part-time (excludes temporary and casual labor):	-	-			
Total	23	23			
<u>Capital Outlay</u>					
Computer equipment	5,000				
Mixers for three pump station wet wells	<u>15,500</u>				
Total	20,500				

2002-03 Municipal Operating Budget									
13 - PARKS & RECREATION									
						Actual	Budget	Proposed	
						2000-01	2001-02	2002-03	
Account No.	Account Description								
01 - 13 - 8103 - 0	WAGES-SUPERVISORY/PROFESSIONAL					81,813	88,178	89,980	
01 - 13 - 8104 - 0	WAGES-HOURLY					23,625	24,790	25,000	
01 - 13 - 8107 - 0	WAGES - PART-TIME					77,521	89,804	105,568	
01 - 13 - 8111 - 0	OVERTIME-OTHER					9,908	6,855	8,912	
01 - 13 - 8125 - 0	SOCIAL SECURITY					14,754	16,037	17,554	
01 - 13 - 8128 - 0	RETIREMENT					6,433	6,817	6,922	
01 - 13 - 8131 - 0	HEALTH INSURANCE					18,676	25,083	34,863	
01 - 13 - 8132 - 0	DENTAL INSURANCE					2,861	3,135	3,135	
01 - 13 - 8133 - 0	LIFE INSURANCE					188	207	207	
01 - 13 - 8134 - 0	SHORT-TERM DISABILITY					830	1,101	1,101	
01 - 13 - 8135 - 0	WORKERS COMPENSATION					3,898	4,572	5,146	
01 - 13 - 8136 - 0	UNEMPLOYMENT COMPENSATION					885	1,177	416	
01 - 13 - 8201 - 0	OFFICE SUPPLIES					1,477	1,500	1,400	
01 - 13 - 8203 - 0	OPERATING SUPPLIES					8,089	8,500	9,000	
01 - 13 - 8204 - 0	UNIFORMS					475	600	650	
01 - 13 - 8220 - 0	PRINTING					2,079	1,200	1,850	
01 - 13 - 8230 - 0	POSTAGE					419	500	500	
01 - 13 - 8241 - 0	ELECTRICITY					19,688	22,800	24,000	
01 - 13 - 8242 - 0	GAS					414	1,000	850	
01 - 13 - 8243 - 0	HEATING OIL					2,361	2,200	2,425	
01 - 13 - 8244 - 0	WATER					1,800	1,800	1,800	
01 - 13 - 8245 - 0	SEWER					34	134	134	
01 - 13 - 8250 - 0	VEHICLE FUEL					1,500	2,100	1,920	
01 - 13 - 8260 - 0	TELEPHONE					5,569	5,275	6,255	
01 - 13 - 8270 - 0	DUES					630	750	750	
01 - 13 - 8280 - 0	GENERAL INSURANCE					7,647	7,700	8,300	
01 - 13 - 8300 - 0	TRAVEL & MEETINGS					1,467	1,500	1,500	
01 - 13 - 8321 - 0	MNTC-BUILDINGS/GROUNDS					7,924	21,500	13,500	
01 - 13 - 8331 - 0	MNTC-MACHINERY/EQUIP					20	800	250	
01 - 13 - 8332 - 0	MNTC-VEHICLES					1,349	1,600	1,600	
01 - 13 - 8334 - 0	MAINTENANCE-OFFICE EQUIPMENT					295	500	450	
01 - 13 - 8352 - 0	EDUCATION & TRAINING					788	1,000	1,200	
01 - 13 - 8359 - 0	OTHER OUTSIDE SERVICES					300	1,500	1,500	
01 - 13 - 8371 - 0	MERRIMACK YOUTH ASSOC					92,115	97,692	133,950	
01 - 13 - 8372 - 0	FOURTH OF JULY					15,636	20,000	40,000	
01 - 13 - 8373 - 0	MEMORIAL DAY					500	500	500	
01 - 13 - 8374 - 0	RECREATION PROGRAMS					27,732	31,660	31,160	
01 - 13 - 8375 - 0	DAY CAMP					120,035	119,071	121,465	
01 - 13 - 8376 - 0	SENIOR CITIZENS					7,330	7,500	10,000	
01 - 13 - 8377 - 0	ADULT COMMUNITY CENTER					12,333	14,263	15,908	
01 - 13 - 8420 - 0	ADVERTISING					1,319	1,500	1,500	
01 - 13 - 8502 - 0	BUILDINGS					21,421	5,500	7,500	
01 - 13 - 8504 - 0	OFFICE EQUIPMENT					-	1,500	1,800	
01 - 13 - 8505 - 0	INFRASTRUCTURE					4,926	1,200	1,200	
01 - 13 - 8508 - 0	OPERATING EQUIPMENT					10,119	-	-	
01 - 13 - 8510 - 0	CAPITAL RESERVE FUND					25,000	75,000	100,000	
						644,183	727,601	843,621	

2002-03 BUDGET					
PARKS & RECREATION					
<u>Summary</u>					
	Actual	Budget	Budget	Increase (Decrease)	
	2000-01	2001-02	2002-03	Amount	Percent
Personal services	241,392	267,756	298,804	31,048	11.60%
Other operating expenses	341,325	376,645	434,317	57,672	15.31%
Capital outlay	61,466	83,200	110,500	27,300	32.81%
Total	644,183	727,601	843,621	116,020	15.95%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				3,136	
Employee benefit rate adjustments				9,054	
Part-time hours				16,590	
Overtime hours				2,268	
Theatre and function hall painting and repairs				(10,000)	
Merrimack Youth Association				36,258	
Senior citizens excursions				2,500	
Fourth of July celebration				20,000	
Transfer to Athletic Field Capital Reserve Fund				25,000	
Other minor changes - less than \$2,500				11,214	
Total increase (decrease)				116,020	
<u>Personnel</u>					
	Budget	Budget			
	2001-02	2002-03			
Full-time:					
Parks & Recreation Director	1	1			
Maintenance Supervisor	1	1			
Secretary	1	1			
Total full-time	3	3			
Part-time (excludes temporary and casual labor)	-	-			
Total	3	3			
<u>Capital Outlay</u>					
Dock and raft replacement	7,500				
Computer equipment	1,800				
Bleachers	1,200				
Transfer to Athletic Field Capital Reserve Fund	100,000				
Total	110,500				

2002-03 Municipal Operating Budget

15 - LIBRARY

				Actual	Budget	Proposed		
				2000-01	2001-02	2002-03		
Account No.				Account Description				
01	-	15	-	8103 - 0	WAGES-SUPERVISORY	155,765	188,068	194,844
01	-	15	-	8104 - 0	WAGES-HOURLY	268,322	342,459	347,631
01	-	15	-	8107 - 0	WAGES-CUSTODIAL	33,532	35,563	36,808
01	-	15	-	8111 - 0	OVERTIME	6,939	7,001	7,118
01	-	15	-	8125 - 0	SOCIAL SECURITY	35,692	43,842	44,861
01	-	15	-	8128 - 0	RETIREMENT	17,643	30,005	27,008
01	-	15	-	8131 - 0	HEALTH INSURANCE	32,953	47,796	87,160
01	-	15	-	8132 - 0	DENTAL INSURANCE	4,841	6,076	8,525
01	-	15	-	8133 - 0	LIFE INSURANCE	451	513	558
01	-	15	-	8134 - 0	SHORT-TERM DISABILITY	2,313	3,303	3,670
01	-	15	-	8135 - 0	WORKERS COMPENSATION	976	1,364	1,416
01	-	15	-	8136 - 0	UNEMPLOYMENT COMPENSATION	1,600	2,965	866
01	-	15	-	8201 - 0	OFFICE SUPPLIES	13,698	12,659	13,525
01	-	15	-	8202 - 0	MAINTENANCE SUPPLIES	2,171	3,100	3,100
01	-	15	-	8220 - 0	PRINTING	900	1,850	1,850
01	-	15	-	8230 - 0	POSTAGE	2,558	3,929	4,057
01	-	15	-	8241 - 0	ELECTRICITY	13,410	16,658	16,658
01	-	15	-	8243 - 0	HEATING OIL	2,114	2,800	2,800
01	-	15	-	8244 - 0	WATER	1,037	1,260	1,260
01	-	15	-	8245 - 0	SEWER	100	134	134
01	-	15	-	8260 - 0	TELEPHONE	7,156	10,606	10,606
01	-	15	-	8270 - 0	DUES	1,335	1,385	1,505
01	-	15	-	8280 - 0	GENERAL INSURANCE	5,021	6,000	6,000
01	-	15	-	8300 - 0	TRAVEL & MEETINGS	2,530	5,400	5,400
01	-	15	-	8321 - 0	MNTC-BUILDINGS/GROUNDS	14,279	12,050	7,720
01	-	15	-	8334 - 0	MNTC-OFFICE EQUIPMENT	154	475	475
01	-	15	-	8352 - 0	EDUCATION & TRAINING	2,333	3,500	4,500
01	-	15	-	8353 - 0	COMPUTER SERVICES/SUPPLIES	26,657	31,439	31,590
01	-	15	-	8359 - 0	OTHER OUTSIDE SERVICES	823	2,161	2,221
01	-	15	-	8374 - 0	LIBRARY PROGRAMS	1,388	2,500	2,550
01	-	15	-	8420 - 0	ADVERTISING	392	300	300
01	-	15	-	8450 - 0	LIBRARY MATERIALS	104,930	122,826	124,900
01	-	15	-	8502 - 0	BUILDINGS	-	1	1
01	-	15	-	8504 - 0	OFFICE EQUIPMENT	24,144	14,000	14,000
01	-	15	-	8510 - 0	CAPITAL RESERVE FUND	427,000	602,000	102,000
38	-	15	-	8201 - 0	OFFICE SUPPLIES	860	1,000	1,000
38	-	15	-	8202 - 0	MAINTENANCE SUPPLIES	-	200	200
38	-	15	-	8220 - 0	PRINTING	-	300	300
38	-	15	-	8270 - 0	DUES	913	750	700
38	-	15	-	8300 - 0	TRAVEL & MEETINGS	-	500	500
38	-	15	-	8352 - 0	EDUCATION & TRAINING	500	-	-
38	-	15	-	8374 - 0	LIBRARY PROGRAMS	4,295	2,000	2,000
38	-	15	-	8450 - 0	LIBRARY MATERIALS	7,597	20,100	20,100
38	-	15	-	8460 - 0	MISC OPERATING EXPENSES	5,670	2,000	2,000
38	-	15	-	8504 - 0	OFFICE EQUIPMENT	1,555	2,000	2,000
					1,236,547	1,594,838	1,146,417	

