

Town of Merrimack, New Hampshire

ANNUAL REPORT

**For The Year Ending
December 31, 2002**



Dates to Remember

April 1, 2003	All real property assessed to owner of record this date.
April 15, 2003	Last day to file current use applications per RSA 79-A. Last day for filing applications for tax-exempt properties and for special assessment of residences in industrial or commercial zone per RSA 75:11. Timber Tax Report of Cut due.
May 1, 2003	Dog licenses expire.
June 30, 2003	Fiscal year ends.
July 1, 2003	Fiscal year begins. Last day to pay first installment on 2003 property taxes without interest penalty.
December 1, 2003	Last day to pay final installment on 2003 property taxes without interest penalty.
March 1, 2004	Last day for veterans to file permanent application for tax exemption (green card). Applies only to those who have not previously applied to Merrimack per RSA 72:33. Last day for filing applications for elderly, blind or handicapped exemptions.
April 1, 2004	All real property assessed to owner of record this date.
April 15, 2004	Last day to file current use applications per RSA 79-A. Last day for filing applications for tax-exempt properties and for special assessment of residences in industrial or commercial zone per RSA 75:11. Timber Tax Report of Cut due.
May 1, 2004	Dog licenses expire.

Annual Report
Of the Town Officers
Of
Merrimack, New Hampshire
For the fiscal year ending
June 30, 2002

This annual report was printed by Riendeau Printing Corp., Hudson, New Hampshire

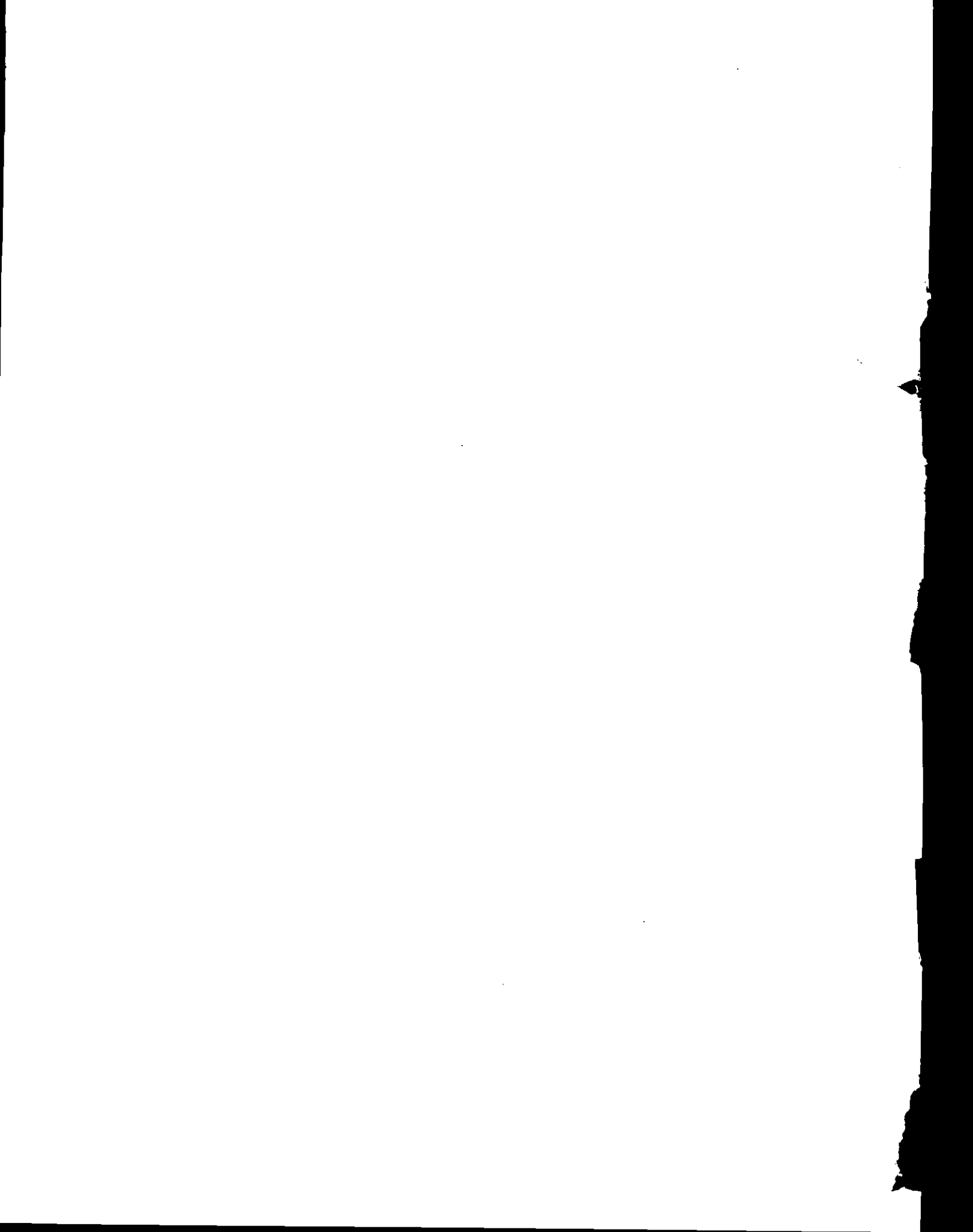


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Introduction

This annual report of the Town of Merrimack has been compiled through the efforts of your local public officials, to serve as a permanent record of the past year.

It is our hope that you find this report to be informative as well as readable. Many hours of time and energy have been put toward the preparation of this report.

We would like to take this opportunity to thank all of the local Town officials who provided the information which is contained within the covers of this report, for without their efforts, there would be no report.

We welcome your questions and comments regarding any of the information contained in this report. Please contact us or our staff at 424-2331.



The Merrimack Board of Selectmen

Norman V. Carr, Chairman
Fran L'Heureux, Vice-Chairman
Anthony Pellegrino
Nancy Gagnon
David W. McCray

In Memory

(No Picture Available)

Elizabeth "Helen" Ahrens Former Supervisor of the Checklist **1915 – 2002**

Elizabeth "Helen" Ahrens, formerly of 25 Cathy Street, passed away on May 15, 2002 at the age of 86. She was born in St. Albans, VT on April 11, 1915. Helen served as a Supervisor of the Checklist for the Town of Merrimack from 1986 to 1992, plus she served as the Treasurer for the Republican Women's Club for a number of years. Helen was also an exceptional seamstress.

In Memory

(No Picture Available)

Oscar E. Decato Former Public Works Department Foreman **1932 – 2002**

Oscar Decato of 34 Amherst Road passed away on May 25, 2002 at the age of 70. He was born in Grafton, New Hampshire on March 30, 1932. He retired from the Town of Merrimack where he worked as a foreman for the Public Works Department, an equipment operator for Local 98 in Longmeadow, MA, and also a driver for Footer Trucking and NE Chemical, both in Merrimack. Oscar joined the Merrimack Fire Department as a call firefighter on August 8, 1960 and resigned in June of 1978. He was an Army veteran, serving from 1952 – 1954 during the Korean conflict. He was a life member and past commander of the American Legion Post 98 and the VFW Post 8641, both in Merrimack. Oscar was also a member and past commander of the Seam Squirrel Military Order of the Puptent No. 1 Cooties.

In Memory



John F. Pelletier

Chief of Police

1925 - 2002

John F. Pelletier, Merrimack's first full-time Police Chief, passed away on September 15, 2002 at his home in Florida at the age of 77. John was born on June 2, 1925. He was the Chief of Police in Merrimack from 1970 until 1981. Updating the equipment within the Police Department to the current technology was one of Chief Pelletier's biggest achievements. John was a valuable asset to the community and will be greatly missed.

In Appreciation



Joseph R. Devine
Chief of Police
1981 - 2002

Joseph R. Devine began working as the Police Chief for the Town of Merrimack on July 18, 1981. He came to us with a long history in law enforcement. His career began in 1956 as a Special Police Officer in Johnston, Rhode Island. By 1971 he had reached the rank of Deputy Police Chief. In 1975 Chief Devine retired from the Johnston Police Department and accepted the position of Chief of Police in St. Johnsbury, Vermont. Before coming to work for the Town of Merrimack, Joe Devine served as Police Chief for six years in Claremont, New Hampshire. Chief Devine gave 21 years of dedicated service to the Town of Merrimack Police Department and is regarded as a true leader. We would like to thank him and wish him a very long and enjoyable retirement.

In Appreciation



Ruth Liberty
Supervisor of the Checklist
1972 – 2002

Ruth first ran for Supervisor of the checklist in 1972 and was elected for her first six-year term. She won re-election to the position every six years until her retirement in 2002, chalking up 30 years in that position. Ruth has continued working in the Town offices since her retirement filling in for those who are absent. All of us in the Town Hall feel fortunate that she continues to grace us with her presence. Everyone wishes Ruth the best in her retirement.

In Recognition



EMT of the Year

Matt Pfeifer

Matt Pfeifer joined the EMS Division in 1993 as a Youth Observer. In October 1995, he became a full member. Since that time he has served as Assistant Team Leader, Team Leader, and Ambulance Officer. In the proposed reorganization of the EMS Division, he became a Lieutenant. Matt has been instrumental in the reorganization of the Division, working both to support the EMS Division members, and with administration to improve the service to the residents of the community. Matt's employer, Saint-Gobain, also recognized him for his volunteer efforts in serving his community.

In Recognition



Fire Fighter of the Year

Danny Belanger

Danny Belanger joined the fire department in 1974. In 1986, he was promoted to Master Firefighter. He has served as union president, vice president and Association president. He coordinated the Boot Drive last year that raised over \$12,000 for the City of New York Fire Department (FDNY) Widows and Orphans fund. He also coordinated the firefighter float in the July 4th parade depicting the raising of the flag by FDNY at Ground Zero. That float won first prize. He has coordinated many projects during his many years with the department. Danny also completed the renovation of the shift commander's office/break room/radio room area of the Central Fire Station. His work, completed while on duty, has saved the taxpayers thousands of dollars. He also mounted and installed the large picture of the FDNY flag raising at Ground Zero, proudly displayed in the main stairwell of the Central Fire Station.

In Recognition



Police Officer of the Year

Chief Joseph R. Devine
(Retired)

Police Chief Joseph R. Devine was honored with the Police Officer of the Year Award for 2002. Under his leadership, the Merrimack Police Department has been able to implement many community oriented programs which are of great benefit to the Town. Some examples of these programs are Good Morning Merrimack, Officer Appraisal, Merrimack Police Bicycle Patrol, and Elementary School Reading. All of which support the Department goal of "Service to the Community". In addition, Chief Devine lead the way to improved technology in the Department, including the use of laptop computers in the patrol cars. Chief Devine retired in September 2002. We would like to thank him for his 21 years of service to the Town of Merrimack and wish him well in his retirement.

Town of Merrimack Employee Recognitions

The Town of Merrimack recognized the following employees in 2002 for their years of dedicated service to the Town.

30 years of service

Becky Sullivan – Waste Water

25 years of service

James Taylor – Waste Water

Cecil Peters – Waste Water

20 years of service

Robert Levan – Finance

Charles Smith – Fire

15 years of service

Evelyn Gillis – Community Development

Mark Akerstrom – Fire

Richard Barrows – Fire

Marc Bechard – Fire

Gerard Beland – Fire

Norman Carr, Jr. – Fire

Bruce Cornelius – Fire

Thomas Kennedy – Fire

Carl Nelsen – Fire

Scott Simpson – Fire

David Trepaney – Fire

Suzanne Gerow – Highway

David Blaine – Waste Water

Lindsay Wilson – Waste Water

5 years of service

Anna Chaput – Communications

Louis Lapointe – DPW

David Lent – DPW

Wayne Lombard – DPW

Richard Gagne – Fire

Sherry Kalish – Parks & Recreation

Janet Killpartrick – Town Clerk

Town Meeting

March 5, 2002
Deliberative Session

The deliberative session of the Annual Town Meeting was convened at 7:15 p.m. in the All-Purpose Room of the Mastricola Middle School on Baboosic Lake Road in Merrimack, New Hampshire, with Town Moderator Lynn Christensen presiding. Moderator Christensen led the Pledge of Allegiance and John Lyons led the invocation.

Moderator Christensen outlined the rules of the meeting and the procedures to be followed. Moderator Christensen took a moment to recognize Tom Mahon and Ruth Liberty for their many years of service to the Town. She noted that Tom is retiring from the Budget Committee this year and Ruth is retiring from the Supervisors of the Checklist, a position she has held for the past 30 years.

Chris Christensen, Chairman of the Board of Selectmen, introduced Board members Tony Holevas, Tony Pellegrino, Vice Chairman Norman Carr, and Fran L'Heureux. He also introduced Town Manager Dean Shankle and Town attorneys Steve Buckley and Dave LeFevre.

Town Manager Dean Shankle introduced the Department Heads, Town Clerk/Tax Collector Diane Pollock, Finance Administrator Robert Levan, Director of Community Communications Heather Anderson, Police Chief Joseph Devine, Fire Chief Bill Pepler, Public Works Director Chip Chesley, Community Development Director Jay Minkarah, Administrative Assessor Anne Whitney, Library Director Janet Angus, Parks and Recreation Director Michael Housman, and Welfare Director Pat Murphy.

Tom Mahon, Chairman of the Budget Committee, introduced the Budget Committee members, Stanley Heinrich, Tom Koenig, Rosemary Robertson-Smith, Charles Hall, Karen Laba, Ed Silva, Barbara Tucker, Tim Cahill, Richard Hinch, Robert Kelly, Norman Phillips, ex-officio members Tony Pellegrino for the Selectmen, Davis Powell for the School Board, and Bill Pockl for the Merrimack Village District, and Secretary Rita Carlton

Article 10. Passage of this article shall override the 10 percent limitation imposed on this appropriation due to the non-recommendation of the Budget Committee. To see if the Town will vote to raise and appropriate the sum of \$4,225,000 for the purchase of approximately 563 acres of land to be used for conservation, open space, recreational facilities and other allowable municipal purposes, said land being located westerly of Naticook Road, southerly of Amherst Road, and northerly of Peaslee Road, including the unbuilt subdivision known as Woodside Estates; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and in an amount not to exceed \$4,075,000, by the withdrawal of \$150,000 from the Land Use Change Tax Conservation Fund, and by any federal, state, or private grants that may be made available in conjunction with said purpose; to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of

Selectmen to apply for and accept said grants of federal, state, and private aid; to authorize the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and financing, including subdividing the land and imposing separate and distinct conservation limitations on portions of the land if so required by any financing agency; and to raise and appropriate the sum of \$96,188 for the purpose of 2002-03 interest on said bonds or serial notes. (60% ballot vote required)
(Recommended by the Board of Selectmen 4-0-0) (Not Recommended by the Budget Committee 9-0-1)

Selectman Holevas moved to accept Article 10 as printed. Selectman Christensen seconded the motion.

Debra Huffman, of 60 Amherst Road, spoke to the article stating that this piece of land would be an enormous asset to the Town. She stated that grants have been received toward the purchase price as people see the value of this property, and that if this article failed and the property was developed it would place a strain on the water supply. Ken Coleman, of 39 Gail Road, spoke in support of the article noting that his principal concern is development of the land resulting in a strain on Town services. Terry Benhardt, of 16 Newton Street, spoke in support of article noting that this land would be a considerable asset to Town, and that the MYA would be interested in future use of this land. Ed Silva, of 51 Meetinghouse Road, spoke in opposition of this article disputing the costs of providing services to the Town should the land be developed. He felt that due to the expected pricing of the homes, the property taxes collected would pay for the services they would use. Daniel Belanger, of 75 Baboosic Lake Road, spoke in opposition of the article. Roy Swonger, of 6 Klara Drive, spoke in support of the article citing concerns over the impact on Town services if the land was developed. He spoke of the benefit to the town with recreational advantages and protection of wildlife habitat. Dennis King, of 10 Derry Street, spoke in support of the article citing the benefits of protecting wild spaces. Conservation Commission Chairman Mike Burke, of 8 Hawthorne Road, spoke in support of the article. He noted that a Town survey conducted in 1998 showed lack of open space, conservation land, development, and wildlife were concerns to the townspeople. Peter Flood, of Shore Drive, spoke in support of the article citing concerns over the impact of houses being built on this land.

Article 11. To see if the Town will vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$21,475,022. Should this Article be defeated, the operating budget shall be \$19,977,200, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Budget Committee 10-0-0)

Budget Committee Chairman Tom Mahon moved to accept Article 11 as printed. Stanley Heinrich, of 31 Kearsarge Lane, seconded the motion.

Chairman Mahon spoke to the article noting the article is the operating budget for the Town. He noted that the budget contained contract settlements for two unions and had very little changes other than personnel costs. He noted that the Budget Committee felt that the Selectmen, Town Manager, and department heads exercised restraint in coming forward with the budget. He noted that the largest impact on the budget was the increased costs for health benefits, which saw a 39% increase. John Gibson, of 305 Baboosic Lake Road, questioned account 01-15-8502 in the library budget asking if this was a library building account and if surplus were available would it get transferred to this account. Pat Heinrich, Library Trustee Chairman, clarified that this account is not for a new library building; rather it is a line item placeholder in the budget in the event that anything needed to be done to the building. John Gibson, of 305 Baboosic Lake Road questioned if there was a capital reserve fund for building maintenance. Pat Heinrich, Library Trustee Chairman, stated there was a capital reserve fund for the building of a new library only. Tom Mahon, Budget Committee Chairman noted that the account in question was strictly a maintenance account.

A motion was made by Heidi Doyon, of 20 Back River Road, to amend Article 11 as follows: To see if the Town will vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles, the amounts set forth on the budget posted with the Warrant, less \$102,001, with the express intent that this deduction be taken out of account 01-15-8502, and 01-15-8510, namely the library building account and the library capital reserve fund account, leaving as the total operating budget \$21,373,021. Should this article be defeated, the operating budget shall be \$19,977,200, which is the same as last year, with certain adjustments required by previous action of the Town, or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. Doris Foss, of 55 Wilson Hill Road, seconded the motion.

Moderator Christensen informed the body that the wording of this article is prescribed by law and cannot be changed. She stated that she would accept the motion as amending the line items in the operating budget. Heidi spoke to the amendment stating she had two concerns. One concern was that the account could be used for a new library building and the other concern was that the library capital reserve funds are appropriated in different places in the warrant. Library Trustee John Buckley, of 3 Gerard Drive, spoke against the amendment and clarified that there is a line item in the operating budget for a capital reserve fund with two sub-accounts. One is for \$2000.00 for roof maintenance and the other is \$100,000 to fund the previously established capital reserve fund for a new library building. He noted that this is the fourth year the capital reserve fund for a new library has been funded this way. He noted that it is a small amount of money to put aside for building of a new library, and is intended for savings to lower future building costs. David McCray, of 18 Trowbridge Drive, spoke against the amendment stating the importance of saving for a new library. He noted that the Library Trustees have worked hard at trying to fund the library in small increments as prior Town Meetings have shown that paying for it all at once was not the will of the Town. Carol Lang, of 4 Greenwood Road, spoke against the amendment stating that putting money into the capital reserve fund will lessen the tax impact to build a future library. Arthur Stockhausen, of 41 Fairway Drive, spoke in

opposition of the amendment stating that capital reserve funds are an economical way to build for the future. Ray Swonger, of 6 Klara Drive, spoke in opposition of the amendment stating that these items are needed. Ken Coleman, of 39 Gail Road, spoke against the amendment stating that this line item allocates a small amount of money on a yearly basis for savings, and the other library articles in the warrant ask for any remaining surplus to be allocated. He noted that these are standard budgetary procedures for funding projects. Tom Mahon, of 31 Naticook Road, spoke in opposition to the amendment stating that the Budget Committee had recommended the Library Trustees establish a capital reserve fund when the building of a new library started to become an issue. He noted that it is common practice to fund capital reserve funds in this manner. John Segedy, of 2 Wheeler Street, spoke in support of the amendment stating he supports the library, believes in capital reserve funds, but has a problem with capital items being in the operating budget.

Moderator Christensen announced she had received a request for a secret ballot vote on the amendment. The results of the secret ballot vote were 73 yes, 238 no. The amendment failed.

Selectman Christensen requested Solid Waste Advisory Committee Chairman Chris Conway introduce the Solid Waste Advisory Committee (SWAC) members. Chairman Conway noted the committee has been working for approximately 12 years on solid waste issues and planning for the landfill closure. He introduced the committee members, secretary Linda Wilson, Director of Public Works Chip Chesley, Ralph Gerenz, Mark Fitzgerald, Roger Lawrence, Ted Parmenter, Board of Selectmen representative Tony Pellegrino, Dave Paul, Leonard Worster, and Joe Mitchell. A round of applause was given to the committee.

Selectman Christensen moved that the discussion and action as taken by this body, or as this body deems appropriate, on the following articles be discussed as a group and not in the sequence printed in the Warrant. This is for articles 12, 13, 14, 17, and 32 which all pertain to landfill closure and what might happen after that event. Following action on Article 32 we will move to Article 15 and then the remaining articles in the sequence in the warrant. Selectman Pellegrino seconded the motion.

Moderator Christensen explained that this motion would allow all landfill issue articles to be discussed together, in the order that they appeared on the warrant.

Moderator Christensen called for vote on the motion. The motion passed.

Article 12. To see if the Town will vote to appropriate \$2,100,000 for the acquisition of land in an industrial or commercial zone of Merrimack, for the construction and equipping of a new solid waste disposal facility on that land, and for related site improvements; to raise said sum without taxation by a withdrawal from General Fund surplus; and, in consideration of the pending closure of the landfill, to rescind Article 17 of the 1988 Town Meeting, which created the Solid Waste Disposal Revenue Fund, and to transfer to the General Fund all monies in said revenue fund at June 30, 2002. This is a special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of

the completion of the project or June 30, 2004. If you support the construction of a transfer station at a site other than the present landfill site, vote for this article and vote for Article 14. If you support the construction of a transfer station at the present landfill site, vote against this article and vote for Article 14. If you support the curbside pickup of residential solid waste and the continued use of the existing recycling facility at the present landfill site, vote against this article and vote against Article 14. If you support the curbside pickup of residential solid waste and the construction of a recycling facility at a site other than the present landfill site, vote for this article and vote against Article 14. (Recommended by the Board of Selectmen 5-0-0) (Not Recommended by the Budget Committee 9-4-0)

Selectman Christensen moved Article 12 as printed. Selectman L'Heureux second the motion.

Selectman Christensen spoke to the article explaining that the intent of the article is to buy a new site in an industrial/commercial zone, build a disposal facility on that site, and move money from the special revenue fund (tipping fees) into the General Fund so that the \$2.1 million dollars can be expended without impact on the tax rate. He noted the many advantages to another location, such as the Mast Road area, are: that area has a low traffic flow; the proximity to exit 10 and the F.E. Everett Turnpike will reduce traffic in residential areas and truck traffic on Route 3; the proximity to the proposed Circumferential Highway would reduce the distance to other competing disposal sites; and it would be a better location for exportation of recyclables or municipal waste by rail. He noted that land at the existing landfill could be freed up for other future purposes. He also noted that the article is tied to Article 14 and should be considered in context with Article 14. Norman Phillips, of 18 Edward Lane, questioned the funding mechanism noting that if both Articles 12 & 14 passed the amount approved would be more than the surplus amount. Selectman Christensen explained that \$2.1 million would be the extent of funding for this year because of the 10% rule limitation and that the approval of Article 14 would be looked at as guidance for how to proceed in the future. He noted that the votes on Articles 12 & 14 are needed to give the Board of Selectmen a sense of direction. Dan Belanger, of 75 Baboosic Lake Road, spoke in support of the article stating that it was time to move to an industrial zone or this issue will continue to impact Lawrence Road residents.

John Segedy, of 2 Wheeler Street, made a motion to remove the words "without taxation" from Article 12. Evan Fulmer, of 36 Shelburne Road, seconded the motion.

David McCray, of 18 Trowbridge Drive, spoke in support of the amendment stating he felt the money in the fund was from taxation, and leaving the wording there would be misleading. Carol Lang, of 4 Greenwood Road, stated she agreed with the intent of the amendment and expressed concern that if the wording "without taxation" is removed, people may believe that new additional taxes will be raised to fund this article.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Carol Lang, of 4 Greenwood Road, asked for clarification of the 10% rule and asked if Articles 12 and 14 both passed, could Article 14 be funded. Selectman Christensen noted that if both articles passed, Article 14 could not be funded. Carol Lang, of 4 Greenwood

Road, stated she was concerned about having an article that could be passed and not enacted. Selectman Christensen stated that the votes on Articles 12 and 14 are important information for guidance of the will of the Town, even if the article couldn't be funded this year. Roy Swonger, of 6 Klara Drive, stated that these were complex articles and the decisions will greatly affect the character of our Town. He noted that he was concerned that the site was unspecified, that this article had the highest cost of the three articles dealing with solid waste issues, and he was uncomfortable that the Budget Committee did not recommend this article. Bruce Parker, of 14 Iris Drive, spoke in support of the article and stated that he was also concerned that the Budget Committee did not recommend the article. Peter Flood, of 6 Shore Drive, spoke in support of the article noting that the landfill originally was supposed to be a temporary facility and should be moved off Lawrence Road. Nat Fairbanks of 5 Sandhill Drive, spoke in opposition of the article, as he believed that an industrial land purchase would remove land from tax rolls and reduce revenue. Selectman Christensen responded that the land they are looking at is in Current Use and currently the Town is collecting minimal taxes on the property.

Article 13. To see if the Town of Merrimack will vote to appropriate \$1,575,000 without taxation for the construction and equipping of a solid waste disposal transfer station in an industrially zoned area at the site of the toxic waste Super fund cleanup off of Wright Avenue in the central part of Merrimack off of the Daniel Webster highway; to raise said sum without taxation by a withdrawal from the General Fund Surplus, and for the Town to acquire said site at virtually no cost to the taxpayer and to appropriate the sum of \$500,000 for potential site improvements from the General Fund Surplus without taxation. The \$500,000 appropriation will provide the site, transfer station, and surroundings with monies to create a pleasant as reasonably possible transfer station site such that it does not become an ugly and unsightly entity. In addition, trash haulers that remove the solid waste from the transfer station will do so during non-peak hours as to have little impact on the Daniel Webster vehicle traffic. In addition, to rescind Article 17 of the 1988 town meeting which created the Solid Waste Disposal Revenue Fund and to transfer all monies in said revenue fund to the General Fund at June 30, 2002. Said site will allow for the curbside pickup trash hauling vehicles for such residents who wish to privately participate in that activity. If you support this article, vote against Article 14 which places a transfer station in a residential area which is not recognized by the Solid Waste Advisory Committee (SWAC) as a long term solution for the Town of Merrimack. This is a Special Warrant article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the project or June 30, 2004. By Petition. (Not Recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee 13-0-0)

Mark Parker, of 49 Lawrence Road, moved Article 13 as printed. Mark Fitzgerald, of 77 Lawrence Road, seconded the motion.

Mark Parker, of 49 Lawrence Road, moved to amend the article by reducing all dollar amounts in the article to zero, thus voiding the article. Tom Mahon, of 31 Naticook Road, seconded the motion.

Moderator Christensen called for vote on the amendment. The amendment passed.

Article 14. To see if the Town will vote: to appropriate \$1,575,000 for the construction and equipping of a solid waste disposal transfer station; to raise said sum without taxation by a withdrawal from General Fund surplus; and, in consideration of the pending closure of the landfill, to rescind Article 17 of the 1988 Town Meeting, which created the Solid Waste Disposal Revenue Fund and to transfer to the General Fund all monies in said revenue fund at June 30, 2002. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the project or June 30, 2004. If you support the construction of a transfer station at the present landfill site, vote for this article and vote against Article 12. If you support the construction of a transfer station at a site other than the present landfill site, vote for this article and vote for Article 12. If you support the curbside pickup of residential solid waste and the construction of a recycling facility at a site other than the present landfill site, vote against this article and vote for Article 12. If you support the curbside pickup of residential solid waste and the continued use of the existing recycling facility at the present landfill site, vote against this article and vote against Article 12. (Recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee 10-2-1)

Selectman Christensen moved Article 14 as printed. Selectman Carr seconded the motion.

Selectman Christensen spoke to the article stating that the article was put forward in combination with Article 12. He stated that if this article passed, the vote would be an authorization to go forward with the transfer station concept. If the article failed, the Town would have to do something else and Article 12 would be the determining factor for location. He noted that because of the 10% Rule, if Article 12 and Article 14 passed no money would be appropriated for this article this year. If Article 12 failed and this article passed then this article could be funded and the project could go forward.

Susan Suprenant, of 69 Lawrence Road, moved to amend Article 14 as follows: To see if the town will vote to appropriate \$1,575,000 for the construction and equipping of a solid waste disposal transfer station; to raise said sum without taxation by a withdrawal from General Fund surplus; and, in consideration of the pending closure of the landfill, to rescind Article 17 of the 1988 Town Meeting, which created the Solid Waste Disposal Revenue Fund and to transfer to the General Fund all monies in said revenue fund at June 30, 2002. Passage of this article to be contingent on passage of Article 12. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the project or June 30, 2004. Mark Fitzgerald, of 77 Lawrence Road seconded the motion.

Susan Suprenant, of 69 Lawrence Road, spoke to the amendment stating that there were 100 acres of land at the landfill site that could be utilized for recreational purposes, and that this would open up this parcel of land for the Town. Carol Lang, of 4 Greenwood Road, spoke against the amendment stating she sympathizes with the Lawrence Road residents but she believed the voters need a choice and she would like to see the original wording put forward to the voters. Muriel Lortie, 51 Lawrence Road, spoke in support of the amendment stating she wants a transfer station in a commercial/industrial area. She

reviewed her experiences and expressed frustration of living on the "dump road". Pamela Fitzgerald, of 77 Lawrence Road, spoke in favor of the amendment citing concerns with infrastructure issues in placing a transfer station on Lawrence Road. Roy Swonger, of 6 Klara Drive, spoke against the amendment stating that it removes choice from voters, changes the meaning of article, and puts the article in conflict with the wording of Article 12. Mark Fitzgerald, of 77 Lawrence Road, spoke in support of the amendment stating that during the public hearings on this issue a consistent theme has been that a transfer station should not be on Lawrence Road. Norman Phillips, of 18 Edward Lane, spoke in support of the amendment stating that the transfer station should not be on Lawrence Road and the choice for a transfer station on Lawrence Road should not be put forward. David McCray, of 18 Trowbridge Drive, spoke in support of the amendment stating that a transfer station doesn't belong on Lawrence Road. Janine Lawrence Winer, of 61 Lawrence Road, spoke in support of the amendment stating that Lawrence Road residents were originally told the dump was temporary and this should be moved to another location. Ken Coleman, of 39 Gail Road, spoke in support of the amendment stating that it clarifies the choices and does not allow unwise choices to go forward to the voters. Ed Silva, of 51 Meetinghouse Road, spoke in support of the amendment stating that the Lawrence Road residents were originally told that dump was a short-term solution for trash needs, and this will fulfill the Town's commitment of a short term solution. Alex Frueauf, of 24 Maidstone Drive, spoke in support of the amendment stating that it would clarify the choices to the voters. Mark Parker, of 49 Lawrence Road, spoke in support of the amendment and addressed infrastructure needs should a transfer station be put on Lawrence Road. Mitsy Frueauf, of 24 Maidstone Drive, spoke in support of the amendment stating it was inappropriate to put the Lawrence Road option forward to the voters.

Moderator Christensen called for a vote on the amendment. The amendment passed.

Chuck Mower, 4 Depot Street, spoke to the article expressing concern that passage of this article will mean that the governing body wants a transfer station. Carol Lang, of 4 Greenwood Road, spoke in support of the article noting that the voters will have a choice between a transfer station and curbside.

Roy Swonger, of 6 Klara Drive, moved to reconsider Article 12. The audience seconded the motion. Moderator Christensen called for vote on the request to reconsider Article 12. The motion passed.

Roy Swonger, of 6 Klara Drive, moved to amend Article 12 to strike the advisory language off of the end of the article so that the Article would read: To see if the Town will vote to appropriate \$2,100,000 for the acquisition of land in an industrial or commercial zone of Merrimack, for the construction and equipping of a new solid waste disposal facility on that land, and for related site improvements; to raise said sum without taxation by a withdrawal from General Fund surplus; and, in consideration of the pending closure of the landfill, to rescind Article 17 of the 1988 Town Meeting, which created the Solid Waste Disposal Revenue Fund, and to transfer to the General Fund all monies in said revenue fund at June 30, 2002. This

is a special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the project or June 30, 2004. Ed Silva, of 51 Meetinghouse Road, seconded the motion.

Tom Werst, of 5 Forsythia Lane, spoke against the amendment stating he felt not all of the verbiage needed to be removed. Norm Phillips, of 18 Edward Lane, spoke in support of the amendment noting that the intent was to provide clean verbiage to voters on the ballot and felt that this amendment would do this.

Moderator Christensen called for a vote on the amendment. The amendment passed.

Tim Tenhave, of 25 Souhegan Drive, moved to restrict reconsideration on Articles 12 and 14. Bob L'Heureux, of 94 Back River Road, seconded the motion.

Moderator Christensen called for vote on the motion. The motion passed.

Article 17. To see if the Town will vote to amend Chapter 138 of the Code of the Town of Merrimack entitled "Solid Waste Facility". The following amendment shall replace the existing Section 138-4, Section D, in its entirety.

138-4. Fees

- D. The Board of Selectmen of the Town of Merrimack shall have the authority to revise the fees charged under this chapter and to impose fees charged, per ton, per trip, per bag, by a user fee system (such as "pay per bag program") or by such other means they should deem appropriate, including the authority to charge and impose fees for the disposal of solid waste requiring special handling. Before the adoption of any such revised fee schedule or before the imposition of fee collection for the special handling of certain materials, the selectmen shall hold a public hearing and they shall publish a notice of any fee changes in a newspaper of general circulation in the town at least thirty days prior to the implementation of any changes or the implementation of a new fee schedule for the special handling of certain materials.

Selectman Pellegrino moved Article 17 as printed. Selectman Christensen seconded the motion.

Selectman Pellegrino spoke to the article noting that the Town Code currently allows a fee to be charged to commercial haulers, without this change to the ordinance, the Town would not be able to implement a fee to residential customers for a program such as Pay-as-You-Throw. Public Works Director Chip Chesley spoke to the article noting that it authorizes the Selectman to set up a program such as Pay-As-You-Throw. Tom Mahon, of 31 Naticook Road, spoke in support of the article noting it made economical sense to be able to offset trash disposal costs. Norman Phillips, of 18 Edward Lane, spoke in support of the article. Wayne Morrison, of 42 Maidstone Drive, spoke in support of the article stating he felt it would encourage recycling; however, he also felt that it would encourage illegal dumping as a result of people having to pay to dispose of trash. Pamela Fitzgerald,

of 77 Lawrence Road, spoke in support of article as it allows a choice, noting that people will choose their disposal costs by determining what they will throw away vs. recycling. Tom Mahon, of 31 Naticook Road, stated that communities that have gone to a Pay-As-You-Throw program have experienced no change in the amount of illegal dumping. He noted that trash usually has identifying items and can be traced. Ted Parmenter, of 48 Valleyview Drive, noted that a survey conducted by the Governor's Council showed that illegal dumping was not a problem. Arthur Stockhausen, of 41 Fairway Drive, stated he is against the article and Pay-as-You-Throw. Kim Smith, of 8 Marty Drive, supports the article and Pay-as-You-Throw stating that increased recycling reduces trash disposal fees and revenues are realized by recyclables. Mark Parker, of 49 Lawrence Road, stated he would support Pay-As-You-Throw if recycling would support it.

Don Chisholm, of 55 Bates Road, moved to restrict reconsideration of Article 10. Mark Fitzgerald, of 77 Lawrence Road seconded the motion.

Moderator Christensen called for vote on the motion. The motion passed.

Stan Heinrich, of 31 Kearsarge Lane, moved to restrict reconsideration of Article 11. Mark Fitzgerald, of 77 Lawrence Road, seconded the motion.

Moderator Christensen called for vote on the motion. The motion passed.

Norman Phillips, of 18 Edward Lane, moved Article 32 as printed. The audience seconded the motion.

Norman Phillips, of 18 Edward Lane, spoke to the article stating there were economic benefits of curbside. He presented cost figures from other communities as a comparison of what expected costs would be if this were implemented in Town.

Ted Parmenter, of 48 Valleyview Drive, moved to amend Article 32 as follows: to see if the Town will vote to direct the Board of Selectmen to institute weekly curbside pickup of trash and curbside recycling and continue the drop off facility in its present site on Lawrence Road for yard wastes and other bulky items as is now done for all Merrimack residents. Norman Phillips, of 18 Edward Lane, seconded the amendment.

Ted Parmenter, of 48 Valleyview Drive, spoke to the article noting that it deletes the reference to the transfer station and allows another option to a transfer station or curbside collection. This will allow for the option of a transfer station, curbside collection, or curbside collection with the curbside materials being brought to a transfer station. Bob Hamm, of 10 Jefferson Drive, spoke against the amendment stating that a drop off site does not belong on Lawrence Road. Nat Fairbanks, of 5 Sandhill Drive, spoke against the amendment stating that Lawrence Road should not be an option for a drop-off site.

Moderator Christensen called for a vote on the amendment. The show of cards was too close to call, and Moderator Christensen called for a hand count. The amendment failed.

Roy Swonger, of 6 Klara Drive, moved to amend Article 32 as follows: To see if the Town will vote to direct the Board of Selectmen to institute weekly curbside pickup of trash and curbside recycling. Pamela Fitzgerald, of 77 Lawrence Road, seconded the motion.

Roy Swonger, of 6 Klara Drive, spoke to the amendment stating that the original article was restrictive and retained the Lawrence Road site. Dennis King, of 10 Derry Street, spoke in opposition of amendment stating his concern that if the transfer station article failed, and this article passed there would be a problem with disposal of bulky items and yard wastes.

Moderator Christensen called for a vote on the amendment. The amendment failed.

David McCray, of 18 Trowbridge Drive, spoke in support of article stating it provided an option to the voters. Nat Fairbanks, of 5 Sandhill Drive, spoke in opposition of the article explaining his past experiences with curbside collection. He noted concerns with animals getting into the trash and garbage being strewn in the streets.

Dennis King, of 10 Derry Street, made a motion to amend Article 32 as follows: to see if the Town will vote to direct the Board of Selectmen to institute weekly curbside pickup of trash and curbside recycling, and continue the drop-off facility in its present site on Lawrence Road for yard waste and other bulky items as is now done for all Merrimack residents; approval of this article rendering invalid any article approving a transfer station with the purchase of industrial land. Ed Silva, of 51 Meetinghouse Road, seconded the amendment.

Dennis King, of 10 Derry Street, spoke to the amendment noting that since Articles 12 and 14 were linked he felt this would clear up any confusion over the choices presented.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Bob Hamm, of Jefferson Drive, made a motion to amend Article 32 as follows: To see if the town will vote to direct the Board of Selectmen to institute weekly curbside pickup of trash and curbside recycling and establish a drop-off facility in an industrially zoned location for yard waste and other bulky items as is now done for all Merrimack residents rendering invalid any article approving a transfer station. Ed Silva, of 51 Meetinghouse Road, seconded the amendment.

Bob Hamm, of 10 Jefferson Drive, spoke to the amendment stating that the change would place the drop-off location in an industrial location rather than on Lawrence Road. Norman Phillips, of 18 Edward Lane, spoke against the amendment noting that it was contingent on Article 12 being passed. Mark Parker, of 49 Lawrence Road spoke in support of the amendment noting it would eliminate the issue of trash collection in a residential area. Dennis King, of 10 Derry Street, spoke in opposition of the amendment stating that existing space should be used. Mark Fitzgerald, of 77 Lawrence Road, spoke against the amendment stating that a common sense approach would be to use the existing site for bulky drop off items. Chuck Mower, of 4 Depot Street spoke against the amendment

noting that curbside pickup and maintenance of the drop-off site on Lawrence Road is the common sense solution. He noted that not enough information on has been presented on the issues.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Stanley Heinrich, of 31 Kearsarge Lane, made a motion to suspend this meeting and take up the discussion of Article 32 as the first item on the agenda on Thursday evening. Pat Heinrich, of 31 Kearsarge Lane, seconded the motion.

The meeting recessed at 11:15 PM.

The Deliberative Session was re-convened on Thursday, March 7, 2002 at 7:08 PM.

Selectman Christensen spoke to the article noting that the number of attempts to amend the article showed that the body was troubled by this article. He also stated that there is a conflict with the language that renders other articles invalid. Norman Phillips, of 18 Edward Lane, noted that the phrase is in the article as a warning so that if the voters want a transfer station they should not vote for Article 32. Bruce Parker, of 14 Iris Drive, questioned if this was a binding article. Town Manager Dean Shankle noted that attorney opinion was that since there is no funding tied to the article, if it passed it would not be able to be implemented this year. It would direct the Selectman to study the issue and make a proposal next year. Arthur Stockhausen, of 41 Fairway Drive, spoke against the article stating that it was too restricting.

Arthur Stockhausen, of 41 Fairway Drive, made a motion to amend Article 32 as follows: To see if the Town will vote to give the Board of Selectmen a choice to offer weekly curbside pickup of trash via either a private contractor or a choice of approved vendors and/or to develop a plan to purchase land, build and maintain a transfer/recycling center for bulk waste, yard waste, in an industrial center other than the Lawrence Road site. Evan Fulmer, 36 Shelburne Road, seconded the motion.

Arthur Stockhausen, of 41 Fairway Drive, spoke to the amendment stating that it gives the Board of Selectmen choices to research for an alternative to the trash solution. Roy Swonger, of 6 Klara Drive, spoke against the amendment stating that this amendment would start the whole process over. Dennis King, of 10 Derry Street, spoke against the amendment stating that the Lawrence Road site should be left as an option for drop-off of yard wastes and bulky items. Carolyn Whitlock, of 239 Baboosic Lake Road, spoke against the amendment stating that it made no sense to start the process over again as the Solid Waste Advisory Committee has spent years trying to create a plan for the landfill closure. Mark Fitzgerald, of 77 Lawrence Road, spoke against the amendment stating the bulky items and yard wastes should go on Lawrence Road. Carol Lang, of 4 Greenwood Road, spoke against the amendment stating that it does not offer clarification of the issues to the voters. David McCray, of 18 Trowbridge Drive, spoke against the amendment stating that the original wording gave the voters a clear choice. Chuck Mower, of 4 Depot Street, spoke against the amendment stating that the original article gave a clear choice

and should go forward for vote. Pamela Fitzgerald, of 77 Lawrence Road, spoke in opposition of the amendment stating that it is confusing and the original article gives voters a choice and should go forward.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Carol Lang, of 4 Greenwood Road, moved to amend Article 32 as follows: To see if the Town will vote to direct the Board of Selectmen to institute weekly curbside pickup of trash and curbside recycling, and continue the drop-off facility in its present site on Lawrence Road for yard waste and other bulky items as is now done for all Merrimack residents. You should not vote for this article if you want a transfer station to be built. Norman Phillips, of 18 Edward Lane, seconded the amendment.

Carol Lang, of 4 Greenwood Road, spoke to the amendment stating that was being put forth as compromise and that the advisory note should clear up the choice issues on this matter. Tom Tyrrell, of 84 Bean Road, spoke in support of the amendment stating that the choices are clear and the voters will understand the choices. Selectman Carr spoke in support of the amendment stating that it cleared up the choice issue. Norm Phillips, of 18 Edward Lane, stated he supported the amendment. Roy Swonger, of 6 Klara Drive, spoke against the amendment stating that the original article was clear and this amendment did not clarify the issues. He stated that if all articles passed or failed there would be no clear direction of the will of voters. Carol Lang, of 4 Greenwood Road, stated that the reason she proposed the amendment was due to concern over an article invalidating another article and the possibility of ending up in court over that issue. Mark Fitzgerald, of 77 Lawrence Road, stated that he supported the amendment. Evan Fulmer, of 36 Shelburne Road, spoke in support of the amendment noting it would allow the Lawrence Road site to continue to be used for a drop-off facility. Selectman Pellegrino spoke in support of the amendment stating that it would allow a choice to the voters. Ed Silva, of 51 Meetinghouse Road, spoke in support of the amendment, and also noted that he was concerned about how solid waste information had been brought to the public.

Moderator Christensen called for a vote on amendment. The amendment passed.

David McCray, of 18 Trowbridge Road, moved to restrict reconsideration on Article 13. Chuck Mower, of 4 Depot Street, seconded the motion.

Moderator Christensen called for a vote on the motion. The motion passed.

Ed Silva, of 51 Meetinghouse Road, made a motion to restrict reconsideration of Article 32. Stan Heinrich, of 31 Kearsarge Lane, seconded the motion.

Moderator Christensen called for a vote on the motion. The motion passed.

Article 15. Shall the Town vote to raise and appropriate the sum of \$350,000 to be added to the Library Construction Capital Reserve Fund? By Petition. (Recommended by the Library Board of Trustees) (Recommended by the Board of Selectmen 4-0-1) (Recommended by the Budget Committee 11-1-0)

Library Trustee John Buckley moved to accept Article 15 as printed. Pat Heinrich, of 31 Kearsarge Lane, seconded the motion.

Library Trustee John Buckley spoke to the article stating that this would fund the existing Library Construction Capital Reserve Fund and is part of a multi-year strategy for funding a new library. This article is similar to other articles presented during the past four years.

Dennis King, of 10 Derry Street, made a motion to amend the article to change the amount from \$350,000 to \$200,000. Tom Tyrrell, of 84 Bean Road, seconded the motion.

Ed Silva, of 51 Meetinghouse Road, spoke against the amendment stating that the article is consistent with those presented in the past, and is part of the plan in place for a new library. Stan Heinrich, of 31 Kearsarge Lane, spoke against the amendment stating that this fund is for a savings account, noting that the Town has overwhelmingly supported these accounts in past. Carolyn Whitlock, of 239 Baboosic Lake Road, spoke against the amendment as she felt the original amount was reasonable. Library Trustee John Buckley spoke against the amendment stating that the amount of money requested this year is less than the amount approved last year. He noted that this is a consistent funding source that will stabilize the tax rate in long-term as it will reduce the total cost needed to build a new library.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Tom Koenig, of 1 Danforth Road, spoke against the article stating that the appropriate way to pay for the library is through bonding.

Stan Heinrich, of 31 Kearsarge Lane, made a motion to restrict reconsideration of Article 15. John Buckley, of 3 Gerard Drive, seconded the motion.

Moderator Christensen called for a vote on the motion. The motion passed.

Article 16. Shall the Town transfer to the Library Construction Capital Reserve Fund from any unencumbered surplus funds in the Library Operating Budget on hand at the end of the fiscal year 2001-2002, \$50,000 or 100% of the surplus, whichever amount is less? By Petition. (Recommended by the Library Board of Trustees) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

Library Trustee John Buckley moved Article 16 as written. Pat Heinrich, 31 Kearsarge Lane, seconded the motion.

Library Trustee John Buckley spoke to the article stating that this will allow any surplus monies from the current fiscal year to be placed into the capital reserve fund and that this article is similar to those presented in prior years.

Stan Heinrich, of 31 Kearsarge Lane, made a motion to restrict reconsideration on Article 16. John Buckley, of 3 Gerard Drive, seconded the motion.

Moderator Christensen called for a vote on the motion. The motion passed.

Article 18. To see if the Town will vote to authorize the Selectmen to enter into a Land Management Agreement to construct a public boat access facility on the Merrimack River in Merrimack, New Hampshire, Tax Map Parcel 4D-1/10, with the New Hampshire Fish and Game Department, acting through the Office of the Attorney General. The Land Management Agreement shall be recorded at the Hillsborough County Registry of Deeds, pursuant to which, the State shall be responsible for the construction, repair and replacement of any capital improvements to the boat access facility, and the Town shall be responsible for the management, operation and maintenance of the boat access facility. The Town shall retain full ownership and control of the boat access facility, subject to the covenant and restriction that usage of the boat access facility may not be restricted to Town residents. (Recommended by the Board of Selectmen 5-0-0)

Selectman Carr moved Article 18 as printed. Selectman Christensen seconded the motion.

Selectman Carr spoke to the article noting that the Town has limited access to the Merrimack River via the existing boat ramp, which is mainly washed out, and that it would be difficult to get other access to the river on the Merrimack side because of this preexisting boat ramp. He noted that it would be an advantage to allow the Town to enter into an agreement with the State to build a new boat ramp facility. Representative Robert L'Heureux, of 94 Back River Road, spoke to the article stating that the boat ramp is dilapidated and in need of repair. It is the only access to launch powerboats on both the Merrimack and Litchfield sides of the river between Nashua and Bedford. He stated it would be the second key step taken by the Town to develop river front property as a recreational area. The first step was when the Town replaced the bridge on the property. He stated that it would be an advantage to the Town as well as the Fish and Game Department as Fish and Game will construct a boat ramp and parking area in exchange for the Town allowing them to use the area. All construction costs would be paid by the State except for the daily maintenance, which would be the Town's responsibility. Ed Silva, of 51 Meetinghouse Road, stated he supported the article. He also noted there is some expense involved such as road improvements that are in this year's budget. Dennis King, of 10 Derry Street, questioned if there would be an area for picnic tables at this riverfront area. Selectman Carr responded that there would be an area available, and he also noted that the proposal is handicapped accessible. Roy Swonger, of 6 Klara Drive, stated he supported the article. He expressed a concern with traffic and signaling. Parks and Recreation Committee Chairman Janet Cormier, of 29 Walnut Circle, stated that the committee supported the article and has a master plan proposal for the development and utilization of the area.

Article 19. To see if the Town will vote to adopt the provisions of RSA 41:14-a, and to authorize the Board of Selectmen to acquire or sell Town owned land, buildings, or both. Once adopted these provisions shall remain in effect until specifically rescinded by the Town at any duly warned meeting. Description: RSA 41:14-a authorizes a Board of Selectmen to acquire or sell Town owned land or buildings, or both. Currently, such a proposed sale or acquisition is required to be presented to the legislative body at Town Meeting. Under RSA 41:14-a, such a proposed sale or acquisition would be submitted to the Planning Board and Conservation Commission. Following the receipt of the recommendation of the Board and Commission, the Selectmen shall hold two public hearings, at least 14 days apart, on the proposed sale or acquisition. The selectmen shall then vote on the proposed sale or acquisition between 10 and 14 days after the second public hearing. In the event that a written petition signed by 50 registered voters is presented to the Selectmen prior to the Selectmen's vote, the proposed acquisition or sale shall instead be inserted as a warrant article and presented to the legislative body at Town Meeting. The authority granted to selectmen under RSA 41:14-a does not extend to the sale of certain Town owned conservation land, Town forest and real estate which has been given, devised, or bequeathed to a Town for charitable or community purposes.

Selectman Carr moved Article 19 as printed. Selectman Christensen seconded the motion.

Selectman Carr spoke to the article noting that a recent law was passed which allows towns to purchase land between town meetings. The intention of the law is to aid towns with the purchase of land if land becomes available and the sale would not wait until town meeting. Passage of this article would grant the Board of Selectmen the authority to purchase land through a public hearing process without having to wait for authorization to purchase at a town meeting. Ed Silva, of 51 Meetinghouse Road, spoke against the article citing concern over the petition process that the voters would have to use if they did not approve of the pending land purchase. Dennis King, of 10 Derry Street, stated he supported the article. Ken Coleman, of 39 Gail Road, spoke in support of the article stating it would be an advantage to the Town. He gave an example by noting that the School District almost lost an opportunity to purchase a piece of land due to the timing of the annual meeting. Carolyn Whitlock, of 239 Baboosic Lake Road, spoke in support of the article. Selectman Christensen spoke in support of the article noting that it also applied to the acquisition of land by donation or land swaps. Elaine Lyons, of 12 Shore Drive, spoke in support of the article.

Article 20. To see if the Town will vote to deposit one hundred percent (100%) of the revenues of all future payments collected by the Town pursuant to RSA 79-A (the Land Use Change Tax) in the Conservation Fund in accordance with RSA 36-A: 5 III as authorized by RSA 79-A: 25 II.

Selectman Christensen moved Article 20 as printed. Selectman L'Heureux seconded the motion.

Conservation Commission Chairman Mike Burke, of 8 Hawthorne Road, spoke to the article stating it will give funding for conservation purposes. He stated 87 municipalities in

the State have all or some of the current use tax going to the Conservation Commission to be used to preserve and protect open spaces, and the Commission is requesting funding to do the same thing here. Ed Silva, of 51 Meetinghouse Road, spoke in support of the article noting that should Article 10 fail there could be a substantial amount of money going to conservation not the general fund. Debra Huffman, of 60 Amherst Road, spoke in support of the article stating the importance of conserving open space.

Article 21. To see if the Town will vote to discontinue that portion of Ries Drive northeasterly of the southwesterly boundary of Tax Map Parcel 7D/281. A turn-around shall be constructed by the Town as shown on the plan entitled "Minor Subdivision Plan, Map 7D Lot 281", prepared for Arnold and Claire Ries, by Granite State Surveying, dated October 23, 1998, recorded at the Hillsborough County Registry of Deeds as Plan #29950 and at the Town of Merrimack Community Development Department as Plan #269A. Once completed, said turn-around shall demarcate the limits of the Town maintained portion of the remainder of Reis Drive.

Selectman L'Heureux moved Article 21 as written. Selectman Christensen seconded the motion.

Selectman L'Heureux spoke to the article noting that it is to discontinue a portion of Ries Drive. This portion represents a small piece of land that the Ries' had given to build a road where a turnaround was needed. The turnaround has been built and the Ries' would like to have their piece of land back.

Article 22. To see if the Town will vote to adopt the following ordinance regulating the sale of fireworks:

1. Purpose; Statutory Authority.

This chapter is enacted by the legislative body of the Town of Merrimack for the protection and preservation of the health, safety and welfare of the general public as authorized pursuant to RSA 160-B: 10 and RSA 160-C:6.

2. Definitions.

As used in this Chapter, the following term(s) shall have the meanings indicated:

FIREWORKS – Any composition or device designed to produce a visible or audible effect by combustion, deflagration, or detonation as defined by RSA 160-B:1 and RSA 160-C:1. Fireworks shall include all fireworks, including but not limited to, "consumer fireworks," "display fireworks," or "permissible fireworks" as defined by RSA 160-B:1 and RSA 160-C:1. Fireworks shall not include auto flares, party poppers, sparklers, paper caps containing an explosive content of .25 grain (16.2 mg) or less, and toy pistols, guns, canes or other devices for use of such caps, the sale and use of which shall be permitted at all times.

PERSON – Any natural person, corporation, unincorporated association or other legal entity, including that person's agents, legal representatives, heirs, and/or successors and assigns.

DISPLAY – The use, explosion, activation, ignition, discharge, firing of a firework as defined by RSA 160-B:1.

SALE – To sell, give, or transfer to another, with or without consideration, as defined by RSA 160-B:1 and RSA 160-C:1.

3. Sale of Fireworks.

Pursuant to RSA 160-B:10 and RSA 160-C:6, the sale of fireworks within the Town of Merrimack shall be prohibited.

4. Disposal of Unfired Fireworks.

The Fire Chief shall be authorized to seize, take, remove or cause to be removed, at the expense of the owner, all fireworks possessed or offered for sale in violation of this Chapter.

5. Compliance with Other Laws; Conflicting Provisions

The regulations set forth in this Chapter are to be read in the context of and in concert with all applicable local, state and federal regulations. To the extent that these regulations differ from other applicable local, state and federal regulations, the more stringent regulations apply.

6. Penalties.

Any person who violates the provisions of this Chapter, in addition to the penalties set forth in RSA §160-B:1 *et seq.* and RSA §160-C:1 *et seq.*, shall be subject to civil fines and penalties not to exceed \$1,000.00 for each offense.

Selectman Pellegrino moved Article 22 as written. Selectman L'Heureux seconded the motion.

Chief Fire Chief Bill Pepler spoke to the article stating that presently the Town does not have any laws prohibiting fireworks companies from coming into Town to sell fireworks. He stated that the Fire Department felt that large quantities of fireworks being stored in Town would be dangerous.

John Segedy, of 2 Wheeler Street, made a motion to amend section four to read: The Fire Chief shall be authorized to seize, take, remove or cause to be removed, at the expense of the owner, all fireworks offered for sale in violation of this Chapter. Dennis King, of 10 Derry Street, seconded the motion.

John Segedy, of 2 Wheeler Street, spoke to the amendment stating that section four gave the Fire Chief discretion to prevent ownership of fireworks. He noted his concern over the word "possession" as a person may have fireworks for their own use. He noted that this amendment would allow someone who purchased fireworks for their own use to be able to do so. Town Manager Dean Shankle noted that the intent of the article was to prohibit the storage of fireworks that are intended for sale. Fire Chief Bill Pepler noted that the goal of the article was to restrict the possession of fireworks for sale.

Moderator Christensen called for a vote on the amendment. The amendment failed.

John Segedy, of 2 Wheeler Street, moved to amend section four to read: The Fire Chief shall be authorized to seize, take, remove or cause to be removed, at the expense of the owner, all fireworks possessed for or offered for sale in violation of this Chapter. Dennis King, of 10 Derry Street, seconded the motion.

Moderator Christensen called for a vote on the amendment. The amendment passed.

Stanley Heinrich, of 31 Kearsarge Lane, questioned the definition of sale in section two of the ordinance. He expressed concern that if someone purchased fireworks, and then gave them to someone else to use, they could be in violation of this ordinance as the definition listed is to "give or transfer with or without consideration". Fire Chief Bill Pepler stated that it was the intent of the article to prohibit the sale of fireworks.

Stanley Heinrich, of 31 Kearsarge Lane, moved to amend section two of the ordinance to remove the words "give or transfer to another with or without consideration" and have a new sentence that would read to sell as defined by RSA 160-B:1 and RSA 160-C:1. Debra Huffman, of 60 Amherst Road seconded the motion.

Stanley Heinrich, of 31 Kearsarge Lane, spoke to the amendment stating he felt it clarified the issue and would allow for fireworks to be given away as the intent is to prohibit selling of fireworks. Chief Pepler noted that he supported the change if it clarified the issue. David Blake, of 93 Wilson Hill Road, questioned if the new definition of sale conflicted with the definition in the RSA's. Roy Swonger, 6 Klara Drive, spoke against the amendment stating that the original wording should be kept as it refers directly to the RSA. Dennis King, of 10 Derry Street, spoke against the amendment stating that the RSA language as defined could defeat the purpose of the language if the RSA contained the same wording.

Moderator Christensen postponed discussion of this article so that the RSA definition could be found and discussed with the body.

Article 23. Shall we modify the elderly exemptions from property tax in the Town of Merrimack, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, \$75,000; for a person 75 years of age up to 80 years \$100,000; for a person 80 years of age or older, \$125,000. To qualify, the person must have been a New Hampshire resident for at least 5 years, own the real estate

individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least 5 years. In addition, the taxpayer must have a net income of not more than \$25,000 or, if married, a combined net income of less than \$35,000; and own net assets not in excess of \$50,000, excluding the value of the person's residence.

Selectman L'Heureux moved Article 23 as written. Selectman Christensen seconded the motion.

Selectman L'Heureux spoke to article stating that it is to raise the amounts for the elderly exemption to assist the elderly in town.

John Rosa, of 169 Baboosic Lake Road made a motion to amend Article 23 to increase the net assets not in excess of \$100,000. Dennis King, of 10 Derry Street, seconded the motion.

John Rosa, of 169 Baboosic Lake Road, spoke to the amendment stating that there are a lot of elderly in town with antique items that they can not make a lot of money on that are considered assets under this law. Susan Suprenant, of 69 Lawrence Road, spoke in favor of the amendment noting that she felt the asset limitations were low. Ed Silva, of 51 Meetinghouse Road, spoke against the amendment as he felt the limits were too low and asked for another motion to increase the amount. Dennis King, of 10 Derry Street, spoke in support of the amendment.

Moderator Christensen called for a vote on the amendment. The amendment passed.

Susan Suprenant, of 69 Lawrence Road, made a motion to amend the article to change the \$100,000 amount to \$200,000. Ed Silva, of 51 Meetinghouse Road, seconded the motion.

Moderator Christensen called for a vote on the amendment. The amendment passed.

Norman Phillips, of 18 Edward Lane, questioned the effect on the tax rate if this passed. Selectman Christensen responded that there is no way of predicting how many more people would qualify for the exemption.

Dennis King, of 10 Derry Street, made a motion to amend the net income dollar amounts from \$25,000 to \$35,000 and from \$35,000 to \$45,000. Sandy Russell, of 12 Bellaire Drive, seconded the motion.

Dennis King, of 10 Derry Street, spoke to the amendment stating that it would allow more people to qualify for this exemption.

Moderator Christensen called for a vote on the amendment. The amendment passed.

Article 24. Shall we modify an exemption for the disabled? The exemption, based on assessed value, for qualified taxpayers shall be \$75,000. To qualify, the person must have been a New Hampshire resident for at least five (5) years and own and occupy the real estate individually or jointly, or if the real estate is owned by a spouse, they must have been married for at least five (5) years. In addition, the taxpayer must have a net income of not more than \$25,000 or, if married, a combined income of not more than \$35,000; and own net assets not in excess of \$50,000 excluding the value of the person's residence. By Petition.

Carlene Everly, of 15 Kimberly Drive, moved Article 24 as written. Selectman L'Heureux seconded the motion.

Carlene Everly, of 15 Kimberly Drive, spoke to the article noting that it would increase the qualification limits to provide property tax relief to the disabled.

Selectman Christensen made a motion to amend the amounts in this article from \$25,000 to \$35,000 and from \$35,000 to \$45,000, and net assets to \$200,000 to be consistent with the amount approved in the prior article. Selectman L'Heureux seconded the motion.

Norman Phillips, of 18 Edward Lane, questioned the definition of disabled. Carlene Everly, of 15 Kimberly Drive, noted that it is the definition as defined by the Social Security Administration. Selectman Christensen noted that this exemption is already in place in Town, and that intent of the article is to increase the limits.

Moderator Christensen called for a vote on the amendment. The amendment passed.

Article 25. Are you in favor of prohibiting the Town of Merrimack from creating, developing, building, or rebuilding a new solid waste or hazardous waste disposal, collection, incinerator, or transfer site in any residentially zoned area of Merrimack? Whereas "solid waste" shall mean any garbage, trash, refuse, metal goods, tires, demolition and construction waste, yard waste, full or partial animal carcass, medical, sludge from a wastewater treatment plant, or other discarded materials, possessing no value to the producer in its present form where it is located, produced by normal residential, commercial and industrial activities, or recyclable materials, but does not include hazardous waste.

Whereas "hazardous waste" shall mean any solid, semi-solid, liquid, or contained gaseous waste, or any combination of these wastes, which because of its quantity, concentration, or physical, chemical or infectious characteristics may: (a) cause, or significantly contribute to an increase in mortality or an increase in serious irreversible, or incapacitating reversible illness; and (b) pose a substantial present or potential hazard to human health or the environment when improperly treated, stored, transported, or disposed of, or otherwise manage, or any waste classified as hazardous at any time under applicable laws and regulations of the United States, New Hampshire, and Vermont or any subdivision thereof pursuant to a valid grant of authority. By Petition.

Mark Fitzgerald, of 77 Lawrence Road, moved Article 25 as printed. Roy Swonger, of 6 Klara Drive seconded the motion.

Mike Burke, of 8 Hawthorn Road, moved to amend Article 25 to add the words " or hazardous substances" after the words "hazardous waste" in the second line, and in the second paragraph after the word "mean" add "those substances as defined by the US Environmental Protection Agency and the US Department of Transportation and include" and the rest of the article would remain. Arthur Stockhausen, of 41 Fairway Drive, seconded the motion.

Moderator Christensen called for vote on the amendment. The amendment passed.

Dennis King, of 10 Derry Street, questioned if curbside was instituted and there was no transfer station would this article prohibit the disposal of metal goods and tires at the current disposal site as the amended article could be interpreted that way. Selectman Christensen agreed and noted that this is in conflict with Article 32.

Dennis King, of 10 Derry Street, moved to amend the article as follows: to add "with the exception of the current solid waste handling facility" after the word "Merrimack" in the first sentence. Ed Silva, of 51 Meetinghouse Road, seconded the motion.

Mark Fitzgerald, of 77 Lawrence Road, spoke against the amendment stating it could invalidate what has previously been done during the meeting. Roy Swonger, of 6 Klara Drive, spoke against the amendment stating it would undo everything that has been done and would not prohibit a site on Lawrence Road. Mark Parker, of 49 Lawrence Road, spoke against the amendment stating it would allow a facility on Lawrence Road and it treated residential areas differently against hazardous wastes. Ed Silva, of 51 Meetinghouse Road, spoke in favor of the amendment, as the intent is to give the voters a choice between curbside pickup with a recycling center and a white goods drop off location at the Ferron Road site. Ted Parmenter, of 48 Valleyview Drive, spoke in support of the amendment stating it addressed the issue of drop off items that may need to temporarily be moved during the closure of the landfill. Alex Frueauf, 24 Maidstone Drive, spoke against the amendment stating it undid everything that had been done at the meeting and would allow for a facility on Lawrence Road.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Stan Heinrich, of 31 Kearsarge Lane, moved to amend Article 25 as follows: Are you in favor of prohibiting the Town of Merrimack from creating, developing, or building a new solid waste or hazardous waste or hazardous substances disposal, collection, incinerator, or transfer site in any residentially zoned area of Merrimack? Selectman Christensen seconded the motion.

Moderator Christensen called for a vote on the amendment. The amendment passed.

Article 26. Are you in favor of prohibiting the Town of Merrimack from changing the zoning designation of any residential area to either commercial or industrial area for the purpose of creating, developing, building, or rebuilding a new solid waste or hazardous waste disposal, collection, incinerator, or transfer site in the Town of Merrimack? By Petition.

Mark Parker, of 49 Lawrence Road, moved Article 26 as printed. Susan Suprenant, of 69 Lawrence Road, seconded the motion.

Mark Parker, of 49 Lawrence Road, spoke to the article stating that it would create equal protection of all neighborhoods in Town with regard to rezoning for waste disposal. Selectman Carr noted that this was an illegal article, as zoning changes and procedures are determined by statute. John Segedy, of 2 Wheeler Street, noted this was an illegal question, as it did not follow the zoning process as established by statute. Planning Board Chairman, Nelson Disco, noted that this was an illegal article, as it did not conform to the zoning process.

Nat Fairbanks, of 5 Sandhill Drive, made a motion to amend Article 26 to add text at the end of the article stating "this article is illegal, don't vote for it". Dennis King, of 10 Derry Street, seconded the motion.

Town Manager Dean Shankle noted that the article is advisory in nature and language could be added explaining this. David McCray, 18 Trowbridge Road, spoke against the amendment stating that there should be a better way to phrase the language.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Nat Fairbanks, of 5 Sandhill Drive, moved to amend the article to add text to the end of the article stating that the article is advisory only. Stan Heinrich, of 31 Kearsarge Lane, seconded the motion.

Rosemary Rung, of 21 Ministerial Drive, spoke against the amendment stating that other language could be used to clarify this issue. Selectman Christensen spoke in support of the amendment noting that there are other articles similar in nature on the warrant and this would provide for consistency in dealing with these articles.

Moderator Christensen called for a vote on the amendment. The amendment passed.

Norman Phillips, of 18 Edward Lane, moved to amend Article 26 as follows: Are you in favor of advising the Town of Merrimack to not change the zoning designation of any residential area to either commercial or industrial for the purpose of creating, building, or rebuilding a new solid waste or hazardous waste disposal, collection, incinerator, or transfer site in the Town of Merrimack. Rosemary Rung, of 21 Ministerial Drive, seconded the motion.

Norman Phillips, of 18 Edward Lane, spoke to the amendment stating that it is a modified version of the original article showing it is advisory. Selectman Carr spoke against the article as it has the same intent as the amended version.

Moderator Christensen called for a vote on the amendment vote. The amendment failed.

Article 27. To see if the voters of the Town of Merrimack will vote to direct the Board of Selectmen to establish a multiple use recreational plan for the Ferron Road landfill area and closed area available for such use. By Petition.

Chuck Mower, of 4 Depot Street, moved Article 27 as follows: To see if the voters of the Town of Merrimack will vote to direct the Board of Selectmen to establish a multiple use recreational plan for the Ferron Road landfill area and closed area available for such use. Norman Phillips, of 18 Edward Lane, seconded the motion.

Chuck Mower, of 4 Depot Street, spoke to the article stating that there are approximately 100 acres of land available at this location for municipal use and a plan for multiple recreational purposes should be developed. Arthur Stockhausen, of 41 Fairway Drive, questioned if a plan has been developed. Selectman Christensen noted that there is no existing plan for the property; however, the property is currently being used for conservation/passive activities.

Article 28. To see if the voters of the Town of Merrimack will vote to direct the Board of Selectmen to adopt a formal code of ethics and public conduct. By Petition.

Chuck Mower, of 4 Depot Street, moved Article 28 as printed. David McCray, of 18 Trowbridge Drive, seconded the motion.

Chuck Mower, of 4 Depot Street, spoke to the article noting that many towns have adopted a code of ethics for their selectmen and that consistent rules of behavior should be adopted. Selectman Christensen spoke to the article noting that several communities have such a code and it is often incorporated into the town code.

Rosemary Rung, of 21 Ministerial Drive, moved to amend the article to remove the words "and public conduct". Fran White, of 12 Surrey Lane seconded the motion.

Rosemary Rung, of 21 Ministerial Drive, spoke to the amendment stating that the wording "and public conduct" was too broad and was open for interpretation. She stated that public officials shouldn't be held to that standard when they are in public acting as private citizens. Dennis King, of 10 Derry Street, spoke in support of the amendment agreeing that the public conduct portion was too broad.

Moderator Christensen called for a vote on the amendment. The amendment passed.

David Hackney, of 32 Lawrence Road, moved to restrict reconsideration on Article 25. There were numerous seconds from the audience.

Moderator Christensen called for a vote on the motion. The motion passed.

Stan Heinrich, of 31 Kearsarge Lane, moved to restrict reconsideration on any article that previously has not been restricted and has been discussed. Dennis King, of 10 Derry Street, seconded the motion.

Moderator Christensen called for a vote on the motion. The motion passed.

Article 29. To see if the voters of the Town of Merrimack will vote to direct the Board of Selectmen to hereafter identify and refer to exit 12 as Reeds Ferry and erect appropriate signage. By Petition.

Chuck Mower, of 4 Depot Street moved Article 29 as printed. Carolyn Whitlock, of 239 Baboosic Lake Road, seconded the motion.

Chuck Mower, of 4 Depot Street, spoke to the article noting that Reed's Ferry is a discrete portion of the community and this will help to identify the heritage of this portion of town. He also noted that many motorists think they are exiting in Bedford when they get off at exit 12. Roy Swonger, of 6 Klara Drive, spoke against the article stating that exits are identified by roads and didn't believe we had the right to change public signs on the turnpike. Selectman L'Heureux questioned if the intent was to change the signs above the tollbooth to read "Reed's Ferry exit". Chuck Mower, of 4 Depot Street, stated that he wanted signage in the area of exit 12 that identifies the area as Reed's Ferry Village. Article 30. To see if the voters of the Town of Merrimack will vote to direct the Board of Selectmen to immediately adopt and exercise a formal parliamentary process, for public meetings, that has consistent rules of order. By Petition.

Chuck Mower, of 4 Depot Street moved Article 30 as printed. Carolyn Whitlock, of 239 Baboosic Lake Road seconded the motion.

Chuck Mower, of 4 Depot Street, spoke to the article stating that this would provide consistent rules of order during public meetings.

Dennis King, of 10 Derry Street, moved to amend the article to change the word "direct" to "suggest". Arthur Stockhausen, of 41 Fairway Drive seconded the motion.

Dennis King, of 10 Derry Street, spoke to the motion stating he liked the format of the Selectmen's meetings and the Selectmen should choose how they run their meetings. David McCray, of 18 Trowbridge Drive, spoke against the amendment stating that the original article would provide for consistency during meetings. Town Manager Dean Shankle advised the body that this article is advisory as the law allows the Board of Selectmen to set their own rules.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Article 31. To see if the voters of the Town of Merrimack will vote to direct the Board of Selectmen at the end of each fiscal year to retain up to two million dollars in the total General Surplus Revenue Fund for fiscal emergencies and to utilize all other unencumbered surplus funds for providing property tax relief in the fiscal year next by using the extra surplus to reduce the revenues needed to be raised by taxation. By Petition.

David McCray, of 18 Trowbridge Drive, moved Article 31 as printed. Mark Parker, of 49 Lawrence Road, seconded the motion.

David McCrary, of 18 Trowbridge Road, spoke to the article stating that the intent is to apply any monies in excess of two million dollars in the General Surplus Fund toward the operating budget of the new fiscal year, thus reducing taxes. Stan Heinrich, of 31 Kearsarge Lane, spoke against the article noting the variety of ways that surplus has been used. He also noted that surplus is used to stabilize the tax rate. Town Manager Dean Shankle noted that legal opinion was that the article is advisory in nature. Carol Lang, of 4 Greenwood Road, spoke against the article, as it is advisory, she also noted that the amount was restrictive and may go against the DRA recommendation.

Carol Lang, of 4 Greenwood Road, moved to amend the article by changing the wording "two million dollars" to the "minimum amount recommended by DRA". Dennis King, of 10 Derry Street, seconded the motion.

Dennis King, of 10 Derry Street, spoke in support of the amendment noting that surplus has been used to stabilize the tax rate. Ed Silva, 51 Meetinghouse Road, spoke against the amendment stating that DRA's recommendation was advisory and he felt that two million dollars was enough to keep in surplus. David McCray, of 18 Trowbridge Drive, spoke against the amendment stating that having an amount in the article would be clearer to the voters.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Article 32. To see if the Town will vote to direct the Board of Selectmen to institute weekly curbside pickup of trash and curbside recycling, and continue the drop-off facility in its present site on Lawrence Road for yard waste and other bulky items as is now done for all Merrimack residents; approval of this article rendering invalid any article approving a transfer station or the purchase of industrial land. By Petition.

Article 33. Shall we rescind the provisions of RSA 40:13 (known as SB2), as adopted by the Town of Merrimack on May 14, 1996, so that the official ballot will no longer be used for voting on all questions, but only for the election of officers and certain other questions for which the official ballot is required by state law? (60% Ballot Vote Required) By Petition.

Dennis King, of 10 Derry Street, moved Article 33 as written. Carolyn Whitlock, of 239 Baboosic Lake Road, seconded the motion.

Dennis King, of 10 Derry Street, spoke to the article noting some of the issues inherent with SB2 such as the ability to zero out articles and a small minority of people attending the deliberative session deciding the format of what will go on the ballot. He stated that this article proposes to bring back the traditional town meeting process. David McCray, of 18 Trowbridge Drive, spoke in opposition of the article noting that most voters do not attend town meetings, with SB2 they have an opportunity to vote. Rosemary Rung, of 21 Ministerial Drive, spoke in opposition of the article as it gives those that cannot attend the meeting an opportunity to vote. Cecelia Anderson, of 49 Back River Road, stated she opposed the article. Heidi Doyen, 20 Back River Road, spoke against the article stating that it allows everyone the opportunity to vote. Ed Silva, of 51 Meetinghouse Road, stated he opposed the article.

Article 22 was revisited.

Attorney Jay Hodes stated that the definition of sale in the ordinance is the same definition as in the RSA's.

Moderator Christensen called for a vote on the amendment. The amendment failed.

A motion to adjourn was made by Heidi Doyon, of 20 Back River Road. Stan Heinrich, of 31 Kearsarge Lane, seconded the motion.

The meeting adjourned at 11:51 PM.

Town Meeting

**April 9, 2002
Second Session**

The second session of the Merrimack Town Meeting was held on April 9, 2002. The following offices and questions were on the ballot:

Selectmen (3 Years) vote for one:

D.L. "Chris" Christensen	2684 votes
David W. McCray	3138 votes

David W. McCray was elected to the position of Selectman and was so declared.

Trustee of Trust Funds (3 Years) vote for one:

John "Jack" Balcom	4853 votes
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John "Jack" Balcom was elected to the position of Trustee of Trust Funds and was so declared.

Budget Committee (3 Years) vote for four:

Stanley R. Heinrich	3624 votes
Thomas "Tom" Koenig	3795 votes
Rosemary Robertson-Smith	3787 votes
Finlay Rothhaus	2986 votes

Stanley R. Heinrich, Thomas "Tom" Koenig, Rosemary Robertson-Smith, and Finlay Rothhaus were elected to the position of Budget Committee member and were so declared.

Library Trustee (3 Years) vote for two:

Robert Bergin	2403 votes
John F. Buckley	3101 votes
Patricia Heinrich	3499 votes

John F. Buckley and Patricia Heinrich were elected to the position of Library Trustee and were so declared.

Moderator (2 Years) vote for one:

Lynn Christensen 4671 votes

Lynn Christensen was elected to the position of Moderator and was so declared.

Supervisor of the Checklist (6 Years) vote for one:

Donald Botsch 2124 votes
Mary "Jane" Coelho 3036 votes

Mary "Jane" Coelho was elected to the position of Supervisor of the Checklist and was so declared.

Zoning Questions:

Article 2. Are you in favor of the adoption of Amendment No. 1, as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 11.10 – Adoption of Life Safety Code, to adopt by reference the Life Safety Code, NFPA-101, 2000 and amend Section 11.11 to adopt by reference the Fire Prevention Code NFPA-1, 2000?

1148 Yes
960 No

The question passed and was so declared.

Article 3. Are you in favor of the adoption of Amendment No. 2, as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 1.03, Definitions, to clarify that frontage on the F.E. Everett Turnpike and other limited access highways cannot be used to satisfy the minimum lot frontage requirement?

4894 Yes
1060 No

The question passed and was so declared.

Article 4. Are you in favor of the adoption of Amendment No. 3, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Section 3.02 (A), Lot And Yard Regulations, to require that all principal residential building and septic systems be located within the minimum, contiguous non-wetland area?

5067 Yes
985 No

The question passed and was so declared.

Article 5. Are you in favor of the adoption of Amendment No. 4, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Section 2.02.1.A, District R-Permitted Uses and 2.02.1.B District R-Special Exceptions to permit camouflaged telecommunication towers and co-location of telecommunication antenna on non-tower structures by special exception in the residential zone, and to allow co-location of new antenna on existing telecommunication towers?

3543 Yes
2517 No

The question passed and was so declared.

Article 6. Are you in favor of the adoption of Amendment No. 5, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Section 17.10, Signs-Commercial and Industrial Districts to require ground signs to display the property address?

4545 Yes
1424 No

The question passed and was so declared.

Article 7. Are you in favor of the adoption of Amendment No. 6, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Section 2.02.7, Wetlands Conservation District, to clarify the purpose and intent of the Wetlands Conservation District?

5140 Yes
819 No

The question passed and was so declared.

Article 8. Are you in favor of the adoption of Amendment No. 7, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Sections 10.02 and 11.02 of the Zoning Ordinance and Building Code to increase the maximum daily fine for local land use and building code violations from \$100.00 to \$275.00 as provided in RSA 676:17?

3895 Yes

2043 No

The question passed and was so declared.

Article 9. Are you in favor of the adoption of Amendment No. 8, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Sections 2.02.7, Wetlands Conservation District-Permitted Uses to clarify that the Wetlands Conservation District includes wetlands, wetland soils and buffer areas as defined in the ordinance?

4828 Yes

997 No

The question passed and was so declared.

