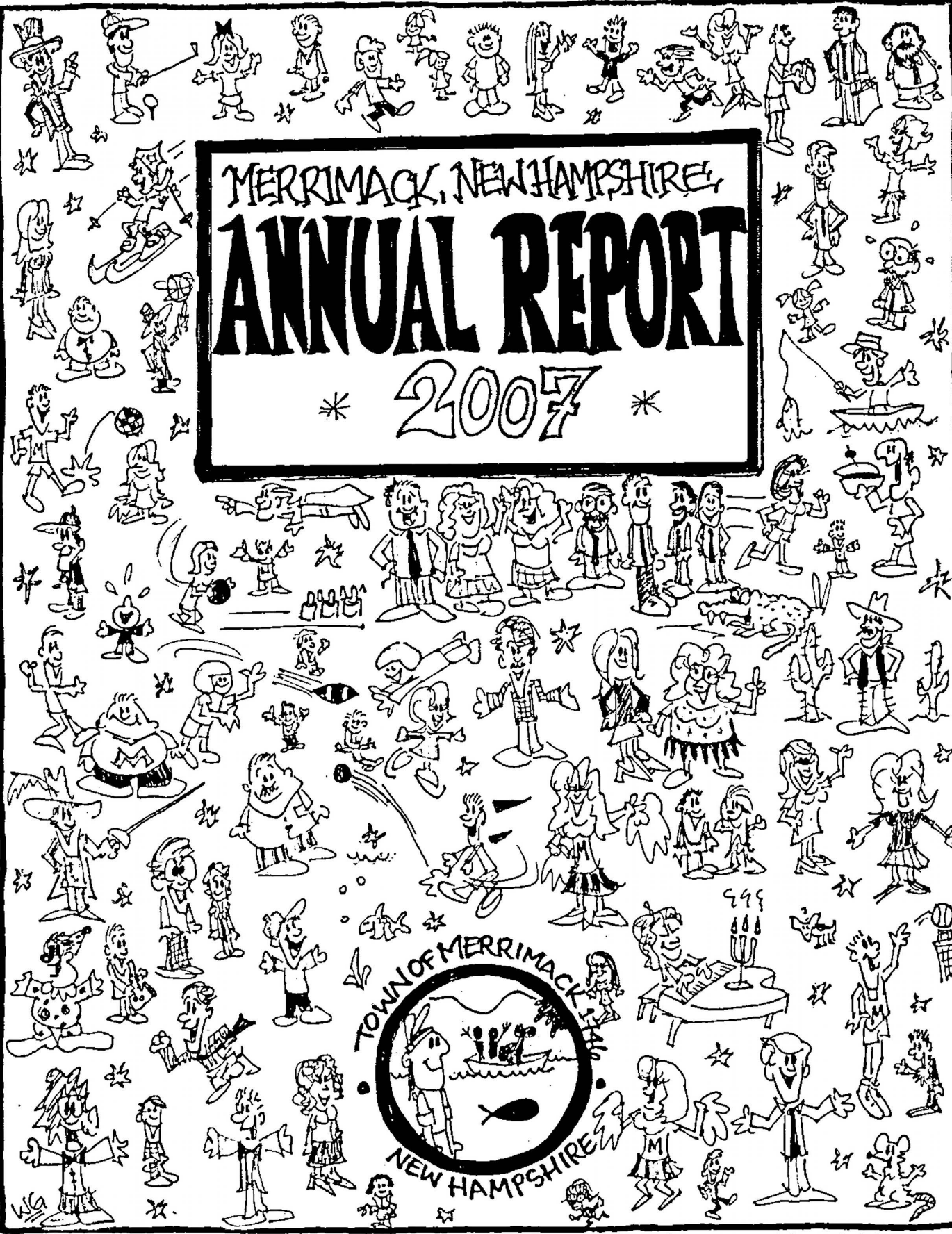


TOWN COUNCIL • WASSERMAN PARK • CONCERT BAND

HOPE HILL NATURE PRESERVE • VFW/AMERICAN LEGION • PLANNING BOARD • SCHOOLS • SO MUCH MORE!

# MERRIMACK, NEW HAMPSHIRE ANNUAL REPORT \* 2007 \*

DELU PARADE • O'LEARY COMMUNITY CENTER • POLICE DEPT. • ARBET GRIFITH PARK • MYA • WINTER CARNIVAL • PUBLIC WORKS • HISTORICAL SOCIETY • TWIN BRIDGES PARK • CHAMBER OF COMMERCE • FIRE & RESCUE



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## Dates to Remember

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March 1, 2008	Last day to file Abatement Application for tax year 2007, per RSA 76:16.
April 1, 2008	All real property assessed to owner of records this date.
April 15, 2008	Last day to file for elderly, disabled, handicapped, and blind exemptions and veteran tax credits.  Last day to file current use applications, per RSA 79-A.  Last day for filing applications for tax-exempt properties and for special assessment of residences in industrial or commercial zone, per RSA 75:11.
May 1, 2008	Dog licenses expire.
May 15, 2008	Timber Tax Report of Cut due.
June 30, 2008	Fiscal year ends.
July 1, 2008	Fiscal year begins.
December 1, 2008	Last day to pay final installment of 2008 property taxes without interest penalty.

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## Town Holidays for 2008

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### Town Hall will be Closed on These Important Days

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January 1, 2008	New Year's Day Observed	September 1, 2008	Labor Day
February 18, 2008	President's Day	November 11, 2008	Veteran's Day
May 26, 2008	Memorial Day	November 27 & 28, 2008	Thanksgiving Day Holiday
July 4, 2008	Independence Day	December 25, 2008	Christmas Day

For more information, please call the Town Manager's office at (603) 424-2331.

*Printing provided by Evans Printing, Concord, NH*

*Cover design by William Green, Merrimack, NH*

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# 2007 ANNUAL REPORT

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**Merrimack Town Hall**  
**6 Baboosic Lake Road**  
**Merrimack, NH 03054**  
**Telephone: (603) 424-2331**

## **Town Council**

<b>Chairman Betty J. Spence</b> <i>Term Expires 2009</i>	(H) (603) 424-2661	<a href="mailto:bspence@ci.merrimack.nh.us">bspence@ci.merrimack.nh.us</a>
<b>Vice Chairman Thomas J. Mahon</b> <i>Term Expires 2009</i>	(H) (603) 424-4189	<a href="mailto:tmahon@ci.merrimack.nh.us">tmahon@ci.merrimack.nh.us</a>
<b>Councilor Nancy M. Harrington</b> <i>Term Expires 2010</i>	(H) (603) 424-2043	<a href="mailto:nharrington@ci.merrimack.nh.us">nharrington@ci.merrimack.nh.us</a>
<b>Councilor Michael R. Malzone</b> <i>Term Expires 2009</i>	(H) (603) 424-7794	<a href="mailto:mmalzone@ci.merrimack.nh.us">mmalzone@ci.merrimack.nh.us</a>
<b>Councilor David W. McCray</b> <i>Term Expires 2008</i>	(H) (603) 424-2282	<a href="mailto:dmccray@ci.merrimack.nh.us">dmccray@ci.merrimack.nh.us</a>
<b>Councilor Finlay C. Rothhaus</b> <i>Term Expires 2008</i>	(H) (603) 424-8011	<a href="mailto:frothhaus@ci.merrimack.nh.us">frothhaus@ci.merrimack.nh.us</a>
<b>Councilor Timothy Tenhave</b> <i>Term Expires 2010</i>	(H) (603) 424-0518	<a href="mailto:ttenhave@ci.merrimack.nh.us">ttenhave@ci.merrimack.nh.us</a>

## **Town Manager**

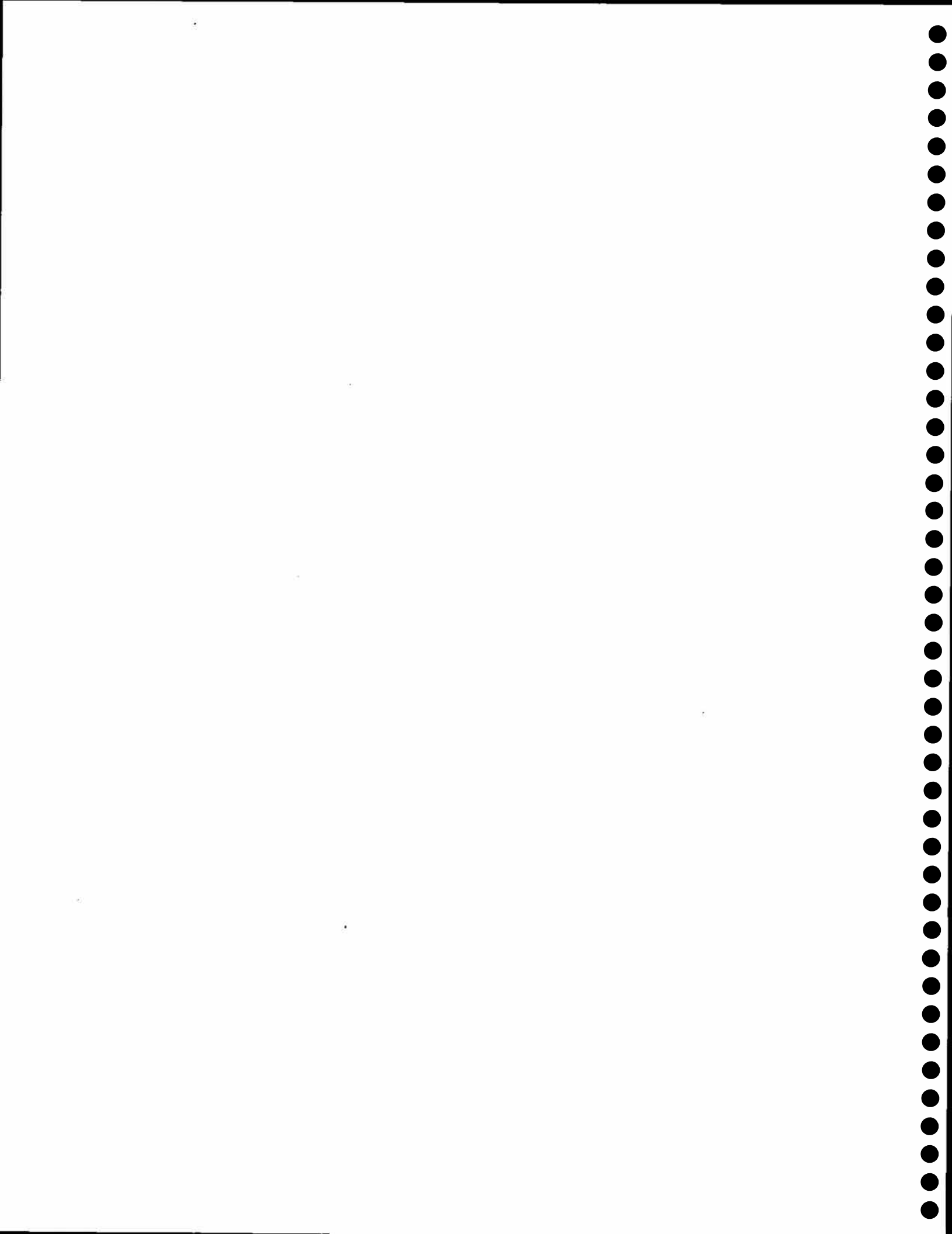
Keith R. Hickey

**Town Attorney**  
Upton and Hatfield

**Town Moderator**  
Lynn Christensen

**Town Clerk/Tax Collector**  
Diane Trippett

**Town Treasurer**  
Linda Wilson



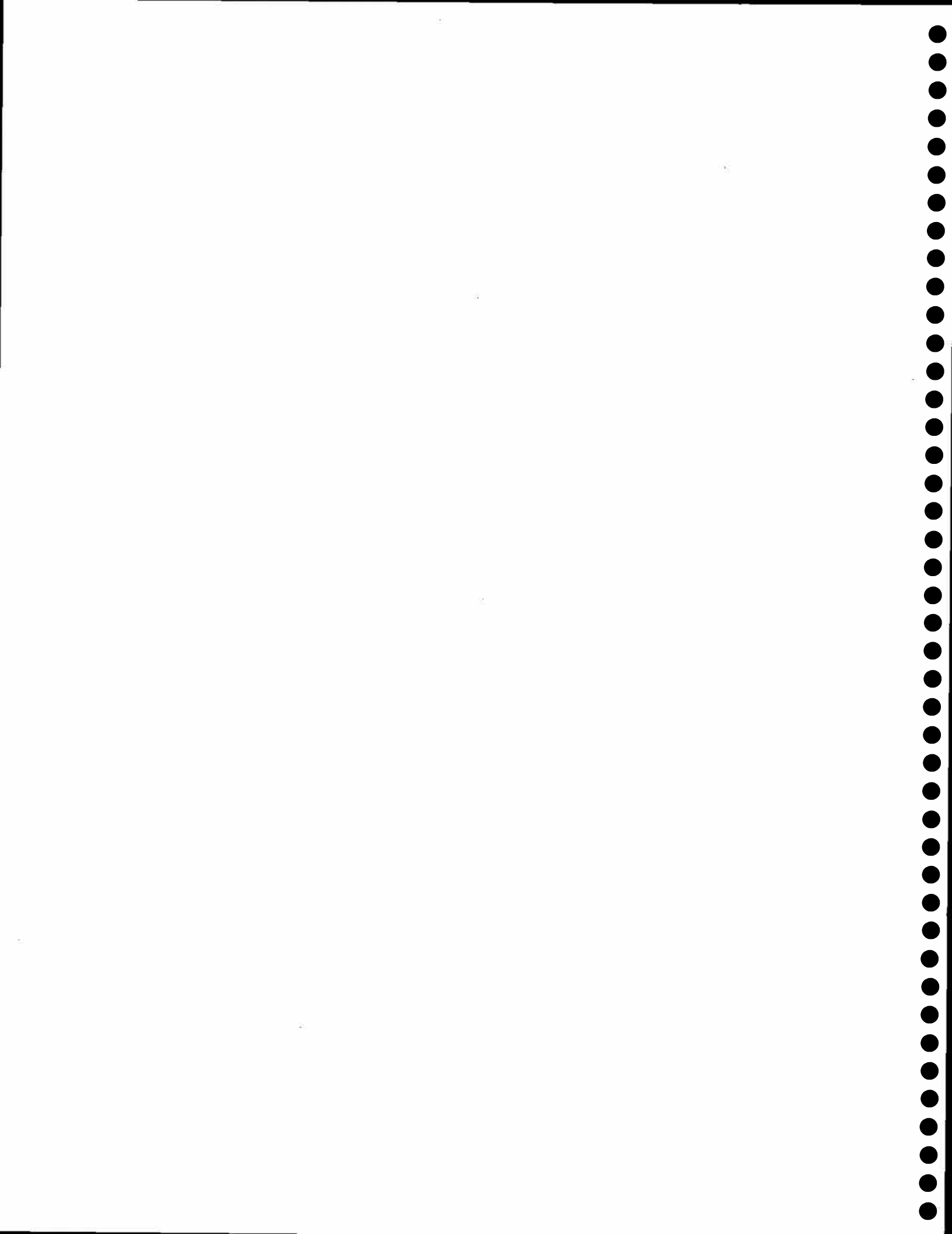


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## INTRODUCTION

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### **Merrimack Town Council**

First Row: Vice Chairman Thomas Mahon, Chairman Betty Spence, Councilor David McCray

Second Row: Councilor Tim Tenhave, Councilor Michael Malzone,  
Councilor Nancy Harrington, Councilor Finlay Rothhaus

We, the Merrimack Town Council and Town Manager, are pleased and proud to present you with the 2007 Annual Report for the Town of Merrimack. This Annual Report was compiled through the efforts of your local public officials to serve as a permanent record for the year 2007. We would like to extend our appreciation to all of the local officials, community volunteers, and Town employees who have contributed countless hours of service to the Town of Merrimack.

As always, your comments and questions regarding this report are welcome. Please call, write, or just stop by Town Hall and speak with a member of our staff.

Thank you.

**Merrimack Town Hall • 6 Baboosic Lake Road • Merrimack, NH 03054**  
**Phone: (603) 424-2331 • Fax: (603) 424-0461 • Website: [www.ci.merrimack.nh.us](http://www.ci.merrimack.nh.us)**

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# 2007 Town Council Report

Submitted by Merrimack Town Council

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This year was full of activity for the Merrimack Town Council! Following are some highlights of the year 2007 in Merrimack.

## **April 10, 2007 – Annual Election**

Nancy M. Harrington, originally elected as a Selectman to complete the term of Chuck Mower, became a Town Councilor with the adoption of the Town Charter. Timothy Tenhave was elected to his first term on the Town Council replacing Tom Koenig who completed his 3-year term.

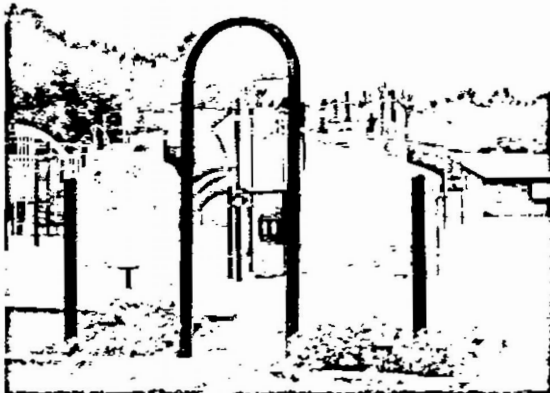
## **May 1, 2007 – Benefit Softball Game**

Spring rains brought flooding to Merrimack for the second consecutive year. In an effort to assist the affected residents, the Town Council sponsored a benefit softball game that pitted the Merrimack Police Department against the Town Council All-Stars (that included Governor John Lynch). Prior to the benefit softball game, \$8,259 in donations had been received. The benefit itself raised \$4,691 for flood victims, with additional donations of \$5,180 received post-event, for a total of \$18,130. While the Council tips our collective hat to the Police Department for their victory in the game (final score was 31-6), we recognize the true winners to be the people of Merrimack for once again stepping up to the plate for the victims of the flood.



The Town Council All-Stars  
(Photo courtesy of Michael Cirelli Photography)

## **May 25, 2007 – Norma French Playground Dedication**



Norma French Playground sign at the  
entrance to the Park

The Town of Merrimack dedicated the playground at Wasserman Park in memory of Norma French, and officially named the Norma French Playground at a Ceremony held in her honor. The unusually hot and humid day included the unveiling of the sign at the entrance to the Park, distinguished guests and speakers, a cookout with Town Manager Keith Hickey running the grill, and children's activities, including face painting and balloon animals.

### **August 27, 2007 – Toll Revolt Day**



People begin to gather at Abbie Griffin Park  
for the Toll Revolt motorcade

At the Town Council meeting of July 26, 2007, a "MOTION was made by Chairman McCray and seconded by Councilor Malzone to declare Monday, August 27, 2007, as Merrimack Toll Revolt Day and to ask residents of Merrimack to pay the tolls with pennies. MOTION CARRIES 6-0-0." Toll Revolt Day was intended to be a peaceful symbolic protest illustrating the Town's frustration over having more toll booths than any other town or city in New Hampshire. On that Monday, over 100 vehicles participated in the afternoon motorcade.

### **September 11, 2007 – "A Day to Remember" Sixth Annual Commemoration**

The Town Council proclaimed September 11, 2001, "A Day to Remember," and further resolved that "the citizens of Merrimack remember with eternal respect those whose lives were suddenly, without cause, pointlessly taken from them. May they forever rest in peace and abide in our memory." At the sixth annual commemoration, inclement weather brought the ceremony indoors from Abbie Griffin Park, as Merrimack residents joined together in remembrance at the James Masticola Upper Elementary School.

### **September 13, 2007 – Donation of Land to State for District Courthouse**

On this date, the Council moved: "MOTION was made by Councilor Mahon and seconded by Councilor Tenhave to donate at least 0.5 acres of land on the two acre parcel that makes up the Town Hall Complex to the State of New Hampshire for the construction of a new district court building, contingent upon satisfactory agreement with the Town on: placement on the site; architectural blending with Town Hall buildings; and deed restrictions for closure, conversion, change of use or any other cessation of the original purpose of the structure." MOTION CARRIES 5-2-0. Chairman McCray and Councilor Malzone voted in the negative.

### **September 29, 2007 – Dedication of the Corporal Tim Gibson Memorial Athletic Field**

The Town of Merrimack held a ceremony in honor of Marine Corporal Tim Gibson who gave his life for his country in Operation Iraqi Freedom on January 26, 2005, at the age of 23. The ceremony included the renaming and dedication of the fields just off of Atherton Road (formally known as the Turkey Hill Athletic Fields) as the *Corporal Tim Gibson Memorial Athletic Complex*, and the unveiling of a monument.



Corporal Tim Gibson

### **October 20, 2007 – Merrimack Fall Festival and Business Expo**

The Council proclaimed the week of October 14 through October 20, 2007, Business Appreciation Week. Throughout that week, as customers shopped at the many Merrimack establishments, they could enter a raffle for prizes drawn at the first annual Merrimack Fall Festival and Business Expo that capped off the week on October 20, 2007. The Expo attracted more than 100 local businesses, which showcased their wares and services at three different Expo venues, including Abbie Griffin Park, James Mastricola Upper Elementary School's All Purpose Room, and the Smith Gym. Kids and adults dressed in Halloween costumes, with plenty of candy and entertainment, contributed to the festive atmosphere.