**2002-03 BUDGET
LIBRARY**

Summary

	Actual 2000-01	Budget 2001-02	Budget 2002-03	Increase (Decrease)	
				Amount	Percent
Personal services	561,027	708,955	760,465	51,510	7.27%
Other operating expenses	222,821	267,882	267,951	69	0.03%
Capital outlay	452,699	618,001	118,001	(500,000)	-80.91%
Total	1,236,547	1,594,838	1,146,417	(448,421)	-28.12%

Explanation of Increase (Decrease)

Wage adjustments and attrition				14,985	
Employee benefit rate adjustments				19,388	
Full-time Library Assistant II position added				45,691	
Part-time Library Assistant I position eliminated				(18,458)	
Part-time hours				(10,096)	
Fire alarm panel replacement				(4,400)	
Transfer to Library Construction Capital Reserve Fund				(500,000)	
Other minor changes - less than \$2,500				4,469	
Total increase (decrease)				(448,421)	

Personnel

	Budget 2001-02	Budget 2002-03
Full-time:		
Director	1	1
Assistant Director/Head of Automated Services	1	1
Head of Reference/Adult Services	1	1
Head of Youth Services	1	1
Librarian I	1	1
Library Assistant II	1	1
Librarian Aide II	-	1
Custodian	3	3
Total full-time	9	10
Part-time (excludes temporary and casual labor):		
Page		
Librarian I	4	4
Library Aide I	2	2
Library Assistant I	10	10
Library Assistant II	1	-
Custodial Aide	1	1
Administrative Assistant	1	1
Total part-time	19	19
Total	29	29

Capital Outlay

Transfer to Library Construction Capital Reserve Fund	100,000		
Transfer to Library Roof Capital Reserve Fund	2,000		
Contingency for building improvements	1		
Computer equipment	10,000		
Electronic book readers	1,000		
Other equipment	5,000		
Total	118,001		

2002-03 Municipal Operating Budget

16 - EQUIPMENT MAINTENANCE

					Actual	Budget	Proposed
					2000-01	2001-02	2002-03
Account No.					Account Description		
01	-	16	-	8103	-	0	WAGES-SUPERVISORY/PROFESSIONAL
					42,077	46,344	46,072
01	-	16	-	8104	-	0	WAGES-HOURLY
					188,211	206,747	206,397
01	-	16	-	8105	-	0	OVERTIME-SUPERVISORY
					3,643	1,722	3,323
01	-	16	-	8111	-	0	OVERTIME-OTHER
					14,395	10,915	14,025
01	-	16	-	8125	-	0	SOCIAL SECURITY
					18,997	20,329	20,641
01	-	16	-	8128	-	0	RETIREMENT
					2,410	3,966	3,900
01	-	16	-	8131	-	0	HEALTH INSURANCE
					32,424	44,404	61,718
01	-	16	-	8132	-	0	DENTAL INSURANCE
					5,226	5,727	5,387
01	-	16	-	8133	-	0	LIFE INSURANCE
					268	288	288
01	-	16	-	8134	-	0	SHORT-TERM DISABILITY
					1,564	2,202	2,202
01	-	16	-	8135	-	0	WORKERS COMPENSATION
					4,264	4,408	4,570
01	-	16	-	8136	-	0	UNEMPLOYMENT COMPENSATION
					189	420	144
01	-	16	-	8201	-	0	OFFICE SUPPLIES
					197	200	200
01	-	16	-	8203	-	0	OPERATING SUPPLIES
					9,613	8,000	10,000
01	-	16	-	8204	-	0	UNIFORMS
					2,749	3,505	3,505
01	-	16	-	8230	-	0	POSTAGE
					18	-	-
01	-	16	-	8250	-	0	VEHICLE FUEL
					1,589	4,090	2,311
01	-	16	-	8270	-	0	DUES
					250	345	345
01	-	16	-	8280	-	0	GENERAL INSURANCE
					1,877	1,900	2,700
01	-	16	-	8300	-	0	TRAVEL & MEETINGS
					-	250	250
01	-	16	-	8331	-	0	MNTC-MACHINERY/EQUIP
					2,855	5,000	3,000
01	-	16	-	8333	-	0	VEHICLE MAINTENANCE
					2,563	3,500	3,500
01	-	16	-	8351	-	0	CONSULTANTS
					90	100	100
01	-	16	-	8352	-	0	EDUCATION & TRAINING
					449	1,000	1,000
01	-	16	-	8502	-	0	BUILDINGS
					795	-	-
01	-	16	-	8503	-	0	VEHICLES
					22,504	-	6,000
01	-	16	-	8504	-	0	OFFICE EQUIPMENT
					150	2,200	-
01	-	16	-	8508	-	0	OPERATING EQUIPMENT
					-	-	-
					359,367	377,562	401,578

2002-03 BUDGET					
EQUIPMENT MAINTENANCE					
<i>Summary</i>					
	Actual	Budget	Budget	Increase (Decrease)	
	2000-01	2001-02	2002-03	Amount	Percent
Personal services	313,668	347,472	368,667	21,195	6.10%
Other operating expenses	22,250	27,890	26,911	(979)	-3.51%
Capital outlay	23,449	2,200	6,000	3,800	172.73%
Total	359,367	377,562	401,578	24,016	6.36%
<i>Explanation of Increase (Decrease)</i>					
Wage adjustments and attrition				(974)	
Employee benefit rate adjustments				17,099	
Overtime hours				5,070	
Capital outlay				3,800	
Other minor changes - less than \$2,500				(979)	
Total increase (decrease)				24,016	
<i>Personnel</i>					
	Budget	Budget			
	2001-02	2002-03			
Full-time:					
Foreman	1	1			
Mechanic II	4	4			
Mechanic I	1	1			
Total full-time	6	6			
Part-time (excludes temporary and casual labor)	-	-			
Total	6	6			
<i>Capital Outlay</i>					
Utility body for service truck	6,000				

2002-03 Municipal Operating Budget

17 - BUILDINGS & GROUNDS

					Actual	Budget	Proposed			
					2000-01	2001-02	2002-03			
Account No.					Account Description					
01	-	17	-	8103	-	0	WAGES-SUPERVISORY	39,414	41,575	42,808
01	-	17	-	8104	-	0	WAGES - HOURLY	43,365	46,525	66,208
01	-	17	-	8105	-	0	OVERTIME-SUPERVISORY& PROF	19,622	7,311	3,015
01	-	17	-	8107	-	0	WAGES - PART-TIME	10,164	14,180	-
01	-	17	-	8111	-	0	OVERTIME-OTHER	3,730	1,611	1,568
01	-	17	-	8125	-	0	SOCIAL SECURITY	8,965	8,506	8,691
01	-	17	-	8128	-	0	RETIREMENT	4,814	6,346	7,288
01	-	17	-	8131	-	0	HEALTH INSURANCE	11,213	15,932	34,864
01	-	17	-	8132	-	0	DENTAL INSURANCE	1,745	1,912	3,138
01	-	17	-	8133	-	0	LIFE INSURANCE	135	153	198
01	-	17	-	8134	-	0	SHORT-TERM DISABILITY	649	1,101	1,468
01	-	17	-	8135	-	0	WORKERS COMPENSATION	1,417	2,641	2,768
01	-	17	-	8136	-	0	UNEMPLOYMENT COMPENSATION	217	280	96
01	-	17	-	8203	-	0	OPERATING SUPPLIES	219	-	-
01	-	17	-	8204	-	0	UNIFORMS	900	900	1,200
01	-	17	-	8212	-	0	EQUIPMENT RENTAL	48	300	300
01	-	17	-	8241	-	0	ELECTRICITY	42,833	41,900	47,000
01	-	17	-	8242	-	0	GAS	11,165	8,560	11,000
01	-	17	-	8243	-	0	HEATING OIL	3,390	4,000	4,500
01	-	17	-	8244	-	0	WATER	1,660	2,450	2,450
01	-	17	-	8245	-	0	SEWER	302	536	536
01	-	17	-	8250	-	0	VEHICLE FUEL	384	360	480
01	-	17	-	8260	-	0	TELEPHONE	2,441	75	1,075
01	-	17	-	8280	-	0	GENERAL INSURANCE	2,808	2,900	3,300
01	-	17	-	8321	-	0	MNTC-BUILDINGS/GROUNDS	20,463	20,120	22,160
01	-	17	-	8322	-	0	MNTC-GROUNDS	3,828	3,800	3,800
01	-	17	-	8331	-	0	MNTC-MACHINERY/EQUIP	1,643	750	750
01	-	17	-	8332	-	0	VEHICLE MAINTENANCE	254	250	250
01	-	17	-	8352	-	0	EDUCATION & TRAINING	-	200	200
01	-	17	-	8502	-	0	BUILDINGS	71,976	43,000	26,350
01	-	17	-	8503	-	0	VEHICLES	-	25,000	-
					309,764	303,174	297,461			