Article 10. Passage of this article shall override the 10 percent limitation imposed on this appropriation due to the non-recommendation of the Budget Committee. To see if the Town will vote to raise and appropriate the sum of \$4,225,000 for the purchase of approximately 563 acres of land to be used for conservation, open space, recreational facilities and other allowable municipal purposes, said land being located westerly of Naticook Road, southerly of Amherst Road, and northerly of Peaslee Road, including the unbuilt subdivision known as Woodside Estates; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and in an amount not to exceed \$4,075,000, by the withdrawal of \$150,000 from the Land Use Change Tax Conservation Fund, and by any federal, state, or private grants that may be made available in conjunction with said purpose; to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Selectmen to apply for and accept said grants of federal, state, and private aid; to authorize the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and financing, including subdividing the land and imposing

separate and distinct conservation limitations on portions of the land if so required by any financing agency; and to raise and appropriate the sum of \$96,188 for the purpose of 2002-03 interest on said bonds or serial notes. (60% ballot vote required)
(Recommended by the Board of Selectmen 4-0-0) (Not Recommended by the Budget Committee 9-0-1)

4196 Yes

2064 No

The question passed and was so declared.

Article 11. To see if the Town will vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$21,475,022. Should this Article be defeated, the operating budget shall be \$19,977,200, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Budget Committee 10-0-0)
(Recommended by the Board of Selectmen 4-0-0)

3717 Yes

2241 No

The question passed and was so declared.

Article 12. To see if the Town will vote to appropriate \$2,100,000 for the acquisition of land in an industrial or commercial zone of Merrimack, for the construction and equipping of a new solid waste disposal facility on that land, and for related site improvements; to raise said sum without taxation by a withdrawal from General Fund surplus; and, in consideration of the pending closure of the landfill, to rescind Article 17 of the 1988 Town Meeting, which created the Solid Waste Disposal Revenue Fund, and to transfer to the General Fund all monies in said revenue fund at June 30, 2002. This is a special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the project or June 30, 2004. (Recommended by the Board of Selectmen 5-0-0) (Not Recommended by the Budget Committee 9-4-0)

2783 Yes

3357 No

The question failed and was so declared.

Article 13. To see if the Town of Merrimack will vote to appropriate \$0.00 without taxation for the construction and equipping of a solid waste disposal transfer station in an industrially zoned area at the site of the toxic waste Super fund cleanup off of Wright Avenue in the central part of Merrimack off of the Daniel Webster highway; to raise said sum without taxation by a withdrawal from the General Fund Surplus, and for the Town to acquire said site at virtually no cost to the taxpayer and to appropriate the sum of \$0.00 for potential site improvements from the General Fund Surplus without taxation. The \$0.00 appropriation will provide the site, transfer station, and surroundings with monies to create a pleasant as reasonably possible a transfer station site such that it does not become an ugly and unsightly entity. In addition, trash haulers that remove the solid waste from the transfer station will do so during non-peak hours as to have little impact on the Daniel Webster vehicle traffic. In addition, to rescind Article 17 of the 1988 town meeting which created the Solid Waste Disposal Revenue Fund and to transfer all monies in said revenue fund to the General Fund at June 30, 2002. Said site will allow for the curbside pickup trash hauling vehicles for such residents who wish to privately participate in that activity. If you support this article, vote against article Article 14 which places a transfer station in a residential area which is not recognized by the Solid Waste Advisory Committee (SWAC) as a long term solution for the Town of Merrimack. This is a Special Warrant article per RSA 32:3,VI, reflecting an appropriation that will not lapse until the earlier of the completion of the project or June 30, 2004. By Petition. (Not Recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee 13-0-0)

2018 Yes
3816 No

The question failed and was so declared.

Article 14. To see if the Town will vote to appropriate \$1,575,000 for the construction and equipping of a solid waste disposal transfer station; to raise said sum without taxation by a withdrawal from General Fund surplus; and, in consideration of the pending closure of the landfill, to rescind Article 17 of the 1988 town meeting, which created the Solid Waste Disposal Revenue Fund and to transfer to the General Fund all monies in said revenue fund at June 30, 2002. Passage of this article to be contingent on passage of Article 12. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the project or June 30, 2004. (Recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee 10-2-1)

2837 Yes
3329 No

The question failed and was so declared.

Article 15. Shall the Town vote to raise and appropriate the sum of \$350,000 to be added to the Library Construction Capital Reserve Fund? By Petition. (Recommended by the Library Board of Trustees) (Recommended by the Board of Selectmen 4-0-1) (Recommended by the Budget Committee 11-1-0)

3359 Yes

2951 No

The question passed and was so declared.

Article 16. Shall the Town transfer to the Library Construction Capital Reserve Fund from any unencumbered surplus funds in the Library Operating Budget on hand at the end of the fiscal year 2001-2002, \$50,000 or 100% of the surplus, whichever amount is less? By Petition. (Recommended by the Library Board of Trustees) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

4180 Yes

1983 No

The question passed and was so declared.

Article 17. To see if the Town will vote to amend Chapter 138 of the Code of the Town of Merrimack entitled "Solid Waste Facility". The following amendment shall replace the existing Section 138-4, Section D, in its entirety.

138-4. Fees

D. The Board of Selectmen of the Town of Merrimack shall have the authority to revise the fees charged under this chapter and to impose fees charged, per ton, per trip, per bag, by a user fee system (such as "pay per bag program") or by such other means they should deem appropriate, including the authority to charge and impose fees for the disposal of solid waste requiring special handling. Before the adoption of any such revised fee schedule or before the imposition of fee collection for the special handling of certain materials, the selectmen shall hold a public hearing and they shall publish a notice of any fee changes in a newspaper of general circulation in the town at least thirty days prior to the implementation of any changes or the implementation of a new fee schedule for the special handling of certain materials.

2646 Yes

3285 No

The question failed and was so declared.

Article 18. To see if the Town will vote to authorize the Selectmen to enter into a Land Management Agreement to construct a public boat access facility on the Merrimack River in Merrimack, New Hampshire, Tax Map Parcel 4D-1/10, with the New Hampshire Fish and Game Department, acting through the Office of the Attorney General. The Land Management Agreement shall be recorded at the Hillsborough County Registry of Deeds, pursuant to which, the State shall be responsible for the construction, repair and replacement of any capital improvements to the boat access facility, and the Town shall be responsible for the management, operation and maintenance of the boat access facility. The Town shall retain full ownership and control of the boat access facility, subject to the covenant and restriction that usage of the boat access facility may not be restricted to Town residents. (Recommended by the Board of Selectmen 5-0-0)

4732 Yes
1481 No

The question passed and was so declared.

Article 19. To see if the Town will vote to adopt the provisions of RSA 41:14-a, and to authorize the Board of Selectmen to acquire or sell Town owned land, buildings, or both. Once adopted these provisions shall remain in effect until specifically rescinded by the Town at any duly warned meeting. Description: RSA 41:14-a authorizes a Board of Selectmen to acquire or sell town owned land or buildings, or both. Currently, such a proposed sale or acquisition is required to be presented to the legislative body at Town Meeting. Under RSA 41:14-a, such a proposed sale or acquisition would be submitted to the Planning Board and Conservation Commission. Following the receipt of the recommendation of the Board and Commission, the Selectmen shall hold two public hearings, at least 14 days apart, on the proposed sale or acquisition. The Selectmen shall then vote on the proposed sale or acquisition between 10 and 14 days after the second public hearing. In the event that a written petition signed by 50 registered voters is presented to the Selectmen prior to the Selectmen's vote, the proposed acquisition or sale shall instead be inserted as a warrant article and presented to the legislative body at Town Meeting. The authority granted to selectmen under RSA 41:14-a does not extend to the sale of certain town owned conservation land, town forest and real estate which has been given, devised, or bequeathed to a town for charitable or community purposes.

2840 Yes
3030 No

The question failed and was so declared.

Article 20. To see if the Town will vote to deposit one hundred percent (100%) of the revenues of all future payments collected by the Town pursuant to RSA 79-A (the Land Use Change Tax) in the Conservation Fund in accordance with RSA 36-A: 5 III as authorized by RSA 79-A: 25 II.

3959 Yes

1812 No

The question passed and was so declared.

Article 21. To see if the Town will vote to discontinue that portion of Ries Drive northeasterly of the southwesterly boundary of Tax Map Parcel 7D/281. A turn-around shall be constructed by the Town as shown on the plan entitled "Minor Subdivision Plan, Map 7D Lot 281", prepared for Arnold and Claire Ries, by Granite State Surveying, dated October 23, 1998, recorded at the Hillsborough County Registry of Deeds as Plan #29950 and at the Town of Merrimack Community Development Department as Plan #269A. Once completed, said turn-around shall demarcate the limits of the Town maintained portion of the remainder of Ries Drive.

3851 Yes

1439 No

The question passed and was so declared.

Article 22. To see if the Town will vote to adopt the following ordinance regulating the sale of fireworks:

1. Purpose; Statutory Authority.

This chapter is enacted by the legislative body of the Town of Merrimack for the protection and preservation of the health, safety and welfare of the general public as authorized pursuant to RSA 160-B:10 and RSA 160-C:6.

2. Definitions.

As used in this Chapter, the following term(s) shall have the meanings indicated:

FIREWORKS – Any composition or device designed to produce a visible or audible effect by combustion, deflagration, or detonation as defined by RSA 160-B:1 and RSA 160-C:1. Fireworks shall include all fireworks, including but not limited to, "consumer fireworks," "display fireworks," or "permissible fireworks" as defined by RSA§160-B:1 and RSA 160-C:1. Fireworks shall not include auto flares, party poppers, sparklers, paper caps containing an explosive content of .25 grain (16.2 mg) or less, and toy pistols, guns, canes or other devices for use of such caps, the sale and use of which shall be permitted at all times.

PERSON – Any natural person, corporation, unincorporated association or other legal entity, including that person's agents, legal representatives, heirs, and/or successors and assigns

DISPLAY – The use, explosion, activation, ignition, discharge, firing of a firework as defined by RSA 160-B:1.

SALE – To sell, give, or transfer to another, with or without consideration, as defined by RSA 160-B:1 and RSA 160-C:1

3. Sale of Fireworks.

Pursuant to RSA 160-B:10 and RSA§160-C:6, the sale of fireworks within the Town of Merrimack shall be prohibited.

4. Disposal of Unfired Fireworks.

The Fire Chief shall be authorized to seize, take, remove or cause to be removed, at the expense of the owner, all fireworks possessed or offered for sale in violation of this Chapter.

5. Compliance with Other Laws; Conflicting Provisions

The regulations set forth in this Chapter are to be read in the context of and in concert with all applicable local, state and federal regulations. To the extent that these regulations differ from other applicable local, state and federal regulations, the more stringent regulations apply.

6. Penalties.

Any person who violates the provisions of this chapter, in addition to the penalties set forth in RSA 160-B:1 *et seq.* and RSA 160-C:1 *et seq.*, shall be subject to civil fines and penalties not to exceed \$1,000.00 for each offense.

3724 Yes
2230 No

The question passed and was so declared.

Article 23. Shall we modify the elderly exemptions from property tax in the Town of Merrimack, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, \$75,000; for a person 75 years of age up to 80 years \$100,000; for a person 80 years of age or older, \$125,000. To qualify, the person must have been a New Hampshire resident for at least 5 years, own the real estate

individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least 5 years. In addition, the taxpayer must have a net income of not more than \$35,000 or, if married, a combined net income of less than \$45,000; and own net assets not in excess of \$200,000, excluding the value of the person's residence.

4660 Yes

1352 No

The question passed and was so declared.

Article 24. Shall we modify an exemption for the disabled? The exemption, based on assessed value, for qualified taxpayers shall be \$75,000. To qualify, the person must have been a New Hampshire resident for at least five (5) years and own and occupy the real estate individually or jointly, or if the real estate is owned by a spouse, they must have been married for at least five (5) years. In addition, the taxpayer must have a net income of not more than \$35,000 or, if married, a combined income of not more than \$45,000; and own net assets not in excess of \$200,000 excluding the value of the person's residence. By Petition.

4416 Yes

1677 No

The question passed and was so declared.

Article 25. Are you in favor of prohibiting the Town of Merrimack from creating, developing, or building a new solid waste or hazardous waste or hazardous substances disposal, collection, incinerator, or transfer site in any residentially zoned area of Merrimack? By Petition.

3937 Yes

2176 No

The question passed and was so declared.

Article 26. Are you in favor of prohibiting the Town of Merrimack from changing the zoning designation of any residential area to either commercial or industrial area for the purpose of creating, developing, building, or rebuilding a new solid waste or hazardous waste disposal, collection, incinerator, or transfer site in the Town of Merrimack? This article is advisory in nature only. By Petition.

3911 Yes

2161 No

The question passed and was so declared.

Article 27. To see if the voters of the Town of Merrimack will vote to direct the Board of Selectmen to establish a multiple use recreational plan for the Ferron Road landfill area and closed area available for such use. By Petition.

3513 Yes
2298 No

The question passed and was so declared.

Article 28. To see if the voters of the Town of Merrimack will vote to direct the Board of Selectmen to adopt a formal code of ethics. By Petition.

4865 Yes
1145 No

The question passed and was so declared.

Article 29. To see if the voters of the Town of Merrimack will vote to direct the Board of Selectmen to hereafter identify and refer to exit 12 as Reeds Ferry and erect appropriate signage. By Petition.

3080 Yes
2874 No

The question passed and was so declared.

Article 30. To see if the voters of the Town of Merrimack will vote to direct the Board of Selectmen to immediately adopt and exercise a formal parliamentary process, for public meetings, that has consistent rules of order. By Petition.

4545 Yes
1417 No

The question passed and was so declared.

Article 31. To see if the voters of the Town of Merrimack will vote to direct the Board of Selectmen at the end of each fiscal year to retain up to two million dollars in the total General Surplus Revenue Fund for fiscal emergencies and to utilize all other unencumbered surplus funds for providing property tax relief in the fiscal year next by using the extra surplus to reduce the revenues needed to be raised by taxation. By Petition.

4256 Yes

1646 No

The question passed and was so declared.

Article 32. To see if the town will vote to direct the Board of Selectmen to institute weekly curbside pickup of trash and curbside recycling, and continue the drop-off facility in its present site on Lawrence Road for yard waste and other bulky items as is now done for all Merrimack residents. You should not vote for this article if you want a transfer station to be built. By Petition.

2885 Yes

3175 No

The question failed and was so declared.

Article 33. Shall we rescind the provisions of RSA 40:13 (known as SB2), as adopted by the Town of Merrimack on May 14, 1996, so that the official ballot will no longer be used for voting on all questions, but only for the election of officers and certain other questions for which the official ballot is required by state law? (60% Ballot Vote Required) By Petition.

1348 Yes

4570 No

The question failed and was so declared.

Vachon, Clukay & Co., PC

Certified Public Accountants

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Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

INDEPENDENT AUDITOR'S REPORT

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Merrimack, New Hampshire as of and for the year ended June 30, 2002, as listed in the table of contents. These general purpose financial statements are the responsibility of the Town of Merrimack, New Hampshire's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the financial statements of the General Fixed Asset Account Group which should be included in order to conform with accounting principles generally accepted in the United States of America. The amount that should be recorded in the General Fixed Asset Account Group is not known.

In our opinion, except for the omission of the financial statements described in the third paragraph, the general purpose financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the fund types and account groups of the Town of Merrimack, New Hampshire as of June 30, 2002 and the results of its operations and the cash flows of its non-expendable and pension trust fund types for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Vachon, Clukay & Co., PC

August 22, 2002

EXHIBIT A
TOWN OF MERRIMACK, NEW HAMPSHIRE
Combined Balance Sheet - All Fund Types and Account Groups
June 30, 2002

ASSETS	Governmental Fund Types		Fiduciary	Account	Totals	
	General	Special Revenue	Fund Types Trust & Agency	Group General Long- Term Debt	(Memorandum Only)	
					June 30,	
					2002	2001
Cash and cash equivalents	\$ 6,427	\$ 16,853	\$ 107,140		\$ 130,420	\$ 236,459
Equity in pooled cash and investments	18,383,035	5,457,589	356,303		24,196,927	22,397,185
Investments		105,258	15,773,581		15,878,839	14,718,757
Taxes receivable	7,869,324				7,869,324	7,240,453
Accounts receivable	630,990	1,382,082	9,434		2,022,506	2,046,536
Due from other governments	556,798		14,415		571,213	255,318
Prepaid expenditures	92,249				92,249	95,373
Inventory	13,386				13,386	27,284
Due from other funds	457,688	226,465			684,153	812,621
Amount to be provided for retirement of general long-term obligations						
Total Assets	<u>\$ 28,009,897</u>	<u>\$ 7,188,247</u>	<u>\$ 16,260,873</u>	<u>\$ 8,955,990</u> <u>\$ 8,955,990</u>	<u>8,955,990</u> <u>\$ 60,415,007</u>	<u>9,896,546</u> <u>\$ 57,726,532</u>
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accounts payable	\$ 247,820	\$ 90,009			\$ 337,829	\$ 583,707
Accrued liabilities	322,420				322,420	520,798
Performance deposits	92,465				92,465	98,314
Retainage payable	34,603	29,277			63,880	63,730
Deferred revenue	21,583,205	123,784			21,706,989	19,452,704
Due to others	10,000		\$ 988,748		998,748	689,809
Due to other funds		143,037	541,116		684,153	812,621
General obligation debt payable				\$ 4,136,249	4,136,249	4,723,905
Accrued compensated absences payable	339,564			859,641	1,199,205	1,089,392
Estimated liability for landfill closure and postclosure care costs						
Total Liabilities	<u>22,630,077</u>	<u>386,107</u>	<u>1,529,864</u>	<u>3,960,100</u> <u>8,955,990</u>	<u>3,960,100</u> <u>33,502,038</u>	<u>4,345,165</u> <u>32,380,145</u>
Fund Balances:						
Reserved for endowments			1,610,019		1,610,019	1,874,123
Reserved for encumbrances	870,333	80,863			951,196	709,054
Reserved for employees' retirement			1,538,876		1,538,876	1,836,042
Unreserved:						
Designated	73,992		10,503,380		10,577,372	10,844,377
Undesignated	4,435,495	6,721,277	1,078,734		12,235,506	10,082,791
Total Fund Balances	<u>5,379,820</u>	<u>6,802,140</u>	<u>14,731,009</u>	<u>-</u>	<u>26,912,969</u>	<u>25,346,387</u>
Total Liabilities and Fund Balances	<u>\$ 28,009,897</u>	<u>\$ 7,188,247</u>	<u>\$ 16,260,873</u>	<u>\$ 8,955,990</u>	<u>\$ 60,415,007</u>	<u>\$ 57,726,532</u>

See notes to financial statements

EXHIBIT B

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenditures and Changes in Fund Balances

All Governmental and Similar Trust Fund Types

For the Year Ended June 30, 2002

	Governmental Fund Types		Fiduciary Fund Types Expendable Trust	Totals (Memorandum Only) June 30,	
	General	Special Revenue		2002	2001
Revenues:					
Taxes	\$ 9,726,147	\$ 245,935		\$ 9,972,082	\$ 9,434,164
Licenses and permits	4,201,574	400		4,201,974	4,168,117
Intergovernmental revenues	1,700,592	72,451	\$ 326,409	2,099,452	2,107,252
Charges for services	1,042,841	4,722,518		5,765,359	5,905,779
Fines & forfeits	19,133			19,133	23,486
Miscellaneous revenues	522,998	139,927	277,441	940,366	1,805,889
Total Revenues	<u>17,213,285</u>	<u>5,181,231</u>	<u>603,850</u>	<u>22,998,366</u>	<u>23,444,687</u>
Expenditures:					
Current:					
General government	2,412,069		7,619	2,419,688	2,329,396
Public safety	6,870,753	28,563		6,899,316	6,242,509
Highways and streets	2,292,597			2,292,597	2,207,502
Health and welfare	162,449			162,449	150,428
Sanitation		3,042,908		3,042,908	2,886,397
Culture and recreation	1,558,902	159,335		1,718,237	1,442,357
Capital outlay	937,391	62,900	2,372,258	3,372,549	4,699,572
Debt service:					
Principal of debt	392,719	194,937		587,656	922,481
Interest and fiscal charges	76,764	172,512		249,276	302,642
Total Expenditures	<u>14,703,644</u>	<u>3,661,155</u>	<u>2,379,877</u>	<u>20,744,676</u>	<u>21,183,284</u>
Excess of Revenues Over (Under) Expenditures	<u>2,509,641</u>	<u>1,520,076</u>	<u>(1,776,027)</u>	<u>2,253,690</u>	<u>2,261,403</u>
Other Financing Sources (Uses):					
Operating transfers in		1,500	3,483,589	3,485,089	3,150,500
Operating transfers out	(3,435,089)	(50,000)		(3,485,089)	(3,150,500)
Total Other Financing Sources (Uses)	<u>(3,435,089)</u>	<u>(48,500)</u>	<u>3,483,589</u>	<u>-</u>	<u>-</u>
Excess of Revenues and Other Sources Over Expenditures and Other Uses	<u>(925,448)</u>	<u>1,471,576</u>	<u>1,707,562</u>	<u>2,253,690</u>	<u>2,261,403</u>
Fund Balances - July 1	6,305,268	5,330,564	8,795,818	20,431,650	18,170,247
Fund Balances - June 30	<u>\$ 5,379,820</u>	<u>\$ 6,802,140</u>	<u>\$ 10,503,380</u>	<u>\$ 22,685,340</u>	<u>\$ 20,431,650</u>

See notes to financial statements

EXHIBIT C

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budgetary Basis
Budget and Actual - General and Special Revenue Funds
For the Year Ended June 30, 2002

	General Fund			Special Revenue Funds			Totals (Memorandum Only)		
	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
Revenues:									
Taxes	\$ 9,332,021	\$ 9,726,147	\$ 394,126	\$ 200,000	\$ 245,935	\$ 45,935	\$ 9,532,021	\$ 9,972,082	\$ 440,061
Licenses and permits	3,849,528	4,201,574	352,046	700	400	(300)	3,850,228	4,201,974	351,746
Intergovernmental revenues	1,692,181	1,553,520	(138,661)	72,451	72,451	-	1,764,632	1,625,971	(138,661)
Charges for service	903,964	1,042,841	138,877	4,552,421	4,722,518	170,097	5,456,385	5,765,359	308,974
Fines & forfeits	25,650	19,133	(6,517)	-	-	-	25,650	19,133	(6,517)
Miscellaneous revenues	911,651	522,998	(388,653)	273,114	139,927	(133,187)	1,184,765	662,925	(521,840)
Total Revenues	16,714,995	17,066,213	351,218	5,098,686	5,181,231	82,545	21,813,681	22,247,444	433,763
Expenditures:									
Current:									
General government	2,490,056	2,395,152	94,904				2,490,056	2,395,152	94,904
Public safety	6,905,147	6,731,757	173,390	111,918	28,563	83,355	7,017,065	6,760,320	256,745
Highways and streets	2,627,201	2,187,497	439,704				2,627,201	2,187,497	439,704
Health and welfare	151,169	162,449	(11,280)				151,169	162,449	(11,280)
Sanitation				3,141,491	3,058,068	83,423	3,141,491	3,058,068	83,423
Culture and recreation	1,594,388	1,521,262	73,126	118,294	158,785	(40,491)	1,712,682	1,680,047	32,635
Capital outlay	1,061,020	1,308,672	(247,652)	239,608	70,732	168,876	1,300,628	1,379,404	(78,776)
Debt service:									
Principal of debt	392,718	392,719	(1)	194,937	194,937	-	587,655	587,656	(1)
Interest and fiscal charges	76,766	76,764	2	172,512	172,512	-	249,278	249,276	2
Total Expenditures	15,298,465	14,776,272	522,193	3,978,760	3,683,597	295,163	19,277,225	18,459,869	817,356
Excess of Revenues over (under) Expenditures	1,416,530	2,289,941	873,411	1,119,926	1,497,634	377,708	2,536,456	3,787,575	1,251,119
Other Financing Uses:									
Operating transfers in					1,500	1,500	-	1,500	1,500
Operating transfers out	(3,435,089)	(3,435,089)	-	(50,000)	(50,000)	-	(3,485,089)	(3,485,089)	-
Total Other Financing Uses	(3,435,089)	(3,435,089)	-	(50,000)	(48,500)	1,500	(3,485,089)	(3,483,589)	1,500
Excess of Revenues over (under) Expenditures and Other Uses	(2,018,559)	(1,145,148)	873,411	1,069,926	1,449,134	379,208	(948,633)	303,986	1,252,619
Fund Balances - July 1, 2001									
Fund Balances - June 30, 2002	5,654,635	5,654,635	-	5,272,143	5,272,143	-	10,926,778	10,926,778	-
Reconciliation to GAAP Basis:	\$ 3,636,076	4,509,487	\$ 873,411	\$ 6,342,069	6,721,277	\$ 379,208	\$ 9,978,145	11,230,764	\$ 1,252,619
Elimination of encumbrances outstanding at year end									
Fund Balances - June 30, 2002		870,333			80,863			951,196	
GAAP Basis		\$ 5,379,820			\$ 6,802,140			\$ 12,181,960	

See notes to financial statements

EXHIBIT D
TOWN OF MERRIMACK, NEW HAMPSHIRE
 Combined Statement of Revenues, Expenses and Changes in Fund Balances
 All Non-Expendable and Pension Trust Funds
 For the Year Ended June 30, 2002

	Non-Expendable Trust	Pension Trust	Totals (Memorandum Only)	
			June 30, 2002	2001
Operating Revenues:				
Contributions		\$ 91,803	\$ 91,803	\$ 54,600
Investment loss	\$ (316,922)	(129,238)	(446,160)	(114,846)
Miscellaneous revenues		-	-	21,168
	<u>(316,922)</u>	<u>(37,435)</u>	<u>(354,357)</u>	<u>(39,078)</u>
Operating Expenses	<u>73,020</u>	<u>259,731</u>	<u>332,751</u>	<u>260,168</u>
Net Loss	(389,942)	(297,166)	(687,108)	(299,246)
Fund Balances - July 1	<u>3,078,695</u>	<u>1,836,042</u>	<u>4,914,737</u>	<u>5,213,983</u>
Fund Balances - June 30	<u>\$ 2,688,753</u>	<u>\$ 1,538,876</u>	<u>\$ 4,227,629</u>	<u>\$ 4,914,737</u>

EXHIBIT E
TOWN OF MERRIMACK, NEW HAMPSHIRE
 Combined Statement of Cash Flows
 All Non-Expendable and Pension Trust Funds
 For the Year Ended June 30, 2002

	Non-Expendable Trust	Pension Trust	Totals (Memorandum Only)	
			June 30, 2002	2001
Cash Flows from Operating Activities:				
Cash received from trust investments		\$ 36,837	\$ 36,837	\$ 11,096
Cash paid in accordance with trust agreements	\$ (56,581)	(16,534)	(73,115)	(88,723)
Other cash paid		(116,846)	(116,846)	(32,356)
Net Cash (Used) by Operating Activities	<u>(56,581)</u>	<u>(96,543)</u>	<u>(153,124)</u>	<u>(109,983)</u>
Cash Flows from Investing Activities:				
Interest on trust investments	80,149		80,149	90,982
Net (increase) decrease in investment securities	4,971	(5,894)	(923)	54,448
Gain on investment transactions	5,300	(28,965)	(23,665)	20,613
Net Cash Provided (Used) by Investing Activities	<u>90,420</u>	<u>(34,859)</u>	<u>55,561</u>	<u>166,043</u>
Net Increase (Decrease) in Cash and Cash Equivalents	33,839	(131,402)	(97,563)	56,060
Cash and Cash Equivalents, July 1	<u>31,515</u>	<u>171,584</u>	<u>203,099</u>	<u>147,039</u>
Cash and Cash Equivalents, June 30	<u>\$ 65,354</u>	<u>\$ 40,182</u>	<u>\$ 105,536</u>	<u>\$ 203,099</u>
Reconciliation of Net Operating Income to Net Cash Provided by Operating Activities				
Net Operating Income (Loss)	\$ (389,942)	\$ (297,166)	\$ (687,108)	\$ (299,246)
Less investment income	316,922	165,437	482,359	114,846
Adjustments to Reconcile Net Operating Income to Net Cash Provided by Operating Activities:				
Change in assets and liabilities:				
(Increase) decrease in accrued interest receivable		638	638	(10,072)
Increase in due to other funds	16,439	34,548	50,987	84,489
Net Cash (Used)	<u>\$ (56,581)</u>	<u>\$ (96,543)</u>	<u>\$ (153,124)</u>	<u>\$ (109,983)</u>
Supplemental schedule of non-cash investing activities				
Net increase (decrease) in fair value of investments	<u>\$ (402,332)</u>	<u>\$ (136,472)</u>	<u>\$ (538,804)</u>	<u>\$ 14,612</u>

See notes to financial statements

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS
June 30, 2002

NOTE 1--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Town of Merrimack, New Hampshire conform to accounting principles generally accepted in the United States of America for local governmental units, except as indicated hereinafter. The following is a summary of significant accounting policies:

Financial Reporting Entity

The Town of Merrimack, New Hampshire (the "Town") was incorporated in 1746. The Town operates under the Town Meeting/Town Manager form of government and performs local governmental functions authorized by State law.

The accompanying financial statements of the Town present the financial position of the various fund types and account groups, the results of operations of the various fund types, and the cash flows for non-expendable trust funds.

The financial statements include those of the various departments governed by the Board of Selectmen and other officials with financial responsibility, including the Town Trustees of Trust Funds and the Trustees of the Merrimack Public Library. The Town has no organizational units that meet criteria for inclusion in the financial statements as defined by the Governmental Accounting Standards Board.

Fund Accounting

The accounts of the Town are organized on the basis of funds and account groups, each of which is a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance, revenues, and expenditures/expenses. The various funds are summarized by type in the financial statements.

Individual funds and account groups summarized in the financial statements are classified as follows:

Governmental Funds

General Fund - used to account for all revenues and expenditures that are not accounted for in other funds or account groups.

Special Revenue Funds - used to account for specific restricted revenues and expenditures for various purposes. The following funds have been accounted for as Special Revenue Funds:

Sewer Operating Fund
Library Fine Fund
Cable Television Fund
DARE Fund

Solid Waste Disposal Fund
Fire Protection Area Fund
Heritage Commission Fund

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2002

Fiduciary Funds

Assets held by the Town in a fiduciary capacity or as an agent for individuals, private organizations, and other governmental units, and/or other funds for various purposes. Receipts and expenditures of each fund are governed by statutes, local law, or the terms of the gift.

Trust Funds - Expendable Trust Funds are accounted for in essentially the same manner as governmental funds. The non-expendable funds are accounted for and reported as proprietary funds since capital maintenance is critical. These include non-expendable and pension trust funds.

Agency Funds - The School Agency Fund consists of capital reserve funds of the School District that are held by the Town as required by State law, while the COPS Grant Agency Fund accounts for certain Police grants.

Account Groups

Account groups are not funds; they do not reflect available financial resources and related liabilities, but are accounting records of general fixed assets and general long-term obligations, respectively. The following is a description of the account groups of the Town.

General Fixed Asset Account Group - The Town does not record the acquisition of fixed assets in the General Fixed Asset Account Group, as required by accounting principles generally accepted in the United States of America. Fixed assets acquired or constructed for general government services are recorded as expenditures in the fund making the expenditure. Funds used to acquire general fixed assets and/or debt service payments on borrowings in connection therewith are accounted for as expenditures in the year payments are made.

General Long-Term Debt Account Group - used to record the outstanding long-term debt obligations of the Town.

Basis of Accounting

The accrual basis is used for the non-expendable and pension trust funds. The measurement focus of these funds is determination of net income, financial position and cash flows ("capital maintenance" focus).

Governmental funds utilize the modified accrual basis whereby revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than interest on long-term debt, are recorded when the liability is incurred, if measurable.

In applying the susceptible to accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. There are, however, essentially two types of revenues. In one, monies must be expended on the specific purpose or project before any amounts will be paid to the Town; therefore, revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and are usually revocable only for failure to comply with prescribed compliance requirements. These resources are reflected as revenues at the time of receipt or earlier if the susceptible to accrual criteria are met.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2002

Licenses and permits, charges for services, and miscellaneous revenues (except investment earnings) are recorded as revenues when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned, since they are measurable and available.

During the course of normal operations, the Town has transactions between funds, including expenditures and transfers of resources to provide services, construct assets, and service debt. The accompanying governmental and fiduciary funds financial statements reflect such transactions as transfers. Non-expendable trust funds report these transactions as revenues and expenses.

Total columns on the accompanying financial statements are captioned "Memorandum Only" to indicate that they are intended to facilitate financial analysis. Interfund eliminations have not been made at arriving at the data and it is not intended to present financial position, results of operations or cash flows in accordance with accounting principles generally accepted in the United States of America.

Budgetary Data

The budget represents departmental appropriations as authorized by annual or special Town meetings. The Selectmen may transfer funds between operating categories, as they deem necessary. The Town adopts its budget under regulations of the New Hampshire Department of Revenue Administration that differ somewhat from accounting principles generally accepted in the United States of America in that the focus is on the entire governmental unit rather than on the basis of fund types. Budgets for capital projects funds are adopted in the year the project is authorized and may extend over multiple accounting periods. Following is a reconciliation between the budget and the adopted budget as they are presented for reporting purposes.

Total Appropriations Voted at		
March 14, 2001 Town Meeting		\$ 22,315,196
Supplemental Appropriations RSA 31:95b		899,211
Less nonmonetary items		(313,652)
Timing Differences:		
Continued Appropriations, June 30, 2001		141,559
Continued Appropriations, June 30, 2002		(30,000)
General Fund	\$ 18,733,554	
Special Revenue Funds	4,028,760	
Capital Projects Fund	250,000	
Total		<u>\$ 23,012,314</u>

State law requires balanced budgets but permits the use of beginning budgetary basis fund balance to reduce the property tax rate. For the year ended June 30, 2002, the Town applied \$1,907,000 of its unreserved/undesignated fund balance to reduce taxes.

Encumbrances

Encumbrance accounting, under which purchase orders and other commitments for the expenditure of monies are recorded in order to reserve a portion of the applicable appropriation, is employed as an extension of formal budgetary integration in Governmental Funds. Encumbrances outstanding at year-end

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2002

are reported as a component of fund balance since they do not constitute expenditures or liabilities and are detailed by fund type and function as follows:

	General Fund	Special Revenue Funds
General government	\$ 42,596	
Public safety	15,476	
Highway and streets	47,677	
Sanitation		\$ 68,199
Culture and recreation	1,323	
Capital outlay	763,261	12,664
	<u>\$ 870,333</u>	<u>\$ 80,863</u>

Assets, Liabilities and Fund Equity

Investments - Monetary investments are stated at market value in all funds. The investment in land in the non-expendable trust funds is stated at cost. Certificates of deposit with a maturity of greater than ninety days from the date of issuance are included in investments.

Taxes Receivable - Taxes levied during the current fiscal year and prior years and uncollected at June 30, 2002 are recorded as receivables net of reserves for estimated uncollectibles of \$40,752.

Inventory - The Town accounts for fuel and equipment repair parts under the consumption method on a first-in, first-out basis. Inventories are recorded at cost.

Deferred Revenue - The Town has recorded deferred property tax revenues of \$20,569,123 due July 1, which is the first installment of 2002-2003 taxes. The Town has also deferred taxes of \$407,475 that were levied and not received within the sixty-day recognition period. Other deferred revenue consists of receivables that will be recognized when earned.

Revenues, Expenditures and Expenses

Property Taxes - Taxes are levied on the assessed value of all taxable real property as of the prior April 1 (\$1,899,727,513 as of April 1, 2001) and are due in two installments on July 2 and December 3. Taxes paid after the due dates accrue interest at 12% per annum.

The Town collects taxes for the Merrimack School District and Hillsborough County, independent governmental units, which are remitted to them as required by law. The Town also collects State of New Hampshire Education taxes, which are remitted directly to the school district. Taxes appropriated during the year were \$27,760,570 and \$2,998,048 for the Merrimack School District and Hillsborough County, respectively. These taxes are not recognized as revenues in these financial statements. The Town bears responsibility for uncollected taxes.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2002

Under State law, the Tax Collector obtains tax liens on properties which have unpaid taxes in the calendar year after taxes were due for the amount of unpaid taxes, interest and costs. These priority tax liens accrue interest at 18% per annum. If the property is not redeemed within a two-year redemption period, the property is tax deeded to the Town.

Accrued Vacation and Sick Leave - Employees earn vacation and sick leave as they provide services. Provision is made in the annual budget for vacation and sick leave. The total estimated value of accumulated compensated absences at June 30, 2002 is \$1,199,205. The current portion of \$339,564 has been recognized in the general fund and the long-term portion of \$859,641 has been recorded in the General Long-Term Debt Account Group.

NOTE 2--STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Compliance with Finance Related Legal Provisions - The Town has no material violations of finance related legal provisions.

NOTE 3--RISK MANAGEMENT

The Town is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended June 30, 2002, the Town was a member of the New Hampshire Municipal Association Property-Liability Insurance Trust, Inc. (NHMA-PLIT) and the New Hampshire Public Risk Management Exchange. The Town currently reports all of its risk management activities in its General Fund. These Trusts are classified as "Risk Pools" in accordance with accounting principles generally accepted in the United States of America.

The Trust agreements permit the Trusts to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. Accounting principles generally accepted in the United States of America require members of pools with a sharing of risk to determine whether or not such assessment is probable and, if so, a reasonable estimate of such assessment. At this time, the Trusts foresee no likelihood of an additional assessment for any of the past years.

Claims expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported. Based on the best available information there is no liability at June 30, 2002.

New Hampshire Municipal Association Property-Liability Insurance Trust, Inc.

The NHMA-PLIT is a Trust organized to provide certain property and liability insurance coverages to member towns, cities, and other qualified political subdivisions of New Hampshire. As a member of the NHMA-PLIT, the Town shares in contributing to the cost of and receiving benefits from a self-insured pooled risk management program. The program includes a Self Insured Retention Fund from which is paid up to \$500,000 for each and every covered property, crime and/or liability loss.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2002

New Hampshire Public Risk Management Exchange

PRIMEX was organized to provide statutory worker's compensation coverage to member towns, cities, and other qualified political subdivisions of New Hampshire. The Trust is self-sustaining through annual member premiums and provides coverage for the statutorily required workers' compensation benefits and employer's liability coverage up to \$1,000,000. The program includes a Loss Fund from which is paid up to \$300,000 for each and every covered claim.

NOTE 4—CASH AND INVESTMENTS

The Town maintains a cash and investment pool that is available for use of all governmental fund types that under state law are in the custody of the Town treasurer. Each fund type's portion of this pool is displayed on the combined balance sheet as "Equity in pooled cash and investments". If a cash deficiency occurs it is recorded as an interfund balance. Investment earnings are allocated to each fund on the basis of average monthly balances. The deposits and investments of the Library Trustees Fund, the Capital Reserve and Insurance Expendable Trust Funds, the Non-expendable Trust Funds, the Pension Trust are held separately from those of other Town funds.

The Town's deposit and investment policies are governed by New Hampshire State law and written policies adopted by the Board of Selectmen. The policy for Governmental Fund Types requires that deposits and investments be made in institutions that are participants in federal insurance programs. A maximum of \$2,000,000 may be invested without perfected collateral in any one bank. An unsecured deposit or an investment of more than \$100,000 must meet criteria set by the Board of Selectmen regarding the bank's financial condition. Investments for other funds are at the discretion of the trustees of those funds.

The Town participates in the New Hampshire Public Deposit Investment Pool, (NHPDIP) an external investment pool. The NHPDIP is not registered with the United States Securities and Exchange Commission as an investment company. NHPDIP was created by state law and is administered by a public body of state, local and banking officials.

At year-end, the carrying amount of all the Town's cash deposits was \$5,215,243 and the bank balance was \$4,255,586 all of which was insured or collateralized with securities held by an agent in the Town's name.

The Town's investments are categorized to provide an indication of the level of risk assumed by the Town of Merrimack. Category 1 includes investments that are insured or registered or for which the securities are held by the Town or its agent in the Town's name. Category 2 included uninsured and unregistered investments for which the securities are held by the broker's or dealer's trust department or agent in the Town's name. Category 3 includes uninsured or unregistered investments for which the securities are held by the broker or dealer, or by its trust department or agent but not in the Town's name.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2002

	Category			Carrying
	1	2	3	Amount
Government Securities	\$ 1,051,961			\$ 1,051,961
Corporate Bonds		\$ 258,312		258,312
Corporate Stocks		2,845,817		2,845,817
Repurchase agreements	14,666,773			14,666,773
	<u>\$ 15,718,734</u>	<u>\$ 3,104,129</u>	<u>\$ -</u>	18,822,863
Land				1,575
Mutual funds				920,861
Investments in New Hampshire Public				
Deposit Investment Pool (NHPDIP)				15,245,644
Total Investments				34,990,943
Book value of cash and deposits				5,215,243
Total Cash and Investments				<u>\$ 40,206,186</u>

Investments in mutual funds and NHPDIP are not investment securities and, as such, are not categorized by risk.

NOTE 5—EMPLOYEE BENEFIT PLANS

Defined Benefit Pension Plan

The Town has a non-contributory defined benefit pension plan for all non-union employees who are not a member of another retirement plan, who have completed a year of service, worked 1,000 or more hours in the plan year, and have attained the age of 21 (49 participants for the year ending June 30, 2002). The Town makes actuarially determined annual contributions to the pension plan equal to amounts allowed by the Internal Revenue Code (\$94,789 for the year ended June 30, 2002). Significant actuarial assumptions are described below. Covered wages under the plan were \$916,257 or 10% of total wages paid to all employees of \$9,425,052. Pension costs include current service costs, which are accrued and funded on a current basis, and prior costs, which are amortized over ten years.

The pension plan provides pension and death benefits. A member may retire after reaching the age of 55 and five years participation in the plan. Benefits vest at 100% after 5 years of service. Employees who retire at or after age 55 with 15 or more years of service are entitled to pension payments for the remainder of their lives equal to 30% of their final five-year average compensation, reduced for less than 15 years of service. The plan provides a death benefit equal to the present value of the deceased member's total accrued benefit.

Contributions from the Town are recognized as revenue in the period in which employees provide services to the Town. Investment income is recognized as earned by the pension plan. The net appreciation (depreciation) in the fair value of investments held by the pension plan is recorded as an increase (decrease) to investment income based on the market value of investments as of the date of the balance sheet. (See Note 4 for investment composition). There are no investments with parties related to the pension plan. Benefits and refunds are recognized when due and payable. The Town includes pension administrative costs in its annual operating budget.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2002

The annual required contribution for the year ending June 30, 2002, of \$94,789 was determined as part of the July 1, 2001, actuarial valuation using the aggregate actuarial cost method, which does not identify or separately amortize unfunded actuarial liabilities. Because of the Town's contribution policy described above there is no net pension obligation. Significant actuarial assumptions used in the valuation include a rate of return on pre and post retirement assets of 7.5% annually, no pre-retirement withdrawal assumed, 2.5% level increase in salary scale, and a rate of 7.34% on pre and post retirement current liabilities. No changes in actuarial assumptions or benefit provisions that would significantly affect the valuation of the plan have occurred for the last six years.

Additional information required by the Governmental Accounting Standards Board follows these notes. This information is presented to enable the reader to assess the progress made by the Town in accumulating sufficient assets to pay pension benefits as they become due.

New Hampshire Retirement System

Plan Description

The Town contributes to the New Hampshire Retirement System (NHRS), a cost-sharing multiple-employer defined benefit pension plan administered by the NHRS Board of Trustees. The plan provides service, disability, death and vested retirement allowances to plan members and beneficiaries. Benefit provisions are established and may be amended by the New Hampshire State legislature. The NHRS issues a publicly available financial report that includes financial statements and required supplementary information for NHRS. That report may be obtained by writing to New Hampshire Retirement System, 4 Chenell Drive, Concord, New Hampshire 03301.

Funding Policy

Covered public safety employees are required to contribute 9.3% of their covered salary and the Town is required to contribute at an actuarially determined rate. The Town's contribution rates for the covered payroll of police officers and fire employees were 5.33% and 6.61%, respectively. The Town contributes 65% of the employer cost for police officers and fire employees and the State contributes the remaining 35% of the employer cost. The State portion of these retirement contributions of \$147,072 has been reported as a revenue and expenditure of the general fund in these financial statements.

Under State law (RSA-100:16), plan member contribution rates are established and may be amended by the New Hampshire State legislature and employer contribution rates are determined by the NHRS Board of Trustees based on an actuarial valuation. The Town's contributions to the NHRS for the years ending June 30, 2002, 2001, and 2000 were \$273,133, \$220,895, and \$203,568, respectively, equal to the required contributions for each year.

NOTE 6--GENERAL DEBT OBLIGATIONS

Changes in Long-term Debt - the changes in long-term obligations for the year ended June 30, 2002 were as follows:

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2002

	Type	Balance 07/01/01	Additions	Reductions	Balance 06/30/02
Debt		<u>\$ 4,723,905</u>	<u>\$ -</u>	<u>\$ 587,656</u>	<u>\$ 4,136,249</u>

General Long-term Obligations

General Obligation Debt - payable at June 30, 2002 is comprised of the following individual issues:

\$1,550,000 1989 Camp Naticook Bond due in annual installments of \$50,750 - \$180,899 through January 2, 2005; interest at 9.5%	\$ 496,828
\$1,100,000 1992 Road Improvement Bond due in annual installments of \$110,000 through January 15, 2003; interest at 5.0% to 5.4%	110,000
\$4,725,549 Organic Waste Composting Facility Bonds due in annual payments of \$367,449, including interest at 4.632%, through April 1, 2003	<u>3,529,421</u>
	<u>\$ 4,136,249</u>

Summary of Debt Service Requirements to Maturity

The annual requirements to amortize all outstanding long-term obligations as of June 30, 2002 including interest of \$1,350,612 are as follows:

Year Ending June 30,	Debt
2003	\$ 681,388
2004	565,449
2005	565,534
2006	367,449
2007	367,449
2008-2012	1,837,245
2013-2015	<u>1,102,347</u>
	<u>\$ 5,486,861</u>

Debt Authorized/Unissued - Article 10 of the April 9, 2002 Town meeting authorized \$4,075,000 of debt for land purchase (See Note 13).

Available Debt Margin - The Town is subject to State statute which limits debt outstanding to a percentage (dependent on purpose) of a valuation calculation made annually by the State. As of June 30, 2002, the Town had an available debt margin of \$60,459,763 for general purposes. Debt incurred for sewer expansion is not included in the limitation calculations.

NOTE 7-INTERFUND BALANCES

Interfund receivables/payables at June 30, 2002 were as follows:

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2002

<u>Fund</u>	<u>Interfund Receivables</u>	<u>Interfund Payables</u>
General Fund	\$ 457,688	
Special Revenue Funds:		
Sewer Operating Fund	226,465	
Solid Waste Disposal Fund		\$ 143,037
Trust and Agency Funds:		
Capital Reserve Funds		358,868
Nonexpendable Trust Fund A		16,439
Cops Grant Agency		14,415
Pension Trust Fund		151,394
Total	<u>\$ 684,153</u>	<u>\$ 684,153</u>

NOTE 8—NON-EXPENDABLE TRUST FUNDS

The principal amounts of all Non-expendable Trust Funds are restricted in that only income earned may be expended. Principal and income balances at June 30, 2002 were as follows:

	<u>Principal</u>	<u>Income</u>	<u>Total</u>
Fund A	\$ 539,769	\$ 518,602	\$ 1,058,371
Fund B	55,931	43,946	99,877
Fund C	677,542	180,106	857,648
Fund D	310,228	336,080	646,308
Library	26,549		26,549
	<u>\$ 1,610,019</u>	<u>\$ 1,078,734</u>	<u>\$ 2,688,753</u>

NOTE 9—UNRESERVED DESIGNATED FUND BALANCES

General Fund

Article 16 of the April 9, 2002 annual meeting designated \$43,992 of June 30, 2002 fund balance for the Library Construction Capital Reserve Fund.

Appropriations for certain projects and specific items not fully expended at year end are carried forward as continuing appropriations to the next year in which they supplement the appropriations of that year. At year end, continuing appropriations are reported as a component of fund balance and are as follows:

Town Hall siding	<u>\$ 30,000</u>
------------------	------------------

Expendable Trust Funds

At June 30, 2002, the designated fund balance of the Expendable Trust Funds consists of the following:

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2002

Capital Reserve Funds:	
Landfill	\$ 3,876,294
Highway Equipment	634,061
Fire Equipment	109,985
Ambulance	116,443
Waste Water Treatment Facility	53,675
Property Reappraisal	5,723
Land Bank	221,785
Sewer Line Extension	562,512
Sidewalks and Bike Paths	101,439
Bridge Replacement	86,021
Library Construction	1,447,568
Library Roof	12,780
Drainage Improvements	145,116
Communication Equipment	157,853
Sewer System	1,561,547
Computer Equipment	79,576
Playground Equipment	37,873
Salt Shed	116,322
Athletic Fields	102,334
Road Improvements	383,009
NW Fire Station	86,815
DW Highway Improvements	60,745
South Merrimack Fire Station	147,479
Total Capital Reserve Funds	10,106,955
Conservation Trust	356,303
Insurance Trust Funds	40,122
Total Expendable Trust Funds	<u>\$ 10,503,380</u>

NOTE 10--PERFORMANCE BONDS

The Town holds performance bonds from developers until projects have been completed to Town standards. Due to the nature of the bonds they are not included as part of the financial statements. As of June 30, 2002, the performance bonds are comprised of the following:

Letters of credit	\$ 351,528
Surety bonds	<u>1,242,773</u>
	<u>\$ 1,594,301</u>

NOTE 11--COMMITMENTS AND CONTINGENCIES

Litigation

Town officials estimate that any potential claims against the Town that are not covered by insurance are immaterial. Certain tax assessments are the subject of appeal to the New Hampshire Board of Land and Tax Appeals.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2002

NOTE 12—LANDFILL CLOSURE AND POSTCLOSURE CARE COSTS

State and federal laws and regulations require that the Town place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. An estimated liability has been recorded in the long-term account group based on the future closure and postclosure care costs that will be incurred near or after the date the landfill no longer accepts waste. These landfill closure and postclosure care costs are based on the amount of the landfill used. The estimated liability for landfill closure and postclosure care costs has a balance of \$3,960,100 as of June 30, 2002, which is based on 99.5% usage of the landfill. The estimated total cost of landfill closure and postclosure care of \$3,980,000 is based on the amount that would be paid if all equipment, facilities, and services required to close, monitor and maintain the landfill were acquired as of June 30, 2002. However, the actual cost of closure and postclosure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations.

The Town has established a landfill capital reserve to partially finance the closure and postclosure costs. At June 30, 2002, the balance in the landfill capital reserve is \$3,876,294. The remaining closure and postclosure care costs are expected to be financed through transfers of fund balances and state grants.

NOTE 13—SUBSEQUENT EVENT

During July 2002, the Town issued \$4,075,000 in general obligation bonds through the New Hampshire Municipal Bond Bank (See Note 6).

Vachon, Clukay & Co., PC

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INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTARY INFORMATION REQUIRED BY THE GOVERNMENTAL ACCOUNTING STANDARDS BOARD

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

The historical pension information on page 19 is not a required part of the general purpose financial statements of the Town of Merrimack, New Hampshire but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Vachon, Clukay & Co., PC

August 22, 2002

TOWN OF MERRIMACK, NEW HAMPSHIRE

Defined Benefit Pension Plan

Required Supplementary Information

Schedule of Funding Progress

<u>Actuarial Valuation Date</u>	<u>Actuarial Value of Assets</u>	<u>Actuarial Accrued Liability</u>	<u>Excess of Assets (over) under Actuarial Accrued Liability</u>	<u>Funded Ratio</u>	<u>Annual Covered Payroll</u>	<u>Excess (deficiency) as a Percentage of Covered Payroll</u>
July 1, 1995	\$ 1,174,303	\$ 1,266,270	\$ 91,967	92.74%	\$ 2,006,878	(4.58)%
July 1, 1996	1,437,000	1,377,207	(59,793)	104.34%	1,906,228	3.14%
July 1, 1997	1,612,857	1,379,317	(233,540)	116.93%	1,112,825	20.99%
July 1, 1998	1,870,702	1,369,812	(500,890)	136.57%	1,022,175	49.00%
July 1, 1999	2,189,339	1,519,819	(669,520)	144.05%	1,014,980	65.96%
July 1, 2000	1,952,888	1,601,038	(351,850)	121.98%	896,860	39.23%
July 1, 2001	1,690,270	1,580,158	(110,112)	106.97%	916,257	12.02%

Employer Contributions

<u>Year Ended June 30</u>	<u>Annual Required Contribution</u>	<u>Percentage Contributed</u>
1996	\$ 88,284	145%
1997	111,435	116%
1998	86,406	114%
1999	49,037	136%
2000	86,376	114%
2001	46,454	118%
2002	94,789	97%

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INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTAL INFORMATION

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

Our report on our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire as of June 30, 2002 and for the year then ended appears on page one. That audit was made for the purpose of forming an opinion on the general purpose financial statements of the Town of Merrimack, New Hampshire taken as a whole. The supplemental schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Merrimack, New Hampshire. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Vachon, Clukay & Co., PC

August 22, 2002

SCHEDULE 1
TOWN OF MERRIMACK, NEW HAMPSHIRE
Combining Balance Sheet - All Special Revenue Funds
June 30, 2002

ASSETS

Cash		Library Fine Fund	Fire Protection Area Fund	Solid Waste Disposal Fund	Cable Television Fund	DARE Fund	Heritage Commission Fund	Combining Totals
	\$ 16,853							\$ 16,853
Equity in pooled cash and investments								
Investments		105,258						5,457,589
Accounts receivable			13,513	51,134	63,562		1,505	105,258
Due from other funds								1,382,082
Total Assets		<u>\$ 122,111</u>	<u>\$ 115,454</u>	<u>\$ 1,560,117</u>	<u>\$ 239,642</u>	<u>\$ 3,075</u>	<u>\$ 1,505</u>	<u>\$ 7,188,247</u>
	\$ 3,666,005							
	1,253,873							
	226,465							
	<u>\$ 5,146,343</u>							

LIABILITIES AND FUND BALANCES

Liabilities:								
Accounts payable	\$ 65,066		\$ 453	\$ 22,829	\$ 859	\$ 802		\$ 90,009
Retainage payable	29,277							29,277
Deferred revenue	45,017		54,253	6,583	17,931			123,784
Due to other funds				143,037				143,037
Total Liabilities	<u>139,360</u>		<u>\$ 54,706</u>	<u>172,449</u>	<u>18,790</u>	<u>802</u>	<u>-</u>	<u>386,107</u>
Fund Balances:								
Reserved for encumbrances				27,486	5,272			80,863
Unreserved:								
Undesignated	4,958,878		60,748	1,360,182	215,580	2,273	1,505	6,721,277
Total Fund Balances	<u>5,006,983</u>		<u>60,748</u>	<u>1,387,668</u>	<u>220,852</u>	<u>2,273</u>	<u>1,505</u>	<u>6,802,140</u>
Total Liabilities and Fund Balances	<u>\$ 5,146,343</u>		<u>\$ 115,454</u>	<u>\$ 1,560,117</u>	<u>\$ 239,642</u>	<u>\$ 3,075</u>	<u>\$ 1,505</u>	<u>\$ 7,188,247</u>

SCHEDULE 2

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Statement of Revenues, Expenditures and Changes in Fund Balances
All Special Revenue Funds

For the Year Ended June 30, 2002

	Sewer Operating Fund	Library Fine Fund	Fire Protection Area Fund	Solid Waste Disposal Fund	Cable Television Fund	DARE Fund	Heritage Commission Fund	Combining Totals
Revenues:								
Taxes	\$ 400				\$245,935			\$ 245,935
Licenses and permits	72,451							400
Intergovernmental revenues	3,881,963							72,451
Charges for service	73,224	\$ 34,001	\$91,943	\$ 748,612	3,981	\$4,273	\$ 282	4,722,518
Miscellaneous revenues		34,001	671	23,495				139,927
Total Revenues	4,028,038	34,001	92,614	772,107	249,916	4,273	282	5,181,231
Expenditures:								
Current:								
Public safety			18,845			9,718		28,563
Education & Training								
Sanitation	2,500,863			542,045				3,042,908
Culture and recreation		19,263			139,377		695	159,335
Capital outlay	25,973				36,752		175	62,900
Debt service:								
Principal of debt	194,937							194,937
Interest and fiscal charges	172,512							172,512
Total Expenditures	2,894,285	19,263	18,845	542,045	176,129	9,718	870	3,661,155
Excess of Revenues Over (Under) Expenditures	1,133,753	14,738	73,769	230,062	73,787	(5,445)	(588)	1,520,076
Other Financing Sources (Uses):								
Operating transfers in							1,500	1,500
Operating transfers out				(50,000)			(50,000)	(50,000)
Total Other Financing Sources (Uses)	-	-	-	(50,000)	-	-	1,500	(48,500)
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	1,133,753	14,738	73,769	180,062	73,787	(5,445)	912	1,471,576
Fund Balances (Deficit) - July 1	3,873,230	107,373	(13,021)	1,207,606	147,065	7,718	593	5,330,564
Fund Balances (Deficit) - June 30	\$ 5,006,983	\$122,111	\$60,748	\$1,387,668	\$220,852	\$2,273	\$ 1,505	\$ 6,802,140

SCHEDULE 3

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Balance Sheet - All Trust and Agency Funds

June 30, 2002

	<u>Expendable Trust Funds</u>	<u>Non- Expendable Trust Funds</u>	<u>Pension Trust Fund</u>	<u>Cops Grant Agency Fund</u>	<u>School Agency Fund</u>	<u>Combining Totals</u>
ASSETS						
Cash and equivalents	\$ 1,604	\$ 65,354	\$ 40,182			\$ 107,140
Equity in pooled cash and investments	356,303					356,303
Investments	10,504,341	2,639,838	1,640,654		\$ 988,748	15,773,581
Accounts receivable			9,434			9,434
Due from other governments				\$ 14,415		14,415
Total Assets	<u>\$10,862,248</u>	<u>\$2,705,192</u>	<u>\$ 1,690,270</u>	<u>\$ 14,415</u>	<u>\$ 988,748</u>	<u>\$16,260,873</u>
LIABILITIES AND FUND BALANCES						
Liabilities:						
Due to others					\$ 988,748	\$ 988,748
Due to other funds	\$ 358,868	\$ 16,439	\$ 151,394	\$ 14,415		541,116
Total Liabilities	<u>358,868</u>	<u>16,439</u>	<u>151,394</u>	<u>14,415</u>	<u>988,748</u>	<u>1,529,864</u>
Fund Balances:						
Reserved for endowments		1,610,019				1,610,019
Reserved for employees' retirement			1,538,876			1,538,876
Unreserved:						
Designated	10,503,380					10,503,380
Undesignated		1,078,734				1,078,734
Total Fund Balances	<u>10,503,380</u>	<u>2,688,753</u>	<u>1,538,876</u>	<u>-</u>	<u>-</u>	<u>14,731,009</u>
Total Liabilities and Fund Balances	<u>\$10,862,248</u>	<u>\$2,705,192</u>	<u>\$ 1,690,270</u>	<u>\$ 14,415</u>	<u>\$ 988,748</u>	<u>\$16,260,873</u>

Vachon, Clukay & Co., PC

Certified Public Accountants

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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL STRUCTURE BASED ON AN AUDIT OF GENERAL PURPOSE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

We have audited the general purpose financial statements of the Town of Merrimack, New Hampshire as of and for the year ended June 30, 2002, and have issued our report thereon dated August 22, 2002.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement.

The management of the Town of Merrimack, New Hampshire is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with accounting principles generally accepted in the United States of America. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire for the year ended June 30, 2002, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide an opinion on the internal control structure. Accordingly, we do not express such an opinion.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the

risk that errors and irregularities in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control structure and its operation that we consider to be material weaknesses as defined above.

This report is intended for the information of management and the Board of Selectmen. However, this report is a matter of public record and its distribution is not limited.

Richard Chubb & Co., PC

August 22, 2002

EXPENDABLE TRUST FUNDS	
JUNE 30, 2002	
<u>Landfill Capital Reserve Fund</u>	
Balance - 07/01/01	2,565,013.71
Expenditures:	
Landfill closure	(102,155.63)
Tire shredding	(116,904.15)
Compactor	(115,000.00)
State grant reimbursements	326,409.37
Transfer from Solid Waste Disposal Special Revenue Fund	50,000.00
Transfer from General Fund	1,182,000.00
Investment income	86,931.14
Balance - 06/30/02	3,876,294.44
<u>Fire Equipment Capital Reserve Fund</u>	
Balance - 07/01/01	625,239.60
Aerial ladder truck	(706,763.00)
Transfer from General Fund	177,000.00
Investment income	14,508.13
Balance - 06/30/02	109,984.73
<u>Ambulance Capital Reserve Fund</u>	
Balance - 07/01/01	79,019.49
Transfer from General Fund	35,000.00
Investment income	2,423.04
Balance - 06/30/02	116,442.53
<u>Highway Equipment Capital Reserve Fund</u>	
Balance - 07/01/01	720,449.22
Expenditures:	
Dump truck bodies - 2	(31,277.00)
Dump truck chassis - 5	(234,246.90)
Transfer from General Fund	160,000.00
Investment income	19,135.41
Balance - 06/30/02	634,060.73
<u>Property Revaluation Capital Reserve Fund</u>	
Balance - 07/01/01	5,598.58
Investment income	124.13
Balance - 06/30/02	5,722.71

EXPENDABLE TRUST FUNDS	
JUNE 30, 2002	
Wastewater Treatment Facility Capital Reserve Fund	
Balance - 07/01/01	208,050.73
Expenditures:	
Odor control/trickling filter	(19,967.47)
Mobile trommel screen plant	(142,500.00)
Hypochlorite/chemical feed system	(14,152.39)
Investment income	22,244.62
Balance - 06/30/02	53,675.49
Land Bank Capital Reserve Fund	
Balance - 07/01/01	7,269.26
Transfer from General Fund	210,000.00
Investment income	4,515.37
Balance - 06/30/02	221,784.63
Bridge Replacement Capital Reserve Fund	
Balance - 07/01/01	149,358.04
Expenditures:	
Thornton Road Bridge/Tinker Road Bridge project	(5,881.04)
Thornton Ferry/Griffin Street Bridge	(60,791.73)
Investment income	3,335.87
Balance - 06/30/02	86,021.14
Sewer Line Extension Capital Reserve Fund	
Balance - 07/01/01	653,787.73
Expenditures:	
Turkey Hill area sewer line	(206,677.11)
Transfer from General Fund	100,000.00
Investment income	15,401.18
Balance - 06/30/02	562,511.80
Sidewalks and Bike Paths Capital Reserve Fund	
Balance - 07/01/01	163,695.93
Expenditures:	
Camp Sargent Road sidewalk	(270,708.80)
State grant reimbursements	146,839.48
Private grant reimbursements	27,900.00
Transfer from General Fund	30,000.00
Investment income	3,712.10
Balance - 06/30/02	101,438.71

EXPENDABLE TRUST FUNDS	
JUNE 30, 2002	
<u>Library Roof Capital Reserve Fund</u>	
Balance - 07/01/01	10,530.60
Transfer from General Fund	2,000.00
Investment income	249.63
Balance - 06/30/02	12,780.23
<u>Library Construction Capital Reserve Fund</u>	
Balance - 07/01/01	817,732.21
Transfer from General Fund	600,000.00
Investment income	29,835.99
Balance - 06/30/02	1,447,568.20
<u>Drainage Improvements Capital Reserve Fund</u>	
Balance - 07/01/01	181,676.95
Expenditures:	
Sunnydale Drive/Souhegan Drive drainage	(90,612.73)
Transfer from General Fund	50,000.00
Investment income	4,052.18
Balance - 06/30/02	145,116.40
<u>Wastewater Treatment System Capital Reserve Fund</u>	
Balance - 07/01/01	1,725,701.29
Expenditures:	
Loaders	(30,235.00)
Skid steer loader	(6,658.00)
Electrical system upgrade	(60,359.59)
Rolling steel doors	(79,900.00)
Pickup truck	(25,240.00)
Investment income	38,238.04
Balance - 06/30/02	1,561,546.74
<u>Playground Equipment Capital Reserve Fund</u>	
Balance - 07/01/01	63,438.20
Expenditures:	
Skateboard park	(44,481.80)
Skateboard park fence	(8,250.00)
Private grant reimbursements	765.00
Transfer from General Fund	25,000.00
Investment income	1,402.07
Balance - 06/30/02	37,873.47

EXPENDABLE TRUST FUNDS	
JUNE 30, 2002	
<u>Computer Equipment Capital Reserve Fund</u>	
Balance - 07/01/01	53,195.10
Transfer from General Fund	25,000.00
Investment income	1,380.87
Balance - 06/30/02	79,575.97
<u>Communication Equipment Capital Reserve Fund</u>	
Balance - 07/01/01	119,911.48
Transfer from General Fund	35,000.00
Investment income	2,941.46
Balance - 06/30/02	157,852.94
<u>Salt Shed Capital Reserve Fund</u>	
Balance - 07/01/01	58,570.74
Transfer from General Fund	56,000.00
Investment income	1,751.04
Balance - 06/30/02	116,321.78
<u>South Fire Station Capital Reserve Fund</u>	
Balance - 07/01/01	74,259.33
Transfer from General Fund	71,000.00
Investment income	2,219.88
Balance - 06/30/02	147,479.21
<u>Athletic Fields Capital Reserve Fund</u>	
Balance - 07/01/01	26,147.62
Transfer from General Fund	75,000.00
Investment income	1,186.26
Balance - 06/30/02	102,333.88
<u>Daniel Webster Highway Capital Reserve Fund</u>	
Balance - 07/01/01	104,396.29
Transfer from General Fund	128,000.00
Investment income	3,348.86
Balance - 06/30/02	235,745.15
<u>Road Improvement Capital Reserve Fund</u>	
Balance - 07/01/01	-
Expenditures:	
Seaverns Bridge Road reconstruction	(175,000.00)
Transfer from General Fund	375,000.00
Investment income	8,008.56
Balance - 06/30/02	208,008.56

EXPENDABLE TRUST FUNDS	
JUNE 30, 2002	
<u>Northwest Fire Station Capital Reserve Fund</u>	
Balance - 07/01/01	-
Transfer from General Fund	85,000.00
Investment income	1,815.38
Balance - 06/30/02	86,815.38
<u>Self Insurance Trust Funds</u>	
Balance - 07/01/01	36,406.52
Expenditures:	
Claims paid	(7,259.20)
Transfer from General Fund	10,000.00
Investment income	974.39
Balance - 06/30/02	40,121.71
<u>Special Conservation Trust Fund</u>	
Balance - 07/01/01	25,735.95
Transfer from General Fund	2,588.70
Investment income	568.11
Balance - 06/30/02	28,892.76
<u>80 Acres Conservation Trust Fund</u>	
Balance - 07/01/01	7,920.40
Investment income	177.87
Balance - 06/30/02	8,098.27
<u>Use Change Tax Conservation Trust Fund</u>	
Balance - 07/01/01	312,712.93
Expenditures:	
Forestry management services	(360.00)
Investment income	6,958.96
Balance - 06/30/02	319,311.89
<u>Grand Total</u>	
Balance - 07/01/01	8,795,817.90
Expenditures	(2,555,381.54)
Private grant reimbursements	28,665.00
State grant reimbursements	473,248.85
Transfers from other funds	3,483,588.70
Investment income	277,440.54
Balance - 06/30/02	10,503,379.45

LONG-TERM DEBT PRINCIPAL AND INTEREST PAYMENT SCHEDULES

\$1,550,000 1989 Camp Naticook Bonds 9.5% Interest

<u>Year</u>	<u>Interest July 2</u>	<u>Principal January 2</u>	<u>Interest January 2</u>	<u>Total</u>
2002-2003	23,599.00	150,802.00	23,599.00	198,000.00
2003-2004	16,436.00	165,128.00	16,436.00	198,000.00
2004-2005	8,593.00	180,896.00	8,593.00	198,082.00
	<u>48,628.00</u>	<u>496,826.00</u>	<u>48,628.00</u>	<u>594,082.00</u>

\$1,100,000 1992 Road Improvement Bonds 5.0% - 5.4% Interest

<u>Year</u>	<u>Interest January 15</u>	<u>Principal January 15</u>	<u>Interest July 15</u>	<u>Total</u>
2002-2003	2,970.00	110,000.00	2,970.00	115,940.00

\$4,725,549.33 1996 Organic Waste Composting Facility Bond 4.632% Interest

<u>Year</u>	<u>Principal April 1</u>	<u>Interest April 1</u>	<u>Total</u>
2002-2003	203,966.24	163,482.82	367,449.06
2003-2004	213,413.96	154,035.10	367,449.06
2004-2005	223,299.30	144,149.76	367,449.06
2005-2006	233,642.52	133,806.54	367,449.06
2006-2007	244,464.84	122,984.22	367,449.06
2007-2008	255,788.45	111,660.61	367,449.06
2008-2009	267,636.57	99,812.49	367,449.06
2009-2010	280,033.50	87,415.56	367,449.06
2010-2011	293,004.65	74,444.41	367,449.06
2011-2012	306,576.63	60,872.43	367,449.06
2012-2013	320,777.26	46,671.80	367,449.06
2013-2014	335,635.66	31,813.40	367,449.06
2014-2015	351,182.17	16,266.76	367,448.93
	<u>3,529,421.75</u>	<u>1,247,415.90</u>	<u>4,776,837.65</u>

LONG-TERM DEBT PRINCIPAL AND INTEREST PAYMENT SCHEDULES

\$4,075,000 2002 Greens Pond Land Acquisition Bonds 4.08% Interest

<u>Year</u>	<u>Principal August 15</u>	<u>Interest August 15</u>	<u>Interest February 15</u>	<u>Total</u>
2002-2003	0.00	0.00	89,806.38	89,806.38
2003-2004	275,000.00	78,092.50	73,967.50	427,060.00
2004-2005	275,000.00	73,967.50	69,842.50	418,810.00
2005-2006	275,000.00	69,842.50	65,717.50	410,560.00
2006-2007	275,000.00	65,717.50	60,905.00	401,622.50
2007-2008	275,000.00	60,905.00	56,092.50	391,997.50
2008-2009	270,000.00	56,092.50	50,692.50	376,785.00
2009-2010	270,000.00	50,692.50	45,292.50	365,985.00
2010-2011	270,000.00	45,292.50	39,892.50	355,185.00
2011-2012	270,000.00	39,892.50	34,492.50	344,385.00
2012-2013	270,000.00	34,492.50	29,092.50	333,585.00
2013-2014	270,000.00	29,092.50	23,557.50	322,650.00
2014-2015	270,000.00	23,557.50	17,820.00	311,377.50
2015-2016	270,000.00	17,820.00	12,015.00	299,835.00
2016-2017	270,000.00	12,015.00	6,075.00	288,090.00
2017-2018	270,000.00	6,075.00	0.00	276,075.00
	<u>4,075,000.00</u>	<u>663,547.50</u>	<u>675,261.38</u>	<u>5,413,808.88</u>

TOTAL DEBT SERVICE

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2002-2003	464,768.24	306,427.20	771,195.44
2003-2004	653,541.96	338,967.10	992,509.06
2004-2005	679,195.30	305,145.76	984,341.06
2005-2006	508,642.52	269,366.54	778,009.06
2006-2007	519,464.84	249,606.72	769,071.56
2007-2008	530,788.45	228,658.11	759,446.56
2008-2009	537,636.57	206,597.49	744,234.06
2009-2010	550,033.50	183,400.56	733,434.06
2010-2011	563,004.65	159,629.41	722,634.06
2011-2012	576,576.63	135,257.43	711,834.06
2012-2013	590,777.26	110,256.80	701,034.06
2013-2014	605,635.66	84,463.40	690,099.06
2014-2015	621,182.17	57,644.26	678,826.43
2015-2016	270,000.00	29,835.00	299,835.00
2016-2017	270,000.00	18,090.00	288,090.00
2017-2018	270,000.00	6,075.00	276,075.00
	<u>8,211,247.75</u>	<u>2,689,420.78</u>	<u>10,900,668.53</u>

SCHEDULE OF TOWN PROPERTY				
JUNE 30, 2002				
	Land	Buildings	Improvements	Equipment
				Total
General Government:				
General Government and Welfare	-	-	-	202,420
Assessing	-	-	-	92,119
Buildings & Grounds	308,900	1,105,931	15,781	1,478,223
Community Development	-	-	-	158,512
Town Clerk/Tax Collector	-	-	-	94,669
Public Safety:				-
Fire and Ambulance	463,679	971,123	3,250	2,543,182
Police and Communications	81,000	1,367,057	6,900	1,521,769
Public Works:	-	-	-	-
Public Works Administration	-	12,100	-	29,857
Highway and Equipment Maintenance	963,200	518,984	206,700	2,267,534
Solid Waste Disposal	908,900	388,600	12,200	446,724
Wastewater Treatment	238,770	14,969,904	17,081,385	8,496,847
Leisure & Recreation:				-
Parks & Recreation	900,500	408,416	267,309	236,215
Library	296,900	577,937	-	200,290
Cable Television	-	-	-	393,483
Vacant Land and Tax-Deeded Properties	6,986,814	56,000	-	-
Total	11,148,663	20,376,052	17,593,525	16,731,232
				65,849,472

2002 SUMMARY INVENTORY OF VALUATION			
		Assessed	Valuation
		Taxable	Total
Land:	Acres		
Current use	4,186.35	496,612	
Residential	8,025.96	674,014,398	
Commercial/industrial	2,453.60	155,020,502	
Total taxable land	14,665.91	829,531,512	829,531,512
Tax exempt and non taxable	4,334.24		76,118,900
Buildings:			
Residential		1,126,503,959	
Manufactured housing		6,852,300	
Commercial/industrial		313,325,441	
Total of taxable buildings		1,446,681,700	1,446,681,700
Tax exempt and non taxable			116,924,700
Public utilities:			
Water		2,546,800	
Gas		4,796,900	
Electric		15,053,700	
Total public utilities		22,397,400	22,397,400
Total valuation before exemptions		2,298,610,612	2,491,654,212
Exemptions:	Number		
Blind	9	135,000	
Elderly	219	19,292,100	
Disabled	18	1,334,400	
Handicapped	2	13,000	
Total exemptions	248	20,774,500	
Net valuation on which municipal, county, and local school tax rates are computed		2,277,836,112	
Less public utilities		22,397,400	
Net valuation on which state school tax rate is computed		2,255,438,712	

NET ASSESSED VALUATION HISTORY

<u>Year</u>	<u>Net Assessed Valuation</u>	<u>Ratio</u>	<u>Estimated 100% Valuation</u>
2002 B	2,277,836,112	C	C
2001 B	1,899,727,513	88%	2,158,781,265
2000 B	1,643,048,010	94%	1,747,923,415
1999	1,231,725,151	76%	1,620,690,988
1998	1,191,204,781	87%	1,369,200,898
1997	1,148,689,607	92%	1,248,575,660
1996	1,094,869,695	96%	1,140,489,266
1995 B	1,071,829,370	97%	1,104,978,732
1994	1,116,283,912	95%	1,175,035,697
1993 A	1,140,969,487	94%	1,213,797,327
1992	1,634,805,805	134%	1,220,004,332
1991	1,631,537,851	123%	1,326,453,537
1990	1,623,054,803	105%	1,545,766,479
1989 B	1,609,532,654	100%	1,609,532,654
1988	628,790,284	42%	1,497,119,724
1987	590,884,826	43%	1,374,150,758
1986	536,460,879	47%	1,141,406,126
1985	476,434,301	58%	821,438,450
1984	433,028,396	69%	627,577,386
1983	403,180,435	73%	552,301,966
1982	388,767,938	77%	504,893,426
1981	363,434,663	81%	448,684,769
1980	359,864,537	87%	413,637,399

A - Reflects general 30% valuation reduction

B - Reflects property revaluation

C - Not yet available

**STATEMENT OF APPROPRIATIONS, ESTIMATED REVENUES,
AND PROPERTY TAX ASSESSED FOR 2002**

Appropriations

Election and voter registration	24,829
Property revaluation	263,630
Community development	673,403
General government building maintenance	271,111
Other general government	1,455,944
Police	3,611,019
Fire and ambulance	3,625,298
Emergency management	60,006
Other public safety	493,406
Public works administration	184,762
Highways and streets	2,073,012
Other highways and streets	395,578
Solid waste disposal	517,688
Sewage collection and disposal	2,810,843
Health agencies	83,225
Welfare administration and direct assistance	78,395
Parks and recreation	692,621
Library	1,028,416
Patriotic purposes	40,500
Other culture and recreation	229,700
Conservation	5,345
Principal - long-term bonds and lease obligations	464,768
Interest - long-term bonds and lease obligations	312,809
Interest - tax anticipation notes	1
Land	4,225,100
Machinery, vehicles, and equipment	246,750
Buildings	51,851
Improvements other than buildings	421,200
Transfer to capital reserve funds	1,841,992
Transfer to other expendable trust funds	7,000
Total appropriations	<u>26,190,202</u>

Estimated Revenues

Timber yield taxes	13,000
Land use change tax	100,000
Cable television franchise tax	220,000
Interest and penalties on delinquent taxes	154,450
Motor vehicle permit fees	4,000,000
Building permits	250,000
Other licenses and permits	165,143
Federal grants	93,825
State shared revenue	209,919
State meals and rooms tax distribution	736,226
State highway block grant	413,257
State water pollution grants	72,451
Other state grants	9,108
County grants	5,840
Charges for services	4,640,114
Sale of municipal property	5,500
Interest on deposits and investments	516,600

**STATEMENT OF APPROPRIATIONS, ESTIMATED REVENUES,
AND PROPERTY TAX ASSESSED FOR 2002**

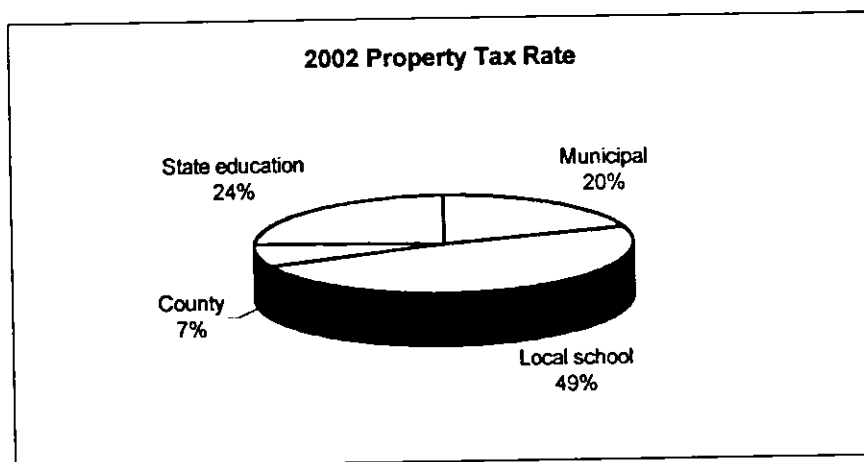
Payments in lieu of taxes	4,100
Trust funds	153,000
General Fund fund balance	2,479,487
Bond proceeds	4,075,000
Other sources	<u>172,533</u>
Total estimated revenues	18,489,553

Property Tax Assessed

Total appropriations	26,190,202
Total estimated revenues	<u>18,489,553</u>
Net municipal appropriations	7,700,649
Tax overlay	594,833
War service tax credits	<u>150,700</u>
Net municipal assessment	8,446,182
Net local school assessment	20,359,086
Net county assessment	3,133,571
State education assessment	<u>10,123,344</u>
Total municipal, local school, and county assessments	42,062,183