Residents dressed in costumes added to the festivities!  
(Photo courtesy of Mary Pelrine)

### **October 31, 2007 – Hosted Governor and Executive Council Meeting**



Governor John Lynch welcomes all to the meeting

The Town of Merrimack was pleased and honored to host the Governor and Executive Council at the John O'Leary Adult Community Center on October 31, 2007. The breakfast meeting featured presentations regarding the inequity of the toll situation in Merrimack by Representative Chris Christensen, Representative Maureen Mooney, Town Councilor Thomas J. Mahon, Merrimack Business Representative Chris Conway of CEJ Computer Systems, and Merrimack Resident Lisa Marshall. Father de Laire of Our Lady of Mercy Church provided the invocation and Pamela Smith of the Merrimack Community Concert Association kicked off the Governor and Executive Council meeting by singing *America the Beautiful* and *The Star-Spangled Banner*. Executive Councilor Debora Pignatelli continues to work for toll relief for Merrimack residents.

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#### **The Merrimack Town Council**

Chairman Betty J. Spence, Vice Chairman Thomas J. Mahon, Councilor Nancy M. Harrington, Councilor Michael R. Malzone, Councilor David W. McCray, Councilor Finlay C. Rothhaus, and Councilor Timothy Tenhave

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# **Town Manager's 2007 Annual Report**

**Submitted by Town Manager Keith Hickey**

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The year 2007 was busy and productive for the Town of Merrimack. Many operational changes occurred during the year in an attempt to provide a more cost effective and streamlined government for this community.

A \$1.7 million drainage bond was approved by the voters allowing much needed drainage work to be done over the next two years. Several neighborhoods will have drainage work completed with funds from the approved bond. This bond is the first step in addressing town-wide drainage issues.

The Town Council approved an energy conservation policy during the year that very quickly began seeing results. With the continued volatility of energy prices, exploring ways to use energy as efficiently as possible will be crucial. The Town purchased its first subcompact car replacing a retired police car to be used by Town office staff reducing the cost of gas and repairs. The Town also partnered with the Merrimack School District in bidding for heating oil for the 2007/08 heating season allowing both parties to receive a better heating oil price.

Police Chief William Mulligan retired during 2007 after serving Merrimack for 33 years, the last five as Chief. Deputy Chief Michael Milligan was appointed Police Chief shortly after Chief Mulligan's resignation. I am confident the Merrimack Police Department will continue to provide the high level of service this community has become accustomed to under Chief Milligan's command.

During the spring of 2007, flooding again occurred in parts of Merrimack. The residents of those areas have become much too familiar with the hardships that flooding brings. With the cooperation of ten Beacon Drive homeowners affected by the flooding, the Town has applied for federal flood mitigation funds. If approved, the grant funding would allow the Town to purchase the ten properties and remove the homes, eliminating any future property loss to those homeowners. An answer on the grant application is expected by June of 2008.

In closing, I would like to thank the residents and business owners for their support over the past year. Please feel free to call me at (603) 424-2331 or email at [khickey@ci.merrimack.nh.us](mailto:khickey@ci.merrimack.nh.us) any questions or concerns you may have.

---

## **Town Manager's Office**

Town Manager Keith R. Hickey, Human Resources Coordinator Sharon Beland,  
Technology Coordinator William Miller, Executive Secretary Deb Courtemanche,  
and Secretary Maureen Atwood

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## Town Officials

---

State Senator Sheila Roberge (H) (603) 472-8391 [sheila.roberge@leg.state.nh.us](mailto:sheila.roberge@leg.state.nh.us)  
Executive Councilor Debora Pignatelli (W) (603) 888-5245 [deb@deb.pignatelli.com](mailto:deb@deb.pignatelli.com)

### Representatives to the General Court

Richard W. Barry	(H) (603) 880-3731	<a href="mailto:dickbarry@juno.com">dickbarry@juno.com</a>
Peter L. Batula	(H) (603) 424-6091	<a href="mailto:stoj@juno.com">stoj@juno.com</a>
Chris Christensen	(H) (603) 424-2542	<a href="mailto:chris.christensen@leg.state.nh.us">chris.christensen@leg.state.nh.us</a>
Nancy J. Elliott	(H) (603) 889-3179	<a href="mailto:nancy_elliott@elliott-controls.com">nancy_elliott@elliott-controls.com</a>
Peyton B. Hinkle	(H) (603) 429-2299	<a href="mailto:petehinkle@verizon.net">petehinkle@verizon.net</a>
Robert J. L'Heureux	(H) (603) 424-2539	<a href="mailto:bob.lheureux@leg.state.nh.us">bob.lheureux@leg.state.nh.us</a>
Maureen C. Mooney	(H) (603) 578-4890	<a href="mailto:maureen.mooney@leg.state.nh.us">maureen.mooney@leg.state.nh.us</a>
James M. O'Neil	(H) (603) 424-3059	<a href="mailto:jim.o'neil@leg.state.nh.us">jim.o'neil@leg.state.nh.us</a>

### Supervisors of the Checklist

Chair Margaret Petrovic

Jane Coehlo

Adrienne Colsia

### Ballot Inspectors

#### Democrat

*Coordinator Anne McCann*

Linda Allen  
Irene Arsenault  
Geri Botsch  
Mildred Brightman  
Ann Burrows  
Krystyna Ciesluk  
Judy DeCato  
Larry DeCato  
Bonnie Dunham  
Jackie Flood  
Joan Glencross  
Nancy Greaney  
Marilyn Greenspan  
Bonita Knight  
Mary Moriarty  
Sandy Russell  
Pauline St. Germain

#### Republican

*Coordinator Yvonne Hinckley*

Dick Barry  
Barbara Becker  
Frank Besse  
Joyce Dembow  
Steve Dembow  
Peter Duke  
Eileen Harris  
Anita Hinkle  
Dave Johnson  
Fern Jones  
Connie Kreider  
Fran L'Heureux  
Carol Matsis  
Judith May  
Jackie Mylander  
Jack Plant  
Josephine Plant  
Dick Roulx  
Ruth Roulx  
John Segedy



---

## In Appreciation

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### For Outstanding Service

**2007 Police Officer of the Year**  
*Community Service/DARE Officer Walter Kwiecinski*



### 2007 Employee Service Recognitions

#### 35 Years of Service

*Becky Sullivan*, Department of Public Works – Wastewater Division

#### 30 Years of Service

*James Taylor*, Department of Public Works – Wastewater Division

*Cecil Peters*, Department of Public Works – Wastewater Division

#### 20 Years of Service

*Mark Akerstrom*, Fire Department

*Richard Barrows*, Fire Department

*Marc Bechard*, Fire Department

*Gerard Beland*, Fire Department

*David Blaine*, Department of Public Works – Wastewater Division

*Norman Carr, Jr.*, Fire Department

*Bruce Cornelius*, Fire Department

*Evelyn Gillis*, Community Development Department

*Scott Simpson*, Fire Department

*Kenneth Stimson, Jr.*, Police Department

*David Trepaney*, Fire Department

---

## **In Appreciation**

---

### **2007 Employee Service Recognitions (Cont.)**

#### **10 Years of Service**

*Richard Gagne*, Fire Department

*Sherry Kalish*, Parks and Recreation Department

*Janet Killpartrick*, Town Clerk/Tax Collector's Office

*Louis Lapointe*, Department of Public Works – Highway Division

*David Lent*, Department of Public Works – Administration

*Wayne Lombard*, Department of Public Works – Highway Division

#### **5 Years of Service**

*Ernest Buck*, Department of Public Works – Parks Maintenance Division

*Karen Costello*, Police Department

*Michael Currier*, Fire Department

*Erika Dewyze*, Police Department – Communications Division

*Christopher Dowling*, Police Department

*Robert Golemo*, Department of Public Works – Highway Division

*Donald Lavoie*, Department of Public Works – Wastewater Division

*Kenneth MacLeod*, Police Department

*Carol Miner*, Community Development

*Ian Robinson*, Department of Public Works – Solid Waste Division

*Kenneth Vallancourt*, Department of Public Works – Highway Division

### **2007 Town of Merrimack Retirees**

#### **Department of Public Works**

James Dwire (12/31/2006)

Steve Garczynski

Wayne Johnson

James Sheldon

Lindsay Wilson

#### **Fire Department**

Gerard Beland

#### **Police Department**

Walter Kwiecinski

Ronald Levierge

William Mulligan

Carl Scott

Paul Stavenger

---

## A Salute to our Volunteers

Submitted by the Town Council and Town Manager

---

This year we are excited and proud to recognize our volunteers for their dedication and many hours of service to the Town of Merrimack:

**May 8, 2007:**

**Florence Brown** received the 2007 New Hampshire Preservation Achievement Award for her dedicated preservation advocacy and education. The Preservation Alliance is the statewide nonprofit organization dedicated to the preservation of New Hampshire's historic buildings, landscapes and communities through leadership, education and advocacy. For two decades, the Preservation Alliance has recognized projects and people for significant contributions to the preservation of New Hampshire's historic resources.



Florence Brown

**October 31, 2007:**

At the Governor and Executive Council meeting held at the John O'Leary Adult Community Center, **Ruth Roulx**, **Phil Straight**, **Debra Huffman**, and **Ted Parmenter** were recognized for their outstanding volunteer service to the Town of Merrimack. They were presented with a citation from Governor John Lynch and Executive Councilor Debora Pignatelli.

**November 8, 2007:**



Ruth Roulx

**Ruth Roulx** received the New Hampshire Local Government Center's 20<sup>th</sup> Annual Municipal Volunteer Award for her commitment and dedication to the community of Merrimack.

We gratefully acknowledge all our many volunteers for their time and dedication for making Merrimack a great place to live! If you have a desire to be active in the community, our committees want you. Please submit a *Letter of Intent* indicating your qualifications, length of residency, previous

Town positions held (either elected or appointed), and experience related to the position and send it to the Town Manager's Office at 6 Baboosic Lake Road.

## 2007 Committee Memberships

<u>Member Name</u>	<u>Originally Appointed</u>	<u>Current Appointment</u>	<u>Term Expires</u>	<u>Resigned</u>
<b><i>Cable TV Advisory Committee:</i></b>				
Brian McCarthy, Chair	2/7/2002	2/24/2005	2/24/2008	
Joel Levine, Vice Chairman	2/19/2004	1/11/2007	6/30/2010	
Pam Tinker, Full Member	11/5/1998	7/26/2007	6/30/2010	
Richard Morrissey, Full Member	11/14/2002	1/11/2007	6/30/2010	
John Lastowka, Full Member	5/14/2007	5/14/2007	6/30/2009	
Nathan Fisher, Full Member	8/9/2007	8/9/2007	6/30/2009	
<b><i>Conservation Commission:</i></b>				
Andy Powell, Chairman	7/17/1997	8/10/2006	6/30/2009	
Robert Croatti, Vice Chairman	3/21/2002	6/23/2005	6/23/2008	
Phil Straight, Full Member	5/18/2006	5/18/2006	5/18/2008	
Walt Wienzek, Full Member	7/24/2003	8/18/2005	8/18/2008	
Eber Currier, Full Member	9/21/1989	8/10/2006	6/30/2009	
Douglas Starr, Full Member	6/23/2005	8/10/2006	6/30/2009	
<b><i>Conservation Commission – Grater Woods Subcommittee:</i></b>				
Thomas Vaillancourt, Full Member	4/6/2007	4/6/2007	6/30/2010	
John Diggins, Full Member	3/19/2007	3/19/2007	6/30/2010	
<b><i>Conservation Commission – Horse Hill Nature Preserve Subcommittee:</i></b>				
Robert Croatti, Ex Officio	9/11/2006	9/11/2006	6/23/2008	
Newton Coryell, Chairman	9/25/2006	9/25/2006	6/30/2008	
Debra Huffman, Full Member	9/25/2006	9/24/2007	6/30/2008	
Helynn Wenz, Full Member	9/25/2006	9/24/2007	6/30/2008	
Constance Kreider, Full Member	9/25/2006	9/25/2006	6/30/2008	
Denise O'Dwyer, Full Member	9/25/2006	9/25/2006	6/30/2009	
Roland Roberge, Full Member	11/29/2007	11/29/2007	6/30/2009	
Harold Watson, Alternate	9/25/2006	9/25/2006	6/30/2009	
Timothy Tenhave, Full Member	9/25/2006			4/10/2007
<b><i>Economic Development Citizen Advisory Committee:</i></b>				
William W. Boyd, III, Chairman	3/8/2007	3/8/2007	6/30/2010	
Fran L'Heureux, Vice Chairman	3/8/2007	3/8/2007	6/30/2010	
Debra Huffman, Secretary	3/8/2007	3/8/2007	6/30/2008	
Jamie MacFarland, Full Member	3/8/2007	3/8/2007	6/30/2008	
Linda Bonetti, Full Member	3/8/2007	3/8/2007	6/30/2008	

## 2007 Committee Memberships (Cont.)

<u>Member Name</u>	<u>Originally Appointed</u>	<u>Current Appointment</u>	<u>Term Expires</u>	<u>Resigned</u>
<b><i>Economic Development Citizen Advisory Committee (cont.):</i></b>				
Daniel Dwyer, Full Member	3/8/2007	3/8/2007	6/30/2009	
Robert Kelley, Full Member	3/8/2007	3/8/2007	6/30/2009	
Susan Lee, Full Member	3/8/2007	3/8/2007	6/30/2009	
Alastair Millns, Full Member	3/8/2007			9/27/2007
Dick Barry, Full Member	3/8/2007	6/30/2010		
Lee Mayhew, Full Member	3/8/2007			9/27/2007
<b><i>Heritage Commission:</i></b>				
Florence Brown, Chairman	1/22/1998	8/10/2006	8/10/2009	
Constance Kreider, Vice Chairman	4/21/2005	4/21/2005	4/21/2008	
Ruth Roulx, Full Member	9/5/2002			8/10/2007
Joseph P. Geiger, Full Member	4/21/2005	4/21/2005	4/21/2008	
Peyton Hinkle, Full Member	7/22/2004	7/12/2007	6/30/2010	
<b><i>Nashua Regional Planning Commission (NRPC):</i></b>				
Timothy Tenhave, Full Member	5/10/2007	5/10/2007	5/10/2008	
Donald Wunderlich, Full Member	3/21/2002	2/19/2004	2/19/2008	
Nelson Disco, Full Member	12/7/2000	9/28/2006	6/30/2008	
James Elliott, Full Member	4/19/2007	4/19/2007	6/30/2009	
Karin Elmer, Alternate	2/6/2003	2/19/2004	2/19/2008	
Richard Roulx, Full Member	9/5/2002			6/18/2007
<b><i>Parks and Recreation Committee:</i></b>				
Janet Cormier, Chairman	1/22/1998	8/10/2006	6/9/2009	
Chris Christensen, Vice Chairman	6/27/2002	6/2/2005	6/2/2008	
Nathan Fisher, Full Member	7/12/2007	7/12/2007	6/30/2010	
Robert O. Bergin, Full Member*	3/8/2007	3/8/2007	6/30/2010	
Aaron Goldstein, Full Member	3/8/2007	3/8/2007	6/30/2010	
Laura Jaynes, Full Member*	6/28/2007	6/28/2007	6/30/2010	
Ruth Roulx, Full Member	9/7/2000			8/10/2007
Deborah Robinson, Full Member	7/22/2004			7/22/2007
Jim Taylor, MYA Liaison	07/01/2003	7/12/2007	6/30/2008	
Lorraine Lessard, Adult C.C. Rep.	11/01/2006	7/26/2007	6/30/2008	
Jack Mulrey, Student Rep.	09/01/2004	7/1/2007	6/30/2008	
George Markwell, School Board Rep.	07/01/2005	7/1/2007	6/30/2008	

(\*Previously served on this committee)

## 2007 Committee Memberships (Cont.)

<u>Member Name</u>	<u>Originally Appointed</u>	<u>Current Appointment</u>	<u>Term Expires</u>	<u>Resigned</u>
<b><i>Planning Board:</i></b>				
Nelson Disco, Chairman	4/1/1979	6/23/2005	6/23/2008	
Arthur "Pete" Gagnon, Secretary	5/9/1974	6/23/2005	6/23/2008	
Alastair Millns, Full Member	1/13/2005	8/23/2007	6/30/2010	
Tom Koenig, Full Member	9/27/2007	9/27/2007	6/23/2008	
John Segedy, Full Member	5/5/1983	8/10/2006	6/30/2009	
Stanley Bonislawski, Full Member	7/24/2003	3/8/2007	6/30/2010	
Stephen Komisarek, Full Member	7/22/2004			8/23/2007
Carol Ann Morrison, Full Member	6/21/2001			8/16/2007
Richard Jones, Alternate	4/21/2005	4/21/2005	4/21/2008	
Matthew Sheppard, Alternate	2/9/2006	2/9/2006	2/9/2009	
William W. Boyd, III, Alternate	9/13/2007	9/13/2007	6/30/2010	
<b><i>Watson Park Committee (Term = "until removed or committee disbands"):</i></b>				
Jackie Flood, Chair	9/14/2006	9/14/2006		
Constance Kreider, Full Member	9/14/2006	9/14/2006		
Richard Maloon, Full Member	9/14/2006	9/14/2006		
Phil Straight, Full Member	9/14/2006	9/14/2006		
Harold Watson, Full Member	9/14/2006	9/14/2006		
Ruth Roulx, Full Member	9/14/2006			8/10/2007
Mary Jo Baker, Alternate	6/14/2007	6/14/2007		
<b><i>Zoning Board of Adjustment:</i></b>				
Richard Barry, Chairman	6/2/1994	6/23/2005	6/23/2008	
William Barry, Vice Chairman	6/1/2000	8/10/2006	6/30/2008	
Timothy Dutton, Full Member	2/5/1998	8/10/2006	6/30/2009	
Gregory Roberts, Full Member	11/20/2003	1/11/2007	6/30/2010	
Ronald Douville, Full Member	8/10/2006	7/12/2007	6/30/2009	
Stanley Bonislawski, Full Member	2/6/2003			9/13/2007
Phil Straight, Alternate	5/18/2006	5/18/2006	6/30/2008	
Tony Pellegrino, Alternate	1/11/2007	1/11/2007	6/30/2010	

*Submitted by Brenda J. Cloutier*

**THANK YOU!**

## A Piece of Merrimack History-The Boston Post Cane

In August 1909, many towns in the Northeast received a letter from E.A. Grozier, Editor and Publisher of *The Boston Post* requesting "a little favor" of the Board of Selectmen. He continued, "The Boston Post desires to present, with its compliments, to the oldest citizen of your town, a gold headed cane, and as you are doubtless well informed as to the citizens of your town, we ask that you make the selection and presentation." Mr. Grozier describes the Cane as "a fine one...the stick is of carefully selected Gaboon ebony from the Congo, Africa, and the head is made of rolled gold of 14 karat fineness." The Canes were issued to approximately 410 towns in *The Boston Post's* circulation area. They were to be issued, by the Selectmen, to the "oldest citizen of your town" and passed to the next oldest at the time of the holder's death.

The Merrimack Cane has been awarded to seven recorded recipients:

- / William Rockwood (died 1911)
- / John Stevens (died February 1912)
- / Orison Sanderson (died December 1912)
- / Alice Wallace (died 1921)
- / Anson Platts (died 1940)
- / John O. Spalding (died 1949)
- / Brainard S. Caswell (died 1951)



After Mr. Caswell's death, his heirs returned the Cane to the Selectmen's Office. Then, the Cane mysteriously disappeared. On January 3, 1996, after an absence of 45 years, Merrimack's Boston Post Cane came home!

The Cane was then awarded to:

- / Rhoda Cross (died January 9, 1998)
- / Yvonne Carter (died February 19, 2001)
- / Theresa Perozzi (died November 22, 2001)
- / Louis Sperry (died November 11, 2004)

On February 25, 2005, the Board of Selectmen announced Merrimack's oldest citizen Thomas Gouvalaris, as the Town's holder of the Boston Post cane. Thomas Gouvalaris was born in Kasimi, Greece, on December 20, 1911, and moved to Pawtucket, Rhode Island, in 1912. Thomas relocated to Manchester, New Hampshire, in 1947 where met and married his wife of 57 years, Katherine. Thomas and Katherine moved to Merrimack in 1971, where they purchased the home at which they presently reside and raised their two daughters, Anna and Maria.



Merrimack's Boston Post Cane hangs outside the Town Clerk/Tax Collector's Office at Town Hall.

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## 2007 Annual Report Contest

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The Town of Merrimack 2007 Annual Report Cover Design Contest commenced on Monday, November 5, 2007, and concluded on Friday, January 4, 2008, at 5:00 PM. The rules for submissions were as follows:

1. CONTEST is open to Merrimack residents only.
2. CONTEST is open to all ages.
3. CONTEST entrant may be a TOWN employee as long as they are also a Merrimack resident and understand that being a TOWN employee will not allow them any special concessions and/or preference.
4. CONTEST entrant may be a professional, but it is understood that no fees will be paid by the TOWN for any design entries received.
5. All entries received become the exclusive property of the TOWN.
6. The winning design will be chosen by a panel of judges consisting of the Merrimack Town Manager and his staff, and will be announced on Thursday, January 10, 2008.
7. The decision of the judges is final.
8. All entries must be the original design and artwork of the entrant. Entries must not be plagiarized, stolen, or copied from any other source.
9. Each entry must include a completed and signed official entry form.