**2002-03 BUDGET
BUILDINGS & GROUNDS**

<u>Summary</u>					
	Actual	Budget	Budget	Increase (Decrease)	
	2000-01	2001-02	2002-03	Amount	Percent
Personal services	145,450	148,073	172,110	24,037	16.23%
Other operating expenses	92,338	87,101	99,001	11,900	13.66%
Capital outlay	71,976	68,000	26,350	(41,650)	-61.25%
Total	309,764	303,174	297,461	(5,713)	-1.88%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				2,330	
Employee benefit rate adjustments				6,514	
Overtime hours				(4,827)	
Part-time Custodian position reclassified as full-time position				20,320	
Electricity				5,100	
Gas				2,440	
Capital outlay				(41,650)	
Other minor changes - less than \$2,500				4,060	
Total increase (decrease)				(5,713)	
<u>Personnel</u>					
	Budget	Budget			
	2001-02	2002-03			
Full-time:					
Maintenance Supervisor	1	1			
Custodian	2	3			
Total full-time	3	4			
Part-time (excludes temporary and casual labor):					
Custodian	1	-			
Total	4	4			
<u>Capital Outlay</u>					
Town Hall Annex roof	22,000				
Adult Community Center electrical sub-panel	500				
Town Hall Annex power washing and trim painting	3,350				
Code Enforcement closet removal	500				
Total	26,350				

2002-03 Municipal Operating Budget
21 - COMMUNITY DEVELOPMENT

					Actual	Budget	Proposed			
					2000-01	2001-02	2002-03			
Account No.					Account Description					
01	-	21	-	8102	-	0	WAGES-CLERICAL	74,217	81,778	82,576
01	-	21	-	8103	-	0	WAGES-SUPERVISORY/PROFESSIONAL	141,482	205,852	202,268
01	-	21	-	8104	-	0	WAGES-HOURLY	101,337	97,582	98,092
01	-	21	-	8107	-	0	WAGES - PART-TIME	2,839	1,899	1,965
01	-	21	-	8111	-	0	OVERTIME-OTHER	109	209	218
01	-	21	-	8125	-	0	SOCIAL SECURITY	24,479	29,630	29,462
01	-	21	-	8128	-	0	RETIREMENT	17,121	22,944	23,159
01	-	21	-	8131	-	0	HEALTH INSURANCE	44,713	73,893	102,707
01	-	21	-	8132	-	0	DENTAL INSURANCE	6,400	8,662	8,662
01	-	21	-	8133	-	0	LIFE INSURANCE	455	540	540
01	-	21	-	8134	-	0	SHORT-TERM DISABILITY	2,414	3,670	3,670
01	-	21	-	8135	-	0	WORKERS COMPENSATION	5,140	7,146	7,122
01	-	21	-	8136	-	0	UNEMPLOYMENT COMPENSATION	492	719	246
01	-	21	-	8201	-	0	OFFICE SUPPLIES	3,437	5,800	5,800
01	-	21	-	8203	-	0	OPERATING SUPPLIES	255	500	500
01	-	21	-	8204	-	0	UNIFORMS	-	500	500
01	-	21	-	8220	-	0	PRINTING	2,276	3,450	3,450
01	-	21	-	8230	-	0	POSTAGE	6,093	7,384	8,035
01	-	21	-	8250	-	0	VEHICLE FUEL	1,132	1,800	1,440
01	-	21	-	8260	-	0	TELEPHONE	6,111	6,375	7,050
01	-	21	-	8270	-	0	DUES	17,949	18,745	18,745
01	-	21	-	8280	-	0	GENERAL INSURANCE	3,174	3,200	3,400
01	-	21	-	8300	-	0	TRAVEL & MEETINGS	83	100	100
01	-	21	-	8332	-	0	MNTC-VEHICLES	2,301	2,250	2,250
01	-	21	-	8334	-	0	MAINTENANCE - OFFICE EQUIPMENT	2,392	3,782	3,782
01	-	21	-	8335	-	0	MNTC-COMMUNICATIONS EQUIP	-	100	100
01	-	21	-	8351	-	0	CONSULTANTS	65,195	-	-
01	-	21	-	8352	-	0	EDUCATION & TRAINING	3,121	2,579	2,579
01	-	21	-	8355	-	0	ENGINEERING PLAN REVIEW	76,276	30,000	40,000
01	-	21	-	8359	-	0	OTHER OUTSIDE SERVICES	10,451	12,635	12,635
01	-	21	-	8388	-	0	ECONOMIC DEVELOPMENT	282	250	250
01	-	21	-	8393	-	0	CONSERVATION COMMISSION	5,095	5,345	5,345
01	-	21	-	8420	-	0	ADVERTISING	3,770	2,000	2,000
01	-	21	-	8429	-	0	HERITAGE TRAIL	615	-	-
01	-	21	-	8460	-	0	MISC OPERATING EXPENSES	43	50	100
01	-	21	-	8504	-	0	OFFICE EQUIPMENT	12,289	4,000	4,500
					643,538	645,369	683,248			

2002-03 BUDGET					
COMMUNITY DEVELOPMENT					
<u>Summary</u>					
	Actual	Budget	Budget	Increase (Decrease)	
	2000-01	2001-02	2002-03	Amount	Percent
Personal services	421,198	534,524	560,687	26,163	4.89%
Other operating expenses	210,051	106,845	118,061	11,216	10.50%
Capital outlay	12,289	4,000	4,500	500	12.50%
Total	643,538	645,369	683,248	37,879	5.87%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				(2,383)	
Employee benefit rate adjustments				28,546	
Engineering plan review				10,000	
Other minor changes - less than \$2,500				1,716	
Total increase (decrease)				37,879	
<u>Personnel</u>					
	Budget	Budget			
	2001-02	2002-03			
Full-time:					
Community Development Director	1	1			
Planning/Zoning Administrator	1	1			
Building/Health Official	1	1			
Health Officer/Sanitarian	1	1			
Building Inspector	1	1			
Planning Assistant	1	1			
Office Manager	1	1			
Secretary	2	2			
Community Resources Planner	1	1			
Total full-time	10	10			
Part-time (excludes temporary help)	-	-			
Total	10	10			
<u>Capital Outlay</u>					
Computer equipment	4,000				
Personal digital assistant	500				
Total	4,500				

2002-03 Municipal Operating Budget									
24 - TOWN CLERK/TAX COLLECTOR									
						Actual	Budget	Proposed	
						2000-01	2001-02	2002-03	
Account No.					Account Description				
01	-	24	-	8101	- 0 WAGES-ELECTED OFFICIALS	40,928	43,079	44,528	
01	-	24	-	8102	- 0 WAGES-CLERICAL	88,598	95,228	96,252	
01	-	24	-	8103	- 0 WAGES-SUPERVISORY/PROFESSIONAL	32,113	35,350	36,452	
01	-	24	-	8107	- 0 WAGES - PART-TIME	3,271	5,110	5,290	
01	-	24	-	8111	- 0 OVERTIME-OTHER	3,870	2,987	3,019	
01	-	24	-	8125	- 0 SOCIAL SECURITY	9,822	11,217	11,434	
01	-	24	-	8128	- 0 RETIREMENT	12,298	14,311	14,497	
01	-	24	-	8131	- 0 HEALTH INSURANCE	31,985	45,420	61,718	
01	-	24	-	8132	- 0 DENTAL INSURANCE	4,420	5,184	5,727	
01	-	24	-	8133	- 0 LIFE INSURANCE	313	324	324	
01	-	24	-	8134	- 0 SHORT-TERM DISABILITY	1,329	2,202	2,202	
01	-	24	-	8135	- 0 WORKERS COMPENSATION	255	278	277	
01	-	24	-	8136	- 0 UNEMPLOYMENT COMPENSATION	157	401	136	
01	-	24	-	8201	- 0 OFFICE SUPPLIES	4,992	6,300	6,300	
01	-	24	-	8220	- 0 PRINTING	4,462	4,000	4,000	
01	-	24	-	8230	- 0 POSTAGE	22,272	25,239	25,239	
01	-	24	-	8260	- 0 TELEPHONE	3,311	3,875	3,175	
01	-	24	-	8270	- 0 DUES	208	175	210	
01	-	24	-	8280	- 0 GENERAL INSURANCE	1,061	1,100	1,100	
01	-	24	-	8300	- 0 TRAVEL & MEETINGS	1,950	2,360	2,360	
01	-	24	-	8334	- 0 MNTC-OFFICE EQUIPMENT	4,280	12,192	11,935	
01	-	24	-	8352	- 0 EDUCATION & TRAINING	370	1,000	3,750	
01	-	24	-	8359	- 0 OTHER OUTSIDE SERVICES	7,575	17,500	15,000	
01	-	24	-	8420	- 0 ADVERTISING	395	500	500	
01	-	24	-	8430	- 0 DOG TAGS	373	500	500	
01	-	24	-	8504	- 0 OFFICE EQUIPMENT	27,361	2,000	4,000	
						307,969	337,832	359,925	

2002-03 BUDGET					
TOWN CLERK/TAX COLLECTOR					
<u>Summary</u>					
	Actual	Budget	Budget	Increase (Decrease)	
	2000-01	2001-02	2002-03	Amount	Percent
Personal services	229,359	261,091	281,856	20,765	7.95%
Other operating expenses	51,249	74,741	74,069	(672)	-0.90%
Capital outlay	27,361	2,000	4,000	2,000	100.00%
Total	307,969	337,832	359,925	22,093	6.54%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				3,718	
Employee benefit rate adjustments				17,047	
Education and training				2,750	
Book binding, mortgage search, and recording of tax liens and deeds				(2,500)	
Other minor changes - less than \$2,500				1,078	
Total increase (decrease)				22,093	
<u>Personnel</u>					
	Budget	Budget			
	2001-02	2002-03			
Full-time:					
Town Clerk/Tax Collector	1	1			
Account Clerk II	4	4			
Deputy Town Clerk/Tax Collector	1	1			
Total full-time	6	6			
Part-time (excludes temporary help)	-	-			
Total	6	6			
<u>Capital Outlay</u>					
Computer equipment	2,000				
Office furniture	2,000				
Total	4,000				