	<u>Assessment</u>	<u>Assessed Valuation</u> (\$1,000's)	<u>Tax Rate*</u>
<u>Tax Rate Computation</u>			
Municipal	8,446,182	2,277,836.112	3.70
Local school	20,359,086	2,277,836.112	8.94
County	3,133,571	2,277,836.112	1.38
State education	<u>10,123,344</u>	<u>2,255,438.712</u>	<u>4.49</u>
Total	42,062,183		18.51

* Tax rate = assessment divided by property valuation



STATEMENT OF ACTUAL REVENUES COMPARED TO ESTIMATED REVENUES									
YEAR ENDED JUNE 30, 2002									
	Encumbrances & Carryovers July 1, 2001	Revenue Budget	RSA 31:95-b Grants	Adjusted Budget	Actual Revenues	Encumbrances & Carryovers June 30, 2002	Variance Favorable (Unfavorable)		
<i>General Fund</i>									
Property tax	-	9,430,819	-	9,430,819	9,453,339	-	22,520		
Current use tax	-	200,000	-	200,000	195,689	-	(4,311)		
Other taxes	-	24,600	-	24,600	34,851	-	10,251		
Interest on delinquent taxes	-	152,600	-	152,600	159,361	-	6,761		
Tax overlay	-	(475,998)	-	(475,998)	(117,093)	-	358,905		
State revenue sharing	-	892,141	-	892,141	892,141	-	-		
Highway block grant	-	405,418	-	405,418	404,382	-	(1,036)		
Cops Fast grant	-	118,750	-	118,750	139,725	-	20,975		
Drug Task Force grant	-	39,259	-	39,259	44,198	-	4,939		
State grant re: sidewalk	-	-	146,840	146,840	146,840	-	-		
EPA grant re: superfund site	31,962	-	-	31,962	26,713	5,249	-		
Other intergovernmental revenues	13,105	13,836	57,125	84,066	46,593	27,786	(9,687)		
Building permits	-	200,000	-	200,000	132,456	-	(67,544)		
Auto registrations	-	3,500,000	-	3,500,000	3,900,347	-	400,347		
State auto registration agent fees	-	53,000	-	53,000	56,234	-	3,234		
Planning Board applications	-	20,000	-	20,000	27,017	-	7,017		
Other licenses and permits	-	76,528	-	76,528	85,520	-	8,992		
Ambulance fees	-	285,000	-	285,000	293,611	-	8,611		
Police traffic details	-	205,711	-	205,711	305,959	-	100,248		
Administrative cost allocation to									
Sewer Fund	-	183,868	-	183,868	183,868	-	-		
Day Camp registrations	-	123,000	-	123,000	122,012	-	(988)		
Recreation programs	-	20,000	-	20,000	37,189	-	17,189		
Engineering plan review	-	30,000	-	30,000	47,156	-	17,156		
Other charges for service	-	82,035	-	82,035	72,179	-	(9,856)		
Griffin Fund grants	-	-	30,000	30,000	12,630	16,624	(746)		
Private grant re: sidewalk	27,900	-	-	27,900	27,900	-	-		
Other private grants	3,122	29,500	26,398	59,020	42,629	13,534	(2,857)		
Interest on deposits and Investments	-	708,000	-	708,000	319,109	-	(388,891)		
Donations of property	-	-	313,652	313,652	126,252	187,400	-		

STATEMENT OF ACTUAL REVENUES COMPARED TO ESTIMATED REVENUES							
YEAR ENDED JUNE 30, 2002							
	Encumbrances & Carryovers July 1, 2001	Revenue Budget	RSA 31:95-b Grants	Adjusted Budget	Actual Revenues	Encumbrances & Carryovers June 30, 2002	Variance Favorable (Unfavorable)
Insurance premium rebates	-	30,000	-	30,000	50,491	-	20,491
Building rentals	-	34,450	-	34,450	34,450	-	-
Other miscellaneous revenues	-	23,050	-	23,050	35,789	-	12,739
Total General Fund	76,089	16,405,567	574,015	17,055,671	17,339,537	250,593	534,459
<u>Sewer Fund</u>							
Intergovernment revenues	-	72,451	-	72,451	72,451	-	-
Sewer rents - residential	-	610,000	-	610,000	621,828	-	11,828
Sewer rents - commercial	-	202,000	-	202,000	205,930	-	3,930
Sewer rents - Industrial	-	2,650,000	-	2,650,000	2,838,895	-	188,895
Compost sales	-	90,000	-	90,000	92,303	-	2,303
Contractual sludge composting	-	225,000	-	225,000	114,310	-	(110,690)
Other charges for service	-	13,500	-	13,500	8,159	-	(5,341)
Interest on deposits and Investments	-	150,000	-	150,000	57,518	-	(92,482)
Other miscellaneous revenues	-	6,215	8,200	14,415	16,644	-	2,229
Total	-	4,019,166	8,200	4,027,366	4,028,038	-	672
<u>Fire Protection Area Fund</u>							
Hydrant Rentals	-	105,121	-	105,121	91,793	-	(13,328)
Other revenues	-	500	-	500	821	-	321
Total	-	105,621	-	105,621	92,614	-	(13,007)
<u>Solid Waste Disposal Fund</u>							
Sale of recycled materials	-	35,000	-	35,000	21,459	-	(13,541)
State grant re: winter dump closure	-	-	326,410	326,410	326,409	-	(1)
Dump fees	-	625,000	-	625,000	727,154	-	102,154
Interest on deposits and Investments	-	48,000	-	48,000	23,494	-	(24,506)
Total	-	708,000	326,410	1,034,410	1,098,516	-	64,106

STATEMENT OF ACTUAL REVENUES COMPARED TO ESTIMATED REVENUES									
YEAR ENDED JUNE 30, 2002									
	Encumbrances & Carryovers July 1, 2001	Revenue Budget	RSA 31:95-b Grants	Adjusted Budget	Actual Revenues	Encumbrances & Carryovers June 30, 2002	Variance Favorable (Unfavorable)		
<i>Cable Television Fund</i>									
Cable television franchise tax	-	200,000	-	200,000	245,935	-	45,935		
Private grants	17,931	-	-	17,931	-	17,931	-		
Other revenue	-	4,200	-	4,200	3,980	-	-		
Total	17,931	204,200	-	222,131	249,915	17,931	45,715		
<i>DARE Fund</i>									
Private grants	-	6,418	-	6,418	4,137	-	(2,281)		
Interest on deposits and investments	-	300	-	300	135	-	(165)		
Total	-	6,718	-	6,718	4,272	-	(2,446)		
<i>Heritage Fund</i>									
Private grants	-	-	-	-	-	-	-		
Interest on deposits and investments	-	-	-	-	-	-	-		
Total	-	-	-	-	-	-	-		
<i>Naticook Day Camp Fund</i>									
Interest on deposits and investments	-	-	-	-	-	-	-		
<i>Special Library Funds</i>									
Charges for service	-	20,850	-	20,850	21,866	-	1,016		
Other revenues	-	8,000	-	8,000	12,135	-	4,135		
Total	-	28,850	-	28,850	34,001	-	5,151		
TOTAL REVENUE	94,020	21,478,122	908,625	22,480,767	22,846,893	268,524	634,650		
FROM (TO) SURPLUS	-	-	-	-	-	-	-		
GRAND TOTAL	94,020	21,478,122	908,625	22,480,767	22,846,893	268,524	(634,650)		

STATEMENT OF EXPENDITURES AND ENCUMBRANCES COMPARED TO APPROPRIATIONS YEAR ENDED JUNE 30, 2002									
	Encumbrances & Carryovers July 1, 2001	Approved Budget	RSA 31:95-b Appropriations	Total Authorized	Expenditures	Encumbrances June 30, 2002	RSA 31:95-b Carryovers June 30, 2002	Total Commitments	Variance Favorable (Unfavorable)
<u>General Fund</u>									
General Government	378	2,449,094	318,652	2,767,746	2,555,496	13,881	192,776	2,762,153	5,989
Assessing	20,960	259,368	-	280,319	210,024	23,495	-	233,519	46,800
Fire	10,874	3,812,988	27,539	3,851,401	3,660,810	19,982	413	3,681,205	170,196
Police	130,755	3,435,658	80,219	3,648,632	3,641,154	18,018	34,831	3,694,003	(47,371)
Communications	555	427,370	-	427,925	352,250	-	-	352,250	75,676
Public Works Administration	-	278,034	-	278,034	268,409	280	-	268,689	9,345
Highway	582,048	3,066,376	147,606	3,796,026	3,078,000	766,676	-	3,844,676	(48,650)
Parks and Recreation	16,110	727,801	-	743,911	719,681	3,147	-	722,828	20,883
Library	31,747	1,555,988	-	1,597,735	1,550,818	2,926	-	1,563,742	43,993
Equipment Maintenance	300	377,562	-	377,862	336,960	-	-	336,960	40,902
Buildings & Grounds	4,512	303,174	-	307,686	276,598	410	30,000	307,008	678
Community Development	39,169	645,369	-	684,538	677,537	12,748	-	690,285	(5,747)
Town Clerk/Tax Collector	5,100	337,832	-	342,932	306,319	8,769	-	314,088	28,844
Welfare	-	151,669	-	151,669	162,449	-	-	162,449	(10,780)
Debt Service	-	459,484	-	459,484	459,483	-	-	459,483	1
Total General Fund	842,494	18,307,567	574,015	19,724,076	18,264,986	870,332	258,020	19,393,338	330,738
<u>Sewer Fund</u>									
Wastewater Treatment	48,943	2,683,091	8,200	2,740,234	2,526,836	48,105	-	2,674,941	165,293
Debt Service	-	367,449	-	367,449	367,449	-	-	367,449	-
Total	48,943	3,050,540	8,200	3,107,883	2,894,285	48,105	-	2,942,390	165,293
<u>Fire Protection Area Fund</u>									
Hydrant Rentals	-	105,200	-	105,200	18,844	-	-	18,844	86,356
<u>Solid Waste Disposal Fund</u>									
Solid Waste Disposal	8,828	633,859	326,410	869,197	918,464	27,486	-	945,940	(76,743)
<u>Cable Television Fund</u>									
Cable Television	18,481	282,462	-	300,943	176,129	6,272	17,931	199,332	101,611
<u>DARE Fund</u>									
DARE	-	6,718	-	6,718	8,719	-	-	9,719	(3,001)
<u>Heritage Trail Fund</u>									
Heritage Trail	-	-	-	-	-	-	-	-	-
<u>Naticook Day Camp Fund</u>									
Naticook Day Camp	-	-	-	-	-	-	-	-	-
<u>Wasserman Park Improvements</u>									
Wasserman Park	-	-	-	-	-	-	-	-	-
<u>Special Library Funds</u>									
Library	-	28,850	-	28,850	19,263	-	-	19,263	9,587
GRAND TOTALS	918,846	22,315,196	908,625	24,142,667	22,301,680	951,196	275,951	23,628,826	613,841

TAX RATE HISTORY

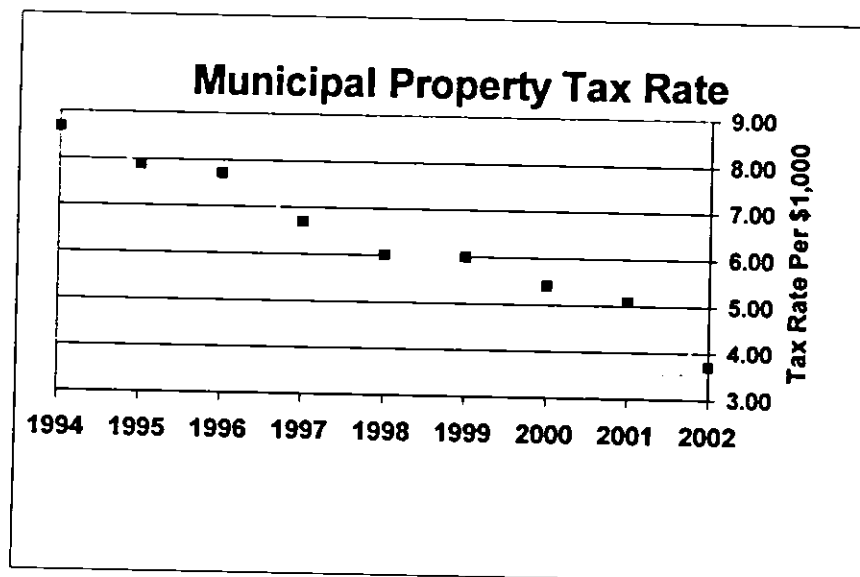
<u>Year</u>	<u>School</u>	<u>Municipal</u>	<u>County</u>	<u>State</u>	<u>Total</u>	<u>Ratio</u>	<u>Equalized</u>
2002B	8.94	3.70	1.38	4.49	18.51	D	D
2001B	9.00	5.07	1.56	5.67	21.30	88%	18.74
2000 B	8.67	5.40	1.79	5.59	21.45	94%	20.16
1999 A	8.99	5.99	2.12	7.48	24.58	76%	18.68
1998	22.82	6.00	2.14	-	30.96	87%	26.94
1997	22.19	6.68	2.20	-	31.07	92%	28.58
1996	22.09	7.70	2.37	-	32.16	96%	30.87
1995 B	21.44	7.87	2.50	-	31.81	97%	30.86
1994	19.83	8.67	2.39	-	30.89	95%	29.35
1993 C	18.98	7.44	2.39	-	28.81	94%	27.08
1992	12.61	4.22	1.61	-	18.44	134%	24.71
1991	12.71	4.14	1.59	-	18.44	123%	22.68
1990	11.24	4.15	1.54	-	16.93	105%	17.78
1989 B	11.46	4.16	1.37	-	16.99	100%	16.99
1988	27.63	8.61	2.39	-	38.63	42%	16.22
1987	23.77	7.42	2.99	-	34.18	43%	14.70
1986	22.92	6.59	2.14	-	31.65	47%	14.88
1985	22.19	5.61	2.05	-	29.85	58%	17.31
1984	21.83	5.35	1.97	-	29.15	69%	20.11
1983	21.10	6.39	1.99	-	29.48	73%	21.52
1982	19.90	6.70	1.60	-	28.20	77%	21.71
1981	20.90	6.70	1.40	-	29.00	81%	23.49
1980	19.00	6.20	1.30	-	26.50	87%	23.06

A - Reflects new state school tax and education adequacy grants

B - Reflects property revaluation

C - Reflects general 30% valuation reduction

D - Not yet available from State of New Hampshire



Town Clerk Report

Revenues

For Year Ended June 30, 2002

Town Agent Fee	\$ 56,238.00
Auto Registration Fees	\$ 3,901,177.90
Bad Check Fees	\$ 2,100.00
Boat Town	\$ 13,016.39
Boat Agent Fees	\$ 552.00
Certified Copies 1st - state	\$ 2,112.00
Certified Copies 1st - town	\$ 1,060.00
Certified Copies - Sub. State	\$ 2,335.00
Certified Copies - Sub. Town	\$ 1,401.00
Civil Forfeiture	\$ 1,660.00
State Dog License Fees	\$ 6,924.00
Town Dog License Fees	\$ 12,856.50
State Marriage License Fees	\$ 5,168.00
Town Marriage License Fees	\$ 952.00
Miscellaneous	\$ 5,200.88
Cash Over	\$ 1,239.14
Parking Fines	\$ 40.00
Cash Short	\$ (84.17)
Title Application Fees	\$ 12,790.00
UCC Filing	\$ 2,070.00
UCC Search & Copy	\$ 2,573.00
UCC Terminations & Changes	\$ 870.00

TOTAL	\$ 4,032,251.64
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Total Remitted to Treasurer	\$ 4,032,251.64
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**Tax Collector's Report
Summary of Tax Accounts
Fiscal Year Ended June 30, 2002**

Uncollected Taxes

Beginning of Fiscal Year:

	2002	Levies 2001	Prior
Property Taxes		\$ 6,679,205.36	
Residential Sewer		\$ 121,381.95	
Hydrant		\$ 9,968.00	
Current Use		\$ 18,900.00	\$ 29,261.54
Yield Tax			\$ 3,174.00
Commercial Sewer		\$ 5,676.49	\$ 10,452.35
In Lieu of Taxes		\$ 1,782.00	
Excavation Activity		\$ 3,389.00	
Excavation Tax			\$ 5,446.00

Taxes Committed to Collector

During Fiscal Year:

Property Taxes	\$ 20,569,123.00	\$ 21,925,939.00	
Residential Sewer	\$ 314,801.00	\$ 307,139.00	
Hydrant	\$ 54,253.00	\$ 49,086.00	
Current Use		\$ 197,840.00	\$ 15,000.00
Yield Tax		\$ 17,747.00	
Commercial Sewer	\$ 23,484.98	\$ 184,102.37	
In Lieu of Taxes	\$ 1,891.00	\$ 2,001.00	
Excavation Activity		\$ 7,283.00	
Excavation Tax		\$ 498.00	

Overpayments:

Property Taxes	\$ 484.02	\$ 146,650.71
Residential Sewer	\$ 19.00	\$ 4,703.58
Hydrant		\$ 62.00
Current Use		\$ 4,350.00
Yield Tax		
Commercial Sewer		\$ 34.90
Excavation Activity		
Excavation Tax		

Interest Collected on Delinquent Taxes: \$ 9.93 \$ 83,328.56 \$ 1,846.16

Penalties Collected on Delinquent Taxes: \$ 8,588.25 \$ 723.00

Discrepancy \$ 141.16

Total Debits \$ 20,964,065.93 \$ 29,779,656.17 \$ 66,044.21

**Tax Collector's Report
Summary of Tax Accounts
Fiscal Year Ended June 30, 2002**

Remitted to Treasurer	2002	2001	Prior
During Fiscal Year:			
Property Taxes	\$ 13,194,093.17	\$ 28,133,072.65	\$ (155.41)
Residential Sewer	\$ 194,568.00	\$ 425,858.30	
Hydrant	\$ 40,740.00	\$ 58,648.71	
Current Use		\$ 194,711.91	\$ 43,987.05
Yield Tax		\$ 15,596.00	\$ 3,174.00
Commercial Sewer	\$ 3,096.99	\$ 180,998.08	\$ 7,386.36
In Lieu of Taxes		\$ 3,783.00	
Excavation		\$ 498.00	\$ 5,446.00
Excavation Activity		\$ 10,672.00	
Interest	\$ 9.33	\$ 57,284.94	\$ 1,618.84
Costs/Penalties		\$ 2,879.65	\$ 576.75
 Abatements Allowed:			
Property Taxes		\$ 229,299.71	
Residential Sewer		\$ 112.00	
Hydrant			
Current Use		\$ 3,500.00	
Yield Tax			
Commercial Sewer		\$ 67.02	\$ 51.84
In Lieu of Taxes			
Excavation			
Excavation Activity			
In Lieu of Taxes			
 Discrepancy		\$ 155.54	
 Tax Liens Executed During Year:		\$ 429,799.94	\$ 3,535.87
 Deeds to Town During Year:	\$ 671.00		
 Uncollected Taxes			
End of Fiscal Year			
Property Taxes	\$ 7,374,842.85	\$ (1,059.00)	
Residential Sewer	\$ 120,252.00		
Hydrant	\$ 13,513.00		
Current Use		\$ 22,878.06	
Yield Tax		\$ 2,151.00	
Commercial Sewer	\$ 20,387.99	\$ 8,748.66	\$ 422.91
In Lieu of Taxes	\$ 1,891.00		
Excavation			
Excavation Activity			
 Total Credits	\$ 20,964,065.33	\$ 29,779,656.17	\$ 66,044.21

**Tax Collector's Report
Summary of Tax Accounts
Fiscal Year Ended June 30, 2002**

	2001	2000	Prior
Balance of Unredeemed Taxes Beginning of Fiscal Year		\$ 317,240.15	\$ 155,372.38
Tax Liens Executed to Town During Fiscal Year	\$ 429,799.94	\$ 3,535.87	
Interest Collected After Lien Execution	\$ 1,605.63	\$ 22,589.76	\$ 36,573.99
Collected Redemption Costs	\$ 860.40	\$ 3,983.58	\$ 2,216.60
Overpayments	\$ 922.84		
Total Debits:	\$ 433,188.81	\$ 347,349.36	\$ 194,162.97
Remittance to Treasurer During Fiscal Year			
Redemptions	\$ 99,442.32	\$ 196,916.03	\$ 110,134.00
Interest and Costs	\$ 2,466.03	\$ 26,573.34	\$ 38,790.59
Abatements Allowed:	\$ 3,165.00	\$ 585.41	\$ 2,450.93
Deeded to Town During Year (Taxes, Interest, & Costs)	\$ 1,501.73	\$ 149.42	\$ 981.24
Unredeemed Taxes End of Fiscal Year	\$ 326,613.73	\$ 123,125.16	\$ 41,806.21
Total Credits:	\$ 433,188.81	\$ 347,349.36	\$ 194,162.97

Treasurer's Report

POOLED CASH ACCOUNT

Balance - July 1, 2001	22,397,186.11
Receipts:	
General Government	92,367.42
Fire Protection Area	129,801.34
Cable Television	231,925.49
Assessing	6,218.25
Fire and Ambulance	266,149.82
Police	405,655.58
Highway	6,745.54
Public Works Administration	2,856.50
Solid Waste Disposal	733,747.56
Wastewater Treatment	3,902,915.25
Parks and Recreation	169,350.26
Community Development	334,498.45
Town Clerk/Tax Collector	46,170,204.49
Welfare	22,126.77
Interest on pooled deposits and investments	405,186.17
Federal and state aid	1,456,642.61
Private grants	68,975.25
Trust fund reimbursements	2,453,586.88
Other expense reimbursements	<u>250,413.84</u>
Total receipts	<u>57,109,367.47</u>
Total cash available	79,506,553.58
Less selectmen's orders paid	<u>55,309,627.15</u>
Balance - June 30, 2002	24,196,926.43

Treasurer's Report

POOLED CASH ACCOUNT

The cash in each fund is pooled for investment purposes. Interest earned on pooled deposits and investments is allocated to each fund on the basis of its relative average monthly equity in the pooled account. Fund equities in pooled cash at June 30, 2002 and interest earned by each fund during the year then ended are as follows.

<u>Fund</u>	<u>Interest</u>	<u>Equity</u>
General Fund	312,693.29	18,382,383.19
Sewer	57,518.47	3,666,429.04
Cable Television	2,937.11	176,308.32
Fire Protection Area	670.95	101,940.86
Solid Waste Disposal	23,494.14	1,508,982.46
DARE	135.29	3,074.60
Heritage	31.98	1,505.04
Conservation-80 Acres	177.87	8,098.27
Conservation - Land Use Change Tax	6,958.96	319,311.89
Conservation-Special	568.11	28,892.76
Total	405,186.17	24,196,926.43

# SHARES OR UNITS	HOW INVESTED DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC.)	PRINCIPAL			INCOME DURING YEAR	EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
		BALANCE YEAR	ADDITIONS PURCHASES	CAPITAL GAINS				
	FUND A							
	FLEET BANK, SAVINGS ACT #0910126572	\$0.00		\$0.00	\$173.59			
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL (NH-PD)	\$617.47		\$773.32	\$1,976.82			
	AMERICAN EXPRESS - BROKERAGE	\$0.00		\$0.00	\$192.17			
	840 AMERICAN ELECTRIC POWER	\$13,034.29		\$13,034.29	\$2,042.00			
	800 AMERICAN WATER WORKS INC.	\$17,425.78		\$17,425.78	\$768.00			
	620 886 AMERICAN TELEPHONE & TELEGRAPH COMPANY	\$3,174.58	\$0.90	\$3,173.68	\$92.59	\$7,912.91		
	39 AVAYA INC.	\$0.00		\$0.00	\$0.00			
	792 BP AMOCO P.L.C.	\$14,626.68		\$14,626.68	\$1,069.20			
	400 CHEVRON CORP.	\$13,049.50		\$13,049.50	\$1,100.00			
	279 DELPHI AUTOMOTIVE	\$2,458.73		\$2,458.73	\$78.12			
	1050 DOMINION RESOURCES, INC	\$15,923.96		\$15,923.96	\$2,709.00			
	1200 DUPONT GENEMOURS COMPANY	\$10,410.40		\$10,410.40	\$1,680.00			
	2000 DUKE ENERGY COMPANY	\$11,367.37		\$11,367.37	\$2,200.00			
	300 ELECTRONIC DATA SYSTEMS CORP.	\$0.00		\$0.00	\$114.00			
	800 EL PASO ENERGY PARTNERS LP	\$0.00		\$0.00	\$15,166.80	\$15,166.80		
	700 GENERAL ELECTRIC CORP.	\$12,372.53		\$12,372.53	\$1,020.00	\$29,752.00		
	400 GENERAL MOTORS CORP.	\$14,775.69		\$14,775.69	\$396.00	\$32,407.00		
	800 HERSHEY FOODS CORP.	\$0.00		\$0.00	\$968.00			
	60 HUGHES ELECTRONICS CORP.	\$0.00		\$0.00	\$0.00			
	500 JOHNSON & JOHNSON CORP.	\$0.00		\$0.00	\$192.50	\$29,245.00		
	1200 RELIANT ENERGY INC.	\$11,299.75		\$11,299.75	\$1,800.00			
	3440 KELLOGG COMPANY	\$11,726.88		\$11,726.88	\$3,474.40			
	900 KELLCOG COMPANY	\$9,240.82		\$9,240.82	\$0.00			
	900 LUCENT TECHNOLOGIES	\$0.00		\$0.00	\$0.00			
	397 MIRANT CORP.	\$432.74		\$432.74	\$0.00			
	23 2037 NCR CORPORATION	\$0.00		\$0.00	\$1,555.00	\$28,982.45		
	1000 PIEDMONT NATURAL GAS CO.	\$13,705.09		\$13,705.09	\$750.00			
	600 POTOMAC ELECTRIC POWER	\$0.00		\$0.00	\$28.80			
	36 RAYTHEON COMPANY	\$6,055.70	\$154.95	\$5,900.75	\$536.09			
	341 SCOTTISH POWER PLC	\$25,150.58		\$25,150.58	\$1,340.00			
	1000 SOUTHERN CO.	\$18,489.83		\$18,489.83	\$2,836.68			
	1842 VERIZON	\$0.00		\$0.00	\$142.50	\$28,482.45		
	500 WAL MART STORES INC.	\$12,707.28		\$12,707.28	\$899.20			
	562 WEYERHAEUSER COMPANY	\$15,486.22		\$15,486.22	\$2,208.00			
	2400 WYETH CORP.	\$253,531.87	\$155.85	\$253,531.87	\$33,142.66	\$19,393.11	\$247,305.19	
	TOTALS FUND A		\$155.85	\$253,531.87	\$233,555.64		\$500,837.06	

TOTALS FUND A

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2002

# SHARES OR UNITS	DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC.)	ADDITIONS					BALANCE			INCOME			EXPENDED			BALANCE			GRAND TOTAL OF PRINCIPAL & INCOME
		BALANCE BEGINNING YEAR	PURCHASES	CAPITAL GAINS	PROCEEDS FROM SALES	GAINS OR (LOSSES) FROM SALES	BALANCE END YEAR			DURING YEAR			DURING YEAR			BALANCE BEGINNING YEAR			
	FUND B																		
	FLEET BANK, SAVINGS ACT. #091-012656.4	\$256.71					\$256.71			\$35.80									
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL NH-C	\$5,119.02					\$5,119.02			\$221.63									
	AMERICAN EXPRESS BROKERAGE	\$0.00					\$0.00			\$16.06									
	500 AMERICAN ELECTRIC POWER COMPANY	\$8,409.22					\$8,409.22			\$1,200.00									
	300 BANKNORTH GROUP CORP.	\$0.00					\$0.00			\$84.00						\$6,481.68			\$6,481.68
	300 ENERGY EAST CORP.	\$0.00					\$0.00			\$144.00						\$5,527.95			\$5,527.95
	2080 TECO ENERGY INC.	\$14,007.01					\$14,007.01			\$2,891.20						\$8,434.95			\$8,434.95
	170 VERIZON CORP.	\$0.00					\$0.00			\$261.80						\$21,487.54			\$21,487.54
	FUND B TOTAL	\$27,791.96					\$27,791.96			\$4,854.49			\$4,297.15			\$22,044.88			\$49,836.84

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2002

# SHARES OR UNITS	HOW INVESTED DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC.)	PRINCIPAL			INCOME			GRAND TOTAL OF PRINCIPAL & INCOME
		BALANCE BEGINNING YEAR	ADDITIONS PURCHASES	PROCEEDS FROM SALES	GAINS OR (LOSSES) FROM SALES	BALANCE END YEAR	BALANCE BEGINNING YEAR	
	FUND D							
	FLEET BANK, SAVINGS ACT #935 864098 6	\$27.54	\$1.32			\$28.86	\$48.01	\$0.00
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL NH 0	\$0.00				\$0.00	\$151.02	\$3,660.81
	AMERICAN EXPRESS BROKERAGE	\$0.00				\$0.00	\$36.22	\$25,390.02
1350	AQUILA INC.	\$0.00				\$0.00	\$1,620.00	
600	AT&T CORP.	\$17,365.48		\$1.32		\$17,366.16	\$90.00	\$21,765.05
1000	AMERICAN WATER WORKS INC.	\$0.00				\$0.00	\$960.00	
1200	BELLSOUTH CORP.	\$17,809.50				\$17,809.50	\$912.00	
800	COCA COLA CO.	\$18,625.11				\$18,625.11	\$592.00	
1200	DISNEY WALT CO	\$17,156.32				\$17,156.32	\$252.00	
1400	ENRON CORP.	\$2,845.38				\$2,845.38	\$175.00	\$25,669.57
500	HOME DEPOT INC.	\$0.00				\$0.00	\$95.00	\$26,794.95
30	IMATION CORP.	\$1,509.28				\$1,509.28	\$0.00	
800	LUCENT TECHNOLOGIES	\$7,060.45				\$7,060.45	\$0.00	
300	MINNESOTA MINING MANUFACTURING CO.	\$15,092.83				\$15,092.83	\$732.00	
25	NCR	\$869.82				\$869.82	\$0.00	
1200	TECO ENERGY CORP.	\$30,331.13				\$30,331.13	\$1,668.00	
600	TEXACO INC.	\$0.00				\$0.00	\$1,240.20	\$33,644.95
200	WASHINGTON MUTUAL INC.	\$133,233.04				\$0.00	\$6,244.00	\$6,244.00
	SHEDD HARRIS FUND (MUTUAL FUND PORTION ONLY)	\$1,575.00		\$5,298.59		\$138,531.63	\$4,532.05	\$0.00
	WATKINS TOWN FOREST	\$0.00				\$1,575.00	\$0.00	\$41,910.87
	INCOME T BILLS	\$0.00				\$0.00	\$2,430.60	
	TOTAL FUND D	\$263,500.88	\$1.32	\$5,298.59	\$1.32	\$268,799.47	\$15,636.10	\$558,164.07

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2002

# SHARES OR UNITS	HOW INVESTED DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC.)	PRINCIPAL			INCOME			GRAND TOTAL OF PRINCIPAL & INCOME
		BALANCE BEGINNING YEAR	ADDITIONS PURCHASES	PROCEEDS FROM SALES	GAINS OR (LOSSES) FROM SALES	BALANCE END YEAR	BALANCE BEGINNING YEAR	
	FUND C							
	FLEET BANK, SAVINGS ACT #091-012655 6	\$0.00				\$0.00		
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL NH	\$99.99				\$139.49		
	AMERICAN EXPRESS BROKERAGE ACCOUNT	\$0.00	\$39.50			\$0.00		
2000	AES CORP.	\$32,982.57				\$32,982.57		\$1,576.68
1000	ALLEGHANEY POWER SYSTEM, INC.	\$11,477.28				\$11,477.28		\$26.38
507.6	AMERICAN ELECTRIC POWER	\$7,748.92				\$7,748.92		\$0.00
285	A T AT	\$4,734.95				\$4,734.95		\$1,720.00
3000	BELL SOUTH	\$15,838.50				\$15,838.50		\$1,218.24
1125	KETSPAN ENERGY	\$9,463.70		\$11.72		\$9,463.70		\$42.76
460	CH ENERGY GROUP INC.	\$10,295.59				\$10,295.59		\$2,280.00
1200	FORTUNE BRANDS	\$9,743.67				\$9,743.67		\$2,002.52
1200	GALLAHER GROUP PIC	\$5,678.41				\$5,678.41		\$993.60
6000	GENERAL ELECTRIC COMPANY	\$29,944.95				\$29,944.95		\$1,188.00
800	GILLETTE CO.	\$14,547.28				\$14,547.28		\$1,758.60
831.04	INTERNATIONAL BUSINESS MACHINES COMPANY	\$12,909.10				\$12,909.10	\$7,445.60	\$4,080.00
1080	MAYTAG COMPANY	\$25,560.00				\$25,560.00		\$520.00
500	MBIA INC.	\$42,059.07				\$42,059.07		\$472.82
1350	MOTOROLA INC.	\$0.00				\$0.00		\$160.00
700	PFIZER INC.	\$13,705.09				\$13,705.09		\$216.00
600	POTOMAC ELECTRIC POWER	\$27,479.13				\$27,479.13		\$182.00
539.756	PROCTER & GAMBLE COMPANY	\$10,661.15		\$27.78		\$10,661.15	\$30,450.00	\$750.00
900	PROGRESS ENERGY CORP.	\$14,782.55				\$14,782.55	\$5,076.77	\$811.36
1052	SBC COMMUNICATIONS INC.	\$0.00				\$0.00		\$1,935.00
10	J.M. SMUCKER CO.	\$4,458.90				\$4,458.90		\$1,092.78
377.911	TEXAS UTILITIES COMPANY	\$7,060.78				\$7,060.78		\$0.00
532	WEST COMMUNICATIONS INTERNATIONAL INC.	\$10,697.28				\$10,697.28	\$10,304.43	\$880.12
400	WISCONSIN ENERGY CORPORATION							\$26.60
	FUND C TOTAL	\$331,610.51	\$39.50	\$39.50	\$0.00	\$331,610.51	\$87,660.89	\$25,151.21
	NOTES:							
	CAROLINA LIGHT & POWER CO. is now known as PROGRESS ENERGY CORP.							
								\$26,292.80
								\$86,519.30
								\$418,129.81

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2002

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	PRINCIPAL				BALANCE BEGINNING YEAR	INCOME PERCENT	DURING YEAR AMOUNT	EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME	
				BALANCE BEGINNING YEAR	NEW FUNDS CREATED	CASH GAINS OR (LOSSES)	WITHDRAWALS							
TOWN CREATED CAPITAL RESERVE FUNDS														
1973	AMBULANCE	REPLACEMENT	T.BILLS,NHPDP	\$74,597.36	\$35,000.00		\$109,597.36	\$4,236.93		\$2,596.44	\$0.00	\$6,833.37	\$116,430.73	
1973	HIGHWAY EQUIPMENT	REPLACEMENT	T.BILLS,NHPDP	\$747,395.82	\$60,000.00		\$660,819.13	\$0.00		\$18,947.21	\$18,947.21	\$0.00	\$660,819.13	
1971	LANDFILL OPERATIONS	REPLACEMENT	T.BILLS,NHPDP	\$2,658,030.30	\$1,232,000.00		\$3,733,219.94	\$0.00		\$87,428.04	\$87,428.04	\$0.00	\$3,733,219.94	
1973	FIRE EQUIPMENT	REPLACEMENT	T.BILLS,NHPDP	\$556,534.32	\$0.00		\$109,961.38	\$68,255.43		\$14,934.63	\$83,190.06	\$0.00	\$109,961.38	
1978	WASTE WATER TREATMENT	REPLACEMENT	T.BILLS,NHPDP	\$768,403.62	\$0.00		\$219,724.53	\$0.00		\$22,919.67	\$22,919.67	\$0.00	\$219,724.53	
1987	PLANT, CAPITAL REPAIRS	REAPPRAISAL	NHPDP	\$4,795.25	\$0.00		\$4,795.25	\$803.33		\$124.13	\$0.00	\$927.46	\$5,722.71	
1987	LIABILITY INSURANCE	RESERVE	NHPDP	\$1,672.75	\$1,000.00		\$2,672.75	\$0.00		\$45.19	\$0.00	\$45.19	\$2,717.94	
1987	PROPERTY DAMAGE	RESERVE	NHPDP	\$38,632.77	\$9,000.00		\$47,632.77	\$0.00		\$929.20	\$0.00	\$929.20	\$48,561.97	
1990	INSURANCE DEDUCTIBLE	RESERVE	NHPDP	\$7,269.26	\$210,000.00		\$217,269.26	\$0.00		\$4,515.37	\$0.00	\$4,515.37	\$221,784.63	
1992	LAND BANK	RESERVE	NHPDP											
1992	SCHOOL PAVEMENT	RESERVE	NHPDP	\$186,974.26	\$75,000.00		\$261,974.26	\$14,861.46		\$5,203.04	\$0.00	\$20,064.50	\$282,038.76	
1992	SCHOOL ROOF	RESERVE	NHPDP	\$92,364.37	\$75,000.00		\$167,364.37	\$0.00		\$2,776.15	\$0.00	\$2,776.15	\$170,140.52	
1994	SEWER EXTENSION	RESERVE	NHPDP	\$572,085.46	\$100,000.00		\$568,178.62	\$87,369.09		\$15,401.18	\$102,770.27	\$0.00	\$568,178.62	
1994	SIDEWALK & BIKE PATHS	RESERVE	NHPDP	\$161,860.42	\$0.00		\$149,474.23	\$5,710.51		\$3,712.10	\$9,422.61	\$0.00	\$149,474.23	
1994	BRIDGE REPLACEMENT	RESERVE	NHPDP	\$150,838.80	\$0.00		\$93,382.94	\$0.00		\$3,355.87	\$3,355.87	\$0.00	\$93,382.94	
1994	LIBRARY ROOF	RESERVE	NHPDP	\$9,373.48	\$2,000.00		\$11,373.48	\$1,157.12		\$249.63	\$0.00	\$1,406.75	\$12,780.23	
1994	LIBRARY CONSTRUCTION	RESERVE	NHPDP	\$765,487.64	\$600,000.00		\$1,365,487.64	\$52,244.57		\$24,835.99	\$0.00	\$82,080.56	\$1,447,568.20	
1995	SCHOOL BLD. CONSTRUCTION	RESERVE	NHPDP	\$8,754.39	\$0.00		\$8,754.39	\$2,016.77		\$238.88	\$0.00	\$2,255.65	\$11,010.04	
1997	MUNICIPAL SEWER FOR THORNTON'S FERRY SCHOOL	RESERVE	NHPDP	\$238,280.00	\$0.00		\$238,280.00	\$28,520.36		\$5,914.71	\$0.00	\$34,435.07	\$272,715.07	
1997	DRAINAGE IMPROVEMENTS	RESERVE	NHPDP	\$175,000.00	\$0.00		\$146,466.40	\$8,026.95		\$4,952.18	\$12,079.13	\$0.00	\$146,466.40	
1997	COMMUNICATION EQUIPMENT	RESERVE	NHPDP	\$114,594.37	\$35,000.00		\$149,594.37	\$5,317.11		\$2,041.46	\$0.00	\$8,258.57	\$157,852.94	
1999	WASTEWATER WATER SYSTEM	RESERVE	NHPDP	\$1,724,513.82	\$0.00		\$1,621,906.33	\$1,187.47		\$38,238.04	\$39,425.51	\$0.00	\$1,621,906.33	
1999	MERRIMACK H.S. SCHOLARSHIP FUND	RESERVE	NHPDP	\$5,661.49	\$5,000.00		\$8,817.76	\$0.00		\$156.27	\$156.27	\$0.00	\$8,817.76	
2000	COMPUTER EQUIPMENT	RESERVE	NHPDP	\$50,000.00	\$25,000.00		\$75,000.00	\$3,195.10		\$1,380.87	\$0.00	\$4,575.97	\$79,575.97	
2000	PLAYGROUND EQUIPMENT	RESERVE	NHPDP	\$50,000.00	\$0.00		\$34,380.20	\$3,438.20		\$1,402.07	\$4,840.27	\$0.00	\$37,873.47	
2001	SALT SHED	RESERVE	NHPDP	\$50,000.00	\$0.00		\$12,000.00	\$2,570.74		\$1,751.04	\$0.00	\$4,321.78	\$116,321.78	
2001	SMERRIMACK FIRE STATION	RESERVE	NHPDP	\$71,000.00	\$71,000.00		\$142,000.00	\$3,259.33		\$22,198.68	\$0.00	\$5,479.21	\$147,479.21	
2001	ATHLETIC FIELDS	RESERVE	NHPDP	\$25,000.00	\$75,000.00		\$100,000.00	\$1,147.62		\$1,186.26	\$0.00	\$2,333.88	\$102,333.88	
2001	DW HIGHWAY IMPROVEMENTS	RESERVE	NHPDP	\$100,000.00	\$128,000.00		\$228,000.00	\$4,396.29		\$3,348.66	\$0.00	\$7,745.15	\$235,745.15	
2001	SPECIAL EDUCATION	RESERVE	NHPDP	\$35,000.00	\$150,000.00		\$185,000.00	\$3,138.01		\$1,186.29	\$0.00	\$6,326.30	\$231,326.30	
2001	J. ADAMS SCHOLARSHIP FUND	FUND	NHPDP	\$24,198.00	\$0.00		\$12,696.92	\$40.21		\$61.71	\$501.92	\$0.00	\$12,699.92	\$231,699.92
2001	ROAD IMPROVEMENTS	RESERVE	NHPDP	\$375,000.00	\$375,000.00		\$750,000.00	\$0.00		\$8,008.56	\$0.00	\$8,008.56	\$383,008.56	
2002	N.W. FIRE STATION	RESERVE	NHPDP	\$0.00	\$85,000.00		\$85,000.00	\$1,815.38		\$1,815.38	\$0.00	\$1,815.38	\$86,815.38	
2002	TOTAL TOWN CREATED CAPITAL RESERVE FUNDS			\$9,522,317.95	\$3,404,000.00		\$11,289,320.55	\$300,892.60		\$289,258.30	\$385,016.83	\$205,134.07	\$11,494,454.62	

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2002

STATE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2002												
DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	%	PRINCIPAL				INCOME DURING YEAR	EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
					BALANCE BEGINNING YEAR	NEW FUNDS CREATED	CASH GAINS OR (LOSSES)	WITHDRAWALS DURING YEAR				
FUND D												
1945	HARRY WATKINS	PRIZE SPEAKING FUND		50.15499%	\$2,000.00			\$2,000.00	\$9,730.62	\$356.86	\$285.00	\$9,802.48
1945	HARRY WATKINS	PRIZE SPELLING FUND		29.50868%	\$1,000.00			\$1,000.00	\$5,305.07	\$209.98	\$413.00	\$5,102.05
1969	EVERETT PARKER	GENERAL MAINT. CEMETERY	VARIOUS	26.34759%	\$3,000.00			\$3,000.00	\$4,231.62	\$187.47	\$0.00	\$4,419.09
1971	GRIFFIN FENCE FUND	MAINTENANCE OF FENCE	VARIOUS	111.40585%	\$5,000.00			\$5,000.00	\$26,818.27	\$792.66	\$0.00	\$27,610.93
1970	REED CEMETERY	PERPETUAL CARE	VARIOUS	7.33019%	\$500.00			\$500.00	\$1,593.53	\$52.10	\$0.00	\$1,645.63
1950	MASTRICOLA FUND	SCHOOL	VARIOUS	788.90080%	\$50,000.00			\$50,000.00	\$145,484.09	\$5,613.03	\$0.00	\$151,097.12
1965	WATKINS TOWN FOREST	SCHOOL & TOWN LAND	VARIOUS	\$1,575.00				\$1,575.00				\$1,575.00
1970	WATKINS FOREST INCOME	SCHOOL	VARIOUS	447.00499%	\$67,192.94			\$67,192.94	\$31,393.29	\$3,180.45	\$4,899.50	\$29,674.24
1925	SHEDD HARRIS FUND	FIRE PREVENTION	MUTUAL FUNDS	\$138,531.53				\$138,531.53	\$37,378.82	\$4,532.05	\$0.00	\$41,910.87
1925	SHEDD HARRIS FUND	FIRE PREVENTION	VARIOUS	100.00000%	\$0.00			\$0.00	\$17,390.69	\$711.50	\$0.00	\$18,102.19
		TOTAL FUND D		1560.65310%	\$263,500.88	\$0.00		\$268,799.47	\$279,326.00	\$15,636.10	\$5,597.50	\$289,364.60
												\$558,164.07

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2002

FUND A	DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	%	PRINCIPAL			INCOME			GRAND TOTAL OF PRINCIPAL & INCOME
						BALANCE BEGINNING YEAR	BALANCE END YEAR	CASH FUNDS NEW FUNDS CREATED (LOSSES)	BALANCE BEGINNING YEAR	INCOME DURING YEAR	EXPENDED DURING YEAR	
1952	FUND A	JOHN A	CEMETERY PERPETUAL CARE	VARIOUS								
1924	JOHN ANDERSON				0.18012%	\$456.66	\$456.66		\$350.50	\$59.70	\$0.00	\$410.20
1929	MARY ANDERSON				0.09006%	\$228.32	\$228.32		\$171.18	\$29.85	\$0.00	\$429.35
1919	JENNIE ARTHUR				0.18012%	\$456.66	\$456.66		\$351.23	\$59.70	\$0.00	\$410.93
1921	PERLEY AUSTIN				0.18012%	\$885.00	\$885.00		\$742.68	\$89.55	\$0.00	\$832.44
1947	JUNE ABBOTT				0.72048%	\$1,826.64	\$1,826.64		\$2,121.19	\$238.79	\$0.00	\$2,959.98
1906	RUBEN BARNES				0.18012%	\$456.66	\$456.66		\$350.98	\$59.70	\$0.00	\$410.68
1924	HERMAN BEANE				0.18012%	\$685.00	\$685.00		\$534.42	\$89.55	\$0.00	\$842.97
1924	WILLIAM BETTERLY				0.18012%	\$456.66	\$456.66		\$354.61	\$59.70	\$0.00	\$414.31
1924	JAMES BLODD				0.18012%	\$456.66	\$456.66		\$336.84	\$59.70	\$0.00	\$396.54
1912	HORATIO D. BOWERS				0.18012%	\$456.66	\$456.66		\$346.77	\$59.70	\$0.00	\$406.47
1940	BEAN, BARKIRK				0.45030%	\$1,141.66	\$1,141.66		\$1,569.82	\$149.24	\$0.00	\$1,719.06
1946	PERCY BLOOD				0.36024%	\$913.33	\$913.33		\$1,135.64	\$119.39	\$0.00	\$1,255.03
1947	LAURA BALL				0.36024%	\$913.33	\$913.33		\$1,292.63	\$119.39	\$0.00	\$1,412.02
1912	EVA BARRON				0.36024%	\$913.33	\$913.33		\$1,175.65	\$119.39	\$0.00	\$1,295.04
1912	DAVID BOYNTON				0.09006%	\$228.32	\$228.32		\$63.22	\$29.85	\$0.00	\$321.39
1949	CHARLES K. BUCKLEY				0.18012%	\$456.66	\$456.66		\$350.79	\$59.70	\$0.00	\$410.49
1929	ELVORD C. CHAMBERLAIN				0.18012%	\$456.66	\$456.66		\$350.83	\$59.70	\$0.00	\$410.53
1932	ALVIN CHEEVER				0.18012%	\$685.00	\$685.00		\$750.92	\$89.55	\$0.00	\$840.47
1937	CORNING - MERRILL				0.27018%	\$593.67	\$593.67		\$584.55	\$77.61	\$0.00	\$662.16
1943	CHILD - DAVIS				0.23416%	\$313.33	\$313.33		\$1,116.84	\$119.39	\$0.00	\$1,236.23
1945	DANIEL COLBY				0.36024%	\$456.66	\$456.66		\$342.91	\$59.70	\$0.00	\$402.61
1945	JAMES COLLIER				0.18012%	\$456.66	\$456.66		\$346.52	\$59.70	\$0.00	\$406.22
1950	CORP. CARROLL				0.36024%	\$913.33	\$913.33		\$1,193.74	\$119.39	\$0.00	\$1,313.13
1951	EDWARD & IDA COOK				0.36024%	\$913.33	\$913.33		\$1,164.66	\$119.39	\$0.00	\$1,284.05
1954	GEORGE CARROLL				0.54036%	\$1,369.99	\$1,369.99		\$2,008.41	\$179.09	\$0.00	\$2,187.50
1916	MATTHEW DICKEY				0.18012%	\$456.66	\$456.66		\$362.91	\$59.70	\$0.00	\$422.61
1928	HAZEN DOOGIE				0.27018%	\$684.99	\$684.99		\$745.84	\$89.54	\$0.00	\$835.38
1916	JAMES B. ELLIOTT				0.18012%	\$456.66	\$456.66		\$344.83	\$59.70	\$0.00	\$404.53
1944	MARY BUZZELL EMMONS				0.18012%	\$456.66	\$456.66		\$345.90	\$59.70	\$0.00	\$405.60
1920	HERMAN & SUSAN FIELDS				0.18012%	\$456.66	\$456.66		\$345.28	\$59.70	\$0.00	\$404.98
1919	LEVI FISHER				0.18012%	\$456.66	\$456.66		\$346.77	\$59.70	\$0.00	\$406.47
1912	JAMES FISHOCK				0.18012%	\$456.66	\$456.66		\$346.49	\$59.70	\$0.00	\$406.19
1926	JOHN FRANKER				0.18012%	\$456.66	\$456.66		\$344.63	\$59.70	\$0.00	\$404.33
1930	FOSTER, PEASLEE				0.54036%	\$1,369.99	\$1,369.99		\$2,021.27	\$179.09	\$0.00	\$2,200.36
1928	B. FULLER - MERRILL				0.36024%	\$913.33	\$913.33		\$1,162.71	\$119.39	\$0.00	\$1,282.10
1942	J. FRANK FOSTER				0.36024%	\$913.33	\$913.33		\$1,165.84	\$119.39	\$0.00	\$1,285.23
1942	MATTIE FOSKETT				0.10807%	\$273.98	\$273.98		\$94.75	\$35.82	\$0.00	\$309.77
1947	HUGOLD FOOTE				0.36024%	\$456.66	\$456.66		\$354.18	\$59.70	\$0.00	\$413.88
1922	AUGUSTUS GILSON				0.18012%	\$1,826.64	\$1,826.64		\$2,934.16	\$238.79	\$0.00	\$3,172.95
1924	ARTHUR GORDON				0.72048%	\$456.66	\$456.66		\$380.40	\$59.70	\$0.00	\$440.10
1918	HARRISON GREEN				0.18012%	\$456.66	\$456.66		\$346.52	\$59.70	\$0.00	\$406.22
1932	ALICE GRAY				0.36024%	\$913.33	\$913.33		\$1,172.19	\$119.39	\$0.00	\$1,291.58
1932	GEORGE & BART GILMORE				0.18012%	\$456.66	\$456.66		\$343.76	\$59.70	\$0.00	\$403.46
1939	GRAVES - HALL				0.36024%	\$913.33	\$913.33		\$1,179.47	\$119.39	\$0.00	\$1,298.86
1946	GRAVES - HALL				0.36024%	\$913.33	\$913.33		\$1,167.39	\$119.39	\$0.00	\$1,286.78
1948	WALT GOODALE				0.36024%	\$913.33	\$913.33		\$1,142.57	\$119.39	\$0.00	\$1,261.96
1924	JAMES HALE				0.27018%	\$684.99	\$684.99		\$754.68	\$89.54	\$0.00	\$844.22
1921	DAVID & M. HENDERSON				0.90061%	\$2,283.34	\$2,283.34		\$3,764.00	\$298.49	\$0.00	\$4,062.49
1913	HENRY C. HERRICK				0.18012%	\$456.66	\$456.66		\$346.82	\$59.70	\$0.00	\$406.52
1932	HARRISON HERRICK				0.18012%	\$456.66	\$456.66		\$345.42	\$59.70	\$0.00	\$405.12
1931	B. GRAVES HERRICK				0.18012%	\$456.66	\$456.66		\$347.78	\$59.70	\$0.00	\$407.48
1931	C. L. HILL				0.27018%	\$684.99	\$684.99		\$1,580.57	\$149.24	\$0.00	\$1,729.81
1915	ISAAC HODGEMAN				0.45030%	\$1,141.66	\$1,141.66		\$1,580.57	\$149.24	\$0.00	\$1,729.81
1946	JAMES F. HODGEMAN				0.36024%	\$913.33	\$913.33		\$1,173.20	\$119.39	\$0.00	\$1,292.59
1941	NORRIS HENDERSON				0.36024%	\$913.33	\$913.33		\$1,141.66	\$119.39	\$0.00	\$1,261.05
1943	DAVID HENDERSON				0.18012%	\$456.66	\$456.66		\$349.33	\$59.70	\$0.00	\$409.03
1941	DR. GEORGE HOIT				0.36024%	\$913.33	\$913.33		\$1,168.49	\$119.39	\$0.00	\$1,287.88
1953	GEORGE HENSON				0.36024%	\$913.33	\$913.33		\$1,148.06	\$119.39	\$0.00	\$1,267.45
1936	DANA & F. HUTCHINSON				0.27018%	\$684.99	\$684.99		\$746.56	\$89.54	\$0.00	\$836.10
1937	LESLIE HUNTER				0.18012%	\$456.66	\$456.66		\$347.71	\$59.70	\$0.00	\$407.46
1955	JOHN & M. HASELTINE				0.54036%	\$1,369.99	\$1,369.99		\$2,046.77	\$179.09	\$0.00	\$2,225.86
1910	DANIEL F. INGALLS				0.18012%	\$456.66	\$456.66		\$345.99	\$59.70	\$0.00	\$405.69
1922	LOUISE E. JONES				0.18012%	\$456.66	\$456.66		\$347.78	\$59.70	\$0.00	\$407.48
1907	G. JONES - R. DOE				0.36024%	\$913.33	\$913.33		\$1,193.39	\$119.39	\$0.00	\$1,312.78
1940	JONES - HOFFMAN				0.27018%	\$684.99	\$684.99		\$760.80	\$89.54	\$0.00	\$850.34
1949	DAVID JONES				0.90061%	\$2,283.34	\$2,283.34		\$3,764.00	\$298.49	\$0.00	\$4,062.49
1948	ERNEST JOHNSON				0.36024%	\$913.33	\$913.33		\$1,180.29	\$119.39	\$0.00	\$1,299.68
1921	JOHN M. KEEP				0.18012%	\$456.66	\$456.66		\$347.51	\$59.70	\$0.00	\$407.21
1922	GEORGE W. KIMBALL				0.36024%	\$913.33	\$913.33		\$1,159.10	\$119.39	\$0.00	\$1,278.49
1938	CATHERINE KITTRIDGE				0.18012%	\$456.66	\$456.66		\$345.53	\$59.70	\$0.00	\$405.23
1939	ERIC & L. KITTRIDGE				0.36024%	\$913.33	\$913.33		\$1,160.48	\$119.39	\$0.00	\$1,279.87
1942	WALTER KITTRIDGE				0.36024%	\$913.33	\$913.33		\$1,160.48	\$119.39	\$0.00	\$1,279.87

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2002

FUND A

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	PRINCIPAL			INCOME			BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
				BALANCE BEGINNING YEAR	NEW FUNDS CREATED (LOSSES)	BALANCE END YEAR	PERCENT	AMOUNT	EXPENDED DURING YEAR		
1921	CHAS & HENRY LAWRENCE			\$1,369.99		\$1,369.99		\$179.09	\$0.00	\$2,176.78	\$3,546.77
1936	LEON LONGA			\$684.99		\$684.99		\$89.54	\$0.00	\$824.62	\$1,509.61
1910	ROBERT MEARS			\$913.33		\$913.33		\$119.39	\$0.00	\$1,276.87	\$2,190.20
1915	W B. MELVIN - W A. BARKER			\$1,826.62		\$1,826.62		\$238.78	\$0.00	\$2,685.63	\$4,512.25
1920	JOHN & DR. ED. MERRIAM			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1914	W. D. MITCHELL			\$456.66		\$456.66		\$59.70	\$0.00	\$405.48	\$862.14
1917	GEORGE MOULTON			\$456.66		\$456.66		\$59.70	\$0.00	\$405.48	\$862.14
1934	HANNAH MEARS			\$456.66		\$456.66		\$59.70	\$0.00	\$405.48	\$862.14
1964	FRANK MARTINKUS			\$456.66		\$456.66		\$59.70	\$0.00	\$405.48	\$862.14
1924	McGAW LOT			\$456.66		\$456.66		\$59.70	\$0.00	\$405.48	\$862.14
1925	JOHN L. MCINTIRE			\$456.66		\$456.66		\$59.70	\$0.00	\$405.48	\$862.14
1929	SIMON & JOHN MCGILVRAY			\$456.66		\$456.66		\$59.70	\$0.00	\$405.48	\$862.14
1944	ELLIS B. McDONALD			\$456.66		\$456.66		\$59.70	\$0.00	\$405.48	\$862.14
1912	CHARLES S. NESMITH			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1923	LUCY NICHOLS			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1924	M. NICHOLS - S. NESMITH			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1954	FRANK PARKER - J. INGALLS			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1916	LAURA PARKER			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1927	GEORGE B. PARKHURST			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1920	ALMA & BETTY PATTERSON			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1918	WARREN PILLSBURY			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1929	THOMAS PARKER HEIRS			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1941	ANSON PLATTS			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1926	LEWIS READ			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1925	ALBERT READ			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1948	CHARLES ROBERTS			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1924	ARTHUR & MARY RICHARDS			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1943	HENRY & F. RICHARDSON			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1954	FRANKLIN T. SEAVERN			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1915	ISAAC COMBS SHEDD			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1924	DANIEL SMITH			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1921	ELIZABETH BOYSON SHEDD			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1922	SOUHEGAN LODGE, JOOF			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1928	JOHN & HERMAN STOWELL			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1932	L. E. SANDERSON			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1951	MABEL UPHAM			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1921	M. WALLACE - D. BARNES			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1920	JAMES WALCH			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1920	LEONARD WALKER			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1926	GEORGE WEST			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1927	ELLEN WHEELER			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1922	JAMES WILKINS			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1914	A. MCCULLY WILKINS			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1910	HENRY WILSON			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1922	ELIZABETH WOOD			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1928	THOMAS WATKINS			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1942	CHAS & ISABELL WATKINS			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1953	ELIZA WATKINS			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1955	WILL & MARGARET WATKINS			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1949	WESTON & THEO WARRINER			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1954	MARY WELCH			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1941	CHARLES F. YOUNG			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1918	JAMES THORNTON POST GAR			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1948	HARRY WATKINS			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1916	GEORGE & ELIZA WATKINS			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1917	BETSY BARNES			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1920	TERESA CLARK			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1908	HERMAN & SARAH FIELDS			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1940	S. C. FOLLANSBEE			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1922	WASHINGTON FOLLANSBEE			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1926	MARTIN GREEN			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1917	GEORGE & SARAH GRIFFIN			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1908	MARY GORDON			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1939	HORACE GOULD			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1931	J. R. HOOD			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1932	ALBERT JENKINS			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1946	ANN KING			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1913	CHARLES LOUGEE			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1917	McCLURE LOT			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1952	ALICE & BETSY PATTERSON			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28
1930	D. & JOHN L. SPALDING			\$913.33		\$913.33		\$119.39	\$0.00	\$1,269.95	\$2,183.28

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2002

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	%	PRINCIPAL				INCOME	DURING YEAR	EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
					BEGINNING YEAR	NEW FUNDS CREATED	CASH GAINS OR (LOSSES)	WITHDRAWALS					
									PERCENT	AMOUNT			
FUND A													
1900	PERPETUAL CARE	CEMETERIES	VARIOUS	48.05211%	\$122,156.69					\$15,968.79	\$7,355.15	\$167,846.73	\$290,003.42
1917/26/54	PATTERSON, LAWRENCE												
1854/1921	GAGE & CARROLL	LIBRARY	VARIOUS	3.11676%	\$7,882.23					\$1,030.40	\$1,009.31	\$2,330.58	\$10,212.81
1951	GAGE & LAWRENCE	SCHOOL	VARIOUS	34.05684%	\$86,129.06					\$11,259.12	\$11,028.65	\$25,452.19	\$111,581.25
1951	GEORGE CARROLL	FIRE DEPT.	VARIOUS	14.75041%	\$37,303.49					\$4,876.46	\$0.00	\$51,515.79	\$88,919.28
1925	SHEDD HARRIS	FIRE DEPT.	VARIOUS	0.02388%	\$60.40					\$7.90	\$0.00	\$159.90	\$220.30
	FUND A TOTALS			100.00000%	\$253,531.87					\$33,142.66	\$19,393.11	\$247,305.19	\$500,837.06
FUND B													
1960	PERPETUAL CARE	CEMETARY	VARIOUS	68.07397%	\$18,919.09					\$3,304.65	\$2,820.74	\$19,554.62	\$38,483.71
1964	LAWRENCE	LIBRARY	VARIOUS	29.00891%	\$8,062.15					\$1,408.23	\$1,341.51	\$2,175.03	\$10,237.18
1960	STOCKLEY	SCHOOL	VARIOUS	2.91712%	\$810.72					\$141.61	\$134.90	\$305.23	\$1,115.95
	FUND B TOTALS			100.00000%	\$27,791.96					\$4,854.49	\$4,297.15	\$22,044.88	\$49,836.84
FUND C													
1965	HARRY WATKINS	SCHOOL	VARIOUS	100.00000%	\$331,610.51					\$25,151.21	\$25,292.80	\$86,519.30	\$418,129.81
COMMON FUND TOTALS													
					\$612,934.34	\$0.00	\$0.00			\$53,148.36	\$49,983.06	\$355,869.37	\$968,803.71

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2002

FUND A

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	%	PRINCIPAL			INCOME			GRAND TOTAL OF PRINCIPAL & INCOME		
					BALANCE BEGINNING YEAR	NEW FUNDS CREATED	CASH WITHDRAWALS	BALANCE END YEAR	BALANCE BEGINNING YEAR	PERCENT		INCOME DURING YEAR	
1938	MOSES TRUCELL	.	.	0.18012%	\$456.66			\$456.66	\$922.78	\$59.70	\$0.00	\$882.48	\$1,339.14
1974	JEREMIAH WOOD	.	.	0.18012%	\$456.66			\$456.66	\$831.10	\$59.70	\$0.00	\$890.80	\$1,347.46
1971	M. L. MOORE	.	.	0.07644%	\$193.80			\$193.80	\$355.51	\$25.33	\$0.00	\$380.84	\$554.64
1971	IRENE ATKINS	.	.	0.03823%	\$96.92			\$96.92	\$166.82	\$12.67	\$0.00	\$179.49	\$276.41
1976	NORMAN P. PROCTER	.	.	0.05572%	\$141.27			\$141.27	\$242.74	\$18.47	\$0.00	\$261.21	\$402.48
1977	FRED H. FORD, JR.	.	.	0.04884%	\$123.82			\$123.82	\$212.77	\$16.19	\$0.00	\$228.96	\$352.78
1978	ED. TUTTLE	.	.	0.09768%	\$247.65			\$247.65	\$425.49	\$32.37	\$0.00	\$457.86	\$705.51
1979	A. PIKE	.	.	0.09768%	\$236.39			\$236.39	\$401.12	\$30.90	\$0.00	\$432.02	\$668.41
1982	C. WARREN	.	.	0.09324%	\$118.20			\$118.20	\$200.60	\$15.45	\$0.00	\$216.05	\$334.25
1980	E. TUTTLE	.	.	0.04662%	\$118.20			\$118.20	\$199.16	\$15.45	\$0.00	\$214.61	\$332.81
1980	GEORGE WRIGHT	.	.	0.10000%	\$253.53			\$253.53	\$329.99	\$33.14	\$0.00	\$297.12	\$550.65
1993	JOHN & JOSEPHINE STYLES	.	.	0.12500%	\$316.92			\$316.92	\$329.99	\$41.43	\$0.00	\$371.42	\$688.34
1993	JAMES M. LINDSEY	.	.	0.25000%	\$633.83			\$633.83	\$659.98	\$82.86	\$0.00	\$742.84	\$1,376.67
1993	MARTIN NELSEN	.	.	0.12500%	\$316.92			\$316.92	\$329.99	\$41.43	\$0.00	\$371.42	\$688.34
1995	ARLINE JORDAN	.	.	0.12500%	\$158.46			\$158.46	\$128.98	\$20.71	\$0.00	\$149.69	\$308.15
1995	HARLAN & BESSIE LINSICOTT	.	.	0.06250%	\$158.46			\$158.46	\$128.98	\$20.71	\$0.00	\$149.69	\$308.15
1997	G. HAROLD & CLAIRE KENT	.	.	0.12500%	\$158.46			\$158.46	\$128.98	\$20.71	\$0.00	\$149.69	\$308.15
1997	WILBER & LUELLA ANDERSON	.	.	0.06250%	\$158.46			\$158.46	\$128.98	\$20.71	\$0.00	\$149.69	\$308.15
1936	IDA F. COLTON	THORNTONS FERRY CEMETERY	.	0.18012%	\$456.66			\$456.66	\$831.95	\$59.70	\$0.00	\$891.65	\$1,348.31
1956	CHARLOTTE CAMERON	.	.	0.27018%	\$684.99			\$684.99	\$1,249.82	\$89.54	\$0.00	\$1,339.36	\$2,024.35
1923	JAMES W. FERGUSON	.	.	0.36024%	\$913.33			\$913.33	\$1,701.22	\$119.39	\$0.00	\$1,820.61	\$2,733.84
1937	WILLIAM WELLS	.	.	0.18012%	\$456.66			\$456.66	\$824.54	\$59.70	\$0.00	\$884.24	\$1,340.90
1947	JUNE ABBOTT	FLOWER FUND	.	0.18012%	\$456.66			\$456.66	\$783.70	\$59.70	\$44.00	\$799.40	\$1,256.06
1954	HARVEY & F. RICHARDSON	.	.	0.18012%	\$456.66			\$456.66	\$845.94	\$59.70	\$44.00	\$861.64	\$1,318.30
1924	ISAAC COOMBS SHEDD	.	.	0.18012%	\$456.66			\$456.66	\$804.85	\$59.70	\$44.00	\$820.55	\$1,277.21
1917/1926	PATTERSON, LAWRENCE & CARROLL	LIBRARY	.	3.10897%	\$7,882.23			\$7,882.23	\$2,309.49	\$1,030.40	\$1,009.31	\$2,330.58	\$10,212.81
1854	GAGE & LAWRENCE	SCHOOL	.	33.97169%	\$86,129.06			\$86,129.06	\$25,221.72	\$11,259.12	\$11,028.65	\$25,452.19	\$111,581.25
1954	GEORGE CARROLL	FIRE DEPT.	.	14.71383%	\$37,303.49			\$37,303.49	\$4,639.33	\$4,876.46	\$0.00	\$51,515.79	\$88,819.28
	SHEDD - HARRIS	FIRE DEPT.	.	0.02382%	\$60.40			\$60.40	\$152.00	\$7.90	\$0.00	\$159.90	\$220.30
	TOTALS FUND A			100.00000%	\$253,531.87			\$253,531.87	\$233,555.64	\$33,142.66	\$12,169.96	\$254,528.34	\$508,060.21

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2002

FUND B & C	DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	%	BALANCE BEGINNING YEAR	CASH GAINS OR (LOSSES)	PRINCIPAL WITHDRAWAL	BALANCE END YEAR	BALANCE BEGINNING YEAR	INCOME DURING YEAR	EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
FUND B														
1965		WM & BERTHA ATWOOD	CEMETERY PERPETUAL CARE	VARIOUS	1.15828%	\$321.91			\$321.91	\$222.39	\$56.23	\$57.10	\$221.52	\$543.43
1956		FRANK & MABEL BILLS			1.15828%	\$321.91			\$321.91	\$227.27	\$56.23	\$57.10	\$226.40	\$548.31
1958		MONTROSE & MARTHA BLOOD			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1959		EDWIN B. BUTTERFIELD			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1961		CLEVELAND BEARD			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1962		JAMES & ROSE BABIRK			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1963		RALPH BEARD			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1963		GEORGE & ETHEL BIGWOOD			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1964		BEARD, CLARK			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1964		WILLIAM & DELIA BISHOP			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1965		CHARLES & RITA BROAD			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1966		GAY BOURGHS			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1967		LEON CENTER			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1968		HENRY B. COGGER			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1968		CLARENCE & A. CARMAN			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1966		LEROY & MYREL CHASE			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1968		LUCY COLWELL			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1957		FRED DUPEL			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1962		ELIZABETH DUCHAUD			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1969		LEON & ALICE EDWARDS			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1956		EDNA FOSTER			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1957		CHARLES & FOLLANSBEE			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1963		CHARLES & LILLIAN FISK			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1959		CHARLES & IDA GOODALE			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1961		DR. GUY & MARY GREELY			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1962		ELIZABETH GETZ			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1970		HENRY GROUX			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1956		HALL, NOTES			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1959		FRANCES HADLEY			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1961		CARL HOLMAN			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1956		G. ALBERT JOHNSON			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1956		CLARE & DORIS JUNKINS			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1968		EDITH KAHOWSKI			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1962		MABEL LANGRISH			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1964		ANNA W. LAWRENCE			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1963		CLAUDE & FLORA MAKER			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1963		JESSE & HAZEL METCALF			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1963		LILLIAN MONAST			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1958		WILLIAM MONAST			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1962		CHARLES MUELE, SR. & JR			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1958		DEL PEON			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1959		NATHAN PARKER			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1960		HOBART PENROD			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1962		GERALD PERRY			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1968		JOSEPH & HELEN PYENBERG			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1957		CHARLES RUSSELL			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1962		JOHN READ			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1963		HOWARD & DOT RICHARDS			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1967		ALTON READ			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1958		HARLAND RUELL			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1957		RITA TUCKER			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1960		ARTHUR & HENRY THIBODEAU			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1963		ART & ELIZABETH TIMMONS			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1965		MARGORY & DAVID TRENCH			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1958		ELDRIDGE & MABEL WELCH			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1959		TERESA WILKINS			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1960		GUY & MARGARET WATKINS			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1961		CLARENCE WOODMAN			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1965		EDWIN WOODWARD			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1968		WILFRED BOSEYCH			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1968		RENEE BATH			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1967		CHARLES E. BULLARD			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1967		ROBERT & EDITH BULLARD			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1967		C. WARE CLINGMAN			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1967		ARTHUR DUROCHER			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1969		PETER & VIOLET FREDET			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1968		LEDA A. GREGOIRE			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1968		DORIS & WARREN HILL			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1969		JOHN & EVELYN KABLICK			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1967		HELEN OLCHEK			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1968		PATRICK J. SULLIVAN			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31
1968		CONRAD VILLARD			1.15828%	\$321.91			\$321.91	\$226.41	\$56.23	\$57.10	\$226.41	\$548.31

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2002

FUND B & C

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	PRINCIPAL		BALANCE END YEAR	BALANCE BEGINNING YEAR	INCOME DURING YEAR	EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
				%	BALANCE BEGINNING YEAR	CLIENT GAINS OR (LOSSES)					
1968	MINOR & CHRISTIE WILSON			0.3322%	\$32.33	\$32.33	\$106.37	\$16.13	\$11.42	\$111.08	\$203.41
1970	GEORGE PROCTER	REEDS CEMETERY		1.15828%	\$321.91	\$321.91	\$409.50	\$56.23	\$0.00	\$465.73	\$787.64
1959	SAMUEL & IRA SPALDING	SOUTH MERRIMACK		1.15828%	\$321.91	\$321.91	\$414.15	\$56.23	\$0.00	\$470.38	\$792.29
1964	LAWRENCE	LIBRARY		29.00891%	\$8,062.15	\$8,062.15	\$2,108.31	\$1,408.23	\$1,341.51	\$2,175.03	\$10,237.18
1960	STOCKLEY	SCHOOL		2.91712%	\$810.72	\$810.72	\$286.52	\$141.61	\$134.90	\$305.23	\$1,115.95
	FUND B TOTALS				\$27,791.54	\$27,791.96	\$21,487.54	\$4,854.49	\$4,297.15	\$22,044.88	\$49,836.84
1965	FUND C										
	HARRY WATKINS	SCHOOL	VARIOUS	100.00%	\$331,610.51	\$0.00	\$87,660.89	\$25,151.21	\$26,292.80	\$86,519.30	\$418,129.81
					27791.92		27791.92	\$4,854.49	\$4,297.15	\$20,459.60	
					18919.05		17495.43	3304.644105	2820.74	17978.33411	36898.38411
					27791.92		19902.26	4854.49	4297.15	20459.6	48231.52
							19902.26		4297.15		

Town Officials

Representatives to the General Court

Jack Balcom
Peter Batula
Robert Brundidge
Chris Christensen
Dennis Fields
John Gibson

Charles Hall
Peyton Hinkle
Robert L'Heureux
Robert Milligan
Maureen Mooney

Board of Selectmen

Norman V. Carr, Chairman
Fran L'Heureux, Vice Chairman
Nancy Gagnon
Anthony Pellegrino
David W. McCray

Term expires 2003
Term expires 2003
(1-year term) Term expires 2003
Term expires 2004
Term expires 2005

Town Manager

Dean E. Shankle, Jr.

Assistant Town Manager

Betty J. Spence

Finance Administrator

Robert T. Levan

Moderator

Lynn Christensen

Town Treasurer

Linda Wilson

Town Clerk-Tax Collector

Diane M. Pollock

Deputy Town Clerk-Tax Collector

Linda P. Hall

Contract Assessor

Brett Purvis

Administrative Assessor

Anne Whitney

Community Development Director

A. J. Minkarah

Planning & Zoning Administrator

Will D'Andrea

Building/Health Official

David Mark

Health Officer

Cec Curran

Ambulance Director

Steve Bachand

Emergency Management Director

Chief William H. Pepler, Jr.

Library Director

Janet Angus

Director of Public Works

Earle M. Chesley

Assistant Director of Public Works - WWTF

Larry R. Spencer

Assistant Director of Public Works - Highway

David Lent

Highway Coordinator

Bruce W. Moreau

Building & Grounds Maintenance

Philip F. Meschino

Equipment Maintenance

James H. Graham

Landfill Foreman

Steven S. Doumas

Ballot Inspectors

Democrat

Greta Moran, Chairman
Mary Moriarity
Ann McCann
Geri Botsch
Marguerite Ryan
Norman Phillips
Ann Burrows

Republican

Maureen Mooney, Chairman
Yvonne Hinckley
Fern Jones
Barbara Buker
Joan Devogel
Jo Plant
Norma French

Abbie Griffin Park Advisory Committee

Ruth Liberty, Chairman
Vanessa Biron
Denise Leonard
Leonard Worster
Tina Benhardt
Fran L'Heureux, Selectmen's Representative

Budget Committee

Barbara Tucker	Term expires 2003
Karen Laba	Term expires 2003
Charles Hall	Term expires 2003
Ed Silva	Term expires 2003
Carolyn Whitlock	(1-year term) Term expires 2003
Norman Phillips	Term expires 2004
Robert Kelly	Term expires 2004
Richard Hinch, Vice Chairman	Term expires 2004
Finlay Rothhaus	Term expires 2005
Rose Robertson-Smith	Term expires 2005
Stanley Heinrich	Term expires 2005
Tom Koenig, Chairman	Term expires 2005
Anthony Pellegrino	Selectmen's Representative
Nancy Gagnon	Selectmen's Representative, Alternate
Davis Powell	School Board Representative
Tom Nutting	Merrimack Village District Rep.
Rita Carlton	Secretary

Cable TV Advisory Committee

Florence Brown
Pam Tinker, Chairman
Brian McCarthy, Vice Chairman
Anthony Pellegrino, Selectmen's Representative

Mike Bradley
Greg Austin
Richard Morrissey

Conservation Commission

Andy Powell, Chairman
Karen Mattor
Eber Currier
George Borrelli
Robert Croatti
Robert McNaught
Anthony Pellegrino

Term expires 2003
Term expires 2003
Term expires 2004
Term expires 2004
Term expires 2005
Term expires 2005
Selectmen's Representative

District Court

Clifford R. Kinghorn, Justice
Gregory Michael, Special Justice
Lynn KillKelley, Clerk
Jayne Dimartino, Deputy Clerk
Barbara Duhaime, Court Assistant
Kristine Lowe, Court Assistant
Joseph Lanza, Bailiff

Forest Fire Warden and Deputy Fire Wardens

Clarence P. Worster, Warden
Martin Carrier
William Cashin
William H. Pepler, Jr.
David Parenti
Perley Rogers
Laurance Rothhaus
Richard Todd
Howard Young
Ronald Hansen
Richard Pierson
Charles Smith
Scott Simpson
Shawn Allison

Fourth of July Committee

Thomas Mahon, Chairman
Lex Keefe
Jack Balcom
Brenda DuLong
Jean Shankle
Ruth Liberty
Judy May
Carmen Vacchiano
Brian Wilson
David W. McCray, Selectmen's Representative

Heritage Commission

Florence Brown, Chairman
Jackie Flood
Charles Hall
Ruth Roulx
Steven J. Mayo, Alternate
Ann Burrows, Alternate
M. Theresa Maloon, Alternate
Scott McPhie, Staff Member
Fran L'Heureux, Selectmen's Representative

Highway Safety Committee

Joseph Devine, Chairman
Roger Bellemore
Finlay Rothhaus
Joseph Comer
Jack Balcom
Charles Hall
Fran L'Heureux, Selectmen's Representative

Robert L'Heureux
Bruce Moreau
William Mulligan
Norman Pepin
William H. Pepler, Jr.
Richard Todd

Library Trustees

Pat Heinrich, Chairman
Robert Kelly
Ann Burrows
Duncan Morrill
John Buckley, Treasurer

Nashua Regional Planning Commission

Andrew Singelakis, Chairman
Jean Weston
Nelson R. Disco
Richard Roulx
Donald Wunderlich, Alternate
Norman V. Carr, Selectmen's Representative

Parks and Recreation Committee

Janet Cormier, Chairman	Term expires 2003
Stan Robinson, Vice-Chairman	Term expires 2003
Ruth Roulx	Term expires 2003
Chris Christensen	Term expires 2005
Jean Shankle	Term expires 2005
David Denton	School Board Representative
Norma French	Senior Citizen Liaison
Fran L'Heureux	Selectmen's Representative
Nancy Gagnon	Alternate Selectman's Representative
Brian Lawrence	MYA Liaison

Planning Board

John Segedy	Term expires 2003
Florence Brown	Term expires 2004
Carmen Vacchiano, Alternate	Term expires 2004
Nelson Disco, Chairman	Term expires 2005
Arthur Gagnon	Term expires 2005
Carol Ann Grondin-Morrison	Term expires 2005
David W. McCray	Selectmen's Representative
Fran L'Heureux	Alternate Selectmen's Representative

Supervisors of the Checklist

Barbara Watson, Chairman	Term expires 2004
Marjorie Petrovic	Term expires 2006
Mary "Jane" Coelho	Term expires 2008

Trustees of the Trust Fund

John Lyons
David Johnsen
Jack Balcom

Term expires 2003
Term expires 2004
Term expires 2005

Zoning Board of Adjustment

Ross Hall
Mark Kanakis, Alternate
Timothy Dutton
Patricia Mellor
William Barry,
Richard Hinch, Alternate
Richard Barry, Chairman

Term expires 2003
Term expires 2003
Term expires 2003
Term expires 2003
Term expires 2003
Term expires 2003
Term expires 2005

2002 Annual Report of the
Abbie Griffin Park Advisory Committee
Submitted by Ruth Liberty
Chairman

The most notable improvement in the Park this year was the lighting of the flagpole to properly display the flag around the clock.

Rainy weekends prevented volunteers from adding a planting area around the flagpole and service pole. That improvement is scheduled for completion before the opening of the 2003 Summer Concert Series.