This year's winner is **William Green**, a Merrimack resident and the editorial cartoonist at the *Merrimack Journal*. He states, "It's been a fun outlet for me, and entertaining for the community as well I hope." Congratulations, Willlliam!



*William Green*



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# Merrimack Town Meeting Deliberative Session

Submitted by Town Clerk/Tax Collector Diane Trippett

March 13, 2007

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The Deliberative Session of the Annual Town Meeting was convened at 7:00 p.m. in the All-Purpose Room of the Masticola Upper Elementary School on Baboosic Lake Road in Merrimack, New Hampshire, with Town Moderator Lynn Christensen presiding. Moderator Christensen led the Pledge of Allegiance and outlined the rules of the meeting and procedures to be followed.

Town Council Chairman David McCray introduced councilors Betty Spence, Tom Koenig, Michael Malzone, Nancy Harrington, Tom Mahon, and Finlay Rothhaus.

Moderator Christensen introduced Town Manager Keith Hickey. Town Manager Hickey introduced attorney Matthew Upton, Finance Administrator Paul Micali, Executive Secretary Brenda Cloutier, Town Clerk/Tax Collector Diane Trippett, Administrative Assessor Tracy Doherty, Community Development Director Walter Warren, Assistant Public Works Director Jim Taylor, Police Chief Bill Mulligan, Fire Chief Michael Currier, Welfare Administrator Pat Murphy, Parks and Recreation Director Sherry Kalish, and Library Director Janet Angus.

## Article 2

Shall the Town vote to raise and appropriate the sum of \$1,708,000 for drainage improvement projects, related road reconstruction, and expenses related to the issuance of municipal bonds; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and in an amount not to exceed \$1,708,000 and by any federal, state, or private grants that may be made available in conjunction with said purpose; to authorize the Town Council to apply for and accept said grants of federal, state, or private aid; to authorize the Town Council to issue, negotiate, sell, and deliver said bonds and notes and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Town Council to take any other action or to pass any other vote relative to said purpose and financing; and to raise and appropriate the sum of \$43,000 for the purpose of 2007-08 interest on said bonds or serial notes? (2/3 ballot vote required for approval) (Recommended by the Town Council 5-0-0)

**Councilor Koenig moved Article 2 as printed. Councilor McCray seconded the motion.**

Councilor Koenig spoke to the article explaining that it is similar to the one that was presented last year. He stated that last year's article received a majority vote, instead of the 60% needed for bond passage. This year, under the Charter, a two-thirds approval vote will be needed for passage. The intent is to fund this project through bonding to pay for desperately needed drainage improvements on multiple streets. This is a fiscally responsible program that allows for the management and maintenance of roads and drainage infrastructure. Public Works Director Ed Chase stated that drainage is a critical issue for the Town and that this is the first of at least two drainage improvement proposals that will be needed. During 2007 a town wide drainage improvement master plan will be finalized and include estimated costs for future projects. The projections are expected to be in the several million dollar range. Drainage improvements will

include the installation of catch basins, curbing and drainage swales to protect the streets, infrastructure and private property. He added that plans include the installation of sewer lines at the same time as the drainage improvements are made. He then gave a detailed presentation outlining the specific roads that the bond would cover. They are: Forsythia Drive, Reeds Ferry Way, Woodland Drive, Hilton Drive, Souhegan Drive, Currier Road, Bambi Trail, Silver Doe Lane, Pilgrim Avenue, and Minuteman Avenue. Finance Director Paul Micali presented the estimated tax impact noting that the highest tax impact will be in the second year of the bond. During this year, a home valued at \$300,000 would pay \$21.00 in taxes for this bond.

Timothy Tenhave, 72 Amherst Road, spoke in support of the article noting that drainage issues will continue to increase and more neighborhoods will be affected. This bond results in economies of scale to get multiple issues resolved at the same time and protects the Town's infrastructure.

### **Article 3**

Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$25,531,163? Should this article be defeated, the default budget shall be \$26,185,901, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Town Council 3-2-0)

**Councilor McCray moved Article 3 as printed. Councilor Spence seconded the motion.**

Councilor McCray spoke in support of the article stating that work on the budget began last September and was a three-part review process that began with department heads' budget presentations, the town manger's review, and the town council's review. He stated that the budget provides funding for necessary town services at the lowest and most cost efficient manner. Town Manger Hickey noted that the budget meets the needs of the community and the Council's directive of no increase to the bottom line of the budget. He stated that the town's portion of the tax rate to support the budget is estimated at \$3.88. He continued by highlighting items in the budget such as: rate increases to retirement contributions, increases in capital reserve funds, leasing of vehicles for the Police Department, revision of snow plowing policies to better utilize available staff and equipment, and changes to existing personnel which eliminate five full-time and three part-time positions. He then discussed the operational changes included in the budget. These changes are: bidding for outside vendors to plow streets and parking lots, utilization of Wastewater and Building and Grounds employees for plowing, utilization of technology by the Assessing Department to collect field information, adoption of an energy conservation plan, and the placement of assessing information on-line.

Carol Lang, 7 Wilson Hill Road, questioned the elimination of the position in the Wastewater Treatment department stating that the position is funded through an enterprise fund and has no tax impact. Councilor McCray responded that the Town has an obligation to spend the smallest

amount possible to run the town and that the recommendation for the position elimination was brought forward from the department and will not impact department functions or services.

**Stan Heinrich, 8 Edgewood Avenue, moved to add \$111,817 to line item 01-03-8103-0 for the purpose of reinstating the Assistant Fire Chief. Jackie Chisholm, 55 Bates Road, seconded the motion.**

Stan Heinrich, 8 Edgewood Avenue, spoke in support of the motion stating that he worked on the Merrimack Ambulance Service for twenty years and during that time he worked closely with the Fire Department. He stated that the assistant fire chief position is much needed and that during normal daytime hours, the department will be down one firefighter, as the person in this position covers fires and ambulance runs. Jackie Chisholm, 55 Bates Road, spoke in support of the amendment stating that the elimination of the assistant chief position results in having no assistant trained and available to take over in the absence of the fire chief. She indicated that during the budget process debate over the necessity of the position did not occur at the same level as other positions that were slated for elimination. Councilor Koenig spoke in support of the amendment stating he felt this reduction during the budget process was an inappropriate way to make this type of staffing change; the town manager and staff are the proper place to initiate this type of change. Councilor McCray clarified that the amendment is a bottom line appropriation and if passed, the Council will decide how the money is spent. It may not necessarily be used for this purpose. Town Manager Hickey clarified how the Fire Department budget was developed and explained that the department made several recommendations in order to meet the directive of a zero increase that included no position eliminations. One was the reduction in call-back wages; however, it resulted in an impact to services and concerns over response times. During the budget process concerns surrounding the reduction in call-back wages were brought forward. The Council increased funds for call-back wages to eliminate the impact on services and determined that an administrative position was not needed. Town Manager Hickey was requested to recommend the elimination of an administrative position in an amount of approximately \$111,000, and this recommendation was made. The elimination will not impact services and there are monies in the budget for the department to determine the best use of the funds for the two deputy chiefs' positions. Andrew Sylvia, 28 Merrymeeting Drive, questioned the difference between an assistant chief and a deputy chief. Town Manager Hickey responded that the position of assistant chief is that of second in command and covers all aspects of the chief's duties if the chief is unavailable. The position of deputy chief is one of lesser responsibility, and is responsible for items such as training and fire inspections. Fire Chief Mike Currier further clarified that the assistant chief covers all operation of the department in the absence of the chief. Deputies are responsible for specific assigned functions. Joe Vliet, 17 Hartwood Drive, spoke in support of the amendment stating he felt that cutting this position was not prudent. Moderator Christensen re-iterated that if the motion passed it would result in a bottom line adjustment to the budget. Attorney Upton further clarified that the Town Manager with concurrence of the Council will decide how the monies are spent. Jackie Chisholm, 55 Bates Road, indicated that if the amendment passed, she hoped the Council would follow the will of the voters and re-instate the position. Stan Heinrich, 8 Edgewood Avenue, stated that he expected after being given guidance and direction for a specific position by the body, that the

Council would honor their wishes. Roy Swonger, 6 Klara Drive, questioned the increase in overtime in the budget and asked if it was related to the position cut. Town Manager Hickey responded that the Council increased overtime wages to address the call-back issue. Councilor McCray further explained that overtime wages were increased to ensure there was no reduction in services and not because of the assistant chief position cut. Councilor Koenig added that the department developed a level funded budget as directed that dramatically changed their operations. The Council added overtime funding for call-backs to maintain a certain level of service. Timothy Tenhave, 72 Amherst Road, asked for clarification as to why the particular dollar amount was picked for cutting. Councilor McCray responded that he felt it was a redundant position and that there were not enough positions for taking care of the public. Councilor Rothhaus responded that the amount was the top line of four management positions in that level and allowed the Town Manager to decide which position, or positions, were trimmed. Richard Barnes, 55 Lawrence Road, spoke against the amendment stating that it takes away voter choice. Councilor Malzone stated that after reviewing the budget and comparing it to those of surrounding communities, he felt some cuts were needed.

**Moderator Christensen called for a vote on the amendment. The amendment passed.**

**Jackie Chisholm, 55 Bates Road, moved to reduce the budget by \$38,468.00, plus all associated costs, for an amount equal to the assistant media services position. Wayne Perkins, 8 Berkley Street, seconded the motion.**

Jackie Chisholm, 55 Bates Road, spoke to the amendment stating she felt it was not appropriate to add money to the Media Department when the Fire Department and the Library budgets received large reductions and provided more service to the community. Councilor McCray stated that communication to the residents of Merrimack is important; however he will support the amendment to offset the increase just passed. Roy Swonger, 6 Klara Drive, spoke against the amendment stating that he is uncomfortable with the bottom line aspect of the budget, and if the position is needed then it should be funded. Heather Anderson, 46 Peaslee Road, spoke against the amendment stating that media functions are highly labor intensive and provide a service to residents allowing them to participate in their local government. She further noted that services provided also include the School District and the Public Access channel. Funding for the Media Division is provided through cable franchise fees, not tax dollars; the amendment has no impact on taxes. Deborah Huffman, 60 Amherst Rd, spoke against the amendment stating that the Deliberative Session is not the proper place to determine staffing levels; that is the town manager's job. Councilor Koenig spoke against the amendment stating he also felt it was not the proper place to make this change. Councilor Malzone spoke against the amendment stating he was uncomfortable with the proposed change; media is an important aspect to the town.

**Moderator Christensen called for a vote on the amendment. The amendment failed.**

**Steve Pugh, 22 Greatstone Drive, moved that the town operating budget for the fiscal year 2007- 2008 be modified to increase the Library operating budget by \$52,000.00 which would restore the unilateral cuts made by the Town Council and also restore funding to permit the Library to remain open on Sunday. Adrienne Colsia, 33 Cota Road, seconded the motion.**

Steve Pugh, 22 Greatstone Drive, spoke to the amendment stating that the Library is an essential part of the town and an inadequate budget results in a loss of services, in particular a loss of operating hours. The amendment would permit the library to remain open on Sundays. Library Trustee Barbara Tucker spoke in support of the amendment stating it was difficult for the Library Trustees to develop a level funded budget. Several cuts were made, such as a reduction in operating and staff hours. The Council made additional cuts, which resulted in the Library having to make further reductions in services. If passed, this funding will allow for no reduction in service. Library Trustee John Buckley spoke in support of the amendment noting that the Library Trustees met the Town Council's directive of a zero increase budget, which already included reduced services. The Council's cut resulted in additional reduction of services. This amendment prevents further reductions in services. He further stated that if the amendment passed he hoped the Council would respect the wishes of those present at the meeting. Councilor Malzone spoke against the amendment stating that he felt the reduction in the Library budget could be met if items such as videos were not purchased. Councilor Mahon spoke against the amendment indicating that he felt uncomfortable that the Library couldn't manage the Council's cut in their \$1.2 million dollar budget. The Council is asking the Library to tighten up operations and manage the budget in a fashion that will provide services to the community while being cognizant of the costs. Trustee Buckley responded that many reductions were already made, but there was a limit as to what could be absorbed without affecting services. Chuck Mower, 4 Depot Street, stated he supported the amendment. Jack Balcom, 85 Pondview Drive, spoke in support of the amendment noting that Sunday hours are beneficial to children doing homework and others who can only use it on that day. Mary Moriarty, 62 Coventry Court, spoke in support of the amendment noting that many residents, such as children and the elderly, use the library for items they cannot afford, such as computers and Internet access.

**Moderator Christensen called for a vote on the amendment. The amendment passed.**

**Kevin Southwick, 36 Peter Road, moved to restore funding to the Wastewater Treatment Facility and the Assistant Chief Operator position to the department's requested amount of \$3,428,260.00. John Trythall, 4 Collins Avenue, seconded the motion.**

Kevin Southwick, 36 Peter Road, spoke to the amendment noting that the Wastewater Treatment Facility is funded through user fees and not tax dollars. The Council's cut eliminated a vital position at the facility and he detailed current and future projects in which this position would be helpful. He noted that the plant needed to maintain qualified staff and appropriate funding to provide quality service to users, and meet the town's environmental obligations. Councilor Koenig spoke against the amendment stating that although he didn't agree with the position cut, the motion will reinstate other efficient cuts that were made. Town Manager Hickey spoke against the amendment noting that there are other items included in the amendment that go beyond the intent of restoring a position. Roy Swonger, 6 Klara Drive, spoke against the amendment stating he agreed with the other points raised against adding the money. Carol Lang, 7 Wilson Hill Road, spoke against the amendment indicating that she agreed with the points raised over adding unnecessary funding to the budget in addition to a position.

**Moderator Christensen called for a vote on the amendment. The amendment failed.**

**Stan Heinrich, 8 Edgewood Avenue, moved to add \$97,469.00 for the purpose of reinstating the Assistant Chief Operator position. Councilor Koenig seconded the motion.**

Councilor Koenig spoke in support of the amendment stating he felt there is an increase in workload at the plant and the position is needed.

**Moderator Christensen called for a vote on the amendment. The amendment passed.**

Cynthia Kiernan, 87 Wilson Hill Road, questioned the cut of an Animal Control Officer position, stating that she felt it was an unnecessary cut. Town Manager Hickey stated it was a part-time position that was cut. Councilor Rothhaus responded that department operations had changed and the Town now has a partnership with the Animal Rescue League. Police Chief Mulligan clarified that the part-time position only covered daytime weekend hours. He further stated that plans are being made to restructure hours so that there is coverage on all days.

**Dennis King moved to restrict reconsideration on Article 3. The audience seconded the motion. Moderator Christensen called for a vote on the motion. The motion passed.**

#### **Article 4**

Shall the Town vote to approve the cost items included in a collective bargaining agreement reached between the Merrimack Town Council and AFSCME Council 93, Local 3657, (supervisory employees of the Fire and Police Departments) which calls for the following estimated increases in salaries and benefits at the current staffing levels:

Fiscal Year	Base Wage Increase	Wage and Benefit Costs
2006-07	0 %	\$ 0
2007-08	3.75 %	\$ 133,805
2008-09	3.75 %	\$ 73,750
2009-10	3.50 %	\$ 71,179

and further to raise and appropriate the sum of \$133,805 for the 2007-08 fiscal year, such sum representing the additional costs attributed to the increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year? The passage of this article will result in employee health insurance contributions of up to 10% of premiums. These savings have been factored into the estimated increases set forth above. (Recommended by the Town Council 5-0-0)

**Councilor Harrington moved Article 4 as printed. Councilor Rothhaus seconded the motion.**

Councilor Harrington spoke in support of the article stating it reflected the bargaining agreement between the Town Council and the supervisory employees of the Fire and Police Departments. It is the last bargaining agreement needing approval of the voters and contains similar provisions as the other agreements previously passed. It also includes a health insurance co-payment provision. Councilor McCray spoke in support of the article, stating the members covered under this agreement are deserving of it.

Andrew Sylvia, 28 Merrymeeting Drive, moved Article 13 next for discussion. Heather Anderson, 46 Peaslee Road, seconded the motion. There were no objections. Moderator Christensen moved Article 13 next for discussion.

### **Article 13**

#### **Charter Amendment**

Shall the Town approve the Charter Amendment reprinted below by deleting the language indicated by strikethrough and inserting the language as indicted in brackets and bold type. The amendment shall take effect upon passage.

#### **Article IX, Section 9-4 CONFLICT OF INTEREST**

~~A situation or circumstance in which an official or employee or a member of his or her family; directly or indirectly, has a financial interest, aside from his or her salary, greater than any other citizen or tax payer. [A situation, circumstance, or financial interest that has the potential to cause a private or personal interest to interfere with the proper exercise of a public duty.]~~

**Councilor McCray moved Article 13 as printed. Councilor Spence seconded the motion.**

Councilor McCray spoke to the article noting there were inadvertent changes to the Ethics Policy during the Charter transition. The Ethics Committee brought the changes forward; however, the Council was not unanimous in their desire for changing it and felt the changes should go forward to the voters. Ethics Committee Chairman, Dick Barry spoke to the article explaining that the committee brought the changes forward in order to revert to the original definition of "a conflict of interest" which was contained in the policy adopted at the 2003 Town Meeting. The committee felt this version better reflected the spirit of the original warrant article than the version in the Charter. Heather Anderson, 46 Peaslee Road, spoke in opposition to the article stating that the language change creates a subjective point of view for those reviewing a situation, circumstance or financial interest. The Charter Commission drafted the language contained in the Charter based upon legal opinion and an attorney had vetted the language. Andrew Sylvia, 28 Merrymeeting Drive, spoke in support of the article stating he felt the original language was too ambiguous, and this article clarifies the definition. Councilor Mahon spoke against the article noting that the language is too subjective; and that he felt the language used in the Charter seemed more appropriate. Councilor Koenig spoke against the article stating the language is "slippery" and broad based. The Charter Commission received legal opinion on the Ethics Policy and brought forward a good policy.

**Norman Phillips, 18 Edward Lane, moved to eliminate the words "situation, circumstance, or". Dennis King, 10 Derry Street, seconded the motion.**

Norman Phillips, 18 Edward Lane, spoke to the amendment stating that the wording is too broad and does not define what type of charges can be brought forward with that wording. The amendment restores the intent of the article and limits it to the original scope. Carol Lang, 7 Wilson Hill Road, questioned the effect of the amendment. Attorney Upton stated that the amendment limits issues to financial interest only and that there is more protection under the Charter as it is currently written than under the amendment. Councilor Harrington spoke in

opposition to the amendment noting that the Ethics Committee recommended the change. They are tasked with making decisions based on the language and they were uncomfortable with the revised language in the Charter. Andrew Sylvia, 28 Merrymeeting Drive, spoke against the amendment stating the wording was too narrow for the Ethics Committee to act upon. Councilor Koenig spoke against the amendment indicating more work needed to be done on the wording.

**Moderator Christensen called for a vote on the amendment. The amendment failed.**

Roy Swonger, 6 Klara Drive, spoke in opposition to the article expressing concern that the language in the Charter has been proven as workable and the language in the article has not.

**Andy Powell, 26 Hansom Drive, moved Article 8 for discussion next. There were no objections. Moderator Christensen moved Article 8 next for discussion.**

### **Article 8**

Shall the Town vote, pursuant to RSA 79-A:25, IV, to change the percentage of the land use change tax collections deposited into the Land Use Change Tax Conservation Fund from 100% to 50%? The intent of this article is that only 50% of the collections received from the land use change tax are to be deposited into the Land Use Change Tax Conservation Fund and the other 50% received shall be deposited into the General Fund. If passed, this article shall take effect April 1, 2008.

**Councilor Spence moved Article 8 as printed. Councilor Koenig seconded the motion.**

Councilor Spence spoke to the article stating the intent is to change the percentage of money being deposited into Land Use Change Tax Conservation Fund from 100% to 50%, with the other 50% to be deposited into the general fund. The article was brought forward as an effort to help offset the monies needed to be raised from taxes. It is not a reduction of the fund balance, it is a reduction in future funding. The fund has been in existence for ten years, has a balance of approximately nine hundred thousand dollars, and can be used to acquire or maintain conservation land. To date there has been no determination as to an appropriate fund level; however, Article 16 passed at last year's Town Meeting, provided for the development of an open space action plan to evaluate the Current Use Land Tax Distribution and other financing methods, and develop a plan that meets open space goals in a fiscally conservative manner. To date, the plan has not been completed.