2002-03 Municipal Operating Budget										
25 - WELFARE										
							Actual	Budget	Proposed	
							2000-01	2001-02	2002-03	
Account No.						Account Description				
01	-	25	-	8107	-	0	WAGES - PART-TIME	15,297	22,043	22,043
01	-	25	-	8125	-	0	SOCIAL SECURITY	1,170	1,686	1,686
01	-	25	-	8128	-	0	RETIREMENT	765	1,102	1,102
01	-	25	-	8135	-	0	WORKERS COMPENSATION	23	33	33
01	-	25	-	8136	-	0	UNEMPLOYMENT COMPENSATION	65	70	21
01	-	25	-	8201	-	0	OFFICE SUPPLIES	624	450	350
01	-	25	-	8230	-	0	POSTAGE	-	90	90
01	-	25	-	8260	-	0	TELEPHONE	477	500	500
01	-	25	-	8270	-	0	DUES	50	125	125
01	-	25	-	8280	-	0	GENERAL INSURANCE	115	200	100
01	-	25	-	8300	-	0	TRAVEL & MEETINGS	398	400	500
01	-	25	-	8352	-	0	EDUCATION & TRAINING	213	200	250
01	-	25	-	8359	-	0	OTHER OUTSIDE SERVICES	699	90	90
01	-	25	-	8399	-	0	SOCIAL AND HEALTH SERVICES	75,004	77,475	83,225
01	-	25	-	8504	-	0	OFFICE EQUIPMENT	-	500	-
01	-	25	-	8481	-	0	WELFARE-HOUSING	36,277	25,655	35,000
01	-	25	-	8482	-	0	WELFARE-ELECTRICITY	4,089	8,700	8,000
01	-	25	-	8483	-	0	WELFARE-GAS	1,180	600	1,000
01	-	25	-	8484	-	0	WELFARE-HEATING OIL	87	800	500
01	-	25	-	8485	-	0	WELFARE-VEHICLE FUEL	20	100	50
01	-	25	-	8486	-	0	WELFARE-TELEPHONE	-	50	50
01	-	25	-	8488	-	0	WELFARE-FOOD	9,663	5,000	2,000
01	-	25	-	8489	-	0	WELFARE-MEDICAL	427	1,000	1,500
01	-	25	-	8491	-	0	WELFARE-OTHER	2,762	3,700	2,055
01	-	25	-	8492	-	0	CRISIS FUND/SANTA FUND	-	600	600
01	-	25	-	8493	-	0	WELFARE ASSISTANCE-INSURANCE	1,023	250	500
01	-	25	-	8494	-	0	WELFARE ASSISTANCE-BURIALS	-	250	250
							150,428	151,669	161,620	

2002-03 BUDGET					
WELFARE					
<u>Summary</u>					
	Actual	Budget	Budget	Increase (Decrease)	
	2000-01	2001-02	2002-03	Amount	Percent
Personal services	17,320	24,934	24,885	(49)	-0.20%
Other operating expenses	133,108	126,235	136,735	10,500	8.32%
Capital outlay	-	500	-	(500)	-100.00%
Total	150,428	151,669	161,620	9,951	6.56%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				-	
Employee benefit rate adjustments				(49)	
Nashua Soup Kitchen & Shelter				5,000	
Direct assistance				4,800	
Other minor changes - less than \$2,500				200	
Total increase (decrease)				9,951	
<u>Personnel</u>					
	Budget	Budget			
	2001-02	2002-03			
Part-time Welfare Administrator	1	1			
<u>Capital Outlay</u>					
None	-				

2002-03 Municipal Operating Budget									
27 - DEBT SERVICE									
						Actual	Budget	Proposed	
						2000-01	2001-02	2002-03	
Account No.					Account Description				
01	-	27	-	8601	- 0 INTEREST-TAN	-	1	1	
01	-	27	-	8602	- 0 INTEREST-LONG TERM DEBT	107,008	76,765	53,138	
01	-	27	-	8604	- 0 PRINCIPAL-LONG TERM DEBT	500,770	392,718	260,802	
31	-	27	-	8602	- 0 INTEREST-LONG TERM DEBT	195,635	172,512	163,483	
31	-	27	-	8604	- 0 PRINCIPAL-LONG TERM DEBT	421,711	194,937	203,966	
						1,225,124	836,933	681,390	

2002-03 BUDGET					
DEBT SERVICE					
<u>Summary</u>					
	Actual	Budget	Budget	Increase (Decrease)	
	2000-01	2001-02	2002-03	Amount	Percent
Personal services	-	-	-	-	#DIV/0!
Other operating expenses	-	-	-	-	#DIV/0!
Capital outlay	-	-	-	-	#DIV/0!
Debt service	1,225,124	836,933	681,390	(155,543)	-18.58%
Total	1,225,124	836,933	681,390	(155,543)	-18.58%
<u>Explanation of Increase (Decrease)</u>					
1980 Sewer Line Extension Bonds	114,372	-	-	-	
1991 Aeration System Lease	135,525	-	-	-	
1995 Organic Waste Compost Facility Bonds	367,449	367,449	367,449	-	
1991 Road Bonds	159,138	149,713	-	(149,713)	
1992 Camp Sargent Road Bonds	127,490	121,770	115,940	(5,830)	
1989 Wasserman Park Bonds	198,000	198,000	198,000	-	
1995 Police Station Bonds	123,150	-	-	-	
Tax anticipation notes	-	1	1	-	
Total increase (decrease)	1,225,124	836,933	681,390	(155,543)	
<u>Personnel</u>					
None	-				
<u>Capital Outlay</u>					
None	-				

Merrimack 2002 Town Warrant

The State of New Hampshire

To the inhabitants of the Town of Merrimack in the County of Hillsborough in said state, qualified to vote in town affairs:

You are hereby notified that the first session of the annual meeting of the Town of Merrimack will be held at the Mastricola Middle School All-Purpose Room on Baboosic Lake Road in said Merrimack on Tuesday, March 5, 2002, at 7:00 o'clock in the evening for explanation, discussion, and debate of each warrant article. Warrant Articles may be amended at this session per RSA 40:13, IV., except for Warrant Articles 2, 3, 4, 5, 6, 7, 8, and 9 whose wording is prescribed by law and cannot be amended per RSA 40:13, (IV)(a).

You are hereby notified that the second session of the annual meeting of the Town of Merrimack will be held at the Mastricola Middle School All-Purpose Room on Baboosic Lake Rd. and St. John Neumann Church on Route 101-A in said Merrimack on Tuesday, April 9, 2002, at 7:00 o'clock in the forenoon for the choice of town officers elected by official ballot, to vote on questions required by law to be inserted on the official ballot, and to vote on all warrant articles from the first session on official ballot per RSA 40:13, VII. The polls for the election of town officers and other actions required to be inserted on said ballot will open on said date at 7:00 o'clock in the forenoon and will not close earlier than 8:00 o'clock in the evening.

Article 1. To choose all necessary town officers for the ensuing year.

Article 2. Are you in favor of the adoption of Amendment No. 1, as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 11.10 – Adoption of Life Safety Code, to adopt by reference the Life Safety Code, NFPA-101, 2000 and amend Section 11.11 to adopt by reference the Fire Prevention Code NFPA-1, 2000?

_____ Yes _____ No

Article 3. Are you in favor of the adoption of Amendment No. 2, as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 1.03, Definitions, to clarify that frontage on the F.E. Everett Turnpike and other limited access highways cannot be used to satisfy the minimum lot frontage requirement?

_____ Yes _____ No

Article 4. Are you in favor of the adoption of Amendment No. 3, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Section 3.02 (A), Lot And Yard Regulations, to require that all principal residential building and septic systems be located within the minimum, contiguous non-wetland area?

_____ Yes _____ No

Article 5. Are you in favor of the adoption of Amendment No. 4, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Section 2.02.1.A, District R-Permitted Uses and 2.02.1.B District R-Special Exceptions to permit camouflaged telecommunication towers and co-location of telecommunication antenna on non-tower structures by special exception in the residential zone, and to allow co-location of new antenna on existing telecommunication towers?

_____ Yes _____ No

Article 6. Are you in favor of the adoption of Amendment No. 5, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Section 17.10, Signs-Commercial and Industrial Districts to require ground signs to display the property address?

_____ Yes _____ No

Article 7. Are you in favor of the adoption of Amendment No. 6, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Section 2.02.7, Wetlands Conservation District, to clarify the purpose and intent of the Wetlands Conservation District?

_____ Yes _____ No

Article 8. Are you in favor of the adoption of Amendment No. 7, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Sections 10.02 and 11.02 of the Zoning Ordinance and Building Code to increase the maximum daily fine for local land use and building code violations from \$100.00 to \$275.00 as provided in RSA 676:17?

_____ Yes _____ No

Article 9. Are you in favor of the adoption of Amendment No. 8, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Sections 2.02.7, Wetlands Conservation District-Permitted Uses to clarify that the Wetlands Conservation District includes wetlands, wetland soils and buffer areas as defined in the ordinance?