The 2002 Summer Concert Series presented fourteen performances every Wednesday night from June 5th through September 4th. Due to inclement weather, the first three performances were held in the Merrimack High School Cafeteria. There were seven groups from the previous year, including the NH National Guard 39th Army Band and the Shaw Brothers, plus seven new groups were added. The July 3rd entertainment by the Merrimack Concert Association put many residents in the holiday mood for the July 4th observance.

In addition to the Concert schedule inserted in the Merrimack News Connection, this year brochures listing date, name of performing group, time, and type of music were distributed at each performance and were left at cooperating businesses.

Through the summer and early fall, the park was the scene of eight weddings. High School musical groups presented three Friday night concerts, as well as a Halloween special. The Library sponsored the musical group "Too Human" in August, and the Police Department held it's annual Halloween Fun Day on October 27th.

In spite of high winds, the September 11th Memorial Observance was well attended. For this occasion the speakers were: Board of Selectmen Chairman Norman Carr, Fire Chief William Pepler, Police Joseph Chief Devine, Pearl Harbor Survivors State Chairman William Lefabvre, VFW Post 8641 Commander Max Quayle, American Legion Post 98 Commander Jim Downing, and School Board member Rosemarie Rung.

Once again for the seventh year the Annual Candlelight Walk proved popular. Bob Bergin acted as the Master of Ceremonies. With the help of members of the Merrimack Concert Association and the Masticola Middle School Third & Fourth Grade Chorus the caroling went well. This activity would not be possible without the participation of the 'volunteers' upon whom we depend - - Girl Scouts, Boy Scouts, the Christensen family, our generous merchants, and our Committee members. A longer walking course was introduced, but still the event was over too soon. Suggestions toward extending this event would be deeply appreciated.

The fact that our 'Walk' date conflicts with Nashua's 'Stroll' date has been discussed and the consensus is that a Merrimack tradition should be scheduled to fit Merrimack's planned events. We look forward to the 8th Annual Candlelight Walk which is scheduled for the Saturday after Thanksgiving 2003. All volunteers are gratefully welcome and suggestions will be accepted.

It is gratifying to note the increasing interest in and attendance at activities at the Park and bandstand. We find a number of 'regulars' at the concerts, joining friends from previous weeks. A form of 'picnicking' has evolved and our residents are exceptionally neat. These facilities are available to the public and can be scheduled through the Selectmen's Office.

Abbie Griffin Park and the Community Bandstand were made possible through generous donations, as well as participation in various fundraisers, by Merrimack residents. This was planned by a sub-committee of the 250th Anniversary Committee as a permanent remembrance for the enjoyment of all. Current members and former members of this Committee are pleased with the results. We urge all residents to continue using and enjoying the gift they have provided.

Abbie Griffin Park Advisory Committee

Ruth Liberty, Chairman

Tina Benhardt

Vanessa Biron

Denise Leonard

Lenny Worster

Fran L'Heureux, Selectman Representative

2002 Annual Report of the
Assessing Department
Submitted by Brett S. Purvis
Assessor

Reflecting back on 2002, we had another busy and productive year in the assessing field with all the new rules and changes going on. Every municipality in the State is getting ready to be evaluated and certified by the Department of Revenue Administration. Merrimack is preparing for that big event.

Our primary goal is governed by RSA 75:1 to assess property at the full and true value as of April 1st. To comply with this statute, we are updating property assessments annually using the data we have on file. We have also established a continuous four year program to re-measure and re-list properties and to make sure various types of properties are reasonably proportional to other types of properties within the Town. We have conducted an assessment-to-sales ratio study. We are in the process of reviewing current use, exemption and tax credit procedures, and checking with taxpayers on required documentation. We are complying with these new changes with our present staff to meet all the new requirements.

The Department welcomes a new employee, Danielle Irish, to the staff as a field assessor.

You will find Danielle and Michael, our field assessors, out measuring and listing properties. If they find no one at home, they will leave a door hanger to call for an appointment. A significant portion of this project has been completed.

The market has been increasing with a strong economy growth in Merrimack. Our parcel count has reached 10,229 and continues to grow. The average home assessment is \$194,750 from \$162,000 in the year 2000. With the latest warrant articles that passed for 2002, increases to the elderly and disabled programs went from 83 owners to 237 owners and is still increasing.

With all the new technology and professional staff we are able to keep the new programs and assessment base accurate and maintain proportionality. The cooperation and understanding of all the property owners has made this year a great success.

Assessing Staff

Brett S. Purvis, Assessor
Anne L. Whitney, Administrative Assessor
Michael N. Rotast, Field Assessor
Danielle Irish, Field Assessor
Tracy Doherty, Assessing Coordinator

2002 Annual Report of the
Board of Selectmen
Submitted by Fran L'Heureux
Selectman

This past year was not only productive but also challenging. In addition to the many public hearings, Eagle Scout projects, committee appointments, resignations and employee recognitions, the Board of Selectmen worked on many issues facing the Town. Some of the highlights are as follows:

January

- A consultant was hired to provide recommendations and a timeline for the construction of a Northwest Fire Station.
- Contracts were negotiated for 1-year with the Teamster and ACFSME unions.
- An Adelphia Performance Evaluation hearing was held on January 24, 2002.
- The Board reviewed a consultant's report on solid waste prepared by DSM Associates.

February

- A purchase and sales agreement was executed for the Greens Pond property contingent on approval at the 2002 Town Meeting.
- Manchester Airport Director Kevin Dillon provided an update of expansion plans for the airport.
- Police Chief Joseph Devine announced the Department's hosting of their first Citizen Academy.
- The Board approved changes to the Merrimack Community Television Policies and Procedures.
- A report was sent to Adelphia regarding their performance review.

March

- The Town Deliberative Session was held on March 11, 2002.
- A withdrawal from the Wastewater Capital Reserve Fund was approved to complete the second phase of electrical upgrades at the Wastewater Treatment Facility and for professional engineering and related odor assessment services.

April

- Private Kyle McGovern, who was injured in Afghanistan, returned safely to Merrimack with a welcoming at the Manchester Airport.
- April 2, 2002 marked the 256 Anniversary of the Town of Merrimack.
- Awarded the Boston Post Cane to long-time Merrimack resident, Louis Sperry, 94, on April 4, 2002.
- Town Meeting Election was held on April 9, 2002. The Board said goodbye to Selectman Chris Christensen and welcomed new Selectman David McCray. The results of this meeting are contained within this report.
- Voters approved the Greens Pond property purchase.
- The Board supported a Partnership of Sportsmanship Agreement between the Merrimack Police Department, Merrimack Youth Association, and Merrimack Elementary Schools for youths participating in sports or after school activities.

May

- A group of Armenians visited Merrimack to discuss how local government works.
- The Board established a Solid Waste Ad-Hoc Committee and the Solid Waste Advisory Committee was disbanded.
- The Board sent a letter to Adelphia opposing their intention to stop including cable modem revenues in their calculations of gross annual revenues for purposes of paying franchise fees to the Town.
- The Northwest Fire Station project was put on hold until the landfill closure issues are resolved.
- Public input at the beginning of Selectmen meetings was instituted.
- Selectman Antone Holevas resigned due to health reasons.

June

- The Board met with Library Trustees to discuss possible sites for a new Library.
- Selectmen voted to dedicate 100% of the 2001-2002 CATV franchise fees to be placed in the Cable Television Fund for the development and operation of the cable television system.
- The Selectman vacancy is discussed, interviews are held in public session and the Board voted unanimously to appoint Nancy Gagnon to fill the vacancy until Town Meeting 2003.
- The "Soapbox" is removed from the forum on the town's website and anyone using the forum must be a registered user.
- David Bowen, a hydrologist from the New Hampshire Department of Environmental Services, provided the Selectmen with an update on the contamination at the Harcros property located at 411 DW Highway.
- The Board approved a \$500 sewer connection fee for the completed phase II Turkey Hill Road sewer project.
- The Board accepted guidelines for the Merrimack Public Access Center.

July

- Governor Sheehan and the Executive Council held their July 10, 2002 meeting in Merrimack.
- A Skateboard Park dedication was held in memory of Michael Flerra.
- Danville Selectman Michael Asselin solicits the Board's interest in participating in a political coalition of State Education Grant "Receiver" Towns to offset the political influence of a "Donor" Town coalition led by the City of Portsmouth. Chairman Carr attended the initial meeting.
- Selectmen approve updating property values for 2002.
- The Board sent a letter to Adelphia for breach of contract on their performance bond.
- Selectman McCray requested the Board's support for a "Merrimack Pride Day".
- The Board adopted the Capital Improvement Program to forward to the Planning Board.
- Selectmen reinstate a procedure in which the accounts payable and payroll manifest must be signed by at least three Selectmen and the Town Manager. No account payable checks are to be released until manifest is signed.

August

- The Board held a special Manchester Airport Public Hearing with Manchester Airport Director Kevin Dillon and members of the Bedford Town Council to discuss the airport expansion and concerns by residents on increased airport noise.
- The Board established and approved the charge of a Greens Pond Master Plan Committee.
- Stephen Williams, Assistant Director of the Nashua Regional Planning Commission, updated the Board on the regional long-range transportation plan and highway and transportation projects.
- The Board discussed potential contaminated sites along the Souhegan River bank.

September

- Construction vehicles delivering sand to the landfill become an issue due to the weight of the vehicles.
- Hillsborough County Commissioner Carol Holden updated the Board on county government.
- MYA President Terry Benhardt introduces the concept of a Teen Center in Merrimack.
- Letters are sent to Adelphia concerning call forwarding and power link issues.
- The Board amended their appointment policy for boards, committees and commissions.
- Health Officer Cec Curran provided the Board with an update of current health issues and a summary of his job duties.
- The Board voted to retain \$2 Million of the General Fund Surplus and the remainder be used for property tax reduction in this year as Warrant Article 31 of the 2002 Town Meeting advised.
- Selectmen petitioned Hillsborough County Superior Court for permission to hold a Special Town Meeting for the purpose of purchasing industrial land on Mast Road.
- The 2003-2004 budget process is discussed.
- Police Chief Joseph Devine retires and Deputy Police Chief William Mulligan is appointed as Merrimack's new Police Chief.
- A Parliamentary Procedure Policy was adopted.
- A candlelight ceremony at Abbie Griffin Park to commemorate the first anniversary of September 11th was well attended.

October

- October was proclaimed as Heritage Month.
- The Board received an update on mitigating odor control at the Wastewater Treatment Facility.
- Selectmen authorize a survey and professional engineering services to develop a conceptual plan for a transfer facility on Mast Road pending approval of a Special Town Meeting by the Superior Court on Monday, October 7, 2002.

- The Board supported a resolution for the Town to express support for and participate in a coalition of local government entities and franchising authorities in the Adelphia Bankruptcy Court proceedings.
- Reeds Ferry Signage is assigned to the Heritage Commission to investigate and report back to the Board when appropriate.
- Selectmen hold a roundtable discussion with members of the Solid Waste Ad-Hoc committee to review their final report on solid waste options and finite costs.
- The Board held a public hearing to discuss the E2 Bridge designations on bridges located on Lawrence Road.
- A bond hearing on the Special Town Meeting was held on October 22, 2002.
- Establishing a Merrimack Pride Day is postponed until 2004.
- The Special Town Meeting to purchase industrial land on Mast Road was canceled.

November

- Town Manager Dean Shankle announced that he would not seek renewal of his contract set to expire on June 30, 2003.
- The Board disbanded the Solid Waste Ad-Hoc Committee after reviewing and accepting their report.
- The Board removed the community input forum and soapbox from the Town's website.

December

- The Heritage Commission presented a restoration and preservation project for the 1753 Spaulding House located at 115 Naticook Road.
- The Board discussed solid waste disposal options.
- The Board approved a draft Code of Ethics to be placed on the 2003 Town Meeting Warrant.
- The Board held their annual budget review session on December 12, 2002.
- A letter of support was signed for the Lower Merrimack and Souhegan River Watershed Management Plan.
- The recommended Selectmen's budget was forwarded to the Budget Committee for their review.

The Board would like to thank all Town employees for their support and dedicated work during the year. Without such dedication, the Board would not be able to address the many issues that face the Town.

Merrimack Board of Selectmen

Norman V. Carr, Chairman
 Fran L'Heureux, Vice Chairman
 Nancy R. Gagnon
 David W. McCray
 Anthony J. Pellegrino

2002 Annual Report of the
Cable TV Advisory Committee
Submitted by Pam Tinker
Chairman

The year 2002 brought major changes in the composition of the Merrimack Cable TV Advisory Committee with three long-time Committee members resigning and a change in Selectman representation. Even in the midst of these membership changes, the Committee was able to carry out its charter and accomplish some of its additional goals.

As per its charter, the Committee spent most of its time and energy monitoring the Town's Cable Franchise Agreement with Adelphia, the Town's cable provider, striving to advise the Board of Selectmen in their efforts to ensure better service for cable subscribers. In January, a Performance Evaluation Hearing was held, with public input validating the Committee's assertion that customer service continued to be a major area of weakness for Adelphia. As a result, the first Performance Review outlining areas of subscriber and Franchise Authority dissatisfaction was submitted to Adelphia. While some issues have been addressed during the year and there has been some improvement in service, many issues remain unresolved. As many of the customer service complaints were related to PowerLink, Adelphia's Internet service, the Committee hosted a public hearing specific to those issues on January 14, 2002. The Committee continues to try to work with Adelphia representatives to address these unresolved concerns. Adelphia's declaration of bankruptcy this year has further impacted service and has provided an additional challenge to the Committee's ability to maintain a relationship with the Company's local representatives.

In moving forward with other goals, the Committee, with guidance from Director of Community Communications Heather Anderson, completed drafting policies and procedures for MCTV, the Town's Community Public Access Channel. The policies will provide the Media Division staff and the community with guidelines for the use of this resource once the Board of Selectmen approves them.

A related goal was completed when both the Board of Selectmen and the School Board jointly approved a set of operational guidelines for the new Public Access Center. The Center, which is located in Merrimack High School, is a television production facility for the Public, Education, and Government channels.

Cable Advisory Committee

Pam Tinker, Chairman
Brian McCarthy, Vice-Chairman
Greg Austin
Mike Bradley
Florence Brown
Richard Morrissey
Tony Pellegrino, Selectmen's Representative

2002 Annual Report of the Code Enforcement Division

Submitted by David Mark
Building/Health Official

During the year 2002, the Code Enforcement Division issued a total of 933 building permits. The total valuation of these permits was \$32,431,395.64. Listed below is a breakdown of the various permits issued.

New Structure:

Single Family Dwellings	40
Multiple Family Dwellings (26 Units)	1
Townhouses (Units)	5
Commercial Buildings	5
Industrial Buildings	1

Additions/Expansions:

Single Family Dwellings (Garages, Family Rooms, etc.)	192
Commercial Buildings	7
Industrial Buildings	0
Septic Systems	66
Swimming Pools	53
Demolition of Structures	4
Signs	53
Miscellaneous Permits (sheds, decks, electrical, plumbing, general specified renovations)	506

Total Square Footage for Permitted Residential Structures	199,414
Total Square Footage for Permitted Commercial Structures	84,407
Total Square Footage for Permitted Industrial Structures	56,000

The Building Department conducted over 2,563 code inspections for the year. In addition, 92 Certificates of Occupancy were issued to 71 new homes and 21 to other structures.

Building permits issued in the past five years:

	1998	1999	2000	2001	2002	Total
SFR	168	130	174	87	40	599
Town Houses	0	11	11	46	5	73
MF Units	0	56	0	104	1	161
Other	678	645	756	837	887	3,803

2002 Annual Report of the
Community Development Department
Submitted by A.J. Minkarah
Community Development Director

General economic trends, market conditions and a number of other factors significantly affected development during 2002. Economic pressures kept unemployment at relatively high levels, though there were fewer layoffs than in 2001. However, as is usually the case, a number of new businesses opened, existing businesses expanded, and various commercial and industrial as well as residential developments continued to be approved.

During 2002, single-family home construction decreased by over 50% for a second year in a row, declining from a total of 87 units in 2001 to 40 units in 2002. In 2000, a total of 174 single-family units were built. Permits were issued for 26 multi-family units as compared to 104 multi-family units in 2001 and for only 5 townhouse units compared with permits for 46 townhouse units in 2001. As was true of most of townhouse units built in 2001, the townhouse units built in 2002 were in an elderly housing development. The largest residential project built in 2002 was the Bowers Landing apartment complex, a 104-unit development that was completed during the past year on permits issued in 2001. Since housing prices continued to increase over the course of 2002, the declines in permits issued appear to be primarily due to a lack of inventory – many of the larger residential developments in Town were completed in 2001 and there were fewer newly approved developments available for new construction.

Commercial and industrial development activity in 2002 was surprisingly strong. Most significant in terms of approvals as well as new construction was Reeds Ferry Crossing where construction began on a new Shaw's Supermarket. One of the largest construction projects ever undertaken in Merrimack, a 260,000 square foot addition and parking garage at the Fidelity site (started in 2001) was completed in the spring. Other developments included construction of a new facility for GT Equipment on DW Highway, completion of the new FAA Center near Exit 10, a new Dunkin Donuts and a Pizza Hut on 101A, another Dunkin Donuts on DW Highway near Harris Pond and a new 7-Eleven on DW Highway in the northern portion of Town.

Other projects and initiatives undertaken by the Department in 2002 included completion of the Master Plan update. Copies of the final document will be available in early 2003 in both paper and digital form. For much of 2002, the Department provided staff support for the Greens Pond Master Plan Committee, an ad hoc committee formed to develop recommendations for the newly acquired Greens Pond property. This 563 acre site is one of the most significant purchases ever made by the Town.

During 2002, the Department continued to air its weekly TV show, *Community Development Spotlight* on public access Channel 20. The show provides coverage of plans and projects pending before the Planning and Zoning Boards and other planning

and community development related issues. The Department has also upgraded its portion of the Town website to provide additional information on permits, regulations, and building statistics. All of the board and commission meetings staffed by the Department are also aired on Channel 20 and the boards and commissions have postings on the Web Site as well.

Significant highlights of the past year are also found in the individual reports of the boards and commissions served by the Department including the Conservation Commission, Heritage Commission, Planning Board and Zoning Board of Adjustment as well as in the individual reports from the Building & Health Official and the Health Officer. As always, the Community Development welcomes public inquiries, information requests, and comments.

Community Development Department Staff

Karen Costello, Secretary
Joseph Comer, Building Inspector
Cecil Curran, Health Officer
William D' Andrea, Planning & Zoning Administrator
Susan Domanico, Planning Assistant
Evelyn Gillis, Office Manager
David Mark, Building/Health Official
Scott McPhie, Community Resources Planner
Carol Minor, Secretary
A.J. Minkarah, Community Development Director

2002 Annual Report of the
Merrimack Conservation Commission
Submitted by Andy Powell
Chairman

Background

The Merrimack Conservation Commission (MCC) was established in 1967 to act as the local commission to insure the proper utilization and protection of the natural resources and watershed resources of Merrimack under State RSA 36-A:2. The MCC is comprised of seven voting members and three alternate members made up of concerned citizens. All are volunteers from the community and appointed by the Board of Selectmen. An agenda is posted in several locations and on the Town website five days prior to a meeting. The public is welcome to attend and to express their views. Anyone wishing to present an item for the agenda should submit the information in writing to the Community Development Department office seven days in advance of the next scheduled meeting. The MCC meets at 7:00pm on the second and fourth Mondays of each month in the Board of Selectman's Conference Room, upper level of the Town Hall. Members can be reached directly by phone or email, or by contacting Scott McPhie in the Community Development Department office. See the Town's website for additional information.

The MCC reviews all building permits and other activities in the Towns' designated wellhead protection and aquifer conservation districts. They submit recommendations to the Planning Board to be considered during their review process. The MCC often meets with developers and Town officials during the conceptual stages of project planning in order to help minimize impact to wetlands, open spaces and ecologically significant areas in town. The MCC acts as the local advisory board to the NH Wetlands Board and reviews all NH Dredge & Fill Applications and makes recommendations for the Board's use.

The MCC oversees a fund that may be used for the purchase of open space land or easements with the objective of maintaining, improving, and protecting the future use of these parcels within the town. The MCC currently is responsible for the management of 900 plus acres of Town owned "open space" including 80 Acres Park, Gilmore Hill Memorial Forest, Riverside Park, and the Grater Woods Town Forest. The MCC maintains an index of wetlands, open spaces and natural aesthetic or ecologically significant areas within the Town and plans and recommends for the proper utilization of such areas. This information is open to the public along with a full library of related materials in the Community Development Department office.

MCC Activities Summarized

The following is a list of many activities that have been completed during the past year, or are on-going as of this report:

- ❖ Contributed \$150,000 of available funds toward the Town's purchase of the 563-acre "Greens Pond" parcel in the area of Naticook and Amherst Roads. Prepared the groundwork, recommended and worked with Community Development Department office to see that available EPA Superfund mitigation funds were available to apply to the purchase of this parcel.
- ❖ Sponsored a warrant article to insure a continued source of funds for use in protecting and managing open space within Merrimack which received overwhelming approval by the voters. Actively continues to pursue parcels as outlined in the Town Master Plan. Works to educate landowners as to the importance of protecting open space and the rural character of Merrimack and the means they may use to protect the parcels they own.
- ❖ Reviewed 16 plans that proposed construction activities on private and public properties containing wetlands, and within the Aquifer Conservation District and Wellhead Protection Areas. Recommended to the Planning Board actions to protect these important Town resources.
- ❖ Reviewed and prepared letters of recommendation regarding six Dredge & Fill applications which were brought before the MCC by developers, contractors, local businesses, and homeowners. Advised the Wetlands Board on these applications and their impact on Merrimack.
- ❖ One member represented the MCC on the Merrimack Master Plan Committee throughout the past years. Two MCC members are currently serving on the Greens Pond Master Plan Committee preparing to recommend the best use of the recently purchased 563-acre Greens Pond parcel.
- ❖ Answered questions and investigated complaints from concerned citizens and Town representatives relative to wetland protection, buffer zones, seasonal, and permanent docking structures.
- ❖ Actively sought three middle and high school students to attend one of several no-charge camps sponsored by UNH and the 4-H programs. Although no applications were submitted, we will continue to offer the opportunity in the spring of 2003 for students to become better educated on nature and conservation issues while enjoying a week of camp.
- ❖ Provided financial and personal support for the University of New Hampshire Lay Lakes Monitoring Program in their program to monitor the waters of Horseshoe Pond, Souhegan River, Baboosic, and Naticook Lakes. Supports the Souhegan Watershed

Association Corridor Plan and the Souhegan and Merrimack River Management Programs. Co-sponsored the Adopt-A-Salmon Program in the Reeds Ferry Elementary School. Sponsored an Earth Day Walk at Wasserman Park. Participated in the Merrimack Adopt-A-Road Program.

- ❖ Distributes annually at no charge 200 white spruce seedlings to Town residents. The seedlings are grown in the NH State Nursery and intended for use in replanting this species in Merrimack.

- ❖ Attended workshops and training programs including Open Space Preservation, erosion control and storm water management work shops, Current Use Tax Rules and the Annual NH Association of Conservation Commissions. Actively participated as individuals in the UNH Coverts Cooperators Program and Tree Stewards Program. Reviewed storm water handling recommendations and recommended upgrades to the Planning Board in anticipation of the March 2003 deadline.

- ❖ Developed in conjunction with the Department of Public Works a new *Beaver Management Policy* clarifying private and public responsibilities and providing guidelines to follow for answering concerns or responding to potentially damaging flooding due to beaver activity.

- ❖ Added an updated encyclopedia binder collection of all relevant forestry, deed and easement information for all open space in the Town.

- ❖ Reached out and negotiated with open space land owners for potential sale or donation of land to the Town.

- ❖ Improved boundary marking signage at Grater Road MCC managed lands. Worked with various volunteer groups including the New England Mountain Bike Association (NEMBA) to create useful trails for multiple uses at the Grater Road parcels.

- ❖ Welcomed Robert McNaught and Robert Croatti as a new members of the Merrimack Conservation Commission.

- ❖ Reviewed 11 Intent to Cut requests.

- ❖ Reviewed NH DES complaints and permit renewal requests for various environmentally sensitive uses in town.

- ❖ Offered current use money toward leveraging additional funds to benefit the Town through the LCHIP State Grant Program.

- ❖ Completed Wasserman Park LCHIP yearly survey for environmental compliance.

- ❖ Submitted comments on options to scenic tree removal in the Town of Merrimack's right of way, thus helping to preserve Merrimack's rural character.

❖ Implemented an extensive checklist for applicants appearing before the MCC. Strongly encouraged elimination of the use of ice melting compounds, pesticides, and fertilizers in sensitive areas, proper storm water drainage, retention of water on site for aquifer recharge, and maintenance of wildlife corridors and areas.

Membership

Currently the MCC has three alternate member positions open. Alternates serve in nearly the same capacity as full-voting members except that they normally do not have voting rights. An alternate position is a great way to become familiar with MCC practices and activities and hopefully would lead to a subsequent full-voting position. Visit our website at www.ci.merrimack.nh.us under Departments/Community Development/Conservation to get information on our activities and to connect to many interesting sights.

Conservation Commission

Andy Powell, Chairman
Eber Currier, Vice Chairman
Robert Croatti
George Borrelli
Robert McNaught
Karen Mattor
Anthony Pellegrino, Selectmen's Representative
Scott McPhie, Community Resources Planner

**2002 Annual Report of the
Finance Department
Submitted by Robert T. Levan
Finance Administrator**

The responsibilities of the Finance Department include the following:

- The recording and reporting of all financial transactions of the Town and the preparation of various management and compliance reports.
- The administration of a complex payroll accounting system (approximately 15,000 payroll checks per year and almost 500 employees) and the maintenance of employee vacation and sick leave accrual records.
- The pre-audit of all purchase orders and vendor invoices, the recording of these documents, the processing of related accounts payable checks, and the reporting of the expenditures reflected thereby (approximately 2,300 purchase orders, 12,000 invoices, and 5,700 accounts payable checks per year).
- Recording cash receipts reported by the Town Clerk/Tax Collector, depositing and recording cash receipts from other departments, and reconciling cash accounts to monthly bank statements and to the Treasurer's records.
- Processing departmental allocations of group insurance, telephone, fuel, and vehicle repair costs.
- Advising the Board of Selectmen in the adoption of investment policies and assisting the Treasurer in investing Town funds in accordance with those policies.
- The preparation of the Town's annual budget and associated compliance reports and participation in all budget-related meetings.
- Coordinating the preparation of the annual capital improvements program on behalf of the Planning Board.
- Costing of collective bargaining agreements during the negotiation process.
- The competitive bidding of all purchases of equipment costing \$1,000 or more.
- Coordinating the sale of tax-deeded properties and the auction of surplus Town equipment and vehicles and unclaimed equipment received by the Police Department.
- Coordinating the billing and collection of ambulance fees.

- The competitive bidding of the Town's group health, dental, life, and disability insurance coverage, coordinating the related employee enrollment and re-enrollment processes, auditing all related billings, and the processing of life and disability insurance claims.
- The competitive bidding of the Town's workers compensation, unemployment compensation, property, and liability insurance coverage, processing all related claims, and ensuring that the Town's property and liability insurance coverage is adequate.
- The general administration of the Town's defined benefit pension plan, including the investment of plan assets and the processing of benefits, and the processing of employee enrollments in ICMA 401(a) and 457 retirement plans and contributions relating thereto.
- The administration of a fixed asset accounting system.
- Coordinating the issuance of bonds and other debt obligations.
- Assisting the Town Manager, the Board of Selectmen, and other departments and committees in various finance-related matters.

Financial Condition of Town

The Town's financial condition at June 30, 2002 is excellent. There is an ample unreserved fund balance (surplus) in each of the major operating funds for cash flow purposes and to protect against contingencies. Long-term debt is well below the maximum level recommended by credit rating agencies. Even more important, significant amounts have been accumulated in capital reserve funds to provide for the future replacement of major equipment, facilities, and infrastructure without significantly increasing debt or property taxes.

Finance Department Staff

Robert T. Levan, CPA, Finance Administrator
 Brenda S. DuLong, Accounting Supervisor
 Sandra N. Degnan, Account Clerk III
 Xenia A. Carroll, Account Clerk II

**2002 Annual Report of the
Merrimack Fire Department**
Submitted by William H. Pepler, Jr.
Fire Chief

The Merrimack Fire Department was founded on May 12, 1924. Since that time, the Department has expanded and continued to advance meeting the needs of the residents of Merrimack. The Department provides fire, rescue, advanced life support, ambulance, hazardous material response, emergency management planning, fire code enforcement, fire prevention education, and fire investigation services. The Department also coordinates the activities of the Local Emergency Planning Committee.

The Town is fortunate to be served by a highly trained and dedicated emergency response force. This force is comprised of full-time fire officers, firefighters and firefighter/paramedics, on call firefighters, volunteer ambulance personnel, and volunteer emergency management members. The team works together cohesively to provide the best service possible to the residents and visitors of our community.

Emergency Response

In 2002 the Department responded to 2,396 emergency calls. The emergency calls included 1,070 fire/hazardous materials calls and 1,326 emergency medical calls. This represents an increase of 6% above 2001 responses. Firefighters fought 2-alarm fires on Hansom Drive, Bean Road, and Westborn Road. Building fires were also fought on Vanden Road, Belmont Drive, Wilson Hill Road, Amherst Road, Baboosic Lake Road, and Cedar Lane. Fire crews also extinguished several motor vehicle fires inside the attached garage of homes. In addition, fire crews handled numerous other fire calls including appliance fires, chimney fires, electrical fires, vehicle fires, trash fires, and brush fires.

Rescue crews were busy throughout the year. The Department responded to many serious motor vehicle accidents, several of which required the use of the "Jaws of Life" to free the trapped occupants. On numerous occasions all three Department ambulances have been used simultaneously in town. On February 21, 2002 one person died and another barely survived when their snow machine went through the ice on Baboosic Lake.

Dry conditions and an unprecedented drought resulted in several brush fires. During the year outside burning was banned for several weeks. In April a large brush fire was extinguished along the Merrimack River near Front Street. Several local youths were arrested for starting this fire. Firefighters extinguished several brush fires along the railroad tracks caused by a passing train. In July firefighters extinguished three brush fires along the side of the Everett Turnpike. All three fires are considered suspicious.

Several storms kept emergency crews busy during the year. On July 23, 2002 a quick moving thunderstorm caused numerous calls for service within a short period of time.

This storm caused several tense moments at the Dunkin Donuts at Bowers Landing. The high wind blew a sheet of plywood from a nearby construction site into the gas meter at the rear of the building. As firefighters were approaching the meter to shut off the gas, the damaged meter blew off the building, causing a major natural gas leak. Firefighters immediately called for additional assistance, while evacuating the surrounding buildings. Fire crews then used a water spray to dissipate the gas cloud, while members of KeySpan Energy repaired the gas main.

A storm with high winds on September 11, 2002 caused 27 emergency calls within a short time on that day. The early snowstorm on October 23, 2002 resulted in 51 emergency calls in a few hours. Calls ranged from wires burning in trees, wires and trees down in the street, and transformers on fire. The early arrival of winter, with several snowstorms near the end of the year, resulted in numerous accidents and calls for service.

Fire crews responded to several hazardous materials incidents this year, including a 250-gallon kerosene spill on Longwood Lane and a chlorine leak at the YMCA.

The year also produced several unique calls. In March a resident reported that he caught on fire while driving in his car. The cause of the fire was later determined to be careless disposal of smoking materials. In June a fire in a home, which originated in the area of a large fish tank, caused the tank to burst. The resulting cascade of water extinguished the fire.

Administration

The Department is fortunate to have a senior management staff that are veterans of the Department. Assistant Chief Howard Young, a 28-year veteran, coordinates the Operations Division. He also serves as second-in-command of the Department. The Operations Division includes emergency response, full time shift personnel, apparatus maintenance, station maintenance, and purchasing. Assistant Chief Dave Parenti, a 16-year veteran, coordinates the Support Services Division. This division includes the Fire Marshal's Office, the Training Bureau, personnel, and both the Call firefighters and EMS volunteers. Support Services is also responsible for all new and existing technology.

Apparatus

In February the Department took delivery of a new ladder truck. This vehicle, a 2002 American LaFrance with a 93' ladder and a 2000 gpm pump, replaced the 1981 model. After an extensive training and driving program, the vehicle was placed into service. In December a 1995 ambulance was purchased to replace the 1990 unit.

Call Firefighters

The Call firefighters play an important role within the community. They provide additional support to the full-time personnel when needed. This includes assisting at structure fires, motor vehicle accidents and brush fires. The Call personnel are made up of residents that work full-time non-fire related jobs during the day, but have a passion to help in the community or are working to obtaining the skills needed to become full-time firefighters. The Call firefighters provide assistance to the career firefighters during the evening hours and on weekends as well.

During the past year, the Call firefighters were reorganized. The firefighters were divided into two companies, Operations and Support Services. The Operations Company is staffed by certified firefighters who respond to emergency calls. The Support Services Company is staffed by veteran firefighters and support personnel who no longer have emergency response responsibilities, but still play an important role in the operations of the Department including training (passing on their years of knowledge to the new firefighters), "pilots" for mutual aid fire companies and rehabilitation of personnel at emergency scenes.

Community Awareness

The Department has a comprehensive program to reach out to the community in areas separate from emergency response. This program includes the annual Open House, community training and education, and customer satisfaction surveys.

A memorial service and Open House were held on October 12, 2002 at Central Fire Station to commemorate Fire Prevention Week. Pastor William Balson, Department Chaplain, conducted the service to honor all Fallen Firefighters and their families.

Immediately following the Memorial Service, Open House activities began. These activities included firefighters demonstrating their skills with "live" fire evolutions; EMS volunteer's demonstrating emergency medical skills, and rescue crews demonstrating the use of the "Jaws of Life" rescue tool. During the Open House, Freddie the Fire Truck, Sparky the Fire Dog, and Smokey Bear all made appearances and were a huge success with the children as well as the parents.

Community training and education programs were expanded this year. Employees from Public Works and the Merrimack School District received American Red Cross CPR training. The staffs of several preschools were trained in Basic First Aid and CPR and the coaches of MYA Pop Warner Football received American Red Cross Child CPR training. Informational bulletins were provided through the cable access channel on the West Nile Virus.

On May 29, 2002 the Department participated in the annual Driving While Intoxicated (DWI) Awareness Demonstration for the senior class at Merrimack High School. Working with the Merrimack Police Department, Merrimack School District, Bailey's Towing, and Rivet's Funeral Home, personnel staged a serious motor vehicle accident, where one of

the student drivers had been drinking. The goal of this program is to make Merrimack High School seniors aware of the dangers and consequences of drinking and driving.

On August 28, 2002 the United States Postal Service presented the Merrimack Police and Fire Departments with a framed copy of the new postage stamp commemorating the 9-11 emergency responders. The first class stamp depicts the famous photo of three New York City Firefighters raising the American flag at Ground Zero.

Jim Adams, District Manager for the US Postal Service, along with Merrimack Postmaster Don Snow, made the presentation at the Central Fire Station. Assistant Fire Chief Howard Young accepted the stamp for the Fire Department and Police Chief Joseph Devine accepted the stamp for the Police Department. The inscription attached to the framed copy said: *Presented to the Merrimack Police and Fire Departments in recognition of your ongoing efforts To Serve and Protect. Given by the United States Postal Service, August 2002.*

In October personnel participated in the Merrimack Middle School project called "Meet the Local Hero's". The purpose of this project was to allow eighth grade students to meet the firefighters that serve the community. Information obtained during the interviews was used by the students to write a report of their experience, and prepare a biography of personnel.

In order to measure customer satisfaction, our monthly citizen survey program enters its second successful year. Developed by Assistant Chief Dave Parenti, several emergency calls, both fire and EMS, are selected randomly each month. A customer survey form is sent to the residents who used the service and they are asked to complete the brief questionnaire. To date, the results have been very successful, with the majority of returns listing a very high rate of satisfaction.

Please stop in and see us when you have the opportunity. We consider every day "Open House" and invite you to visit us. Please wear your safety belts and test your smoke detectors. A "slow" day at the firehouse is always a good day for all of us.

Emergency Management and Planning

The Department coordinates emergency planning for the entire Town. The planning process is a critical part of emergency response, because it establishes the framework in which emergency crews operate. The Town is fortunate to have departments that share a common interest in preparing for emergencies by working together. This is especially prevalent with the Police Department and School District.

The Department has highly trained personnel and the necessary equipment and planning to deal with chemical and biological threats. By being prepared for a typical chemical spill and/or release, we have become prepared to deal with chemical and biological weapons. The Town also has the capability for additional resources through its mutual aid system. The Town is a member of Souhegan Mutual Aid Response Team (SMART). This is the regional hazardous material team headquartered in Nashua. The Town is

also a member of the Souhegan Fire Mutual Aid Association and the Border Area Mutual Aid Association for additional fire/rescue related resources.

The Town of Merrimack, in conjunction with the Nashua Regional Planning Commission, received a grant from the NH Office of Emergency Management to develop a Hazard Mitigation Plan. The Board of Selectmen accepted this plan in September of this year. The purpose of this plan is to identify potential hazards within the Town of Merrimack allowing Town Officials to reduce and mitigate future losses from natural and man-made hazard events. The plan contains specific hazards within the town, potential hazards and threats, critical facilities, and areas of concern. This plan is considered a work in progress and will be revised frequently to assess whether existing and suggested mitigation strategies are obtainable and successful.

A Response to Terrorism annex was prepared and added to the Emergency Management Plan (EMP) for the Town. The Town EMP is a comprehensive plan, which defines actions necessary in the event of a major emergency. The plan includes operation of the Emergency Operations Center (located at the police station), operation of emergency shelters, evacuations, and roles of departments, and elected officials. The plan would be utilized in the event of a town-wide emergency. These emergencies include, but are not limited to, severe storms disrupting transportation, causing flooding, or knocking out electrical power, chemical spills, transportation accidents, and domestic terrorist incidents.

Through the efforts of Superintendent of Schools, Marge Chiafery, cooperation between the School District and other Town departments continues at an all time high. The emergency planning process for schools has been expanded, with a joint school/town committee working to enhance the school evacuation plan. Planning is underway with the School District, Police Department and other agencies to conduct a full-scale emergency drill involving an elementary school in Spring 2003.

Emergency Medical Service

The Department operates a unique and effective advanced life support Emergency Medical Service program for the residents and visitors of the community. We have a combination full time and volunteer service.

The Department utilizes full-time firefighter/paramedics, full-time firefighter/EMT's, part-time ambulance attendants, and volunteer EMS crews. The full-time, on duty firefighter/paramedic responds to all EMS calls along with the closest fire company. During weekdays a part-time ambulance attendant responds with the firefighter/paramedic in the ambulance to provide emergency care and transports the patient to the hospital. During the evening and on weekends volunteer EMS personnel respond to the scene to assist the firefighter/paramedic. If advanced life support skills are not needed, or if a volunteer paramedic is available, the EMS volunteer crew transports the patient to the hospital, and the firefighter/paramedic returns to the station.

and remains available for other calls. During weekdays, an additional full-time firefighter/paramedic and full-time firefighter/EMT's staff the second and third ambulance.

This concept of EMS has several advantages and benefits. This unique delivery system allows our Department to be able to provide the highest level of pre-hospital care to our citizens. The use of volunteer EMS crews during the evening and on the weekend allows full-time firefighters to remain in Town to be available to handle other emergencies, fires, and second and third ambulance calls. EMS volunteer crews also provide medical standby coverage at multiple events in the Town, including parades, sporting events, graduations, and annual events including the Fourth of July day-long celebration and the Library Cardboard Boat Race.

The Department operates three transporting ambulances. In 1999 the Board of Selectmen authorized the Department to keep an ambulance scheduled for replacement as a spare. The goal was to always have two ambulances available, especially when one is out of service for routine maintenance. Since that time, all three ambulances have been used simultaneously on many occasions. All ambulances are housed at the Central Fire Station.

EMS Volunteers

In 1967 volunteers from the newly formed Merrimack Ambulance Rescue Service (MARS) began providing medical assistance to residents in Town. In 1980 full-time paramedics were hired to cover the ambulance during the day, when the majority of volunteers were working. In 1986 the Board of Selectmen transferred MARS from a separate department to a division of the Fire Department. Paramedic (advanced life support) coverage then became available 24-hours a day. The MARS Auxiliary remains active in the Town today. Currently EMS Deputy Chief Steve Bachand coordinates the volunteer EMS Division activities and a staff of fifteen members divided into five duty nights.

Firefighter and EMT of the Year

Master Firefighter Danny Belanger was selected as Firefighter of the Year. EMS Lieutenant Matt Pfeifer was selected as EMT of the Year. The Merrimack VFW, Post # 8641, sponsors these awards each year. Post Commander Max Quayle presented the awards at their annual banquet on November 16, 2002.

Danny Belanger joined the Fire Department in 1974. He has served as union president, vice president and association president. He coordinated the Boot Drive last year that raised over \$12,000 for the City of New York Fire Department (FDNY) Widows and Orphans Fund. He also coordinated the firefighter float in the July 4th parade depicting the raising of the flag by FDNY at Ground Zero. That float won first prize. He has coordinated many projects during his many years with the Department. Danny also completed the renovation of the shift commander's office/break room/radio room area of the Central Fire Station. His work, completed while on duty, has saved the taxpayers

thousands of dollars. He also mounted and installed the large picture of the FDNY flag raising at Ground Zero, proudly displayed in the main stairwell of the Central Fire Station.

Matt Pfeifer joined the EMS Division in 1993 as a Youth Observer. In October 1995, he became a full-time member. Since that time, he has served as Assistant Team Leader, Team Leader and Ambulance Officer. In the proposed reorganization of the EMS Division, he became a Lieutenant. Matt has been instrumental in the reorganization of the division, working both to support the EMS Division members, and with administration to improve the service to the residents of the community. Matt's employer, Saint-Gobain, also recognized him for his volunteer efforts in serving his community.

Fire Education Program

The Fire Marshal is responsible for fire safety educational activities throughout the Town. This includes the Juvenile Fire Setter Intervention Program. This program is partially funded with a grant from the State of New Hampshire Division of Child, Youth and Family Services through Hillsborough County. The program is designed to educate juveniles of the dangers of fire, and the impact of their actions. The program provides proper education and counseling that will inform students about the danger of fire and how they can dramatically affect innocent people by their actions. During the year seven juveniles who were involved in setting fires graduated from the program.

The Elementary School Fire Prevention Program was a great success this year. Fire companies from all full-time shifts along with Fire Inspectors visited all public and private elementary schools and all day care centers to teach fire safety to the students. The program included instruction on, "How to protect your lungs," "Stop, Drop and Roll", and "Crawl Low in Smoke". Students also saw a firefighter in full protective clothing, while a few were able to dress in firefighter clothing. At the conclusion of the program, the students were able to view the fire apparatus. The success of this program would not have been possible without the complete support and cooperation of the teachers and staff at all the schools.

Fire Marshal's Office

Lieutenant Michael Currier was promoted to Fire Marshal for the Town. Fire Marshal Currier had previously been assigned as a lieutenant of Engine 3 at the Reed's Ferry Station and is the Department's hazardous materials expert.

The Fire Marshal's office is responsible for all fire prevention activities in the community including fire code enforcement, fire and life safety inspections, public education, and fire and arson investigations. They are also responsible for all activities of the Local Emergency Planning Committee. Fire Inspectors Lieutenant Leo LeBlanc and Lieutenant Pip Adams assist Fire Marshal Currier. They have been busy dealing with several major projects and issues. The Fire Marshal's office also provides annual fire prevention inspections for all places of assembly (schools, restaurants, stores, shopping malls,

meeting places), industrial and commercial buildings, day care facilities, gasoline, heating oil, and propane facilities.

Fire Stations

The Department continues to plan for the expansion and addition of emergency facilities in the Town. The Town has placed plans for the renovation and expansion of the South Merrimack Fire Station in 2003 on hold. Renovation and expansion of the building is needed to relieve cramped conditions and to provide additional space needed for apparatus, storage, living quarters, training and meetings, offices, and a fitness room.

The Town owns land on Baboosic Lake Road, at the intersection of McQuestion Road. This land was purchased for the dual purpose of building the Northwest Fire Station and developing the remaining land into playing fields. This fire station will protect the "Northwest" section of the Town, near Baboosic Lake. Response times in this area are some of the longest in the Town. Access to the Buker property, the site of the proposed school, is immediately behind this property, with the access road running along the southern boundary. We are presently working with the School Department, Public Works, and the Parks and Recreation Department to develop this property. A Capital Reserve Fund was established for this purpose in 2000. Unfortunately, the funding and construction of this needed station has also been delayed.

Plans are also being made for the renovation of the Reed's Ferry Fire Station. Originally built simply as a garage, the building lacks adequate living quarters, office space, and training facilities. The renovation will be funded from the Shedd-Harris Fund, resulting in no impact on the tax rate. Full-time personnel also need to be added to this station, to ensure a rapid response to the northern section of the community.

Honor Guard

The Fire Department Honor Guard played a vital role in our ceremonies to remember the victims of 9-11. Combining resources with the Police Honor Guard, the Honor Guard made frequent appearances throughout the Town during the year. The Honor Guard participated in many events including the Fourth of July Parade, the Northeast Police Expo at Anheuser-Busch, the Christmas Parade, the Pearl Harbor Memorial Ceremony and the Town Memorial Service on September 11, 2002. During September 11, 2002, the Honor Guard made four separate appearances. The Honor Guard was also featured during the Fire Department Memorial Service on October 12, 2002.

Led by Captain Larry Rothhaus, the Honor Guard members include Master Firefighters Wayne Perkins, Greg Regan, Brian Borneman, Brian Dubreuil, Richard Gagne, Firefighter/Paramedic Paul Kelly, and Firefighter Shawn Kimball.

Local Emergency Planning Committee

Fire Marshal Mike Currier serves as the Chair of the Local Emergency Planning Committee. This Committee is responsible for developing and maintaining an emergency response plan for the community as defined under the Environmental Protection Agency (EPA) Superfund Amendment Reauthorization Act (SARA), Emergency Planning and Community Right-to Know Act of 1986. This Committee is comprised of business and government representatives. The Committee provides guidance to the Town on matters relating to hazardous materials and related issues and emergency management issues. They also ensure industry has provided proper information and support to the emergency services of the Town so they are prepared to handle hazardous materials and related disaster and emergency management issues.

Our Mission Statement

"Help others, show you care, go home safe."

A mission statement is developed to set the tone for personnel who work for an organization. It is designed to send a message to the personnel of what is expected of them.

Our Vision Statement

"To provide quality, customer-oriented service, which is provided in a safe, caring, professional and consistent manner."

A vision statement is developed to communicate the goals and values of the Department to the people who we protect. It is designed to send a message to the public of what they can expect for service and assistance.

Personnel Milestones

During the year, several personnel changes were made. Mike Currier was hired as the Fire Marshal. Veteran Fire Inspector Al Britton retired on February 12, 2002. He died on October 3, 2002 and received a full-department funeral. Al's career spanned 42 years. Several employees were honored for their longevity with the department. Lieutenant Charles Smith completed 20 years of service. Completing fifteen years of service included Captain Scott Simpson, and Master Firefighters Mark Akerstrom, Richard Barrows, Marc Bechard, Gerry Beland, Norm Carr, Jr., Bruce Cornelius, Thomas Kennedy, Carl Nelsen, and David Trepaney. Master Firefighter Richard Gagne was recognized for five years of service.

Walter Alford, Shawn Farrell, and Mike Kiernan were hired as call firefighters. Jennifer Kojo, Melissa Jewel, Carol Rivard, and Robert Tackett were hired as EMS Volunteers.

Services Provided

The Department also provides the following additional services:

- Fire safety inspection
- Courtesy wood stove inspection
- Burn permits
- Blasting permits
- Oil burner installation permits
- Fire station tours
- Fire extinguisher training
- Appearances at company and neighborhood functions
- CPR and first aid training to business, industry, civic groups and Town employees
- Safe haven from domestic violence
- School education programs
- Assistance with water emergencies (broken pipes, etc.)
- Carbon monoxide monitoring
- Assistance with smoke in the home (wood stove, cooking)
- Ambulance, rescue and fire coverage at special events
- Employee health fairs
- Medical coverage at football/soccer/basketball games
- Assistance with smoke detector location
- Blood pressure monitoring
- Department Honor Guard
- Assistance in lifting people who have fallen
- Juvenile fire setter diversion program
- Fire Explorer Program for young adults interested in fire and rescue work
- Youth Observer Program for young adults interested in ambulance work
- Residential lock-outs
- Certificate of Occupancy inspections
- Hazard mitigation
- Emergency planning
- Local Emergency Planning Committee

Technology

Great strides were made this year in the area of technology. Laptop computers were installed in the first due fire apparatus to provide the fire officer with rapid access to critical information. For years the fire officer rode in an apparatus cab filled with reference books, maps, hydrant location lists and a host of other information. Now this information can be located in a single source. The computers allow firefighters to quickly access pre-plans, including floor plans and site plans, for local commercial facilities.

Town property records, pre plans, and other local information have been loaded into the computers. In the coming year we will be working with E911 to begin using a mapping

program. The Department plans to continue to add more information to the computers. This completes Phase I. Phase II will include a wireless connection to the Internet from the apparatus, probably through a cell phone connection utilizing the Nextel phones already installed in the apparatus. Assistant Chief Dave Parenti coordinated the project for the Department.

The Department is eliminating staff workstations, and replacing them with laptops. The laptops are equipped with a port replicator that allows them to be used with a full-size monitor and keyboard during the day, and then taken home to be used at meetings, school, emergency scenes, or other locations. Staff vehicles will soon be equipped with mobile docking ports.

The Department is also connecting all stations to the main server, located at the Central Fire Station. A new server with a dual hard drive was recently installed. The South Merrimack Fire Station (Station #2) was recently connected and the Reed's Ferry Fire Station (Station #3) will go on line this summer. This has allowed all reports to be completed at the station where the information is generated, which in turn allows all information to be immediately entered into the main server, and automatically into the daily log.

The Department web site has been significantly revised thanks primarily to Webmaster Arthur Stockhausen. A great deal of new information, including photos of apparatus, stations, and staff have been included. New sections for Call, EMS, LEPC, Training, Operations, Support Services, History, and Frequently Asked Operations have also been added. The main page also lists what new information has been added each week. All press releases and The Week in Review, the weekly department newsletter, are accessible on this site. The web site can be reached at <http://fire.ci.merrimack.nh.us>

The Department continues to increase our capabilities through technology available in critical equipment. With the support of the Town Manager, Board of Selectmen, and residents of the community, we have been able to purchase specialized equipment. This year, two additional thermal imaging cameras were purchased. These cameras will improve our ability to rapidly search a smoke filled building. This new rescue technology has the ability to detect the heat profile of a person in a building where visibility is zero, resulting in the possible rescue of this person. These cameras have also been used to locate hidden fires in walls, resulting in rapid extinguishment and limited damage. Cameras can also transmit a signal outside the building, allowing incident commanders to monitor the activities in the building. The units can also be used to locate people lost in the woods, or assist the police in locating a suspect in hiding. Cameras are now located on fire apparatus at all fire stations.

Weather stations were installed at the Central Fire Station and at the South Merrimack Station. The weather stations will allow on duty personnel to monitor the weather conditions, especially during times of severe weather.

Training

Training is a regular component for all personnel who work for the Department. Our personnel realize that training is essential to maintain the life saving skills that they employ everyday. Training is conducted on many levels, including regular on shift training, monthly training, annual refresher training, and specific courses offered throughout the year at the New Hampshire Fire Academy in Concord.

During the week of March 20-23, 2002 Department personnel participated in a live fire drill at 40 Meetinghouse Road. Several training fires were started in the building each day. The house and out buildings were razed to make room for a new housing development. Personnel received valuable, real life training with thermal imaging cameras, the personnel accountability system, and incident command.

The personnel accountability system is a system of identification cards carried by all personnel. Personnel "check-in" with the incident commander and present one card to him/her to indicate they are present on the scene of the emergency. If they enter a hazardous area, the second card is taken by the safety officer. The value of this system is it allows the incident commander to rapidly account and locate all personnel in the event of a catastrophic event like a building collapse or explosion. It will also indicate who is missing, so an immediate search can be launched.

On Saturday, November 2, 2002, the former Open Arms Church on Daniel Webster Highway was utilized for "live fire" training. The training allowed new firefighters to gain "real life" experience under controlled situations. Personnel also practiced with the thermal imaging cameras, the personnel accountability system and the Rapid Intervention Team (RIT) operations. RIT is a program designed to teach firefighters how to save themselves or other firefighters trapped in a burning building. At the conclusion of training, the buildings, including the three-story house and two barns, were burned to the ground in a spectacular fire. The buildings were razed to make room for the Reed's Ferry Mall.

Specialized training programs attended by Department personnel included Response to Terrorist Bombings, Planning for Terrorism, Mercury Spills, and Decontamination Procedures for EMS personnel. Other specialized training programs included joint training with full-time and EMS volunteer personnel, Preventing Sexual Harassment in the Workplace, Improving Communications in the Workplace, and the Commercial Drivers License Course.

Several personnel graduated from the New Hampshire Fire Academy this year. They include Firefighter/Paramedics Shawn Brechtel and Bill Pelrine, and Firefighters Mike Kiernan, Shawn Farrell, and Walter Alford. Many personnel received advanced training including Master Firefighter Rick Barrows and Firefighter/Paramedic Scott Bannister who attended Rescue Systems II, a specialized course focusing on building collapse rescue.

In an effort to increase training opportunities for all Department personnel, and allow the residents to view fire/EMS related information, the weekly training program was expanded on Channel 20, MGTV. Each week training videos are shown depicting fire

and medical training. Personnel on and off duty can view these programs. Citizens at home can also view these programs. The show times are Monday at 5pm, Tuesday at 8am, Wednesday at 8:30pm, and Friday at 12:00pm.

The People Who Serve the Town

The Department is comprised of many people working together to serve the people of the Town. Some personnel are full-time, some are part-time, some are on call and some are volunteers. The largest work group in the Department is the full-time personnel. A total of 42 personnel work in this group. This includes the administrative staff, which works Monday through Friday, and four, nine person shifts, which provide 24-hour emergency response coverage for the community. Six part-time personnel work on a weekly basis, including the fire inspectors and the daytime ambulance attendants. On call firefighters consist of 20 personnel who serve as firefighters on an on call basis and are paid hourly for the time worked. This means they are only called when needed to supplement the full-time personnel, in times of multiple calls, and during storms or other major events. EMS Volunteers receive no compensation and respond to ambulance calls at night and during the weekend.

Administrative Staff

Merrimack Service Time

William H. Pepler, Jr.	Fire Chief	3.5 years
Howard Young	Asst. Fire Chief	28 years
David Parenti	Asst. Fire Chief	16 years
Michael Currier	Fire Marshal	18 years
Fran Dupuis	Adm. Lieutenant	22 years
Leo LeBlanc	Fire Inspector	2 years
Pip Adams	Fire Inspector	1 year
Cathy Nadeau	Office Manager	14 years
Pastor Bill Balson	Chaplain	7 years

"A" Shift

Captain Larry Rothhaus	24 years
Lieut. Richard Pierson	12 years
Master Firefighter Wayne Perkins	21 years
Master Firefighter Mark Akerstrom	15 years
Master Firefighter Brian Borneman	8 years
Master Firefighter Brian Dubreuil	8 years
Firefighter/Paramedic Paul Kelly	3 years
Firefighter Shawn Kimball	1 year
Firefighter/Paramedic Bill Pelrine	1 year

"B" Shift

Captain Richard Todd	21 years
Lieut. Charles Smith	20 years
Master Firefighter Danny Belanger	8 years
Master Firefighter/Paramedic Dave Nickerson	16 years
Master Firefighter Carl Nelsen	15 years
Master Firefighter Tom Kennedy	15 years
Master Firefighter Tom Dalton	7 years
Master Firefighter Matt Duke	4 years
Firefighter/Paramedic Shawn Brechtel	1 year

"C" Shift

Captain Scott Simpson	15 years
Lieut. Shawn Allison	13 years
Master Firefighter David Joki	19 years
Master Firefighter Gerry Beland	15 years
Master Firefighter Norm Carr, Jr.	15 years
Master Firefighter Bruce Cornelius	15 years
Master Firefighter Jason Marsella	6 years
Firefighter/Paramedic Robert Panit	1 year
Firefighter/Paramedic Jason Case	1 year

"D" Shift

Captain Bill Cashin	23 years
Lieut. Ron Hansen	19 years
Master Firefighter Richard Barrows	15 years
Master Firefighter Marc Bechard	15 years
Master Firefighter Dave Trepaney	15 years
Master Firefighter Greg Regan	12 years
Master Firefighter Richard Gagne	5 years
Firefighter/Paramedic John Demyanovich	2 years
Firefighter/Paramedic Scott Bannister	1 year

Day Time Ambulance Attendants

Paramedic Kevin Culpon	1 year
Paramedic Kevin Hevey	1 year
Paramedic Kara Thiboutot	1 year
EMT Arthur Stockhausen	1 year

Call Firefighters

Deputy Chief Marty Carrier 27 years

Special Services Company

Lieut. Jack Higgins 25 years
Firefighter Joe Comer 28 years
Firefighter Manny Marcel 19 years
Firefighter Joe Belanger 25 years
Warden Clancy Worster 54 years

Operations Company

Lieutenant Vacant
Firefighter Roland Blanchette 12 years
Firefighter Chris Wyman 5 years
Firefighter Art Stockhausen 5 years
Firefighter Abe Azzam 5 years
Firefighter John Manuele 2 years
Firefighter Derek Bosquet 1 year
Firefighter Dan Newman 1 year
Firefighter Brian Packard 1 year
Firefighter Walter Alford 9 months
Firefighter Shawn Farrell 9 months
Firefighter Mike Kiernan 9 months

EMS Volunteers

Deputy Chief Steve Bachand 12 years
Lieut. Matt Pfeifer 9 years
Lieut. John Chisholm 5 years
Team Leader Tom Arnold 14 years
Team Leader Rob Veale 8 years
Team Leader Gary Gauvin 6 years
Asst. Team Leader Jennifer Chisholm 2 years
Asst. Team Leader Walter Alford 2 years
Paramedic Kevin Hevey 2 years
EMT Stanley Heinrich 18 years
EMT Sherri Gauvin 6 years
EMT Sarah Packard 3 years
EMT Richard Smith 1 year
EMT Paul Mondoux 8 months
EMT Jennifer Kojo 7 months
EMT Melissa Jewel 3 months
EMT Carol Rivard 1 month
EMT Richard Tackett 1 month

LEPC Members

Mike Currier, Merrimack Fire Marshal, Chairperson
Bill Pepler, Fire Chief/Emergency Management Director
Richard Todd, Captain/Deputy Emergency Management Director
Dave Parenti, Assistant Fire Chief
Norm Carr, Sr., BOS Representative
Cec Curran, Merrimack Health Officer
David Mark, Merrimack Building Official
Ken Bradbury, Fidelity Investments
Heather Anderson, Merrimack Communications Director
Matt Chevenauh, School District
Roland Vance, Anheuser-Busch
Cecil Williams, Jones Chemical
Mark Tyers, Kollsman
Paul Rivard, Kollsman
Raymond Pieczarka, Nashua Corporation
Michele Doiron, Percardia
Matthew Shevenell, Merrimack School District
Lisa Dubois, Xanoptics
Saint Gobain
BAE Systems

**2002 Annual Report of the
Fourth of July Committee
Submitted by Brenda S. DuLong
Secretary**

July 4, 2002 was the sixth year the current Fourth of July Committee ran the Town of Merrimack's celebration. This year July 4th fell on a Thursday. The theme for the celebration was extremely patriotic with "Stars and Stripes Forever".

The celebration began on July 3rd, with a performance by the Merrimack Community Concert Association. It was held at the bandstand in Abbie Griffin Park. The festivities included a hat contest as well as raffles for prizes. Picnic dinners were available so the audience could sit back and enjoy the music.

July 4th was the main event. With a clear forecast, it began with the annual Rotary Club's Pancake Breakfast, held at the Merrimack High School Cafeteria.

Naticook Counseling Resources, P.A. donated awards for the Sidewalk Chalk Art Contest held in the parking lot at Town Hall. This year's event went off without any problems. There were many entrants in both the adult and child categories.

Our Grand Marshal, John Lyons, led the parade, which stepped off around 12:00 p.m. There were many spectators watching the youngsters with their decorated bicycles, wagons, and doll carriages. The floats were spectacular. This year's "Best School Float" was from Thornton's Ferry Elementary School. The parade was full of antique cars, Boy Scout marching units, local color guards, and New Hampshire's Governor Jean Shaheen. This year we were fortunate to have the Spartan Junior Marching Corp. and the Patriots Drum and Bugle Corp. from Rochester, New York. The parade ended at the High School on O'Gara Drive where vendors had food. Amusements were available for all ages. They were operated by many of the small non-profit groups in Town, including Girls Volleyball, F.I.R.S.T., Boys Baseball, Wrestling (all 4 from MHS), MYA Girls Softball, Boy Scout Troop 401, Girl Scout Troop 1014, and other civic organizations.

Even with the extremely high temperatures, the Sixth Annual Pie Baking Contest was a success. Again, we had pies made by both adults and children. The day ended with a colossal fireworks display provided by Telestar Fireworks, which lasted 35 minutes.

Donations were accepted for Papergraphics for the printing of the advertisement/activity flyers, Merrimack Connection for the layout of the flyer, and Fidelity Investments for the two Spartan Junior Marching Corp. and the Bugle Corp.

This event would not have taken place without the assistance of the Merrimack Police Department, Merrimack Fire Department, Merrimack Department of Public Works, and Merrimack Ambulance and Rescue Service First Aid personnel.

A special thank you goes out to the School District maintenance and janitorial staff. Without them, and the use of the school grounds, we would not be able to celebrate this community family event.

Members of the Committee

Thomas Mahon, Chairman
Brenda DuLong, Secretary/Treasurer
Jack Balcom
Lex Keefe
Ruth Liberty
Judy May
David McCray, Selectmen's Representative
Jean Shankle
Carmen Vacchiano
Brian Wilson

2002 Annual Report of the
Greens Pond Master Plan Committee
Submitted by Debra Huffman
Chairman

At the 2002 Town Meeting voters approved the purchase of 563 acres of land commonly known as the Greens Pond property. On June 27th, 2002 the Board of Selectmen established the Greens Pond Master Plan Committee and subsequently chartered the committee to:

"...research and develop plans and policies for this 563 acre site which will promote conservation, open space, recreational and other allowable municipal purposes as approved by the voters of this Town at the Town Meeting held on April 9, 2002 (Warrant Article #10). ...The plans shall include past history, current uses and proposals for the future that will encourage controlled development to its fullest potential as benefit to the community now and in the future."

To this end, the Committee has conducted walks to familiarize Committee members with the property; enjoyed presentations from the New Hampshire Fish and Game Department, Society for the Protection of New Hampshire Forests, and the UNH Cooperative Extension service providing their perspectives on use of the property; and the Committee has held a visioning session to determine the features, problems, and constraints presented by the land.

The committee has formed 14 subcommittees to research various aspects of the property and its potential uses, spanning tasks from historical research to evaluating potential access points to conducting a natural resource inventory. They have posted information on the Town's web site to keep the community informed of their activities, and have appointed a Community Input Coordinator to gather information from interested citizens.

The Committee expects to complete a first draft of the master plan in June 2003.

Greens Pond Master Plan Committee

Shannon Barnes
Tim Tenhave
Denise O'Dwyer
Charles Buker
Lynn Wenz
Andy Powell
Constance Kreider
Karen Mattor
Harold Watson
Peter Kahn

John Buckley
Jim Taylor
Gregory Kirby
David Rutzke
Timothy Dutton
Debra Huffman
Amanda Boerner
Catherine Provencher
Steven Keach
Chris Christensen

Ruth Roulx
Newton Coryell
Susan Siena
Bill Keating
Janet Cormier
Mike Ruggiero
Ed Carballo
Roger Blais
Nancy Gagnon
Nelson Disco

**2002 Annual Report of the
Merrimack Health Division
Submitted by Cec Curran
Health Officer**

The Health Officer is responsible for the licensing and inspection of all food service establishments (twice yearly) in Merrimack. Inspections are done on Day Care and foster homes, prior to licensing by the State. Public bathing areas are inspected before licensing, plus additional inspections as required.

All new or replaced septic systems are inspected to ensure compatibility with the respective soils, compliance with approved plans, and use of proper methods and materials.

Service requests related to improper handling of trash, violations of sanitation in public buildings/areas, or actions which compromise the public health in any way, are addressed by the Health Officer.

In the interest of public health, this office has the authority to condemn a building, revoke a food service license, or close a public bathing area when conditions warrant.

The Center for Disease Control would use this office as a primary contact to conduct an investigation into an outbreak of contagious disease or food-borne illness. The Health Officer is actively involved in all counter measures for Bio-Terrorism being addressed by the State.

The goal of the Health Officer for 2003 is to implement electronic inspections of restaurants using a Personal Digital Assistant (PDA).

2002 Statistics

Food Service Licenses	117
Public Bathing Area Licenses	20
Day Care Centers and Private Homes	20
Foster Homes	10
New and Replaced Septic Systems	99

2002 Annual Report of the
Merrimack Heritage Commission
Submitted by Florence M. Brown
Chairman

The Merrimack Heritage Commission completed its second year since its establishment. The Commission is an important part of the Merrimack community and fulfilled many accomplishments in the past year.

Accomplishments:

- Development of a Records File at the Community Development Department
- Inventory of Historic Buildings and Places
- Library of Information about Historical Preservations & Restorations
- Overlay Map of Historic Places (Nashua Regional Planning Commission)
- Completion and Approval of Merrimack Heritage Commission By-Laws

Projects and Events:

- Thornton Cemetery Restoration with the help of Local Landscapers, Volunteers, the Department of Public Works, and the Merrimack Village District
- Dedication of a Reeds Ferry Plaque at Depot Street to Commemorate the Annexation of this Area on June 5, 1750
- Military Kiosk Provided by the New Hampshire Army National Guard at the Merrimack Police Department During the Memorial Day Weekend
- Nomination of the Captain John Chamberlain Bridge that will be placed on the New Hampshire State Register of Historic Places
- History Awareness Forum Dedicated to the History of Town Government with Participation by Town of Merrimack Staff on October 21, 2002 (Event was video taped.)
- Commitment to the Restoration and Preservation of the Historic Spaulding House (Approved by the Board of Selectmen)

Ongoing Projects:

- Historical Markers and Signs for Historical Buildings
- Advising Local Boy Scouts on Eagle Scout Projects that are of Historical Interest
- Working in an Advisory Capacity with the Parks & Recreation Committee on Future Historic Trails

Merrimack Heritage Commission

Florence Brown, Chairman
Jackie Flood, Vice Chairman
Charles Hall
Ruth Roulx

Ann Burrows, Alternate
Terri Maloon, Alternate
Steven J. Mayo, Alternate
Fran L'Heureux, Selectman Rep.

**2002 Annual Report of the
Merrimack Public Library
Submitted by Janet D. Angus
Library Director**

The Merrimack Public Library had an exciting year in 2002. The Building Committee and the Board of Trustees, along with input from the library staff, have been working this year to come up with a new plan for a new library building.

There were a few staff changes this year and we ended the year with only one vacancy. The library said good-bye to Charles "Bud" Stevens, a page, Lydia Campos, our first YA/Reference Librarian, and Lindsey Jackson, a library aide in the Children's Room. Dana Forsman became the new YA/Reference Librarian in October 2002. We also added two new pages, Susan Primeau and Lisa Mandela.

I would like to publicly thank all of the library's dedicated staff members: Assistant Director, Debra Covell; Administrative Assistant, Joanne Marston; Circulation Staff, Jane Loughlin, Natasha Bairamova, Madeline Bennett, Gigi Dahl, Diane Lauze, Sandra Meehan, Nancy Placentino, Jennifer Stover, Tyler Meehan, Patti Finlay, Susan Primeau, Lisa Mandela, and Katherine Lachance; Reference Staff, Katie Martin, Lydia Campos, Dana Forsman, Jan Conover, and Lee Gilmore; Technical Services Staff, Darcy LaBrosse, Nancy Vigezzi, Kathy Starr, and Debra Herget; Children's Room Staff, Beverly Little, Suzanne Wall, Lindsey Jackson, and Kate Szopa; Custodial Staff, Dan Hastie and Joan Vadney; and newsletter Editor, Jan Segedy. Milestone service anniversaries included: Joan Vadney, 20 years, Jan Segedy, 10 years, and Suzanne Wall, Jennifer Stover, and Jan Conover, 5 years. Our current volunteers are Pat Flynn, Ginny Robbie, and Tricia Tancill.

I would also like to thank the Library Board of Trustees, Library Development Fund, the Building Committee, the many Town departments including folks at Town Hall, Highway, Police and Fire Departments, Wastewater Treatment, and Recycling. I would also like to thank Papergraphics for printing our newsletter; Merrimack Flower Shop and Greenhouse for their lovely flower arrangements on the Circulation Desk; Tortilla Flat for the salsa and chips at Cinco de Maio; and Shaw's Supermarket for their support. I heartily want to thank the faithful Friends of the Merrimack Public Library who help us with so many projects such as Library Festival, Book Sales, Raffles, wreaths on the doors for the holidays, and their very successful Books for Babies Program which received a check for \$2,000.00 from Fidelity Investments. The Friends also helped to fund the live performances of Jessa Piaia as Amelia Earhart, Mike Francis as Galileo, and Ted Zalewski as Teddy Roosevelt. Friends President, Lauree Gross moved to Vermont during the summer. Meg Hamm is now the President. The group meets the second Thursday each month in the library's Klumpp Room. They are always looking for new people to join them.

This year's Statistical Report corresponds with the fiscal year (July to June). The circulation for 2001-2002 was 237,293 items. Our collection consists of books in regular and large print as well as books on tape and compact disc, music CD's, CD ROM's, videocassettes, DVD's, museum passes, and toys. We added museum passes to the Society for the Preservation of New England Antiquities, the Mt. Kearsarge Indian Museum, and the Squam Lakes Natural Science Center bringing our total to 13 passes. Many patrons come to the library to use our public Internet computers, word processing and our online products. Patrons can place requests for materials, renew materials, and access our many databases from home.

Programs for people of all ages continue to be a popular use of the library. In the Children's Room we have Storytimes for all preschoolers beginning at age 12 months. We continue to offer American Red Cross Babysitting classes about three times each year and always have a waiting list. The American Girl Teas continue to be popular events. Here is a brief list of the other activities and programs offered by the Children's Room: Mad Hatter's Tea Party, Library Book Round-Up, Hanukkah Card and Gift Making, We Love Clifford, Lindsey's Fortune Telling, and Fun and Facts with Fire Inspector Pip Adams.

Our Young Adult department also offers programs for our teens such as The Art of Journaling, Make Your Own Lip Balm, and Mother's Day Jewel Box Craft. We have set aside a back table for exclusive use by our Young Adults during the after-school hours.

In addition to Internet Classes and monthly Book Discussions we added Poetry Night at the Library the First Tuesday evening every month from October to June led by local poet Rae Marie Bruce. We also offered adults many other programs including Databases for Seniors, Sleeping Strategies, Reiki, Road to College, Pumpkin Carving, Scrapbooking, Magnetic Health & Energy, Cooking with Oonagh Williams, and Flower Arranging with Darlene Belleville from Merrimack Flower Shop. We also had three costumed performers: Jessa Piaia, as Amelia Earhart, Mike Francis as Galileo, and Ted Zalewski as Teddy Roosevelt all co-sponsored by the Friends. In December, as a way of thanking our library patrons and Town departments, we held the Third Annual Holiday Tea.

The Summer Reading Program has become a part of the summer for all ages including children, young adults, and adults. The children's program (Lions, Tigers, and Books, Oh My) ended with a party held at Abbie Griffin Park which included games, food, and prizes. The young adult and adult programs were popular again this year with more people participating.

The Merrimack Public Library has much to offer the community of Merrimack. The Library's great staff, supportive Friends of the Library, and dedicated Library Trustees look forward to continuing to serve the community with new materials, more programs, and helpful databases.

Merrimack Public Library Staff

Administration

Janet Angus
Debra Covell

Library Director
Assistant Director, Head of
Automated Services
Administrative Assistant
Newsletter Editor

Joanne Marston
Jan Segedy

Circulation

Jane Loughlin
Madeline Bennett
Gail Dahl
Diane Lauze
Sandra Meehan
Jennifer Stover
Natasha Bairamova
Nancy Placentino
Katherine Lachance
Tyler Meehan
Patti Finlay
Charles "Bud" Stevens (Jan. to Feb.)
Lisa Mandela
Susan Primeau

Library Aide II
Library Aide I
Library Aide I
Library Aide I
Library Aide I
Library Aide I
Library Aide I
Library Aide I
Substitute
Library Page
Library Page
Library Page
Library Page
Library Page

Reference & Adult Services

Katie Martin

Lydia Campos (Jan. to Sept.)
Dana Forsman
Jan Conover
Lee Gilmore

Head of Reference & Adult
Services
YA/Reference Librarian
YA/Reference Librarian
Librarian I
Library Assistant II

Technical Services

Darcy LaBrosse
Nancy Vigezzi
Kathy Starr
Debra Herget

Library Assistant II
Library Aide II
Library Aide I
Library Aide I

Youth Services

Beverly Little
Suzanne Wall
Lindsey Jackson (Jan. – Dec. 6)
Kate Szopa

Head of Youth Services
Library Aide II
Library Aide II
Library Aide/Page

Maintenance

Daniel Hastie
Joan Vadney

Custodian
Custodial Aide

Volunteers

Patricia Flynn
Tricia Tancill
Ginny Robbie

2001-2002 Library Statistical Report

Circulation

Adult Fiction	41,976
Adult Non-Fiction	36,415
Large Print	3,839
Young Adult	5,581
Books to Go	107
Classics	1
Paperback	5,709
Children's Fiction	19,103
Children's Non-Fiction	26,099
Children's Audiovisual	1,920
Children's CD ROMs	907
Children's Periodicals	560
Easy Books	45,177
Periodicals	8,095
Sound Recordings	12,341
Video Recordings	14,484
Compact Discs	8,323
DVD	1,938
CD ROMs	651
Museum Passes	576
Other	3,491
Total	237,293

Telecommunication Access

Database Usage	5,848
Website Usage	33,939
Network Users in Library	9,104
Total Library Card Holders	18,455

2001-2002 Library Collection Report

Number of Items per Collection as of June 30, 2002

Books	
Adult Fiction	24,432
Adult Non-Fiction	29,873
Young Adult Books	2,874
Children's Fiction	5,604
Children's Non-Fiction	12,915
Easy Books	8,669
Videocassettes	2,227
DVD's	173
Books on Cassette	1,616
Books on CD	131
Music CD's	1,360
CD ROM's	105
Children's Audiovisuals	476
Children's CD ROMs	70
Children's Toys	38
Total Collection	90,563
Magazine Subscriptions	199
Newspaper Subscriptions	17
Microfiche	36,908
Museum Passes	13

**2002 Annual Report of the
Library Board of Trustees
Submitted by Pat Heinrich
Chairman**

It has been another busy and rewarding year at the Merrimack Public Library. More and more, residents have come to realize the Merrimack Public Library is more than just a warehouse for books.

The Building Committee was reconvened to help the Trustees come up with a formal plan for a new library. In addition, they were asked to make a recommendation regarding where to site the new library and when to put a library on the ballot. Their recommendation was to propose a new library on the site next to the Post Office on the 2003 warrant.

As a result, the Trustees and Building Committee began bi-weekly meetings with an architect and other own officials to prepare the new library plan. This proposal, "The future @ your libraryTM", represents months of discussion, hard work, compromises, meetings, and traveling to libraries all over New England. The Committee and the Trustees have put together a well thought out, affordable, and workable plan for a new library that will meet library needs in Merrimack through build-out. Many, many thanks to all the members of the Library Building Committee!

The Trustees have also been working on "The present @ your libraryTM". Over 19,000 people have library cards. An average of 12,000 people visit the library each month. A traffic study done for the Building Committee showed that over 400 cars come into the library parking lot on a routine day. Circulation is over nine items per capita. Programs and program attendance have reached an all time high. The public access computers are constantly busy.

However, the library is now in a zero collection growth situation. Our collection features fiction and non-fiction books for adults, children and young adults, large print books, magazines, newspapers, video cassettes, DVDs, books on CD, books on cassette, CD ROMs, audiovisuals, museum passes, and toys. While new items are continually being added to our collection to meet the interests and demands of the residents, staff must constantly weed the collection in order to accommodate these items.

Others issues of note in the last year include several problems with the HVAC system, upgrading the library's circulation and cataloging system, and three potentially hazardous emergency incidents. Kudos to the staff for swiftly, safely and appropriately responding during these challenging situations. Patron and staff safety is an important library goal, second only to quality patron service.

Beautiful weather again shined on the Annual Merrimack Library Cardboard Boat Festival, which featured TV50 Weatherman and Merrimack resident, Al Kaprielian, as guest announcer. Many thanks to the Friends, volunteers, staff, various Town departments (Parks and Recreation, Police, Fire, Ambulance, and Public Works), boat builders, race watchers and Laidlaw Transit who make the Festival a truly memorable fundraising event for the library.

In closing, on behalf of the Board of Trustees, thank you for your continued support. We hope "The future @ your libraryTM" is immediate passage of the new library bond. But until then, we are committed to meeting the needs of the residents of Merrimack within the confines of our current space. Come check us out!

Merrimack Library Board of Trustees

Ann Burrows, Secretary
John Buckley, Treasurer
Patricia Heinrich, Chairman
Robert Kelley
Duncan Morrill

Merrimack Public Library
Trustees Accounts

Fiscal Year 2001-2002

Special

Balance as of July 1, 2001

3,253.02

Receipts

Book Sale	3,008.45
Food for Fines	665.89
Gifts	14,544.93
Interest	11.42
Library Festival	5,799.45
Miscellaneous	1,350.56
Transfers	1,000.00
Trust Fund	2,350.82
Watson Interest Income	<u>1,000.00</u>

29,730.96

Disbursements

Advertising	(302.00)
Book Sale (Friends)	(839.75)
Equipment (Gifts)	(0.00)
Food for Fines	(665.89)
Hospitality	(1,373.54)
Library Festival	(3,208.53)
Library Festival-MPL Development Fund	(2,965.76)
Materials (Gifts)	(62.06)
Memberships	(751.45)
Merrimack PL Development Fund	(13,944.93)
Miscellaneous	(970.51)
Programs	(2,100.15)
Supplies (Gifts)	(48.40)
Training	(565.00)
Transfer to Fidelity Mutual Fund	(0.00)
Watson Book Purchases	(1,214.26)

(29,012.23)

Balance as of June 30, 2002

3,971.75

FINES**Balance as of July 1, 2001****14,135.20****Receipts**

Copy Machine	1,231.14
E-Rate Reimbursement	0.00
Fines	16,959.99
Interest	26.41
Miscellaneous	0.00
NH State Library-Interlibrary Loan	0.00
Non-Resident	<u>200.00</u>

18,417.54**Disbursements**

Equipment	(0.00)
Materials	(3,860.05)
Miscellaneous	(0.00)
Supplies	(40.15)
Telecommunications (E-rate)	(295.40)
Transfer to Fidelity Mutual Fund	<u>(14,000.00)</u>

(18,195.60)**Balance as of June 30, 2002****4,357.14**

Fidelity Special

Balance as of 7/01/2001	27,671.80
Withdrawn deposit to Special Checking	(1,000.00)
Balance as of 6/30/2002	21,787.24

Fidelity Watson (\$25,000)

Balance of 7/01/2001	25,549.21
Withdrawn deposit to Special Checking	(1,000.00)
Balance as of 6/30/2002	26,549.06

Fidelity Fines

Balance as of 7/01/2000	72,313.43
Deposited to Account	14,000.00
Balance as of 6/30/2001	91,995.19

2002 Annual Report of the
Nashua Regional Planning Commission
Submitted by Andrew Singelakis
Executive Director

The Nashua Regional Planning Commission (NRPC) provides transportation, land use and environmental planning services and technical assistance to twelve Hillsborough County communities. NRPC stands ready to assist its member communities with any planning and transportation issues of concern. We at the NRPC are grateful for the participation of Merrimack's NRPC Commissioners: Jean Weston, Nelson Disco, Donald Wunderlich, Richard Roulx and Norm Carr. The following is a summary of our accomplishments on behalf of the Town in FY 2002:

Transportation

NRPC, as the designated Metropolitan Planning Organization (MPO) for the region is responsible for developing and maintaining the region's transportation planning program. This includes soliciting, prioritizing, and making recommendations on regional and local transportation projects that are funded through Federal or State sources. In addition, NRPC is responsible for developing the region's portion of the State's Transportation Improvement Program (TIP) and for conducting the required air quality analyses.