Finance Administrator Paul Micali presented a history of the Current Use Tax Reserve Fund, detailing funding percentage changes and deposits made resulting in a fund balance of \$928,847.56. He stated that the Greens Pond and Greater Woods properties were purchased with monies from this fund and another property, the Campo property, which is pending purchase, would be bought with these funds. Carol Morrison, 42 Maidstone Drive, spoke in opposition to the article, stating she is a member of the Planning Board and often hears of wildlife and conservation concerns. Land is expensive and with funding, the Conservation Commission can purchase lands and maintain them in their natural state instead of them being developed. It is important to put all money from current use into a savings account so that when important land becomes available monies will be there to purchase them. Eber Currier, 9 Peaslee Road, spoke in opposition to the article stating that it will not result in tax savings. Open space results in tax



savings, as no services are needed. It results in better quality of life, adds value to property, and provides habitat for wildlife. Forty-five percent of towns allow 100% of these revenues for conservation purposes. Janet Cormier, 29 Walnut Circle, questioned the number of acres of open space, how much revenue could be expected if the mall property was developed, and if there were restrictions as to how the money was spent. Councilor McCray responded that the number of acres in current use is 3,192, estimated revenue figures are one-half to a million dollars if all three phases of the mall project were completed, and the Conservation Commission seeks final approval from the Town Council on all land purchases. Councilor Koenig spoke in support of the article noting it reduces the flow of monies deposited into the account not the amount of monies currently in the fund. The intent of the article is to make a change in capturing revenue and reducing taxes. Councilor McCray spoke in support of the article stating it is an opportunity for the people to decide if they want to continue putting all of the money into the fund or giving a portion for tax relief.

**Dennis King, 10 Derry Street, moved to change the effective date from 4/1/08 to 4/1/09. Debra Huffman, 60 Amherst Road, seconded the motion.**

Dennis King, 10 Derry Street, spoke to the amendment stating that if the mall project progressed slowly, this would provide more time to capture a large portion of funds for deposit into the Conservation Fund. Councilor Koenig spoke against the amendment noting that it is unknown as to what projects will occur and it is inappropriate to hold off for one potential project. Conservation Commission Chair Andy Powell spoke in support of the amendment indicating that the Conservation Commission has been informally working on the Open Space Action Plan and has an idea of future needs. Additional time to complete the study will allow the Commission to come back next year with further information to determine if the funding levels are sufficient. Deborah Huffman, 60 Amherst Road, spoke in support of the amendment as it allows for another year to complete the open space study and determine the monies that are out there. Councilor Rothhaus spoke against the amendment noting he felt it was unnecessary to change the date to further build the fund as there are also monies available in the Land Bank Capital Reserve Fund for land purchases. Carol Lang, 7 Wilson Hill Road, spoke against the amendment indicating she felt the change in date would be confusing to voters.

**Moderator Christensen called for a vote on the amendment. The amendment failed.**

Conservation Commission Chairman Andy Powell spoke to the article and explained the roles the Conservation Commission played in the management of open space and how they used the Land Use Change Tax Funds. Monies are used to preserve the rural nature of the town through the purchase of lands, for financing of forestry and environmental studies, for financing of definitive plan costs for town lands, and management of Horse Hill Nature Preserve and other conservation lands.

### **Article 5**

Shall the Town vote to raise and appropriate \$30,000 to install fencing along the perimeter of the Merrimack Transfer Station? This is a non-lapsing appropriation per RSA 32:7, VI, and will not lapse until all the fencing is installed or by June 30, 2009, whichever is earlier. (Recommended by the Town Council 5-0-0)

**Councilor Rothhaus moved Article 5 as printed. Councilor Mahon seconded the motion.**

Councilor Rothhaus spoke to the article stating that the intent is to install fencing at the Transfer Station. He said that currently there is no fencing to provide protection of the Town's assets, and there has been damage by vandalism there over the past few years.

### **Article 6**

Shall the Town vote to amend the net income for the disabled exemption, pursuant to RSA 72:37-b, from \$35,000 to \$45,000 for a single applicant or, if married, a combined income from \$45,000 to \$60,000? In order to qualify for this yearly exemption, the applicant must meet the qualifications contained in RSA 72:37-b. If adopted, this amendment shall become effective as of April 1, 2007.

**Councilor Mahon moved Article 6 as printed. Councilor Rothhaus seconded the motion.**

Councilor Mahon spoke to the article noting that the disabled exemption asset limit is out of line in comparison with the other exemptions in place. This article will bring this exemption in line with the other exemptions. Ron Gunn, 15 Forest Drive, stated he supported the article and he hoped the voters would pass it.

### **Article 7**

Shall the Town vote to amend the optional veteran's real estate tax credit, pursuant to the provisions of RSA 72:28, from \$300 to \$500, the maximum allowed by law? In order to qualify for this yearly exemption, the applicant must meet the qualifications contained in RSA 72:28. If adopted, this amendment shall become effective as of April 1, 2007.

**Councilor Malzone moved Article 7 as printed. Councilor Mahon seconded the motion.**

Councilor Malzone spoke in support of the article stating that we should take care of our veterans.

### **Article 9**

#### **Charter Amendment**

Shall the Town approve the Charter Amendment reprinted below by deleting the language indicated by strikethrough and inserting the language as indicted in brackets and bold type. The amendment shall take effect upon passage.

#### **Article III, Section 3-4 CONDUCT OF ELECTIONS**

[The election officers shall conduct regular and special elections on the dates specified by New Hampshire State law.] The election officers, ~~whose duty it is to conduct regular and special~~

elections, shall use a Non-Partisan Official Ballot System as detailed in the election laws of the State of New Hampshire, on the second Tuesday in April to choose Town Councilors and such other officials as specified by this Charter, each of whom shall be elected by the voters of the entire town.

**Councilor Mahon moved Article 9 as printed. Councilor Rothhaus seconded the motion.**

Councilor Mahon spoke to the article stating the intent is to clarify the section in the Charter dealing with elections to make clear which elections are covered.

### **Article 10**

#### **Charter Amendment**

Shall the Town approve the Charter Amendment reprinted below by deleting the language indicated by strikethrough and inserting the language as indicted in brackets and bold type. The amendment shall take effect upon passage.

### **Article III, Section 3-5 PREPARATION OF BALLOTS**

The Town Clerk shall prepare separate ballots to be used at all local referenda and elections at which Town officers are chosen. The ballots shall contain in appropriate sections the names of all candidates, listed in alphabetical order, [as prescribed by New Hampshire State Law] without party designation.

**Councilor Mahon moved Article 10 as printed. Councilor Rothhaus seconded the motion.**

Councilor Mahon stated the article pertains to a recent court ruling that ruled against candidates being listed in alphabetical order. The intent is to remove the conflict between the Charter and the law and provide for the Charter to follow state law for ballot preparation.

### **Article 11**

#### **Charter Amendment**

Shall the Town approve the Charter Amendment reprinted below by deleting the language indicated by strikethrough and inserting the language as indicted in brackets and bold type. The amendment shall take effect upon passage.

### **Article IV, Section 4-3 SELECTION OF CHAIR AND VICE CHAIR**

The Council shall, by the affirmative vote of at least four (4) of its members, at its Organizational Meeting, chose one (1) of its members Chair ~~for a term of one (1) year~~ [who shall hold office until their successor is duly elected by the Council]. The Council shall choose one (1) of its members as Vice Chair ~~for a term of one (1) year~~ [who shall hold office until their successor is duly elected by the Council] who shall act in the absence or disability of the Chair. In the event of a vacancy occurring in the office of the Chair, the Vice Chair shall serve out the unexpired term. The Chair shall be the official head of the Town for all ceremonial purposes, shall preside at all meetings of the Council, and may speak and vote at such meetings.

**Councilor Mahon moved Article 11 as printed. Councilor McCray seconded the motion.**

Councilor Mahon spoke to article 11 noting that the Charter requires the Chair and Vice Chair be selected by the Council at the first regular meeting after the certification of the election. The Charter took effect on July 1 and at that time these positions were chosen for a one-year term. As the Charter is written, the chosen Chair and Vice Chair would continue until next July 1 and would not allow for reorganization after the April election. The original wording in the Charter took into account the transition period to the Charter, and this article corrects the oversight to deal with the regular schedule of elections.

## **Article 12**

### **Charter Amendment**

Shall the Town approve the Charter Amendment reprinted below by deleting the language indicated by strikethrough and inserting the language as indicted in brackets and bold type. The amendment shall take effect upon passage.

### **Article V, Section 5-2 FORM (paragraph 2)**

Any ordinance which repeals or amends an existing ordinance shall set out in full the ordinance, sections, or subsections to be repealed or amended, and shall indicate matter to be omitted by ~~enclosing it in brackets or strikeout~~ [strikethrough] type, and shall indicate new matter by ~~underseering or by italies~~ [enclosing it in brackets and using bold type].

**Councilor Mahon moved Article 12 as printed. Councilor Malzone seconded the motion.**

Councilor Mahon spoke to the article stating it changes the way Charter amendments will be shown on the ballot and provides consistency for showing the changes and additions.

**Stan Heinrich moved to adjourn. The audience seconded the motion. The meeting adjourned at 10:50 PM.**

Respectfully submitted,

Diane Trippett, Town Clerk/Tax Collector

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## **Annual Town Meeting Results**

**Submitted by Town Clerk/Tax Collector Diane Trippett**

**April 10, 2007**

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The second session of the Merrimack Town Meeting was held on April 10, 2007. The following offices and questions were on the ballot:

### **Town Council – 3 Years: Vote for not more than two (2)**

Nancy Harrington	2,444 votes
Timothy Tenhave	2,469 votes

Nancy Harrington and Timothy Tenhave were elected to the position of Town Council and were so declared.

### **Ethics Committee – 3 Years: Vote for not more than one (1)**

Richard “Dick” Barry received 147 write-in votes. He was elected to the position of Ethics Committee member and was so declared.

### **Library Trustee – 3 Years: Vote for not more than one (1)**

Ann D. Burrows	2,595 votes
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Ann D. Burrows was elected to the position of Library Trustee and was so declared.

### **Trustee of Trust Funds – 3 Years: Vote for not more than one (1)**

D.L. “Chris” Christensen	2,692 votes
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D.L. “Chris” Christensen was elected to the position of Trust Fund Trustee and was so declared.

### **Article 2**

Shall the Town vote to raise and appropriate the sum of \$1,708,000 for drainage improvement projects, related road reconstruction, and expenses related to the issuance of municipal bonds; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and in an amount not to exceed \$1,708,000 and by any federal, state, or private grants that may be made available in conjunction with said purpose; to authorize the Town Council to apply for and accept said grants of federal, state, or private aid; to authorize the Town Council to issue, negotiate, sell, and deliver said bonds and notes and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Town Council to take any other action or to pass any other vote relative to said purpose and financing; and to raise

and appropriate the sum of \$43,000 for the purpose of 2007-08 interest on said bonds or serial notes? (2/3 ballot vote required for approval) (Recommended by the Town Council 6-0-0)

Yes 2,515

No 1,216

The question needed 2487 Yes votes to pass. The question passed and was so declared.

### Article 3

Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$25,792,449? Should this article be defeated, the default budget shall be \$26,185,901, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Town Council 6-0-0)

Yes 2,820

No 906

The question passed and was so declared.

### Article 4

Shall the Town vote to approve the cost items included in a collective bargaining agreement reached between the Merrimack Town Council and AFSCME Council 93, Local 3657, (supervisory employees of the Fire and Police Departments) which calls for the following estimated increases in salaries and benefits at the current staffing levels:

Fiscal Year	Base Wage Increase	Wage and Benefit Costs
2006-07	0%	\$0
2007-08	3.75%	\$133,805
2008-09	3.75%	\$73,750
2009-10	3.50%	\$71,179

and further to raise and appropriate the sum of \$133,805 for the 2007-08 fiscal year, such sum representing the additional costs attributed to the increase in salaries and benefits over those of

the appropriation at current staffing levels paid in the prior fiscal year? The passage of this article will result in employee health insurance contributions of up to 10% of premiums. These savings have been factored into the estimated increases set forth above. (Recommended by the Town Council 5-1-0)

Yes	2,477
No	1,261

The question passed and was so declared.

#### **Article 5**

Shall the Town vote to raise and appropriate \$30,000 to install fencing along the perimeter of the Merrimack Transfer Station? This is a non-lapsing appropriation per RSA 32:7, VI, and will not lapse until all the fencing is installed or by June 30, 2009, whichever is earlier. (Recommended by the Town Council 6-0-0)

Yes	1,995
No	1,736

The question passed and was so declared.

#### **Article 6**

Shall the Town vote to amend the net income for the disabled exemption, pursuant to RSA 72:37-b, from \$35,000 to \$45,000 for a single applicant or, if married, a combined income from \$45,000 to \$60,000? In order to qualify for this yearly exemption, the applicant must meet the qualifications contained in RSA 72:37-b. If adopted, this amendment shall become effective as of April 1, 2007.

Yes	2,424
No	1,265

The question passed and was so declared.

#### **Article 7**

Shall the Town vote to amend the optional veteran's real estate tax credit, pursuant to the provisions of RSA 72:28, from \$300 to \$500, the maximum allowed by law? In order to qualify for this yearly exemption, the applicant must meet the qualifications contained in RSA 72:28. If adopted, this amendment shall become effective as of April 1, 2007.

Yes 2,856  
No 876

The question passed and was so declared.

### Article 8

Shall the Town vote, pursuant to RSA 79-A:25, IV, to change the percentage of the land use change tax collections deposited into the Land Use Change Tax Conservation Fund from 100% to 50%? The intent of this article is that only 50% of the collections received from the land use change tax are to be deposited into the Land Use Change Tax Conservation Fund and the other 50% received shall be deposited into the General Fund. If passed, this article shall take effect April 1, 2008.

Yes 1,892  
No 1,665

The question passed and was so declared.

### Article 9

#### Charter Amendment

Shall the Town approve the Charter Amendment reprinted below by deleting the language indicated by strikethrough and inserting the language as indicted in brackets and bold type. The amendment shall take effect upon passage.

#### Article III, Section 3-4 CONDUCT OF ELECTIONS

[**The election officers shall conduct regular and special elections on the dates specified by New Hampshire State law.**] The election officers, ~~whose duty it is to conduct regular and special elections,~~ shall use a Non-Partisan Official Ballot System as detailed in the election laws of the State of New Hampshire, on the second Tuesday in April to choose Town Councilors and such other officials as specified by this Charter, each of whom shall be elected by the voters of the entire town.

Yes 3,065  
No 486

The question passed and was so declared.



## Article 10

### Charter Amendment

Shall the Town approve the Charter Amendment reprinted below by deleting the language indicated by strikethrough and inserting the language as indicted in brackets and bold type. The amendment shall take effect upon passage.

### Article III, Section 3-5 PREPARATION OF BALLOTS

The Town Clerk shall prepare separate ballots to be used at all local referenda and elections at which Town officers are chosen. The ballots shall contain in appropriate sections the names of all candidates, listed ~~in alphabetical order~~, [**as prescribed by New Hampshire State Law**] without party designation.

Yes	2,915
No	649

The question passed and was so declared.

## Article 11

### Charter Amendment

Shall the Town approve the Charter Amendment reprinted below by deleting the language indicated by strikethrough and inserting the language as indicted in brackets and bold type. The amendment shall take effect upon passage.

### Article IV, Section 4-3 SELECTION OF CHAIR AND VICE CHAIR

The Council shall, by the affirmative vote of at least four (4) of its members, at its Organizational Meeting, chose one (1) of its members Chair ~~for a term of one (1) year~~ [**who shall hold office until their successor is duly elected by the Council**]. The Council shall choose one (1) of its members as Vice Chair ~~for a term of one (1) year~~ [**who shall hold office until their successor is duly elected by the Council**] who shall act in the absence or disability of the Chair. In the event of a vacancy occurring in the office of the Chair, the Vice Chair shall serve out the unexpired term. The Chair shall be the official head of the Town for all ceremonial purposes, shall preside at all meetings of the Council, and may speak and vote at such meetings.

Yes	2,503
No	1,017

The question passed and was so declared.

## Article 12

### Charter Amendment

Shall the Town approve the Charter Amendment reprinted below by deleting the language indicated by strikethrough and inserting the language as indicted in brackets and bold type. The amendment shall take effect upon passage.

#### Article V, Section 5-2 FORM (paragraph 2)

Any ordinance which repeals or amends an existing ordinance shall set out in full the ordinance, sections, or subsections to be repealed or amended, and shall indicate matter to be omitted by ~~enclosing it in brackets or strikeout~~ [strikethrough] type, and shall indicate new matter by ~~underseoring or by italics~~ [enclosing it in brackets and using bold type].

Yes 3,000

No 535

The question passed and was so declared.

## Article 13

### Charter Amendment

Shall the Town approve the Charter Amendment reprinted below by deleting the language indicated by strikethrough and inserting the language as indicted in brackets and bold type. The amendment shall take effect upon passage.

#### Article IX, Section 9-4 CONFLICT OF INTEREST

~~A situation or circumstance in which an official or employee or a member of his or her family, directly or indirectly, has a financial interest, aside from his or her salary, greater than any other citizen or tax payer.~~ [A situation, circumstance, or financial interest that has the potential to cause a private or personal interest to interfere with the proper exercise of a public duty.]

Yes 2,798

No 763

The question passed and was so declared.

Respectfully submitted,

Diane Trippett, Town Clerk/Tax Collector

**TOWN OF MERRIMACK, NEW HAMPSHIRE**

**Financial Statements**

**With Schedule of Expenditures of Federal Awards**

**June 30, 2007**

**and**

**Independent Auditor's Report**

**Report on Compliance and on Internal Control  
Over Financial Reporting Based on an Audit of  
Financial Statements Performed in Accordance  
With *Government Auditing Standards***

**Report on Compliance With Requirements Applicable  
to Each Major Program and on Internal Control Over  
Compliance in Accordance With OMB Circular A-133**

**Schedule of Findings and Questioned Costs**

# Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street  
Manchester, New Hampshire 03101  
(603) 622-7070  
FAX: 622-1452

## INDEPENDENT AUDITOR'S REPORT

To the Board of Selectmen and Town Manager  
Town of Merrimack, New Hampshire

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Merrimack, New Hampshire (the Town) as of and for the year ended June 30, 2007, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Merrimack's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Merrimack as of June 30, 2007, and the respective changes in financial position, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated February 22, 2008 on our consideration of the Town of Merrimack, New Hampshire's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis and the Required Supplementary Information on pages i-viii and 21-23, respectively, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Merrimack's basic financial statements. The combining financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

*Vachon, Chabry & Co., PC*

February 22, 2008

## MANAGEMENT'S DISCUSSION AND ANALYSIS

Having responsibility for the financial management of the Town of Merrimack ("Town"), we offer readers of the Town's financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2007.

### Financial Highlights

As of June 30, 2007 the assets of the Town exceeded its liabilities by \$122,702,159 (net assets). Of this amount, \$7,811,508 (unrestricted net assets) may be used to meet the Town's ongoing obligations to citizens and creditors.

The Town's net assets increased by \$22,599,227.

As of June 30, 2007, the Town's governmental funds reported combined ending fund balances of \$20,943,981, a decrease of \$4,771,917 in comparison with the prior year. Of this total amount, \$7,623,382 (36.4%) is available for spending at the Town's discretion (unreserved fund balance).

As of June 30, 2007, the \$3,336,823 unreserved fund balance of the General Fund represented 15.9% of total General Fund expenditures.

During the 2006-07 fiscal year, the Town's total debt decreased by \$519,465 (8.8%). This decrease was due solely to principal payments, as no new debt was issued.

### Overview of the Financial Statements

The following discussion and analysis are intended to serve as an introduction to the Town's basic financial statements. The Town's basic financial statements comprise three components: government-wide financial statements; fund financial statements; and notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private-sector business.

The Statement of Net Assets presents information on all of the Town's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The Statement of Activities presents information showing how the Town's net assets changed during 2006-07. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows.

Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g. uncollected taxes and earned but unused vacation leave).

**Fund financial statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into two categories: governmental funds and fiduciary funds.

**Governmental funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town maintains six individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund and the Sewer Fund, which are considered to be major funds. Data from the other four governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements elsewhere in this report.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statement, because the resources of those funds are not available to support the Town's own programs.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information. The Town adopts an annual appropriated budget for all of its governmental funds. A budgetary comparison statement for the General and Sewer Fund has been provided to demonstrate compliance with this budget.

The combining statements, referred to above in connection with non-major governmental funds, are presented immediately following the required supplementary information on budgets.

### Government-Wide Financial Analysis

As noted above, net assets may serve over time as a useful indicator of a government's financial position. In the case of the Town, assets exceeded liabilities by \$122,702,159 at June 30, 2007.

By far the largest portion of the Town's net assets (84.1%) reflects its investment in capital assets (e.g., land, buildings and system, other improvements, machinery, equipment, and infrastructure); less any related debt used to acquire those assets that is still outstanding. The Town uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

#### Town of Merrimack Net Assets Governmental Activities

	<u>06/30/07</u>	<u>06/30/06</u>
Current assets	\$ 52,433,962	\$ 60,244,239
Capital assets	<u>108,603,415</u>	<u>81,790,432</u>
Total assets	161,037,377	142,034,671
Long-term liabilities outstanding	6,842,625	7,284,529
Current liabilities	<u>31,492,593</u>	<u>34,681,908</u>
Total liabilities	38,335,218	41,966,437
Net assets:		
Invested in capital assets, net of related debt	103,217,780	75,885,332
Restricted	11,672,871	16,278,169
Unrestricted	<u>7,811,508</u>	<u>7,904,733</u>
Total net assets	\$ 122,702,159	\$100,068,234

An additional portion of the Town's net assets (9.5%) represents resources that are subject to external restrictions on how they may be used. The remaining balance of



unrestricted net assets (\$7,811,508) may be used to meet the government's ongoing obligations to citizens and creditors.