_____ Yes _____ No

Article 10. Passage of this article shall override the 10 percent limitation imposed on this appropriation due to the non-recommendation of the Budget Committee. To see if the Town will vote to raise and appropriate the sum of \$4,225,000 for the purchase of approximately 563 acres of land to be used for conservation, open space, recreational facilities and other allowable municipal purposes, said land being located westerly of Naticook Road, southerly of Amherst Road, and northerly of Peaslee Road, including the unbuilt subdivision known as Woodside Estates; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and in an amount not to exceed \$4,075,000, by the withdrawal of \$150,000 from the Land Use Change Tax Conservation Fund, and by any federal, state, or private grants that may be made available in conjunction with said purpose; to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Selectmen to apply for and accept said grants of federal, state, and private aid; to authorize the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and financing, including subdividing the land and imposing separate and distinct conservation limitations on portions of the land if so required by any financing agency; and to raise and appropriate the sum of \$96,188 for the purpose of 2002-03 interest on said bonds or serial notes. (60% ballot vote required)
(Recommended by the Board of Selectmen 4-0-0) (Not Recommended by the Budget Committee 9-0-1)

Article 11. To see if the Town will vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$21,475,022. Should this Article be defeated, the operating budget shall be \$19,977,200, which is the same as last year, with certain

adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Budget Committee 10-0-0)

Article 12. To see if the Town will vote: to appropriate \$2,100,000 for the acquisition of land in an industrial or commercial zone of Merrimack, for the construction and equipping of a new solid waste disposal facility on that land, and for related site improvements; to raise said sum without taxation by a withdrawal from General Fund surplus; and, in consideration of the pending closure of the landfill, to rescind Article 17 of the 1988 Town Meeting, which created the Solid Waste Disposal Revenue Fund, and to transfer to the General Fund all monies in said revenue fund at June 30, 2002. This is a special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the project or June 30, 2004. If you support the construction of a transfer station at a site other than the present landfill site, vote for this article and vote for Article 14. If you support the construction of a transfer station at the present landfill site, vote against this article and vote for Article 14. If you support the curbside pickup of residential solid waste and the continued use of the existing recycling facility at the present landfill site, vote against this article and vote against Article 14. If you support the curbside pickup of residential solid waste and the construction of a recycling facility at a site other than the present landfill site, vote for this article and vote against Article 14. (Recommended by the Board of Selectmen 5-0-0) (Not Recommended by the Budget Committee 9-4-0)

Article 13. To see if the town of Merrimack will vote to appropriate \$1,575,000 without taxation for the construction and equipping of a solid waste disposal transfer station in an industrially zoned area at the site of the toxic waste Super fund cleanup off of Wright Avenue in the central part of Merrimack off of the Daniel Webster highway; to raise said sum without taxation by a withdrawal from the General Fund Surplus, and for the town to acquire said site at virtually no cost to the taxpayer and to appropriate the sum of \$500,000 for potential site improvements from the General Fund Surplus without taxation. The \$500,000 appropriation will provide the site, transfer station, and surroundings with monies to create a pleasant as reasonably possible a transfer station site such that it does not become an ugly and unsightly entity. In addition, trash haulers that remove the solid waste from the transfer station will do so during non-peak hours as to have little impact on the Daniel Webster vehicle traffic. In addition, to rescind Article 17 of the 1988 town meeting which created the Solid Waste Disposal Revenue Fund and to transfer all monies in said revenue fund to the General Fund at June 30, 2002. Said site will allow for the curbside pickup trash hauling vehicles for such residents who wish to privately participate in that activity. If you support this article, vote against article Article 14 which places a transfer station in a residential area which is not recognized by the Solid Waste Advisory Committee (SWAC) as a long term solution for the Town of Merrimack. This is a Special Warrant article per RSA 32:3,VI, reflecting an appropriation that will not lapse until the earlier of the completion of the project or June 30, 2004. By Petition. (Not Recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee 13-0-0)

Article 14. To see if the Town will vote: to appropriate \$1,575,000 for the construction and equipping of a solid waste disposal transfer station; to raise said sum without taxation by a withdrawal from General Fund surplus; and, in consideration of the pending closure of the landfill, to rescind Article 17 of the 1988 town Meeting, which created the Solid Waste

Disposal Revenue Fund and to transfer to the General Fund all monies in said revenue fund at June 30, 2002. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the project or June 30, 2004. If you support the construction of a transfer station at the present landfill site, vote for this article and vote against Article 12. If you support the construction of a transfer station at a site other than the present landfill site, vote for this article and vote for Article 12. If you support the curbside pickup of residential solid waste and the construction of a recycling facility at a site other than the present landfill site, vote against this article and vote for Article 12. If you support the curbside pickup of residential solid waste and the continued use of the existing recycling facility at the present landfill site, vote against this article and vote against Article 12. (Recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee 10-2-1)

Article 15. Shall the Town vote to raise and appropriate the sum of \$350,000 to be added to the Library Construction Capital Reserve Fund? By Petition. (Recommended by the Library Board of Trustees) (Recommended by the Board of Selectmen 4-0-1) (Recommended by the Budget Committee 11-1-0)

Article 16. Shall the Town transfer to the Library Construction Capital Reserve Fund from any unencumbered surplus funds in the Library Operating Budget on hand at the end of the fiscal year 2001-2002, \$50,000 or 100% of the surplus, whichever amount is less? By Petition. (Recommended by the Library Board of Trustees) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

Article 17. To see if the Town will vote to amend Chapter 138 of the Code of the Town of Merrimack entitled "Solid Waste Facility". The following amendment shall replace the existing Section 138-4, Section D, in its entirety.

138-4. Fees

D. The Board of Selectmen of the Town of Merrimack shall have the authority to revise the fees charged under this chapter and to impose fees charged, per ton, per trip, per bag, by a user fee system (such as "pay per bag program") or by such other means they should deem appropriate, including the authority to charge and impose fees for the disposal of solid waste requiring special handling. Before the adoption of any such revised fee schedule or before the imposition of fee collection for the special handling of certain materials, the selectmen shall hold a public hearing and they shall publish a notice of any fee changes in a newspaper of general circulation in the town at least thirty days prior to the implementation of any changes or the implementation of a new fee schedule for the special handling of certain materials.

Article 18. To see if the Town will vote to authorize the Selectmen to enter into a Land Management Agreement to construct a public boat access facility on the Merrimack River in Merrimack, New Hampshire, Tax Map Parcel 4D-1/10, with the New Hampshire Fish and Game Department, acting through the Office of the Attorney General. The Land Management Agreement shall be recorded at the Hillsborough County Registry of Deeds, pursuant to which, the State shall be responsible for the construction, repair and replacement of any capital improvements to the boat access facility, and the Town shall be

responsible for the management, operation and maintenance of the boat access facility. The Town shall retain full ownership and control of the boat access facility, subject to the covenant and restriction that usage of the boat access facility may not be restricted to Town residents. (Recommended by the Board of Selectmen 5-0-0)

Article 19. To see if the town will vote to adopt the provisions of RSA §41:14-a, and to authorize the Board of Selectmen to acquire or sell Town owned land, buildings, or both. Once adopted these provisions shall remain in effect until specifically rescinded by the town at any duly warned meeting. Description: RSA §41:14-a authorizes a board of selectmen to acquire or sell town owned land or buildings, or both. Currently, such a proposed sale or acquisition is required to be presented to the legislative body at town Meeting. Under RSA §41:14-a, such a proposed sale or acquisition would be submitted to the planning board and conservation commission. Following the receipt of the recommendation of the board and commission, the selectmen shall hold two public hearings, at least 14 days apart, on the proposed sale or acquisition. The selectmen shall then vote on the proposed sale or acquisition between 10 and 14 days after the second public hearing. In the event that a written petition signed by 50 registered voters is presented to the selectmen prior to the selectmen's vote, the proposed acquisition or sale shall instead be inserted as a warrant article and presented to the legislative body at town Meeting. The authority granted to selectmen under RSA §41:14-a does not extend to the sale of certain town owned conservation land, town forest and real estate which has been given, devised, or bequeathed to a town for charitable or community purposes.

Article 20. To see if the Town will vote to deposit one hundred percent (100%) of the revenues of all future payments collected by the Town pursuant to RSA 79-A (the Land Use Change Tax) in the Conservation Fund in accordance with RSA 36-A: 5 III as authorized by RSA 79-A: 25 II.

Article 21. To see if the Town will vote to discontinue that portion of Ries Drive northeasterly of the southwesterly boundary of Tax Map Parcel 7D/281. A turn-around shall be constructed by the Town as shown on the plan entitled "Minor Subdivision Plan, Map 7D Lot 281", prepared for Arnold and Claire Ries, by Granite State Surveying, dated October 23, 1998, recorded at the Hillsborough County Registry of Deeds as Plan #29950 and at the Town of Merrimack Community Development Department as Plan #269A. Once completed, said turn-around shall demarcate the limits of the Town maintained portion of the remainder of Reis Drive.

Article 22. To see if the Town will vote to adopt the following ordinance regulating the sale of fireworks:

1. Purpose; Statutory Authority.

This chapter is enacted by the legislative body of the Town of Merrimack for the protection and preservation of the health, safety and welfare of the general public as authorized pursuant to RSA §160-B: 10 and RSA §160-C:6.

2. Definitions.

As used in this Chapter, the following term(s) shall have the meanings indicated:

FIREWORKS – Any composition or device designed to produce a visible or audible effect by combustion, deflagration, or detonation as defined by RSA §160-B:1 and RSA §160-C:1. Fireworks shall include all fireworks, including but not limited to, "consumer fireworks," "display fireworks," or "permissible fireworks" as defined by RSA §160-B:1 and RSA §160-C:1. Fireworks shall not include auto flares, party poppers, sparklers, paper caps containing an explosive content of .25 grain (16.2 mg) or less, and toy pistols, guns, canes or other devices for use of such caps, the sale and use of which shall be permitted at all times.

PERSON – Any natural person, corporation, unincorporated association or other legal entity, including that person's agents, legal representatives, heirs, and/or successors and assigns

DISPLAY – The use, explosion, activation, ignition, discharge, firing of a firework as defined by RSA §160-B:1.

SALE – To sell, give, or transfer to another, with or without consideration, as defined by RSA §160-B:1 and RSA §160-C:1

3. Sale of Fireworks.

Pursuant to RSA §160-B:10 and RSA §160-C:6, the sale of fireworks within the Town of Merrimack shall be prohibited.

4. Disposal of Unfired Fireworks.

The Fire Chief shall be authorized to seize, take, remove or cause to be removed, at the expense of the owner, all fireworks possessed or offered for sale in violation of this Chapter.

5. Compliance with Other Laws; Conflicting Provisions

The regulations set forth in this Chapter are to be read in the context of and in concert with all applicable local, state and federal regulations. To the extent that these regulations differ from other applicable local, state and federal regulations, the more stringent regulations apply.

6. Penalties.

Any person who violates the provisions of this chapter, in addition to the penalties set forth in RSA §160-B:1 *et seq.* and RSA §160-C:1 *et seq.*, shall be subject to civil fines and penalties not to exceed \$1,000.00 for each offense.