- Continued to update and maintain the regional traffic model. The model forecasts growth in traffic throughout the region, and enables NRPC, NHDOT and consultants to evaluate the effects of proposed transportation projects.
- Worked with the Nashua Transit System, NH Department of Transportation, NH Department of Health and Human Services, the Federal Transit Administration and the Towns of Amherst, Merrimack and Milford to extend bus service from Nashua to the Milford Oval. NRPC developed the successful application for the Job Access Reverse Commute Program, which was the primary source of funding. The project was initiated in December of 2001 and has enjoyed ridership that exceeded our expectations. NRPC has applied for additional funding through this grant program.
- Substantially completed a comprehensive master plan for the Route 101A corridor from the Everett Turnpike to Milford. VHB is the consultant working with NRPC on this project. The plan will determine the programming priorities for available state funding, will provide a parcel specific plan for planning boards in the communities for use when reviewing development proposals, and will also recommend long term traffic management strategies. An interim report was prepared and distributed to the communities along with draft guidelines for stormwater management for site planning. The entire plan is expected to be completed by autumn 2002.
- Conducted automated traffic recorder counts at over 150 locations throughout the region during the course of the year. The Nashua Area Traffic Count Summary is published annually and distributed to the communities.
- Surveyed all new roads in the region by community and collected information including width, number of lanes, miles of Class V roads, and other pertinent information. This information is used to determine local allocations for Block Grant funding and other available transportation funds.

- Consulted with the Town Parks and Recreation Director on issues related to vehicular access to the beach front at Wasserman Park. NRPC staff visited the site and provided a list of recommendations for consideration.
- Began the development of a traffic study to determine the need for Exit 12 northside ramps. When complete late in 2002 this study will analyze existing a future intersection Levels of Service for key intersections throughout Merrimack both with and without the proposed Exit 12 northside ramps. The study will include a traffic forecast and will also provide a financial analysis of the increased toll revenue due to additional traffic at the Bedford Toll Plaza.
- Published "Access Management Guidelines", a training tool for Planning Board members and local officials using examples from the region.
- Advocated for and continued to be a key participant in the State's efforts to extend commuter rail service to the region. Preliminary engineering on the project will be completed later this summer, after which the project will move into the final design phase. Since last year the project was awarded significant funds by the State and Federal government.
- Began the process of updating the region's "Bicycle and Pedestrian Plan," which should be completed by June 2003.
- Began the process of updating the region's "Transit Plan," which also should be completed by June 2003.

Land Use and Environmental Planning

NRPC provides technical assistance on land use and environmental issues to planning staff, and to the Planning Board and Conservation Commission.

- Assisted the Planning Board with the development of the Town's Master Plan. This included a comprehensive update of the Town's GIS database, and an update to the Town's Build-Out Study.
- Assisted the Lower Merrimack Advisory Committee with the citizen water quality monitoring program and the review of plans involving wetland permits and development proposals that may impact the river.
- Assisted the Souhegan Watershed Association with a citizen water quality monitoring program, and provided staff support to the Souhegan River Local Advisory Committee.
- Completed the "Model Non-Residential Site Plan Regulations" and accompanying explanatory text for Planning Board members in the region.
- Provided technical assistance to the Town for its applications to the Land and Community Heritage Program (LCHIP)
- Summarized available 2000 census data by community and published it on our web-site as the "NRPC Census 2000 Profile".
- Completed a final draft of the 2002 NRPC "Regional Plan." The Plan is to be used to reinforce local planning goals and to provide guidance for NRPC in making policy decisions and developing its work programs and grant funding priorities.

- Provided extensive technical assistance to local staff, Planning Board members and Conservation Commission members on all aspects of land use and environmental planning.
- Assisted the Conservation Commission with trail mapping.
- Hosted training for new Planning Board members on the elements of subdivision design and engineering review.
- Tracked housing sales by community for each quarter of the year and summarized the results on our web-site.

Geographic Information Systems (GIS)

NRPC continues to maintain a diverse collection of GIS data including local roads, real property parcels, zoning, land use, and environmental conditions. This data was used in general mapping and analysis for local and regional projects.

- Completed extensive, small scale mapping of the NH 101A corridor for use in the Corridor Plan.
- Processed the inventory of critical facilities into a GIS database by locating each facility and recording feature information. This format permits facilities to be mapped and analyzed alongside other relative information.
- Updated NRPC's GIS Parcel database to reflect new subdivision activity or improve spatial accuracy. Also updated companion data including local zoning and transportation systems.
- Provided mapping support for the local Master Plan update process.
- Mapped town-owned properties and facilities and improved the land use designations contained in NRPC's GIS System to reflect current (2002) use patterns.
- Updated the statewide conservation lands database to capture new or missing conservation areas since 2000.
- Completed process of mapping agricultural lands in the region in the 1970s and in the present for the purpose of demonstrating loss of, or changes, in this resource.
- Incorporated new aerial photography into the GIS system
- Maintained the NRPC point database for major employers.
- Incorporated Census 2000 data into the GIS system.
- Mapped quarterly real estate transactions for the years 2000-2001 in order to monitor residential sales trends.
- Addressed numerous general mapping and information requests from Town officials and the public.
- Positioned new roads in Merrimack in order to update the Town base map and road inventory for 2002.
- Tracked and mapped the location of local licensed child care facilities.

2002 Annual Report of the
Naticook Day Camp
Submitted by Michael Housman
Parks and Recreation Director

One of the greatest challenges facing this community and our nation is the education of our children. Education can take many forms and occurs in many locations. Some of the most apparent are schools, in homes, and with friends. These are very important, but do not overlook the value of the camp experience.

Child and youth development experts point to four needs which are important for children to grow into happy, healthy, and productive adults. These four needs are self-esteem, responsibility, courage, and cooperation. Studies indicate these skills are developed and enhanced in the camp setting.

Camp is built around the needs and interests of children. It is a place to meet new friends, learn new activities, and have fun. The programs and activities are designed to help improve the inner self.

I would encourage parents and grandparents to consider a camp as an option for their children. There is one to meet the needs, interest, and personality of just about every child. The camp experience cannot be duplicated anywhere and offers children skills and fond memories that last a lifetime.

Enrollment:

Over the course of four, two-week sessions from June 24th through August 16th, the camp had an enrollment of 509; that number includes repeat sign-ups. Similar to last year, an estimated 80% of campers were from families who live or work in Merrimack.

Budget:

In calendar year 2002 the camp spent \$125,765, versus \$138,969 in revenues.

Acknowledgments:

Everyone is involved in Naticook Day Camp in order to serve children and their families, which we believe we certainly do. We provide a valuable resource for parents, and their testimonies speak eloquently of the impact we have.

The Selectmen deserve credit for agreeing to operate a day camp. By doing so, they allow for a very productive use of the camp facilities that came with Wasserman Park.

Town Manager Dean Shankle and especially the dedicated camp staff, merit recognition and our genuine support for making it all work.

The camp has been a part of Merrimack's history for over 60 years and we want to see it continue for many more.

**2002 Annual Report of the
Parks and Recreation Department**

**Submitted by Michael Housman
Parks & Recreation Director**

The Parks & Recreation Department has enjoyed a year of continued traditions and has welcomed the onset of new possibilities. With the Town's purchase of the Greens Pond property, many residents eager to enjoy the site, have come out to explore the trails and consider the possibilities that await us there. It will be wonderful to see the Greens Pond Master Plan Committee at work and this property enjoyed by so many. We continue to delight in our role of helping to bring a wonderful variety of programs to the Town of Merrimack. We look forward to your input and participation in some of these opportunities in 2003!

Saturday, January 12th we offered our first of two winter bus trips to the Fleet Center in Boston. This first trip was for sports fans to see the Boston Bruins take on the NY Islanders in ice hockey action. It was a great game enjoyed by all. We hope to be able to offer this trip again in 2003 and welcome you to join us!

The 10th Annual Winter Carnival was held on Saturday, January 26th. The gentle temperatures and lack of snow made for a fun and interesting day. Sleigh rides were easily replaced with wagon rides. Sledding was replaced with fun at the playground on the swings and monkey bars. Ice sculptors David Soha and Dennis Hickey provided priceless entertainment by generously donating their time and talents to demonstrate two amazing ice sculptures. The ice-fishing derby sponsored by the Lions Club was in full swing on Naticook Lake with approximately 40 participants competing for awards. Girl Scouts from Troop 1014 offered face painting and free samples of Girl Scout cookies. Indoor entertainment was provided by the children's 4H Group "Pups R Us", under the direction of Pat Lane and the Independent School of Karate under the direction of Kyoshi Peter Desmarais. Local non-profit groups offered refreshments to raise money for their causes and share information about their organizations. A very special thank you goes out to the Parks and Recreation Committee for making this event possible.

Friday, February 15th we returned to the Fleet Center for the Disney on Ice Show, "Toy Story 2." These shows are always spectacular and this was no exception. In 2003 we plan to return to the Fleet center for the newest Disney adventure. We hope you will be able to join us!

Saturday, March 23rd the Easter Bunny joined us at Wasserman Park for the 10th Annual Easter Egg Hunt. Once again, the weather challenged event organizers by sending a little snow our way. This only added to the excitement as parents, spectators and event organizers watched the children search for treasures. Special thanks to our co-sponsor, Merrimack Friends & Family, for helping to make this event possible!

Many groups enjoy the parks throughout the year. Various scout troops and packs, families, and businesses rent Wasserman Park. Spring and summer are the most popular times for family reunions, company outings, and a variety of other functions. Girl Scouts held their annual Camp-O-Ree the weekend of May 31st through June 2nd. Boy Scouts enjoyed their camp-out that same weekend. Area schools visit the parks for science projects, "end-of-the-year" picnics, and a variety of other occasions.

Lifeguards were on duty at Naticook Lake for public swimming from June through August. The water in Naticook Lake is tested weekly during the swimming season to ensure public safety.

Naticook Day Camp ran from June 24th through August 16th where staff members provided children with an enjoyable summer of funfilled activities. We extend an enormous thank you to our staff for their dedication, quality time, and attention to the children.

Summer programs were offered from June 24th through August 16th. A certified Lifeguarding Course, youth Red Cross swimming lessons, basketball camp, volleyball, soccer, and tennis lessons offered residents with a variety of recreational opportunities.

Independence Day festivities included the Merrimack Community Concert Association's evening concert on July 3rd. Thursday, July 4th festivities opened with the 5th Annual Merrimack 5K Sparkler Road Race at the YMCA. The Parade started at 12:00 noon ending at the mid-way. Chalk art, a pie-baking contest, vendors, and concessions were all part of the day. Fireworks were enjoyed that evening. Thank you to the 5K Sparkler and Fourth of July Committee's for your commitment and countless hours of preparation.

Merrimack enjoyed its third year of weekly summer concerts at the Abbie Griffin Park Bandstand. A delightful variety of music was heard from May through August. Special thanks go out to Ruth Liberty and the Abbie Griffin Park Committee for all your help.

The 10th Annual Halloween Hayride was held at Wasserman Park on Friday, October 25th. Special thanks to the Boy Scouts and Girl Scouts, who helped haunt the park, provide games, and offer refreshments. We extend our appreciation to Pat Lane and her 4H Group "Pups R Us", who did a great job co-hosting this event with a spectacular Haunted House. Thank you to the Parks and Recreation Committee, and the many volunteers for coming out to share your time and energy with us.

The 10th Annual Holiday Parade, with the theme "Holiday Traditions" took place on Sunday, December 8th. Temperatures were cold enough for the spirit of the day, but mild enough to bring spectators out. Entries included many of the favorites along with a few new ones. We would like to thank all those who participated. Thank you to the Chamber of Commerce for your help in co-hosting this event. Special thanks to Tom Nutting and Custom Electric for decorating the Town Hall and Fraser Square. Our sincere gratitude and heartfelt thanks go out to Santa and Mrs. Claus for sharing this very special time us!

The 8th Annual "Santa Calling Program" delighted children pre-school through second grade. On Thursday, December 19th, approximately 200 children received calls from Santa. Our special thanks go to Santa's helpers, Don Lewis, Brian Wilson and Dick Roulx.

We would like to thank the following groups for their outstanding community support:

- Ruth Liberty and the Abbie Griffin Park Advisory Committee
- Merrimack High School Class of 2002, who helped clean up the parks on Earth Day
- Merrimack Conservation Commission for their help cleaning up the trails
- Sno-Buds who groom the trails for cross-country skiing and snow-mobiles
- Girl Scouts and pre-schools who plant the beautiful flowers for us to enjoy

Thanks to your sense of community, Merrimack's parks are here for all to enjoy!

Department Goals for the year 2003 include, but are not limited to:

- Increase the number of programs offered by the Department
- Complete our four year paint cycle per maintenance plan of Wasserman Park
- Increase our number of playing fields in Merrimack
- Begin development of the Bishop property
- Stay involved with the Wright Avenue superfund site
- Maintain ACA Camp Accreditation
- Maintain excellence with Naticook Day Camp
- Revise fee schedule
- Improve handicap access at Wasserman Park
- Renovation of Wasserman residence
- Maximize public relations using all available means

In closing, I would like to thank the citizens of Merrimack for your continued support.

Statistics from Day Camp 2002

Session One

126	Registered Campers	89	Merrimack Residents	37	Non Residents
37	Children Utilized Extended Care Before and/or After Camp				

Session Two

129	Registered Campers	104	Merrimack Residents	25	Non Residents
32	Children Utilized Extended Care Before and/or After Camp				

Session Three

128	Registered Campers	107	Merrimack Residents	21	Non Residents
37	Children Utilized Extended Care Before and/or After Camp				

Session Four

126	Registered Campers	118	Merrimack Residents	24	Non Residents
33	Children Utilized Extended Care Before and/or After Camp				

Statistics from Summer Programs 2002

Swimming Lessons	147 total enrolled
Lifeguard	5 total enrolled
Basketball	295 total enrolled
Soccer	54 total enrolled
Volleyball	35 total enrolled
Tennis	90 total enrolled
Junior Tennis	70 enrolled
Teen Tennis	12 enrolled
Adult Tennis	8 enrolled

Parks and Recreation Department

Michael Housman, Director
Perley Rogers, Maintenance Supervisor
Sherry Kalish, Office Manager

Parks and Recreation Committee

Janet Cormier
Jean Shankle
Robert Lynch
Ruth Roulx
David Denton
Norma French
Brian Lawrence
Fran L'Heureux

**2002 Annual Report of the
Merrimack Planning Board
Submitted by Nelson R. Disco
Chairman**

The Merrimack Planning Board held 34 regular meetings during 2002, primarily for the review of subdivision and site plans. The Board reviewed five subdivision plans which contained a total of 30 new conventional residential building lots compared to 29 lots in 2001 and 40 lots in 2000. These subdivision approvals consisted of a 19-lot residential cluster subdivision off of Meetinghouse Road, a four-lot subdivision off of Baboosic Lake Road, and three two-lot subdivisions, one of which was for industrial use. A new subdivision of three lots was created by combining 160 camp lots at Baboosic Lake.

Residential, industrial, and commercial site plans were reviewed. Approvals were granted for seven home occupations and the Board granted three waivers of full review for minor plan changes. The Board also reviewed and approved the plan for a proposed new Middle School for the Merrimack School District, and the Town Capital Improvement Plan for 2003 through 2009. Members of the Board worked with the Nashua Regional Planning Commission on plans for future improvements to Route 101A and attended several Planning Workshops and Planning Law Lectures during the year.

Residential site plan approval was given to a residential site plan for Parker Village, an 80-unit residential development of single-family detached condominiums for the elderly on Front Street.

Industrial site plans approved this year included; a 37,500 square foot building for the service and sales of RVs on Technology Park Drive for Camper's Inn; Mid-City Paving's contractor's yard on D.W. Highway; a 20,000 square foot industrial building on Henry Clay Drive for Astoria Properties; a propane facility for Bot-L-Gas on Star Drive; and Colt Refining's 49,500 square foot industrial warehouse on Star Drive.

The major commercial development site plan approved during this year was for the Reeds Ferry Crossing shopping center located on D.W. Highway on the site formerly occupied by the Open Arms Church. This site, when completed, will provide 170,150 square feet of commercial retail space. Approval was given to develop the site in phases and the first phase, a 70,000 square foot Shaw's Supermarket, is presently under construction.

Other commercial site plans approved included; U. S. Cellular's 9,120 square foot Switching Station on Columbia Circle; an 8,135 square foot warehouse and showroom for Crocker Sales Spa and Hot Tub on D.W. Highway; Chesapeake Development's 6,988 square foot retail and wholesale building at Twin Bridge Road; a 2,940 square foot 7-Eleven convenience store on D. W. Highway; and MET Contracting's office and storage buildings on Jennifer Drive.

Changes to previously approved site plans were approved for GT Technologies, Saab North, Silo's Steak House, Robinson's Country Store, Talarico Automotive, and Tortilla Flat Restaurant.

Under review by the Board and staff at the close of the year was a plan for 256 units of multi-family residential housing adjacent to the Harris Pond Development, a contractor's yard off of Henry Clay Drive, Astoria Properties' 60,845 square foot wholesale/warehouse facility on Henry Clay Drive, and a three-lot subdivision on the Merrimack/Bedford Town line.

Following a Public Hearing in December of 2002, the Planning Board adopted a revised Master Plan for the Town of Merrimack. Thirty citizens of the community, the Town planning staff, and Town department representatives met 21 times during the past two years to complete this project. The final plan document was prepared by the Nashua Regional Planning Commission and the Community Development Department staff. The Planning Board is very grateful to the staff and members of the Master Plan Advisory Committee who aided with this project.

The Planning Board prepared and presented to the voters eight Zoning Ordinance Amendments which were adopted at the Town's Annual Meeting in April. These amendments were consistent with the present Master Plan and included articles which: (1) adopted the most current Life Safety and Fire Prevention Codes; (2) clarified the definition of frontage for building lots; (3) require that principal residential buildings and septic systems be located within the minimum contiguous non-wetland area of a building lot; (4) permit camouflaged telecommunications towers in the residential zone by special exception; (5) require ground signs to display the property address number; (6) clarified the purpose and intent of the Wetlands Conservation District; (7) increased fines for land use and building code violations; and (8) clarified the definition of the Wetlands Conservation District.

Changes to the Town's Subdivision Regulations were made during the year to establish Standards for Landscaping on commercial and industrial developments, and establish Access Management Regulations to restrict access drives onto Route 3, and encourage cross site easements for access.

The Planning Board has also developed a set of Lighting Standards for commercial and industrial developments to be adopted as part of the Subdivision Regulations. These standards are scheduled for public hearing early in 2003.

In September the Planning Board entered into a contract with Comprehensive Environmental, Inc. to develop regulations for the Town for the management of storm water in accordance with the Phase II rules recently developed by the U. S. Environmental Protection Agency. This work will be completed in 2003.

In January Ken Sheppard resigned from the Board, and in March Carmen Vacchiano was appointed to a three-year term as an alternate member. In April Nelson Disco was

re-elected Chairman and Arthur "Pete" Gagnon was re-elected Secretary to the Board. David McCray was appointed to replace Norm Carr as the Selectman's Representative to the Board. In June Florence Brown and Carol Ann Grondin-Morrison were appointed as regular members of the Board. In November Pete Hinkle resigned. At year end, the Board consisted of six full-time members: Chairman, Nelson Disco; Secretary, Arthur "Pete" Gagnon; John Segedy; Carol Ann Grondin-Morrison; Florence Brown; alternate member, Carmen Vacchiano; and Selectmen's Representatives, David McCray and Fran L'Heureux.

Jay Minkarah, Community Development Director, William D'Andrea, Planning and Zoning Administrator, Susan Domanico, Planning and Zoning Assistant, the clerical staff of the Community Development Department, hired engineering consultants, and the staff of the Building and Health Departments continue to serve as staff to the Planning Board and technical assistance is provided to the Board by the Department of Public Works and the Fire Department.

Members of the Town Master Plan Advisory Committee who have assisted the Planning Board in the development of the Master Plan are listed below:

Richard Barry
John Buckley
Ken Coleman
Tina Demember
Ross Hall
Ed Marcinkowski
Mary Moriarty
T.K. Plant
Ed Silva
Cindy Taylor

Linda Bonetti
Roger Camire
Janet Cormier
Peter Flood
Carol Lang
Joseph Mitchell
Duncan Morrill
Andy Powell
Robert Slater
Pam Tinker

Florence Brown
Chris Christensen
Kathi Custer
Pamela Gosla
George May
Ron Morand
Tony Pelligrino
Rosemary Rung
Kyle Stringham
Lenny Worster

**2002 Annual Report of the
Merrimack Police Department
Submitted by William F. Mulligan
Chief of Police**

To the Honorable Board of Selectmen, Town Manager, and the Citizens of the Town of Merrimack. I hereby submit my report for the Merrimack Police Department for the period covering January 1, 2002 through December 31, 2002. As the new Police Chief, I must acknowledge the efforts of Chief Joseph R. Devine (retired) during this past year.

This report will identify the dedicated men and women who serve the Merrimack community, activities that have taken place during the 2002 calendar year, and accomplishments that have occurred.

As I submit the Annual Report for the 2002 calendar year, your police department is looking toward the future. We will be working in partnership with the community to develop a 5-year strategic plan. It is the goal of the Merrimack Police Department to anticipate and prevent problems, to look at innovative solutions, and respond to issues with fairness, sensitivity, and compassion.

As a community oriented Police Department, we are always looking for ways to interact with our community and we recognize that our mission is and will continue to be service to the Merrimack community.

The Merrimack Police Department members thank the Town Manager, Board of Selectmen, Town Staff and most of all the citizens for their continued support during the calendar year 2002. We take great pleasure in serving you and welcome visits to **YOUR** police station.

Lists of programs for your review are submitted with the report.

- School Based Partnership Program
 - ❖ Masticola, Reeds Ferry, and Thornton's Ferry Elementary School Reading program brings the Police and youngsters together.
- Masticola Middle School active partnership in our D.A.R.E. Program
- Merrimack High School/School Resource Officer has an active participation in developing innovative approaches to maintain a non-violent school environment and reducing problems.
- Department Community Service Officer
 - ❖ Programs for local businesses and members of the public pertaining to their personal safety.

- ❖ Group discussion with community members assisting with problem solving techniques.
 - ❖ Active participation in Crimeline and Merrimack Crime Watch Program.
- Uniform Patrol Officers
- ❖ Involvement in Direct Patrol for businesses and homeowners.
 - ❖ Officer Appraisal Program for information between the Police and residents.

In Memory
John F. Pelletier
Chief of Police
1970 – 1981

In 1970 the Town of Merrimack appointed it's first full-time Chief of Police. John F. Pelletier came to Merrimack from Pepperell, Massachusetts. Prior chiefs served on a part-time basis.

In 1970, under the leadership of John F. Pelletier, it was brought out publicly for the first time that police officers needed to be professionally trained. The need for specialists within the agency was also addressed. Updating the equipment to current technology was one of his goals. The agency had three cruisers and a hand full of officers, most of which were Auxiliaries and Special Officers. This is the year that the Department moved from the Town Hall to the basement of the now John O'Leary Adult Community Center.

In 1975 the Department grew to 19 full-time officers and 15 part-time officers, with a \$350,000 budget. Chief Pelletier hired the Department's first full-time female police officer in 1977 and she was assigned to the Juvenile Division. That year the Department answered 31,700 calls for service.

By 1980 Chief Pelletier's budget surpassed the \$1 Million mark and he had a staff of 24 full-time officers and 18 part-time officers.

John F. Pelletier took a fledgling agency, which was made up of mostly part-time officers, and with a progressive and professional agenda, brought the Department into the twentieth century.

John F. Pelletier passed away on September 15, 2002 at his home in Florida.

"Chief Pelletier was my first Police Chief, and he was an old-time chief. As hard as he had to be, as kind as he could be. He was a good man." Chief William Mulligan



Dedication to Chief Joseph R. Devine

(Retired)

Joseph R. Devine was born on February 25, 1933 in Johnston, Rhode Island to Joseph and Gladys Devine. He has two brothers, Donald and Edward, both of whom have passed away. He entered the U.S. Army in May 1954 until he was honorably discharged in June of 1959.

He was hired by the Johnston Rhode Island Police Department as a Special Officer from 1956-58 and was hired as a full-time officer in 1958. He continued in his career with the Johnston Police Department reaching the ranks of Sergeant in 1962, Captain in 1965, and Deputy Chief in 1970. He retired from the Johnston Police Department as their Deputy Chief in 1975.

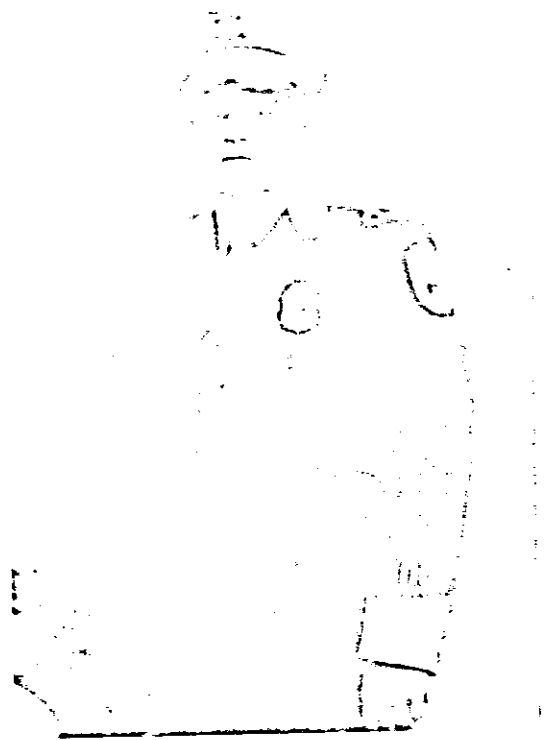
Joe Devine was then hired as Chief by the St. Johnsbury Vermont Police Department in 1975 where has stayed for a short time. He then applied for and was hired as the Chief of Police for the Claremont Police Department in July of 1976 and remained their Chief until May 1981.

Chief Devine came to Merrimack in May 1981. He was only the second full-time Chief of Police Merrimack had. Previous chiefs served in a part-time capacity.

Chief Devine attended Bryant College and graduated on July 24, 1970 with an Associates Degree in Law Enforcement and furthered his education with a Bachelor's degree in Police Administration in June 1972.

During his career he has received numerous awards. The VFW Certificate of Appreciation for Community Service; Life Membership Award from the International Association of Chiefs of Police; Professionalism in Law Enforcement Award from the International Association of Chiefs of Police.

Chief Devine has been married to his wife Deborah Devine for 27 years. He has one child, Joseph R. Devine Jr.



"I want to thank Chief Devine for his leadership over 21 years. His legacy will live in the women and men of the Merrimack Police Department." Chief William Mulligan

Table of Organization

Chief of Police

William F. Mulligan

Patrol

Deputy Chief Paul V. Stavenger – Patrol Commander

Captain Mark E. Doyle – Assistant Patrol Commander

Lt. Lawrence Westholm – Shift Supervisor

Lt. Brian Boulay – Shift Supervisor

Lt. Richard Desmond – Shift Supervisor

Sgt. John Maille – Shift Supervisor

Sgt. Paul Trepaney – Shift Supervisor

Sgt. Daniel Edmonds – Shift Supervisor

Sgt. Paul Poirier – Shift Supervisor

Off. Michael Murray (School Resource Officer)

Off. Robert Kelleher

Off. Christopher Morency

Off. John Dudash

Off. Kenneth Stimson

Off. Dennis Foley

Off. Carl Scott

Off. Ken MacLeod

Off. Joseph Goodridge

Off. Ronald Levierge

Off. Thomas Prentiss

Off. Mathew Tarleton

Off. Eric Marquis

Off. Edward Pane

Off. Christopher Dowling

Off. Theodore Dillon

Off. Brian Levesque

Criminal Investigation Unit

Det./Lt. Michael Dudash – Unit Commander

Det. James Hughes

Det. Theodore Curtis

Det. Scott Park

Det. Dean Killkelley

Juv./Det. Ronald Ketchie

Juv./Det. Denise Roy

Administrative Services Division

Captain Michael Milligan – Unit Commander
Lt. Peter Albert – Prosecutor
Officer Walter Kwiecinski – Community Service Officer
Carol Yule – Office Manager
Holly Estey – Secretary to the Detective Unit
Laurie Lafluer – Records
Judy York – Records
Martha Walent – Records (Part-time)

Animal Control Unit

Kelley McKinney – Animal Control Officer
Carol Rivard – Part/time Animal Control Officer

Special Police Officers

S/O John Demyanovich	S/O Walter Alford
S/O William McGowan	S/O Darin Brown
S/O Lisa Hunter	S/O Ken MacLeod
S/O James Sullivan	S/O Jose Ramirez
S/O David Mercer	S/O Karl Flemming
S/O Daniel Lindbom	

School Crossing Guards

Roy Ingerson
Ellen White
Ken Stimson Sr.

Patrol Division Activity and Service for 2002

During 2002 your police department responded to 13,520 requests for police service.

Request for Service by Beats:

	<u>2000</u>	<u>2001</u>	<u>2002</u>
Beat #1	3341	3366	3288
Beat #2	4173	4726	4960
Beat #3	3249	3196	3332
Beat #4	1660	1866	1940

Request for Service by Time of Day:

0700 – 1500	5350	6097	5898
1500 – 2300	4867	4882	5342
2300 – 0700	<u>2206</u>	<u>2175</u>	<u>2280</u>
	12423	13154	13520

Other Police Activity:

	<u>2000</u>	<u>2001</u>	<u>2002</u>
Ambulance Assists			
Bomb Threats	859	947	976
Fire Department Assists	2	0	1
Animal Complaints	859	803	810
Bank Escorts	852	818	835
Missing Persons	0	0	0
House Checks	67	45	358
Unsecured Premises	368	325	72
Good Morning Calls	218	231	209
Motor Vehicle Lockouts	2151	2543	449
Bank Checks	235	266	0
Burglar Alarms	766	111	796

Patrol Division

The Patrol Division of the Merrimack Police Department is comprised of professional law enforcement officers dedicated to working in partnership with the residential and business community of Merrimack to fight crime, reduce fear, and improve the quality of life.

Our Mission Statement sums up our Officer's commitment to the Citizens of Merrimack... ***"OUR PRIMARY MISSION IS TO ENFORCE THE LAWS OF SOCIETY, MAINTAIN ORDER WITHIN THE COMMUNITY, PROTECT LIFE AND PROPERTY AND TO ASSIST THE PUBLIC AT LARGE IN A MANNER CONSISTENT WITH THE RIGHTS AND DIGNITY OF ALL PERSONS AS PROVIDED FOR BY THE LAW UNDER THE CONSTITUTION OF THE UNITED STATES AND THE STATE OF NEW HAMPSHIRE."*** We believe strongly in our Motto, ***"SERVICE TO THE COMMUNITY/COMMITMENT TO EXCELLENCE."*** Your Police Department will continue to work hard to meet these goals and provide the highest level of service.

Your Patrol Division patrols the Town of Merrimack 24 hours each day, 365 days each year. The principles upon which we base our policing are human life. The protection of human life is our highest priority. We will demonstrate integrity and honor in all of our actions. Our efforts to address neighborhood problems will be based on forming a

partnership with the community. We look forward to the future and to serving the citizens of Merrimack in every way we can.

Crime Factors

The presence of crime is a matter of serious concern, not only to the law enforcement profession, but also to society at large. Some factors affecting the volume and type of crimes occurring from place to place are:

- Population density and degree of urbanization in a given area.
- Stability of population with respect to residence mobility, commuting patterns, and transient factors.
- Modes of transportation and highway system.
- Economic conditions, including income and job availability.
- Family conditions with respect to divorce and family cohesiveness.
- Effective strength of the law enforcement agency, attitudes of citizenry toward crime.
- Crime reporting practices of citizenry.

Crimes Cleared by Police in 2002

A crime is cleared when at least one person is arrested, charged with the commission of the offense and turned over to the courts for prosecution. Several crimes may be cleared by the arrest of one person, while the arrest of many persons may clear only one crime. The police may also clear a crime by exceptional means when some element beyond the control of law enforcement precludes the placing of formal charges against the person. Examples of an exceptional clearance would be the death of the offender, or the victim's refusal to cooperate with the police. Of particular interest to the citizens of our Town, are crimes against the person and crimes against the property of another. These crimes are classified as Part #1 and Part #2 Offenses and are reportable to the State of New Hampshire each month.

Part #1 Offenses

		<u>Rep.</u>	<u>Clr.</u>	<u>Unf.</u>
0100	Murder	0		
0200	Rape	6	3	1
0300	Robbery	0		
0400	Assault (Aggravated)	0		
0500	Burglary:			
	Residential	18	2	
	Non-residential	12	3	
0600	Larceny:			
	Over \$100	122	12	

	*Under 1500	38	3	
0700	Auto Theft	11	3	
0800	Assault (Simple)	28	11	1
0900	Arson	<u>1</u>	<u>1</u>	<u>0</u>
		235	38	2

*

Rep. = Reported

Clr. = Cleared

Unf. = Unfounded

Part #2 Offenses

	<u>Rep.</u>	<u>Clr.</u>	<u>Unf.</u>
1000 Forgery & Counterfeiting	6	4	
1100 Fraud	46	2	1
1200 Embezzlement	0		
1300 Possessing Stolen Property	0	9	
1400 Criminal Mischief:			
Over \$100	275	10	26
Under \$100	39	3	
1500 Weapons – Carrying & Possessing	1	1	
1600 Prostitution	3	3	
1700 Sex Offenses	6	2	1
1800 Narcotic Offenses	27	16	
1900 Gambling Offenses	0		
2000 Offenses Against Family & Child/Domestic Abuse	131	97	
2100 O.U.I.L.	66	63	
2200 Liquor Law Violations	20	9	
2300 Intoxication	23	21	
2400 Disorderly Conduct	<u>22</u>	<u>11</u>	<u>0</u>
	658	250	28

Motor Vehicle Accident Summary

	<u>2001</u>	<u>2002</u>
Fatal Accidents	0	0
Personal Injury Accidents	92	113
Property Damage Accidents	566	535
Non-Investigated Accidents	<u>22</u>	<u>24</u>
	680	672

Motor Vehicle Enforcement Summary

	<u>2001</u>	<u>2002</u>
Motor Vehicle Summons	1395	1340
Summons Issued at Accidents	0	1
Summons Issued with Reports	50	101
O.U.I.L. Arrests at Accidents	2	0
Parking Enforcement	40	24
Traffic Warnings Issued	7224	6640
Defective Equipment Tags Issued	952	759

"Drive Defensively at all Times"

Traffic accidents are more likely to occur in the Town of Merrimack between the hours of:

7 A.M. – 3 P.M.	=	314
3 P.M. – 11 P.M.	=	263
11 P.M. – 7 A.M.	=	95

During 2002 between the hours listed above, a total of 672 traffic accidents occurred within our Town.

School Resource Officers Report

The School Resource Officer (SRO) is primarily responsible for working within the school system to enforce the laws while promoting a safe and drug free environment and building positive relationships between students, faculty, and the police. The SRO must be motivated to work with youth and have the ability to gain the respect of adolescents and teenagers while holding them accountable for their actions. The SRO must have the unique ability to perform functions of law enforcement officer, educator and counselor while becoming an integral member of the school community.

The information provided below, reflect activity between September and December 31, 2002.

<u>Activity</u>	<u>2002</u>
Calls for Service	78
Incident Reports	13
Arrests	4
Accident Reports	0
Theft Reports MV/Other	1
Criminal Mischief	3
Assaults	4
Weapons Confiscated	5

Drugs Confiscated	1
Racial Incidents	0
Court Appearances	7
Possession of Tobacco Products	6

Educational

Counseling Sessions w/Students	215
Counseling Session w/Parents	32
Classroom Lectures	7
Professional Development Programs	0
Miscellaneous	3
Truancy	0
Agency Referrals	0
Meetings Attended	10
School Events Attended	7
Student Mediation	6
Hearings: Suspension/Expulsion	0
Meetings/Contacts With Juvenile Service Officer	13

Animal Control Officers Report for 2002

	<u>2001</u>	<u>2002</u>
Animal Control Complaints	785	833
Cruelty Reports	6	1
Bites Reported	16	13
Abates Served	44	18
Running at Large	326	257
Nuisance Offense	60	40
Vicious Offense	23	6
Summons Served	2	0
Stray Farm Animals	8	15
Wild Life Calls	255	224
Dogs Impounded	91	53
Dogs Released to Owners	69	48
Dogs Adopted	1	1
Dogs Released to Humane Society	13	4
Cats Impounded	24	19
Cats Adopted	9	5
Cats Released to Humane Society	14	11

Prosecutor's Report

Motor Vehicle Activity

	<u>Town Ordinance</u>	<u>State Law</u>
Speed	0	168
Uninspected	0	38
Unregistered	0	53
Financial Responsibility	0	7
Revocation/Suspension	0	79
O.U.I.L.	0	84
No Valid License	0	69
Stop Sign	0	8
Traffic Light	0	12
Solid Line	0	12
School Bus Violations	0	6
Change of Address	0	5
Parking Violations	0	3
Reckless Operation	0	41
Miscellaneous Violations	0	118

Criminal Activity

	<u>Town Ordinance</u>	<u>State Law</u>
Criminal Trespass	0	23
Bad Checks	0	9
Sex Offenses	0	2
Criminal Mischief	1	31
Assault / Reckless Conduct	0	72
Animal Complaints	0	0
Resisting Arrest	0	10
Drug Cases	0	89
Disorderly Conduct	0	22
Possession of Alcohol	1	60
Theft	0	39
Miscellaneous	0	21

Felonies:

Indicted by Grand Jury	0	31
Probable Cause	0	48

Criminal Investigation Division

The Criminal Investigation Division of the Merrimack Police Department conducts investigations for the Police Department as well as other branches of Town government. The unit consists of seven detectives, commanded by a Lieutenant.

The unit has one Juvenile Officer, one D.A.R.E. Officer, three criminal investigators, and one detective assigned to narcotic investigations. The Merrimack Police Department recently suspended assigning an officer to the State of New Hampshire Attorney General's Drug Task Force. This officer will be reassigned to the Patrol Division to assist with the increasing load for service pending future special assignments.

The Criminal Bureau has had a very active year. The Narcotics Unit had over 81 arrests for various related offenses during 2002. The Criminal Bureau looks forward to providing investigative support where it is needed to make Merrimack a safe place to live and work.

D. A. R. E. Program

D.A.R.E. is the acronym for Drug Abuse Resistance Education, the single most widely used substance abuse prevention and safety promotion curriculum in the world. First developed in 1983, D.A.R.E. has undergone multiple revisions as research findings increased knowledge of effective substance abuse prevention among school aged youth. The main core class component of the D.A.R.E. program is the 17-chapter presentation given to James Mastricola Middle School 6th grade students.

The D.A.R.E. Program curriculum will be updated and revised so that it will meet the demands of the new year and continue to be an effective educational force to defeat the war on drugs and violence.

The D.A.R.E. Program is currently under a new, state-of-the-art substance abuse prevention curriculum and is presently being tested in six U.S. cities. This new D.A.R.E. Program is designed to reduce the use of tobacco, alcohol and drugs, as well as prevent violence among our nations youth. This new revision/update curriculum is to be in place by the next school year (2003/2004).

The James Mastricola Middle School 6th grade student population that graduated from D.A.R.E. consists of three clusters, B6-1, B6-2, and B6-3. The D.A.R.E. Program has reached over 7,000 Merrimack school children since 1989. The Merrimack Police Department D.A.R.E. program hopes to expand into the elementary grades on a regular bases. Education was key to achieving the goals of the D.A.R.E. Program along with keeping this program updated and continual support from the community. The Merrimack Police Department's D.A.R.E. Program goals are to help youngsters lead safe, healthy, drug-free lives. Youngsters are provided with factual information about the consequences of drug and alcohol abuse, but lessons do not end there. D.A.R.E. reaches much deeper...shoring-up the student's self-esteem, solidifying strong

character traits, giving youngsters the tools and internal assurance to resist drugs and violence.

In the nearly two decades since its beginning, D.A.R.E. has gone on to become the world's most widely implemented and most successful drug education and prevention program. D.A.R.E. now operates in 80% of all school districts around the country and reaching over 36 million young people. D.A.R.E. is the most extensive substance abuse prevention delivery system in the country. Today, D.A.R.E. enters the new millennium with the following strengths and accomplishments:

- More than 49,000 police officers have been certified as D.A.R.E. instructors.
- Officers from 8,600 law enforcement agencies are currently teaching D.A.R.E. in over 10,000 communities across America.
- Nearly 80% of our nation's school districts offer D.A.R.E.
- Drug abuse is a borderless threat and D.A.R.E. has responded by implementing programs in 51 other nations. In addition to the 47 states which have D.A.R.E. training centers, D.A.R.E. training sites have been established in the United Kingdom, Costa Rica, Canada, the Philippines, Brazil, the Caribbean, Honduras, and Columbia.
- D.A.R.E., which is funded almost entirely through private donations, has received both praise and support from corporate America. Sponsors currently include HerbaLife, K-Mart, Mattel, Polaroid, Protection One, Ralph's Food 4 Less, Warner Brothers, and Western Union.

The D.A.R.E. Program was implemented into the Merrimack School District in 1989. The D.A.R.E. Instructor, Det. Ronald Ketchie, who began the program in 1989 is still teaching D.A.R.E. to Merrimack youngsters. In 1999 Officer Carl Scott became a second D.A.R.E. instructor for the Town of Merrimack.

During this past year Officer Walter Kwiecinski graduated from D.A.R.E. School in 2002, and finished #1 in his class. This will give the department three officers trained in D.A.R.E. allowing the flexibility of new programs.

Being a D.A.R.E. Officer has been, and will continue to be, a rewarding experience. The United States Congress awarded the Congressional Law Enforcement Medal for exceptional work in the D.A.R.E. Program with New Hampshire youngsters, recently recognized Ronald Ketchie. In 1999 Detective Ketchie was chosen as the New England D.A.R.E. Officer of the Year. In 2002 Detective Ketchie was chosen as the co-recipient of the New Hampshire D.A.R.E. Officer of the Year. Detective Ketchie also received the New Hampshire Excellence in Education Award (Eddy Award).

D.A.R.E. officers are grateful for the donations and support from Merrimack community clubs, groups, and business organizations. Without your continued support, the D.A.R.E. Program could not be successful. Thanks to all. We need to continue our efforts against the threat of drugs and violence. With your continued support, we will succeed.

NIU (Narcotics Investigation Unit)

2002 has proven to be another successful year in the fight against illegal drugs within our community. The Patrol, Criminal and Narcotics Divisions again coordinated their efforts and worked closely with other local, state, and federal agencies. Through their hard work, a major and highly organized cocaine distribution organization, which had been in business for over a decade, was dismantled. This organization was distributing dangerous narcotics in the communities of Merrimack, Nashua, and the Sea-Coast of New Hampshire. There have been many federal indictments in the case and already some of the conspirators have been sent to prison.

In another case, Merrimack undercover officers arrested a Merrimack man who was dealing illegal narcotics from his home and as an intimidation factor he used a handgun during his transaction. Thus, showing the dangers the undercover narcotic officer must face. This man has been sent to federal prison for the next five years.

The Narcotics Unit continues to be tenacious in its efforts. With help from the Patrol Division, numerous motor vehicle drug interdiction stops were made, which resulted in several search warrants. These warrants netted a significant number of drug seizures and arrests.

The Merrimack Police Department will continue to work hard making the community safe from illegal drugs. Arrests in 2002 involved the following drugs: Cocaine, Crack, Ecstasy (MDMA), Heroin, Hashish, Ketamine, along with a variable cornucopia of prescription drugs. The choice of drug in Merrimack still appears to be Marijuana.

Drug Arrests

January

Transportation control drug (1)
Possession of marijuana (5)

February

Possession of marijuana (3)
Narcotic drug by fraud (1)

March

Possession of marijuana (8)
Transportation control drug (6)
Possession control drug (1)

April

Possession of controlled drugs (3)
Transportation control drug (1)
Sale of control drug (1)

May

Possession of marijuana (4)
Transportation control drug (3)

June

Possession of Cocaine w/intent to distribute (2)
Possession control drug (2)

July

Possession of controlled drugs (7)
Possession with intent to distribute (1)
Sale of a control drug (3)

August

Possession of controlled drugs (10)
Transportation control drug (1)

September

Possession of marijuana (4)
Transportation control drug (2)
Possession of prescribe drugs (fraud) (1)

October

Possession of control drug (4)
Transportation control drug (1)

November

Possession of control drug (3)

December

Possession of controlled drug (2)
Transportation control drug

Juvenile Division

A full-time Detective assigned to the Criminal Bureau staffs the Juvenile Division. This past year proved to be a very busy and productive period where the Juvenile Officer, Detective Dean Killkelley, worked closely with the Court Prosecutor, the School Resource Officer, School Officials, and members of the Hillsborough County Family Intervention Program. The Family Intervention Program helps youth improve their social skills, school habits, and encourages positive behaviors. The major focus of this program is to prevent court involvement of these youth offenders. The program proved to be a major asset to our Department by helping families and their children work through tough times by having regular meetings with social workers who worked with families in their homes. The Merrimack Police Department experienced a couple of changes with the retirement of Chief Devine. Lt. Dudash was transferred to the Criminal

Bureau as the "Commander". Officer Roy was transferred to the Juvenile Division and will replace Detective Killkelley , who will be transferred to the Criminal Bureau (adult matters). Detective Poirier was promoted from the Criminal Division to the Patrol Division as a Sergeant.

The Juvenile Division also received a grant from the Office of Juvenile Justice and Delinquency Prevention to help combat the problem of underage drinking. The initiative, which involves the towns of Merrimack, Bedford, and Amherst, is a coordinated response, administered by the Merrimack Police Department Juvenile Division. The initiative, called the "Tri-Town Underage Drinking Initiative" focuses on preventing the sale to, and purchase of alcohol by minors. This initiative has conducted several undercover patrols, store compliance checks, and has posted information notices in the schools and throughout the community.

Juvenile Division Activity

Aggravated Assault	0
Burglary	4
Larceny – Theft (Except Auto Theft)	9
Motor Vehicle Theft	0
Assaults (Except Aggravated Assault)	11
Arson	0
Fraud	0
Stolen Property (Buying, Receiving, Possessing)	0
Vandalism	6
Weapons	0
Drug/Possession	18
Liquor Law Violations	9
Intoxication	0
Disorderly Conduct	4
Other Offenses (Except Traffic)	26
Uncontrollable (CHINS)	27
Runaways	7

Age Groups

10 Years of Age	0
11 Years of Age	2
12 Years of Age	3
13 Years of Age	8
14 Years of Age	18
15 Years of Age	46
16 Years of Age	36
17 Years of Age	11

*Note: 17 year olds are only considered "juveniles" in situations of runaways, protective custody, uncontrollable behavior, etc. In Criminal situations, 17 year olds are considered adults.

Juveniles Involved

Male: 92 Female: 32

Residence

Local: 112 New Hampshire: 11 Out of State: 0

Disposition

Handled Within the Department and Released	5
Referred to Juvenile Court	153
Referred to Welfare	0
Referred to Another Police Agency	0
Referred to Criminal/Adult Court	0
Referred to Diversion	23

Administrative Service Division**"Service to the Community" "Commitment to Excellence"**

It is the philosophy of the Merrimack Police Department that we engage in actions that promote and support organizational strategies that address the causes and reduce the fear of crime and social disorder through problem-solving tactics and community/police partnerships. Community Policing is actually a return to traditional methods of policing. Community Policing is a return to the roots of law enforcement. Community Policing is proactive, solution-based, and community driven. A partnership with those we serve.

Your Department serves you in a variety of ways. We serve by controlling traffic, giving aid in emergency situations, investigating crime, handling complaints, writing reports, controlling crowds, testifying in court, and most important, patrolling our neighborhoods.

Your Department continues to be responsive to the needs of the community by continuing programs, which encourages the community to have input into the service we provide. Our Officer's Appraisal Program, Community Services, Officers Interaction to community groups, and our "open-door" policy for all members of the Merrimack community are just a few examples.

Our Community Policing program offers a variety of seminars to the public. This past year, the Merrimack Police Department hosted seminars in areas such as Women's Self-Defense and Rape Awareness, Home Security Awareness, Children Safety and Stranger Awareness. We speak to schoolchildren at the elementary level on safety topics as well as the use of 9-1-1. Every 5th grade student participates in a discussion of Respect and Responsibility, and of course, we continued our very popular reading program to the 1st- 3rd graders. This is as an excellent segway into our 6th grade D.A.R.E. programs.

We plan to continue to engage and educate our children during the next year. We will again offer a two-phase seminar on "Internet Awareness" for parents and their children. We hope that many of you take advantage of the knowledge that will be given.

During this past year we began the MERRIMACK POLICE CITIZENS ACADEMY. These classes allow for our citizens to enjoy an insiders view of police work and the operations the their department. The ten-week courses showcase the talents of our many police instructors. We plan to run two sessions per year. Watch for our advertisements and join a class!

This past year saw a change in leadership within the Department. Chief Joseph Devine retired after 21 years of dedicated service. The programs and philosophies that Chief Devine instituted have helped make our agency one of the states finest. Our new Chief, William Mulligan, has pledged to continue our committee outreach programs and continue to strive to serve the community of Merrimack the very best we can.

Available Community Service Programs

Neighborhood Crime Watch	Bicycle Safety
Stranger Awareness	School Bus Safety
Child Abuse	Highway Safety
Theft & Shoplifting	Emergency Response & Liability
Home and Business Security Surveys	Baby-sitter Safety
Drug & Alcohol Abuse	Halloween Safety
Operation House Check	Station Tours
Good Morning Program	Operation Identification
Rape Awareness/Self-Defense	Child Safety Seat Loan Program
Operation Safe Return	Disconnect the Violence
Child Safety Seat Check-Point	Cell Phone Loan Program

How We Kept Busy During 2002

Our Community Policing also offers a wide variety of programs to the public. This past year the Merrimack Police Department offered seminars in Internet Safety and Awareness, Woman's Self-Defense and Rape Awareness, Home Security and Neighborhood Watch Programs, Credit Card Fraud and Counterfeit Money, and Senior Fraud. Also, we are able to offer to the public the opportunity to have a car seat checked for proper installation or assist in the installation of a new car seat. We also participated with AARP with their 55 Alive Driver Safety Program.

We continued our reading program with the 1st - 3rd graders and spoke with elementary grade students and pre-schools regarding 911, stranger danger, and consequences for your actions. We participated with the Junior High and High School students in Project Safeguard making available DWI glasses. These glasses simulate impairment and show the student the effects of drinking and driving. We made a presentation to the

Middle School on bullying and the consequences. We have also assisted the Middle School and High School in their discussions on Search and Seizure.

In addition to participating in our schools and community, we also work with other organizations within the community. We spoke to the Merrimack Chamber of Commerce on security and credit card fraud. We also participated in various events around our community, the Library Festival, Halloween Fun Day at the Bandstand, and as a guest reader during Education Week. We fingerprinted children during breakfast with Santa sponsored by the Knights of Columbus. We continue to serve on the board of Crimeline as well as the Drug Advisory Council to name a few.

You may also find us at the Pheasant Lane Mall for Nashua Police's Law Enforcement weekend.

Good Morning Merrimack

Senior Citizens and people with disabilities call the Communications Center each morning between 8:00 AM and 10:00 AM to report that all is well with them. If they fail to make the call, a police officer is sent to their residence to check on their welfare.

House Checks

Holiday and vacation seasons bring many requests from the public for the police to check on residences when they leave for either the holiday and/or vacation. The Department makes an effort to get by these vacant homes at least once per day.

Officer Appraisal Program

Each six weeks one complainant that each police officer has had contact with is revisited and questioned pertaining to:

- Was the complainant satisfied with the response time? If priority was given to another call, was the complainant told by the dispatcher when she/he reported the incident?
- Attitude of the dispatcher?
- How was the officer's appearance?
- What did the officer do and was the citizen satisfied with what action was taken?
- Questioned as to what we could do to improve our service to the public?

Walk-A-Long Program

Each shift supervisor directs each police officer to two particular locations. The officer will park his vehicle and walks the area for 30 - 60 minutes. Public contacts are made and the locations may well be a shopping center or a condo development.

Bicycle Patrol

Officers assigned to bicycle patrol, park their vehicles at a designated safe house, remove the bicycle from the patrol car, and will patrol a given area on bicycle. In each neighborhood he must make one contact with a citizen. If the officer receives a call for service he returns to his cruiser and answers the call.

Goals/Objectives

Each squad selects areas they will concentrate on during the six-week cycle they will be working in, selecting various areas according to the shift, and documentation is returned showing how they met their quota.

School Reading Program

During the hours between 7:00 A.M. and 3:00 P.M. officers are assigned to the elementary schools, grades 1 – 3, to read a story and answer questions that youngsters might have. A very worthwhile program that brings the Department into a very positive light with the students.

Special Olympics

We support and participate in the Special Olympics Torch Run and opening ceremonies at the New Hampshire Special Olympics program in Durham, New Hampshire.

Citizen Police Academy

The Citizen Police Academy is a 10-week program for citizens that allow an inside look at police work and the Merrimack Police Department.

Accreditation Program

Participation in the State of New Hampshire Public Safety Service Accreditation Program. The Department is moving along toward a Level #1 accreditation.

Directed Patrol

Selective Enforcement or "Directed Patrol" is given to areas within the community that have experienced an increase in a particular crime or dangerous situation. For example, if there was a road in Town that had just recently been paved, and the speed of the motoring public increases, we would set up a directed patrol to monitor the speed of the traffic. If a particular area of Town had experienced an increase in vandalism or theft, we would set up directed patrols in these areas, to establish a higher police presence, determine the cause of the situation, and to take steps to deter further problems.

Police Honor Guard

The members of this unit participate in community activities whenever asked. This award winning Honor Guard brings honor and credit to the Police Department and to the Town of Merrimack.

Operation Safe Return

This program is a voluntary program administered by the Merrimack Police Department and offered to the citizens of Merrimack as a means of enrolling memory/non-verbal persons with the police to ensure their safe, dignified return to their home or place of care. This program is available to all persons school age and older.

Disconnect the Violence

This program is designed for men and women who are victims of domestic violence. The Department has available several cellular telephones to loan to those who qualify. These telephones allow the victims of domestic violence to travel anywhere with the safety and security of knowing that assistance is just a phone call away.

If any of our programs interest you or should you have questions, please contact us.

Career Development

The Merrimack Police Department continues to make training a high priority. It has been shown that a well-trained police force is directly linked to professionalism. It is our goal to continue to present to the community a well-trained and professional staff.

The New Hampshire Police Standards and Training Council has been our primary source for training, however, other outside agencies have supplemented training resources.

The column entitled # of officers reflects the number of officers that have attended outside training during that particular month. The # of hours column represents the number of training hours that the officers attended.

<u>Month</u>	<u># of Officers</u>	<u># of Hours</u>
January	3	72
February	0	0
March	4	104
April	4	112
May	7	200
June	1	32
July	2	16
August	1	16
September	18	98

October	15	144
November	6	48
December	9	72
	<hr/> 69	<hr/> 914

These figures do not include such training as intoxilyzer re-certification and other re-certifications as required by the State. Intoxilyzer re-certification was again 88 hours and each officer was required to qualify with his or her service weapon, those hours were 1241. In-house roll call training, which is training given to each squad by their respective squad commanders and usually occurs prior to their shift, was approximately 1150 hours.

2002 Annual Report of the
Merrimack Public Safety Dispatch Center

Submitted by Michael Milligan
Police Captain
Administrative Services Commander

Assistant Supervisor
Michele Dudash

Dispatchers

Anna Chaput
Rise Scheurich
Susan Sutton
Karl Flemming (part-time)

Erika DeWyze
Karen Stys
Mathew Canavan
Emmanuel Marcel (part-time)

The Merrimack Public Safety Dispatch Center continued to see changes in its personnel over the previous year. We have hired two individuals who are scheduled to begin their training in January 2003. Our communication division continues to serve the public with the highest level of professionalism.

We have been busy setting up, installing, and training our officers in the use of the mobile data terminals placed in each of our marked cruisers. This system will allow our officers to remain on the street and do their reports without having to come to the station.

In the event that our dispatchers were unable to work from the police station, a system has been designed where they would travel to Central Fire and dispatch from that location. I wish to thank Fire Chief William Pepler, Jr. and his staff of firefighters and E.M.S. personnel for their assistance in the past year.

I want to commend all of the dispatch personnel for their understanding and support during the past year. I also wish to thank the Board of Selectmen, Town Manager, and Departments Heads for their continued support, which allows us to operate at the level expected by the citizens of Merrimack.

Just a quick word regarding 9-1-1. We strongly encourage everyone who has an emergency situation to dial 9-1-1. Remember! stay on the line with the 9-1-1 operator until they tell you that it is OK to hang up. Emergency personnel **NEED** to know updated information as they respond and staying on the line will provide that much needed information. If you should dial 9-1-1 by accident, **STAY** on the telephone and explain to the operator that it was in error. You may expect an officer from the Police Department to respond to your home and verify that everything is **OK!** For any business calls please dial 424-3774.

Activity During 2002

	<u>2001</u>	<u>2002</u>
Telephone Calls Placed	16,269	16,133
Telephone Calls Received	65,909	64,258
Radio Transmissions	297,211	311,776
Burglar Alarms Answered	865	796
Good Morning Calls	2543	1717
Window Service	10294	12408

2002 Annual Report of the
Department of Public Works
Submitted by Earle M. Chesley, P.E.
Director of Public Works & Engineering

We are please to report that the Department of Public Works had a very successful and productive year in 2002. For the third time in just eight years, our Wastewater Division received a National Award from the U.S. Environmental Protection Agency. On this occasion, the Environmental Protection Agency recognized the Town of Merrimack as a national leader in the beneficial reuse of the biosolids which we successfully market throughout New England and New York. Our program had its roots in the early seventies and has grown to a very prominent program through the efforts and support of the Town.

We also reached another milestone toward the closure of our landfill. Many residents who visited this year were able to observe the construction effort required to properly close a sanitary landfill. The construction contract included final grading and placing an impermeable cap with a vegetative cover over the lower portions of our active landfill, which permits the Town to continue to use the upper portion for solid waste disposal until December 31, 2003. Over the years, Merrimack has been able to extend the life of its sanitary landfill through recycling and managing our solid waste disposal practice. As we more forward, it will become increasingly important for all of us to minimize the solid waste we produce given its high cost of disposal.

Our Department's greatest asset is our staff. This year we were please to promote Jeff Strong to Foreman, Larry Gay to Equipment Operator III, Ernie Doucette to Equipment Operator II, and Jake Stevens to Equipment Operator I. We also want to welcome aboard Ernie Buck as a new Foreman in our Highway Division, Herb Merrill and Ken Vallancourt who are Highway Maintainers, and Ian Robinson and Robert Golemo who are Solid Waste Recycling Attendants.

This year closed with a bang with two significant snow storms; the first on Christmas Day, the second on New Years. I would like to say thanks to the Highway crew who made it possible for all of us to enjoy our holidays without missing a beat.

Significant accomplishments for the year include:

Administration/Engineering

- ◆ Administered construction administration of electrical upgrades for the Wastewater Treatment Facility, Seaverns Bridge Reconstruction, and Active Landfill Closure, Phase I.
- ◆ Administered Odor Control Study for the Wastewater Treatment Facility.

- ◆ Administered construction administration of roof replacements for the Town Hall and MYA building.
- ◆ Technical advisor to the Merrimack Planning Board.

Highway Division

- ◆ Performed construction inspection of Town funded roadway and drainage reconstruction projects on Seaverns Bridge Road and Sunnydale Drive.
- ◆ Performed construction inspection of new subdivision streets including Merrill Commons, Samuel Drive, Chandler Place, and also roadway improvements to West Chamberlain Road, East Chamberlain Road, and Bretton Drive.
- ◆ Performed overlay pavement on Belmont Drive, Waterville Drive, Country Club Lane, Center Street, Bow Street, Daniel Webster Highway, Depot Street, Mill Street, Front Street, Griffin Street, McElwain Street, and Turkey Hill Road.
- ◆ Performed utility inspections for waterline construction on Bean Road and Baboosic Lake Road area roads, and gas line installations along Daniel Webster Highway.
- ◆ Conducted Operation Brightside Program including park restoration of Twin Bridge Park along U.S. Route 3 and median restoration of Executive Park Drive.
- ◆ Renovated Bise Field including sodding the infield, and top dressing and reseeding the outfield.
- ◆ Installed new fencing in Twin Bridge Park.
- ◆ Reseeded and fertilized 21 acres of Town owned athletic fields.
- ◆ Initiated playground inspection program to conform with CPSC standards.
- ◆ Maintained Town cemeteries including installing granite post and chain fence at Mathew Thornton Cemetery.
- ◆ Administer Town wide street sweeping program.
- ◆ Constructed drainage improvement on Naticook Road, Danbury Drive, Turkey Hill Road, Brenda Lane, and Blair Road.
- ◆ Installed new guardrail on Island Drive.

Equipment Maintenance Division

- ◆ Set up three six wheel dump trucks including installation of hydraulic systems, plow frames, emergency lights, and communication equipment.
- ◆ Set up three new police cruisers including emergency lighting and communication equipment.
- ◆ Set up three trucks for the Merrimack Village District including emergency lighting and communication equipment.
- ◆ Maintained and repaired all police vehicles, fire trucks and equipment, public works trucks and equipment, and Town owned vehicles.

Buildings and Grounds Division

- ◆ Planted annual and perennial flowers.
- ◆ Maintained buildings and grounds at the Municipal Office Complex and Police Station.
- ◆ Supported concerts and functions at Bandstand.
- ◆ Supported 4th of July activities at Town Hall.
- ◆ Supported Christmas activities at Town Hall and Bandstand.
- ◆ Provided maintenance to the John O'Leary Adult Community Center.
- ◆ Maintained grounds at Abbie Griffin Park.
- ◆ Had vertical blinds installed in Courtroom.
- ◆ Installed three new doors in the Finance Department.

Solid Waste & Recycling Division

- ◆ Recycled and marketed more than 1,880 tons of materials which includes glass, cardboard, newspaper, plastics, aluminum cans, tin cans, magazines, tires, scrap metal, white goods, automobile batteries, used automotive oil, and antifreeze.
- ◆ Composted approximately 500 cubic yards of yard waste and provided product to residents at no charge.

- ◆ Disposed of approximately 23,780 tons of municipal solid waste and construction debris.
- ◆ Coordinated the Nashua Regional Household Hazardous Collection Days.
- ◆ Monitored groundwater quality with triannual testing program.
- ◆ Provided extended hours of operation during the summer.

Wastewater Division

- ◆ The Merrimack Wastewater Treatment Facility collected and treated over 1.1035 billion gallons of wastewater with approximately 98.03 percent removals for biochemical oxygen demand (BOD) and approximately 96.67 percent removal for suspended solids (SS).
- ◆ Received 2002 National 1st Place Award from USEPA for our Biosolids Management Program in Large Operating Project Category.
- ◆ Completed comprehensive Odor Control Study, and currently evaluating our options to further reduce off-site odors.
- ◆ Completed second year using sodium hypochlorite for disinfection of effluent with SCADA monitoring and control.
- ◆ Completed second year using urea in place of ammonia with SCADA monitoring and control.
- ◆ Continued computer-based collection system inventory and maintenance schedule.
- ◆ Continue to upgrade SCADA system to include new systems.
- ◆ Laboratory continues to receive National Accreditation.
- ◆ Treated approximately 4.744 million gallons of septage for Merrimack homeowners and neighboring Souhegan communities.
- ◆ Continued with routine cleaning of sewer lines with sewer vac truck.
- ◆ Phase I of electrical system improvements, including replacement of electrical switchgear and transformer is substantially complete.
- ◆ Installed covers on sludge holding tanks and installed a biofilter to reduce odor.

- ◆ Completed Phase II of electrical system improvements, to include main pump station switchgear and feeder wires near completion.
- ◆ Implemented trickling filter modifications. Preliminary evaluation indicates more improvements are necessary at this time.
- ◆ Successfully completed eighth year of operation of enclosed organic waste composting facility.
- ◆ Continued to receive approval from Massachusetts Department of Environmental Protection, New York Department of Environmental Protection, and Rhode Island Department of Environmental Protection to market stockpile and current production of compost.
- ◆ Produced 16,500 cubic yards of compost, marketed 14,500 cubic yards of compost in New Hampshire, Massachusetts, Connecticut, and New York.
- ◆ Provided 2,000 cubic yards of compost to Merrimack residents.

MERRIMACK DEPARTMENT OF PUBLIC WORKS

ADMINISTRATION AND ENGINEERING DIVISION

Director of Public Works & Engineering

Earle M. Chesley, P.E.

Office Manager

Rebecca Starkey

HIGHWAY DIVISION

Assistant Director of Public Works/Highway Division

David C. Lent, P.E.

Highway Coordinator

Bruce W. Moreau

Foremen

Ernie Buck

Joe Maguire

Jeff Strong

Secretary

Sue Gerow

Robert Burley, Equipment Operator I
Steve Curtis, Equipment Operator I
Scott Daley, Equipment Operator I
Ernest Doucette, Equipment Operator II
Lawrence Gay, Equipment Operator III
Leonard Heath, Equipment Operator I
Thomas Hudon, Equipment Operator I
Jason Kimball, Equipment Operator I
Louis Lapointe, Equipment Operator I

Wayne Lombard, Equipment Operator I
Robert Lovering, Equipment Operator II
Herb Merrill, Maintainer
Jason Schick, Equipment Operator I **
Dean Stearns, Equipment Operator I
Jacob Stevens, Equipment Operator I
Robert Sullivan, Equipment Operator III
John Trythall, Equipment Operator I
Ken Vallancourt, Maintainer

** Resigned

EQUIPMENT MAINTENANCE DIVISION

Equipment Maintenance Foreman
James Graham

Ronald Bergeron, Mechanic II
Robert Fisher, Mechanic II
Brian Friolet, Mechanic II

William Gilbody, Mechanic II
Sam Walker, Mechanic I

SOLID WASTE & RECYCLING DIVISION

Solid Waste Foreman
Steven Dumas

Scale Operator
Lon Woods

Earl Dubois, Equipment Operator III
Robert Golemo, Recycling Attendant

Kevin Holt, Equipment Operator III
Ian Robinson, Recycling Attendant

BUILDING & GROUNDS DIVISION

Custodial Maintenance Supervisor
Philip Meschino

Custodial Maintenance Workers
Steven Cook
Nathan Latour
Ed Champagne

WASTEWATER DIVISION

Assistant Director of Public Works/Wastewater Division

Larry R. Spencer

Chief Operator

James E. Taylor

Assistant Chief Operator

Wayne Johnson

Maintenance Manager

Lee Vogel

Sewer Inspector

Donald A. Hamel

Laboratory Manager

Sharan Facteau

Industrial Wastewater Pretreatment Manager

Roger Descoteaux

Secretary

Becky Sullivan

John Adams, Equipment Operator III

David Blaine, Operator I

Richard Blanchard, Operator II/Lab Technician

James Davala, Operator I

Donald Doucette, Equipment Operator III

James Dwire, Mechanic II

David Evans, Equipment Operator III

Stephen Garczynski, Mechanic I

Donald Lavoie, Mechanic II

David Lyons, Operator I

Gary MacGrath, Equipment Operator III

Robert MacGrath, Mechanic II

Cecil Peters, Operator II

James Sheldon, Mechanic II

Lindsay Wilson, Mechanic II

**2002 Annual Report of the
Adopt-A-Road Program
Submitted by Bruce W. Moreau
Highway Coordinator**

We are pleased to provide this report of the volunteer Adopt-A-Road Program that is now going into its forth year. The program allows persons, organizations, and businesses to 'adopt' all or parts of Town roads for the purpose of litter pick up. Sponsor plates recognizing the volunteers are posted at each of the adopted areas of roadway. Our volunteers through 2002 were:

American Legion, Post 98 – a portion of Baboosic Lake Road
American Legion Auxillary, Unit 98 – Hillside Terrace, Church Street
Bailey's Towing & Autobody – Back River Road
Bob Ferguson – a portion of Bedford Road
Boy Scouts of America, Troop 15 – a portion of Naticook Road
Boy Scouts of America, Troop 401 – Pearson Road
Carlson/GMAC Real Estate – a portion of Turkey Hill Road
Charlie McCaffery, Carlson/GMAC Real Estate – a portion of Wire Road
College Mums – a portion of Baboosic Lake Road
Debelis Family, The – Meetinghouse Road
F. Thornton Family, The – Atherton Road
Grace Baptist Church Youth – portions of Bedford Road and Wire Road
Heron Cove Homeowners – Manchester Street
Hickory Hollow Farm – County Road
Knights of Columbus, Queen of Peace Council – a portion of Baboosic Lake Road
LCM Remodeling – Amherst Road
Merrimack Conservation Commission – Lawrence Road
Merrimack Crimeline – Daniel Webster Highway
Merrimack Friends & Families – a portion of Naticook Road
Merrimack Veterinary Hospital – a portion of Seaverns Bridge Road
Merrimack Village District – Greens Pond Road
Reagh Greenleaf, Sr. – a portion of Camp Sargent Road
Tom Howe Septic Systems – Patten Road
Transupport, Inc. – Wright Avenue
Warren & Nancy Pease – Peaslee Road
The Whitney Family – Trowbridge Drive

We offer our participants a very big THANK YOU!

The program has been very successful but we do have more 'orphans' that need 'parents'. For further information and applications, interested persons, businesses, or groups may contact our Public Works Department at 424-5137.

2002 Annual Report of the
Adopt-A-Spot Program
Submitted by Bruce W. Moreau
Highway Coordinator

We are pleased to provide this report of the volunteer Adopt-A-Spot Program. This program, modeled after our Adopt-A-Road Program, allows persons, organizations, and businesses to 'adopt' specific areas in Town for the purpose of litter pick up and general improvement. Signs recognizing the volunteers are posted at each of the adopted areas. This program is a year old and we presently have only two sponsors.

Former Selectman Tony Holevas has adopted the cul de sac area on Danforth Road as his location. Tony is really enthused about the program and has already installed some flowers and other plantings, at his own expense, and is looking forward to more improvements each summer.

CP Management, Inc. and Cambridge Landscaping have, as a team, adopted the island on D.W. Highway between King Kone and Horseshoe Pond Condominiums. This area over the last few years has slowly been improved. These sponsors have taken over the maintenance of the area and already their professional touch is noticed.

We offer these participants a very big THANK YOU!

As the program continues we know that there are more areas that could be adopted. If any person, business or organization has a location in mind that they would like to adopt please contact our Public Works Department at 424-5137.

**2002 Annual Report of the
Town Clerk/Tax Collector's Office
Submitted by Diane Pollock
Town Clerk/Tax Collector**

A good economy and continued growth in town are reflected in the revenue figures for the Department. During fiscal year 2001–2002, auto registration revenues continued to increase and property tax collections remained strong. The Department processed 3,000 more registrations than in the previous year, bringing the number of transactions to over 26,000 and only two properties were tax deeded. This year's auto registration revenues rose over \$187,000 from last year to bring the total revenues collected to over \$3.9Million.

This year also saw a record number of dogs being licensed. Over 3,000 dog tags were issued. Most of this is due to dog owners complying with licensing laws, and some is due to the Town's enforcement of dog licensing laws. State law requires owners of dogs three months and older to license their dog annually, on or before May 1st. Owners must present a valid rabies certificate and a neuter/spay certificate, if applicable, to the Town Clerk's office to obtain a license. Per state law, owners who had failed to license their dogs received a civil forfeiture notice to license and a \$25.00 fine from the Merrimack Police Department–Animal Control Division. In addition to annual licensing, there is another time that a dog owner may receive a notice to license and a civil forfeiture fine if they fail to license their dog. This occurs when an owner of a new dog has their dog vaccinated for rabies. Veterinarians are required by law to notify town clerks that a dog has received a vaccination. Clerks are required to check and see if the owner has licensed their dog, and if they have not, then the clerk must send them a notice to license. An owner who then fails to license their dog receives the civil forfeiture notice to license and a fine.

The project of scanning and archiving of the Town's permanent records continued with over 67,000 pages being scanned during the past year. Managing the Town records has become increasingly challenging as the vault is at capacity. The office was granted storage space in the vault in the old Town Hall basement, and as records are scanned they are being transferred to this storage area. Deputy Town Clerk/Tax Collector Linda Hall and I attended records preservation and storage management workshops to help broaden our knowledge of the best way to handle records. The Department applied for, and received, a grant from Dartmouth College as part of the New Hampshire Local Records Education Project. The grant allows for a consultant to review and assess our storage and management techniques and make recommendations for the best methods to handle and store records given our space constraints. An on site review and meeting with the consultant is scheduled for early 2003.

Education, training, and professional development continue to be an important aspect for the Department. Staff completed various development programs and attended training seminars related to specific job functions such as motor vehicle issues, tax

collection workshops, vital records processing, customer service, and computer related courses. Deputy Town Clerk/Tax Collector Linda Hall completed year one of four, of the New Hampshire City and Town Clerks' and Tax Collectors' Joint Certification Program. I was elected to serve as 5th Vice President for the New England Association of City and Town Clerks' Association. As a member of this association, I plan to further my education by attending classes of the International Institute of Municipal Clerks.

Several students from the Merrimack High School Work Experience Program and the New Hampshire Job Training Council Work-to-Learn Program worked in the Department this past year. Students usually work for a semester or a summer period; however, this year was different as it was the first year that the Department worked with students for the entire year. We had several students working at various times and two students worked during two different time periods. The students who worked were Bill Stipe, Shane Burke, Betsy McMahon and Michael Maglio. Bill Stipe and Shane Burke worked from January to June. Bill Stipe and Betsy McMahon worked during the summer, and Michael Maglio and Shane Burke started work in September and will complete their assignment in January. These programs provide valuable work experience to students with challenges. We enjoy working with the students and find it to be a very rewarding experience.

I would like to take this opportunity to thank the staff, Linda Hall, Janet Killpartrick, Nancy Deslauriers, Maureen Covell, Tammie Lambert, and our part-timers Ruth Liberty and Marge Petrovic for their continued hard work and dedication, and also to thank you, the community, for your continued support.

**2002 Annual Report of the
Town Manager**
Submitted by Dean E. Shankle, Jr., Ph.D.
Town Manager

As most of you know, in October of 2002 I told the Board of Selectmen that I did not want to renew my contract when it expired on June 30, 2003. Therefore, this will be my last Annual Report as the Merrimack Town Manager. Although 2002 was certainly an interesting year, I would like to take this opportunity to recap some of the things that happened during my nine years here that I think are most significant.

I believe that the acquisition of land that has occurred during my tenure is probably going to have the greatest long-term impact on the Town. When I arrived the Town owned just less than 500 acres of conservation and recreation land. Since then we have acquired, either through purchase or donation, nearly 1,000 acres.

We went, for example, from owning zero acres on the Merrimack River (there was one town-owned boat access point at Depot Street in Reed's Ferry) to nearly 50 acres, which includes a second boat access in Thornton's Ferry and three beautiful islands in the river. The Town also approved the purchase of one piece of land, presently referred to as the Green's Pond property, which contains more than 550 acres.

In addition, there were other significant additions to our real estate holdings. We acquired 191 acres of forest (Grater Woods) in the northwest corner of Town; three important wetlands including 35 acres of White Pine Swamp, the 36-acre Leather Leaf Bog at DW Highway and Merrimack Tech Park and a 32-acre site on Mast Road and the 25-acre Gilmore Hill Memorial Forest on Greens Pond Road. Since I am a history buff, I am particularly pleased with the donation of the small but historically important Weston Park that helps protect the original Meeting House site and historic cemetery.

In the area of economic development Merrimack positioned itself quite well to take advantage of the boom of the late 1990s. We managed to attract Fidelity Investments and its more than 3,000 employees. PC Connections, one of the premiere businesses that was born and raised in New Hampshire, moved its headquarters here, refurbishing an empty strip mall. The Town saw an increase in both the industrial and commercial sectors. Since my first job with the Town was as its first Community Development Director, these accomplishments are especially meaningful to me.

There were also some strides that we took to improve the active recreational opportunities available to the Town. We took over the operation of the Naticook Day Camp at Wasserman Park and have turned it into one of the best in New Hampshire. The Skateboard Park, which began as a donation in the memory of Michael Fierra, has become a very popular spot. The Independence Day celebration has grown significantly and now includes such things as the very popular annual Sidewalk Chalk Art Contest.

There have certainly been many internal changes. During my tenure the Police Department moved out of the lower level of Town Hall into its own building down Baboosic Lake Road. This allowed the Community Development Department to move into the space downstairs, thus improving their ability to serve the public. This had a domino effect and Finance was able to move into more appropriate quarters and the general administrative offices were able to take on a more professional look. Fire Station #1 underwent a significant growth and remodeling.

Both internally and externally, we changed our operations through the use of technology. When I first came, the Town had very few computers and no network. We had no presence on the web (which of course, was in its infancy) and no cable access channels.

Over the past eight years all of that has changed. All of our computers have been networked to allow for real time information sharing. Specialized computer programs for the Assessing Department, Finance, and the Town Clerk/Tax Collector have been put on line. Community Development and General Government now have integrated computer programs that make their operations significantly more efficient. Each of these development programs have been undertaken to improve our service to the public.

The Town of Merrimack was one of the first towns in New Hampshire to have an online presence. Our website has grown into a communications medium used to inform the public on Town affairs and issues. My son, Jeremy, first developed the website when he was 15 years old and he maintained it for several years. This volunteer effort was necessary in the early days when the real value was not yet understood. It has grown into an integral part of our communications program.

Through negotiations with a series of cable providers, the Town has three access channels. One for public access, one for the schools, and one for the Town government. These are used to provide residents with information in a format that would otherwise be impossible.

Emergency management and public safety has also been improved through the application of technology. Certainly, the addition of thermal imaging cameras in the Fire Department was a huge step forward, both to improve rescue efforts for the public but also to provide more safety for our Firefighters. Although not as dramatic, but just as significant, has been the deployment of computers in the police and fire vehicles, which provides levels of information to personnel in a timely manner that was not formerly possible. We have continued to upgrade the communications capabilities.

I could go on. There have been many changes in organizational structures and processes. There have been a number of significant public works projects and there have been many significant events that have occurred. Some have been the result of local actions; some have been the result of state or national events. There is not nearly

enough room in this book to recount everything of significance that has happened over these last nine years.

I do want to take this opportunity to set the record straight on one very important event that occurred. Soon after I started as Town Manager, I convinced Betty Spence to leave her position as Town Clerk/Tax Collector and to take the job that is now the Assistant Town Manager's position. During the first week, I took her out to the area between the two buildings that comprise the Town Hall and pointed over to the Civil War Monument across Baboosic Lake Road.