At June 30, 2007, the Town is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental activities. The same situation held true for the prior fiscal year.

As indicated by the schedule below, the Town's net assets increased by \$22,599,227 during 2006-07.

Town of Merrimack  
Changes in Net Assets

	<u>2006-07</u>	<u>2005-06</u>
Revenues:		
Program revenues:		
Charges for services	\$ 4,999,154	\$ 5,503,721
Operating grants and contributions	1,357,136	1,305,382
Capital grants and contributions	25,839,628	285,694
General revenues:		
Property taxes and other taxes	8,567,035	13,453,682
Licenses and permits	4,817,521	5,009,547
Investment income	2,538,595	1,633,273
State shared revenues	1,271,504	1,198,772
Miscellaneous	<u>278,688</u>	<u>181,469</u>
Total revenues	49,669,261	28,571,540
Expenses:		
General government	3,676,391	4,146,051
Public safety	9,645,268	9,513,585
Highways and streets	4,938,298	4,313,110
Health and welfare	173,686	172,972
Sanitation	5,598,543	5,018,467
Culture and recreation	2,794,682	2,638,080
Interest and fiscal charges	<u>243,166</u>	<u>263,568</u>
Total expenses	<u>27,070,034</u>	<u>26,065,833</u>
Change in net assets	22,599,227	2,505,707
Net assets – July 1	<u>100,068,234</u>	<u>97,562,527</u>
Net assets – June 30	\$122,702,159	\$100,068,234

### Financial Analysis of the Town's Funds

As noted above, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the Town's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Town's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of June 30, 2007, the Town's governmental funds reported combined fund balances of \$20,943,981, a decrease of \$4,771,917 in comparison to the prior year. Of this total amount, \$7,623,382 (36.4%) constitutes unreserved fund balance, which is available for spending at the Town's discretion. The remainder of fund balance is reserved to indicate that it is not available for new spending, because it has already been committed: to endowments (\$2,587,675); to encumbrances (\$1,647,728); to capital reserve fund expenditures (\$9,085,196).

The General Fund is the chief operating fund of the Town. As of June 30, 2007, unreserved fund balance of the General Fund was \$3,336,823, while total fund balance amounted to \$4,733,136. As a measure of the General Fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 16.1% of total general Fund expenditures, while total fund balance represents 35.5% of that same amount.

### Budgetary Highlights

The Statement of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual demonstrates compliance with the adopted budget for 2006-07. The differences between the original budget and the final amended budget reflect the formal acceptance by the Town Council of unanticipated grants in accordance with Article 8-15 of the Town Charter.

Actual revenues and transfers in of the General Fund were under budgetary estimates by \$346,808, while appropriations exceeded expenditures and transfers by \$1,696,357. This produced a favorable net variance of \$1,349,549. Major variances are identified below.

- Renewal health insurance rates were significantly less than anticipated, resulting in a savings of over \$269,000.
- Renewal insurance rates were significantly less than anticipated, resulting in a savings of over \$92,000.
- A savings from Compensated absences of just under \$108,000.
- A savings from utilities of just over \$232,000.
- A savings of over \$647,000 in wages and other benefits was realized due primarily to vacancies and attrition.

- Vehicle fuel had a significant savings of \$301,000.
- Building Maintenance and Grounds appropriations were under budgeted in excess of \$76,000
- Vehicle Maintenance appropriations were under budgeted in excess of \$113,000
- Sand and Salt appropriations were in excess of \$50,000.
- Education and Training was under spent by in excess of \$73,000.
- Appropriations for solid waste disposal at a remote site exceeded expenditures by over \$69,000 due to an unanticipated reduction in solid waste tonnage from commercial haulers.
- Engineering Plan and Review appropriations were in excess of expenditures by \$84,000.
- Outside Detail appropriations were in excess of expenditures by \$250,000

Actual revenues of the Sewer Fund were under budgetary estimates by \$867,824, and appropriations exceeded expenditures by \$50,352. This produced an unfavorable net variance of \$817,472. Several factors were the cause of this variance. Fund Balance was reduce thus creating an unfavorable variance of \$93,000 in interest revenue. Intergovernmental Revenue was also unfavorable variance of \$179,000. In addition a shortfall of approximately \$595,000 in industrial sewer rents that was attributable primarily to reduced loadings from Anheuser-Busch.

#### Capital Asset and Debt Administration

Capital assets. The Town's investment in capital assets as of June 30, 2007 amounted to \$103,217,780 (net of accumulated depreciation and related long-term debt). This investment in capital assets includes land, buildings and system, improvements, machinery and equipment, roads, bridges, and traffic signals and represents an increase of \$27,332,448 (36%) compared to the investment in capital assets at June 30, 2006.

#### Town of Merrimack Investment in Capital Assets

	<u>06/30/07</u>	<u>06/30/06</u>
Land	\$ 16,416,119	\$ 16,426,819
Buildings and improvements	58,117,722	39,081,609
Land improvements	1,896,625	1,788,336
Vehicles and equipment	19,746,747	19,679,957
Infrastructure	70,333,395	64,101,795
Construction in progress	<u>8,769,444</u>	<u>3,846,762</u>
Total investment in capital assets	175,280,052	144,925,278
Related long-term debt	( 5,385,635)	( 5,905,100)
Accumulated depreciation	<u>( 66,676,637)</u>	<u>( 63,134,846)</u>
Net investment in capital assets	\$ 103,217,780	\$ 75,885,332

The increase in the Town's investment in capital assets is explained below.

Sewer Line Capitalization	\$ 18,938,453
Three loaders for Wastewater Treatment Division	343,464
Upgrade Heating System Library	103,336
Town Accepted 14 New roads	6,231,600
Camp Sargent Road Sewer (WIP)	254,755
Waste Water Building Improvements (WIP)	3,813,561
Soughegan Sewer Line (WIP)	610,221
Other capital assets acquisitions - individually less than \$100,000	771,627
Decrease in related long-term debt	519,465
Depreciation	( 3,541,791)
Book value of disposals	( 712,243)
Net increase	\$ 27,332,448

Additional information on the Town's capital assets can be found in Note 6 of the financial statements.

Long-term debt. As of June 30, 2007, the Town had total long-term debt outstanding of \$5,385,635. Although \$2,410,635 of this debt will be paid from sewer rents, the entire amount is backed by the full faith and credit of the Town.

#### Town of Merrimack Long-Term Debt

	<u>06/30/07</u>	<u>06/30/06</u>
Land acquisition bonds	2,975,000	3,250,000
Compost facility bonds	<u>2,410,635</u>	<u>2,655,100</u>
Total long-term debt	\$5,385,635	\$5,905,100

During 2006-067 the Town's total debt decreased by \$519,465 (9%). This decrease was due solely to principal payments, as no new debt was issued.

Additional information on the Town's long-term debt can be found in Note 8 of the financial statements.

#### Economic Factors and Next Year's Budget and Tax Rate

Economic factors. The general outlook for the Town's economy is positive. Although the unemployment rate for Merrimack is up slightly to 3.6% from the previous year of 3.5%, it still compares favorably with the state and national averages of 3.4% and 4.6%, respectively. Furthermore, it appears that the steady industrial, commercial, and residential growth that Merrimack has experienced in recent years will continue to increase the tax base and to provide diverse employment opportunities.

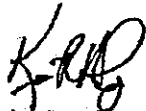
Next year's budget and tax rate. The 2007-08 budget has been adopted, and the 2007 property tax rate has been set. Municipal appropriations, net of non-tax revenues, have increased by \$2,470,528 (11.4%) compared to 2006-07 net appropriations, and the municipal portion of the tax rate increased by 25.5%. The use of General Fund surplus and return of remaining Library Building Capital Reserve Fund for tax relief significantly offset increase in General Fund Appropriations. In addition the return of \$4.8 million dollars from the Merrimack School District's allowed the 2007 property tax rate will increase by approximately 1%.

#### Requests For Information

This financial report is designed to provide a general overview of the Town's finances for all those with an interest in the Town's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be directed to the following address.

Town of Merrimack  
6 Baboosic Lake Road  
Merrimack, NH 03054

Respectfully submitted,



Keith R. Hickey  
Town Manager



Paul T. Micali, CPA  
Finance Director

EXHIBIT A  
TOWN OF MERRIMACK, NEW HAMPSHIRE  
Statement of Net Assets  
June 30, 2007

	Governmental Activities
<b>ASSETS</b>	
Current Assets:	
Cash and cash equivalents	\$ 19,773
Equity in pooled cash and investments	31,537,639
Investments	11,735,142
Taxes receivable, net	6,991,287
Accounts receivable, net	1,531,324
Due from other governments	476,716
Prepaid expenses	57,518
Inventory	84,563
Total Current Assets	<u>52,433,962</u>
Noncurrent Assets:	
Nondepreciable capital assets	25,185,563
Capital assets, net	83,417,852
Total Noncurrent Assets	<u>108,603,415</u>
Total Assets	<u>\$ 161,037,377</u>
<b>LIABILITIES</b>	
Current Liabilities:	
Accounts payable	\$ 693,307
Accrued expenses	512,786
Retainage payable	347,957
Deferred revenue	28,301,475
Due to other governments	10,000
Deposits	555,707
Total Current Liabilities	<u>30,421,232</u>
Noncurrent Liabilities:	
Due within one year	1,071,361
Due in more than one year	6,842,625
Total Noncurrent Liabilities	<u>7,913,986</u>
Total Liabilities	<u>38,335,218</u>
<b>NET ASSETS</b>	
Invested in capital assets, net of related debt	103,217,780
Restricted	11,672,871
Unrestricted	7,811,508
Total Net Assets	<u>122,702,159</u>
Total Liabilities and Net Assets	<u>\$ 161,037,377</u>

See accompanying notes to the basic financial statements

**EXHIBIT B**  
**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**Statement of Activities**  
**For the Year Ended June 30, 2007**

Functions/Programs	<u>Expenses</u>	<u>Program Revenues</u>			<u>Net (Expense) Revenue and Changes in Net Assets</u>
		<u>Charges for Services</u>	<u>Operating Grants and Contributions</u>	<u>Capital Grants and Contributions</u>	
Governmental Activities:					
General government	\$ 3,676,391	\$ 306,272	\$ 41,515	\$ 254,755	\$ (3,073,849)
Public safety	9,645,268	846,399	356,863		(8,442,006)
Highways and streets	4,938,298	79,594	640,194	6,278,423	2,059,913
Health and welfare	173,686				(173,686)
Sanitation	5,598,543	3,599,382	317,244	19,306,450	17,624,533
Culture and recreation	2,794,682	167,507	1,320		(2,625,855)
Interest and fiscal charges	243,166	-	-	-	(243,166)
Total governmental activities	<u>\$ 27,070,034</u>	<u>\$ 4,999,154</u>	<u>\$ 1,357,136</u>	<u>\$ 25,839,628</u>	<u>5,125,884</u>
General revenues:					
Property and other taxes					8,567,035
Licenses and permits					4,817,521
Grants and contributions:					
State shared revenues					1,267,455
Railroad tax					4,049
Interest and investment earnings					2,538,595
Miscellaneous					278,688
Total general revenues and special items					<u>17,473,343</u>
Change in net assets					22,599,227
Net assets - beginning, as restated					<u>100,102,932</u>
Net assets - ending					<u>\$ 122,702,159</u>

*See accompanying notes to the basic financial statements*

**EXHIBIT C**  
**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**Balance Sheet**  
**Governmental Funds**  
**June 30, 2007**

	General Fund	Sewer Fund	Capital Reserve Funds	Other Governmental Funds	Total Governmental Funds
<b>ASSETS</b>					
Cash and cash equivalents	\$ 1,623		\$ 4,485	\$ 13,665	\$ 19,773
Equity in pooled cash and investments	27,461,886	\$ 2,013,731	1,336,424	725,598	31,537,639
Investments			7,600,972	4,134,170	11,735,142
Taxes receivable, net	6,995,601		12,100		7,007,701
Accounts receivable, net	944,245	577,477		9,602	1,531,324
Due from other governments	274,831	201,885			476,716
Due from other funds	62,091	3,000	196,081		261,172
Prepaid expenses	57,518				57,518
Inventory	84,563				84,563
Total Assets	<u>\$ 35,882,358</u>	<u>\$ 2,796,093</u>	<u>\$ 9,150,062</u>	<u>\$ 4,883,035</u>	<u>\$ 52,711,548</u>
<b>LIABILITIES</b>					
Accounts payable	\$ 613,409	\$ 73,348		\$ 6,550	\$ 693,307
Accrued expenses	439,192	-			439,192
Retainage payable	88,693	259,264			347,957
Deferred revenue	28,879,845	28,940		40,874	28,949,659
Due to other governments	10,000				10,000
Due to other funds	51,803	144,278	\$ 64,866	225	261,172
Deposits	555,707				555,707
Accrued compensated absences payable	510,573				510,573
Total Liabilities	<u>31,149,222</u>	<u>505,830</u>	<u>64,866</u>	<u>47,649</u>	<u>31,767,567</u>
<b>FUND BALANCES</b>					
Reserved for endowments				2,587,675	2,587,675
Reserved for encumbrances	1,396,313	251,415			1,647,728
Reserved for special purposes			9,085,196		9,085,196
Unreserved, reported in:					
General fund	3,336,823				3,336,823
Special revenue funds		2,038,848		847,925	2,886,773
Permanent funds				1,399,786	1,399,786
Total Fund Balances	<u>4,733,136</u>	<u>2,290,263</u>	<u>9,085,196</u>	<u>4,835,386</u>	<u>20,943,981</u>
Total Liabilities and Fund Balances	<u>\$ 35,882,358</u>	<u>\$ 2,796,093</u>	<u>\$ 9,150,062</u>	<u>\$ 4,883,035</u>	

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities (other than tax deeded property) are not financial resources and, therefore, are not reported in the funds	108,587,001
Property taxes are recognized on an accrual basis in the statement of net assets, not the modified accrual basis	648,184
Long-term liabilities are not due and payable in the current period and therefore are not reported in the funds. Long-term liabilities at year end consist of:	
Bonds payable	(5,385,635)
Accrued interest on long-term obligations	(73,594)
Compensated absences	(1,237,778)
Estimated liability for landfill postclosure care costs	(780,000)
Net assets of governmental activities	<u>\$ 122,702,159</u>

See accompanying notes to the basic financial statements



# EXHIBIT D

## TOWN OF MERRIMACK, NEW HAMPSHIRE Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds

For the Year Ended June 30, 2007

	General Fund	Sewer Fund	Capital Reserve Funds	Other Governmental Funds	Total Governmental Funds
<b>Revenues:</b>					
Taxes	\$ 8,335,911		\$ 109,984		\$ 8,445,895
Licenses and permits	4,615,371	\$ 1,150		\$ 201,000	4,817,521
Intergovernmental	2,883,395	367,997	46,823		3,298,215
Charges for services	1,607,456	3,332,382		59,316	4,999,154
Investment income	1,044,776	31,186	681,841	780,792	2,538,595
Miscellaneous	208,001	3,802	30,000	36,885	278,688
<b>Total Revenues</b>	<b>18,694,910</b>	<b>3,736,517</b>	<b>868,648</b>	<b>1,077,993</b>	<b>24,378,068</b>
<b>Expenditures:</b>					
Current operations:					
General government	3,321,729		16,795	29,802	3,368,326
Public safety	9,165,332			57,581	9,222,913
Highways and streets	2,641,363				2,641,363
Health and welfare	173,686				173,686
Sanitation	1,289,553	3,509,546	17,507	213,864	4,799,099
Culture and recreation	2,260,433		4,200,257	50,147	2,491,804
Capital outlay	1,412,809	20,510			5,683,723
Debt service:					
Principal retirement	275,000	244,465			519,465
Interest and fiscal charges	126,622	122,984			249,606
<b>Total Expenditures</b>	<b>20,666,527</b>	<b>3,897,505</b>	<b>4,234,559</b>	<b>351,394</b>	<b>29,149,985</b>
Excess of revenues over (under) expenditures	(1,971,617)	(160,988)	(3,365,911)	726,599	(4,771,917)
Other financing sources (uses):					
Operating transfers in	2,639,347		877,647	3,300	3,520,294
Operating transfers out	(880,947)	-	(2,639,347)		(3,520,294)
<b>Total other financing sources (uses)</b>	<b>1,758,400</b>	<b>-</b>	<b>(1,761,700)</b>	<b>3,300</b>	<b>-</b>
Excess of revenues and other sources under expenditures and other uses	(213,217)	(160,988)	(5,127,611)	729,899	(4,771,917)
Fund balances at beginning of year, as restated	4,946,353	2,451,251	14,212,807	4,105,487	25,715,898
<b>Fund balances at end of year</b>	<b>\$ 4,733,136</b>	<b>\$ 2,290,263</b>	<b>\$ 9,085,196</b>	<b>\$ 4,835,386</b>	<b>\$ 20,943,981</b>

## TOWN OF MERRIMACK, NEW HAMPSHIRE Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended June 30, 2007

Net Change in Fund Balances—Total Governmental Funds	\$ (4,771,917)
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period.	2,043,021
Governmental funds only report the disposal of assets to the extent proceeds are received from the sale. In the statement of activities, a gain or loss is reported for each disposal. This is the amount of the net loss on the disposal of capital assets reduced by the actual proceeds received from the sale of capital assets.	(400,091)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.	121,140
Donations of capital assets are not reported in the funds, but the in-kind donations increase net assets.	25,170,053
Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets.	519,465
In the statement of activities, interest is accrued on outstanding bonds, whereas in governmental funds, an interest expenditure is reported when due.	6,440
Some expense reported in the statement of activities, such as compensated absences and the estimated liability for landfill postclosure care costs, do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.	(88,884)
Change in Net Assets of Governmental Activities	\$ 22,599,227

See accompanying notes to the basic financial statements

**EXHIBIT E**  
**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**Statement of Fiduciary Net Assets**  
**Fiduciary Funds**  
**June 30, 2007**

	Agency Funds
<b>ASSETS</b>	
Investments	\$ 2,936,774
Total assets	<u>\$ 2,936,774</u>
<b>LIABILITIES</b>	
Due to other governments	\$ 2,936,774
Total liabilities	<u>\$ 2,936,774</u>

*See accompanying notes to the basic financial statements*

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS**  
**For the Year Ended June 30, 2007**

**NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accounting policies of the Town of Merrimack, New Hampshire conform to accounting policies generally accepted in the United States of America for local governmental units, except as indicated hereinafter. The following is a summary of significant accounting policies.

***Financial Reporting Entity***

The Town of Merrimack, New Hampshire (the Town) was incorporated in 1746. The Town operates under the Town Meeting/Town Manager form of government and performs local governmental functions authorized by State law.

The financial statements include those of the various departments governed by the Board of Selectmen and other officials with financial responsibility, including the Town Trustees of Trust Funds and the Trustees of the Merrimack Public Library.

***Basis of Presentation***

The Town's basic financial statements consist of government-wide statements, including a statement of net assets and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

**1. Government-Wide Financial Statements:**

The statement of net assets and the statement of activities display information about the Town as a whole. These statements include the financial activities of the primary government, except for fiduciary funds.

The statement of net assets presents the financial condition of the governmental activities of the Town at year end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the Town's governmental activities. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program and interest earned on grants that is required to be used to support a particular program. Revenues which are not classified as program revenues are presented as general revenues of the Town. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the Town.

**2. Fund Financial Statements:**

During the year, the Town segregates transactions related to certain Town functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the Town at this more detailed level. The focus of governmental fund financial statements is on major funds. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column. The fiduciary funds are reported by type.

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2007**

***Fund Accounting***

The Town uses funds to maintain its financial records during the fiscal year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. There are two categories of funds: governmental and fiduciary.

**1. Governmental Funds:**

Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the Town's major governmental funds:

The General Fund is the operating fund of the Town and is used to account for all financial resources except those required to be accounted for in another fund.

The Sewer Fund accounts for all revenues and expenses pertaining to the Town's sanitation operations.

The Capital Reserve Funds account for all financial resources of the various trust arrangements, held by the Trustees of Trust Funds in which the principal and income benefit the various departments of the Town.

**2. Fiduciary Funds:**

Fiduciary fund reporting focuses on net assets and changes in net assets. The fiduciary fund category has one classification: agency funds. Trust funds are used to account for assets held by the Town under a trust agreement for individuals, private organizations, or other governments and are therefore not available to support the Town's own programs. The Town's agency fund is custodial in nature (assets equal liabilities) and does not involve the measurement of results of operations. The Town's agency fund accounts for the School District's capital reserve funds.

***Measurement Focus***

**1. Government-Wide Financial Statements:**

The government-wide financial statements are prepared using the economic resources measurement focus. All assets and liabilities associated with the operation of the Town are included on the Statement of Net Assets.