Article 23. Shall we modify the elderly exemptions from property tax in the Town of Merrimack, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, \$75,000; for a person 75 years of age up to 80 years \$100,000; for a person 80 years of age or older, \$125,000. To qualify, the person must have been a New Hampshire resident for at least 5 years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least 5 years. In addition, the taxpayer must have a net income of not more than \$25,000 or, if married, a combined net income of less than \$35,000; and own net assets not in excess of \$50,000, excluding the value of the person's residence.

Article 24. Shall we modify an exemption for the disabled? The exemption, based on assessed value, for qualified taxpayers shall be \$75,000. To qualify, the person must have been a New Hampshire resident for at least five (5) years and own and occupy the real estate individually or jointly, or if the real estate is owned by a spouse, they must have been married for at least 5 (5) years. In addition, the taxpayer must have a net income of not more than \$25,000 or, if married, a combined income of not more than \$35,000; and own net assets not in excess of \$50,000 excluding the value of the person's residence. By Petition.

Article 25. Are you in favor of prohibiting the Town of Merrimack from creating, developing, building, or rebuilding a new solid waste or hazardous waste disposal, collection, incinerator, or transfer site in any residentially zoned area of Merrimack? Whereas "solid waste" shall mean any garbage, trash, refuse, metal goods, tires, demolition and construction waste, yard waste, full or partial animal carcass, medical, sludge from a wastewater treatment plant, or other discarded materials, possessing no value to the producer in its present form where it is located, produced by normal residential, commercial and industrial activities, or recyclable materials, but does not include hazardous waste.

Whereas "hazardous waste" shall mean any solid, semi-solid, liquid, or contained gaseous waste, or any combination of these wastes, which because of its quantity, concentration, or physical, chemical or infectious characteristics may: (a) cause, or significantly contribute to an increase in mortality or an increase in serious irreversible, or incapacitating reversible illness; and (b) pose a substantial present or potential hazard to human health or the environment when improperly treated, stored, transported, or disposed of, or otherwise manage, or any waste classified as hazardous at any time under applicable laws and regulations of the United State, New Hampshire, and Vermont or any subdivision thereof pursuant to a valid grant of authority. By Petition.

Article 26. Are you in favor of prohibiting the Town of Merrimack from changing the zoning designation of any residential area to either commercial or industrial area for the purpose of creating, developing, building, or rebuilding a new solid waste or hazardous waste disposal, collection, incinerator, or transfer site in the Town of Merrimack? By Petition.

Article 27. To see if the voters of the Town of Merrimack will vote to direct the Board of Selectmen to establish a multiple use recreational plan for the landfill area and closed area available for such use. By Petition.

Article 28. To see if the voters of the Town of Merrimack will vote to direct the Board of Selectmen to adopt a formal code of ethics and public conduct. By Petition.

Article 29. To see if the voters of the Town of Merrimack will vote to direct the Board of Selectmen to hereafter identify and refer to exit 12 as Reeds Ferry and erect appropriate signage. By Petition.

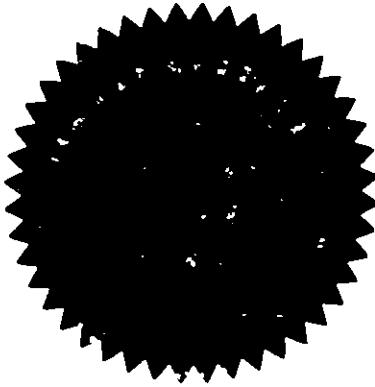
Article 30. To see if the voters of the Town of Merrimack will vote to direct the Board of Selectmen to immediately adopt and exercise a formal parliamentary process, for public meetings, that has consistent rules of order. By Petition.

Article 31. To see if the voters of the Town of Merrimack will vote to direct the Board of Selectmen at the end of each fiscal year to retain up to two million dollars in the total General Surplus Revenue Fund for fiscal emergencies and to utilize all other unencumbered surplus funds for providing property tax relief in the fiscal year next by using the extra surplus to reduce the revenues needed to be raised by taxation. By Petition.

Article 32. To see if the town will vote to direct the Board of Selectmen to institute weekly curbside pickup of trash and curbside recycling, and continue the drop-off facility in its present site on Lawrence Road for yard waste and other bulky items as is now done for all Merrimack residents; approval of this article rendering invalid any article approving a transfer station or the purchase of industrial land. By Petition.

Article 33. Shall we rescind the provisions of RSA 40:13 (known as SB2), as adopted by the Town of Merrimack on May 14, 1996, so that the official ballot will no longer be used for voting on all questions, but only for the election of officers and certain other questions for which the official ballot is required by state law? (60% Ballot Vote Required) By Petition.

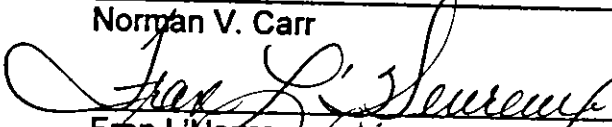
Given under our hands and seal this 25th day of February, the Year of our Lord
Two Thousand and Two.

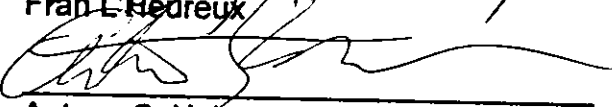


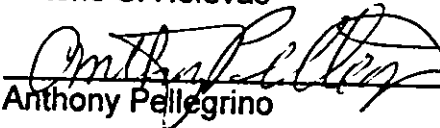
The Merrimack Board of Selectmen


D. L. Chris Christensen, Chairman

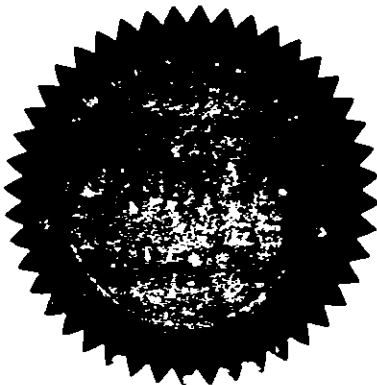

Norman V. Carr


Fran L'Heureux

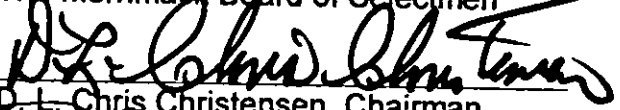

Antone S. Holevas


Anthony Pellegrino

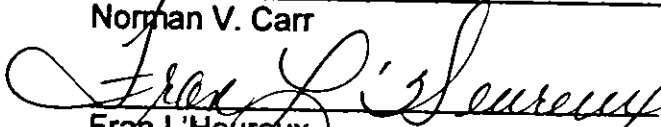
A true copy of Warrant, attest:



The Merrimack Board of Selectmen


D. L. Chris Christensen, Chairman


Norman V. Carr


Fran L'Heureux

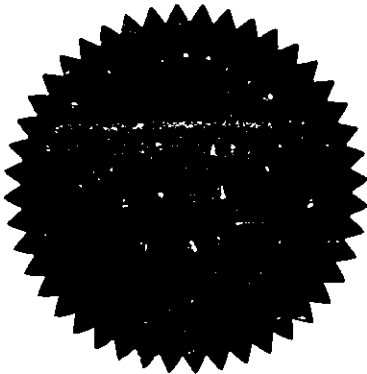

Antone S. Holevas


Anthony Pellegrino

Town of Merrimack, N.H.
Certificate of Service

We certify that we gave notice to the inhabitants within named, to meet at the time and place and for the purpose within mentioned, by posting up an attested copy of the within Warrant at the place of meeting within named, and a like attested copy at the Town Hall and Town Library, being public places in said town, on the 25th day of February, 2002.

Board of Selectmen



W. Edwin Christman
Thomas I. Carr
Frank J. Sweeney
John J. ...
Anthony ...

STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. BOX 487, CONCORD, NH 03302-0487
(603)271-3397



BUDGET OF THE TOWN/CITY

OF: NEBBIMACK

BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED
THE PROVISIONS OF RSA 32:14 THROUGH 32:24

Appropriations and Estimates of Revenue for the Ensuing Year January 1, _____ to December 31, _____

or Fiscal Year From July 1, 2002 to June 30, 2003

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the above address.

We Certify This Form Was Posted on (Date): 02/25/02

BUDGET COMMITTEE

Please sign in ink.

Karen A. Lutz
Thomas J. Lutz
Charles J. Lutz
William J. Lutz
Charles J. Lutz
Norman A. Phillips

Rosemary Roberson-Smith
Wendell
William E. Pelt
Robert H. Kelley

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

Budget - Town of Merrimack FY 2002-03

1	2	3	4	5	6	7	8	9
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	WARR. ART.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS ENSUING FISCAL YEAR RECOMMENDED	NOT RECOMMENDED	BUDGET COMMITTEE'S APPROPRIATIONS ENSUING FISCAL YEAR RECOMMENDED	NOT RECOMMENDED

GENERAL GOVERNMENT								
4130-4139	Executive							
4140-4149	Election, Reg. & Vital Statistics	11	15,587	29,671	24,829		24,829	
4150-4151	Financial Administration							
4152	Revaluation of Property	11	259,369	225,354	263,630		263,630	
4153	Legal Expense							
4155-4159	Personnel Administration							
4191-4193	Planning & Zoning Comm Dev	11	636,024	626,154	673,403		673,403	
4194	General Government Buildings	11	235,174	237,788	271,111		271,111	
4195	Canteen							
4196	Insurance							
4197	Advertising & Regional Assoc.							
4199	Other General Government	11	1,330,439	1,141,955	1,455,944		1,455,944	

PUBLIC SAFETY								
4210-4214	Police	11	3,318,076	3,042,713	3,611,019		3,611,019	
4215-4219	Ambulance							
4220-4229	Fire and Ambulance	11	3,302,358	2,730,310	3,625,298		3,625,298	
4240-4249	Building Inspection							
4240-4249	Building Inspection	11	13,118	3,280	60,006		60,006	
4290-4298	Emergency Management							
4299	Other (Including Communications)	11	497,570	359,604	493,406		493,406	