"Merrimack's 250th Anniversary is coming up and I think it would be nice to build a bandstand over there." I explained. "I think it would be a good focal points for the celebration and would help to define this as the Town Center." Betty, who has worked for the Town for thirty years, explained to me that people had talked about doing something like that in the past but that no one was actively working on it. She said she wasn't sure that where I was pointing was the best place, but she would give it some thought.

Within a week Betty asked me to go for a walk with her. She led me out into the parking lot and then walked me over to an overgrown, wooded area between the Town Hall and Daniel Webster Highway (DWH). "We own this land," she pointed out, "and I think that this would be a great place for the bandstand." We walked down the first hill, across a flat area and to the top of the incline that goes down to DWH. We started talking about how the topography created a natural amphitheater.

We walked around for a few minutes. We talked about the beauty of some of the white birches (which have since been removed after a lightening strike) and how this place could become a center for community activities. We talked about seeing older people on their lawn chairs with little children running around while the Community Band played. We talked about the weddings that could take place there.

One of us, I don't remember which, picked up a stick as we walked and talked. At some point, we stopped, looked around us and both realized that this was the spot. The stick was shoved into the soil. The bandstand sits within ten feet of where that stick was planted. Many people helped make that dream of a community gathering place a reality, but that is how it all started.

Of course, over the nine years I have spent here there have been many highs and some lows, both professionally and personally. That is inevitable. However, when I look back on my time working for the people of Merrimack I will think fondly of the things I did and the people I met. I want to take this opportunity to thank all of those employees, volunteers, and Selectmen who have helped and supported me over the years. And certainly I want to thank my wife, Jean, my son, Jeremy, and my daughter, Audrey for all of their support. It has been a team effort and I have been on a great team.

General Government

Town Manager

Dean E. Shankle, Jr., PhD

Assistant Town Manager

Betty J. Spence

Office Manager

Valerie E. Fysh

Administrative Assistant

Sharon Beland

Technology Coordinator

William C. Miller

Director of Community Communications

Heather Anderson

Media Coordinator

Nicholas Lavalley

2002 Annual Report of the
Welfare Department
Submitted by Patricia A. Murphy
Welfare Administrator

History

Merrimack has always provided relief to those in need since its inception in 1734. Over the years, the state and federal government have relieved the towns and cities in the long-term care of the blind, the elderly, the disabled, troubled juveniles, and families with children.

Overview

All towns and cities in the State of New Hampshire are required to provide general assistance per say RSA 165:1 (I), "Whenever a person in any town is poor and unable to support himself, he shall be relieved and maintained by the overseers of public welfare of such town..."

The Town of Merrimack administers this responsibility through the Welfare Administrator whose responsibility is to assess individual need as determined by detailed written guidelines adopted by the Board of Selectmen.

General/Emergency Assistance is provided by vouchers for basic necessities such as rent, utilities, and food until a long-term referral agency can assist or until families become self-sufficient again. Merrimack requires welfare recipients, who are able to work, to work for the Town in exchange for assistance. Liens are placed on property. Recipients are required to repay the Town once they become financially able to do so.

Welfare Budget Overview

	<u>FY 99/00</u>	<u>FY00/01</u>	<u>FY01/02</u>
Total Operating Budget	\$ 140,572	\$ 150,428	\$ 162,449
Client Expenditures	\$ 45,119	\$ 55,528	\$ 64,633
Client Expenditures Broken Down:			
Housing	\$ 25,389	\$ 36,277	\$ 49,395
Oil/Gas/Propane	\$ 1,344	\$ 1,267	\$ 2,053
Electricity	\$ 8,721	\$ 4,089	\$ 4,133
Food	\$ 4,951	\$ 9,663	\$ 3,267
Prescriptions	\$ 1,023	\$ 367	\$ 2,900
Other	\$ 3,691	\$ 3,865	\$ 2,885

Interesting Happenings in Merrimack

The Welfare Department experienced increased costs as the economy slowed but housing costs continued to escalate. Prescription needs grew due to the delay in Medicaid and the higher costs of medications. Heating costs also increased due to the cuts in the Federal Fuel Assistance Budget.

Over the years a number of community organizations and private residents have generously provided their assistance to the needs of Merrimack residents and continue to do so. A summary of programs and services are as follows:

Abbie Griffin Hospital Fund: Established for the purpose of paying hospital expenses "in whole or in part of bonafide residents who are financially unable to do so." Applications for this fund are available in the spring from the Welfare Office and assistance will be paid to hospitals by the end of June each year.

Food Pantries: These programs are a valuable resource to those needing to supplement their monthly food budget. There are four located throughout the Merrimack area, run by local churches and sponsored by many residents and businesses of our Town.

Merrimack Heating Oil Fund: This assistance for heating oil to Merrimack families on a one-time basis is available from the Merrimack Fire Fighters Union. This fund is a tremendous help to families and very appreciative by families in need.

Naticook Day Camp: Scholarships this year were awarded to 12 children of Merrimack for two fun-filled weeks of learning and skill building at Naticook Day Camp. We were very fortunate and grateful to have Merrimack Rotary Club, The Sean A. Looney Athletic Memorial Fund, Bear Christensen Trust, and Merrimack Community Girl Scouts donate funds for those financially in need of scholarships.

Seasonal Assistance: This year Merrimack children received 40 Easter Baskets and 36 backpacks with school supplies from the innovative donations by Merrimack Friends and Families. Thirty families were assisted with donations of food boxes, Christmas trees, gift cards, and of presents from Operation Santa. This was provided through the generosity of the Merrimack Firefighter's Union, Merrimack Police Union, Lioness Club, Rotary Club, Merrimack Friends and Families, Merrimack Girl Scouts, and Kids Inn.

Southern NH Fuel Assistance Program: This program begins December 1st and runs through May 1st each year to provide assistance to heat homes during the winter season. Eligibility and benefit amounts are determined by gross household income, number of household members, and vulnerability to heating costs. Appointments are necessary. Interested persons should contact the Nashua area office at 889-3440.

*By contacting **Pat Murphy** at 423-8535 you can obtain additional information about these and other programs.*

2002 Annual Report of the
Zoning Board of Adjustment
Submitted by Richard W. Barry
Chairman

The Zoning Board of Adjustment held 13 meetings from January 1, 2002 through December 31, 2002.

Seventy-one petitions for variances, special exceptions, equitable waiver, and appeals of administrative decisions were received in 2002. This is compared to 51 petitions in 2001, 48 in 2000, 35 in 1999, 43 in 1998, and 57 in 1997.

Summary of petitions submitted by type and resulting action:

<u>Variances</u>	<u>Granted</u>	<u>Denied</u>	<u>Withdrawn*</u>
Signs	2	0	0
Yard Setbacks	9	4	2
Lot Regulations	0	2	0
Use	1	2	0
Septic System Setbacks	4	1	1
Expansion of Non-Conforming Structure	1	0	0
 <u>Special Exceptions</u>			
Use	5	2	0
Accessory Dwelling Unit	15	1	1
Yard Setbacks	8	0	0
Disturbance of Wetlands	2	0	0
 <u>Other</u>			
Appeals of Administrative Decisions	1	4	0
Appeal of Building Code	1	0	0
Appeal of N.H. R.S.A. 674:41	1	0	0
Equitable Waivers	1	0	0
Request for Rehearing	0	3	0
* or tabled			

In January Ross Hall was appointed a full-time member of the Board, filling an unoccupied seat. The Annual Meeting in July saw the re-election of Richard Barry as Chairman and Mark Kanakis as Vice-Chair. In September Mark Kanakis resigned as a full-time member of the Board but was appointed as an alternate. William Barry was appointed to serve as a full-time member. In December Timothy Dutton was elected Vice-Chair. At the close of 2002, the Board consisted of five full-time members: Chair Richard Barry, Vice-Chair Timothy Dutton, Patricia Mellor, Ross Hall, and William Barry. The Board also has two alternate members: Mark Kanakis and Richard Hinch. Members this year amended the By-Laws to make them gender neutral.

The Board continues to be staffed by Community Development Director Jay Minkarah, Planning and Zoning Assistant Susan Domanico and the clerical staff of the Community Development Department.

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 2002

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
SEPT. 2001				
20	WINCHESTER, MA	SHEA PATRICK	KEVIN GRANT	BRIDGET GRANT
OCT. 2001				
1	NASHUA	ANNABELLE LEE	MICHAEL FANDOZZI	JEANNE FANDOZZI
2	JEVIN ROBERT	NASHUA	CHRISTIAN MULLER	CARMEN MULLER
3	NASHUA	NATALIE ELISE	MARK SHEEHY	SUSAN SHEEHY
3	MANCHESTER	PAIGE ELIZABETH	DANE BOUDREAU	KATHLEEN BOUDREAU
4	NASHUA	TYLER ALEXANDER	JAMES WEST	MICHELLE WEST
4	MANCHESTER	MARCI ANNA	MICHAEL FREIBURGER	DEBORAH FREIBURGER
5	NASHUA	TYLER WILLIAM	BRIAN JONES	TRACI JONES
5	NASHUA	ELLIE MARIE	MATTHEW BOUCHER	TRACY BOUCHER
7	NASHUA	BRIANNA ETHEL	DAVID NOLET	WENDY NOLET
10	NASHUA	SAMUEL WILSON	DOUGLAS MULLETT	LEE MULLETT
10	MANCHESTER	ERIN KATHERINE	KEVIN MURRAY	DIANE MURRAY
11	NASHUA	GERRIT OLIVER	JAN HOELTERLING	JANETTE HOELTERLING
11	NASHUA	COLBY MICHAEL	JOHN FRANCOEUR	ROSE FRANCOEUR
13	NASHUA	ADAM GARRETT	JOHN KRASNECKI	JULIE KRASNECKI
13	NASHUA	THOMAS MASON	THOMAS PRENTICE	ROBYN PRENTICE
14	NASHUA	JARED WESTON	WESTON MORAN	LAURA MORAN
14	NASHUA	EMILY LOUISE	JAY BRULE	DAWN BRULE
16	NASHUA	MEGAN KARA	MICHAEL DINSMORE	KIMBERLY DINSMORE
16	MANCHESTER	AMY ELISABETH	ROBERT USCINSKI	SHELLY USCINSKI
16	NASHUA	ADAM JOHN	CHARLES ELLIS	LORRIE ELLIS
17	WINCHESTER, MA	CONNOR EDWARD	EDWARD MCCANN	LINDA MCCANN
18	NASHUA	MADALYN ALICIA	ROBERT CURRAN	LYNNETTE CURRAN
23	NASHUA	NICOLE ELIZABETH	PETER PENNEY	JULIE PENNEY
24	NASHUA	MELENA BRIDGET	CHRISTOPHER VIEW	SHEILA VIEW
24	NASHUA	ANSON TABOR	DAVID VOSSBERG	JANET VOSSBERG

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
24	CONCORD	KATHLEEN GRACE	DAVID ALMEDA	ERIN ALMEDA
25	NASHUA	DOMINIC MICHAEL	FRANK FUSCO	MARISA FUSCO
28	MANCHESTER	JACK RAYMOND	MARK BELTER	MARIE BELTER
29	NASHUA	EVAN ANTHONY	JOSEPH MINER	CHRISTINE MINER
NOV. 2001				
2	MANCHESTER	LAUREN ALYSSA	JAMES COLLINS	CHERYL COLLINS
3	NASHUA	SARAH ANN	JOSEPH OREFICE	ANNEGRET OREFICE
3	NASHUA	ZACHARIAH DANIEL	ERIC TWARDOSKY	JENNIFER TWARDOSKY
5	NASHUA	MICA STEVEN	STEVEN BUCK	DENISE BUCK
7	NASHUA	TIMOTHY JOSEPH	DONALD ECKERT	ELIZABETH ECKERT
7	CONCORD	SANDIE ROSE	DANELLE ROSS	REBECCA ROSS
10	MANCHESTER	CAMERON MATTHEW	JASON PERONI	KAREN PERONI
12	NASHUA	KELLY MARIE	ROBERT DOWNIE	JULIE DOWNIE
13	NASHUA	MARISSA NICOLE	RICHARD MARCHESE	GRACE MARCHESE
15	NASHUA	NATASHA	HARISH AKALI	SANGITA GOPLANI
16	NASHUA	MIKAYLA MARIE	DAVID LACRETA	MICHELLE LACRETA
18	NASHUA	MACKENZIE LAUR'ENNE	JOHN HANCOCK	CANDICE HANCOCK
19	NASHUA	SEBASTIAN	JUAN RUIZ-MARTINEZ	SOLANYE UVALLE-CAMACHO
19	DERRY	SIERRA	GLENN MERRICK	MIYOKO MERRICK
20	NASHUA	MICHAEL GARRETT	JOHN LAUGHTON	HEIDI LAUGHTON
22	BETHESDA, MD	CALEB JAMES	GALEN MCMAHAN	JENNIFER MCMAHAN
22	MANCHESTER	ANA MARIE	BRADLEY BARLOW	KATHLEEN BARLOW
24	NASHUA	GRIFFIN ANDREW	RICHARD OSTROM	JENNIFER OSTROM
25	NASHUA	MICHAEL PHILIP	PHILIP HANEY	SHARYN HANEY
26	NASHUA	DYLAN CAMERON	JERRY GRANTHAM	JENNIFER GRANTHAM
26	NASHUA	LAUREN ELIZABETH	MATTHEW LOJKO	SARAH LOJKO
26	NASHUA	MEGAN ELIZABETH	PATRICK GOODRIDGE	BOBBIE GOODRIDGE
28	MANCHESTER	MICHAEL JOSEPH	BRAD SHAW	KAREN SHAW
29	MANCHESTER	BRYCE KELLEY	STEVEN RICHARD	JOAN RICHARD
30	DERRY	NOAH JAMES	RICHARD BARNES	SHANNON BARNES
DEC. 2001				
1	NASHUA	BENJAMIN MICHAEL	PAUL THOMPSON	ELISE THOMPSON

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
1	NASHUA	DEREK JAMES	KEVIN ROBINSON	GAIL ROBINSON
4	MANCHESTER	VICTORIA ROBYN	ROBERT BEVILL	JANICE BEVILL
4	NASHUA	JARROD RYAN	STEVE COURANT	JULIE COURANT
6	MANCHESTER	JOSEPH FLETCHER	STEVEN KENOSIAN	KATHLEEN KENOSIAN
6	NASHUA	AIDEN MARSHALL	PAUL BRUNNEY	AMANDA BRUNNEY
7	NASHUA	CHRISTOPHER MICHAEL	MICHAEL PASSWATERS	DIANE PASSWATERS
10	MANCHESTER	DILLON REID	ROBERT LANDRY	MICHELLE LANDRY
11	NASHUA	OLIVIA MADELINE	ADAM GAGE	JULIE GAGE
14	NASHUA	NOLONI NICOLE	SALVATORE MENDOLA	NICOLE MENDOLA
15	NASHUA	NATALIA MARIE	ANDRES PENA	ERIN PENA
16	NASHUA	MATTHEW RICHARD	MARC GOODSPEED	NANCY GOODSPEED
17	NASHUA	MAREN CAMPBELL	KIRK ANDERSON	MADELON ANDERSON
18	MANCHESTER	TRISTAN JAMES-JOHN	TIMOTHY SHARICH	KELLY SHARICH
18	MANCHESTER	SYDNEY NICOLE	PATRICK BISSONETTE	BEATRICE BISSONETTE
20	MANCHESTER	HALEY ANNMARIE	JEREMY DAVIDSON	SHELLY DAVIDSON
22	MANCHESTER	JORDAN LYNN	MARK MAYHEW	REBECCA MAYHEW
24	MANCHESTER	PHOEBE MARGARETHA	KEVIN JACKSON	KRISTA JACKSON
24	NASHUA	ANGELA CATHERINE	JOHN GRAVES	BRENDA GRAVES
26	NASHUA	BENJAMIN PATRICK	ERIC HANSKOM	KIMBERY HANSKOM
28	MANCHESTER	CARTER HARRISON	WILLIAM SHERMAN	KIMBERLY SHERMAN
29	MANCHESTER	ANDREA	GARY GUSTAFSON	SUSAN GUSTAFSON
30	MANCHESTER	JAMES PRESTON	JOSEPH MONDOR	MELANIE MONDOR
31	MANCHESTER	JONAH NELSON	CHRISTOPHER SYLVESTER	JENNIFER SYLVESTER
31	MANCHESTER	ALEC MICHAEL	DALE PRICE	KRISTI PRICE
JAN. 2002				
3	NASHUA	PATRICK ANDREW	DAVID YUDKIN	TRACEY YUDKIN
4	NASHUA	JARED JEFFREY NELSON	JEFFREY DYER	JENNIFER DYER
7	NASHUA	MATTHEW JACOB	MICHAEL HALL	RHONDA HALL
8	NASHUA	NOLAN MICHAEL	SCOTT SHULTIS	ANN TRAN-SHULTIS
9	NASHUA	JENA NABEEL	NABEEL JAWLANI	ABEER JAWLANI
10	NASHUA	JAY ROSS	ROSS WOZNAK	KIMBERLY WOZNAK
10	MANCHESTER	JULIANNA CHRISTINE	ROHN MARTINO	KATHLEEN MARTINO

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
12	MANCHESTER	BRENDAN PETER	PETER DUFFY	DIANE DUFFY
15	NASHUA	VINCENT JAMES	DARREN MAHFUZ	MELANIE MAHFUZ
17	NASHUA	JACOB LUIS	DARREN HANCOCK	IDIT HANCOCK
18	NASHUA	NATHANIEL YOUNGBLOOD	MATTHEW JOHNSON	MELISSA JOHNSON
18	NASHUA	TRENTON RYAN	JASON KIMBALL	HEATHER KIMBALL
19	WINCHESTER, MA	ALLISON NICOLE	KERRY SWEET	LISAMARIE SWEET
21	AIDAN BERNARD	MANCHESTER	JEFFREY SMITH	KELLY SMITH
22	NASHUA	DAVID JOSEPH	JOSEPH BADE	AURELIA STANCIU-BADE
22	NASHUA	SEBASTIAN MICHAEL	JOSEPH BADE	AURELIA STANCIU-BADE
22	NASHUA	JACOB READ	NOAH DUARTE	KATHLENE DUARTE
23	NASHUA	NICKOLAS DAVID	DAVID MERCHANT	DIANE MERCHANT
25	MANCHESTER	SHANNON RAY	RAYMOND DEBRUIN	KRISTINA DEBRUIN
25	NASHUA	RYAN THOMAS	DENIS DANCOS	DUMARI DANCOS
25	NASHUA	HALLIE RHEA	JASON NEVE	KIMBERLY NEVE
25	BOSTON, MA	DYLAN ANDERSON	AARON CRUTCHFIELD	KATRINA CRUTCHFIELD
28	NASHUA	DALTON MATTHEW	DAVID BECHARD	PEPPER BECHARD
28	BOSTON, MA	ALEXANDER TATE	BRIAN RENSING	CAROLYN RENSING
30	MANCHESTER	PAXTON KENYON	JOSEPH DUCHARME	CAREY KENYON-DUCHARME
FEB. 2002				
5	MANCHESTER	NEVETHAA	RAMESHKUMAR RAMACHANDRAN	LATHA GOVINDARAJULU
6	NASHUA	JULIA ANNE	JOSEPH ALVES	TRACY ALVES
7	NASHUA	ANTHONY JAMES	JOSEPH CHINNICI	LOLITA CHINNICI
7	NASHUA	TESSA CARLY	ROBERT MAZZA	KELY MAZZA
7	NASHUA	JACOB CUTLER	JASON CARROLL	KIMBERLY CARROLL
7	NASHUA	ABIGAIL ELIZABETH	JASON CARROLL	KIMBERLY CARROLL
7	NASHUA	ZACHARY JASON	JASON WILLIAMS	KRISTI WILLIAMS
9	MANCHESTER	JOSHUA KUMAR	ANIL PRASAD	DIANE PRASAD
10	NASHUA	THOMAS LEONARD	LEONARD VAN HIRTUM	BRENDA VAN HIRTUM
10	NASHUA	JACOB STERLING	BRIAN WHITON	ANGELA WHITON
10	NASHUA	MATTHEW LEVON	EDWARD CHERIAN	CHRISTINE CHERIAN
11	NASHUA	DANIEL SCOTT	GREGORY TEMMALLO	MARCIA TEMMALLO
13	BOSTON, MA	GABRIELLE LAUREN	MICHAEL DESROCHERS	JULIANNE DESROCHERS
14	MANCHESTER			

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
14	MANCHESTER	SARAH THERESE	MATTHEW MARTIN	GABRIELA MARTIN
14	NASHUA	CHRISTIAN AARON	AARON GIFFORD	KENDRA GIFFORD
14	MANCHESTER	HAYDEN EDWARD	JEREMY LAWTON	JUDITH LAWTON
15	MANCHESTER	ZACHARY BENJAMIN	BENJAMIN FOULKES	LISA FOULKES
19	NASHUA	ELIJAH GABRIEL	MARK BOISVERT	JENNIFER BOISVERT
23	NASHUA	KAYLA ANN	DANIEL SANCHEZ	DIANE SANCHEZ
26	NASHUA	JOSHUA HARPER	MATTHEW IDE	ELIZABETH IDE
26	NASHUA	BRODY BUCK	ROBERT SYLVESTER	LEAH SYLVESTER
28	NASHUA	COLBY ALLEN	SCOTT FREEMAN	WENDY FREEMAN
28	MANCHESTER	RENEE KENDRA LEE	LEE HENDERSON	VALERIE HENDERSON
MAR. 2002				
1	NASHUA	ALLISON MARIE	DAVID CAMARA	JENNIFER CAMARA
1	MANCHESTER	BREANA GAIL	DAVID DUPONT	BECKY DUPONT
3	NASHUA	DAVID ENZO	DAVID SUMPTON	SARA SUMPTON
4	NASHUA	ALEX MICHAEL	JOHN MASON	SUSAN MASON
6	NASHUA	NOEL RICHARD	GARY STONCIUS	DOROTHY STONCIUS
7	MANCHESTER	GARRETT EDWARD	ERIC BOYLE	CYNTHIA BOYLE
8	NASHUA	NATHAN MICHAEL	BRUCE PARKER	ALISON PARKER
8	NASHUA	RILEY MARIE	ERWIN CRAMPTON	BETH ANN CRAMPTON
8	NASHUA	MATTHEW JOSEPH	DAVID CHAMBERLAIN	TINA MORDO-CHAMBERLAIN
9	NASHUA	SARAH ELIZABETH	MOHAMMAD ISLAM	MICHELLE ISLAM
14	SALEM, MA	TYLER CHRISTOPHER	SEAN BURQUE	SAMANTHA BURQUE
14	NASHUA	REESE THOMAS	DEAN OLSEN	CAROLANNE OLSEN
20	NASHUA	RILEY SANS	ERIC STREEPER	DESIREE STREEPER
20	NASHUA	EMILY MAE	JON YUHAS	KATHY YUHAS
22	MANCHESTER	ANDREW WOLCOT	DAVID FROTHINGHAM	DIANA FROTHINGHAM
24	NASHUA	GABRIELLE HOPE	JASON JOHNSON	CHERI JOHNSON
28	NASHUA	CHANTAL TIA	GERARD FINLAY	ALLISON LYNCH FINLAY
APR. 2002				
1	NASHUA	LOGAN MCLEAN	JEFFREY KARCH	VERONICA KARCH
2	NASHUA	BROOKE MORGAN	TODD BRIGGS	HOLLIE BRIGGS
3	NASHUA	JULIA GRACE	GORDON SALADINO	MELANIE OLSON

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
7	NASHUA	ELLY KYOKO	JOSHUA TAYLOR	AIYANA TAYLOR
8	NASHUA	ZACHARY FENWAY	SCOTT STONE	KELLY STONE
8	MANCHESTER	MEGAN ELIZABETH	BENJAMIN PELLERIN	ELIZABETH PELLERIN
11	MANCHESTER	QUINN SUSANNAH	JOHN BROCKBERG	ANDREA BROCKBERG
12	NASHUA	TIMOTHY JOHN	MARK GUMAN	CATHERINE GUMAN
12	NASHUA	MICHAEL ROBERT	MARK GUMAN	CATHERINE GUMAN
12	CONCORD	MAEGAN RAE	LOUIS DANIELS	CHRISTINE DANIELS
14	NASHUA	ABBIE ELIZABETH	DAVID ZENDZIAN	KAREN ZENDZIAN
17	MANCHESTER	ESTHER AIDA	JOHN MARIN	GAYLE MARIN
18	MANCHESTER	ETHAN DAVID	DAVID SILVESTRI	LINDSAY SILVESTRI
19	NASHUA	JORDAN ELIZABETH	JAMES PLOURDE	CHRISTIN PLOURDE
20	MANCHESTER	CONNOR EDWARD	KENNETH NOWAK	STEPHANIE NOWAK
21	NASHUA	ASHLEY ELIZABETH	BRUCE CANTWELL	SHEILA CANTWELL
22	NASHUA	BROOKE MICHELLE	LAWRENCE MARTIN	PATRICIA MARTIN
22	NASHUA	EMMA GABRIELLE	ERIK SETTE	HOPE SETTE
23	MANCHESTER	SYDNEY KATHERINE	JAMES MUNROE	BETH MONROE
23	NASHUA	ALYSSA NICOLE	MATTHEW CARON	COREEN CARON
24	NASHUA	RILEY DAVID	DAVID LAWHORN	CYNTHIA LAWHORN
25	NASHUA	BRENDAN MATTHEW	JOHN MAILLE	CHRISTINE MAILLE
25	MANCHESTER	SEAN DAVID	SEAN POWERS	MARY POWERS
27	NASHUA	MADISON PAIGE	LOREN FRANK	KRIS FRANK
29	MANCHESTER			
MAY 2002				
1	NASHUA	SEAN DOUGLAS	STEVEN DIGGINS	KIMBERLY DIGGINS
2	NASHUA	JAMES GARRET	BENJAMIN ZUCCHI	JESSICA ZUCCHI
9	NASHUA	SARAH PATRICIA	PETER CANDELIERI	KAREN DOHERTY
12	NASHUA	HUNTER MACK	GRANT HELFMAN	DEBRA TAYLOR-HELFMAN
13	MANCHESTER	JAMESON VYTAUTAS	JAMES SAVICKAS	JENNIFER SAVICKAS
14	MANCHESTER	ALLISON LAURA	DAVID SULLIVAN	CHRISTINA SULLIVAN
14	NASHUA	RYAN MATTHEW	MARK WILLIAMS	NICOLE WILLIAMS
14	MANCHESTER	ADELLE KATHRYN	THEODORE DILLON	KELLY DILLON
15	NASHUA	NOAH JOHN	LAWRENCE BARTOS	JULIANNE BARTOS
15	NASHUA	COOPER HOLDEN	JEFFREY SEARLES	KEIME SEARLES

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
15	NASHUA	JEFFREY CHARLES	JEFFREY MACHEMER	LISA MACHEMER
16	NASHUA	MASON WILLIAM	WILLIAM WALTERS	MICHELLE WALTERS
17	MANCHESTER	KENDRA JEAN	THOMAS ALLEN	KELLIE ALLEN
19	MANCHESTER	MEGAN ELIZABETH	FLOYD GAWTHORP	NICOLE GAWTHORP
20	NASHUA	KYLE ARTHUR	JAMES HEUSSLER	NANCY HEUSSLER
20	NASHUA	JACOB MITCHELL	PATRICK NABER	JILL NABER
21	NASHUA	CLAYTON ROBERT	NATHANIEL FAIRBANKS	HEATHER FAIRBANKS
21	MANCHESTER	RYAN NEAL	NEAL IVESTER	TRACEY IVESTER
21	MANCHESTER	CASEY JAYNE	DANIEL HABHEGGER	DIANE HABHEGGER
22	MANCHESTER	BRIAN ANDREW	CHRISTOPHER CARTER	REBECCA CARTER
22	MANCHESTER	ESTEFANITA MIASOL	JAKE YARA	CARA YARA
23	MERRIMACK	MATTHEW JAMES	MICHAEL DUTTON	SHANNON DUTTON
23	NASHUA	CSENGE	STEPHEN CSICSEK	ERIKA CSICSEK
23	NASHUA	NATALIE WINN	STEVEN DESILETS	DEBRA WINN-DESILETS
23	NASHUA	SAMANTHA ROSE	KRISTIAN FISCHER	JENNIFER FISCHER
24	MANCHESTER	JOHN MICHAEL	MICHAEL GOODWIN	LINDA GOODWIN
29	NASHUA	LILY MARIE	WARREN JACKSON	JEAN MARIE JACKSON
30	NASHUA	HOLLY RENEE	RICHARD GAGNON	KIMBERLY GAGNON
30	NASHUA	JONATHAN MICHAEL	KEVIN BERUBE	DEEANNE BERUBE
30	MANCHESTER	HANNAH MARIE	STEVEN WHITE	NICOLE WHITE
JUNE 2002				
1	NASHUA	ELLA MARIE	CHRISTOPHER NATALE	LYNNE NATALE
1	NASHUA	ETHAN ROBERT	MARK ST HILAIRE	JENNIFER ST HILAIRE
2	NASHUA	STEFAN ALEXANDER	CHRISTOPHER RUMINSKI	FIONA RUMINSKI
4	NASHUA	NICHOLAS ERNEST	ERNEST DEMATTIA	STEPHANIE DEMATTIA
5	NASHUA	SHAN	TARIQ HASNAIN	SAMINA HASNAIN
8	NASHUA	NATALIE GRACE	KEVIN CRAWFORD	KRISTIN CRAWFORD
12	MANCHESTER	JOHN DAVIS	STEVEN GORE	KIMBERLY GORE
12	NASHUA	TYLER CRAIG	KEVIN ROCHE	AMBER ROCHE
13	NASHUA	KIAN JAMES	RONALD FISH	INGRID FISH
13	MANCHESTER	ALEXA MARIE	MICHAEL BARRY	HEATHER BARRY
13	NASHUA	LUCIEN MATTHEW	STEPHAN SEARLES	JOY SEARLES

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
14	NASHUA	CODY RICHARD	RICHARD OZELLA	NANCY OZELLA
15	MANCHESTER	JACOB THOMAS	SHAWN TEWKSBURY	MICHELE TEWKSBURY
18	MANCHESTER	HAYLEIGH MALISSA	SCOTT MCDUFFEE	HEIDI MCDUFFEE
20	NASHUA	CASSANDRA BELLE	JEFFREY CHILD	JONI MONTEMAGNO
21	NASHUA	CASEY AUGUSTINE	RUSSEL CRAVEN	KATHRYN CRAVEN
21	NASHUA	RACHEL CYNTHIA	THOMAS FURLONG	JILL FURLONG
23	NASHUA	ADAM JOSEPH	MARK PRESA	BILLIE PRESA
24	NASHUA	JONATHAN TITUS	NICHOLAS HENDEL	ELIZABETH HENDEL
27	NASHUA	KATHERINE MARIE	MICHAEL SUPER	MARY SUPER
27	MANCHESTER	ABYGAIL BRYN	SCOTT FORBES	COLYN FORBES
28	NASHUA	CHLOE ANN	ROBERT JODOIN	APRIL YOUNG-JODOIN
30	NASHUA	AYDEN WILLIAM	CHARLES DONOHUE	BEATRICE DONOHUE
JULY 2002				
1	MANCHESTER	JAMES CALVIN	STEPHEN MICHAUD	SHERYL MICHAUD
1	NASHUA	SAGNIK	DEBASHIS DEY	SUNANDA DEY
6	MANCHESTER	GABRIELLE TAYLOR	TIMOTHY WHITAKER	CHRISTINA WHITAKER
8	NASHUA	ALEX MICHAEL	PAUL WILLIAMS	LAURIE WILLIAMS
8	NASHUA	BRANDON CONNER	MICHAEL DRAKE	SHELLEY DRAKE
8	MANCHESTER	KAILEE ELIZABETH	SHELBY SULLIVAN	HEATHER BRIDGEMAN
9	NASHUA	NATHAN ROGER	ANDREW STRAUSSBERG	JUDY STRAUSSBERG
10	MANCHESTER	ZOE B	MARTIN HAIGH-MODLINSKY	RACHEL HAIGH-MODLINSKY
11	MANCHESTER	KENNEDY JENAE	SEAN BADER	BRIDGET BADER
11	NASHUA	DEMETRIA MERCEDES	JOSE GONZALEZ	LORNA GONZALEZ
12	NASHUA	SIGNE THERESE	JOHN KULA	REBECCA KULA
13	NASHUA	JACQUELINE ROSE	GERALD MORIN	CAROLYN MORIN
14	NASHUA	PAIGE SIMONE	THOMAS COTE	PAMELA COTE
14	NASHUA	MATTHEW DAVID	DAVID MAJCHRZAK	KRISTEN MAJCHRZAK
15	NASHUA	RYLIE ANN	KEVIN TREAT	REBECCA TREAT
16	MANCHESTER	HEATHER ALICIA	ROBERT ROHR	CHRISTINE ROHR
16	NASHUA	MAX JAMESON	JAMES LOWELL	KRISTI LOWELL
16	NASHUA	MIKAYLA IRENE	DEREK OTTMAN	MICHELE OTTMAN
16	NASHUA	JOHN WAYNE	FRANCIS MCLAIN	SUZANNE MCLAIN

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
18	NASHUA	WILLIAM ROWAN	W MCGONEGAL	DEBRA MCGONEGAL
19	NASHUA	KALEIGH MARY	JOHN BLADES	ANN BLADES
19	NASHUA	EMILY LYNN	ERIK HANSEN	HEATHER HANSEN
19	NASHUA	DEMI MASON	DUANE DIONNE	JENNIFER DIONNE
21	NASHUA	NOLAN WILLIAM	WILLIAM CUMMINGS	EMILY OTTERMAN
21	NASHUA	JOSHUA MICHAEL	PAUL PUZZO	LORI PUZZO
22	NASHUA	NATHAN JAMES	ROBERT NEWTON	KERRY ARGUIN-NEWTON
22	NASHUA	NOLAN RICHARD	RICHARD INGEMI	CHRISTINE INGEMI
25	NASHUA	KIRA ASHLEY	RYAN BRANCHEAU	DEBORAH BRANCHEAU
25	NASHUA	BROOKE KARIELLE	JOHN DASHNAW	MARGARET CARBONELL
25	MANCHESTER	PAIGE	BRIAN DAVIS	SYDNEY DAVIS
29	NASHUA	JAIME	JAIME ARANZABAL	MARIEL CARMELO
30	NASHUA	BRENAE MARIE	BRIAN DUBIS	SHERRE DUBIS
AUG. 2002				
2	NASHUA	ADAM ARTHUR	DANIEL CURTIS	KIMBERLY CURTIS
4	NASHUA	GRACE VICTORIA	MICHAEL MUSTO	DEBRA MUSTO
5	NASHUA	SOFIE MARIE-LOUISE	TIMOTHY WATSON	ANNELEI WATSON
8	NASHUA	JOSHUA SHANE	RICHARD LADUE	JENNIFER LADUE
10	NASHUA	KYLE ALEXANDER	MICHAEL MAVROGEORGE	RHONDA MAVROGEORGE
10	NASHUA	KAI HENRY	ROBERT SCHIMP	AMY SCHIMP
12	MANCHESTER	ALEX JEFFREY	JEFFREY GAGNE	WENDY GAGNE
13	NASHUA	KAITLYN MARIE	BRIAN ZAMARY	MARY JO ZAMARY
15	NASHUA	JAMIE ELIZABETH	GREGORY LANDRY	COLEEN LANDRY
17	MANCHESTER	TOBIN RIELLY	BRIAN STEVENS	REBECCA STEVEN
19	MANCHESTER	ALEXANDRIA MARIE	RYAN MAILHIOT	SUZANNE MAILHIOT
20	MANCHESTER	RACHEL ELIZA	ALAN TREBAT	LISA SEEMANN
20	NASHUA	EMILY GRACE	PETER WEBSTER	JENNIFER WEBSTER
30	NASHUA	ALEXIX REINE	TIMOTHY LAPIERRE	LACEY LAPIERRE
30	MANCHESTER	CALEB DANIEL	DANIEL HASTIE	SHAWNA HASTIE
30	DERRY	JULIA GRACE	LAWRENCE MARTIN	KATHRYN MARTIN
SEPT. 2002				
2	NASHUA	JASON MARK	PAUL CARTER	SANDRA CARTER

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
2	NASHUA	LEXI ROBERTA	PAUL CARTER	SANDRA CARTER
3	NASHUA	MEGAN MARIE	SCOTT DUBOIS	JENNIFER DUBOIS
6	NASHUA	ALEX BRALEY	DARREN PREVOST	JUDY PREVOST
6	NASHUA	CAELAN HILEL	RYAN GAGNON	COLLEEN O'CONNELL
7	NASHUA	KAYLEE MARIE	JOHN THISTLE	KATHLEEN THISTLE
8	NASHUA	DELANEY KATHRYN	RYAN NOYES	SHELLY NOYES
15	MANCHESTER	LOGAN DAVID	DAVID RAYMOND	KRIS RAYMOND
16	NASHUA	JOSEPH TODD	JOHN PEAVEY II	TAMMY PEAVEY
16	MANCHESTER	JESSIKA CAITE	DONALD WAYMAN	CATHY WAYMAN
16	NASHUA	CONNOR JOSEPH	JOSEPH ISABELLE	CHRISTINE ISABELLE
17	NASHUA	EVELYN OLIVIA	SCOTT MORALES	HOLLY MORALES
18	NASHUA	SAMUEL JASON	KEVIN SURPRENANT	ANNAMAE SURPRENANT
22	NASHUA	TIMOTHY JAMES	TIMOTHY VADNEY	KAREN VADNEY
23	MANCHESTER	JACOB ALEXANDER	SCOT LOGOTHETIS	LORI LOGOTHETIS
23	NASHUA	JULIANNA LOUISE	SHAWN MARTIN	LUCIE MARTIN
23	NASHUA	WILLIAM AIDEN	MICHAEL STANCOMBE	MARIA STANCOMBE
24	NASHUA	MADISON MARIE	RICH CAPEN	MARINA CAPEN
25	NASHUA	LAUREN KAY	HAROLD OBERG	JANEENE OBERG
28	MANCHESTER	JASON RICHARD	RICHARD HOSTLER	MEGAN HOSTLER
OCT. 2002				
2	NASHUA	KYLE JAMES	MICHAEL SLATE	JENNIFER SLATE
2	DERRY	DEANNA CAPRICE	DANTE CONSTANTINO	CAROLYN COSTANTINO
3	MANCHESTER	LIAM KENT	FRANK CERONE	LADONDRA MEREDITH-CERONE
3	NASHUA	SAMUEL RAMSEY	JONATHAN LYON	VICTORIA AGNEW
5	NASHUA	SIMON LEWIS MELLOR	STEPHEN AUGUST	PATRICIA MELLOR
6	NASHUA	MADISON MARIE	PAUL LOGAN	NICOLE LOGAN
8	NASHUA	NOAH RYAN	SHAUN CLARK	LISA CLARK
9	MANCHESTER	DANIEL ROBERT	ROBERT BEST	KATE BEST
9	MANCHESTER	JAMESON JUSTIN	JUSTIN HADDAD	DEANA HADDAD
10	NASHUA	LORIN CF	JON WANDELL	SUSAN WANDELL
10	MANCHESTER	INDIO GREGORY	JONATHAN WAGGONER	MELISSA WAGGONER
10	NASHUA	GEHRIG DANIEL	MATTHEW BENNETT	VICTORIA BENNETT

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
11	NASHUA	STEVEN JOSEPH	JOSEPH PETZ	DEBRA PETZ
12	NASHUA	BRETT DANIEL	AARON CREVELING	MARGOT CREVELING
14	MANCHESTER	DIANA GRACE	FRANCESCO MICELI	ANTONELLA MICELI
14	NASHUA	CARL TYLER	CARL HAMLIN	APRIL HAMLIN
20	NASHUA	ABIGAIL CATHERINE	CARMEN MANGIAFICO	JENNIFER MANGIAFICO
21	NASHUA	ABIGAIL GRACE	ANDREW JARRETT	KATHERINE JARRETT
21	DERRY	RYDER JAMES	ALAN MORSE	JENNIFER MORSE
25	NASHUA	ROHAN JUSTIN	SUBHASH SREENIVASAN	ARUNDHATI RAO
27	NASHUA	SARAH ANN	DARREN HARDY	TRACY HARDY
27	NASHUA	BENJAMIN BURRELL	DARREN HARDY	TRACY HARDY
29	NASHUA	AUTUMN JANE	STEVEN HUGHES	ERIN HUGHES
29	NASHUA	DEAN ALEXANDER	JAMES JACKSON	BOBBI JACKSON
30	MANCHESTER	JONATHAN	HUA TAN	GET GOH
30	MANCHESTER	CECILIA ISABELLE	ANTHONY DANIELE	KATHLEEN DANIELE
31	NASHUA	AMBER LYNN	JOHN LYONS	BRENDA LYONS
31	MANCHESTER	CAMERON LUKE	CHESTER MILLS	CARA MILLS
NOV. 2002				
6	NASHUA	MARIAH LIN	BRETT WELLS	DANIELLE WELLS
6	NASHUA	AZIZ	MOHAMED EDDEFAA	NADA LOUHOUDI
7	NASHUA	NICHOLAS SCOTT	NEAL CASALE	MICHELLE CASALE
7	NASHUA	BEATRIZ ALTINO	ANDERSON PACHECO	LUCIANE PACHECO
9	NASHUA	RACHEL RUTHANNE	MICHAEL SHERMAN	DIANNE SHERMAN
9	NASHUA	ANDREW ROBERT	ANDREW YOUTT	ELIZABETH YOUTT
10	NASHUA	MADISON JADE	GEORGE STACEY	JENNIFER STACEY
11	NASHUA	LAUREN MADDEN	MICHAEL DOVAS	KATHLEEN DOVAS
11	NASHUA	ISAAC AARON	ERIC OLSON	SUSAN OLSON
11	MANCHESTER	JUSTIN CONNER	JEFFREY DESHAIES	MARIANNE DESHAIES
11	NASHUA	CAMDEN RUSSELL	RUSSELL JONES	KRISTIE JONES
14	NASHUA	ABIGAIL ELIZABETH	GLENN BLOCK	KRISTIN BLOCK
14	MANCHESTER	MITCHELL ROBERT	KEVIN SHARPE	JAMIE SHARPE
18	NASHUA	JACOB CHRISTOPHER	CARL BUNIS	CHRISTINA BUNIS
23	MANCHESTER	CHLOE GINETTE	CARL DOYON	JULIE DOYON

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
23	MANCHESTER	HANNAH IRENE	CARL DOYON	JULIE DOYON
23	NASHUA	CHLOE EMMA	PERICLES KAPSAMBELIS	MELISSA KAPSAMBELIS
25	MANCHESTER	SERAPHIN ELISETTE	MIGUEL MORALES	MARIA MORALES
26	MANCHESTER	ZOE ISABELLA	BENJAMIN LAYLAND	BRIDGET LAYLAND
27	NASHUA	ALEX PAUL	PAUL JOBIN	JENNIFER JOBIN
30	NASHUA	CAROLINE SARAH	STEVEN FEENEY	SHERRY FEENEY
DEC. 2002				
2	MANCHESTER	VITTORIA MORGAN	RONALD SLAGLE	GIA SLAGLE
3	NASHUA	VINCENT CHARLES	MARK ROBIDOUX	JACQUELINE ROBIDOUX
4	MANCHESTER	STEPHANIE MICHAELLE	MICHAEL CARON	HELEN CARON
4	NASHUA	BRAD EDWARD	EDWARD KELLEY	HEIDI KELLEY
5	NASHUA	OMAR	ABDERRAHMAN SADIK	JOHANNA SADIK
6	MANCHESTER	ETHAN MATTHEW	TIMOTHY BRANN	RUTH BRANN
6	NASHUA	TYLER ANTHONY	JAMES SAXTON	STEPHANIE SAXTON
10	NASHUA	ARKORUP	ARUP GUPTA	SOHINI GUPTA
11	NASHUA	PAXTON LEE	JAMES MARTIN	WENDY MARTIN
14	NASHUA	QUINLAN DONALD	PAUL HALLOCK	PAULA HALLOCK
14	NASHUA	NATHAN ROBERT	KEVIN PACKARD	ROBYN PACKARD
15	NASHUA	ALYSSA JEAN	RYAN PAQUETTE	KIMBERLY PAQUETTE
16	NASHUA	EMILY ELIZABETH	CHARLES PARENTEAU	ELIZABETH PARENTEAU
17	NASHUA	SARAH JESSICA	JAMES BORNAS	SHARON BORNAS
18	MANCHESTER	JACKSON ANDREW	ANDREW MARINOS	JAMIE MARINOS
19	NASHUA	SAMHITA	SUNIL PEECHARA	KAVITHA PEECHARA
20	NASHUA	ANNABELLE CATHERINE	MICHAEL MALONEY	MICHELLE MALONEY
21	MANCHESTER	ANDREW KEEGAN	TROY VANDENBERG	KIM VANDENBERG
21	NASHUA	NATHAN GEORGE	JAMES HENNAS	SUSAN HENNAS
23	NASHUA	ABIGAIL VICTORIA	RICHARD SONTAG	JENNIFER SONTAG
24	NASHUA	AARON MICHAEL	JEREMY SKALING	KRISTEN SKALING
26	NASHUA	KOEN HUANG	GREGORY KYER	YUEMEI KYER
28	NASHUA	SOFIA JOSEFINA	JORGE QUINTAL	ISABEL QUINTAL
29	NASHUA	NATHAN JOHN	JEREMY HARP	DEBORAH HARP
30	MANCHESTER	TREVEN NATHAN	JAMES LEEK	SABRE LEEK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
22	CHRISTOPHER A. RICHMOND	MERRIMACK	HEIDI M. BOUCHARD	MERRIMACK
23	THOMAS H. HUTCHINSON	MERRIMACK	TAMMY M. DICKINSON	MERRIMACK
29	EDWARD J. ANZALONE	NASHUA	DARLENE M. EPSTEIN	MERRIMACK
31	KEITH P. MYERS	MERRIMACK	JENNIFER J. DUCLOS	MERRIMACK
JAN. 2002				
1	SCOTT F. SIMEONE	MERRIMACK	NANCY G. WARD	AMHERST
6	CARL G. HINDY	MERRIMACK	DONNA M. ROE	MERRIMACK
6	ERNEST A. NORWOOD	MERRIMACK	EVANIA SILVA	NASHUA
15	SEAN M. BURQUE	MERRIMACK	SAMANTHA R. ALLARD	MERRIMACK
26	MATTHEW M. FARNUM	MERRIMACK	JULIE M. LAGANA	BEDFORD
FEB. 2002				
1	JOHN T. DASHNAW	MERRIMACK	MARGARET M. CARBONELL	MERRIMACK
2	BRIAN M. PATTERSON	MERRIMACK	GINA H. FONTAINE	MERRIMACK
9	KEVIN L. MURRAY	MERRIMACK	KAREN S. RIESSLAND	MERRIMACK
9	NICHOLAS M. L'ETOILE	MERRIMACK	TARA M. CROSS	MERRIMACK
13	DONALD J. MACFARLANE	MERRIMACK	CHRISTINA M. DUFOUR	MERRIMACK
14	MARC B. GERRER	MERRIMACK	MICHELL CAHILL	MERRIMACK
15	MARK B. PAULHAMUS	BEDFORD	DUSTIN J. FEIL	MERRIMACK
16	ROBERT W. KINVILLE	NASHUA	MARGARET K. HOWE	MERRIMACK
23	DANIEL R. CROWLEY	MERRIMACK	ELLEN M. GATELY	MERRIMACK
23	BERNARD G. WADDELL	OCALA, FL	JULIE A. FURLONG	MERRIMACK
MAR. 2002				
2	PETER JORDAN	MERRIMACK	DEBORAH L. MARCHAND	MERRIMACK
2	RUSSELL L. KOJO	MERRIMACK	JENNIFER S. MAYNARD	MERRIMACK
6	DAVID J. HEATH	NASHUA	AUDREY F. CHABVONGA	MERRIMACK
30	RONALD A. LEE	MERRIMACK	DEBORAH A. CHASE	MERRIMACK
30	JEREMY C. LAIRD	MERRIMACK	NICOLE D. DUBIA	MERRIMACK
APR. 2002				
6	CHRISTOPHER R. RABITO	MERRIMACK	ROMANA B. WOLF	NASHUA
6	ERIC A. OLSON	MERRIMACK	SUSAN M. SYLVESTER	MERRIMACK
6	WILLIAM M. BROWN	MERRIMACK	JESSICA L. RIETH	MERRIMACK
13	KEVIN E. CANTWELL	MERRIMACK	CYNTHIA A. VAIANI	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
13	JOSEPH V. HAWN	MERRIMACK	JESSICA S. KALLIS	MERRIMACK
24	JOHN M. MOIR	MERRIMACK	AMY B. MCDONALD	MERRIMACK
24	PATRICK M. MCDONAGH	MERRIMACK	HEATHER E. STEVENS	MERRIMACK
27	MICHAEL R. CHESBROUGH	MERRIMACK	KATRINA L. JEFFERY	NASHUA
27	JUSTIN T. HANSSEN	MERRIMACK	KATHLEEN B. MEANEY	MERRIMACK
MAY 2002				
11	MICHAEL P. COTE	MERRIMACK	SANDRA M. LESSARD	MERRIMACK
11	JOSEPH L. LYONS	FRAMINGHAM, MA	EMILY R. GEORGE	MERRIMACK
11	BENJAMIN J. HILL	MERRIMACK	JANET M. DURIN	MERRIMACK
12	SCOTT W. PETERS	MERRIMACK	STEPHANIE L. HARDY	MERRIMACK
17	JOHN R. CUSHING	MERRIMACK	TERESA L. SULLIVAN	MERRIMACK
18	GREGORY S. GLASSMAN	MERRIMACK	JUDITH J. PAYMENT	MERRIMACK
18	ADAM P. DEMAGGIO	MANCHESTER	JENNIFER A. WRIGHT	MERRIMACK
18	PETER J. DUFFANY	MERRIMACK	GAIL A. HARRIS	MERRIMACK
21	RONALD E. DOUZANIS	MERRIMACK	CHRISTINE M. LOWRIE	MERRIMACK
25	RICHARD A. ROWE	MERRIMACK	MAGALIE Y. TORRES	MANCHESTER
25	RONALD N. DELUDE	MERRIMACK	KEIRA B. WONKKA	MERRIMACK
25	BOBBY Z. KODUVALIL	S. HAMILTON, MA	JIRINA E. DROBNY	MERRIMACK
25	WILLIAM G. SMITH	MERRIMACK	PATRICIA A. REED	MERRIMACK
31	JAMES L. MOJONNIER	MERRIMACK	DANIELLE A. TURBIDE	MERRIMACK
JUNE 2002				
1	JOSEPH B. DONNELLY	MERRIMACK	TERESA A. MCINTOSH	MERRIMACK
1	BENJAMIN A. FISH	MERRIMACK	TINA M. O'CONNOR	MANCHESTER
1	DANIEL E. WELDON	MERRIMACK	MICHELLE R. HAYES	MERRIMACK
2	PAUL L. DADAK	PELHAM	MARGARET ANN C. BALCOM	MERRIMACK
6	WILSON C. HAENISCH	NASHUA	MELISSA L. CLYDE	MERRIMACK
8	JOHN C. SCHWARTZ	MERRIMACK	KRISTEN L. CARNES	MERRIMACK
8	DAVID J. LACASSE	MERRIMACK	KELLEY E. RULE	MERRIMACK
8	CHRISTOPHER E. STITSEL	MERRIMACK	SHERYL M. CARD	MERRIMACK
14	DAVID S. AHERN	MERRIMACK	LINDA S. OLIN	MERRIMACK
15	KEVIN D. TRACY	MERRIMACK	MELISA D. PERCY	MERRIMACK
15	VICTOR J. DEVARIE	CAMP PENDLETON, CA	JENNIFER B. DURANT	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
15	DEREK A. GORMAN	MERRIMACK	STEPHANIE K. SPERRING	LAWRENCE, MA
15	DONALD E. GODIN	MERRIMACK	DAWN M. NEUGUTH	MERRIMACK
15	VINCENT D. PIROZZI	MERRIMACK	IRENE JENKINS	MERRIMACK
18	JOHN KENNETH M. DE LEON	MERRIMACK	CHRISTIANA M. CARBERRY	MERRIMACK
22	NICHOLAS J. BICKFORD	MERRIMACK	ANA M. DIEZ	NASHUA
22	DAVID M. LATTI	NASHUA	PENNY A. LATTI	MERRIMACK
22	THOMAS R. ACKERSON	MERRIMACK	TAMMY M. LAWRENCE	MANCHESTER
22	BRETT W. VAUGHN	AMHERST	JENNIFER A. MATTE	MERRIMACK
22	RONALD J. LATERZA	MERRIMACK	TRUDY L. GIORDANO	MERRIMACK
22	JON W. TRAVER	MERRIMACK	KELLEY R. COLE	MERRIMACK
23	SCOTT L. LERNER	MERRIMACK	JILL R. LEPPANEN	MERRIMACK
28	PAUL A. TREPANEY	MERRIMACK	KELLY M. SMITH	MERRIMACK
29	PETER F. MCLAUGHLIN	MERRIMACK	CATHERINE J. HODGDON	MERRIMACK
29	BRIAN M. LONG	MERRIMACK	HEATHER A. MAGUIRE	MERRIMACK
29	JAMES A. EKINS	MERRIMACK	PATRICIA K. DUVAL	MERRIMACK
29	MICHAEL C. WARHOLA	MERRIMACK	CYNTHIA J. TURAJ	LITTLETON
JULY 2002				
6	GEORGE R. STACEY	MERRIMACK	JENNIFER J. WALKER	MERRIMACK
7	GEORGE W. ALLARD	MERRIMACK	SUZANNE C. LEMIEUX	MERRIMACK
12	JEFFREY C. EKBERG	NASHUA	TRACI L. ENTREKIN	MERRIMACK
13	MICHAEL J. MUSTO	MERRIMACK	DEBRA A. MCDONALD	MERRIMACK
14	RICHARD CHASTNEY	HAVERHILL, MA	CHIN-SIM KANG	MERRIMACK
19	MATTHEW G. MACDONALD	MERRIMACK	DANIELA C. DE LUCA	NASHUA
20	MARK D. LAYDEN	MERRIMACK	MARY B. BANACH	EXETER
20	TIMOTHY P. BOUGHTER	MERRIMACK	AMY L. LAVOIE	MERRIMACK
20	THOMAS M. CARDIN	MERRIMACK	CHERIE A. LAMBERT	MERRIMACK
20	KENNETH S. HOWE	MERRIMACK	JOEY L. BLEKITAS	MERRIMACK
20	STEVEN T. HENRY	WEARE	JANET M. JOHNSON	MERRIMACK
21	KRIS R. VOSE	AMHERST	JAMIE C. HUPPER	MERRIMACK
27	CHARLES P. HAIGLER	MERRIMACK	LISA J. GUAY	MERRIMACK
27	ROBERT M. CHITTISTER	MERRIMACK	ROBYN M. NACE	MERRIMACK
27	PAUL A. COMPTON	CHARLOTTE, NC	ELIZABETH C. MARTEL	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
27	STEVEN R. MILLS	MILFORD	CHRISTINE M. BEAUPRE	MERRIMACK
27	MARK L. CARTER	MERRIMACK	DOROTHY C. FISCHER	MERRIMACK
27	JAMES G. POLT	MERRIMACK	SHARON A. GILLIS	MERRIMACK
AUG. 2002				
3	MARK T. TATA	PLAINVILLE, CT	MICHELLE L. GSCHWIND	MERRIMACK
4	AARON D. ROCHETTE	MERRIMACK	ANDREA K. WILLIAMS	FRANCESTOWN
7	RICHARD S. GALVIN	MERRIMACK	JESSICA L. OUELLETTE	MERRIMACK
9	DONALD C. FERGUSON	MERRIMACK	GERILYN B. GOEHRING	MERRIMACK
9	JOSEPH P. GEIGER	MERRIMACK	JOANNE D. KELLY	MERRIMACK
10	FRANCIS S. COVIELLO	BELMONT	BETH E. BULLERWELL	MERRIMACK
10	RYAN J. MURRAY	BELMONT, MA	CATHERINE BOMBARDIER	MERRIMACK
10	KEITH A. PHILLIPS	MERRIMACK	CASSANDRA L. BOULEY	MERRIMACK
10	PAUL A. SENEAL	MERRIMACK	MICHELLE L. CLOUTIER	MERRIMACK
10	PAUL R. DEKARSKI	MERRIMACK	JENNIFER L. FRUCI	MERRIMACK
10	GREGORY J. BERGERON	MERRIMACK	HEATHER J. OUELLETTE	MERRIMACK
15	KENNETH R. BOUCHARD	MERRIMACK	JAMIE L. THOELE	MERRIMACK
16	WILLIAM J. MITCHELL	MERRIMACK	LUANA S. COSTA	LOWELL, MA
17	ROBERT T. HAYES	MERRIMACK	ANDREA K. SILVA	MERRIMACK
17	CHARLES L. SHEPARD	MERRIMACK	CATHERINE M. BOWLER	MERRIMACK
17	JONATHAN A. BURBANK	MERRIMACK	JENNIFER M. AREL	MERRIMACK
17	JAMES R. PAQUIN	MERRIMACK	BRENDA M. COUTURIER	MERRIMACK
17	MICHAEL E. FLOWER	MERRIMACK	GAIL B. STOUT	MERRIMACK
24	WILLIAM A. ELLSWORTH	MERRIMACK	DARLENE E. MUNROE	MERRIMACK
28	DOMINIC C. CILLO	MERRIMACK	LAURETTE M. COLEMAN	MERRIMACK
28	ALBERT D. FLORES BONILLA	MERRIMACK	MEREDITH L. MOORE	MERRIMACK
31	TROY T. TAYLOR	CALEDONIA, MI	PATRICIA A. KASKO	MERRIMACK
31	JEFFREY F. JUNEAU	MERRIMACK	AMY L. TANCREDE	MERRIMACK
SEPT. 2002				
1	PAUL N. LALIBERTE	MERRIMACK	SYLVIE P. PARE	MERRIMACK
1	HELMUT PETERSEN	MERRIMACK	TAMMY L. BEERS	MERRIMACK
7	JAMIE D. MARTIN	MERRIMACK	LYDIA FLANAGAN	MERRIMACK
7	JOHN F. HAGGERTY	WINCHESTER, MA	APRIL B. HILLIARD	MERRIMACK

**DEATHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 2002**

DATE	NAME OF DECEASED	PLACE OF DEATH
OCTOBER, 2001		
2	TODD P. GAGNON	MANCHESTER
4	JANET MCKENNA	MERRIMACK
12	ELIZABETH J. STARR	NASHUA
14	ROBERT G. ANNAN	MANCHESTER
26	ERNEST C. BURKE	MERRIMACK
26	JEFFREY A. LAFOND	MERRIMACK
27	CARMELLA M. SCOPA	NASHUA
29	FAY W. READ	NASHUA
NOVEMBER, 2001		
4	IRENE ROBERTS	NASHUA
6	KENNETH J. MASON	BOSTON, MA
19	MARGARET L. DWYER	BURLINGTON, MA
22	THERESA M. PEROZZI	MERRIMACK
26	LORRAINE M. LAROUCHE	MANCHESTER
DECEMBER, 2001		
1	JEFFREY P. ESBJORN	NASHUA
1	RICHARD E. DAMERY	NASHUA
3	JAMES H. SPRIGGS	NASHUA
5	RICHARD H. PERAULT	NASHUA
6	RICHARD A. BROWN	BROCKTON, MA
8	FLORENCE D. GAMSBY	MERRIMACK
9	JOHN F. JOYAL	MERRIMACK
11	CHARLES W. DELUCA	MERRIMACK
15	IRENE R. ADAMS	NASHUA
16	RAYMOND J. CASEY	MANCHESTER
JANUARY, 2002		
2	CLARENCE R. MCCONNEY	MANCHESTER
14	JOHN AHEARN	NASHUA
15	ROSS B. MCKINLEY	MERRIMACK
20	GERTRUDE I. NEUBERGER	BEDFORD
20	MARGUERITE M. GRIFFIN	NASHUA
22	ARTHUR F. FRENCH	MERRIMACK
27	SUZANNA M. ALMANZAR	MERRIMACK
FEBRUARY, 2002		
4	LOUIS H. WATKINS	MANCHESTER
5	GINETTE TURCOTTE	MERRIMACK
14	MARY F. MAYHEW	MERRIMACK
14	EVELYN FITTS	MERRIMACK
16	ROSEMARY H. REUTER	MANCHESTER
17	DANIEL C. BERNARDIN	MERRIMACK
22	ROBERT W. PEASE	NASHUA

DATE	NAME OF DECEASED	PLACE OF DEATH
25	LEONARD JERLINSKI	NASHUA
MARCH, 2002		
2	DOROTHY M. TINLEY	MERRIMACK
5	RUTH E. MCCORMACK	MERRIMACK
5	PATRICIA A. BLAKE	ROCHESTER, NY
10	CHARLES J. FINOCHIARO	MANCHESTER
11	JOHN F. COTTER	NASHUA
15	JOAN ROBBIE	BEDFORD
15	ELIZABETH H. AHRENS	HUDSON
17	WILLIAM S. STEWART	MANCHESTER
17	LOUIS C. BALBAN	NASHUA
18	GLENNA B. PHILIBOTTE	MANCHESTER
18	CECILE MOQUIN	MERRIMACK
24	MARY L. CHAMPAGNE	NASHUA
26	JOHN J. COYLE	MERRIMACK
28	ERNA E. WHEATLEY	MERRIMACK
29	GLENNA E. READ	PLYMOUTH
APRIL, 2002		
2	TERESA M. SCHULTZ	MERRIMACK
4	RAYMOND R. LESSARD	MERRIMACK
6	KATHLEEN I. NORMAN	NASHUA
10	MARY B. CONSTANTINE	MERRIMACK
14	LOUISE KOLBE	MANCHESTER
MAY, 2002		
3	EDWARD R. SMITH	NASHUA
5	MARIE J. PEZZINI	MERRIMACK
11	LINDA A. ROGERS	NASHUA
16	MARGARET E. COX	BEDFORD
17	LENNART M. GRUPPOSO	MERRIMACK
17	STEPHEN E. PIERCE	NASHUA
18	RITA O. PARADIS	MERRIMACK
19	ARLEAN M. PIKE	NASHUA
21	DANIEL G. PELOQUIN	NASHUA
25	OSCAR E. DECATO	NASHUA
25	CHRISTINE L. BROWN	NASHUA
JUNE, 2002		
1	GEORGE M. ANDRZEJEWSKI	SALEM
11	WILLIAM G. SILLS	NASHUA
14	ARTHUR J. OUILLETTE	MERRIMACK
23	GERALD ZABELL	NASHUA
25	MICHAEL J. TURCIO	NASHUA
JULY, 2002		
6	JOANNE P. LANGIS	NASHUA
6	WILLIAM J. RUTKOWSKI	NASHUA
8	PHYLLIS A. MILLINA	MERRIMACK

Sample
OFFICIAL BALLOT
ANNUAL TOWN ELECTION
MERRIMACK, NEW HAMPSHIRE
APRIL 8, 2003

BALLOT 1 OF 4

TOWN CLERK

INSTRUCTIONS TO VOTERS

- A. TO VOTE, completely fill in the OVAL to the RIGHT of your choice (s) like this: ●
- B. Follow directions as to the number of candidates to be marked for each office.
- C. To vote for a person whose name is not printed on the ballot, write the candidate's name on the line provided and completely fill in the OVAL.

SELECTMEN

(3 Years) Vote for not
more than two (2)

"DICK" HINCH ☐

"FRAN" L'HEUREUX ☐

CAROLYN G. WHITLOCK ☐

(Write-in) ☐

(Write-in) ☐

SELECTMAN

(1 Year) Vote for not
more than one (1)

"NORM" CARR ☐

RICHARD DUMONT ☐

STANLEY R. HEINRICH ☐

MICHAEL MCKEON ☐

JONATHAN E. O'KEEFE ☐

(Write-in) ☐

**TRUSTEE OF THE
TRUST FUNDS**

(3 Years) Vote for not
more than one (1)

JOHN E. LYONS ☐

(Write-in) ☐

BUDGET COMMITTEE

(3 Years) Vote for not
more than four (4)

NATHANIEL "NAT" L. FAIRBANKS ☐

NANCY GAGNON ☐

CAROL J. LANG ☐

"CHUCK" MOWER ☐

CARMEN VACCHIANO ☐

(Write-in) ☐

(Write-in) ☐

(Write-in) ☐

(Write-in) ☐

BUDGET COMMITTEE

(1 Year) Vote for not
more than one (1)

PAUL HASENFUSS ☐

MARK P. MERCIER ☐

(Write-in) ☐

LIBRARY TRUSTEES

(3 Years) Vote for not
more than two (2)

ROBERT "BOB" N. KELLEY ☐

CAROL J. LANG ☐

(Write-in) ☐

(Write-in) ☐

TREASURER

(3 Years) Vote for not
more than one (1)

LINDA B. WILSON ☐

(Write-in) ☐

**TOWN CLERK/
TAX COLLECTOR**

(3 Years) Vote for not
more than one (1)

DIANE POLLOCK ☐

(Write-in) ☐

ZONING QUESTIONS

Article 2. Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 1.03, Definitions, and Section 2.02.1(B)(2) District R-Permitted uses, to provide clearer standards for approving special exceptions for Accessory Dwelling Units?

YES ☐

NO ☐

Article 3. Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 3.09, Special Exceptions, to add additional Special Exception requirements that must be met by applicants for additions to nonconforming structures to more clearly reflect the intent of this section of the ordinance?

YES ☐

NO ☐

Article 4. Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 8.09 of the Zoning Ordinance to state the current Legal standards for the granting of a variance?

YES ☐

NO ☐

TURN BALLOT OVER AND CONTINUE VOTING

ZONING QUESTIONS CONTINUED

Article 5. Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 8.07 to provide that variances and special exceptions granted by the Zoning Board of Adjustment are valid for two years and expire if no building permit or other land use approval in reliance on the ZBA approval is issued? YES ☐
NO ☐

Article 6. Are you in favor of the adoption of Amendment No. 5 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2, Establishment of Districts, by adding a new Section 2.02.6 entitled Sexually Oriented Businesses, in order to prevent the inappropriate location and concentration of sexually oriented businesses in the Town, to protect minors from potentially harmful influences and prevent problems of blight and deterioration which accompany and are brought about by the inappropriate location and concentration of sexually oriented businesses? YES ☐
NO ☐

Article 7. Are you in favor of the adoption of Amendment No. 6 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02(A), Permitted Uses-General, to permit the installation of solar, wind or other renewable energy systems intended primarily for on-site use in accordance with applicable health and safety requirements in all zoning districts? YES ☐
NO ☐

Article 8. Are you in favor of the adoption of Amendment No. 7 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02(B) and Section 2.02.4(A) to more clearly reflect when the Planning Board shall adopt standards to ascertain whether proposed land uses comply with general use standards pertaining to odors, fumes, smoke, dust, vibrations, noise, light or other objectionable features? YES ☐
NO ☐

Article 9. Are you in favor of the adoption of Amendment No. 8 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 1.03(A)(34) to replace the definition of the term "mobile home" with the term "manufactured housing" as defined in NH RSA 674:31? YES ☐
NO ☐

QUESTIONS

Article 10. Shall the Town vote to raise and appropriate the sum of \$8,000,000 for the construction, equipping and occupancy of a new library building, and to authorize the issuance of not more than \$5,800,000 of bonds or serial notes in accordance with the Municipal Finance Act (RSA 33), and to authorize the Board of Selectmen to issue, negotiate, sell and deliver said bonds or notes and to determine the rate of interest, the maturity, and other terms pertaining thereto; furthermore to authorize the withdrawal of \$2,000,000 from the Library Construction Capital Reserve Fund, accept \$125,000 from the Library Trustees Special Funds and to use \$75,000 of interest earned on the investment of related bond proceeds as offsetting revenues. Additionally, to raise and appropriate the sum of \$170,000 for the purpose of 2003-04 bond issuance costs and interest on said bonds or serial notes, to name the Board of Library Trustees as agent to expend, and authorize the Board of Library Trustees and the Board of Selectmen to take any other actions or pass any other vote relative to said purpose and financing? (By Petition) (60% ballot vote required) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 15-0-0) YES ☐
NO ☐

Article 11. Shall the Town raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles and other appropriations voted separately, the amount set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$24,369,775? Should this Article be defeated, the operating budget shall be \$21,795,847, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Budget Committee 14-0-0) (Recommended by the Board of Selectmen 5-0-0) YES ☐
NO ☐

Article 12. Shall the Town vote to:

- A. Raise and appropriate the sum of \$1,500,002 to construct and equip a new solid waste transfer facility at the Fearon Road a/k/a Lawrence Road Landfill site (rescinding that part of Article 25 of the 2002 Town Meeting that could prevent a transfer facility from being constructed at that site) and to raise said sum, without taxation, by authorizing use/transfer of the June 30, 2003 General Fund Surplus for this purpose;
- B. Rescind Article 17 of the 1988 Town Meeting, which created the Solid Waste Disposal Revenue Fund and transfer to the General Fund all monies (approximately \$1,500,000) in said revenue fund as of June 30, 2003; and
- C. Reduce the operating budget, Article 11 in the solid waste disposal line by an amount up to \$376,691 to reduce taxes.

It is understood that if this article fails that it is the intent of the town to enter into a contract for curbside collection of solid waste and to operate a drop-off and recycling facility on Fearon Road a/k/a Lawrence Road. (Recommended by the Board of Selectmen 4-1-0) (Not Recommended by the Budget Committee 7-6-0) YES ☐
NO ☐

GO TO NEXT BALLOT TO CONTINUE VOTING

**ABSENTEE
OFFICIAL BALLOT
ANNUAL TOWN ELECTION
MERRIMACK, NEW HAMPSHIRE
APRIL 8, 2003**

BALLOT 2 OF 4

TOWN CLERK

QUESTIONS CONTINUED

Article 13. Shall the Town vote to appropriate \$1,500,001 without further taxation, for a six-month curbside pick-up and recycling program of solid waste servicing all residents (including condominiums), obtaining this money by:

- A. Voting to rescind Article 17 of the 1988 Town Meeting, which created the Solid Waste Disposal Revenue Fund, and to transfer to the General Fund all monies in said revenue fund on June 30, 2003.
- B. By voting to appropriate the necessary \$1,500,001 from the General Fund to be used for a six-month contract for curbside pickup with recycling with a private vendor beginning on December 31, 2003, when the landfill closes, together with:
- C. Engineering work to increase the safety of Lawrence Road and other ancillary work at the Fearon/Lawrence Road site for the handling of bulky items and yard waste, in accord with the plans of the Ad-Hoc Committee on Solid Waste. (By Petition) (Not Recommended by the Board of Selectmen 4-1-0) (Not Recommended by the Budget Committee 9-5-0)

YES ☐

NO ☐

Article 14. Shall the Town vote to raise and appropriate the sum of \$350,000 to be added to the Library Construction Capital Reserve Fund? (By Petition) (Passage of Article #10 concerning the construction of a new library will render this article null and void) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-3-0)

YES ☐

NO ☐

Article 15. Shall the Town vote to raise and appropriate the sum of \$95,000 for the purchase and installation of a diesel powered generator with a 24-hour base tank to be located at the Masticola Middle School for emergency shelter purposes? This is a special warrant article, per RSA 32:3 (VI), reflecting an appropriation that will not lapse until the monies are expended, or June 30, 2008, whichever is the earliest. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 15-0-0)

YES ☐

NO ☐

Article 16. Shall the Town vote to establish, in accordance with RSA 35, an Emergency Traffic Signal Pre-emption System Capital Reserve Fund, for the purpose of replacing, updating and installing emergency traffic signal pre-emption controls on all appropriate intersections in town which will allow fire, rescue and ambulance vehicles to gain control of and move safely through the intersections; to raise and appropriate the sum of \$85,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend? (By Petition) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 13-0-0)

YES ☐

NO ☐

Article 17. Shall the Town vote to raise and appropriate an amount up to \$50,000 or 100% of the unencumbered surplus funds remaining on hand in the Library Operating Budget at the end of the fiscal year 2002-2003, whichever amount is less, and transfer that amount to the Library Construction Capital Reserve Fund? (By Petition) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-3-0)

YES ☐

NO ☐

Article 18. Shall the Town vote to authorize the Board of Selectmen pursuant to RSA 658:10 to provide one or more additional polling places within the Town of Merrimack and to determine the boundaries of the voting district to be served by each such additional polling place?

YES ☐

NO ☐

Article 19. Shall the Town vote pursuant to RSA 31:39-a to adopt the following Code of Ethics?

**Town of Merrimack
Code of Ethics
For Town Officials, Board Members and Employees**

PREAMBLE

It is the policy of the Town of Merrimack to uphold, promote and demand the highest standards of ethics and conduct from all of its employees and officials, whether elected, appointed or hired. The Board of Selectmen, all Town employees and all members of Town boards, commissions, and committees shall maintain the highest standards of personal integrity, truthfulness, honesty and fairness in discharging their public duties, and never abuse their positions or powers for improper or personal gain.

THE CODE

- I. No conflicts of interest
- II. A duty to recuse
- III. A duty to disclose

CONTINUES ON BACK OF BALLOT

TURN BALLOT OVER AND CONTINUE VOTING

QUESTIONS CONTINUED

Article 19. Continued.....

IV. No unfair personal use of town property

V. No misuse of confidential information

VI. No improper gifts

VII. A duty to cooperate

VIII. Fair and equal treatment

IX. Exemption Period

PURPOSE

The purpose of this code is to establish guidelines for the ethical standards of conduct for town officials, board members and employees.

We expect our public servants and volunteers to act in the best interest of the town.

We expect town officials, board members and employees to disclose any personal, financial or other interests in matters affecting the town that come before them for action.

We expect town officials, board members and employees to remove themselves from decision making if they have a conflict of interest.

We expect town officials, board members and employees to be independent, impartial, and responsible to their fellow townspeople in their actions.

We expect that the town's official decisions and policies be made through the proper channels of government.

We expect that public office or a volunteer position in our town not be used for personal gain. It is important that the public has confidence in the integrity of its government and that town officials, board members, volunteers and employees have an opportunity to protect their personal reputation.

This code establishes a process by which one may obtain guidance regarding potential ethical issues and it establishes a course of action for resolving disputes in a manner that is fair to all of the parties involved.

EXPLANATION OF CODE PROVISIONS

I. No Conflicts of Interest

Officials, board members and employees of the Town of Merrimack shall avoid conflicts of interest.

As a town official, board member or employee, you shall not participate in any matter in which you, or a member of your family, have a personal interest that may directly or indirectly affect or influence the performance of your duties. In such instances, you shall recuse yourself from discussion and decision-making. Recusal means to remove yourself completely from all further participation in the matter in question.

Officials, board members or employees who have been recused shall immediately leave the room or shall seat themselves with the other members of the public who are present. When recused, you shall not participate in further discussions, unless you clearly state for the record that you are doing so only as a general member of the public. As a recused person, you shall not deliberate or vote on the matter in question.

II. A Duty to Recuse in Quasi-Judicial Actions

A "quasi-judicial action" is any action where the board or committee you are a member of is acting like a judge or a jury. For example, when your board or committee has a duty to notify the potential parties, hear the parties, and can only decide on the matter after weighing and considering such evidence and arguments as the parties choose to lay before you, you are involved in a quasi-judicial action. The work of the planning and zoning boards is largely quasi-judicial. Not only do officials, board members and employees of the Town of Merrimack have a duty to recuse themselves as outlined in the section above, you must recuse yourself in a quasi-judicial action if you would not be qualified to sit as a juror in that case. For example, jurors are not qualified to sit in a case if they have advised or assisted either party in a matter being decided, are prejudiced to any degree regarding the pending matter, or believe they cannot for any reason be totally fair and impartial. As a representative of the Town of Merrimack, you are expected to hold yourself to this same standard.

III. A Duty to Disclose

As an official, board member or employee of the Town of Merrimack, you shall not participate in the conduct of business on behalf of the Town or enter into discussion or deliberation of any matter without first, publicly and on the record, stating all possible conflicts that may exist between you and your family, and the principals or the issue under consideration.

CONTINUES ON NEXT BALLOT

GO TO NEXT BALLOT TO CONTINUE VOTING

**ABSENTEE
OFFICIAL BALLOT
ANNUAL TOWN ELECTION
MERRIMACK, NEW HAMPSHIRE
APRIL 8, 2003**

BALLOT 3 OF 4

TOWN CLERK

QUESTIONS CONTINUED

Article 19. Continued.....

IV. No Unfair Personal Use of Town Property

No official, board member or employee of the Town of Merrimack shall use town property, services, or labor personally, or make the same available to others unless such use is available to other residents upon request on equal terms.

V. No Misuse of Confidential Information

No official, board member or employee of the Town of Merrimack shall use any confidential information acquired by virtue of that individual's official position for personal benefit, or for the benefit of any other person or business. This does not apply to information, which is readily available to the general public.

In addition, no official, board member or employee of the Town of Merrimack shall violate the privacy of others by publicizing, gossiping, or discussing information confidentially acquired in the course of official duties without a legitimate reason to do so.

VI. No Improper Gifts

No official, board member or employee of the Town of Merrimack shall accept a gift (or allow acceptance of such gift by a family member) from any individual, group, or corporation that has or is likely to have a matter pending before the board, committee, or commission on which the official or employee serves. This provision of the code is not meant to apply to gifts traditionally exchanged between family members at holidays or birthdays, for example.

VII. A Duty to Cooperate

All officials, board members and employees of the Town of Merrimack shall cooperate with the Ethics Committee regarding any complaint or inquiry alleging violation of this Code of Ethics.

VIII. Fair and Equal Treatment

Acting in their official capacity, all officials, board members and employees of town government shall give each and every person fair and equal treatment. No official, board member or employee shall in the course of their official duties give or deny any person special consideration, advantage, or treatment as a result of the person's public status, position, sex, race, religion, creed, sexual orientation, or national origin.

IX. Exemption Period

Any Town Official, Board Member or Employee elected, appointed or employed on or before the effective date of this Code of Ethics, shall be exempt from its provisions until April 8, 2004.

DEFINITIONS OF TERMS

As used in this ordinance, the following terms shall have the meanings indicated:

Board: Any board, committee or commission, permanent or special, established by the Selectmen under New Hampshire law.

Complainant: A resident of the Town of Merrimack who has submitted a petition to the Ethics Committee requesting an inquiry or alleging a violation of the Code of Ethics.

Conflict of Interest: A situation, circumstance, or financial interest that has the potential to cause a private or personal interest to interfere with the proper exercise of a public duty.

Employee: A person who is paid by the Town of Merrimack for his/her services, but who is not an independent contractor.

Ethics Committee: The committee established by Section IV of this ordinance.

Family: Any person who is related to the official, board member or employee in one of the following ways: spouse, parent, grandparent, child, grandchild, sibling, or similar relation to the individual's spouse. This includes all persons who are members of the same household as the official, board member or employee in question, regardless of whether they are related by blood or marriage.

Interest: Any legal or equitable right, share, or claim, whether or not subject to an encumbrance or a condition, which is owned or held, in whole or in part, jointly or severally, including but without limitation, a right, share or claim to land.

Official: Any elected or appointed officer, board member, or agent of the Town of Merrimack.

Principals: Those people who are the subject of the action or application that is before the board.

CONTINUES ON BACK OF BALLOT

TURN BALLOT OVER AND CONTINUE VOTING

QUESTIONS CONTINUED

Article 19. Continued.....