**2. Fund Financial Statements:**

All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses)

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2007**

of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

***Basis of Accounting***

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Fiduciary funds also use the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures.

**1. Revenues – Exchange and Non-exchange Transactions:**

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the Town, available means expected to be received within sixty days of fiscal year end.

Non-exchange transactions, in which the Town receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied (see Note 2). Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the Town must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the Town on a reimbursement basis. On a modified accrual basis, revenue from non-exchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year end: property taxes and interest on investments.

Licenses and permits, charges for services, and miscellaneous revenues (except interest on investments) are recorded as revenues when received in cash because they are generally not measurable until actually received.

**2. Deferred Revenue:**

Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied. Grants and entitlements received before the eligibility requirements are met are recorded as deferred revenue. On governmental fund financial statements, receivables that will not be collected within the available period have also been reported as deferred revenue.

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2007**

**3. Expenses/Expenditures:**

On the accrual basis of accounting, expenses are recognized at the time they are incurred.

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization are not recognized in governmental funds.

***Budgetary Data***

The Town's budget represents departmental appropriations as authorized by annual or special Town meetings. The Selectmen may transfer funds between operating categories as they deem necessary. The Town adopts its budget under State regulations, which differ somewhat from accounting principles generally accepted in the United States of America in that the focus is on the entire governmental unit rather than on the basis of fund types.

State law requires balanced budgets but permits the use of beginning fund balance to reduce the property tax rate. For the year ended June 30, 2007, the Town applied \$1,005,408 of its unappropriated fund balance to fund appropriations and to reduce property taxes.

***Encumbrance Accounting***

Encumbrance accounting, under which purchase orders and other commitments for expenditure of monies are recorded in order to reserve a portion of the applicable appropriation, is employed as an extension of formal budgetary integration in Governmental Funds. Encumbrances outstanding at year end are reported as a component of fund balance since they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services.

***Cash and Cash Equivalents***

The Town pools its cash resources for the governmental funds. Cash applicable to a particular fund is reflected as "equity in pooled cash and investments". If a cash deficiency occurs it is recorded as an interfund balance. The deposits and investments of the Library Fund, the Capital Reserve and Permanent Funds are held separately from those of other Town funds.

***Investments***

Investments are stated at their fair value in all funds. The investment in land in the permanent fund is stated at cost. Certificates of deposit with a maturity of greater than ninety days from the date of issuance are included in investments.

***Taxes Receivable***

Taxes levied during the current fiscal year and prior and uncollected at June 30, 2007 are recorded as receivables net of reserves for estimated uncollectibles of \$93,132.

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2007**

***Prepaid Expenses***

Payments made to vendors for services that will benefit periods beyond June 30, 2007 are recorded as prepaid items.

***Inventory***

On government-wide financial statements, inventories are presented at the lower of cost or market on a first-in, first-out basis and are expensed when used.

On fund financial statements, inventories of governmental funds are stated at cost. Cost is determined on a first-in, first out basis. Inventory in governmental funds consists of expendable supplies held for consumption. The cost of inventory items is recorded as an expenditure in the governmental fund types when purchased.

***Capital Assets***

General capital assets result from expenditures in the governmental funds. These assets are reported in the government-wide statement of net assets, but are not reported in the fund financial statements.

All capital assets including infrastructure are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated fixed assets are recorded at their fair market values as of the date received. The Town maintains a capitalization threshold of \$10,000. The Town's infrastructure consists of roads, bridges, sidewalks, sewer collection and treatment system, and similar items. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not. Interest incurred during the construction of capital assets is also capitalized.

All reported capital assets except for land and construction in progress are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Useful lives for infrastructure were estimated based on the Town's historical records of necessary improvements and replacement. Depreciation is computed using the straight-line method over the following useful lives:

<u>Description</u>	<u>Years</u>
Infrastructure	50
Land improvements	7-50
Buildings and improvements	20-45
Vehicles and equipment	6-20

***Compensated Absences***

Employees earn vacation and sick leave as they provide services. Provision is made in the annual budget for vacation and sick leave. Pursuant to Town personnel policy and collective bargaining agreements, employees may accumulate (subject to certain limitations) unused sick pay earned and, upon retirement, resignation or death will be compensated for such amounts at current rates of pay.

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2007**

For governmental fund financial statements, compensated absences are reported as liabilities and expenditures as payments come due each period upon the occurrence of employee death or retirement. The entire compensated absence liability is reported on the government-wide financial statements.

***Accrued Liabilities and Long-Term Obligations***

All payables and accrued liabilities are reported in the government-wide financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current resources, are reported as obligations of the funds. However, compensated absences that will be paid from governmental funds are reported as liabilities in the fund financial statements only to the extent that they are due for payment during the current fiscal year. General obligation bonds that will be paid from governmental funds are recognized as a liability in the fund financial statements when due.

***Net Assets***

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances on any borrowings used for the acquisition, construction or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Town or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

The Town's policy is to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

***Fund Balance Reserves***

The Town reserves those portions of fund balance which are legally segregated for a specific future use or which do not represent available expendable resources and, therefore, are not available for appropriation or expenditure. Unreserved fund balance indicates that portion which is available for appropriation in future periods. A fund balance reserve has been established for encumbrances and special purposes.

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after non-operating revenues/expenses in the proprietary funds. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

***Estimates***

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America require management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results may differ from those estimates.



**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2007**

**NOTE 2--PROPERTY TAXES**

Taxes are levied on the assessed valuation of all taxable real property as of the prior April 1 (\$3,183,586,101 as of April 1, 2006) and are due in two installments on July 3, 2006 and December 4, 2006. Taxes paid after the due dates accrue interest at 12% per annum. Property taxes are recognized as revenue when received in cash or if available to finance current period operations (within sixty days of year end).

Under State law, the Tax Collector obtains tax liens on properties which have unpaid taxes in the following calendar year after taxes were due for the amount of unpaid taxes, interest and costs. These priority tax liens accrue interest at 18% per annum. If the property is not redeemed within a two year redemption period, the property is tax deeded to the Town.

In accordance with State law, the Town collects taxes for the Merrimack School District and Hillsborough County, independent governmental units, which are remitted to them as required by law. The Town also collects State of New Hampshire Education taxes, which are remitted directly to the school district. Taxes appropriated during the year were \$43,346,967 and \$3,203,764 for the Merrimack School District and Hillsborough County, respectively. These taxes are not recognized as revenues in these financial statements. The Town bears responsibility for uncollected taxes.

**NOTE 3--RISK MANAGEMENT**

The Town is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended June 30, 2007, the Town was a member of the New Hampshire Municipal Association Property-Liability Insurance Trust, Inc. (NHMA-PLIT) and the New Hampshire Public Risk Management Exchange (PRIMEX). The Town currently reports all of its risk management activities in its General Fund. The Trust is classified as a "Risk Pool" in accordance with accounting principles generally accepted in the United States of America.

NHMA-PLIT is a Trust organized to provide certain property and liability insurance coverages to member towns, cities, and other qualified political subdivision of New Hampshire. As a member of the NHMA-PLIT, the Town shares in contributing to the cost of and receiving benefits from a self-insured pooled risk management program. The program includes a Self Insured Retention Fund from which is paid up to \$500,000 for each and every covered property, crime and/or liability loss.

PRIMEX provides statutory worker's compensation coverage to member towns, cities, and other qualified political subdivisions of New Hampshire. The Trust is self-sustaining through annual member premiums and provides coverage for the statutorily required workers' compensation benefits and employer's liability coverage up to \$2,000,000. The program includes a Loss Fund from which is paid up to \$500,000 for each and every covered claim.

The Trust agreements permit the Trusts to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. Accounting principles generally accepted in the United States of America require members of pools with a sharing of risk to determine whether or not such assessment is probable and, if so, a reasonable estimate of such assessment. At this time, the Trusts foresee no likelihood of an additional assessment for any of the past years.

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2007**

Claims expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported. Based on the best available information there is no liability at June 30, 2007.

**NOTE 4—DEPOSITS AND INVESTMENTS**

Deposits and investments as of June 30, 2007 are classified in the accompanying financial statements as follows:

Statement of net assets:	
Cash and cash equivalents	\$ 19,773
Equity in pooled cash and investments	31,537,639
Investments	11,735,142
Statement of fiduciary net assets:	
Investments	2,936,774
Total cash and investments	<u>\$ 46,229,328</u>

Cash and investments as of June 30, 2007 consist of the following:

Cash on hand	\$ 1,623
Deposits with financial institutions	29,458,635
Investments	16,769,070
Total cash and investments	<u>\$ 46,229,328</u>

The Town has combined the cash resources of its governmental fund types. For accounting and reporting purposes, that portion of the pooled cash balance is reported in the specific fund as equity in pooled cash and investments.

The Town's investment policy for governmental fund types requires that deposits and investments be made in New Hampshire based financial institutions that are participants in one of the federal depository insurance programs. A maximum of \$2,000,000 may be invested without perfected collateral in any one bank. An unsecured deposit or an investment of more than \$100,000 must meet criteria set by the Board of Selectmen regarding the bank's financial condition. The Town participates in the New Hampshire Public Deposit Investment Pool, (NHPDIP) an external investment pool. The NHPDIP is not registered with the United States Securities and Exchange Commission as an investment company. The NHPDIP was created by state law and is administered by a public body of state, local and banking officials. Investments for other funds are at the discretion of the trustees of those funds.

***Interest Rate Risk***

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. One of the ways that the Town manages its exposure to interest rate risk is by purchasing a combination of shorter term and longer term investments and by timing cash flows from maturities so that a portion of the portfolio is maturing or coming close to maturity evenly over time.

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2007**

Information about the sensitivity of the fair values of the Town's investments to market interest rate fluctuations is provided by the following table that shows the distribution of investments by maturity:

<u>Investment Type</u>		<u>Remaining Maturity</u> <u>(in Years)</u>	
		<u>0-1 Years</u>	<u>More Than 5 Years</u>
U.S. Treasury Bills	\$ 59,034	\$ 59,034	
U.S. Treasury Notes	910,628	910,628	
Corporate bonds	40,120		\$ 40,120
	<u>\$ 1,009,782</u>	<u>\$ 969,662</u>	<u>\$ 40,120</u>

***Credit Risk***

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization.

		<u>AAA</u>	<u>AA</u>	<u>A</u>	<u>Not Rated</u>
Corporate bonds	\$ 40,120	\$ 16,156	\$ 9,596	\$ 14,368	
Mutual funds	5,881,143				\$ 5,881,143
	<u>\$ 5,921,263</u>	<u>\$ 16,156</u>	<u>\$ 9,596</u>	<u>\$ 14,368</u>	<u>\$ 5,881,143</u>

***Custodial Credit Risk***

Custodial credit risk for deposits is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party.

Of the Town's deposits with financial institutions at year end \$27,159,927 was collateralized by securities held by the bank in the bank's name. As of June 30, 2007, District investments in the following investment types were held by the same counterparty that was used to buy the securities.

<u>Investment Type</u>	<u>Reported Amount</u>
U.S government securities	\$ 910,628
Equity securities	3,174,620
Corporate bonds	40,120
Money market funds	1,546,359
Mutual funds	5,453,828
	<u>\$ 11,125,555</u>

**NOTE 5—DUE FROM OTHER GOVERNMENTS**

Receivables from other governments at June 30, 2007 consists of state shared revenues, EPA funding and other miscellaneous amounts due from federal and state sources. All receivables are considered

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2007**

collectible in full and will be received within one year. A summary of the principal items of intergovernmental receivables is as follows:

Due from State of New Hampshire	\$ 437,418
Due from other municipalities	39,298
	<u>\$ 476,716</u>

**NOTE 6—CAPITAL ASSETS**

The following is a summary of changes in capital assets in the governmental funds:

	Balance 7/1/2006	Additions	Reductions	Balance 6/30/2007
Governmental activities:				
Capital assets not depreciated:				
Land	\$ 16,426,819		\$ (10,700)	\$ 16,416,119
Construction in process	3,846,762	\$ 4,922,682		8,769,444
Total capital assets not being depreciated	<u>20,273,581</u>	<u>4,922,682</u>	<u>(10,700)</u>	<u>25,185,563</u>
Other capital assets:				
Infrastructure	64,101,795	6,231,600		70,333,395
Land improvements	1,788,336	108,289		1,896,625
Buildings and systems	39,081,609	19,041,789	(14,200)	58,109,198
Vehicles and equipment	19,679,957	762,657	(3,539,789)	16,902,825
Total other capital assets at historical cost	<u>124,651,697</u>	<u>26,144,335</u>	<u>(3,553,989)</u>	<u>147,242,043</u>
Less accumulated depreciation for:				
Infrastructure	(31,510,771)	(1,402,704)		(32,913,475)
Land improvements	(918,606)	(60,386)		(978,992)
Buildings and systems	(19,187,795)	(1,033,706)	8,524	(20,212,977)
Vehicles and equipment	(11,517,674)	(1,044,995)	2,843,922	(9,718,747)
Total accumulated depreciation	<u>(63,134,846)</u>	<u>(3,541,791)</u>	<u>2,852,446</u>	<u>(63,824,191)</u>
Total other capital assets, net	<u>61,516,851</u>	<u>22,602,544</u>	<u>(701,543)</u>	<u>83,417,852</u>
Total capital assets, net	<u>\$ 81,790,432</u>	<u>\$ 27,525,226</u>	<u>\$ (712,243)</u>	<u>\$ 108,603,415</u>

Depreciation expense was charged to governmental functions as follows:

General government	\$ 60,885
Public safety	362,151
Highways and streets	1,664,023
Sanitation	1,325,765
Culture and recreation	128,967
Total governmental activities depreciation expense	<u>\$ 3,541,791</u>

During the year ending June 30, 2007, the Town accepted numerous donated capital assets. These assets have been recorded at the fair value as of the date received and are included in the government-wide financial statements. The total value received and capitalized during the year is as follows:

Infrastructure	<u>\$ 25,170,053</u>
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**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2007**

**NOTE 7—EMPLOYEE BENEFIT PLAN**

*New Hampshire Retirement System*

*Plan Description*

The Town contributes to the New Hampshire Retirement System (NHRS), a cost-sharing multiple-employer defined benefit pension plan administered by the NHRS Board of Trustees. The plan provides service, disability, death and vested retirement allowances to plan members and beneficiaries. Benefit provisions are established and may be amended by the New Hampshire State legislature. The NHRS issues a publicly available financial report that includes financial statements and required supplementary information for NHRS. That report may be obtained by writing to New Hampshire Retirement System, 4 Chenell Drive, Concord, New Hampshire 03301.

*Funding Policy*

Covered public safety employees are required to contribute 9.3% of their covered salary and the Town is required to contribute at an actuarially determined rate. The Town's contribution rates for the covered payroll of police officers, fire employees and general employees were 9.68%, 14.36% and 6.81%, respectively. The Town contributes 65% of the employer cost for police officers and fire employees and the State contributes the remaining 35% of the employer cost. In accordance with accounting principles generally accepted in the United States of America (GASB #24), on-behalf fringe benefits contributed by the State of New Hampshire of \$327,000 have been reported as a revenue and expenditure of the General Fund in these financial statements.

Per RSA-100:16, plan member contribution rates are established and may be amended by the New Hampshire State legislature and employer contribution rates are determined by the NHRS Board of Trustees based on an actuarial valuation. The Town's contributions to the NHRS for the years ending June 30, 2007, 2006, and 2005 were \$945,227, \$983,739, and \$762,982, respectively, equal to the required contributions for each year.

**NOTE 8—LONG-TERM OBLIGATIONS**

*Changes in Long-Term Obligations*

The changes in the Town's long-term obligations for the year ended June 30, 2007 are as follows:

	Balance 7/1/2006	Additions	Reductions	Balance 6/30/2007	Due Within One Year
Governmental activities:					
Bonds payable	\$ 5,905,100		\$ (519,465)	\$ 5,385,635	\$ 530,788
Compensated absences	1,668,084	\$ 177,303	(97,036)	1,748,351	510,573
	<u>\$ 7,573,184</u>	<u>\$ 177,303</u>	<u>\$ (616,501)</u>	<u>\$ 7,133,986</u>	<u>\$ 1,041,361</u>

Payments on the general obligation bonds are paid out of the General Fund and the Sewer Fund. Compensated absences will be paid from the General Fund. Payments on the landfill postclosure care costs are paid out of the General Fund.

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2007**

***General Obligation Bonds***

Bonds payable at June 30, 2007 are comprised of the following individual issues:

\$4,725,549 Organic Waste Composting Facility Bonds due in annual payments of \$367,449, including interest at 4.632%, through April 1, 2015	\$ 2,410,635
\$4,075,000 Green's Pond Land Bond due in annual installments of \$270,000 - \$275,000 through August 15, 2017; interest at 3.0% - 4.5%	<u>2,975,000</u>
	<u>\$ 5,385,635</u>

Debt service requirements to retire general obligation bonds outstanding at June 30, 2007 are as follows:

Year Ending June 30,	Principal	Interest	Totals
2008	\$ 530,788	\$ 228,659	\$ 759,447
2009	537,637	206,597	744,234
2010	550,033	183,401	733,434
2011	563,005	159,629	722,634
2012	576,577	135,257	711,834
2013-2017	2,357,595	300,290	2,657,885
2018	<u>270,000</u>	<u>6,075</u>	<u>276,075</u>
	<u>\$ 5,385,635</u>	<u>\$ 1,219,908</u>	<u>\$ 6,605,543</u>

As included on the Statement of Activities (Exhibit B), interest expense for the year ended June 30, 2007 was \$243,166 on general obligation debt for the Town of Merrimack.

**NOTE 9—LANDFILL POSTCLOSURE CARE COSTS**

State and federal laws and regulations require that the Town place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. An estimated liability has been recorded based on the future postclosure care costs that will be incurred near or after the date the landfill no longer accepts waste. These postclosure care costs are based on the amount of the landfill used. The estimated liability for postclosure care costs has a balance of \$780,000 as of June 30, 2006, which is based on 98.5% usage of the landfill. The estimated total cost of postclosure care of \$780,000 is based on the amount that would be paid if all equipment, facilities and services required to monitor and maintain the landfill were acquired as of June 30, 2007. However, the actual cost of postclosure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations.

The remaining postclosure care costs are expected to be financed in the General Fund.

The following is a summary of changes in the estimated liability for closure and postclosure care costs for the year ended June 30, 2007:

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2007**

	Balance <u>7/1/2006</u>	<u>Additions</u>	<u>Reductions</u>	Balance <u>6/30/2007</u>	Amounts Due Within <u>One Year</u>
Governmental activities	\$ 810,000	\$ -	\$ (30,000)	\$ 780,000	\$ 30,000

**NOTE 10—INTERFUND BALANCES AND TRANSFERS**

The Town has combined the cash resources of its governmental fund types. For accounting and reporting purposes, that portion of the pooled cash balance is reported in the specific fund as an interfund balance. Interfund balances at June 30, 2007 are as follows:

	General <u>Fund</u>	Sewer <u>Fund</u>	Due from Capital Reserve <u>Funds</u>	Other Governmental <u>Funds</u>	<u>Totals</u>
Due to General Fund			\$ 61,866	\$ 225	\$ 62,091
Sewer Fund			3,000		3,000
Capital Reserve Funds	\$ 51,803	\$ 144,278			196,081
	<u>\$ 51,803</u>	<u>\$ 144,278</u>	<u>\$ 64,866</u>	<u>\$ 225</u>	<u>\$ 261,172</u>

During the year, several interfund transactions occurred between funds. The General Fund received \$2,639,347 from the Library Construction Capital Reserve Fund as the fund was discontinued. The Heritage Commission Fund and the Capital Reserve Funds received funds from the General Fund. Interfund transfers for the year ended June 30, 2007 are as follows:

	General <u>Fund</u>	Transfer from Capital Reserve <u>Funds</u>	<u>Totals</u>
Transfer to General Fund		\$ 2,639,347	\$ 2,639,347
Capital Reserve Funds	\$ 877,647		877,647
Other Governmental Funds	3,300		3,300
	<u>\$ 880,947</u>	<u>\$ 2,639,347</u>	<u>\$ 3,520,294</u>

**NOTE 11—RESTRICTED NET ASSETS**

Net assets are restricted for specific purposes as follows:

	Governmental <u>Activities</u>
Endowments	\$ 2,587,675
Capital Reserve	9,085,196
	<u>\$ 11,672,871</u>

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2007**

**NOTE 12—PERMANENT FUNDS**

Cemetery care funds are accounted for as permanent funds. The principal amounts of all cemetery care funds are restricted in that only income earned may be expended. Principal and income balances at June 30, 2007 are as follows:

	<u>Principal</u>	<u>Income</u>	<u>Total</u>
Cemetery Funds	\$ 2,557,675	\$ 1,396,771	\$ 3,954,446
Library Funds	30,000	3,015	33,015
	<u>\$ 2,587,675</u>	<u>\$ 1,399,786</u>	<u>\$ 3,987,461</u>

**NOTE 13—RESTATEMENT OF EQUITY**

*Change in Estimate*

Government-Wide Financial Statements

Net assets of the General Fund have been restated as of July 1, 2005 because of an error in the amount of compensated absences recorded and an overstatement of accrued payroll. Net assets of the governmental activities as of July 1, 2005 have been restated as follows:

	<u>Governmental Activities</u>
Balance, July 1 - as previously reported	\$ 100,068,234
Amount of restatement due to:	
Change in estimate of IRS ruling	34,698
Balance, July 1 - as restated	<u>\$ 100,102,932</u>

Fund Financial Statements

The fund balance of the General Fund as of July 1, 2006 has been restated as follows:

	<u>General Fund</u>
Fund Balance, July 1, 2006 (as previously reported)	\$ 4,911,655
Amount of restatement due to:	
Overstatement of accrued payroll	34,698
Fund Balance, July 1, 2006 - as restated	<u>\$ 4,946,353</u>

**NOTE 14—COMMITMENTS AND CONTINGENCIES**

*Other Contingencies*

The Town participates in a number of federally assisted grant programs. These programs are subject to financial and compliance audits by the grantors or their representatives. The amount, if any, of



**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2007**

expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

**NOTE 15—SUBSEQUENT EVENTS**

During July 2007, the Town issued general obligation bonds of \$1,677,300. The bonds have an interest rate of 4.47% and mature on August 15, 2022.