AIRPORT/AVIATION CENTER								
4301-4309	Airport Operations							
HIGHWAYS & STREETS								
4311	Administration	11	177,034	151,999	184,762		184,762	
4312	Highways & Streets	11	1,927,875	1,760,980	2,073,012		2,073,012	
4313	Bridges							

1	2	3	4	5	6	7	8	9
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	WARR. ART. #	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS ENSUING FISCAL YEAR RECOMMENDED	NOT RECOMMENDED	BUDGET COMMITTEE'S APPROPRIATION ENSUING FISCAL YEAR RECOMMENDED	NOT RECOMMENDED
HIGHWAYS & STREETS cont.								
4316	Street Lighting				XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4319	Other	11	375,362	335,918	395,578		305,578	
SANITATION								
4321	Administration				XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4323	Solid Waste Collection				XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4324	Solid Waste Disposal	11	483,859	458,437	517,688		517,688	
4325	Solid Waste Clean-up							
4326-4329	Sewage Coll. & Disposal & Other	11	2,661,591	2,427,960	2,810,843		2,810,843	
WATER DISTRIBUTION & TREATMENT								
4331	Administration				XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4332	Water Services							
4335-4339	Water Treatment, Conserv. & Other							
ELECTRIC								
4351-4352	Admin. and Generation				XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4353	Purchase Costs							
4354	Electric Equipment Maintenance							
4359	Other Electric Costs							
HEALTH/WELFARE								
4411	Administration				XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4414	Pest Control							
4415-4419	Health Agencies & Hosp. & Other	11	77,475	75,004	83,225		83,225	
4441-4442	Administration & Direct Asslet.	11	73,694	75,424	78,395		78,395	
4444	Intergovernmental Welfare Pymts							
4445-4449	Vendor Payments & Other							

Budget - Town of Merrimack

FY 2002-03

1 2 3 4 5 6 7 8 9

ACCT. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	WARR. ART. #	APPROPRIATIONS Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION	
					RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
					ENSURING FISCAL YEAR	ENSURING FISCAL YEAR	ENSURING FISCAL YEAR	ENSURING FISCAL YEAR

2001-02				2000-01			
XXXXXXXXXX				XXXXXXXXXX			
CULTURE & RECREATION				XXXXXXXXXX			
4520-4529	Parks & Recreation	11	623,901	566,581	602,621		602,621
4550-4559	Library	11	976,837	783,848	1,028,416		1,028,416
4583	Patriotic Purposes	11	20,500	16,136	40,500		40,500
4589	Other Culture & Recreation	11	282,462	241,866	229,700		229,700

2001-02				2000-01			
XXXXXXXXXX				XXXXXXXXXX			
CONSERVATION				XXXXXXXXXX			
4611-4612	Admin. & Purch. of Nat. Resources	11	5,345	5,005	5,345		5,345
4619	Other Conservation						
4631-4632	REDEVELOPMENT & HOUSING						
4651-4659	ECONOMIC DEVELOPMENT						

2001-02				2000-01			
XXXXXXXXXX				XXXXXXXXXX			
DEBT SERVICE				XXXXXXXXXX			
4711	Princ.- Long Term Bonds & Notes	11	587,655	922,481	464,768		464,768
4721	Interest-Long Term Bonds & Notes	11	249,277	302,643	216,621		216,621
4723	Int. on Tax Anticipation Notes	11	1	0	1		1
4790-4799	Other Debt Service						

2001-02				2000-01			
XXXXXXXXXX				XXXXXXXXXX			
CAPITAL OUTLAY				XXXXXXXXXX			
4901	Land	11	0	248,179	100		100
4902	Machinery, Vehicles & Equipment	11	343,912	511,730	246,750		246,750
4903	Buildings	11	70,501	762,203	51,851		51,851
4909	Improvements Other Than Bldgs.	11	287,700	731,151	421,200		421,200

2001-02				2000-01			
XXXXXXXXXX				XXXXXXXXXX			
OPERATING TRANSFERS OUT				XXXXXXXXXX			
4912	To Special Revenue Fund						
4913	To Capital Projects Fund						
4914	To Enterprise Fund						
	Saver-						
	Water-						

ACCT.		PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	WARR. ART.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS ENSUING FISCAL YEAR					
						RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
OPERATING TRANSFERS OUT cont.											
				2001-02 XXXXXXXXXX	2000-01 XXXXXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX
		Electric-									
		Airport-									
4915		To Capital Reserve Fund	11	1,739,000	1,992,000	1,448,000					
4916		To Exp.Tr.Fund-except #4917	11	11,500	10,500	7,000					
4917		To Health Maint., Trust Funds									
4918		To Nonexpendable Trust Funds									
4919		To Agency Funds									
SUBTOTAL I				20,583,196	20,776,964	21,475,022					

21,475,022	0	21,475,022
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[illegible]

SPECIAL WARRANT ARTICLES

Special warrant articles are defined in RSA 32:3, VI, as appropriations 1) in petitioned warrant articles; 2) appropriations raised by bonds or notes; or 3) appropriations to a separate fund created pursuant to law, such as capital reserve funds or trusts funds; or 4) an appropriation designated as a nontransferrable article.

on the warrant as a special article or as a nonlapsing or nontransferable article.									
1	2	3	4	5	6	7	8	9	
PURPOSE OF APPROPRIATIONS (RSA 32:3,V)		Appropriations		Actual	SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION		
		WARR.	Prior Year As	Expenditures	ENSURING FISCAL YEAR	NOT RECOMMENDED	RECOMMENDED	ENSURING FISCAL YEAR	NOT RECOMMENDED
Acct.		ART.#	Approved by DRA	Prior Year	RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED	
</									

...INDIVIDUAL WARRANT ARTICLES...

Individual" warrant articles are not necessarily the same as "special warrant articles". An example of an individual warrant article might be negotiated cost

	1	2	3	4	5	6	7	8	9
	items for labor agreements or items of a one time nature you wish to address individually.								
	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	WARR. ART.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS ENSUING FISCAL YEAR		BUDGET COMMITTEE'S APPROPRIATION ENSUING FISCAL YEAR		
Acct.					RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED	
SUBTOTAL	3 RECOMMENDED		XXXXXXXXXX	XXXXXXXXXX	0	XXXXXXXXXX	0	XXXXXXXXXX	

1	2	3	4	5	6
Acct.#	SOURCE OF REVENUE	WARR. ART.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR
TAXES					
			2001-02 XXXXXXXXXX	2000-01 XXXXXXXXXX	XXXXXXXXXX
3120	Land Use Change Taxes		200,000	331,660	0
3180	Resident Taxes				
3185	Timber Taxes		9,000	13,707	10,000
3186	Payment in Lieu of Taxes		3,600	3,563	3,700
3189	Other Taxes		200,000	186,109	225,500
3190	Interest & Penalties on Delinquent Taxes		152,600	153,755	153,100
	Inventory Penalties				
3187	Excavation Tax (\$0.02 cents per cu yd)				
3188	Excavation Activity Tax		12,000	18,576	10,500
LICENSES, PERMITS & FEES					
			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3210	Business Licenses & Permits				
3220	Motor Vehicle Permit Fees		3,500,000	3,712,176	3,700,000
3230	Building Permits		200,000	306,913	225,000
3290	Other Licenses, Permits & Fees		150,228	142,399	152,028
3311-3319	FROM FEDERAL GOVERNMENT		167,247	243,562	133,084
FROM STATE					
			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3351	Shared Revenues		892,141	794,257	900,000
3352	Meals & Rooms Tax Distribution				
3353	Highway Block Grant		405,418	393,905	413,160
3354	Water Pollution Grant		72,451	72,451	72,451
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)		4,598	310,878	4,100
3379	FROM OTHER GOVERNMENTS		0	0	10,500
CHARGES FOR SERVICES					
			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3401-3406	Income from Departments		4,410,109	5,614,795	4,580,779
3409	Other Charges				
MISCELLANEOUS REVENUES					
			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3501	Sale of Municipal Property		7,000	0	7,000
3502	Interest on Investments		910,700	928,458	868,300
3503-3509	Other		153,283	335,526	156,756
INTERFUND OPERATING TRANSFERS IN					
			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3912	From Special Revenue Funds				
3913	From Capital Projects Funds				

1	2	3	4	5	6
Acct.#	SOURCE OF REVENUE	WARR. ART.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR
INTERFUND OPERATING TRANSFERS IN cont.			2001-02 XXXXXXXXXX	2000-01 XXXXXXXXXX	XXXXXXXXXX
3914	From Enterprise Funds				
	Sewer - (Offset)				
	Water - (Offset)				
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds		0	73,000	0
			3,000	5,571	3,000
3916	From Trust & Agency Funds				
OTHER FINANCING SOURCES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3934	Proc. from Long Term Bonds & Notes				
	Amts VOTED From F/B ("Surplus")		1,007,000	725,000	50,000
	Fund Balance ("Surplus") to Reduce Taxes				
TOTAL ESTIMATED REVENUE & CREDITS			13,360,375	14,366,261	11,678,958

****BUDGET SUMMARY****

	SELECTMEN'S * RECOMMENDED BUDGET	BUDGET COMMITTEE'S RECOMMENDED BUDGET
SUBTOTAL 1 Appropriations Recommended (from page 5)	21,475,022	21,475,022
SUBTOTAL 2 Special Warrant Articles Recommended (from page 6)	8,396,188	400,000
SUBTOTAL 3 "Individual" Warrant Articles Recommended (from page 6)	0	0
TOTAL Appropriations Recommended	29,871,210	21,875,022
Less: Amount of Estimated Revenues & Credits (from above, column 6)	19,578,958	11,678,958
Estimated Amount of Taxes to be Raised	10,292,252	10,196,064

* Selectmen's Recommended Appropriations/Budget = appropriations recommended by Board of Selectmen + appropriations recommended by Library Board of Trustees.