Public Servant: A person who serves the town of Merrimack in an official capacity, whether elected or appointed, paid or unpaid, any town official, board member or employee.

Recuse: Officials, board members or employees who have been recused from a matter, shall remove themselves completely from all further participation in the matter in question. Officials, board members or employees who have been recused shall immediately leave the room or shall seat themselves with the other members of the public who are present. The recused persons shall not participate in further discussions, unless they clearly state for the record that they are doing so only as general members of the public. Recused persons shall not deliberate or vote on the matter in question.

Respondent: Board member or employee named in a petition submitted to the Ethics Committee as an inquiry or alleging a violation of the Code of Ethics.

Resident: A resident of the Town of Merrimack.

Quasi-judicial Action: Any action where the board or committee has a duty to notify the potential parties, hear the parties, and can only decide after weighing and considering such evidence and arguments as the parties choose to lay before them.

Town: The Town of Merrimack, including all of its departments, boards, commissions, and committees.

EXCLUSIONS

The provisions of this Code of Ethics shall not be interpreted so as to bar:

- A. Any official, board member or employee who is a resident of the Town of Merrimack from fully participating in any Town Meeting;
- B. Acceptance of donations for the expressed purpose of financing a political campaign, provided such contributions are reported in accordance with all local, state and federal laws that pertain to such donations;
- C. Participation in a matter that relates to a person or business from which an official, board member or employee has merely purchased goods or services, if the individual in question has no other conflict of interest relating to that person or business;
- D. Police officers, fire fighters, and other emergency personnel from acting in the course of their official capacities when responding to emergencies in accordance with the rules and regulations of their departments; and,
- E. Supervisors of Town employees from appropriately carrying out personnel policies.

MERRIMACK ETHICS COMMITTEE

The Town of Merrimack shall establish an Ethics Committee to:

Educate officials, board members and employees of town government regarding the provisions of the ethics code.

Provide advice and counsel to officials, board members and employees regarding ethical issues with which they are confronted,

Hear and resolve ethics complaints, which are filed against officials, board members and employees of town government.

A. Formation of the Ethics Committee

- 1. The Ethics Committee shall consist of five residents of the Town of Merrimack. A quorum of three or more committee members shall be necessary to hear any complaint that is filed.
- 2. Initially, a Committee composed of the Town Moderator, the Chairman of the Board of Selectmen and the Town Manager shall appoint five residents to serve on the Ethics Committee for a one-year term.
- 3. Beginning in April 2004, the voters of the Town of Merrimack shall elect residents to fill all five positions on the Ethics Committee. At the first election two members will be chosen for one-year terms; two members shall be chosen for two-year terms and one member will be chosen for a three-year term. At future elections, as terms expire, all members of the committee shall be chosen for three-year terms.
- 4. Should a vacancy in the committee arise, the remaining members of the Ethics Committee shall elect a town citizen to serve out the remainder of the term. Any tie shall be resolved by the vote of the Town Moderator.
- 5. The members of the Ethics Committee shall elect a chairperson on an annual basis.

CONTINUES ON NEXT BALLOT

GO TO NEXT BALLOT TO CONTINUE VOTING

**ABSENTEE
OFFICIAL BALLOT
ANNUAL TOWN ELECTION
MERRIMACK, NEW HAMPSHIRE
APRIL 8, 2003**

BALLOT 4 OF 4

TOWN CLERK

QUESTIONS CONTINUED

Article 19. Continued.....

B. Education

1. At the time that each newly elected or appointed official, board member or employee takes the oath of office, they shall receive a copy of this code, and acknowledge in writing that they have received a copy of this code.
2. The Ethics Committee shall hold a meeting each spring for newly elected or appointed officials, board members and employees so they may familiarize themselves with the provisions of this code.
3. It shall be the responsibility of the supervisor of any new employee to ensure that the new employee familiarizes themselves with the provisions of this code.

C. Inquiries

The Ethics Committee shall establish a mechanism by which officials, board members, employees and residents of the Town of Merrimack may obtain advice and counsel from the committee regarding ethical issues that may arise from time to time.

Upon request of a town official, board member or employee, the Ethics Committee may issue a written advisory opinion in response to such an inquiry.

D. Complaints

1. The Ethics Committee shall:

- a. have the power to investigate all written complaints, which are filed;
- b. establish forms by which officials, board members, employees, and residents of the Town of Merrimack may file complaints or request that an inquiry be made;
- c. only review complaints based on alleged violations of Sections I - 8 of this ordinance.

All such requests or complaints must be in writing, shall specify the provision of the code which the complainant believes was violated, and must be signed by a resident of Merrimack.

When signing the complaint, the complainant shall certify that he or she has read the Code of Ethics, that they believe the matter within the complaint is a fair subject of inquiry, and they have exhausted all other avenues of relief available to them within our town government.

2. Any official, board member or employee against whom a written complaint is filed shall be given a copy of the complaint, and upon written request shall be afforded an opportunity to be heard and to present evidence to the Ethics Committee.
3. The Ethics Committee shall have sole discretion for setting rules regarding the conduct of hearings. The committee shall seek to make sure that both the complainant and the respondent have an opportunity to be heard and to present evidence, but the committee may limit the testimony and evidence, which is presented to it if in the opinion of the committee the testimony and evidence in question is irrelevant, unnecessary, redundant, or unreliable.
4. The Ethics Committee may require, with sufficient written notice, any official, board member or employee of town government to appear before it to provide testimony regarding pending complaints. The Ethics Committee, for this purpose, may administer oaths and require the production of evidence such as documents.
5. Within thirty (30) days of concluding an investigation into a written complaint, the Ethics Committee shall issue a written statement setting forth its findings. The Ethics Committee shall not have the power to impose any monetary or other penalty, only to issue a written statement as set forth above.

YES ☐

NO ☐

TURN BALLOT OVER AND CONTINUE VOTING

QUESTIONS CONTINUED

Article 20. Shall the Town vote to have the Board of Selectmen adopt the following resolution?

Whereas, New Hampshire residents pay the 12th highest cost of insurance in the country; and

Whereas, the cost of health insurance premiums for families has increased by 45% over the past three years; and

Whereas, 100,000 New Hampshire residents have no health coverage and 77% of them have a full-time worker at home; and

Whereas, due to these rising costs almost half of New Hampshire's small business cannot afford health coverage for their employees, therefore be it resolved

That we, the citizens of Merrimack, New Hampshire, call on our elected officials from all levels of government, and those seeking office, to work with consumers, businesses, and health providers to ensure that:

- Everyone, including the self-employed, unemployed, un- and underinsured, and small business owners has access to an affordable basic health plan similar to what federal employees receive;
- Everyone, including employers, consumers, and the state, local and federal government makes a responsible and fair contribution to finance the health care system;
- Everyone receives high quality care that is cost efficient and medically effective; and
- That these efforts help control the skyrocketing costs of health care.

YES ☐

NO ☐

(By Petition) (This resolution is non-binding and represents no fiscal impact.)

Article 21. Shall the Town vote to rescind Article 17 of the 1988 Town Meeting, which created the Solid Waste Disposal Revenue Fund, and to transfer to the General Fund all monies in said revenue fund at June 30, 2003; all of said monies to be used for property tax abatement? This article will be invalid if any warrant article proposing an alternate use of this money for solid waste disposal is approved. (By Petition)

YES ☐

NO ☐

Article 22. Shall the Town vote to change the location of the "bulky item drop off site" as indicated in Article #12 and Article #13 which is currently proposed to be built on Fearon Road a/k/a Lawrence Road in the Town of Merrimack to Town owned land off Mast Road in the industrial area for the purpose of reducing traffic on Lawrence Road provided however, this Article 22 shall only be binding on the Board of Selectmen if they determine that it is legal and practical to locate the bulky item drop off site at the Waste Water Treatment Plant on Mast Road? (By Petition)

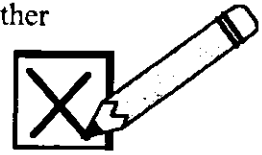
YES ☐

NO ☐

YOU HAVE NOW COMPLETED VOTING

2003 OFFICIAL BALLOT SUPPLEMENTARY INFORMATION

Merrimack residents will have an opportunity to vote on the proposed budget and other Town matters by answering "yes" or "no" to the articles on the official ballot that will be used in conjunction with the annual election to be held between 7 AM and 8 PM on April 8. If you live north of Amherst Street or Greeley Street, your polling place will be at the Masticola Middle School All-Purpose Room at 26 Baboosic Lake Road. If you live on or south of Amherst Road or Greeley Street, your polling place will be at St. John Neumann Church at 708 Milford Road (Route 101A).

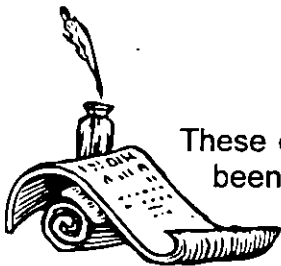


The following information is provided as a public service to enable citizens to better understand the matters on which they will be voting. Additional information may be obtained by calling the Selectmen's Office at 424-2331.

ARTICLE 1 ELECTION OF PUBLIC OFFICIALS

To vote, completely fill in the box next to your choice on the ballot. Follow the directions as to the number of candidates to be marked for each office. To vote for a person whose name is not printed on the ballot, write the candidate's name on the line provided and completely fill in the box.

ARTICLES 2-9 ZONING ORDINANCE AMENDMENTS



These eight articles reflect amendments to Town Zoning Ordinances that have been proposed by the Planning Board. Each is explained briefly below. Additional information and associated maps may be obtained by calling the Community Development Department at 424-3531.

Estimated 2003 Property Tax Impact: None

Article 2. Accessory Dwelling Units (ADUs) are intended to be secondary dwelling units located within single-family homes that are designed for the use of family members. The creation of an ADU is not intended to convert a single-family home into a two-family home. While the existing ordinance contains provisions to regulate unit size, occupancy, and certain internal design features, the ordinance lacks provisions that address the functional relationship between an ADU and the principal dwelling or provisions that address exterior design issues. This proposed amendment would restrict the use of separate garages, driveways, utilities, and other improvements associated with the development of ADUs to maintain the functional relationship between an ADU and a principal dwelling while preserving the appearance of the home as a single-family residence. The amendment would also move certain ADU requirements from the *Definitions* section of the ordinance to the *Residential* section of the ordinance.



Article 3. Section 3.09 of the Zoning Ordinance was adopted in 2001 to make it easier for the owners of homes and buildings, which do not meet current zoning setback requirements because they were built before zoning existed or because they were built to meet zoning requirements that have since been changed, to make additions and other improvements without having to obtain a variance. This amendment would continue to allow such property owners to make improvements, but would require that all reasonable efforts be made to comply with existing zoning requirements.

Article 4. In 2001 the New Hampshire Supreme Court decided a case that established a three-part test for determining whether or not a petitioner for a variance met the *hardship* criterion. Since that time, the Zoning Board of Adjustment (ZBA), amended the findings-of-fact forms that its members use when deciding a case to reflect this three-part test. This Article would amend Section 8 of the Zoning Ordinance to make the criteria in the ordinance consistent with the ZBA's findings-of-fact forms.

Article 5. Currently, the validity period for variances and special exceptions granted by the ZBA is nine months. Recent ZBA cases and court decisions, however, have brought the applicability of this validity period into question and raised doubts over the reasonableness of the nine-month limit. This amendment would increase the validity period to two years and would more clearly define the actions or circumstances that would or would not cause an approval to expire.



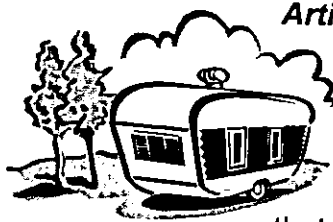
Article 6. The existing Sexually Oriented Business section of the Zoning Ordinance was adopted to regulate the areas in which sexually oriented businesses (SOBs) could be located to protect the community from certain secondary impacts related to crime, harm to minors, property values, and other areas of concern. Recent court decisions, however, have scrutinized the record on which a SOB ordinance has been adopted in addition to the wording of the actual ordinance itself. To protect Merrimack's SOB ordinance from a legal challenge, the Planning Board has reexamined various reports and studies related to the impacts of SOBs, has made sure that these reports and studies are included in the record, and has proposed that this section of the ordinance be readopted in its current form to provide continued protection for the community.



Article 7. A change to state law was recently passed encouraging the installation of renewable energy systems such as solar panels, windmills, and other similar systems, as well as prohibiting the undue restriction of such systems in local ordinances. This amendment would allow renewable energy systems intended for on-site use to be installed in any zoning district so long as all required health, safety, and building codes are adhered to.



Article 8. This amendment is intended to add *light* to the existing list of potentially injurious, noxious, or offensive impacts that can result from development that is cited in the Zoning Ordinance and to clarify the Planning Board's role in adopting regulations to address such impacts.



Article 9. The Zoning Ordinance currently provides a definition for the term *Mobile Home* and uses that term in various sections of the ordinance. In the state statutes, however, the term *Mobile Home* has been replaced with the term *Manufactured Housing*. This amendment would replace the definition of *Mobile Home* with the current state definition for *Manufactured Housing* and would specify that the term *Mobile Home* should be understood to mean *Manufactured Housing* anywhere that it appears in the Zoning Ordinance.

ARTICLE 10 LIBRARY CONSTRUCTION BOND

According to the Library Board of Trustees, our population growth has created an increased demand for library services and materials and a critical need for additional library space. This petitioned article authorizes financing, construction, and equipping of a new Merrimack Public Library to meet this need. A two-story building with a partial basement would be constructed on property next to the Post Office, which was purchased by the Town in 1996 for this purpose. The total project cost is \$8 million, which would be financed by the issuance of bonds in the amount of \$5.8 million, by the transfer of \$2 million from the Library Construction Capital Reserve Fund, by the withdrawal of \$125,000 from existing Library Trustee funds, and by the use of \$75,000 of interest that is expected to be earned on the temporary investment of bond proceeds.

The new facility has been designed to meet the Town's library needs through build-out. Building plans have been reviewed by Police, Fire, Community Development, and Public Works Departments. This project was identified as "necessary" in the capital improvements program that was adopted by the Planning Board. Article 10 has been unanimously recommended by the Library Board of Trustees, the Board of Selectmen, and the Budget Committee.

The maximum annual debt service cost (bond principal and interest) would be approximately \$500,000, which is roughly equivalent to the amount that previous Town Meetings have annually appropriated for transfer to the Library Capital Reserve Fund. This means that a new facility may be built now for the same annual property tax investment that would be required to save for future construction. Additional staffing may be required in the near future to realize the full potential of the new facility.

Estimated Property Tax Impact: \$7 Per \$100,000 of Assessed Valuation in 2003 And Declining Amounts Of Between \$23 And \$13 Per \$100,000 of Assessed Valuation Thereafter During The 20-Year Bond Term



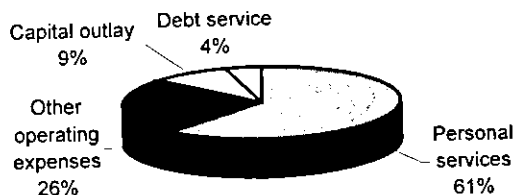
ARTICLE 11 MUNICIPAL OPERATING BUDGET

The municipal operating budget, which is the subject of Article 11, funds the general costs of operating all Town departments. The municipal operating budget is summarized below by department and graphically by function and by object.

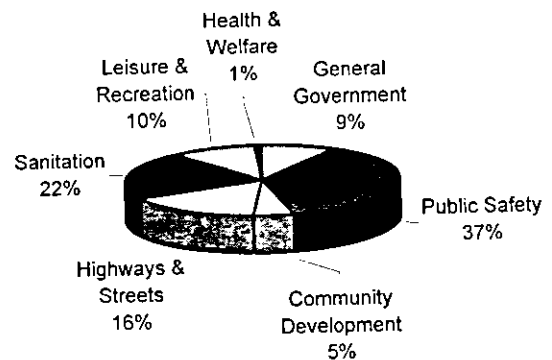
<u>Department</u>	<u>Amount</u>
General Government	\$ 1,509,583
Assessing	286,273
Fire	4,451,241
Police	4,150,243
Communications	468,804
Public Works Administration	301,973
Highway	3,330,409
Solid Waste Disposal	1,898,532
Wastewater Treatment	2,918,592
Parks & Recreation	797,235
Library	1,271,634
Equipment Maintenance	420,842
Buildings & Grounds	283,067
Community Development	730,976
Town Clerk/Tax Collector	386,150
Welfare	171,711
Debt Service	992,510
Total	\$24,369,775



2003-04 Budget By Object



2003-04 Budget By Function



The recommended municipal operating budget of \$24,369,775 represents an increase of \$2,798,565 (12.97%) compared to current appropriations. This increase is due primarily to increases in personal services costs (wages and benefits) and solid waste disposal costs, as indicated below.

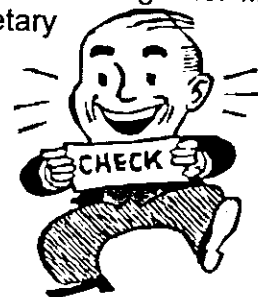
	Increase (Decrease)
Personal services costs	\$ 1,298,863
Solid waste disposal costs, excluding personal services	1,363,806
Sub total	2,662,669
Debt service	214,932
Police outside traffic details (fully offset by revenue)	112,791
Capital outlay, excluding bulky waste drop-off area	(248,894)
Other – less than \$100,000	57,067
Net increase	\$2,798,565

Personal Services Costs



The recommended budget reflects the elimination of two Solid Waste Disposal full-time positions due to the mandated closure of the landfill and the remote disposal of solid waste. A part-time Custodian position in Buildings & Grounds has been proposed in lieu of a full-time Custodian position, and the reclassification of two full-time positions (one in Assessing and one in Community Development) has also been proposed. The net decrease relating to these staffing changes is \$68,382. Health insurance costs continue to spiral. Our premiums increased by 34% in each of the last two years and are expected to increase by another 25% in 2003-04. As a result, related appropriations have increased by \$411,117. Due apparently to retirement plan investment losses over the last two years, contributions to these plans must increase dramatically in 2003-04 (NH Retirement System – approximately 43% for Police personnel and 97% for Fire personnel; Town defined benefit pension plan – 108%). As a result, related appropriations have increased by \$309,799. 2003-04 is one of the occasional fiscal years for which we must budget for fifty-three weekly payrolls rather than fifty-two. The associated budgetary impact is \$184,918. The balance of the \$1,298,863 increase in personal services costs basically reflects the following wage adjustments.

AFSCME Council 93 employees	5.0% (includes merit)
IAFF Local 2904 employees	3.0% (consists solely of cola)
Other union employees	4.0% (includes merit)
Library employees	5.0% (includes merit)
Other non-union employees	4.0% (includes merit)



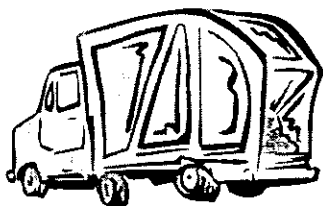
Debt Service

The Camp Sargent Road bond issue matured in 2002-03, reducing debt service costs by \$115,940. However, this decrease was more than offset by 2003-04 principal and interest payments of \$330,872 on recently-issued Greens Pond land acquisition bonds. Thus, the net budgetary impact is an increase of \$214,932.

Solid Waste Disposal

By state mandate, the landfill must close by December 31, 2003. Sufficient funds have been accumulated in a capital reserve fund to fully finance the costs associated with the closure. After the landfill is closed, however, solid waste must be transported from Merrimack to a remote disposal site. The result is an increase of \$1,330,844 in the Solid Waste Disposal budget, consisting of the following.

	<u>2002-03</u>	<u>2003-04</u>	<u>Change</u>
Personal services costs	\$328,350	\$ 295,388	\$ (32,962)
Other operating costs	239,338	1,353,144	1,113,806
Bulky waste drop-off area	0	250,000	250,000
Total	\$567,688	\$1,898,532	\$ 1,330,844



The proposed 2003-04 budget is based on providing residential curbside collection on a contractual basis beginning on January 1, 2004. If a post-closure transfer station operation is selected instead by the passage of Article 12, this budget will be reduced by \$376,691.

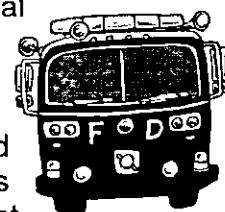
Capital Outlay

The proposed budget includes \$1,248,000 for transfer to capital reserve funds. Other proposed capital outlay consists of the following.

Police vehicles	\$102,000
Windsor Drive reconstruction	75,000
Road paving and minor reconstruction projects	275,000
Bulky waste loading area	250,000
Other items – less than \$50,000	220,007
Total	\$922,007



The Town of Merrimack has long supported the concept that the use of capital reserve funds is the most cost-effective method of financing the purchase or replacement of facilities, equipment, and infrastructure. As reflected above, consistent amounts are included in annual budgets for transfer to these funds, so that sufficient monies are available when purchases or replacements are required. This spreads the related cost over the funding period, rather than requiring a large appropriation in the year of purchase or replacement, and thereby helps to stabilize property tax rates. Also, interest earned on monies held in capital reserve funds offsets a portion of the purchase or replacement cost and/or serves as a hedge against inflation. These capital reserve funds provide for the replacement of fire trucks, bridges, ambulances, police communications equipment, and Highway Division trucks and heavy equipment as well as for the closure of the landfill and other major capital outlay needs.

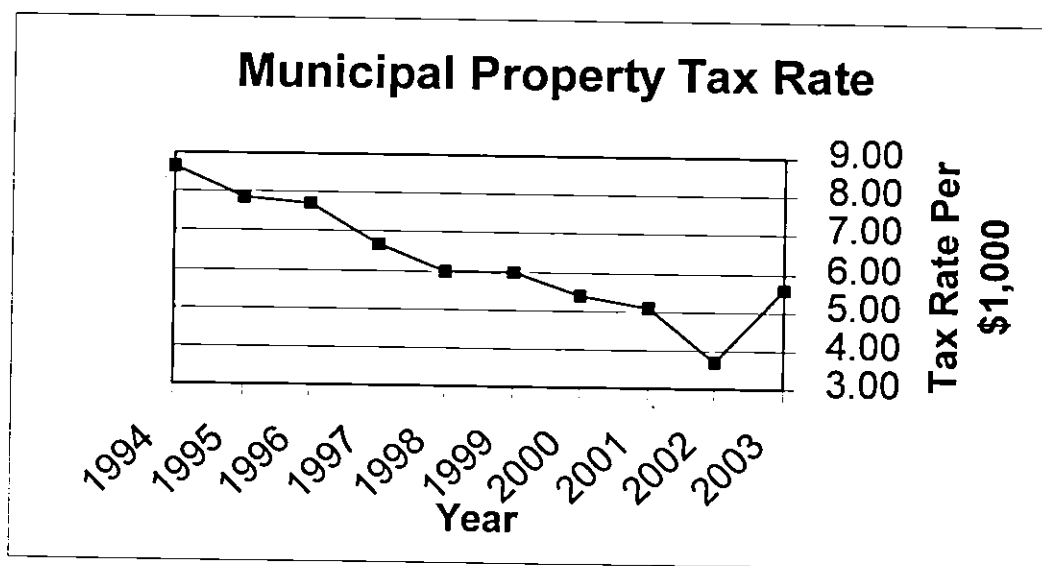


Default Budget

If Article 11 should fail, a total related appropriation of \$21,795,847 would automatically become effective in accordance with New Hampshire Statutes. The Board of Selectmen would then be responsible for either holding a special meeting at which a revised Municipal Operating Budget appropriation would be considered or developing a revised Municipal Operating Budget within this reduced amount.

Projected Tax Rate

Based on the proposed budget (Article 11) and current estimates of 2003 net assessed valuations and 2003-04 non-tax revenues, the municipal portion of the 2003 property tax rate is expected to be \$5.59, which correlates to a tax bill of \$559 per \$100,000 of assessed valuation. This represents an increase of \$1.89 or 51% over the 2002 rate. However, this projection includes the impact of only Article 11 and not any of the other articles. A significant portion of this increase is attributable to the fact that \$2,479,487 of 2002-03 appropriations was financed by a withdrawal from General Fund surplus, while only \$250,000 of the proposed 2003-04 budget is so financed.

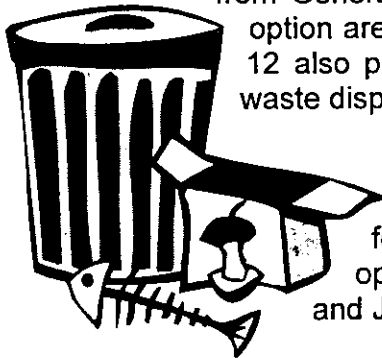


ARTICLE 12 SOLID WASTE TRANSFER FACILITY

The Town's landfill must close on December 31, 2003. Sufficient funds have been accumulated in a capital reserve fund to fully finance the costs associated with the closure. After the landfill is closed, however, solid waste must be transported from Merrimack to a remote disposal site. Article 12 is designed to give voters a clear choice between the post-closure curbside collection of residential solid waste and a post-closure transfer facility

operation, whereby solid waste would be brought to the transfer station by residents, businesses, and private haulers as it is now brought to the landfill.

To elect the transfer facility operation option, vote for Article 12. This article provides \$1,500,002 for the construction of a solid waste transfer facility at the current Fearon Road a/k/a Lawrence Road landfill site. Construction costs would be financed fully by a withdrawal from General Fund surplus. Because operating costs for the transfer facility option are expected to be less than for the curbside collection option, Article 12 also provides for a decrease of \$376,691 in the appropriation for solid waste disposal that is included in the Municipal Operating Budget (Article 11).



To elect curbside collection, vote against Article 12. The Municipal Operating Budget (Article 11) includes an appropriation for solid waste disposal that will fully finance related curbside pickup operating costs for the six-month period between January 1, 2003 and June 30, 2004.

According to projections of the Solid Waste Ad Hoc Committee, the amount of property taxes, which must be raised annually to finance subsequent operating costs for the transfer facility option, would be approximately \$600,000 less than for the curbside collection option. Based on Town staff projections, that difference is approximately \$1.5 million.

Estimated 2003 Property Tax Impact: \$16 Decrease Per \$100,000 of Assessed Valuation

ARTICLE 13 CURBSIDE PICKUP OF SOLID WASTE

After the landfill is closed on December 31, 2003, solid waste must be transported from Merrimack to a remote disposal site. According to a petitioner, Article 13 provides for six months of the curbside pickup of residential solid waste (including solid waste from condominiums), recycling, work to make Lawrence Road safe, and work to make the recycling facility at the present Fearon Road a/k/a Lawrence Road landfill site suitable for use as a drop-off facility for bulky items and yard waste. The related cost of \$1,500,001 would be financed fully by a withdrawal from General Fund surplus.

Based on various assumptions, the future property tax impact of curbside pickup is expected to be between \$87 and \$109 per \$100,000 of assessed valuation

Estimated 2003 Property Tax Impact: None

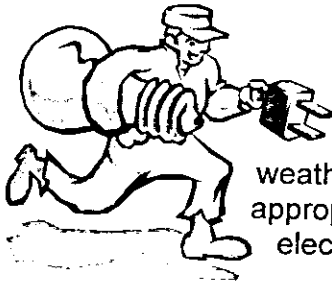
ARTICLE 14 LIBRARY CONSTRUCTION CAPITAL RESERVE FUND



A capital reserve fund was created in 1995 for the eventual construction of a new library facility to address the Library's critical space needs. This petitioned article proposes to add \$350,000 to this capital reserve fund to decrease the amount of bond financing that may be required for this project in the future. Approximately \$2 million is currently in this fund. This project was identified as "necessary" in the capital improvements program that was adopted by the Planning Board. This article has been recommended by the Library Board of Trustees. Please note that Article 14 will become null and void if the 2003-04 construction of a new library facility is authorized by the passage of Article 10.

Estimated 2003 Property Tax Impact: \$15 Per \$100,000 of Assessed Valuation

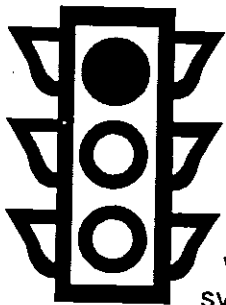
ARTICLE 15 EMERGENCY SHELTER GENERATOR



Mastricola Middle School has been designated an emergency shelter for residents who must leave their homes due to flooding, severe weather conditions, or other such emergencies. This article provides an appropriation to purchase and install a generator at that location to provide electricity to the emergency shelter if normal electrical service is interrupted.

Estimated 2003 Property Tax Impact: \$4 Per \$100,000 of Assessed Valuation

ARTICLE 16 EMERGENCY TRAFFIC SIGNAL PRE-EMPTION SYSTEM



Some intersections in Merrimack are equipped with an emergency traffic signal pre-emption system. This system recognizes the approach of a fire, rescue, or ambulance vehicle through a high-frequency light on the front of the vehicle and changes traffic signal lights in a manner, which permits the vehicle to move safely through the intersection without delay. Article 16 proposes to establish a capital reserve fund to: replace existing systems, which were installed in 1988; equip additional intersections with these systems; and upgrade the systems periodically.

Estimated 2003 Property Tax Impact: \$4 Per \$100,000 of Assessed Valuation

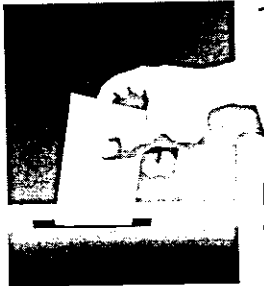
ARTICLE 17
LIBRARY CONSTRUCTION CAPITAL RESERVE FUND

The purpose of this petitioned article is to authorize the transfer of up to \$50,000 of any unexpended portion of the Library's 2002-03 appropriations to the Library Construction Capital Reserve Fund. Otherwise, said unexpended appropriations would automatically be added to General Fund surplus. This article has been recommended by the Library Board of Trustees.



Estimated 2003 Property Tax Impact: None

ARTICLE 18
ADDITIONAL POLLING PLACE



There are currently two polling places in Merrimack: Mastricola Middle School for those who live north of Amherst Street or Greeley Street; and St. John Neumann Church for those who live on or south of Amherst Road or Greeley Street. To alleviate the safety concerns of school officials and the congestion that has been experienced inside and outside of Mastricola Middle School on election days, this article directs the Board of Selectmen to provide one or more additional polling places.

Estimated 2003 Property Tax Impact: None

ARTICLE 19
CODE OF ETHICS

Last year voters directed the Board of Selectmen to adopt a formal code of ethics. The resulting Board-adopted code of ethics is presented in Article 19 for voter ratification in accordance with New Hampshire Statutes. It would be applicable to town officials, board members, and employees and includes the formation of an elected Ethics Committee to provide related education and advice and to hear and resolve ethics complaints.

Estimated 2003 Property Tax Impact: None

ARTICLE 20
HEALTH INSURANCE RESOLUTION

This petitioned article represents a non-binding resolution, which is designed to send a message to federal and state officials and to any presidential candidates who campaign here in the coming year that the citizens of Merrimack are concerned about the need to make quality, affordable health care accessible to our families.

Estimated 2003 Property Tax Impact: None

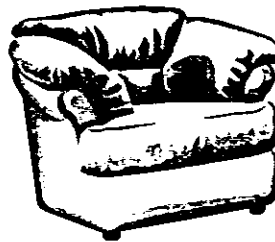
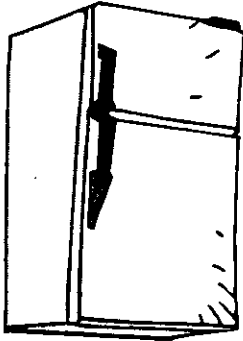
ARTICLE 21 SOLID WASTE DISPOSAL REVENUE FUND

A balance of approximately \$1,500,000 is expected to be in the Solid Waste Disposal Revenue Fund at June 30, 2003, representing the accumulated excess of dump fees and other landfill-related revenues over solid waste disposal operating costs. In conjunction with the closing of the landfill, Article 21 directs the closing of this fund into General Fund surplus and its subsequent use in reducing property taxes. By design, this article would become null and void if either Article 12 or Article 13 passes.

Estimated 2003 Property Tax Impact: \$65 Decrease Per \$100,000 of Assessed Valuation

ARTICLE 22 BULKY ITEM DROP-OFF SITE

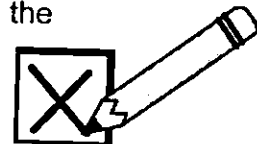
Whether voters elect curbside collection or a transfer facility operation as the preferred solid waste disposal option after the closure of the landfill, a bulky waste drop-off area must be developed for storing appliances, tires, yard waste, furniture, and other items, which require special handling. This petitioned article proposes to locate, if legal and practical, the bulky waste drop-off area at the wastewater treatment facility site on Mast Road (industrial area). According to petitioners, this would be a more appropriate site than the present landfill site on Fearon Road a/k/a Lawrence Road (residential area), which is otherwise planned.



Estimated 2003 Property Tax Impact: None

POLLING PLACES

Merrimack residents will have an opportunity to vote on the proposed budget and other Town matters by answering "yes" or "no" to the articles on the official ballot that will be used in conjunction with the annual election to be held between 7 AM and 8 PM on April 8. If you live north of Amherst Street or Greeley Street, your polling place will be at the Masticola Middle School All-Purpose Room at 26 Baboosic Lake Road. If you live on or south of Amherst Road or Greeley Street, your polling place will be at St. John Neumann Church at 708 Milford Road (Route 101A).



2003-04 MUNICIPAL OPERATING BUDGET

ARTICLE 11

Dept		Actual	Budget	Proposed	Increase (Decrease)	
No	Department	2001-02	2002-03	2003-04	Amount	%
01	General Government	1,442,217	1,672,248	1,509,583	(162,665)	(9.73)
02	Assessing	210,024	268,630	286,273	17,643	6.57
03	Fire	3,660,810	3,983,654	4,451,241	467,587	11.74
04	Police	3,650,873	3,713,119	4,150,243	437,124	11.77
05	Communications	352,250	452,806	468,804	15,998	3.53
07	Public Works Administration	268,409	285,762	301,973	16,211	5.67
08	Highway	3,078,626	3,124,512	3,330,409	205,897	6.59
09	Solid Waste Disposal	918,454	567,688	1,898,532	1,330,844	234.43
10	Wastewater Treatment	2,526,836	2,831,343	2,918,592	87,249	3.08
13	Parks & Recreation	719,681	843,621	797,235	(46,386)	(5.50)
15	Library	1,020,079	1,146,417	1,271,634	125,217	10.92
16	Equipment Maintenance	336,960	401,578	420,842	19,264	4.80
17	Buildings & Grounds	275,972	297,461	283,067	(14,394)	(4.84)
21	Community Development	677,537	683,248	730,976	47,728	6.99
24	Town Clerk/Tax Collector	305,319	359,925	386,150	26,225	7.29
25	Welfare	162,449	161,620	171,711	10,091	6.24
27	Debt Service	836,932	777,578	992,510	214,932	27.64
	Total Municipal Operating Budget	20,443,428	21,571,210	24,369,775	2,798,565	12.97

ANALYSIS OF 2003-04 MUNICIPAL OPERATING BUDGET					
Article 11					
<i>Summary</i>					
	Actual	Budget	Proposed	Increase (Decrease)	
	2001-02	2002-03	2003-04	Amount	Percent
Personal services	11,941,605	13,670,644	14,969,507	1,298,863	9.50
Other operating expenses	4,643,876	4,954,087	6,237,751	1,283,664	25.91
Capital outlay	3,021,015	2,168,901	2,170,007	1,106	0.05
Debt service	836,932	777,578	992,510	214,932	27.64
Total	20,443,428	21,571,210	24,369,775	2,798,565	12.97
<i>Explanation of Increase (Decrease)</i>					
Wage adjustments and attrition				382,303	13.66
Health insurance rate adjustments				411,117	14.69
Workers compensation insurance rate adjustments				(21,362)	(0.76)
Provision for compensated absences				(38,700)	(1.38)
Overtime hours				46,028	1.64
Staffing changes (see "Personnel" below)				(68,382)	(2.44)
Part-time hours				66,713	2.38
Retirement plan rate adjustments				309,799	11.07
Fifty-three weekly payrolls vs fifty-two				184,918	6.61
Duplicate health insurance incentive				15,958	0.57
Excess sick leave purchase				10,799	0.39
Other wages and benefits				(328)	(0.01)
Town-wide non-union college tuition reimbursement program				10,000	0.36
Fire protection area hydrant fees				(16,700)	(0.60)
Police outside traffic details				112,791	4.03
Biological and chemical threats				(29,618)	(1.06)
Maintenance of MYA buildings and fields				27,969	1.00
NPDES storm water permit				25,000	0.89
Street sweeping				10,000	0.36
Street light electricity				(11,653)	(0.42)
Landfill cover material				36,000	1.29
Temporary solid waste relocation services				25,000	0.89
Disposal of special solid waste (construction debris, tires, paper, stumps, etc.)				26,750	0.96
Increase in other solid waste disposal costs due primarily to landfill closure and remote disposal				1,051,056	37.56
Gas heat for wastewater treatment bio-filters				13,000	0.46
Wastewater treatment chemicals				13,639	0.49
Sawdust bulking agent for sludge production and composting				(21,143)	(0.76)
Engineering study re: increasing wastewater treatment plant capacity				(15,000)	(0.54)
Merrimack Youth Association recreational activities				(12,256)	(0.44)
General insurance				25,600	0.91
Principal and interest on Camp Sargent Road bond				(115,940)	(4.14)
Principal and interest on Greens Pond land acquisition bond				330,872	11.82
Capital outlay				1,106	0.04
Other minor changes - less than \$10,000				13,229	0.48
Total increase				2,798,565	100.00

ANALYSIS OF 2003-04 MUNICIPAL OPERATING BUDGET

Article 11

Personnel	2002-03		2003-04	
	Full-Time	Part-Time	Full-Time	Part-Time
General Government	11	7	11	7
Assessing	4	-	4	-
Fire	42	7	42	7
Police	42	5	42	5
Communications	8	-	8	-
Public Works Administration	2	-	2	-
Highway	25	-	25	-
Solid Waste Disposal	6	-	4	-
Wastewater Treatment	23	-	23	-
Parks & Recreation	3	-	3	-
Library	10	19	10	19
Equipment Maintenance	6	-	6	-
Buildings & Grounds	4	-	3	1
Community Development	10	-	10	-
Town Clerk/Tax Collector	6	-	6	-
Welfare	-	1	-	1
Total	202	39	199	40

* Excludes election workers, call firefighters, special police officers, volunteers, and other temporary and casual labor.

The proposed budget provides for a net decrease of three full-time positions and a net increase of one part-time position. These positions and the associated costs are presented below.

Department	Classification	Schedule	Cost
Assessing	Admin Assessing Assistant	Full-Time	(37,551)
Assessing	Assessing Coordinator	Full-Time	42,596
Solid Waste Disposal	Equipment Operator III	Full-Time	(28,893)
Solid Waste Disposal	Recycling Attendant	Full-Time	(19,170)
Buildings & Grounds	Custodian	Full-Time	(41,649)
Buildings & Grounds	Custodian	Part-Time	16,872
Community Development	Secretary	Full-Time	(43,270)
Community Development	Clerk Typist II	Full-Time	42,683
Total			(68,382)

Capital Outlay	
Transfer to capital reserve funds	1,248,000
Election equipment	14,500
Defibrillator - Fire	19,000
Breathing apparatus - Fire	20,000
Fire personnel turnout gear drying systems	15,000
Police cruisers - 3	73,500
Sport utility vehicle - 4 X 4 - Police	28,500
Road paving and minor reconstruction projects	275,000
Windsor Drive reconstruction	75,000
Twardowsky Field irrigation system	10,000
Twardowsky Field dugouts - 2	10,000
Martel Field dugouts - 2	10,000
Bulky waste loading area at landfill	250,000
Computer equipment and software	47,367
Other items costing less than \$10,000	74,140
Total	2,170,007

2003-04 Municipal Operating Budget
01 - GENERAL GOVERNMENT

Account No.				Account Description	Actual 2001-02	Budget 2002-03	Proposed 2003-04
01	-	01	-	8101 - 0 WAGES-ELECTED OFFICIALS	15,027	15,200	15,200
01	-	01	-	8103 - 0 WAGES-SUPERVISORY	206,897	239,360	253,365
01	-	01	-	8104 - 0 WAGES-HOURLY	192,305	199,936	208,199
01	-	01	-	8107 - 0 WAGES - PART-TIME	645	2,458	2,518
01	-	01	-	8111 - 0 OVERTIME-OTHER	15,974	8,351	15,454
01	-	01	-	8125 - 0 SOCIAL SECURITY	34,439	34,097	36,507
01	-	01	-	8128 - 0 RETIREMENT	32,391	34,084	43,756
01	-	01	-	8131 - 0 HEALTH INSURANCE	71,628	96,581	111,200
01	-	01	-	8132 - 0 DENTAL INSURANCE	8,764	8,862	8,925
01	-	01	-	8133 - 0 LIFE INSURANCE	851	864	840
01	-	01	-	8134 - 0 SHORT-TERM DISABILITY	4,348	4,936	4,936
01	-	01	-	8135 - 0 WORKERS COMPENSATION	560	694	685
01	-	01	-	8136 - 0 UNEMPLOYMENT COMPENSATION	470	223	149
01	-	01	-	8142 - 0 COMPENSATED ABSENCES	82,457	118,800	80,100
01	-	01	-	8201 - 0 OFFICE SUPPLIES	9,146	11,500	10,700
01	-	01	-	8220 - 0 PRINTING	14,141	15,400	14,900
01	-	01	-	8230 - 0 POSTAGE	8,322	8,875	8,925
01	-	01	-	8250 - 0 VEHICLE FUEL	333	432	440
01	-	01	-	8260 - 0 TELEPHONE	11,240	11,650	11,840
01	-	01	-	8270 - 0 DUES	17,009	17,915	18,135
01	-	01	-	8271 - 0 SUBSCRIPTIONS	750	705	480
01	-	01	-	8280 - 0 GENERAL INSURANCE	3,642	4,000	8,700
01	-	01	-	8290 - 0 LEGAL-RETAINER	37,200	37,200	48,600
01	-	01	-	8293 - 0 LEGAL-GENERAL LITIGATION	44,882	72,750	68,040
01	-	01	-	8300 - 0 TRAVEL & MEETINGS	2,609	4,500	4,550
01	-	01	-	8332 - 0 MNTC-VEHICLES	360	550	350
01	-	01	-	8334 - 0 MNTC-OFFICE EQUIPMENT	2,136	1,950	2,450
01	-	01	-	8351 - 0 CONSULTANTS	12,952	15,500	10,500
01	-	01	-	8352 - 0 EDUCATION & TRAINING	9,310	6,600	16,700
01	-	01	-	8353 - 0 COMPUTER SERVICES/SUPPLIES	27,522	29,500	31,500
01	-	01	-	8359 - 0 OTHER OUTSIDE SERVICES	70,335	66,200	66,600
01	-	01	-	8401 - 0 BUDGET COMMITTEE	1,538	1,736	1,743
01	-	01	-	8405 - 0 NASHUA TRANSIT SYSTEM	15,600	14,410	18,598
01	-	01	-	8407 - 0 HISTORIC PRESERVATION	3,200	3,000	3,000
01	-	01	-	8410 - 0 ELECTIONS/VOTER REGISTRATION	21,920	24,829	31,538
01	-	01	-	8420 - 0 ADVERTISING	5,616	7,100	6,700
01	-	01	-	8460 - 0 MISC OPERATING EXPENSES	3,888	4,100	4,100
01	-	01	-	8501 - 0 LAND	-	100	100
01	-	01	-	8504 - 0 OFFICE EQUIPMENT	10,337	10,000	32,800
01	-	01	-	8510 - 0 INTERFUND TRANSFERS	246,500	232,000	22,500
32	-	01	-	8428 - 0 CABLE TELEVISION	176,129	229,700	224,360
33	-	01	-	8363 - 0 FIRE PROTECTION AREA	18,844	75,600	58,900
					1,442,217	1,672,248	1,509,583

2003-04 BUDGET					
GENERAL GOVERNMENT					
<i>Summary</i>	Actual	Budget	Budget	Increase (Decrease)	
	2001-02	2002-03	2003-04	Amount	Percent
Personal services	666,756	764,446	781,834	17,388	2.27
Other operating expenses	518,624	665,702	672,349	6,647	1.00
Capital outlay	256,837	242,100	55,400	(186,700)	(77.12)
Total	1,442,217	1,672,248	1,509,583	(162,665)	(9.73)
<i>Explanation of Increase (Decrease)</i>				10,773	(6.62)
Wage adjustments				28,330	(17.42)
Employee benefit rate adjustments				(38,700)	23.79
Compensated absences				1,459	(0.90)
Excess sick leave purchase				9,549	(5.87)
Fifty-three weekly payrolls vs fifty-two				7,940	(4.88)
Overtime hours				(1,963)	1.21
Duplicate health insurance incentive				4,700	(2.89)
General insurance				6,690	(4.11)
Legal fees				(5,000)	3.07
Wage survey				4,188	(2.57)
Bus transportation to Nashua for elderly and disabled				6,709	(4.12)
Elections and voter registration				10,000	(6.15)
Town-wide non-union college tuition reimbursement program				(16,700)	10.27
Fire protection area fund hydrant fees					
Cable television studio operations:				5,955	(3.66)
Wage adjustments				3,637	(2.24)
Employee benefit rate adjustments				5,500	(3.38)
Operating supplies				5,000	(3.07)
Legal fees				(28,327)	17.41
Equipment				2,895	(1.78)
Other cable television studio operating costs				(200,000)	122.95
Transfer to Land Bank Capital Reserve Fund				13,300	(8.18)
Other capital outlay				1,400	(0.86)
Other minor changes - less than \$2,500				(162,665)	100.00
Total increase (decrease)					

2003-04 BUDGET					
GENERAL GOVERNMENT					
<i>Personnel</i>					
	Budget	Budget			
	2002-03	2003-04			
Full-time:					
Town Manager	1	1			
Communications Director	1	1			
Assistant Town Manager	1	1			
Finance Administrator	1	1			
Account Clerk II	1	1			
Office Manager	1	1			
Accounting Supervisor	1	1			
Administrative Assistant	1	1			
Account Clerk III	1	1			
Technology Resources Coordinator	1	1			
Media Coordinator	1	1			
Total full-time	11	11			
Part-time (excludes temporary or casual labor):					
Selectman	5	5			
Trustee of Trust Funds	1	1			
Treasurer	1	1			
Total part-time	7	7			
Total	18	18			
<i>Capital Outlay</i>					
Computer equipment	10,000				
Color copier	8,300				
Election equipment	14,500				
Contingency for land acquisition	100				
Transfer to Computer Equipment Capital Reserve Fund	15,000				
Transfer to Heritage Fund	2,500				
Transfer to Liability Insurance Deductible Trust Funds	5,000				
Total	55,400				

02 - ASSESSING

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2003-04 BUDGET					
ASSESSING					
<u>Summary</u>					
	Actual	Budget	Budget	Increase (Decrease)	
	2001-02	2002-03	2003-04	Amount	Percent
Personal services	142,707	189,280	211,210	21,930	11.59%
Other operating expenses	63,271	74,350	70,907	(3,443)	-4.63%
Capital outlay	4,046	5,000	4,156	(844)	-16.88%
Total	210,024	268,630	286,273	17,643	6.57%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				3,307	18.74
Employee benefit rate adjustments				10,543	59.76
Assessing Coordinator in lieu of Administrative Assessing Assistant				5,045	28.59
Fifty-three weekly payrolls vs fifty-two				3,035	17.20
Postage for mailing of assessment update notices				(3,740)	(21.20)
Other minor changes - less than \$2,500				(547)	(3.09)
Total increase (decrease)				17,643	100.00
<u>Personnel</u>					
	Budget	Budget			
	2002-03	2003-04			
Full-time:					
Field Assessor	1	1			
Field Assessor	1	1			
Administrative Assessor	1	1			
Administrative Assessing Assistant	1	-			
Assessing Coordinator	-	1			
Total full-time	4	4			
Part-time (excludes temporary help):					
None	-	-			
Total	4	4			
<u>Capital Outlay</u>					
Copier	1,989				
Computer workstations - 2	2,167				
Total	4,156				

2003-04 Municipal Operating Budget

03 - FIRE

					Actual	Budget	Proposed	
					2001-02	2002-03	2003-04	
Account No.					Account Description			
01	-	03	-	8102	- 0 WAGES-CLERICAL	29,289	30,496	32,288
01	-	03	-	8103	- 0 WAGES-SUPERVISORY	698,260	747,737	790,404
01	-	03	-	8104	- 0 WAGES-HOURLY	1,121,497	1,235,168	1,338,845
01	-	03	-	8105	- 0 OVERTIME-SUPERVISORY	102,510	114,146	130,760
01	-	03	-	8107	- 0 WAGES - PART-TIME	86,248	113,791	140,936
01	-	03	-	8111	- 0 OVERTIME-OTHER	239,794	247,565	276,453
01	-	03	-	8125	- 0 SOCIAL SECURITY	32,919	45,035	50,031
01	-	03	-	8128	- 0 RETIREMENT	145,630	161,193	342,514
01	-	03	-	8131	- 0 HEALTH INSURANCE	323,611	456,518	534,900
01	-	03	-	8132	- 0 DENTAL INSURANCE	39,513	41,987	40,775
01	-	03	-	8133	- 0 LIFE INSURANCE	1,995	1,980	1,970
01	-	03	-	8134	- 0 SHORT-TERM DISABILITY	13,484	15,414	15,414
01	-	03	-	8135	- 0 WORKERS COMPENSATION	52,625	69,515	67,182
01	-	03	-	8136	- 0 UNEMPLOYMENT COMPENSATION	765	1,230	858
01	-	03	-	8201	- 0 OFFICE SUPPLIES	5,808	5,200	6,200
01	-	03	-	8202	- 0 MAINTENANCE SUPPLIES	4,134	4,500	4,500
01	-	03	-	8203	- 0 OPERATING SUPPLIES	14,332	18,000	15,000
01	-	03	-	8204	- 0 UNIFORMS	79,744	88,805	88,505
01	-	03	-	8220	- 0 PRINTING	620	500	650
01	-	03	-	8230	- 0 POSTAGE	1,365	1,450	1,450
01	-	03	-	8241	- 0 ELECTRICITY	13,678	16,510	17,006
01	-	03	-	8242	- 0 GAS	2,222	2,835	3,119
01	-	03	-	8243	- 0 HEATING OIL	6,221	7,600	6,460
01	-	03	-	8244	- 0 WATER	630	630	630
01	-	03	-	8245	- 0 SEWER	369	536	536
01	-	03	-	8250	- 0 VEHICLE FUEL	10,870	8,832	9,500
01	-	03	-	8260	- 0 TELEPHONE	11,803	13,048	15,612
01	-	03	-	8270	- 0 DUES	5,640	8,402	7,752
01	-	03	-	8280	- 0 GENERAL INSURANCE	23,927	26,400	30,000
01	-	03	-	8300	- 0 TRAVEL & MEETINGS	2,395	4,000	4,000
01	-	03	-	8321	- 0 MNTC-BUILDINGS/GROUNDS	6,150	10,725	9,125
01	-	03	-	8331	- 0 MNTC-MACHINERY/EQUIP	1,225	4,200	4,200
01	-	03	-	8332	- 0 MNTC-VEHICLES	34,337	40,000	40,000
01	-	03	-	8334	- 0 MNTC-OFFICE EQUIPMENT	2,683	3,000	9,015
01	-	03	-	8335	- 0 MNTC-COMMUNICATIONS EQUIP	896	2,750	4,190
01	-	03	-	8336	- 0 MNTC-OTHER	3,791	3,500	4,600
01	-	03	-	8352	- 0 EDUCATION & TRAINING	31,100	52,250	58,200
01	-	03	-	8359	- 0 OUTSIDE SERVICES	-	200	200
01	-	03	-	8406	- 0 EMERGENCY MANAGEMENT	11,598	60,006	30,461
01	-	03	-	8408	- 0 RESCUE	84	1,000	1,000
01	-	03	-	8420	- 0 ADVERTISING	190	750	750
01	-	03	-	8459	- 0 PHYSICAL EXAMS	909	17,900	23,100
01	-	03	-	8502	- 0 BUILDINGS	-	12,000	4,200
01	-	03	-	8503	- 0 VEHICLES	400	5,000	5,000
01	-	03	-	8504	- 0 OFFICE EQUIPMENT	8,617	11,500	5,100
01	-	03	-	8506	- 0 COMMUNICATIONS EQUIPMENT	18,899	7,700	5,200
01	-	03	-	8508	- 0 OPERATING EQUIPMENT	100,033	50,150	62,650
01	-	03	-	8510	- 0 CAPITAL RESERVE FUND	368,000	212,000	210,000
					3,660,810	3,983,654	4,451,241	

2003-04 BUDGET					
FIRE					
<i>Summary</i>					
	Actual	Budget	Budget	Increase (Decrease)	
	2001-02	2002-03	2003-04	Amount	Percent
Personal services	2,888,140	3,281,775	3,763,330	481,555	14.67%
Other operating expenses	276,721	403,529	395,761	(7,768)	-1.93%
Capital outlay	495,949	298,350	292,150	(6,200)	-2.08%
Total	3,660,810	3,983,654	4,451,241	467,587	11.74%
<i>Explanation of Increase (Decrease)</i>					
Wage adjustments and attrition				123,480	26.41
Employee benefit rate adjustments				252,630	54.03
Part-time hours				30,085	6.43
Overtime hours				24,148	5.16
Fifty-three weekly payrolls vs fifty-two				41,173	8.81
Excess sick leave purchase				7,202	1.54
Duplicate health insurance incentive				2,837	0.61
Biological and chemical threats				(29,618)	(6.33)
Medical supplies and oxygen				(3,000)	(0.64)
Physical exams				5,200	1.11
Education and training				5,950	1.27
Telephone				2,564	0.55
General insurance				3,600	0.77
Computer and software maintenance				6,015	1.29
Capital outlay				(6,200)	(1.33)
Other minor changes - less than \$2,500				1,521	0.32
Total increase (decrease)				467,587	100.00
<i>Personnel</i>					
	Budget	Budget			
	2002-03	2003-04			
Full-time:					
Fire Chief	1	1			
Assistant Chief	2	2			
Captain	4	4			
Lieutenant	4	4			
Fire Marshall	1	1			
Administrative Lieutenant	1	1			
Firefighter and Master Firefighter	20	20			
Firefighter/Paramedic	8	8			
Executive Secretary	1	1			
Total full-time	42	42			
Part-time (excludes temporary and casual labor):					
Ambulance Director	1	1			
EMT-P	2	2			
Fire Inspector	2	2			
Deputy Emergency Management Director	1	1			
Emergency Management Communications Officer	1	1			
Total part-time	7	7			
Total	49	49			

2003-04 BUDGET					
FIRE					
<i>Capital Outlay</i>					
Central Station second floor painting	3,500				
Central Station bathroom floor replacement	700				
Defibrillator	19,000				
Automatic tire chains for two fire trucks	5,000				
Desktop computer	2,000				
Portable radios	2,000				
Minitors	3,200				
Office furniture upgrade	1,500				
Conference room chairs	600				
Video camera	1,000				
Air packs	20,000				
Hose - 4" X 500'	5,000				
Gated relief valve	650				
Nozzles	3,000				
Turnout gear drying systems	15,000				
Transfer to Fire Equipment Capital Reserve Fund	200,000				
Transfer to Ambulance Capital Reserve Fund	10,000				
Total	292,150				

2003-04 Municipal Operating Budget									
04 - POLICE									
						Actual	Budget	Proposed	
Account No.						2001-02	2002-03	2003-04	
01	-	04	-	8102	- 0	WAGES-CLERICAL	111,337	117,582	126,110
01	-	04	-	8103	- 0	WAGES-SUPERVISORY	577,906	607,451	648,039
01	-	04	-	8104	- 0	WAGES-HOURLY	1,410,465	1,492,449	1,547,704
01	-	04	-	8105	- 0	OVERTIME-SUPERVISORY	13,097	24,326	26,214
01	-	04	-	8106	- 0	WAGES-ANIMAL CONTROL OFFICER	32,025	30,346	31,738
01	-	04	-	8107	- 0	WAGES - PART-TIME	56,412	65,642	71,948
01	-	04	-	8111	- 0	OVERTIME-OTHER	121,413	136,776	158,821
01	-	04	-	8125	- 0	SOCIAL SECURITY	30,385	39,962	42,324
01	-	04	-	8128	- 0	RETIREMENT	123,956	133,338	202,033
01	-	04	-	8131	- 0	HEALTH INSURANCE	314,217	416,478	521,800
01	-	04	-	8132	- 0	DENTAL INSURANCE	39,729	39,338	43,400
01	-	04	-	8133	- 0	LIFE INSURANCE	1,933	1,980	1,970
01	-	04	-	8134	- 0	SHORT-TERM DISABILITY	14,371	15,414	15,414
01	-	04	-	8135	- 0	WORKERS COMPENSATION	27,803	32,890	30,954
01	-	04	-	8136	- 0	UNEMPLOYMENT COMPENSATION	767	1,252	847
01	-	04	-	8201	- 0	OFFICE SUPPLIES	6,064	7,245	7,480
01	-	04	-	8203	- 0	OPERATING SUPPLIES	12,762	13,600	9,294
01	-	04	-	8204	- 0	UNIFORMS	35,132	34,450	35,200
01	-	04	-	8220	- 0	PRINTING	2,776	2,600	2,900
01	-	04	-	8230	- 0	POSTAGE	2,040	2,000	1,840
01	-	04	-	8250	- 0	VEHICLE FUEL	31,132	25,920	29,700
01	-	04	-	8270	- 0	DUES	1,452	660	1,410
01	-	04	-	8280	- 0	GENERAL INSURANCE	62,157	69,300	74,000
01	-	04	-	8300	- 0	TRAVEL & MEETINGS	864	1,350	1,350
01	-	04	-	8332	- 0	MNTC-VEHICLES	25,946	25,000	27,000
01	-	04	-	8334	- 0	MNTC-OFFICE EQUIPMENT	5,436	5,523	4,886
01	-	04	-	8335	- 0	MNTC-COMMUNICATIONS EQUIP	1,152	5,000	3,000
01	-	04	-	8352	- 0	EDUCATION & TRAINING	17,153	25,400	26,400
01	-	04	-	8420	- 0	ADVERTISING	633	300	300
01	-	04	-	8430	- 0	DOG POUND	3,746	6,050	6,072
01	-	04	-	8432	- 0	OUTSIDE DETAILS	293,423	218,729	331,520
01	-	04	-	8460	- 0	MISC OPERATING EXPENSES	34,155	3,300	3,300
01	-	04	-	8503	- 0	VEHICLES	186,434	98,800	102,800
01	-	04	-	8504	- 0	OFFICE EQUIPMENT	5,733	2,700	5,100
01	-	04	-	8508	- 0	OPERATING EQUIPMENT	37,148	600	-
36	-	04	-	8433	- 0	DARE	9,719	9,368	7,375
						3,650,873	3,713,119	4,150,243	

2003-04 BUDGET					
POLICE					
<u>Summary</u>	Actual	Budget	Budget	Increase (Decrease)	
	2001-02	2002-03	2003-04	Amount	Percent
Personal services	2,875,816	3,155,224	3,469,316	314,092	9.95%
Other operating expenses	545,742	455,795	573,027	117,232	25.72%
Capital outlay	229,315	102,100	107,900	5,800	5.68%
Total	3,650,873	3,713,119	4,150,243	437,124	11.77%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				118,160	27.03
Employee benefit rate adjustments				147,057	33.64
Part-time hours				4,156	0.95
Overtime hours				7,914	1.81
Excess sick leave purchase				(3,253)	(0.74)
Fifty-three weekly payrolls vs fifty-two				44,501	10.18
Duplicate health insurance incentive				(4,443)	(1.02)
Photography supplies				(3,636)	(0.83)
Vehicle fuel				3,780	0.86
General insurance				4,700	1.08
Police outside traffic details				112,791	25.80
Capital outlay				5,800	1.33
Other minor changes - less than \$2,500				(403)	(0.09)
Total increase (decrease)				437,124	100.00
<u>Personnel</u>					
	Budget	Budget			
	2002-03	2003-04			
Full-time:					
Police Chief	1	1			
Deputy Chief	1	1			
Captain	2	2			
Detective Lieutenant	1	1			
Prosecutor Lieutenant	1	1			
Patrol Lieutenant	3	3			
Community Services Officer	1	1			
Sergeant	4	4			
Detective First	6	6			
Master Patrolman and Patrolman	17	17			
Animal Control Officer	1	1			
Secretary I	1	1			
Office Manager	1	1			
Clerk Typist II	2	2			
Total full-time	42	42			
Part-time (excludes temporary and casual labor):					
School Crossing Guard	3	3			
Animal Control Officer	1	1			
Clerk Typist II	1	1			
Total part-time	5	5			
Total	47	47			
<u>Capital Outlay</u>					
Patrol cruisers - 3	73,500				
Sport utility vehicle - 4 X 4	28,500				
Emergency lights for cruiser	800				
Computer equipment	4,500				
Printer	600				
Total	107,900				

2003-04 Municipal Operating Budget

05 - COMMUNICATIONS

Account No.				Account Description	Actual 2001-02	Budget 2002-03	Proposed 2003-04
01	- 05	- 8103	- 0	WAGES-SUPERVISORY	37,402	39,577	40,485
01	- 05	- 8104	- 0	WAGES-HOURLY	150,317	197,154	208,946
01	- 05	- 8105	- 0	OVERTIME-SUPERVISORY	1,940	3,682	3,725
01	- 05	- 8107	- 0	WAGES - PART-TIME	4,976	6,838	6,838
01	- 05	- 8111	- 0	OVERTIME-OTHER	11,970	11,267	12,216
01	- 05	- 8125	- 0	SOCIAL SECURITY	15,849	19,777	20,824
01	- 05	- 8128	- 0	RETIREMENT	10,082	12,584	13,269
01	- 05	- 8131	- 0	HEALTH INSURANCE	32,425	69,727	80,400
01	- 05	- 8132	- 0	DENTAL INSURANCE	3,604	6,273	5,775
01	- 05	- 8133	- 0	LIFE INSURANCE	274	360	360
01	- 05	- 8134	- 0	SHORT-TERM DISABILITY	1,537	2,936	2,936
01	- 05	- 8135	- 0	WORKERS COMPENSATION	98	380	374
01	- 05	- 8136	- 0	UNEMPLOYMENT COMPENSATION	146	213	142
01	- 05	- 8201	- 0	OFFICE SUPPLIES	1,611	1,500	1,500
01	- 05	- 8203	- 0	OPERATING SUPPLIES	361	700	700
01	- 05	- 8204	- 0	UNIFORMS	2,272	3,300	3,300
01	- 05	- 8220	- 0	PRINTING	437	150	400
01	- 05	- 8260	- 0	TELEPHONE	14,296	15,828	16,304
01	- 05	- 8270	- 0	DUES AND FEES	4,112	250	-
01	- 05	- 8280	- 0	GENERAL INSURANCE	1,029	1,400	1,200
01	- 05	- 8321	- 0	BUILDING MAINTENANCE	-	350	350
01	- 05	- 8334	- 0	MNTC-OFFICE EQUIPMENT	15,193	18,560	18,760
01	- 05	- 8335	- 0	MNTC-COMMUNICATIONS EQUIP	2,682	4,000	4,000
01	- 05	- 8352	- 0	EDUCATION & TRAINING	699	1,000	1,000
01	- 05	- 8506	- 0	COMMUNICATIONS EQUIPMENT	3,938	-	-
01	- 05	- 8510	- 0	CAPITAL RESERVE FUND	35,000	35,000	25,000
					352,250	452,806	468,804

2003-04 BUDGET					
COMMUNICATIONS					
<u>Summary</u>					
	Actual	Budget	Budget	Increase (Decrease)	
	2001-02	2002-03	2003-04	Amount	Percent
Personal services	270,620	370,768	396,290	25,522	6.88%
Other operating expenses	42,692	47,038	47,514	476	1.01%
Capital outlay	38,938	35,000	25,000	(10,000)	-28.57%
Total	352,250	452,806	468,804	15,998	3.53%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				(6,467)	(40.42)
Employee benefit rate adjustments				13,913	86.97
Duplicate health insurance incentive				12,382	77.40
Fifty-three weekly payrolls vs fifty-two				5,101	31.89
Overtime hours				593	3.71
Transfer to capital reserve fund				(10,000)	(62.51)
Other minor changes - less than \$2,500				476	2.96
Total increase (decrease)				15,998	100.00
<u>Personnel</u>					
	Budget	Budget			
	2002-03	2003-04			
Full-time:					
Assistant Communications Supervisor	1	1			
Dispatcher	7	7			
Total full-time	8	8			
Part-time (excludes temporary and casual labor)	-	-			
Total	8	8			
<u>Capital Outlay</u>					
Transfer to capital reserve fund	25,000				

07 - PUBLIC WORKS ADMINISTRATION

					Actual	Budget	Proposed	
Account No.					2001-02	2002-03	2003-04	
Account Description								
01	-	07	-	8102 - 0	WAGES-CLERICAL	34,114	35,412	37,524
01	-	07	-	8103 - 0	WAGES-SUPERVISORY	80,276	83,548	87,754
01	-	07	-	8107 - 0	WAGES - PART-TIME	-	1,390	1,390
01	-	07	-	8111 - 0	OVERTIME-OTHER	85	-	-
01	-	07	-	8125 - 0	SOCIAL SECURITY	8,757	8,966	9,472
01	-	07	-	8128 - 0	RETIREMENT	10,619	10,291	14,813
01	-	07	-	8131 - 0	HEALTH INSURANCE	18,302	25,440	30,800
01	-	07	-	8132 - 0	DENTAL INSURANCE	2,450	2,452	2,450
01	-	07	-	8133 - 0	LIFE INSURANCE	143	144	140
01	-	07	-	8134 - 0	SHORT-TERM DISABILITY	649	734	734
01	-	07	-	8135 - 0	WORKERS COMPENSATION	876	1,058	994
01	-	07	-	8136 - 0	UNEMPLOYMENT COMPENSATION	24	52	35
01	-	07	-	8201 - 0	OFFICE SUPPLIES	1,953	2,000	2,240
01	-	07	-	8220 - 0	PRINTING	-	500	500
01	-	07	-	8230 - 0	POSTAGE	17	25	25
01	-	07	-	8260 - 0	TELEPHONE	2,433	2,400	2,480
01	-	07	-	8270 - 0	DUES	1,419	1,255	1,422
01	-	07	-	8280 - 0	GENERAL INSURANCE	749	800	700
01	-	07	-	8300 - 0	TRAVEL & MEETINGS	1,378	700	700
01	-	07	-	8334 - 0	MNTC-OFFICE EQUIPMENT	401	295	400
01	-	07	-	8351 - 0	CONSULTANTS	2,649	5,000	5,000
01	-	07	-	8352 - 0	EDUCATION & TRAINING	807	1,200	1,200
01	-	07	-	8420 - 0	ADVERTISING	308	1,000	1,000
01	-	07	-	8460 - 0	MISC OPERATING EXPENSES	-	100	100
01	-	07	-	8504 - 0	OFFICE EQUIPMENT	-	1,000	100
01	-	07	-	8510 - 0	CAPITAL RESERVE FUND	100,000	100,000	100,000
					268,409	285,762	301,973	

2003-04 BUDGET					
PUBLIC WORKS ADMINISTRATION					
<u>Summary</u>	Actual	Budget	Budget	Increase (Decrease)	
	2001-02	2002-03	2003-04	Amount	Percent
Personal services	156,295	169,487	186,106	16,619	9.81%
Other operating expenses	12,114	15,275	15,767	492	3.22%
Capital outlay	100,000	101,000	100,100	(900)	-0.89%
Total	268,409	285,762	301,973	16,211	5.67%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				4,201	25.91
Employee benefit rate adjustments				9,420	58.11
Excess sick leave purchase				350	2.16
Fifty-three weekly payrolls vs fifty-two				2,648	16.33
Other minor changes - less than \$2,500				(408)	(2.51)
Total increase (decrease)				16,211	100.00
<u>Personnel</u>					
	Budget	Budget			
	2002-03	2003-04			
Full-time:					
Public Works Director	1	1			
Office Manager	1	1			
Total full-time	2	2			
Part-time (excludes temporary and casual labor)	-	-			
Total	2	2			
<u>Capital Outlay</u>					
Transfer to Sewer Line Extension Capital Reserve Fund		100,000			
Computer equipment		100			
Total		100,100			

2003-04 Municipal Operating Budget

08 - HIGHWAY

Account No.				Account Description	Actual 2001-02	Budget 2002-03	Proposed 2003-04
01	- 08	- 8102	- 0	WAGES-CLERICAL	30,139	31,304	33,178
01	- 08	- 8103	- 0	WAGES-SUPERVISORY & PROF	174,436	251,108	258,937
01	- 08	- 8104	- 0	WAGES-HOURLY	559,512	623,883	656,799
01	- 08	- 8105	- 0	OVERTIME-SUPERVISORY & PROF	9,438	13,227	13,223
01	- 08	- 8107	- 0	WAGES - PART-TIME	648	18,965	27,765
01	- 08	- 8111	- 0	OVERTIME-OTHER	57,004	53,982	57,334
01	- 08	- 8125	- 0	SOCIAL SECURITY	63,626	75,925	80,114
01	- 08	- 8128	- 0	RETIREMENT	17,628	21,616	26,804
01	- 08	- 8131	- 0	HEALTH INSURANCE	150,839	246,872	296,500
01	- 08	- 8132	- 0	DENTAL INSURANCE	17,500	21,548	21,350
01	- 08	- 8133	- 0	LIFE INSURANCE	1,009	1,197	1,190
01	- 08	- 8134	- 0	SHORT-TERM DISABILITY	5,501	9,175	9,175
01	- 08	- 8135	- 0	WORKERS COMPENSATION	29,321	42,676	40,172
01	- 08	- 8136	- 0	UNEMPLOYMENT COMPENSATION	369	657	456
01	- 08	- 8201	- 0	OFFICE SUPPLIES	1,758	1,787	1,759
01	- 08	- 8202	- 0	MAINTENANCE SUPPLIES	679	706	800
01	- 08	- 8203	- 0	OPERATING SUPPLIES	8,787	8,046	8,046
01	- 08	- 8204	- 0	UNIFORMS	12,457	14,430	15,024
01	- 08	- 8212	- 0	EQUIPMENT RENTAL	2,744	3,788	4,067
01	- 08	- 8220	- 0	PRINTING	89	611	480
01	- 08	- 8241	- 0	ELECTRICITY	9,348	11,398	9,628
01	- 08	- 8242	- 0	GAS	5,162	10,079	5,678
01	- 08	- 8243	- 0	HEATING OIL	553	400	340
01	- 08	- 8244	- 0	WATER	699	500	500
01	- 08	- 8245	- 0	SEWER	268	268	268
01	- 08	- 8250	- 0	VEHICLE FUEL	30,370	38,638	36,000
01	- 08	- 8260	- 0	TELEPHONE	3,029	3,984	3,700
01	- 08	- 8270	- 0	DUES	419	1,005	805
01	- 08	- 8280	- 0	GENERAL INSURANCE	18,564	20,600	23,500
01	- 08	- 8300	- 0	TRAVEL & MEETINGS	66	500	500
01	- 08	- 8321	- 0	MNTC-BUILDINGS/GROUNDS	11,250	25,620	20,300
01	- 08	- 8322	- 0	MNTC-GROUNDS	30,462	4,000	13,233
01	- 08	- 8333	- 0	MNTC-VEHICLES/EQUIP	45,260	74,504	70,673
01	- 08	- 8334	- 0	MNTC-OFFICE EQUIPMENT	620	1,543	1,412
01	- 08	- 8335	- 0	MNTC-COMMUNICATIONS EQUIP	510	281	207
01	- 08	- 8341	- 0	SALT & SAND	164,198	128,000	125,842
01	- 08	- 8342	- 0	COLD PATCH	1,116	2,128	1,966
01	- 08	- 8344	- 0	HOT TOP	6,503	9,090	7,681
01	- 08	- 8346	- 0	ROAD MNTC MATERIAL	32,401	22,678	21,432
01	- 08	- 8348	- 0	DRAINAGE MAINTENANCE	14,412	15,000	15,000
01	- 08	- 8351	- 0	CONSULTANTS	-	12,000	37,000
01	- 08	- 8352	- 0	EDUCATION & TRAINING	1,580	2,400	2,400
01	- 08	- 8354	- 0	TRAFFIC CONTROL DEVICES	7,123	8,307	8,307
01	- 08	- 8359	- 0	OTHER OUTSIDE SERVICES	172,976	75,020	88,520
01	- 08	- 8361	- 0	STREET LIGHTS	64,389	81,758	68,605
01	- 08	- 8362	- 0	TRAFFIC SIGNALS	6,995	9,708	8,496
01	- 08	- 8371	- 0	MERRIMACK YOUTH ASSOCIATION	-	38,950	66,919
01	- 08	- 8382	- 0	TREE SERVICE	5,650	4,583	5,068
01	- 08	- 8383	- 0	CONTRACTUAL SNOW PLOWING	5,037	12,734	9,410
01	- 08	- 8386	- 0	BRIDGE REPAIRS	-	1,000	1,000
01	- 08	- 8404	- 0	OPERATION BRIGHTSIDE	4,232	17,173	11,630
01	- 08	- 8420	- 0	ADVERTISING	1,817	2,710	2,766
01	- 08	- 8440	- 0	GRAVE EXCAVATION	350	700	700
01	- 08	- 8460	- 0	MISCELLANEOUS EXPENSES	176	250	250
01	- 08	- 8502	- 0	BUILDINGS	8,435	-	-
01	- 08	- 8504	- 0	OFFICE EQUIPMENT	875	1,500	1,500
01	- 08	- 8505	- 0	INFRASTRUCTURE	455,369	420,000	385,000
01	- 08	- 8508	- 0	OPERATING EQUIPMENT	928	-	-
01	- 08	- 8510	- 0	CAPITAL RESERVE FUND	824,000	624,000	721,000
					3,078,626	3,124,512	3,330,409

2003-04 BUDGET					
HIGHWAY					
<i>Summary</i>					
	Actual	Budget	Budget	Increase (Decrease)	
	2001-02	2002-03	2003-04	Amount	Percent
Personal services	1,116,970	1,412,135	1,522,997	110,862	7.85%
Other operating expenses	672,049	666,877	699,912	33,035	4.95%
Capital outlay	1,289,607	1,045,500	1,107,500	62,000	5.93%
Total	3,078,626	3,124,512	3,330,409	205,897	6.59%
<i>Explanation of Increase (Decrease)</i>					
Wage adjustments and attrition				19,540	9.49
Employee benefit rate adjustments				54,182	26.32
Excess sick leave purchase				713	0.35
Fifty-three weekly payrolls vs fifty-two				18,884	9.17
Overtime hours				682	0.33
Duplicate health insurance incentive				6,962	3.38
Part-time hours				9,899	4.81
Portable toilets at parks and fields				3,500	1.70
Gas heat				(4,401)	(2.14)
Vehicle fuel				(2,638)	(1.28)
General insurance				2,900	1.41
Solid waste disposal at Town buildings and facilities				(7,500)	(3.64)
Parks and athletic field maintenance				8,533	4.14
Maintenance of MYA buildings and fields				27,969	13.58
Vehicle maintenance				(3,831)	(1.86)
Engineering re: mandated storm water permit				25,000	12.14
Street sweeping				10,000	4.86
Street light electricity				(11,653)	(5.66)
Contractual snow plowing				(3,324)	(1.61)
Operation Brightside				(5,543)	(2.69)
Capital outlay				62,000	30.11
Other minor changes - less than \$2,500				(5,977)	(2.91)
Total increase				205,897	100.00
<i>Personnel</i>					
	Budget	Budget			
	2002-03	2003-04			
Full-time:					
Secretary	1	1			
Assistant Public Works Director	1	1			
Highway Division Coordinator	1	1			
Public Works Inspector	-	-			
Foreman	3	3			
Public Works Maintainer	3	3			
Equipment Operator III	2	2			
Equipment Operator II	2	2			
Equipment Operator I	12	12			
Total full-time	25	25			
Part-time (excludes temporary and casual labor)	-	-			
Total	25	25			

2003-04 BUDGET					
HIGHWAY					
<u>Capital Outlay</u>					
	Budget	Budget			
	2002-03	2003-04			
Windsor Drive reconstruction	-	75,000			
Computer equipment and software	1,500	1,500			
Twardowsky Field irrigation system	-	10,000			
Twardowsky Field dugouts - 2	-	10,000			
Martel Field dugouts - 2	-	10,000			
Hancock Lane retaining wall	-	5,000			
Pavement overlay program	275,000	275,000			
Bridge Replacement Capital Reserve Fund	25,000	57,000			
Road Improvements Capital Reserve Fund	215,000	225,000			
Highway Equipment Capital Reserve Fund	175,000	175,000			
Sidewalk/Bike Path Capital Reserve Fund	30,000	30,000			
DW Highway Capital Reserve Fund	38,000	53,000			
Salt Shed Capital Reserve Fund	56,000	56,000			
Drainage Capital Reserve Fund	50,000	90,000			
Playground Equipment Capital Reserve Fund	35,000	35,000			
Other	145,000	-			
Total	1,045,500	1,107,500			

2003-04 Municipal Operating Budget									
09 - SOLID WASTE DISPOSAL									
						Actual	Budget	Proposed	
						2001-02	2002-03	2003-04	
Account No.	Account Description								
34 - 09 - 8103 - 0	WAGES-SUPERVISORY					69,298	72,206	79,459	
34 - 09 - 8104 - 0	WAGES-HOURLY					91,172	146,096	112,486	
34 - 09 - 8105 - 0	OVERTIME-SUPERVISORY					5,634	4,514	4,200	
34 - 09 - 8107 - 0	WAGES - PART-TIME					11,798	4,679	4,768	
34 - 09 - 8111 - 0	OVERTIME-OTHER					33,988	18,686	15,406	
34 - 09 - 8125 - 0	SOCIAL SECURITY					17,073	18,832	16,549	
34 - 09 - 8128 - 0	RETIREMENT					3,783	3,836	4,183	
34 - 09 - 8131 - 0	HEALTH INSURANCE					22,991	44,287	45,900	
34 - 09 - 8132 - 0	DENTAL INSURANCE					3,303	4,504	3,938	
34 - 09 - 8133 - 0	LIFE INSURANCE					198	288	240	
34 - 09 - 8134 - 0	SHORT-TERM DISABILITY					1,256	2,202	1,835	
34 - 09 - 8135 - 0	WORKERS COMPENSATION					5,893	8,062	6,318	
34 - 09 - 8136 - 0	UNEMPLOYMENT COMPENSATION					88	158	106	
34 - 09 - 8201 - 0	OFFICE SUPPLIES					489	300	300	
34 - 09 - 8202 - 0	MAINTENANCE SUPPLIES					-	200	200	
34 - 09 - 8203 - 0	OPERATING SUPPLIES					4,427	3,500	2,000	
34 - 09 - 8204 - 0	UNIFORMS					2,517	3,530	3,295	
34 - 09 - 8212 - 0	EQUIPMENT RENTAL					45,858	700	100	
34 - 09 - 8220 - 0	PRINTING					966	2,300	2,300	
34 - 09 - 8230 - 0	POSTAGE					-	2,991	2,991	
34 - 09 - 8241 - 0	ELECTRICITY					8,568	11,184	11,184	
34 - 09 - 8250 - 0	VEHICLE FUEL					21,480	22,068	11,858	
34 - 09 - 8260 - 0	TELEPHONE					722	1,505	1,505	
34 - 09 - 8270 - 0	DUES					7,898	8,445	12,199	
34 - 09 - 8280 - 0	GENERAL INSURANCE					3,119	3,500	4,000	
34 - 09 - 8293 - 0	LEGAL					497	-	-	
34 - 09 - 8300 - 0	TRAVEL & MEETINGS					1,594	500	500	
34 - 09 - 8321 - 0	MNTC-BUILDINGS/GROUNDS					4,019	500	500	
34 - 09 - 8322 - 0	MAINTENANCE-GROUNDS					768	600	300	
34 - 09 - 8333 - 0	MNTC-VEHICLES & EQUIPMENT					24,903	15,000	7,500	
34 - 09 - 8334 - 0	MNTC-OFFICE EQUIPMENT					815	1,200	1,200	
34 - 09 - 8335 - 0	MNTC-COMMUNICATIONS EQUIP					-	200	200	
34 - 09 - 8347 - 0	COVER MATERIAL					77,821	60,000	96,000	
34 - 09 - 8352 - 0	EDUCATION & TRAINING					-	300	300	
34 - 09 - 8356 - 0	SOLID WASTE DISPOSAL					-	-	1,066,000	
34 - 09 - 8359 - 0	OTHER OUTSIDE SERVICES					10,496	5,565	31,712	
34 - 09 - 8370 - 0	WELL TESTING					19,537	25,000	25,000	
34 - 09 - 8388 - 0	SPECIAL WASTE DISPOSAL					37,848	19,500	46,250	
34 - 09 - 8420 - 0	ADVERTISING					1,228	750	750	
34 - 09 - 8505 - 0	INFRASTRUCTURE					326,409	-	250,000	
34 - 09 - 8510 - 0	CAPITAL RESERVE FUND					50,000	50,000	25,000	
						918,454	567,688	1,898,532	