**SCHEDULE 1**

**TOWN OF MERRIMACK, NEW HAMPSHIRE**

**Statement of Revenues, Expenditures and Changes in Fund Balances  
Budget and Actual (Budgetary Basis) - General Fund  
For the Year Ended June 30, 2007**

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with</u>
	<u>Original</u>	<u>Final</u>	<u>Amounts</u>	<u>Final Budget -</u> <u>Favorable</u> <u>(Unfavorable)</u>
Revenues:				
Taxes	\$ 8,264,555	\$ 8,264,555	\$ 8,457,051	\$ 192,496
Licenses and permits	4,681,642	4,681,642	4,615,371	(66,271)
Intergovernmental	2,709,791	2,752,768	2,312,756	(440,012)
Charges for services	2,087,814	2,038,595	1,607,456	(431,139)
Interest income	600,000	600,000	1,044,776	444,776
Miscellaneous	380,043	161,364	210,510	49,146
Total Revenues	<u>18,723,845</u>	<u>18,498,924</u>	<u>18,247,920</u>	<u>(251,004)</u>
Expenditures:				
Current:				
General government	4,207,507	4,207,432	3,713,721	493,711
Public safety	9,510,258	9,433,420	8,916,397	517,023
Highways and streets	2,946,708	3,057,092	2,770,907	286,185
Health and welfare	180,605	177,471	173,686	3,785
Sanitation	1,435,972	1,435,972	1,285,504	150,468
Culture and recreation	2,713,089	2,488,153	2,265,545	222,608
Capital outlay	365,108	334,786	302,211	32,575
Debt service:				
Principal retirement	275,000	275,000	275,000	-
Interest and fiscal charges	126,624	126,624	126,622	2
Total Expenditures	<u>21,760,871</u>	<u>21,535,950</u>	<u>19,829,593</u>	<u>1,706,357</u>
Excess revenues over (under) expenditures	<u>(3,037,026)</u>	<u>(3,037,026)</u>	<u>(1,581,673)</u>	<u>1,455,353</u>
Other financing uses:				
Operating transfers in	2,735,151	2,735,151	2,639,347	(95,804)
Operating transfers out	(870,947)	(870,947)	(880,947)	(10,000)
Total other financing uses	<u>1,864,204</u>	<u>1,864,204</u>	<u>1,758,400</u>	<u>(105,804)</u>
Excess revenues over (under) expenditures and other uses	<u>(1,172,822)</u>	<u>(1,172,822)</u>	<u>176,727</u>	<u>1,349,549</u>
Fund balances at beginning of year				
- Budgetary Basis, as restated	<u>3,831,166</u>	<u>3,831,166</u>	<u>3,831,166</u>	-
Fund balances at end of year				
- Budgetary Basis	<u>\$ 2,658,344</u>	<u>\$ 2,658,344</u>	<u>\$ 4,007,893</u>	<u>\$ 1,349,549</u>

*See accompanying notes to the required supplementary information*

**SCHEDULE 2****TOWN OF MERRIMACK, NEW HAMPSHIRE****Statement of Revenues, Expenditures and Changes in Fund Balances****Budget and Actual (Budgetary Basis) - Sewer Fund****For the Year Ended June 30, 2007**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget - Favorable (Unfavorable)</u>
	<u>Original</u>	<u>Final</u>		
Revenues:				
Licenses and permits	\$ 600	\$ 600	\$ 1,150	\$ 550
Intergovernmental	72,451	546,951	367,997	(178,954)
Charges for services	3,927,075	3,927,075	3,332,382	(594,693)
Interest income	125,000	125,000	31,186	(93,814)
Miscellaneous	4,715	4,715	3,802	(913)
Total Revenues	<u>4,129,841</u>	<u>4,604,341</u>	<u>3,736,517</u>	<u>(867,824)</u>
Expenditures:				
Current:				
Sanitation	3,228,904	3,703,404	3,629,297	74,107
Capital outlay	11,188	11,188	34,943	(23,755)
Debt service:				
Principal retirement	244,465	244,465	244,465	-
Interest and fiscal charges	122,984	122,984	122,984	-
Total Expenditures	<u>3,607,541</u>	<u>4,082,041</u>	<u>4,031,689</u>	<u>50,352</u>
Excess revenues over (under) expenditures	<u>522,300</u>	<u>522,300</u>	<u>(295,172)</u>	<u>(817,472)</u>
Fund balances at beginning of year				
- Budgetary Basis	<u>2,334,020</u>	<u>2,334,020</u>	<u>2,334,020</u>	<u>-</u>
Fund balances at end of year				
- Budgetary Basis	<u>\$ 2,856,320</u>	<u>\$ 2,856,320</u>	<u>\$ 2,038,848</u>	<u>\$ (817,472)</u>

See accompanying notes to the required supplementary information

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO REQUIRED SUPPLEMENTARY INFORMATION**  
June 30, 2007

**NOTE 1—BUDGET TO ACTUAL RECONCILIATION**

***General Fund***

Amounts recorded as budgetary amounts in the Statement of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual (Budgetary Basis) – General Fund (Schedule 1) and in the Statement of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual (Budgetary Basis) – Sewer Fund (Schedule 2) are reported on the basis budgeted by the Town. Those amounts differ from those reported in conformity with accounting principles generally accepted in the United States of America in the Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds (Exhibit D). Property tax budgetary revenues are recognized when levied rather than when susceptible to accrual. General Fund budgetary expenditures were adjusted for encumbrances and on-behalf payments for fringe benefits as follows:

	<u>Revenues and Transfers</u>	<u>Expenditures and Transfers</u>
per Exhibit D	\$ 21,334,257	\$ 21,547,474
Difference in property taxes meeting susceptible to accrual criteria	121,140	
Encumbrances, June 30, 2006	(264,016)	(1,906,247)
Encumbrances, June 30, 2007	22,886	1,396,313
On-behalf fringe benefits	(327,000)	(327,000)
per Schedule 1	<u>\$ 20,887,267</u>	<u>\$ 20,710,540</u>

***Sewer Fund***

The Sewer Fund budgetary expenditures were adjusted for encumbrances as follows:

	<u>Expenditures and Transfers</u>
per Exhibit D	\$ 3,897,505
Encumbrances, June 30, 2006	(117,231)
Encumbrances, June 30, 2007	251,415
per Schedule 2	<u>\$ 4,031,689</u>

**SCHEDULE I**  
**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**Schedule of Expenditures of Federal Awards**  
**For the Year Ended June 30, 2007**

<u>Federal Granting Agency/Recipient State Agency/Grant Program/State Grant Number</u>	<u>Federal Catalogue Number</u>	<u>Expenditures</u>
<b>DEPARTMENT OF AGRICULTURE</b>		
Pass Through Payments from New Hampshire Department of Education Special Milk Program for Children	10.556	\$ <u>1,116</u>
<b>Total Department of Agriculture</b>		<u>1,116</u>
<b>DEPARTMENT OF TRANSPORTATION</b>		
Pass Through Payments from New Hampshire Department of Transportation Highway Planning and Construction	20.205	<u>46,823</u>
<b>Total Department of Transportation</b>		<u>46,823</u>
<b>DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT</b>		
Pass Through Payments from Community Development Finance Authority Community Development Block Grants - State's Program #04-130-EGHS	14.228	<u>296,270</u>
<b>Total Department of Housing and Urban Development</b>		<u>296,270</u>
<b>DEPARTMENT OF HOMELAND SECURITY</b>		
Pass Through Payments from New Hampshire Office of Emergency Management Disaster Grants - Public Assistance #FEMA-1643-DR-NH	97.036	<u>335,745</u>
<b>Total Department of Homeland Security</b>		<u>335,745</u>
<b>Total Expenditures of Federal Awards</b>		<u>\$ 679,954</u>

*See notes to schedule of expenditures of federal awards*

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**June 30, 2007**

**NOTE 1--GENERAL**

The accompanying Schedule of Expenditures of Federal Awards presents the activity of all federal financial assistance programs of the Town of Merrimack, New Hampshire. The Town of Merrimack's reporting entity is defined in Note 1 to the Town's basic financial statements.

**NOTE 2--BASIS OF ACCOUNTING**

The accompanying Schedule of Expenditures of Federal Awards is presented using the modified accrual basis of accounting, which is described in Note 1 to the City's basic financial statements.

**NOTE 3--RELATIONSHIP TO BASIC FINANCIAL STATEMENTS**

The recognition of expenditures of federal awards have been reported in the Town's basic financial statements as intergovernmental revenues in the General Fund and Sewer Fund as follows:

Major Funds:	
General Fund	\$ 426,644
Sewer Fund	206,487
Capital Reserve Funds	<u>46,823</u>
	<u>\$ 679,954</u>

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# Vachon, Clukay & Co., PC

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*Certified Public Accountants*

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FAX: 622-1452

## **REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

To the Board of Selectmen and Town Manager  
Town of Merrimack, New Hampshire

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Merrimack, New Hampshire, as of and for the year ended June 30, 2007, which collectively comprise the Town of Merrimack, New Hampshire's basic financial statements and have issued our report thereon dated February 22, 2008. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

### *Internal Control Over Financial Reporting*

In planning and performing our audit, we considered the Town of Merrimack, New Hampshire's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the effectiveness of internal control over financial reporting. Accordingly we do not express an opinion on the Town of Merrimack, New Hampshire's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely effects the entity's ability to initiate, authorize, record, process or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting and its operation that we consider to be material weaknesses as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Town of Merrimack, New Hampshire's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of management, the Board of Selectmen and Town Manager, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

*Vachon, Chaley & Co., PC*

February 22, 2008



# **Vachon, Clukay & Co., PC**

*Certified Public Accountants*

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Manchester, New Hampshire 03101  
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FAX: 622-1452

## **REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133**

To the Board of Selectmen and Town Manager  
Town of Merrimack, New Hampshire

### **Compliance**

We have audited the compliance of the Town of Merrimack, New Hampshire with the types of compliance requirements described in the U. S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* that are applicable to each of its major federal programs for the year ended June 30, 2007. The Town of Merrimack, New Hampshire's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the Town of Merrimack, New Hampshire's management. Our responsibility is to express an opinion on the Town of Merrimack, New Hampshire's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Town of Merrimack, New Hampshire's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the Town of Merrimack, New Hampshire's compliance with those requirements.

In our opinion, the Town of Merrimack, New Hampshire complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2007.

### **Internal Control Over Compliance**

The management of the Town of Merrimack, New Hampshire is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the Town of Merrimack, New Hampshire's internal control over compliance with requirements that could

have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

Our consideration of the internal control over compliance was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in the entity's internal control that might be significant deficiencies or material weaknesses as defined below.

A *control deficiency* in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A *significant deficiency* is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the entity's internal control. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses.

This report is intended solely for the information and use of management, the Board of Selectmen and Town Manager, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

*Vachon, Chalmy & Co., PC*

February 22, 2008

Town of Merrimack, New Hampshire  
Schedule of Findings and Questioned Costs  
Year Ended June 30, 2007

**Section I--Summary of Auditor's Results**

**Financial Statements**

Type of auditor's report issued: unqualified

Internal control over financial reporting:

Material weakness(es) identified?            yes     X     no

Significant deficiency(ies) identified  
not considered to be material weaknesses?            yes     X     none reported

Noncompliance material to financial statements noted?            yes     X     no

**Federal Awards**

Internal Control over major programs:

Material weakness(es) identified?            yes     X     no

Significant deficiency(ies) identified  
not considered to be material weaknesses?            yes     X     none reported

Type of auditor's report issued on compliance  
for major programs: unqualified

Any audit findings disclosed that are required  
to be reported in accordance with  
Circular A-133, Section .510(a)?            yes     X     no

Identification of major programs:

<u>CFDA Number(s)</u>	<u>Name of Federal Program or Cluster</u>
14.228	Community Development Block Grants/State's Program
97.036	Disaster Grants -- Public Assistance

Dollar threshold used to distinguish  
between Type A and Type B program: \$ 300,000

Auditee qualified as low-risk auditee?            yes     X     no

## **Section II--Financial Statement Findings**

There were no findings relating to the financial statements required to be reported by GAGAS.

## **Section III--Federal Award Findings and Questioned Costs**

There were no findings and questioned costs as defined under OMB Circular A-133.510(a).

**SCHEDULE A**  
**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**Combining Balance Sheet**  
**Governmental Funds - All Nonmajor Funds**  
**June 30, 2007**

	Special Revenue <u>Funds</u>	Permanent <u>Funds</u>	Combining <u>Totals</u>
<b>ASSETS</b>			
Cash and cash equivalents	\$ 13,665		\$ 13,665
Equity in pooled cash and investments	725,598		725,598
Investments	146,484	\$ 3,987,686	4,134,170
Accounts receivable, net	9,602	-	9,602
Total Assets	<u>\$ 895,349</u>	<u>\$ 3,987,686</u>	<u>\$ 4,883,035</u>
<b>LIABILITIES</b>			
Accounts payable	\$ 6,550		\$ 6,550
Deferred revenue	40,874		40,874
Due to other funds		\$ 225	225
Total Liabilities	<u>47,424</u>	<u>225</u>	<u>47,649</u>
<b>FUND BALANCES</b>			
Reserved for endowments		2,587,675	2,587,675
Unreserved, reported in:			
Special revenue funds	847,925		847,925
Permanent funds		1,399,786	1,399,786
Total Fund Balances	<u>847,925</u>	<u>3,987,461</u>	<u>4,835,386</u>
Total Liabilities and Fund Balances	<u>\$ 895,349</u>	<u>\$ 3,987,686</u>	<u>\$ 4,883,035</u>

**SCHEDULE A-1**  
**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**Combining Balance Sheet**  
**Governmental Funds - All Nonmajor Special Revenue Funds**  
**June 30, 2007**

	Library Fine Fund	Fire Protection Area Fund	Cable Television Fund	Heritage Commission Fund	Combining Totals
<b>ASSETS</b>					
Cash	\$ 13,665				\$ 13,665
Equity in pooled cash and investments		\$ 46,196	\$ 663,010	\$ 16,392	725,598
Investments	146,484				146,484
Accounts receivable	-	9,142	460	-	9,602
Total Assets	<u>\$ 160,149</u>	<u>\$ 55,338</u>	<u>\$ 663,470</u>	<u>\$ 16,392</u>	<u>\$ 895,349</u>
<b>LIABILITIES</b>					
Accounts payable		\$ 6,104	\$ 446		\$ 6,550
Deferred revenue	-	29,686	10,000	\$ 1,188	40,874
Total Liabilities	<u>\$ -</u>	<u>35,790</u>	<u>10,446</u>	<u>1,188</u>	<u>47,424</u>
<b>FUND BALANCES</b>					
Unreserved, reported in:					
Special revenue funds	160,149	19,548	653,024	15,204	847,925
Total Fund Balances	<u>160,149</u>	<u>19,548</u>	<u>653,024</u>	<u>15,204</u>	<u>847,925</u>
Total Liabilities and Fund Balances	<u>\$ 160,149</u>	<u>\$ 55,338</u>	<u>\$ 663,470</u>	<u>\$ 16,392</u>	<u>\$ 895,349</u>

**SCHEDULE B**  
**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**Combining Statement of Revenues, Expenditures and Changes in Fund Balances**  
**Governmental Funds - All Nonmajor Funds**  
**For the Year Ended June 30, 2007**

	Special Revenue Funds	Permanent Funds	Combining Totals
<b>Revenues:</b>			
Licenses and permits	\$ 201,000		\$ 201,000
Charges for services	59,316		59,316
Investment income	51,441	\$ 729,351	780,792
Miscellaneous	36,885	-	36,885
Total Revenues	<u>348,642</u>	<u>729,351</u>	<u>1,077,993</u>
<b>Expenditures:</b>			
<b>Current operations:</b>			
General government		29,802	29,802
Public safety	57,581		57,581
Culture and recreation	213,317	547	213,864
Capital outlay	50,147		50,147
Total Expenditures	<u>321,045</u>	<u>30,349</u>	<u>351,394</u>
Excess of revenues over (under) expenditures	<u>27,597</u>	<u>699,002</u>	<u>726,599</u>
<b>Other financing sources (uses):</b>			
Operating transfers in	<u>3,300</u>		<u>3,300</u>
Total other financing sources (uses)	<u>3,300</u>	<u>-</u>	<u>3,300</u>
Excess of revenues and other sources over (under) expenditures and other uses	30,897	699,002	729,899
Fund balances at beginning of year	<u>817,028</u>	<u>3,288,459</u>	<u>4,105,487</u>
Fund balances at end of year	<u>\$ 847,925</u>	<u>\$ 3,987,461</u>	<u>\$ 4,835,386</u>

**SCHEDULE B-1**

**TOWN OF MERRIMACK, NEW HAMPSHIRE**

**Combining Statement of Revenues, Expenditures and Changes in Fund Balances**

**Governmental Funds - All Nonmajor Special Revenue Funds**

**For the Year Ended June 30, 2007**

	Library Fine Fund	Fire Protection Area Fund	Cable Television Fund	Heritage Commission Fund	Combining Totals
<b>Revenues:</b>					
Licenses and permits			\$ 201,000		\$ 201,000
Charges for services		\$ 59,316			59,316
Investment income	\$ 20,563	1,856	28,390	\$ 632	51,441
Miscellaneous	36,205	-	-	680	36,885
Total Revenues	<u>56,768</u>	<u>61,172</u>	<u>229,390</u>	<u>1,312</u>	<u>348,642</u>
<b>Expenditures:</b>					
Current operations:					
Public safety		57,581			57,581
Culture and recreation	86,140		126,194	983	213,317
Capital outlay	-	-	45,230	4,917	50,147
Total Expenditures	<u>86,140</u>	<u>57,581</u>	<u>171,424</u>	<u>5,900</u>	<u>321,045</u>
Excess of revenues over (under) expenditures	<u>(29,372)</u>	<u>3,591</u>	<u>57,966</u>	<u>(4,588)</u>	<u>27,597</u>
<b>Other financing sources:</b>					
Operating transfers in	-	-	-	3,300	3,300
Total other financing sources	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,300</u>	<u>3,300</u>
Excess of revenues and other sources over (under) expenditures	<u>(29,372)</u>	<u>3,591</u>	<u>57,966</u>	<u>(1,288)</u>	<u>30,897</u>
Fund balances at beginning of year	<u>189,521</u>	<u>15,957</u>	<u>595,058</u>	<u>16,492</u>	<u>817,028</u>
Fund balances at end of year	<u>\$ 160,149</u>	<u>\$ 19,548</u>	<u>\$ 653,024</u>	<u>\$ 15,204</u>	<u>\$ 847,925</u>



<b>EXPENDABLE TRUST FUNDS</b>	
<b>JUNE 30, 2007</b>	
<b><u>Fire Equipment Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 544,791.63
Transfer from General Fund	100,000.00
Investment income	29,326.49
Balance - 06/30/07	\$ 674,118.12
<b><u>Ambulance Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 95,393.98
Transfer from General Fund	50,000.00
Investment income	5,586.63
Balance - 06/30/07	\$ 150,980.61
<b><u>Highway Equipment Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 385,419.05
Expenditures:	
Backhoe	(82,378.00)
Vactor truck from WWF	(30,000.00)
Transfer from General Fund	145,000.00
Investment income	12,660.33
Balance - 06/30/07	\$ 430,701.38
<b><u>Property Revaluation Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 6,079.65
Investment income	350.38
Balance - 06/30/07	\$ 6,430.03
<b><u>Wastewater Treatment Facility Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 53,221.00
Investment income	2,951.59
Balance - 06/30/07	\$ 56,172.59
<b><u>Land Bank Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 443,838.57
Investment income	22,145.98
Balance - 06/30/07	\$ 465,984.55
<b><u>Bridge Replacement Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 478,038.97
Expenditures:	
Bedford Road Bridge	(20,429.03)
Transfer from General Fund	20,000.00
Investment income	22,593.18
Balance - 06/30/07	\$ 500,203.12