Maximum Allowable Increase to Budget Committee's Recommended Budget per RSA 32:18: \$2,119,363
(See Supplemental Schedule With 10% Calculation) plus voted amount for Article 10.

Town of Merrimack

Form MS-7, Page 6 - Fiscal Year 2002-03

SPECIAL WARRANT ARTICLES

Acct.	Purpose of Appropriations	Warrant Article	Appropriations		Actual Expenditures	Selectmen - 2002-03		Budget Committee - 2002-03	
			2001-02	2000-01		Recommended	Not Recommended	Recommended	Not Recommended
4901	Land	10	-	-	-	4,225,000	-	-	4,225,000
4721	Interest - Long Term Bonds and Notes	10	-	-	-	96,188	-	-	96,188
4901	Land	12	-	-	-	900,000	-	-	900,000
4903	Buildings	12	-	-	-	1,200,000	-	-	1,200,000
4909	Improvements Other Than Buildings	12	-	-	-	-	-	-	-
4903	Buildings	13	-	-	-	-	-	-	-
4909	Improvements Other Than Buildings	13	-	-	-	-	1,575,000	-	1,575,000
4903	Buildings	14	-	-	-	-	500,000	-	500,000
4915	Transfer To Capital Reserve Funds	15	500,000	-	350,000	1,575,000	-	-	1,575,000
4915	Transfer To Capital Reserve Funds	16	50,000	-	25,000	350,000	-	350,000	-
4915	Transfer To Capital Reserve Funds		1,182,000	-	700,000	50,000	-	50,000	-
Total			1,732,000	1,075,000	8,396,188	2,075,000	400,000	10,071,188	-

Schedule of Meetings

Abbie Griffin Park Advisory Committee	Second Wednesday of Month - 7:30 p.m.
Board of Selectmen	First and Third Thursday of the Month - 7:30 p.m.
Cable Television Advisory Committee	Second Monday of the Month - 7:00 p.m.
Conservation Commission	Second & Fourth Tuesday of the Month - 7:00 p.m.
Fourth of July Committee	Second Thursday of Month - 7:00 p.m.
Heritage Commission	First Wednesday of the Month - 3:00 p.m.
Parks and Recreation Committee	Third Wednesday of the Month - 7:00 p.m.
Planning Board	Every Tuesday of the Month - 7:30 p.m.
Solid Waste Advisory Committee	Second Thursday of the Month - 7:30 p.m.
Zoning Board of Adjustment	Fourth Thursday of the Month - 7:00 p.m.

Note: Meetings sometime vary. Please call the Selectmen's Office at 424-2331 to confirm the above schedule.

2002 Town Holidays

New Year's Day - Tuesday, January 1, 2002

President's Day - Monday, February 18, 2002

Memorial Day - Monday, May 27, 2002

Independence Day - Thursday, July 4, 2002

Labor Day - Monday, September 2, 2002

Veteran's Day - Monday, November 11, 2002

Thanksgiving Day - Thursday, November 28, 2002

Day After Thanksgiving - Friday, November 29, 2002

Christmas - Wednesday, December 25, 2002

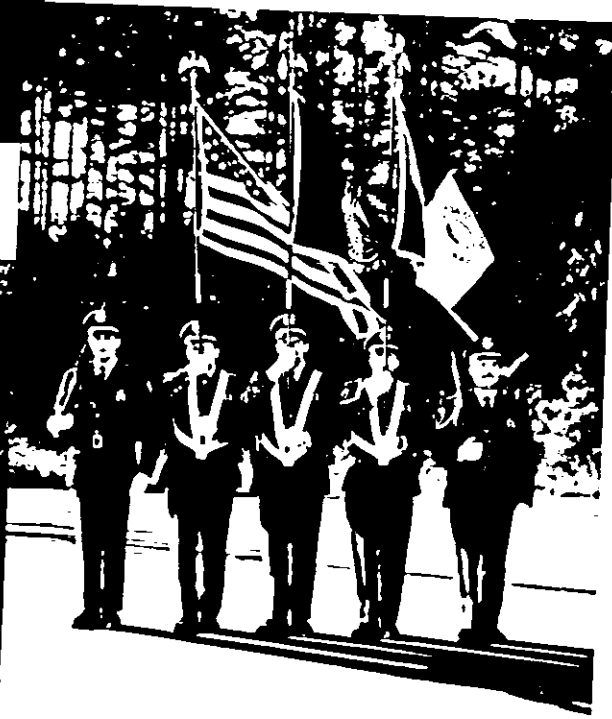
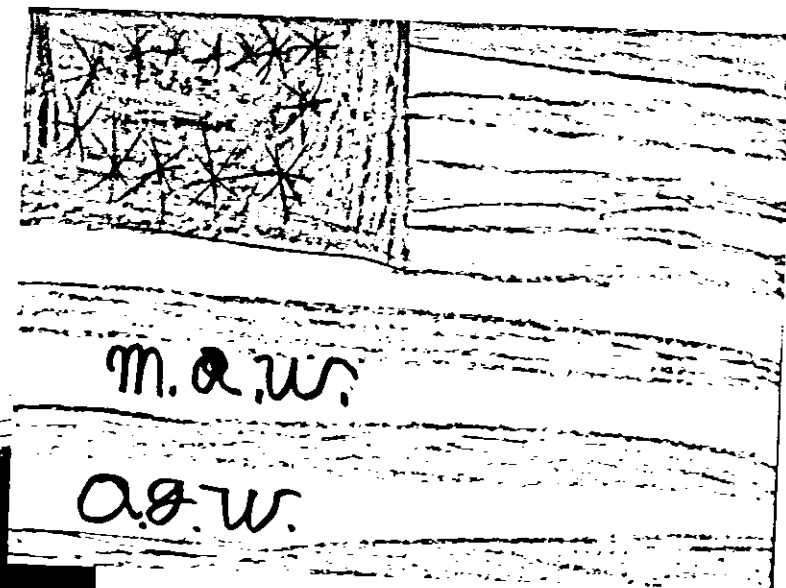
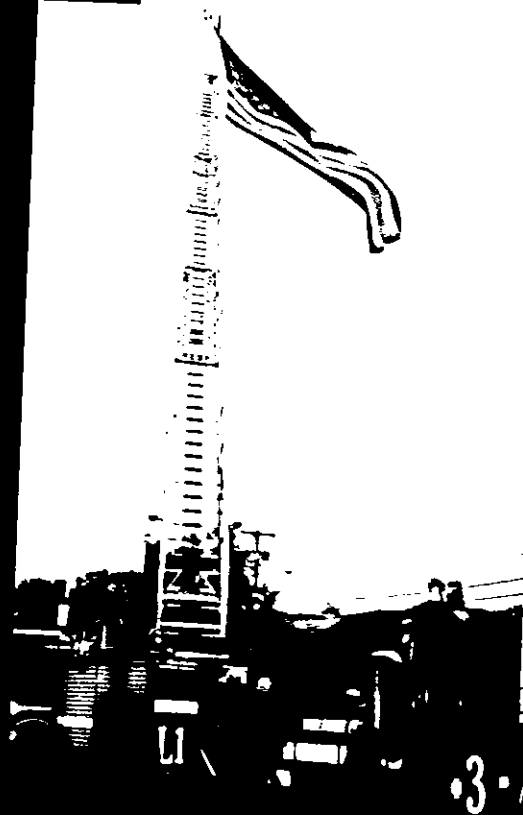
New Year's Day - Wednesday, January 1, 2003

Municipal Services Telephone Directory

Assessor.....	424-5136
Code Enforcement and Inspection	424-3531
Community Development	424-3531
Conservation Commission.....	424-3531
District Court.....	424-9916
Finance Department.....	424-7075
Fire Department.....	424-3690
Highway Garage.....	423-8551
Landfill and Recycling.....	424-2604
Library.....	424-5021
Merrimack Village District (Water Department).....	424-7171
Parks and Recreation	882-1046
Planning and Zoning.....	424-3531
Police Department	424-3774
Public Works Administration	424-5137
Selectmen's Office.....	424-2331
Superintendent of Schools.....	424-6200
Town Clerk/Tax Collector	424-3651
Town Manager.....	424-2331
Wastewater Facility.....	883-8196

Emergency Telephone Numbers (Fire - Police - Ambulance) Dial 9-1-1

	<u>Office Hours</u>
Assessing Department.....	Monday-Friday 8:30 a.m. – 4:30 p.m.
Code Enforcement & Inspection	Monday-Friday 8:00 a.m. – 4:30 p.m.
Community Development	Monday-Friday 8:00 a.m. – 4:30 p.m.
District Court.....	Monday-Friday 8:30 a.m. – 4:30 p.m.
*Landfill and Recycling	Tuesday-Saturday 8:00 a.m. – 4:00 p.m.
*Library	Monday-Thursday 9:00 a.m. – 9:00 p.m.
	Friday-Saturday 9:00 a.m. – 5:00 p.m.
	Sunday 1:00 p.m. – 5:00 p.m.
Parks & Recreation Department.....	Monday-Friday 8:30 a.m. – 4:30 p.m.
Planning & Zoning Department.....	Monday-Friday 8:00 a.m. – 4:30 p.m.
Public Works Administration	Monday-Friday 8:30 a.m. – 4:30 p.m.
Selectmen's Office.....	Monday-Friday 8:30 a.m. – 4:30 p.m.
Town Clerk/Tax Collector	Monday-Friday 8:30 a.m. – 4:30 p.m.
	Second & Fourth Monday of Each Month 8:30 a.m. – 7:00 p.m.
Water District.....	Monday-Friday 8:00 a.m. – 4:30 p.m.
*Special Summer and/or Winter Hours – Please call to confirm these hours.	



Pictures courtesy of the Merrimack News Connection and Ron McPherson Photography. Flag drawing courtesy of Matthew Wojciak, age 6, and Andrew Wojciak, age 4.