2003-04 BUDGET					
SOLID WASTE DISPOSAL					
<i>Summary</i>					
	Actual	Budget	Budget	Increase (Decrease)	
	2001-02	2002-03	2003-04	Amount	Percent
Personal services	266,475	328,350	295,388	(32,962)	-10.04%
Other operating expenses	275,570	189,338	1,328,144	1,138,806	601.47%
Capital outlay	376,409	50,000	275,000	225,000	450.00%
Total	918,454	567,688	1,898,532	1,330,844	234.43%
<i>Explanation of Increase (Decrease)</i>					
Wage adjustments and attrition				5,896	0.44
Employee benefit rate adjustments				7,216	0.54
Excess sick leave purchase				194	0.01
Fifty-three weekly payrolls vs fifty-two				3,260	0.24
Staff reduction due to landfill closure				(48,063)	(3.61)
Duplicate health insurance incentive				2,959	0.22
Overtime hours				(4,424)	(0.33)
Regional Solid Waste District dues				3,754	0.28
Temporary solid waste relocation services				25,000	1.88
Tire removal				3,500	0.26
Construction and demolition waste disposal				20,000	1.50
Stump removal				7,000	0.53
Disposal of other special solid waste				2,750	0.21
Winter dump and active area mowing				3,700	0.28
Vector management study				(2,500)	(0.19)
Cover material				36,000	2.71
Increase in other operating costs due primarily to landfill closure and remote disposal				1,039,602	78.12
Bulky waste loading area				250,000	18.79
Other capital outlay				(25,000)	(1.88)
Total increase (decrease)				1,330,844	100.00
<i>Personnel</i>					
	Budget	Budget 2003-04			
	2002-03	July - Dec	Jan - June		
Full-time:					
Foreman/Supervisor	1	1	1		
Secretary/Scale Operator	1	1	1		
Equipment Operator III	2	2	1		
Recycling Attendant	2	2	1		
Total full-time	6	6	4		
Part-time (excludes temporary and casual labor):	-	-	-		
Total	6	6	4		
<i>Capital Outlay</i>					
Transfer to capital reserve fund	25,000				
Bulky waste loading area	250,000				
Total	275,000				

2003-04 Municipal Operating Budget									
10 - WASTEWATER TREATMENT									
					Actual	Budget	Proposed		
					2001-02	2002-03	2003-04		
Account No.					Account Description				
31	-	10	-	8102	- 0 WAGES-CLERICAL	36,942	38,116	40,786	
31	-	10	-	8103	- 0 WAGES-SUPERVISORY & PROF	383,022	395,723	419,616	
31	-	10	-	8104	- 0 WAGES-HOURLY	570,803	604,594	626,815	
31	-	10	-	8105	- 0 OVERTIME-SUPERVISORY & PROF	39,149	55,095	57,306	
31	-	10	-	8107	- 0 WAGES - PART-TIME	-	1,390	1,390	
31	-	10	-	8111	- 0 OVERTIME-OTHER	45,410	53,356	59,381	
31	-	10	-	8125	- 0 SOCIAL SECURITY	82,475	87,843	92,205	
31	-	10	-	8128	- 0 RETIREMENT	31,744	28,104	49,623	
31	-	10	-	8131	- 0 HEALTH INSURANCE	160,691	227,558	261,700	
31	-	10	-	8132	- 0 DENTAL INSURANCE	18,451	19,236	18,025	
31	-	10	-	8133	- 0 LIFE INSURANCE	1,073	1,107	1,100	
31	-	10	-	8134	- 0 SHORT-TERM DISABILITY	6,582	8,441	8,441	
31	-	10	-	8135	- 0 WORKERS COMPENSATION	8,180	10,586	9,853	
31	-	10	-	8136	- 0 UNEMPLOYMENT COMPENSATION	368	556	371	
31	-	10	-	8201	- 0 OFFICE SUPPLIES	3,016	3,060	3,060	
31	-	10	-	8202	- 0 MAINTENANCE SUPPLIES	6,597	5,879	5,879	
31	-	10	-	8203	- 0 OPERATING SUPPLIES	2,312	2,700	2,700	
31	-	10	-	8204	- 0 UNIFORMS	9,758	11,080	11,330	
31	-	10	-	8205	- 0 LABORATORY SUPPLIES	22,490	21,996	22,500	
31	-	10	-	8212	- 0 EQUIPMENT RENTAL	2,734	2,900	2,900	
31	-	10	-	8230	- 0 POSTAGE	79	242	242	
31	-	10	-	8241	- 0 ELECTRICITY	388,500	422,989	422,989	
31	-	10	-	8242	- 0 GAS	51,471	65,975	78,975	
31	-	10	-	8243	- 0 HEATING OIL	878	1,472	1,380	
31	-	10	-	8244	- 0 WATER	4,773	4,811	4,811	
31	-	10	-	8245	- 0 SEWER	36,369	54,861	54,861	
31	-	10	-	8250	- 0 VEHICLE FUEL	14,323	15,456	16,510	
31	-	10	-	8260	- 0 TELEPHONE	8,138	7,450	8,050	
31	-	10	-	8270	- 0 DUES	494	2,065	2,065	
31	-	10	-	8280	- 0 GENERAL INSURANCE	28,321	31,400	37,300	
31	-	10	-	8293	- 0 LEGAL-GENERAL LITIGATION	-	10,000	10,000	
31	-	10	-	8300	- 0 TRAVEL & MEETINGS	1,122	3,000	3,000	
31	-	10	-	8311	- 0 CHEMICALS	88,040	75,409	89,048	
31	-	10	-	8316	- 0 BULKING AGENT	110,004	141,143	120,000	
31	-	10	-	8321	- 0 MNTC-BUILDINGS/GROUNDS	4,175	4,120	4,120	
31	-	10	-	8322	- 0 MNTC-GROUNDS	862	600	800	
31	-	10	-	8331	- 0 MNTC-MACHINERY/EQUIP	96,847	95,739	97,739	
31	-	10	-	8332	- 0 MNTC-VEHICLES	12,710	11,700	11,700	
31	-	10	-	8334	- 0 MNTC-OFFICE EQUIPMENT	1,063	3,610	3,610	
31	-	10	-	8335	- 0 MNTC-COMMUNICATIONS EQUIP	-	250	250	
31	-	10	-	8351	- 0 CONSULTANTS	3,911	29,000	5,000	
31	-	10	-	8352	- 0 EDUCATION & TRAINING	988	7,180	4,380	
31	-	10	-	8359	- 0 OTHER OUTSIDE SERVICES	204,399	221,351	220,081	
31	-	10	-	8381	- 0 MNTC-SEWERS	1,545	9,000	9,000	
31	-	10	-	8420	- 0 ADVERTISING	83	700	700	
31	-	10	-	8460	- 0 MISC OPERATING EXPENSES	9,971	12,000	12,000	
31	-	10	-	8502	- 0 BUILDINGS	4,154	-	-	
31	-	10	-	8504	- 0 OFFICE EQUIPMENT	4,209	5,000	5,000	
31	-	10	-	8508	- 0 OPERATING EQUIPMENT	17,610	15,500	-	
						2,526,836	2,831,343	2,918,592	

**2003-04 BUDGET
WASTEWATER TREATMENT**

Summary

	Actual 2001-02	Budget 2002-03	Budget 2003-04	Increase (Decrease)	
				Amount	Percent
Personal services	1,384,890	1,531,705	1,646,612	114,907	7.50%
Other operating expenses	1,115,973	1,279,138	1,266,980	(12,158)	-0.95%
Capital outlay	25,973	20,500	5,000	(15,500)	-75.61%
Total	2,526,836	2,831,343	2,918,592	87,249	3.08%

Explanation of Increase (Decrease)

Wage adjustments and attrition				20,362	23.34
Employee benefit rate adjustments				65,262	74.80
Excess sick leave purchase				2,824	3.24
Fifty-three weekly payrolls vs fifty-two				20,967	24.03
Overtime hours				5,492	6.29
Gas heat for bio-filters				13,000	14.90
General insurance				5,900	6.76
Chemicals				13,639	15.63
Sawdust bulking agent for sludge production and composting				(21,143)	(24.23)
Storm water pollution prevention plan				(9,000)	(10.32)
EMS accredited auditor training				(2,800)	(3.21)
Engineering study re: increasing plant capacity				(15,000)	(17.19)
Capital outlay				(15,500)	(17.77)
Other minor changes - less than \$2,500				3,246	3.73
Total increase (decrease)				87,249	100.00

Personnel

	Budget 2002-03	Budget 2003-04
Full-time:		
Assistant Public Works Director	1	1
Chief Operator	1	1
Assistant Chief Operator	1	1
Laboratory Manager	1	1
Industrial Wastewater Pretreatment Manager	1	1
Maintenance Manager	1	1
Sewer Inspector	1	1
Secretary I	1	1
Operator II	1	1
Operator II/Lab Technician	1	1
Operator I	3	3
Equipment Operator III	4	4
Mechanic II	5	5
Mechanic I	1	1
Total full-time	23	23
Part-time (excludes temporary and casual labor):	-	-
Total	23	23

Capital Outlay

Computer equipment	5,000
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					Actual	Budget	Proposed	
					2001-02	2002-03	2003-04	
Account No.					Account Description			
01	-	13	-	8103	- 0 WAGES-SUPERVISORY	81,674	89,980	96,188
01	-	13	-	8104	- 0 WAGES-HOURLY	24,927	25,000	27,424
01	-	13	-	8107	- 0 WAGES - PART-TIME	82,806	105,568	101,339
01	-	13	-	8111	- 0 OVERTIME-OTHER	11,403	8,912	10,058
01	-	13	-	8125	- 0 SOCIAL SECURITY	15,726	17,554	17,977
01	-	13	-	8128	- 0 RETIREMENT	6,769	6,922	7,425
01	-	13	-	8131	- 0 HEALTH INSURANCE	25,081	34,863	42,200
01	-	13	-	8132	- 0 DENTAL INSURANCE	3,132	3,135	3,150
01	-	13	-	8133	- 0 LIFE INSURANCE	195	207	200
01	-	13	-	8134	- 0 SHORT-TERM DISABILITY	912	1,101	1,101
01	-	13	-	8135	- 0 WORKERS COMPENSATION	6,307	5,146	4,658
01	-	13	-	8136	- 0 UNEMPLOYMENT COMPENSATION	182	416	271
01	-	13	-	8201	- 0 OFFICE SUPPLIES	2,743	1,400	2,100
01	-	13	-	8203	- 0 OPERATING SUPPLIES	6,719	9,000	7,800
01	-	13	-	8204	- 0 UNIFORMS	943	650	800
01	-	13	-	8220	- 0 PRINTING	623	1,850	1,250
01	-	13	-	8230	- 0 POSTAGE	412	500	500
01	-	13	-	8241	- 0 ELECTRICITY	20,266	24,000	24,850
01	-	13	-	8242	- 0 GAS	647	850	800
01	-	13	-	8243	- 0 HEATING OIL	2,375	2,425	2,061
01	-	13	-	8244	- 0 WATER	1,800	1,800	1,800
01	-	13	-	8245	- 0 SEWER	-	134	134
01	-	13	-	8250	- 0 VEHICLE FUEL	1,027	1,920	1,650
01	-	13	-	8260	- 0 TELEPHONE	5,754	6,255	4,380
01	-	13	-	8270	- 0 DUES	1,755	750	750
01	-	13	-	8280	- 0 GENERAL INSURANCE	7,513	8,300	8,200
01	-	13	-	8300	- 0 TRAVEL & MEETINGS	1,489	1,500	1,500
01	-	13	-	8321	- 0 MNTC-BUILDINGS/GROUNDS	16,199	13,500	18,500
01	-	13	-	8331	- 0 MNTC-MACHINERY/EQUIP	289	250	300
01	-	13	-	8332	- 0 MNTC-VEHICLES	787	1,600	1,000
01	-	13	-	8334	- 0 MAINTENANCE-OFFICE EQUIPMENT	313	450	350
01	-	13	-	8352	- 0 EDUCATION & TRAINING	552	1,200	850
01	-	13	-	8359	- 0 OTHER OUTSIDE SERVICES	2,868	1,500	1,500
01	-	13	-	8371	- 0 MERRIMACK YOUTH ASSOC	97,692	133,950	121,694
01	-	13	-	8372	- 0 FOURTH OF JULY	21,349	40,000	38,000
01	-	13	-	8373	- 0 MEMORIAL DAY	500	500	1,000
01	-	13	-	8374	- 0 RECREATION PROGRAMS	33,743	31,160	32,410
01	-	13	-	8375	- 0 DAY CAMP	125,617	121,465	124,902
01	-	13	-	8376	- 0 SENIOR CITIZENS	9,305	10,000	10,000
01	-	13	-	8377	- 0 ADULT COMMUNITY CENTER	14,263	15,908	16,463
01	-	13	-	8420	- 0 ADVERTISING	832	1,500	1,200
01	-	13	-	8502	- 0 BUILDINGS	4,970	7,500	7,500
01	-	13	-	8504	- 0 OFFICE EQUIPMENT	288	1,800	1,000
01	-	13	-	8505	- 0 INFRA			

2003-04 BUDGET					
PARKS AND RECREATION					
<u>Summary</u>					
	Actual	Budget	Budget	Increase (Decrease)	
	2001-02	2002-03	2003-04	Amount	Percent
Personal services	259,114	298,804	311,991	13,187	4.41%
Other operating expenses	378,375	434,317	426,744	(7,573)	-1.74%
Capital outlay	82,192	110,500	58,500	(52,000)	-47.06%
Total	719,681	843,621	797,235	(46,386)	-5.50%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				8,793	(18.96)
Employee benefit rate adjustments				6,644	(14.32)
Part-time hours				(4,910)	10.59
Excess sick leave purchase				(1,057)	2.28
Fifty-three weekly payrolls vs fifty-two				2,665	(5.75)
Overtime hours				1,052	(2.27)
Merrimack Youth Association				(12,256)	26.42
Day Camp				3,437	(7.41)
Cabin maintenance				4,500	(9.70)
Maintenance of other Wasserman park facilities				2,500	(5.39)
Fourth of July celebration				(2,000)	4.31
Capital outlay				(52,000)	112.10
Other minor changes - less than \$2,500				(3,754)	8.10
Total increase (decrease)				(46,386)	100.00
<u>Personnel</u>					
	Budget	Budget			
	2002-03	2003-04			
Full-time:					
Parks & Recreation Director	1	1			
Maintenance Supervisor	1	1			
Secretary	1	1			
Total full-time	3	3			
Part-time (excludes temporary and casual labor)	-	-			
Total	3	3			
<u>Capital Outlay</u>					
Dock and raft replacement	7,500				
Computer equipment	1,000				
Transfer to Athletic Field Capital Reserve Fund	50,000				
Total	58,500				

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2003-04 Municipal Operating Budget									
15 - LIBRARY									
							Actual	Budget	Proposed
							2001-02	2002-03	2003-04
Account No.	Account Description								
01 - 15 - 8103 - 0	WAGES-SUPERVISORY						181,329	194,844	206,993
01 - 15 - 8104 - 0	WAGES-HOURLY						301,820	347,631	395,727
01 - 15 - 8107 - 0	WAGES-CUSTODIAL						36,021	36,808	39,786
01 - 15 - 8111 - 0	OVERTIME						6,714	7,118	9,852
01 - 15 - 8125 - 0	SOCIAL SECURITY						40,266	44,861	49,906
01 - 15 - 8128 - 0	RETIREMENT						28,013	27,008	42,595
01 - 15 - 8131 - 0	HEALTH INSURANCE						60,926	87,160	112,900
01 - 15 - 8132 - 0	DENTAL INSURANCE						7,398	8,525	8,400
01 - 15 - 8133 - 0	LIFE INSURANCE						521	558	545
01 - 15 - 8134 - 0	SHORT-TERM DISABILITY						2,736	3,670	3,670
01 - 15 - 8135 - 0	WORKERS COMPENSATION						1,096	1,416	1,428
01 - 15 - 8136 - 0	UNEMPLOYMENT COMPENSATION						339	866	660
01 - 15 - 8201 - 0	OFFICE SUPPLIES						17,682	13,525	16,771
01 - 15 - 8202 - 0	MAINTENANCE SUPPLIES						3,228	3,100	3,300
01 - 15 - 8220 - 0	PRINTING						1,028	1,850	1,550
01 - 15 - 8230 - 0	POSTAGE						3,594	4,057	4,257
01 - 15 - 8241 - 0	ELECTRICITY						13,321	16,658	16,658
01 - 15 - 8243 - 0	HEATING OIL						1,422	2,800	2,380
01 - 15 - 8244 - 0	WATER						1,024	1,260	1,260
01 - 15 - 8245 - 0	SEWER						134	134	134
01 - 15 - 8260 - 0	TELEPHONE						8,423	10,606	10,606
01 - 15 - 8270 - 0	DUES						1,485	1,505	1,580
01 - 15 - 8280 - 0	GENERAL INSURANCE						5,004	6,000	6,400
01 - 15 - 8300 - 0	TRAVEL & MEETINGS						5,724	5,400	5,400
01 - 15 - 8321 - 0	MNTC-BUILDINGS/GROUNDS						11,501	7,720	11,620
01 - 15 - 8334 - 0	MNTC-OFFICE EQUIPMENT						-	475	475
01 - 15 - 8352 - 0	EDUCATION & TRAINING						3,167	4,500	5,500
01 - 15 - 8353 - 0	COMPUTER SERVICES/SUPPLIES						30,299	31,590	34,611
01 - 15 - 8359 - 0	OTHER OUTSIDE SERVICES						1,975	2,221	3,171
01 - 15 - 8374 - 0	LIBRARY PROGRAMS						11,897	2,550	2,550
01 - 15 - 8420 - 0	ADVERTISING						146	300	300
01 - 15 - 8450 - 0	LIBRARY MATERIALS						133,181	124,900	124,348
01 - 15 - 8502 - 0	BUILDINGS						5,212	1	1
01 - 15 - 8504 - 0	OFFICE EQUIPMENT						22,191	14,000	15,500
01 - 15 - 8510 - 0	CAPITAL RESERVE FUND						52,000	102,000	102,000
38 - 15 - 8201 - 0	OFFICE SUPPLIES						89	1,000	1,000
38 - 15 - 8202 - 0	MAINTENANCE SUPPLIES						-	200	200
38 - 15 - 8220 - 0	PRINTING						-	300	300
38 - 15 - 8260 - 0	TELEPHONE						295	-	-
38 - 15 - 8270 - 0	DUES						751	700	700
38 - 15 - 8300 - 0	TRAVEL & MEETINGS						-	500	500
38 - 15 - 8352 - 0	EDUCATION & TRAINING						565	-	-
38 - 15 - 8374 - 0	LIBRARY PROGRAMS						9,114	2,000	2,000
38 - 15 - 8420 - 0	ADVERTISING						302	-	-
38 - 15 - 8450 - 0	LIBRARY MATERIALS						5,136	20,100	20,100
38 - 15 - 8460 - 0	MISC OPERATING EXPENSES						3,010	2,000	2,000
38 - 15 - 8504 - 0	OFFICE EQUIPMENT						-	2,000	2,000
							1,020,079	1,146,417	1,271,634

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2003-04 BUDGET					
LIBRARY					
<u>Summary</u>					
	Actual	Budget	Budget	Increase (Decrease)	
	2001-02	2002-03	2003-04	Amount	Percent
Personal services	667,179	760,465	872,462	111,997	14.73%
Other operating expenses	273,497	267,951	279,671	11,720	4.37%
Capital outlay	79,403	118,001	119,501	1,500	1.27%
Total	1,020,079	1,146,417	1,271,634	125,217	10.92%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				34,691	27.70
Employee benefit rate adjustments				33,520	26.77
Excess sick leave purchase				755	0.60
Fifty-three weekly payrolls vs fifty-two				12,494	9.98
Overtime hours				2,946	2.35
Duplicate health insurance incentive				5,600	4.47
Part-time hours				21,991	17.56
Office supplies				3,246	2.59
Building maintenance				3,900	3.11
Computer services				3,021	2.41
Capital outlay				1,500	1.20
Other minor changes - less than \$2,500				1,553	1.26
Total increase (decrease)				125,217	100.00
<u>Personnel</u>					
	Budget	Budget			
	2002-03	2003-04			
Full-time:					
Director	1	1			
Assistant Director/Head of Automated Services	1	1			
Head of Reference/Adult Services	1	1			
Head of Youth Services	1	1			
Librarian I	1	1			
Library Assistant II	1	1			
Library Aide II	3	3			
Custodian	1	1			
Total full-time	10	10			
Part-time (excludes temporary and casual labor):					
Page	4	5			
Librarian I	2	1			
Library Aide I	10	9			
Library Aide II	-	1			
Library Assistant II	1	1			
Custodial Aide	1	1			
Administrative Assistant	1	1			
Total part-time	19	19			
Total	29	29			
<u>Capital Outlay</u>					
Transfer to Library Construction Capital Reserve Fund	100,000				
Transfer to Library Roof Capital Reserve Fund	2,000				
Contingency for building improvements	1				
Computer equipment	12,500				
Other equipment	5,000				
Total	119,501				

2003-04 Municipal Operating Budget
16 - EQUIPMENT MAINTENANCE

					Actual	Budget	Proposed	
					2001-02	2002-03	2003-04	
Account No.					Account Description			
01	-	16	-	8103	- 0 WAGES-SUPERVISORY	42,654	46,072	48,548
01	-	16	-	8104	- 0 WAGES-HOURLY	185,146	206,397	219,347
01	-	16	-	8105	- 0 OVERTIME-SUPERVISORY	2,063	3,323	3,435
01	-	16	-	8111	- 0 OVERTIME-OTHER	5,870	14,025	14,870
01	-	16	-	8125	- 0 SOCIAL SECURITY	18,480	20,641	21,895
01	-	16	-	8128	- 0 RETIREMENT	4,478	3,900	8,100
01	-	16	-	8131	- 0 HEALTH INSURANCE	37,340	61,718	69,000
01	-	16	-	8132	- 0 DENTAL INSURANCE	4,042	5,387	5,075
01	-	16	-	8133	- 0 LIFE INSURANCE	244	288	285
01	-	16	-	8134	- 0 SHORT-TERM DISABILITY	1,400	2,202	2,202
01	-	16	-	8135	- 0 WORKERS COMPENSATION	3,582	4,570	4,342
01	-	16	-	8136	- 0 UNEMPLOYMENT COMPENSATION	96	144	96
01	-	16	-	8201	- 0 OFFICE SUPPLIES	114	200	150
01	-	16	-	8203	- 0 OPERATING SUPPLIES	9,789	10,000	10,000
01	-	16	-	8204	- 0 UNIFORMS	3,012	3,505	3,402
01	-	16	-	8250	- 0 VEHICLE FUEL	1,247	2,311	1,750
01	-	16	-	8270	- 0 DUES	245	345	345
01	-	16	-	8280	- 0 GENERAL INSURANCE	2,471	2,700	2,900
01	-	16	-	8300	- 0 TRAVEL & MEETINGS	-	250	100
01	-	16	-	8331	- 0 MNTC-MACHINERY/EQUIP	1,421	3,000	1,500
01	-	16	-	8333	- 0 VEHICLE MAINTENANCE	11,780	3,500	2,500
01	-	16	-	8351	- 0 CONSULTANTS	-	100	-
01	-	16	-	8352	- 0 EDUCATION & TRAINING	125	1,000	1,000
01	-	16	-	8420	- 0 ADVERTISING	196		
01	-	16	-	8503	- 0 VEHICLES	-	6,000	-
01	-	16	-	8504	- 0 OFFICE EQUIPMENT	1,165	-	-
					336,960	401,578	420,842	

**2003-04 BUDGET
EQUIPMENT MAINTENANCE**

<u>Summary</u>					
	Actual	Budget	Budget	Increase (Decrease)	
	2001-02	2002-03	2003-04	Amount	Percent
Personal services	305,395	368,667	397,195	28,528	7.74%
Other operating expenses	30,400	26,911	23,647	(3,264)	-12.13%
Capital outlay	1,165	6,000	-	(6,000)	-100.00%
Total	336,960	401,578	420,842	19,264	4.80%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				7,720	40.07
Employee benefit rate adjustments				15,686	81.43
Fifty-three weekly payrolls vs fifty-two				5,122	26.59
Capital outlay				(6,000)	(31.15)
Other minor changes - less than \$2,500				(3,264)	(16.94)
Total increase (decrease)				19,264	100.00
<u>Personnel</u>					
	Budget	Budget			
	2002-03	2003-04			
Full-time:					
Foreman	1	1			
Mechanic II	4	4			
Mechanic I	1	1			
Total full-time	6	6			
Part-time (excludes temporary and casual labor)	-	-			
Total	6	6			
<u>Capital Outlay</u>					
None	-				

2003-04 Municipal Operating Budget

17 - BUILDINGS & GROUNDS

						Actual	Budget	Proposed	
						2001-02	2002-03	2003-04	
Account No.						Account Description			
01	-	17	-	8103	- 0	WAGES-SUPERVISORY	41,407	42,808	45,620
01	-	17	-	8104	- 0	WAGES - HOURLY	45,599	66,208	49,483
01	-	17	-	8105	- 0	OVERTIME-SUPERVISORY	18,190	3,015	6,300
01	-	17	-	8107	- 0	WAGES - PART-TIME	5,250	-	15,344
01	-	17	-	8111	- 0	OVERTIME-OTHER	4,587	1,568	2,278
01	-	17	-	8125	- 0	SOCIAL SECURITY	8,869	8,691	9,105
01	-	17	-	8128	- 0	RETIREMENT	7,020	7,288	10,688
01	-	17	-	8131	- 0	HEALTH INSURANCE	15,953	34,864	26,800
01	-	17	-	8132	- 0	DENTAL INSURANCE	2,258	3,138	1,925
01	-	17	-	8133	- 0	LIFE INSURANCE	135	198	150
01	-	17	-	8134	- 0	SHORT-TERM DISABILITY	702	1,468	1,101
01	-	17	-	8135	- 0	WORKERS COMPENSATION	3,406	2,768	2,558
01	-	17	-	8136	- 0	UNEMPLOYMENT COMPENSATION	57	96	64
01	-	17	-	8204	- 0	UNIFORMS	900	1,200	1,200
01	-	17	-	8212	- 0	EQUIPMENT RENTAL	-	300	300
01	-	17	-	8241	- 0	ELECTRICITY	40,199	47,000	47,000
01	-	17	-	8242	- 0	GAS	6,339	11,000	11,000
01	-	17	-	8243	- 0	HEATING OIL	2,871	4,500	3,825
01	-	17	-	8244	- 0	WATER	1,660	2,450	1,660
01	-	17	-	8245	- 0	SEWER	436	536	536
01	-	17	-	8250	- 0	VEHICLE FUEL	505	480	550
01	-	17	-	8260	- 0	TELEPHONE	1,076	1,075	1,080
01	-	17	-	8280	- 0	GENERAL INSURANCE	2,958	3,300	4,500
01	-	17	-	8321	- 0	MNTC-BUILDINGS/GROUNDS	24,560	22,160	23,200
01	-	17	-	8322	- 0	MNTC-GROUNDS	3,140	3,800	4,300
01	-	17	-	8331	- 0	MNTC-MACHINERY/EQUIP	118	750	750
01	-	17	-	8332	- 0	VEHICLE MAINTENANCE	37	250	250
01	-	17	-	8352	- 0	EDUCATION & TRAINING	-	200	200
01	-	17	-	8420	- 0	ADVERTISING	539	-	-
01	-	17	-	8502	- 0	BUILDINGS	11,590	26,350	11,300
01	-	17	-	8503	- 0	VEHICLES	25,611	-	-
						275,972	297,461	283,067	

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**2003-04 BUDGET
BUILDINGS AND GROUNDS**

Summary

	Actual 2001-02	Budget 2002-03	Budget 2003-04	Increase (Decrease)	
				Amount	Percent
Personal services	153,433	172,110	171,416	(694)	-0.40%
Other operating expenses	85,338	99,001	100,351	1,350	1.36%
Capital outlay	37,201	26,350	11,300	(15,050)	-57.12%
Total	275,972	297,461	283,067	(14,394)	-4.84%

Explanation of Increase (Decrease)

Wage adjustments and attrition				5,053	(35.10)
Employee benefit rate adjustments				11,184	(77.70)
Overtime hours				5,088	(35.35)
Part-time Custodian position in lieu of full-time Custodian position				(24,777)	172.13
Excess sick leave purchase				340	(2.36)
Fifty-three weekly payrolls vs fifty-two				2,418	(16.80)
Capital outlay				(15,050)	104.56
Other minor changes - less than \$2,500				1,350	(9.38)
Total increase (decrease)				(14,394)	100.00

Personnel

	Budget 2002-03	Budget 2003-04
Full-time:		
Maintenance Supervisor	1	1
Custodian	3	2
Total full-time	4	3
Part-time (excludes temporary and casual labor):		
Custodian	-	1
Total	4	4

Capital Outlay

Carpeting - district court offices	5,000
Carpeting - Town Clerk/Tax Collector offices	3,300
Vertical blinds - district court offices	1,500
Stairway treads - district court	1,500
Total	11,300

2003-04 Municipal Operating Budget
21 - COMMUNITY DEVELOPMENT

					Actual	Budget	Proposed	
					2001-02	2002-03	2003-04	
Account No.					Account Description			
01	-	21	-	8102	- 0 WAGES-CLERICAL	80,398	82,576	87,060
01	-	21	-	8103	- 0 WAGES-SUPERVISORY & PROF	196,921	202,268	217,256
01	-	21	-	8104	- 0 WAGES-HOURLY	95,283	98,092	104,568
01	-	21	-	8107	- 0 WAGES - PART-TIME	1,389	1,965	1,706
01	-	21	-	8111	- 0 OVERTIME-OTHER	562	218	294
01	-	21	-	8125	- 0 SOCIAL SECURITY	28,500	29,462	31,432
01	-	21	-	8128	- 0 RETIREMENT	24,299	23,159	33,002
01	-	21	-	8131	- 0 HEALTH INSURANCE	74,308	102,707	108,900
01	-	21	-	8132	- 0 DENTAL INSURANCE	8,081	8,662	8,750
01	-	21	-	8133	- 0 LIFE INSURANCE	528	540	530
01	-	21	-	8134	- 0 SHORT-TERM DISABILITY	2,829	3,670	3,670
01	-	21	-	8135	- 0 WORKERS COMPENSATION	5,754	7,122	6,819
01	-	21	-	8136	- 0 UNEMPLOYMENT COMPENSATION	145	246	163
01	-	21	-	8201	- 0 OFFICE SUPPLIES	6,123	5,800	6,000
01	-	21	-	8203	- 0 OPERATING SUPPLIES	93	500	350
01	-	21	-	8204	- 0 UNIFORMS	-	500	-
01	-	21	-	8220	- 0 PRINTING	1,652	3,450	2,885
01	-	21	-	8230	- 0 POSTAGE	7,528	8,035	8,444
01	-	21	-	8250	- 0 VEHICLE FUEL	1,048	1,440	1,650
01	-	21	-	8260	- 0 TELEPHONE	6,780	7,050	6,840
01	-	21	-	8270	- 0 DUES	18,474	18,745	18,745
01	-	21	-	8280	- 0 GENERAL INSURANCE	3,089	3,400	3,600
01	-	21	-	8300	- 0 TRAVEL & MEETINGS	186	100	200
01	-	21	-	8332	- 0 MNTC-VEHICLES	3,466	2,250	3,000
01	-	21	-	8334	- 0 MAINTENANCE - OFFICE EQUIPMENT	2,437	3,782	2,782
01	-	21	-	8335	- 0 MNTC-COMMUNICATIONS EQUIP	-	100	100
01	-	21	-	8351	- 0 CONSULTANTS	26,713	-	-
01	-	21	-	8352	- 0 EDUCATION & TRAINING	2,896	2,579	3,000
01	-	21	-	8355	- 0 ENGINEERING PLAN REVIEW	47,156	40,000	43,000
01	-	21	-	8359	- 0 OTHER OUTSIDE SERVICES	18,216	12,635	10,135
01	-	21	-	8388	- 0 ECONOMIC DEVELOPMENT	86	250	150
01	-	21	-	8393	- 0 CONSERVATION COMMISSION	5,345	5,345	5,345
01	-	21	-	8420	- 0 ADVERTISING	4,480	2,000	4,500
01	-	21	-	8460	- 0 MISC OPERATING EXPENSES	-	100	100
01	-	21	-	8504	- 0 OFFICE EQUIPMENT	2,772	4,500	6,000
					677,537	683,248	730,976	

**2003-04 BUDGET
COMMUNITY DEVELOPMENT**

<u>Summary</u>					
	Actual	Budget	Budget	Increase (Decrease)	
	2001-02	2002-03	2003-04	Amount	Percent
Personal services	518,997	560,687	604,150	43,463	7.75%
Other operating expenses	155,768	118,061	120,826	2,765	2.34%
Capital outlay	2,772	4,500	6,000	1,500	33.33%
Total	677,537	683,248	730,976	47,728	6.99%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				16,085	33.70
Employee benefit rate adjustments				26,483	55.49
Excess sick leave purchase				1,158	2.43
Fifty-three weekly payrolls vs fifty-two				8,611	18.04
Duplicate health insurance incentive				(8,376)	(17.55)
Secretary position reclassified as Clerk Typist II position				(587)	(1.23)
Overtime hours				89	0.19
Master plan update				(7,500)	(15.71)
Long-range planning				5,000	10.48
Engineering plan review				3,000	6.29
Public notices				2,500	5.24
Other minor changes - less than \$2,500				1,265	2.63
Total increase (decrease)				47,728	100.00
<u>Personnel</u>					
	Budget	Budget			
	2002-03	2003-04			
Full-time:					
Community Development Director	1	1			
Planning/Zoning Administrator	1	1			
Building/Health Official	1	1			
Health Officer/Sanitarian	1	1			
Building Inspector	1	1			
Planning Assistant	1	1			
Clerk Typist II	-	1			
Office Manager	1	1			
Secretary	2	1			
Community Resources Planner	1	1			
Total full-time	10	10			
Part-time (excludes temporary help)	-	-			
Total	10	10			
<u>Capital Outlay</u>					
Computer equipment	3,000				
Color printer	3,000				
Total	6,000				

2003-04 Municipal Operating Budget									
24 - TOWN CLERK/TAX COLLECTOR									
						Actual	Budget	Proposed	
Account No.						2001-02	2002-03	2003-04	Account Description
01	-	24	-	8101	- 0	42,885	44,528	47,163	WAGES-ELECTED OFFICIALS
01	-	24	-	8102	- 0	90,777	96,252	102,343	WAGES-CLERICAL
01	-	24	-	8103	- 0	32,050	36,452	38,531	WAGES-SUPERVISORY
01	-	24	-	8107	- 0	5,051	5,290	5,320	WAGES - PART-TIME
01	-	24	-	8111	- 0	1,920	3,019	3,149	OVERTIME-OTHER
01	-	24	-	8125	- 0	10,991	11,434	12,109	SOCIAL SECURITY
01	-	24	-	8128	- 0	14,592	14,497	19,340	RETIREMENT
01	-	24	-	8131	- 0	44,146	61,718	74,700	HEALTH INSURANCE
01	-	24	-	8132	- 0	5,348	5,727	5,425	DENTAL INSURANCE
01	-	24	-	8133	- 0	322	324	320	LIFE INSURANCE
01	-	24	-	8134	- 0	1,403	2,202	2,202	SHORT-TERM DISABILITY
01	-	24	-	8135	- 0	223	277	273	WORKERS COMPENSATION
01	-	24	-	8136	- 0	111	136	91	UNEMPLOYMENT COMPENSATION
01	-	24	-	8201	- 0	5,846	6,300	6,300	OFFICE SUPPLIES
01	-	24	-	8220	- 0	3,519	4,000	4,000	PRINTING
01	-	24	-	8230	- 0	18,425	25,239	25,239	POSTAGE
01	-	24	-	8260	- 0	3,204	3,175	3,100	TELEPHONE
01	-	24	-	8270	- 0	175	210	240	DUES
01	-	24	-	8280	- 0	1,033	1,100	2,900	GENERAL INSURANCE
01	-	24	-	8300	- 0	2,065	2,360	2,610	TRAVEL & MEETINGS
01	-	24	-	8334	- 0	5,926	11,935	10,295	MNTC-OFFICE EQUIPMENT
01	-	24	-	8352	- 0	740	3,750	2,000	EDUCATION & TRAINING
01	-	24	-	8359	- 0	12,838	15,000	15,000	OTHER OUTSIDE SERVICES
01	-	24	-	8420	- 0	163	500	500	ADVERTISING
01	-	24	-	8430	- 0	358	500	500	DOG TAGS
01	-	24	-	8504	- 0	1,208	4,000	2,500	OFFICE EQUIPMENT
						305,319	359,925	386,150	

2003-04 BUDGET					
TOWN CLERK/TAX COLLECTOR					
<u>Summary</u>					
	Actual	Budget	Budget	Increase (Decrease)	
	2001-02	2002-03	2003-04	Amount	Percent
Personal services	249,819	281,856	310,966	29,110	10.33%
Other operating expenses	54,292	74,069	72,684	(1,385)	-1.87%
Capital outlay	1,208	4,000	2,500	(1,500)	-37.50%
Total	305,319	359,925	386,150	26,225	7.29%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				7,888	30.08
Employee benefit rate adjustments				17,151	65.40
Excess sick leave purchase				114	0.43
Fifty-three weekly payrolls vs fifty-two				3,957	15.09
Other minor changes - less than \$2,500				(2,885)	(11.00)
Total increase (decrease)				26,225	100.00
<u>Personnel</u>					
	Budget	Budget			
	2002-03	2003-04			
Full-time:					
Town Clerk/Tax Collector	1	1			
Account Clerk II	4	4			
Deputy Town Clerk/Tax Collector	1	1			
Total full-time	6	6			
Part-time (excludes temporary help)	-	-			
Total	6	6			
<u>Capital Outlay</u>					
Computer equipment	2,000				
Office furniture	500				
Total	2,500				

25 - WELFARE

302

2003-04 BUDGET					
WELFARE					
<u>Summary</u>					
	Actual	Budget	Budget	Increase (Decrease)	
	2001-02	2002-03	2003-04	Amount	Percent
Personal services	18,999	24,885	28,244	3,359	13.50%
Other operating expenses	143,450	136,735	143,467	6,732	4.92%
Capital outlay	-	-	-	-	#DIV/0!
Total	162,449	161,620	171,711	10,091	6.24%
<u>Explanation of Increase (Decrease)</u>					
Wage adjustments and attrition				2,821	27.96
Employee benefit rate adjustments				5	0.05
Fifty-three weekly payrolls vs fifty-two				533	5.28
Social and health services				4,500	44.59
Direct assistance				2,300	22.79
Other minor changes - less than \$2,500				(68)	(0.67)
Total increase (decrease)				10,091	100.00
<u>Personnel</u>					
	Budget	Budget			
	2002-03	2003-04			
Part-time Welfare Administrator	1	1			
<u>Capital Outlay</u>					
None	-				

27 - DEBT SERVICE

3/13/03

2003-04 BUDGET					
DEBT SERVICE					
<i>Summary</i>					
	Actual	Budget	Budget	Increase (Decrease)	
	2001-02	2002-03	2003-04	Amount	Percent
Personal services	-	-	-	-	#DIV/0!
Other operating expenses	-	-	-	-	#DIV/0!
Capital outlay	-	-	-	-	#DIV/0!
Debt service	836,932	777,578	992,510	214,932	27.64%
Total	836,932	777,578	992,510	214,932	27.64%
<i>Explanation of Increase (Decrease)</i>					
1995 Organic Waste Compost Facility Bonds	367,449	367,449	367,449	-	-
1991 Road Bonds	149,713	-	-	-	-
1992 Camp Sargent Road Bonds	121,770	115,940	-	(115,940)	(54)
1989 Wasserman Park Bonds	198,000	198,000	198,000	-	-
2002 Greens Pond Bonds	-	96,188	427,060	330,872	154
Tax anticipation notes	-	1	1	-	-
Total increase (decrease)	836,932	777,578	992,510	214,932	100.00
<i>Personnel</i>					
None	-				
<i>Capital Outlay</i>					
None	-				

Merrimack 2003 Town Warrant

The State of New Hampshire

To the inhabitants of the Town of Merrimack in the County of Hillsborough in said state, qualified to vote in town affairs:

You are hereby notified that the first session of the annual meeting of the Town of Merrimack will be held at the Mastricola Middle School All-Purpose Room on Baboosic Lake Road in said Merrimack on Thursday, March 6, 2003, at 7:00 o'clock in the evening for explanation, discussion, and debate of each warrant article. Warrant articles may be amended at this session per RSA 40:13, IV except for warrant articles 2, 3, 4, 5, 6, 7, 8 and 9 whose wording is prescribed by law and cannot be amended per RSA 40:13, (IV)(a).

You are hereby notified that the second session of the annual meeting of the Town of Merrimack will be held at the Mastricola Middle School All-Purpose Room on Baboosic Lake Road and St. John Neumann Church on Route 101A in said Merrimack on Tuesday, April 8, 2003, at 7:00 o'clock in the forenoon for the choice of town officers elected by official ballot, to vote on questions required by law to be inserted on the official ballot, and to vote on all warrant articles from the first session on official ballot per RSA 40:13, VII. The polls for the election of town officers and other actions required to be inserted on said ballot will open on said date at 7:00 o'clock in the forenoon and will not close earlier than 8:00 o'clock in the evening.

Article 1. To choose all necessary town officers for the ensuing year.

Article 2. Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 1.03, Definitions, and Section 2.02.1(B)(2) District R-Permitted uses, to provide clearer standards for approving special exceptions for Accessory Dwelling Units?

_____ Yes _____ No

Article 3. Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 3.09, Special Exceptions, to add additional Special Exception requirements that must be met by applicants for additions to nonconforming structures to more clearly reflect the intent of this section of the ordinance?

_____ Yes _____ No

Article 4. Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 8.09 of the Zoning Ordinance to state the current Legal standards for the granting of a variance?

_____ Yes _____ No

Article 5. Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 8.07 to provide that variances and special exceptions granted by the Zoning Board of Adjustment are valid for two years and expire if no building permit or other land use approval in reliance on the ZBA approval is not issued?

_____ Yes _____ No

Article 6. Are you in favor of the adoption of Amendment No. 5 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2, Establishment of Districts, by adding a new Section 2.02.6 entitled Sexually Oriented Businesses, in order to prevent the inappropriate location and concentration of sexually oriented businesses in the Town, to protect minors from potentially harmful influences and prevent problems of blight and deterioration which accompany and are brought about by the inappropriate location and concentration of sexually oriented businesses?

_____ Yes _____ No

Article 7. Are you in favor of the adoption of Amendment No. 6 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02(A), Permitted Uses-General, to permit the installation of solar, wind or other renewable energy systems intended primarily for on-site use in accordance with applicable health and safety requirements in all zoning districts?

_____ Yes _____ No

Article 8. Are you in favor of the adoption of Amendment No. 7 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02(B) and Section 2.02.4(A) to more clearly reflect when the Planning Board shall adopt standards to ascertain whether proposed land uses comply with general use standards pertaining to odors, fumes, smoke, dust, vibrations, noise, light or other objectionable features?

_____ Yes _____ No

Article 9. Are you in favor of the adoption of Amendment No. 8 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 1.03(A)(34) to replace the definition of the term "mobile home" with the term "manufactured housing" as defined in NH RSA 674:31?

_____ Yes _____ No

Article 10. Shall the Town vote to raise and appropriate the sum of \$8,000,000 for the construction, equipping and occupancy of a new library building, and to authorize the issuance of not more than \$5,800,000 of bonds or serial notes in accordance with the Municipal Finance Act (RSA 33), and to authorize the Board of Selectmen to issue, negotiate, sell and deliver said bonds or notes and to determine the rate of interest, the maturity, and other terms pertaining thereto; furthermore to authorize the withdrawal of \$2,000,000 from the Library Construction Capital Reserve Fund, accept \$125,000 from the Library Trustees Special Funds and to use \$75,000 of interest earned on the investment of related bond proceeds as offsetting revenues. Additionally, to raise and appropriate the sum of \$170,000 for the purpose of 2003-04 bond issuance costs and interest on said bonds or serial notes, to name the Board of Library Trustees as agent to expend, and authorize the Board of Library Trustees and the Board of Selectmen to take any other actions or pass any other vote relative to said purpose and financing? (By Petition) (60% ballot vote required) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 15-0-0)

Article 11. Shall the Town raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles and other appropriations voted separately, the amount set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$24,369,775? Should this Article be defeated, the operating budget shall be \$21,795,847, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Budget Committee 14-0-0) (Recommended by the Board of Selectmen 5-0-0)

Article 12. To see if the Town will vote to:

- A. Raise and appropriate the sum of \$1,500,002 to construct and equip a new solid waste transfer facility at the Fearon Road a/k/a Lawrence Road Landfill site (rescinding that part of Article 25 of the 2002 Town Meeting that could prevent a transfer facility from being constructed at that site) and to raise said sum, without taxation, by authorizing use/transfer of the June 30, 2003 General Fund Surplus for this purpose;
- B. Rescind Article 17 of the 1988 Town Meeting, which created the Solid Waste Disposal Revenue Fund and transfer to the General Fund all monies (approximately \$1,500,000) in said revenue fund as of June 30, 2003; and
- C. Reduce the operating budget, Article 11 in the solid waste disposal line by an amount up to \$376,691 to reduce taxes.

It is understood that if this article fails that it is the intent of the town to enter into a contract for curbside collection of solid waste and to operate a drop-off and recycling facility on Fearon Road a/k/a Lawrence Road. (Recommended by the Board of Selectmen 4-1-0) (Not Recommended by the Budget Committee 7-6-0)

Article 13. To see if the Town will vote to appropriate \$1,500,001 without further taxation, for a six-month curbside pickup and recycling program of solid waste servicing all residents (including condominiums), obtaining this money by:

- A. Voting to rescind Article 17 of the 1988 Town Meeting, which created the Solid Waste Disposal Revenue Fund, and to transfer to the General Fund all monies in said revenue fund on June 30, 2003.
- B. By voting to appropriate the necessary 1,500,001 from the General Fund to be used for a six-month contract for curbside pickup with recycling with a private vendor beginning on December 31, 2003, when the landfill closes, together with:
- C. Engineering work to increase the safety of Lawrence Road and other ancillary work at the Fearon/Lawrence Road site for the handling of bulky items and yard waste, in accord with the plans of the Ad-Hoc Committee on Solid Waste. (By Petition) (Not Recommended by the Board of Selectmen 4-1-0) (Not Recommended by the Budget Committee 9-5-0)

Article 14. Shall the Town vote to raise and appropriate the sum of \$350,000 to be added to the Library Construction Capital Reserve Fund? (By Petition) (Passage of Article #10 concerning the construction of a new library will render this article null and void) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-3-0)

Article 15. To see if the Town will vote to raise and appropriate the sum of \$95,000 for the purchase and installation of a diesel powered generator with a 24-hour base tank to be located at the Masticola Middle School for emergency shelter purposes. This is a special warrant article, per RSA 32:3 (VI), reflecting an appropriation that will not lapse until the monies are expended, or June 30, 2008, whichever is the earliest.
(Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 15-0-0)

Article 16. To see if the Town will vote to establish, in accordance with RSA 35, an Emergency Traffic Signal Pre-emption System Capital Reserve Fund, for the purpose of replacing, updating and installing emergency traffic signal pre-emption controls on all appropriate intersections in town which will allow fire, rescue and ambulance vehicles to gain control of and move safely through the intersections; to raise and appropriate the sum of \$85,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. (By Petition) (Recommended by the Board of Selectmen 5-0-0)
(Recommended by the Budget Committee 13-0-0)

Article 17. Shall the Town vote to raise and appropriate an amount up to \$50,000 or 100% of the unencumbered surplus funds remaining on hand in the Library Operating Budget at the end of the fiscal year 2002-2003, whichever amount is less, and transfer that amount to the Library Construction Capital Reserve Fund? (By Petition)
(Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-3-0)

Article 18. To see if the Town will vote to authorize the Board of Selectmen pursuant to RSA 658:10 to provide one or more additional polling places within the Town of Merrimack and to determine the boundaries of the voting district to be served by each such additional polling place.

Article 19. To see if the Town will vote pursuant to RSA 31:39-a to adopt the following Code of Ethics:

**Town of Merrimack
Code of Ethics
For Town Officials, Board Members and Employees**

PREAMBLE

It is the policy of the Town of Merrimack to uphold, promote and demand the highest standards of ethics and conduct from all of its employees and officials, whether elected appointed or hired. The Board of Selectmen, all Town employees and all members of Town boards, commissions, and committees shall maintain the highest standards of personal integrity, truthfulness, honesty and fairness in discharging their public duties, and never abuse their positions or powers for improper or personal gain.

THE CODE

- I. No conflicts of interest**
- II. A duty to recuse**
- III. A duty to disclose**
- IV. No unfair personal use of town property**
- V. No misuse of confidential information**
- VI. No improper gifts**
- VII. A duty to cooperate**
- VIII. Fair and equal treatment**
- IX. Exemption Period**

PURPOSE

The purpose of this code is to establish guidelines for the ethical standards of conduct for town officials, board members and employees.

We expect our public servants and volunteers to act in the best interest of the town.

We expect town officials, board members and employees to disclose any personal, financial or other interests in matters affecting the town that come before them for action.

We expect town officials, board members and employees to remove themselves from decision making if they have a conflict of interest or even the appearance of one.

We expect town officials, board members and employees to be independent, impartial, and responsible to their fellow townspeople in their actions.

We expect that the town's official decisions and policies be made through the proper channels of government.

We expect that public office or a volunteer position in our town not be used for personal gain. It is important that the public has confidence in the integrity of its government and that town officials, board members, volunteers and employees have an opportunity to protect their personal reputation.

This code establishes a process by which one may obtain guidance regarding potential ethical issues and it establishes a course of action for resolving disputes in a manner that is fair to all of the parties involved.

EXPLANATION OF CODE PROVISIONS

I. No Conflicts of Interest

Officials, board members and employees of the Town of Merrimack shall avoid conflicts of interest or even the appearance of a conflict of interest

As a town official, board member or employee, you shall not participate in any matter in which you, or a member of your family, have a personal interest that may directly or indirectly affect or influence the performance of your duties. In such instances, you shall recuse yourself from discussion and decision-making. Recusal means to remove yourself completely from all further participation in the matter in question.

Officials, board members or employees who have been recused shall immediately leave the room or shall seat themselves with the other members of the public who are present. When recused, you shall not participate in further discussions, unless you clearly state for the record that you are doing so only as general member of the public. As a recused person, you shall not deliberate or vote on the matter in question.

II. A Duty to Recuse in Quasi-Judicial Actions

A "quasi-judicial action" is any action where the board or committee you are a member of is acting like a judge or a jury. For example, when your board or committee has a duty to notify the potential parties, hear the parties, and can only decide on the matter after weighing and considering such evidence and arguments as the parties choose to lay before you, you are involved in a quasi-judicial action. The work of the planning and zoning boards is largely quasi-judicial. Not only do officials, board members and employees of the Town of Merrimack have a duty to recuse themselves as outlined in the section above, you must recuse yourself in a quasi-judicial action if you would not be qualified to sit as a juror in that case. For example, jurors are not qualified to sit in a case if they have advised or assisted either party in a matter being decided, are prejudiced to any degree regarding the pending matter, or believe they cannot for any reason be totally fair and impartial. As a representative of the Town of Merrimack, you are expected to hold yourself to this same standard.

III. A Duty to Disclose

As an official, board member or employee of the Town of Merrimack, you shall not participate in the conduct of business on behalf of the Town or enter into discussion or deliberation of any matter without first, publicly and on the record, stating all:

dealings
interests
relationships
friendships

and any other possible conflicts that may exist between you and your family, and the principals or the issue under consideration.

IV. No Unfair Personal Use of Town Property

No official, board member or employee of the Town of Merrimack shall use town property, services, or labor personally, or make the same available to others unless such use is available to other residents upon request on equal terms.

V. No Misuse of Confidential Information

No official, board member or employee of the Town of Merrimack shall use any confidential information acquired by virtue of that individual's official position for personal benefit, or for the benefit of any other person or business. This does not apply to information, which is readily available to the general public.

In addition, no official, board member or employee of the Town of Merrimack shall violate the privacy of others by publicizing, gossiping, or discussing information confidentially acquired in the course of official duties without a legitimate reason to do so.

VI. No Improper Gifts

No official, board member or employee of the Town of Merrimack shall accept a gift (or allow acceptance of such gift by a family member) from any individual, group, or corporation that has or is likely to have a matter pending before the board, committee, or commission on which the official or employee serves. This provision of the code is not meant to apply to gifts traditionally exchanged between family members at holidays or birthdays, for example.

VII. A Duty to Cooperate

All officials, board members and employees of the Town of Merrimack shall cooperate with the Ethics Committee regarding any complaint or inquiry alleging violation of this Code of Ethics.

VIII. Fair and Equal Treatment

Acting in their official capacity, all officials, board members and employees of town government shall give each and every person fair and equal treatment. No official, board member or employee shall in the course of their official duties give or deny any person special consideration, advantage, or treatment as a result of the person's public status, position, sex, race, religion, creed, sexual orientation, or national origin.

IX. Exemption Period

Any Town Official, Board Member or Employee elected, appointed or employed on or before the effective date of this Code of Ethics, shall be exempt from its provisions until April 6, 2004.

DEFINITIONS OF TERMS

As used in this ordinance, the following terms shall have the meanings indicated:

Board: Any board, committee or commission, permanent or special, established by the Selectmen under New Hampshire law.

Complainant: A resident of the Town of Merrimack who has submitted a petition to the Ethics Committee requesting an inquiry or alleging a violation of the Code of Ethics.

Conflict of Interest: A situation, circumstance, or financial interest that has the potential to cause a private or personal interest to interfere with the proper exercise of a public duty.

Employee: A person who is paid by the Town of Merrimack for his/her services, but who is not an independent contractor.

Ethics Committee: The committee established by Section IV of this ordinance.

Family: Any person who is related to the official, board member or employee in one of the following ways: spouse, parent, grandparent, child, grandchild, sibling, or similar relation to the individual's spouse. This includes all persons who are members of the same household as the official, board member or employee in question, regardless of whether they are related by blood or marriage.

Interest: Any legal or equitable right, share, or claim, whether or not subject to an encumbrance or a condition, which is owned or held, in whole or in part, jointly or severally, including but without limitation, a right, share or claim to land.

Official: Any elected or appointed officer, board member, or agent of the Town of Merrimack.

Principals: Those people who are the subject of the action or application that is before the board.

Public Servant: A person who serves the town of Merrimack in an official capacity, whether elected or appointed, paid or unpaid, any town official, board member or employee.

Recuse: Officials, board members or employees who have been recused from a matter, shall remove themselves completely from all further participation in the matter in question. Officials, board members or employees who have been recused shall immediately leave the room or shall seat themselves with the other members of the public who are present. The recused persons shall not participate in further discussions, unless they clearly state for the record that they are doing so only as general members of the public. Recused persons shall not deliberate or vote on the matter in question.

Respondent: Board member or employee named in a petition submitted to the Ethics Committee as an inquiry or alleging a violation of the Code of Ethics.

Resident: A resident of the Town of Merrimack.

Quasi-judicial Action: Any action where the board or committee has a duty to notify the potential parties, hear the parties, and can only decide after weighing and considering such evidence and arguments as the parties choose to lay before them.

Town: The Town of Merrimack, including all of its departments, boards, commissions, and committees.

EXCLUSIONS

The provisions of this Code of Ethics shall not be interpreted so as to bar:

- A. Any official, board member or employee who is a resident of the Town of Merrimack from fully participating in any Town Meeting;
- B. Acceptance of donations for the expressed purpose of financing a political campaign, provided such contributions are reported in accordance with all local, state and federal laws that pertain to such donations;
- C. Participation in a matter that relates to a person or business from which an official, board member or employee has merely purchased goods or services, if the individual in question has no other conflict of interest relating to that person or business;
- D. Police officers, fire fighters, and other emergency personnel from acting in the course of their official capacities when responding to emergencies in accordance with the rules and regulations of their departments; and,
- E. Supervisors of Town employees from appropriately carrying out personnel policies.

MERRIMACK ETHICS COMMITTEE

The Town of Merrimack shall establish an Ethics Committee to:

Educate officials, board members and employees of town government regarding the provisions of the ethics code,

Provide advice and counsel to officials, board members and employees regarding ethical issues with which they are confronted,

Hear and resolve ethics complaints, which are filed against officials, board members and employees of town government.

A. Formation of the Ethics Committee

1. The Ethics Committee shall consist of five residents of the Town of Merrimack. A quorum of three or more committee members shall be necessary to hear any complaint that is filed.
2. Initially, a Committee composed of the Town Moderator, the Chairman of the Board of Selectmen and the Town Manager shall appoint five residents to serve on the Ethics Committee for a one-year term.

3. Beginning in April 2004, the voters of the Town of Merrimack shall elect residents to fill all five positions on the Ethics Committee. At the first election two members will be chosen for one-year terms; two members shall be chosen for two-year terms and one member will be chosen for a three-year term. At future elections, as terms expire, all members of the committee shall be chosen for three-year terms.

4. Should a vacancy in the committee arise, the remaining members of the Ethics Committee shall elect a town citizen to serve out the remainder of the term. Any tie shall be resolved by the vote of the Town Moderator.

5. The members of the Ethics Committee shall elect a chairperson on an annual basis.

B. Education

1. At the time that each newly elected or appointed official, board member or employee takes the oath of office, they shall receive a copy of this code, and acknowledge in writing that they have received a copy of this code.

2. The Ethics Committee shall hold a meeting each spring for newly elected or appointed officials, board members and employees so they may familiarize themselves with the provisions of this code.

3. It shall be the responsibility of the supervisor of any new employee to ensure that the new employee familiarizes themselves with the provisions of this code.

C. Inquiries

The Ethics Committee shall establish a mechanism by which officials, board members, employees and residents of the Town of Merrimack may obtain advice and counsel from the committee regarding ethical issues that may arise from time to time.

Upon request of a town official, board member or employee, the Ethics Committee may issue a written advisory opinion in response to such an inquiry.

D. Complaints

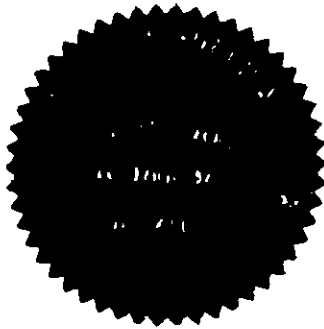
1. The Ethics Committee shall:

- a. have the power to investigate all written complaints, which are filed;
- b. establish forms by which officials, board members, employees, and residents of the Town of Merrimack may file complaints or request that an inquiry be made;
- c. only review complaints based on alleged violations of Section I of this ordinance.

Given under our hands and seal this 18th day of February, in the year of our Lord, Two
Thousand Three.



Attest: A True Copy of Warrant



Merrimack Board of Selectmen

Thomas J. Carr
John W. May
Frank L. Sweeney
Nancy R. Sagon
Anthony Pellegrini

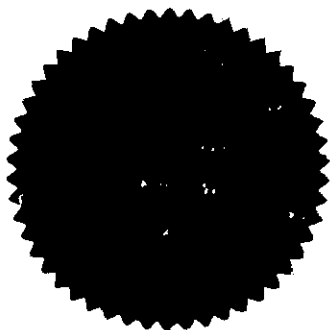
Merrimack Board of Selectmen

Thomas J. Carr
John W. May
Frank L. Sweeney
Nancy R. Sagon
Anthony Pellegrini

We certify that we gave notice to the inhabitants within named, to meet at the time and place and for the purpose within mentioned, by posting an attested copy of the within Warrant at the place of meeting within named, and a like attested copy at the Town Hall and Town Library, being public places in said Town, on the 18th day of February, 2003.

Merrimack Board of Selectmen

Morgan & Co
 W. M. G.
 Frank J. S. S. S.
 Harry R. S. S.
 Anthony P. S. S.



BUDGET OF THE TOWN/CITY

OF: Town of Merrimack

BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED THE PROVISIONS OF RSA 32:14 THROUGH 32:24

Appropriations and Estimates of Revenue for the Ensuing Year January 1, _____ to December 31, _____

or Fiscal Year From July 1, 2003 to June 30, 2004

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address below.

This is to certify that this budget was posted with the warrant on the (date) 02/18/03

BUDGET COMMITTEE

Please sign in ink.

Charles J. Hall

Edward J. Hall

Norman J. Kelley

William A. P.

John P. Keating

Barth. Kelley

John J. North

Karen G. Lolo

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

FOR DRA USE ONLY

NH DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL FINANCE BUREAU
P.O. BOX 487, CONCORD, NH 03302-0487
(603)271-3397

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PURPOSE OF APPROPRIATIONS (RSA 32:3 V)			Appropriations		Actual	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year		BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year	
ACCT.#	Warr. Art.#	Prior Year As Approved by DRA	Prior Year	(RECOMMENDED)	(NOT RECOMMENDED)	(RECOMMENDED)	(NOT RECOMMENDED)	RECOMMENDED	NOT RECOMMENDED
GENERAL GOVERNMENT									
4130-4139									
4140-4149	11	24,829	21,920	31,538				31,538	
4150-4151									
4152	11	263,630	205,978	282,117				282,117	
4153									
4155-4159									
4191-4193	11	673,403	669,420	719,631				719,631	
4194	11	271,111	238,771	271,767				271,767	
4195									
4196									
4197									
4199	11	1,455,944	1,272,598	1,523,035				1,523,035	
PUBLIC SAFETY									
4210-4214	11	3,611,019	3,421,558	4,042,343				4,042,343	
4215-4219									
4220-4229	11	3,625,298	3,153,263	4,128,630				4,128,630	
4240-4249									
4290-4298	11	60,006	11,598	30,461				30,461	
4299	11	493,406	332,156	502,704				502,704	
AIRPORT/AVIATION CENTER									
4301-4309									
HIGHWAYS & STREETS									
4311	11	184,762	168,409	201,873				201,873	
4312	11	2,040,062	1,789,019	2,155,990				2,155,990	
4313									

1	2	3	4	5	6	7	8	9
ACCT #	PURPOSE OF APPROPRIATIONS (RSA 32:3 V)	Warr. Art #	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (RECOMMENDED)	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (NOT RECOMMENDED)	BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year RECOMMENDED	BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year NOT RECOMMENDED
HIGHWAYS & STREETS cont.								
4316	Street Lighting				XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX
4319	Other	11	395,578	335,795	420,842		420,842	
SANITATION								
4321	Administration				XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX
4323	Solid Waste Collection							
4324	Solid Waste Disposal	11	517,688	542,045	1,623,532		1,623,532	
4325	Solid Waste Clean-up							
4326-4329	Sewage Coll. & Disposal & Other	11	2,810,843	2,500,863	2,913,592		2,913,592	
WATER DISTRIBUTION & TREATMENT								
4331	Administration				XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX
4332	Water Services							
4335-4339	Water Treatment, Conserv. & Other							
ELECTRIC								
4351-4352	Admin. and Generation				XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX
4353	Purchase Costs							
4354	Electric Equipment Maintenance							
4359	Other Electric Costs							
HEALTH/WELFARE								
4411	Administration				XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX
4414	Pest Control							
4415-4419	Health Agencies & Hosp. & Other	11	83,225	77,475	87,725		87,725	
4441-4442	Administration & Direct Assist.	11	78,395	84,974	83,986		83,986	
4444	Intergovernmental Welfare Pymnts							
4445-4449	Vendor Payments & Other							

ACCT.#	PURPOSE OF APPROPRIATIONS (RSA 32.3.V)	Warr. Art.#	Appropriations		Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATIONS	
			Prior Year As Approved by DRA			(RECOMMENDED)	Ensuing Fiscal Year (NOT RECOMMENDED)	(RECOMMENDED)	Ensuing Fiscal Year (NOT RECOMMENDED)
OPERATING TRANSFERS OUT cont.									
	Electric-								
	Airport-								
4915	To Capital Reserve Fund	11	1,448,000	1,739,000	1,248,000		1,248,000		
4916	To Exp.Tr.Fund-except #4917								
4917	To Health Maint. Trust Funds								
4918	To Nonexpendable Trust Funds	11	7,000	11,500	7,500		7,500		
4919	To Agency Funds								
SUBTOTAL 1			21,571,210	20,443,428	24,369,775		24,369,775		

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

[illegible]

Note: Column 4= Appropriations 2002-03; Column 5= Actual Expenditures 2001-02

1 2 3 4 5 6 7 8 9

ACCT #	PURPOSE OF APPROPRIATIONS (RSA 32:3V)	Warr. Art. #	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year		BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year	
					(RECOMMENDED)	(NOT RECOMMENDED)	RECOMMENDED	NOT RECOMMENDED
	CULTURE & RECREATION		XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX
4520-4529	Parks & Recreation	11	731,571	615,640	766,654		766,654	
4550-4559	Library	11	1,028,416	940,676	1,152,133		1,152,133	
4583	Patriotic Purposes	11	40,500	21,849	39,000		39,000	
4589	Other Culture & Recreation	11	229,700	176,129	224,360		224,360	
	CONSERVATION		XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX
4611-4612	Admin. & Purch. of Nat. Resources	11	5,345	5,345	5,345		5,345	
4619	Other Conservation							
4631-4632	REDEVELOPMNT & HOUSING							
4651-4659	ECONOMIC DEVELOPMENT							
	DEBT SERVICE		XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX
4711	Princ.-Long Term Bonds & Notes	11	464,768	587,655	644,094		644,094	
4721	Interest-Long Term Bonds & Notes	11	312,809	249,277	348,415		348,415	
4723	Int. on Tax Anticipation Notes	11	1	0	1		1	
4790-4799	Other Debt Service							
	CAPITAL OUTLAY		XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX
4901	Land	11	100	0	100		100	
4902	Machinery, Vehicles & Equipment	11	246,750	452,442	256,406		256,406	
4903	Buildings	11	45,851	34,361	23,001		23,001	
4909	Improvements Other Than Bldgs.	11	421,200	783,712	635,000		635,000	
	OPERATING TRANSFERS OUT		XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX
4912	To Special Revenue Fund							
4913	To Capital Projects Fund							
4914	To Enterprise Fund							
	Sewer-							
	Water-							

1	2	3	4	5	6
ACCT.#	SOURCE OF REVENUE	Warr. Art.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	Estimated Revenues Ensuing Year
TAXES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3120	Land Use Change Taxes		100,000	195,689	0
3180	Resident Taxes				
3185	Timber Taxes		13,000	19,898	13,000
3186	Payment in Lieu of Taxes		4,100	3,783	4,100
3189	Other Taxes		220,000	257,105	220,000
3190	Interest & Penalties on Delinquent Taxes		154,450	159,361	154,450
	Inventory Penalties				
3187	Excavation Tax (\$.02 cents per cu yd)				
LICENSES, PERMITS & FEES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3210	Business Licenses & Permits				
3220	Motor Vehicle Permit Fees		4,000,000	3,900,347	4,000,000
3230	Building Permits		250,000	132,456	210,000
3290	Other Licenses, Permits & Fees		165,143	166,618	168,143
3311-3319	FROM FEDERAL GOVERNMENT		93,825	244,157	25,000
FROM STATE			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3351	Shared Revenues		237,601	237,601	237,601
3352	Meals & Rooms Tax Distribution		736,226	654,540	736,226
3353	Highway Block Grant		413,257	404,382	413,257
3354	Water Pollution Grant		72,451	72,451	72,452
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)		14,948	486,321	14,948
3379	FROM OTHER GOVERNMENTS				
CHARGES FOR SERVICES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3401-3406	Income from Departments		4,672,714	4,338,355	4,702,505
3409	Other Charges				
MISCELLANEOUS REVENUES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3501	Sale of Municipal Property		5,500	7,954	5,500
3502	Interest on Investments		516,600	403,865	449,550
3503-3509	Other		139,933	224,665	136,990
INTERFUND OPERATING TRANSFERS IN			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3912	From Special Revenue Funds		0	0	125,000
3913	From Capital Projects Funds		0	0	250,000

****SPECIAL WARRANT ARTICLES****

Special warrant articles are defined in RSA 32:3, VI, as appropriations: 1) in petitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriations to a separate fund created pursuant to law, such as capital reserve funds or trusts funds; or 4) an appropriation designated on the warrant as a special article or as a nonlapsing or nontransferable article.

1	2	3	4	5	6	7	8	9
ACCT.#	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (RECOMMENDED)	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (NOT RECOMMENDED)	BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year RECOMMENDED	BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year NOT RECOMMENDED
			2002-03	2001-02				
	See attached schedule		4,618,992	1,732,000	8,750,000	1,500,001	8,750,000	1,500,001
SUBTOTAL 2 RECOMMENDED			XXXXXXXXXX	XXXXXXXXXX	8,750,000	XXXXXXX	8,750,000	XXXXXXXXXX

♦♦INDIVIDUAL WARRANT ARTICLES♦♦

"Individual" warrant articles are not necessarily the same as "special warrant articles". An example of an individual warrant article might be negotiated cost items for labor agreements, leases or items of a one time nature you wish to address individually.

1	2	3	4	5	6	7	8	9
ACCT. #	PURPOSE OF APPROPRIATIONS (RSA 32:3V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATIONS	
					(RECOMMENDED)	(NOT RECOMMENDED)	RECOMMENDED	NOT RECOMMENDED
			2002-03	2001-02				
4903	Buildings	12	0	0	1,500,002	0	0	1,500,002
SUBTOTAL 3 RECOMMENDED			XXXXXXXXXX	XXXXXXXXXX	1,500,002	XXXXXXXXXX	0	XXXXXXXXXX

1	2	3	4	5	6
ACCT.#	SOURCE OF REVENUE	Warr. Art.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	Estimated Revenues Ensuing Year
	INTERFUND OPERATING TRANSFERS IN cont.		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3914	From Enterprise Funds				
	Sewer - (Offset)				
	Water - (Offset)				
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds		0	0	2,000,000
3916	From Trust & Agency Funds		153,000	4,186	3,000
	OTHER FINANCING SOURCES		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3934	Proc. from Long Term Bonds & Notes		4,075,000	0	5,800,000
	Amounts VOTED From F/B ("Surplus")		43,992	1,907,000	220,000
	Fund Balance ("Surplus") to Reduce Taxes		2,435,495	0	250,000
	TOTAL ESTIMATED REVENUE & CREDITS		18,517,235	13,820,734	20,211,722

****BUDGET SUMMARY****

	PRIOR YEAR ADOPTED BUDGET	SELECTMEN'S RECOMMENDED BUDGET	BUDGET COMMITTEE'S RECOMMENDED BUDGET
SUBTOTAL 1 Appropriations Recommended (from pg. 5)	21,571,210	24,369,775	24,369,775
SUBTOTAL 2 Special Warrant Articles Recommended (from pg. 6)	4,618,992	8,750,000	8,750,000
SUBTOTAL 3 "Individual" Warrant Articles Recommended (from pg. 6)	0	1,500,002	0
TOTAL Appropriations Recommended	26,190,202	34,619,777	33,119,775
Less: Amount of Estimated Revenues & Credits (from above)	18,517,235	22,088,413	20,211,722
Estimated Amount of Taxes to be Raised	7,672,967	12,531,364	12,908,053

Maximum Allowable Increase to Budget Committee's Recommended Budget per RSA 32:18: \$2,617,931
(See Supplemental Schedule With 10% Calculation)

Note: Column 4= Estimated Revenues 2002-03; Column 5= Actual Revenues 2001-02

Town of Merrimack									
Form MS-7, Page 6 - Fiscal Year 2003-04									
SPECIAL WARRANT ARTICLES									
Acct.	Purpose of Appropriations	Warrant Article	Appropriations 2002-03	Actual Expenditures 2001-02	Selectmen - 2003-04 Recommended	Not Recommended	Budget Committee - 2003-04 Recommended	Not Recommended	
4901	Land	2002/10	4,225,000	-	-	-	-	-	-
4721	Interest - Long Term Bonds and Notes	10	-	-	147,952	-	147,952	-	-
4903	Buildings	10	-	-	8,022,048	-	8,022,048	-	-
4915	Transfer To Capital Reserve Funds	2001/11	-	1,182,000	-	-	-	-	-
4324	Solid Waste Disposal	13	-	-	-	-	-	-	-
4909	Improvements Other Than Buildings	16	-	-	-	1,500,001	-	1,500,001	-
4902	Machinery, Vehicles & Equipment	15	-	-	85,000	-	85,000	-	-
4915	Transfer To Capital Reserve Funds	14	350,000	500,000	95,000	-	95,000	-	-
4915	Transfer To Capital Reserve Funds	17	43,992	50,000	350,000	-	350,000	-	-
	Total		4,618,992	1,732,000	8,750,000	-	8,750,000	-	1,500,001

BUDGET COMMITTEE SUPPLEMENTAL SCHEDULE

(For Calculating 10% Maximum Increase)

(RSA 32:18, 19, & 32:21)

VERSION #1: Use if you have no Collective Bargaining Cost Items or RSA 32:21 Water Costs

LOCAL GOVERNMENTAL UNIT: Town of Merrimack FISCAL YEAR END 06/30/04

	RECOMMENDED AMOUNT
1. Total RECOMMENDED by Budget Comm. (See Posted Budget MS7, 27, or 37)	33,119,775
LESS EXCLUSIONS:	
2. Principal: Long-Term Bonds & Notes	644,094
3. Interest: Long-Term Bonds & Notes	496,367
4. Capital Outlays Funded From Long-Term Bonds & Notes per RSA 33:8 & 33:7-b.	5,800,000
5. Mandatory Assessments	0
6. Total exclusions (Sum of rows 2 - 5)	< 6,940,461 >
7. Amount recommended less recommended exclusion amounts (line 1 less line 6)	26,179,314
8. Line 7 times 10%	2,617,931
9. Maximum Allowable Appropriations (lines 1 + 8)	35,737,706

Line 8 is the maximum allowable increase to budget committee's recommended budget. Please enter this amount on the bottom of the posted budget form, MS7, 27, or 37.

Please attach a copy of this completed supplemental schedule to the back of the budget form.

This image shows a single sheet of white paper with horizontal blue or grey ruling lines. The lines are evenly spaced and run across the width of the page. There are approximately 20 lines visible. The paper has a slight shadow on the right side, suggesting it's part of a bound notebook. There is no handwriting or other markings on the page.

Schedule of Meetings

Abbie Griffin Park Advisory Committee	2 nd Wednesday of the Month - 7:30 p.m.
Board of Selectmen	1 st & 3 rd Thursday of the Month - 7:00 p.m.
Cable Television Advisory Committee	To Be Announced - 7:00 p.m.
Conservation Commission	2 nd & 4 th Monday of the Month - 7:00 p.m.
Fourth of July Committee	2 nd Thursday of the Month - 7:00 p.m.
Greens Pond Master Plan Committee	1 st & 3 rd Monday of the Month - 7:00 p.m.
Heritage Commission	1 st Wednesday of the Month - 3:00 p.m.
Parks and Recreation Committee	3 rd Wednesday of the Month - 7:00 p.m.
Planning Board	Every Tuesday - 7:30 p.m.
Zoning Board of Adjustment	4 th Thursday of the Month - 7:00 p.m.

Note: Meetings sometime vary. Please call the Selectmen's Office at 424-2331 to confirm the above schedule.

2003 Town Holidays

New Year's Day – Wednesday, January 1, 2003

President's Day – Monday, February 17, 2003

Memorial Day – Monday, May 26, 2003

Independence Day – Friday, July 4, 2003

Labor Day – Monday, September 1, 2003

Veteran's Day – Tuesday, November 11, 2003

Thanksgiving Day – Thursday, November 27, 2003

Day After Thanksgiving – Friday, November 28, 2003

Christmas – Thursday, December 25, 2003

New Year's Day – Thursday, January 1, 2004

Municipal Services Telephone Directory

Assessor.....	424-5136
Code Enforcement and Inspection	424-3531
Community Development	424-3531
Conservation Commission.....	424-3531
District Court.....	424-9916
Finance Department.....	424-7075
Fire Department.....	424-3690
Highway Garage.....	423-8551
Landfill and Recycling.....	424-2604
Library.....	424-5021
Merrimack Village District (Water Department).....	424-7171
Parks and Recreation	882-1046
Planning and Zoning.....	424-3531
Police Department.....	424-3774
Public Works Administration	424-5137
Selectmen's Office.....	424-2331
Superintendent of Schools.....	424-6200
Town Clerk/Tax Collector	424-3651
Town Manager.....	424-2331
Wastewater Facility.....	883-8196

Emergency Telephone Numbers (Fire - Police - Ambulance) Dial 9-1-1

	<u>Office Hours</u>
Assessing Department.....	Monday-Friday 8:30 a.m. – 4:30 p.m.
Code Enforcement & Inspection.....	Monday-Friday 8:00 a.m. – 4:30 p.m.
Community Development	Monday-Friday 8:00 a.m. – 4:30 p.m.
District Court.....	Monday-Friday 8:30 a.m. – 4:30 p.m.
*Landfill and Recycling	Tuesday-Saturday 8:00 a.m. – 4:00 p.m.
*Library	Monday-Thursday 9:00 a.m. – 9:00 p.m. Friday-Saturday 9:00 a.m. – 5:00 p.m. Sunday 1:00 p.m. – 5:00 p.m.
Parks & Recreation Department.....	Monday-Friday 8:30 a.m. – 4:30 p.m.
Planning & Zoning Department.....	Monday-Friday 8:00 a.m. – 4:30 p.m.
Public Works Administration	Monday-Friday 8:30 a.m. – 4:30 p.m.
Selectmen's Office.....	Monday-Friday 8:30 a.m. – 4:30 p.m.
Town Clerk/Tax Collector	Monday-Friday 8:30 a.m. – 4:30 p.m.
	2 nd & 4 th Monday of Each Month 8:30 a.m. – 7:00 p.m.
Water District.....	Monday-Friday 8:00 a.m. – 4:30 p.m.

*Special Summer and/or Winter Hours – Please call to confirm these hours.