<b>EXPENDABLE TRUST FUNDS</b>	
<b>JUNE 30, 2007</b>	
<b><u>Playground Equipment Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 64,417.90
Transfer from General Fund	
Investment income	4,085.32
Balance - 06/30/07	\$ 68,503.22
<b><u>Sewer Line Extension Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 611,121.36
Transfer from General Fund	115,000.00
Investment income	28,519.93
Balance - 06/30/07	\$ 754,641.29
<b><u>Sidewalks and Bike Paths Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 203,336.46
Expenditures:	
DW Highway sidewalk	(18,326.26)
Transfer from General Fund	46,822.62
Investment income	10,333.88
Balance - 06/30/07	\$ 242,166.70
<b><u>Library Roof Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 21,846.43
Transfer from General Fund	1,000.00
Investment income	1,302.95
Balance - 06/30/07	\$ 24,149.38
<b><u>Library Construction Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 2,696,560.84
Transfer to General Fund	(2,639,347.34)
Investment income	29,270.33
Balance - 06/30/07	\$ 86,483.83
<b><u>Drainage Improvements Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 426,161.28
Transfer from General Fund	115,000.00
Investment income	24,707.23
Balance - 06/30/07	\$ 565,868.51

<b>EXPENDABLE TRUST FUNDS</b>	
<b>JUNE 30, 2007</b>	
<b><u>Wastewater Treatment System Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 4,676,404.82
Expenditures:	
Compost Study	(947.45)
Interceptor Project	(96,134.44)
HVAC Evaluation	(40,552.55)
Phase I upgrade - engineering	(266,703.67)
Phase I upgrade - construction	(3,545,910.63)
Skid steer loaders - 3 - Bobcat of NH	(33,000.00)
Caterpillar Wheel loaders - 3 - Southworth-Milton	(39,900.00)
Transfer from General Fund	30,000.00
Investment income	216,675.00
Balance - 06/30/07	\$ 899,931.08
<b><u>Computer Equipment Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 84,708.13
Transfer from General Fund	26,000.00
Investment income	4,468.68
Balance - 06/30/07	\$ 115,176.81
<b><u>Communication Equipment Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 36,140.91
Expenditures:	
Radio console	(6,517.99)
Transfer from General Fund	10,000.00
Investment income	1,768.03
Balance - 06/30/07	\$ 41,390.95
<b><u>Salt Shed Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 9,189.14
Transfer from General Fund	
Investment income	406.18
Balance - 06/30/07	\$ 9,595.32
<b><u>South Fire Station Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 138,872.43
Investment income	6,412.02
Balance - 06/30/07	\$ 145,284.45

# **EXPENDABLE TRUST FUNDS**

**JUNE 30, 2007**

<b><u>Athletic Fields Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 159,380.68
Transfer from General Fund	
Investment income	9,054.45
Balance - 06/30/07	\$ 168,435.13
<b><u>Daniel Webster Highway Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 558,640.78
Expenditures:	
Columbia Circle intersection	(2,170.81)
Transfer from General Fund	75,000.00
Investment income	31,853.90
Balance - 06/30/07	\$ 663,323.87
<b><u>Road Improvement Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 1,149,812.54
Expenditures:	
Tinker Road reconstruction	(17,286.00)
Transfer from General Fund	190,647.00
Investment income	56,236.37
Balance - 06/30/07	\$ 1,379,409.91
<b><u>Northwest Fire Station Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 122,247.16
Transfer from General Fund	-
Investment income	6,098.73
Balance - 06/30/07	\$ 128,345.89
<b><u>Traffic Signal Pre-Emption Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 18,343.99
Transfer from General Fund	
Investment income	965.40
Balance - 06/30/07	\$ 19,309.39
<b><u>Solid Waste Equipment Capital Reserve Fund</u></b>	
Balance - 07/01/06	\$ 25,884.16
Transfer from General Fund	10,000.00
Investment income	1,474.21
Balance - 06/30/07	\$ 37,358.37

# EXPENDABLE TRUST FUNDS

JUNE 30, 2007

## Milfoil Expendable Trust

Balance - 07/01/06	\$ -
Transfer from General Fund	10,000.00
Investment income	493.04
Balance - 06/30/07	\$ 10,493.04

## Self Insurance Trust Funds

Balance - 07/01/06	\$ 42,329.64
Expenditures:	
Claims paid	(43,376.83)
Transfer from General Fund	10,000.00
Investment income	3,569.45
Balance - 06/30/07	\$ 12,522.26

## Special Conservation Trust Fund

Balance - 07/01/06	\$ 24,775.96
Investment income	1,206.76
Balance - 06/30/07	\$ 25,982.72

## 80 Acres Conservation Trust Fund

Balance - 07/01/06	\$ 8,775.03
Investment income	412.80
Balance - 06/30/07	\$ 9,187.83

## Use Change Tax Conservation Trust Fund

Balance - 07/01/06	\$ 1,167,947.56
Expenditures:	
Claims paid	(17,506.59)
Land use change tax	109,983.68
Investment income	52,928.53
Balance - 06/30/07	\$ 1,313,353.18

## Grand Total

Balance - 07/01/06	\$ 14,253,680.05
Expenditures	(4,261,140.25)
Land use change tax	109,983.68
Transfer to General Fund	(2,639,347.34)
Transfers from General Fund	907,647.00
Intergovernmental Transfers	46,822.62
Investment income	587,857.77
Balance - 06/30/07	\$ 9,005,503.53

# LONG-TERM DEBT PRINCIPAL AND INTEREST PAYMENT SCHEDULES

## \$4,725,549.33 1996 Organic Waste Composting Facility Bond 4.632% Interest

Year Ending		Principal		Interest		
June 30		April 1		April 1		Total
2008	\$	255,788.45	\$	111,660.61	\$	367,449.06
2009		267,636.57		99,812.49		367,449.06
2010		280,033.50		87,415.56		367,449.06
2011		293,004.65		74,444.41		367,449.06
2012		306,576.63		60,872.43		367,449.06
2013		320,777.26		46,671.80		367,449.06
2014		335,635.66		31,813.40		367,449.06
2015		351,182.17		16,266.76		367,448.93
	\$	2,410,634.89	\$	528,957.46	\$	2,939,592.35

## \$4,075,000 2002 Greens Pond Land Acquisition Bonds 4.08% Interest

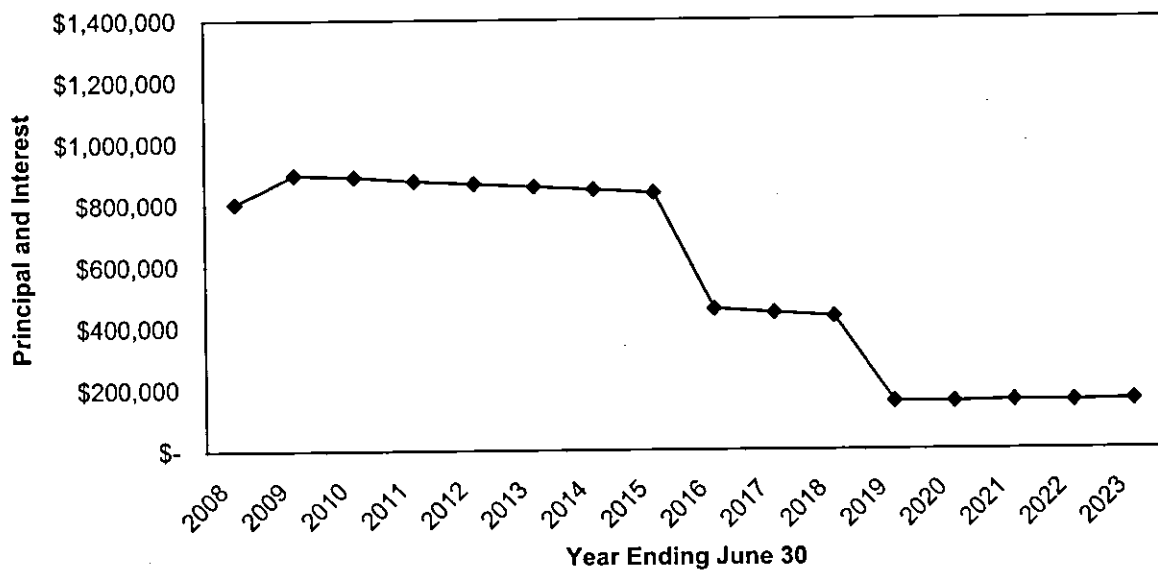
Year Ending		Principal		Interest		Interest		Total
June 30		August 15		August 15		February 15		
2008	\$	275,000.00	\$	60,905.00	\$	56,092.50	\$	391,997.50
2009		270,000.00		56,092.50		50,692.50		376,785.00
2010		270,000.00		50,692.50		45,292.50		365,985.00
2011		270,000.00		45,292.50		39,892.50		355,185.00
2012		270,000.00		39,892.50		34,492.50		344,385.00
2013		270,000.00		34,492.50		29,092.50		333,585.00
2014		270,000.00		29,092.50		23,557.50		322,650.00
2015		270,000.00		23,557.50		17,820.00		311,377.50
2016		270,000.00		17,820.00		12,015.00		299,835.00
2017		270,000.00		12,015.00		6,075.00		288,090.00
2018		270,000.00		6,075.00		-		276,075.00
	\$	2,975,000.00	\$	375,927.50	\$	315,022.50	\$	3,665,950.00

## \$1,708,000 2007 Drainage Bond 4.47% Interest

Year Ending		Principal		Interest		Interest		Total
June 30		August 15		August 15		February 15		
2008	\$	-	\$	-	\$	44,142.37	\$	44,142.37
2009		77,300.00		38,571.00		37,025.00		152,896.00
2010		85,000.00		37,025.00		35,325.00		157,350.00
2011		85,000.00		35,325.00		33,625.00		153,950.00
2012		90,000.00		33,625.00		31,825.00		155,450.00
2013		95,000.00		31,825.00		29,806.25		156,631.25
2014		100,000.00		29,806.25		27,681.25		157,487.50
2015		105,000.00		27,681.25		25,450.00		158,131.25
2016		110,000.00		25,450.00		22,700.00		158,150.00
2017		115,000.00		22,700.00		19,825.00		157,525.00
2018		120,000.00		19,825.00		16,825.00		156,650.00
2019		125,000.00		16,825.00		13,700.00		155,525.00
2020		130,000.00		13,700.00		10,450.00		154,150.00
2021		140,000.00		10,450.00		7,125.00		157,575.00
2022		145,000.00		7,125.00		3,681.25		155,806.25
2023		155,000.00		3,681.25		-		158,681.25
	\$	1,677,300.00	\$	353,614.75	\$	359,186.12	\$	2,390,100.87

<b>TOTAL DEBT SERVICE</b>				
<b>Year Ending</b>				
<b>June 30</b>		<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2008	\$	530,788.45	\$ 272,800.48	\$ 803,588.93
2009		614,936.57	282,193.49	897,130.06
2010		635,033.50	255,750.56	890,784.06
2011		648,004.65	228,579.41	876,584.06
2012		666,576.63	200,707.43	867,284.06
2013		685,777.26	171,888.05	857,665.31
2014		705,635.66	141,950.90	847,586.56
2015		726,182.17	110,775.51	836,957.68
2016		380,000.00	77,985.00	457,985.00
2017		385,000.00	60,615.00	445,615.00
2018		390,000.00	42,725.00	432,725.00
2019		125,000.00	30,525.00	155,525.00
2020		130,000.00	24,150.00	154,150.00
2021		140,000.00	17,575.00	157,575.00
2022		145,000.00	10,806.25	155,806.25
2023		155,000.00	3,681.25	158,681.25
	\$	<u>7,062,934.89</u>	<u>\$ 1,932,708.33</u>	<u>\$ 8,995,643.22</u>

**Annual Debt Service**



## TAX RATE HISTORY

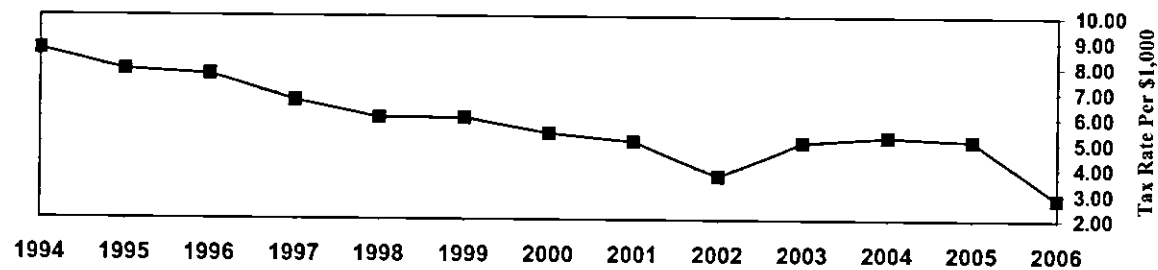
Year	School	Municipal	County	State	Total	Ratio	Equalized
2007	10.83	3.54	1.00	2.27	17.64		-
2006B	11.31	2.82	1.00	2.33	17.46	97.5%	17.02
2005	13.80	5.11	1.23	2.93	23.07	81.2%	18.73
2004	12.80	5.26	1.18	3.12	22.36	88.0%	19.68
2003B	9.77	5.04	1.21	4.22	20.24	95.1%	19.25
2002B	8.94	3.70	1.38	4.49	18.51	95.6%	17.70
2001B	9.00	5.07	1.56	5.67	21.30	88%	18.74
2000 B	8.67	5.40	1.79	5.59	21.45	94%	20.16
1999 A	8.99	5.99	2.12	7.48	24.58	76%	18.68
1998	22.82	6.00	2.14	-	30.96	87%	26.94
1997	22.19	6.68	2.20	-	31.07	92%	28.58
1996	22.09	7.70	2.37	-	32.16	96%	30.87
1995 B	21.44	7.87	2.50	-	31.81	97%	30.86
1994	19.83	8.67	2.39	-	30.89	95%	29.35
1993 C	18.98	7.44	2.39	-	28.81	94%	27.08
1992	12.61	4.22	1.61	-	18.44	134%	24.71
1991	12.71	4.14	1.59	-	18.44	123%	22.68
1990	11.24	4.15	1.54	-	16.93	105%	17.78
1989 B	11.46	4.16	1.37	-	16.99	100%	16.99
1988	27.63	8.61	2.39	-	38.63	42%	16.22
1987	23.77	7.42	2.99	-	34.18	43%	14.70
1986	22.92	6.59	2.14	-	31.65	47%	14.88
1985	22.19	5.61	2.05	-	29.85	58%	17.31
1984	21.83	5.35	1.97	-	29.15	69%	20.11
1983	21.10	6.39	1.99	-	29.48	73%	21.52
1982	19.90	6.70	1.60	-	28.20	77%	21.71
1981	20.90	6.70	1.40	-	29.00	81%	23.49
1980	19.00	6.20	1.30	-	26.50	87%	23.06

A - Reflects new state school tax and education adequacy grants

B - Reflects property revaluation

C - Reflects general 30% valuation reduction

### Municipal Property Tax Rate





NET ASSESSED VALUATION HISTORY			
Year	Net Assessed Valuation	Ratio	Estimated 100% Valuation
2007	3,198,769,863	100.0%	3,198,769,863
2006	3,183,586,101	97.5%	3,265,216,514
2005	2,597,832,640	81.2%	3,199,301,281
2004	2,564,980,115	88.0%	2,914,750,131
2003 B	2,518,345,722	95.1%	2,648,102,757
2002 B	2,277,836,112	95.6%	2,382,673,757
2001 B	1,899,727,513	88%	2,158,781,265
2000 B	1,643,048,010	94%	1,747,923,415
1999	1,231,725,151	76%	1,620,690,988
1998	1,191,204,781	87%	1,369,200,898
1997	1,148,689,607	92%	1,248,575,660
1996	1,094,869,695	96%	1,140,489,266
1995 B	1,071,829,370	97%	1,104,978,732
1994	1,116,283,912	95%	1,175,035,697
1993 A	1,140,969,487	94%	1,213,797,327
1992	1,634,805,805	134%	1,220,004,332
1991	1,631,537,851	123%	1,326,453,537
1990	1,623,054,803	105%	1,545,766,479
1989 B	1,609,532,654	100%	1,609,532,654
1988	628,790,284	42%	1,497,119,724
1987	590,884,826	43%	1,374,150,758
1986	536,460,879	47%	1,141,406,126
1985	476,434,301	58%	821,438,450
1984	433,028,396	69%	627,577,386
1983	403,180,435	73%	552,301,966
1982	388,767,938	77%	504,893,426
1981	363,434,663	81%	448,684,769
1980	359,864,537	87%	413,637,399

A - Reflects general 30% valuation reduction

B - Reflects property revaluation

**STATEMENT OF APPROPRIATIONS, ESTIMATED REVENUES, AND  
PROPERTY TAX ASSESSED FOR 2007**

<u>Appropriations</u>	
Election and voter registration	\$ 34,829
Property revaluation	276,515
Community development	915,926
General government building maintenance	347,044
Other general government	2,040,768
Police	4,835,364
Fire and ambulance	4,357,150
Emergency management	4,657
Other public safety	682,517
Public works administration	344,471
Highways and streets	2,083,940
Other highways and streets	381,617
Solid waste disposal	1,451,992
Sewage collection and disposal	3,246,544
Health agencies	85,345
Welfare administration and direct assistance	93,813
Parks and recreation	1,225,201
Library	1,277,251
Patriotic purposes	-
Other culture and recreation	285,549
Principal - long-term bonds and lease obligations	530,789
Interest - long-term bonds and lease obligations	271,659
Interest - tax anticipation notes	1
Land	1
Machinery, vehicles, and equipment	55,470
Buildings	19,907
Improvements other than buildings	256,634
Transfer to capital projects	1,708,000
Transfer to capital reserve funds	881,000
Transfer to other expendable trust funds	13,300
<b>Total appropriations</b>	<b>\$ 27,707,254</b>

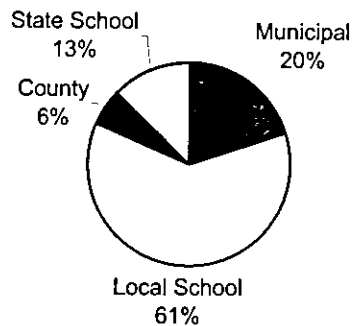
**STATEMENT OF APPROPRIATIONS, ESTIMATED REVENUES, AND  
PROPERTY TAX ASSESSED FOR 2007 (Cont.)**

<u><i>Estimated Revenues</i></u>	
Timber yield taxes	\$ 15,300
Cable television franchise tax	305,000
Interest and penalties on delinquent taxes	216,025
Excavation Tax	50
Motor vehicle permit fees	4,300,000
Building permits	130,000
Other licenses and permits	192,082
State shared revenue	142,500
State meals and rooms tax distribution	1,112,686
State highway block grant	469,642
Federal Government	1,115,000
State water pollution grants	72,452
Other state aid	901,000
Charges for services	4,500,963
Sale of municipal property	22,500
Interest on deposits and investments	735,000
Payments in lieu of taxes	5,512
Trust funds	2,000
Proc. From Long-Term bond & Notes	1,708,000
General Fund fund balance	1,383,646
Other sources	<u>125,513</u>
Total estimated revenues	\$ 17,454,871
<u><i>Property Tax Assessed</i></u>	
Total appropriations	\$ 27,707,254
Total estimated revenues	<u>17,454,871</u>
Net municipal appropriations	10,252,383
Tax overlay	422,511
War service tax credits	<u>664,000</u>
Net municipal assessment	11,338,894
Net local school assessment	34,650,041
Net county assessment	3,185,593
State education assessment	<u>7,180,701</u>
Total municipal, local school, and county assessments	\$ 56,355,229

**STATEMENT OF APPROPRIATIONS, ESTIMATED REVENUES, AND  
PROPERTY TAX ASSESSED FOR 2007 (Cont.)**

<u><i>Tax Rate Computation</i></u>	<u>Assessment</u>	<u>Assessed Valuation ((\$1,000's))</u>	<u>Tax Rate*</u>
Municipal	\$ 11,338,894	3,198,769.863	3.54
Local School	34,650,041	3,198,769.863	10.83
County	3,185,593	3,198,769.863	1.00
State School	7,180,701	3,167,460.863	2.27
Total	\$ 56,355,229		17.64

\* Tax rate = assessment divided by property valuation



## 2007 SUMMARY INVENTORY OF VALUATION

Land:	Acres	Assessed Valuation	
		Taxable	Total
Current use	3,216.00	460,713	
Discretionary Preservation Easement	0.07	100	
Residential	8,252.66	1,102,159,710	
Commercial/industrial	2,454.23	192,913,510	
Total taxable land	13,922.96	1,295,534,033	1,295,534,033
Tax exempt and non taxable	4,136.77		81,734,100
Buildings:			
Residential		1,480,868,550	
Manufactured housing		11,152,200	
Commercial/industrial		413,667,380	
Discretionary Preservation Easement		5,300	
Total of taxable buildings		1,905,693,430	1,905,693,430
Tax exempt and non taxable			153,451
Public utilities:			
Water		2,593,000	
Gas		7,122,300	
Electric		21,593,700	
Total public utilities		31,309,000	31,309,000
Total valuation before exemptions		3,232,536,463	3,314,424,014
Exemptions:			
	Number		
Blind	16	240,000	
Elderly	327	30,289,000	
Disabled - veterans	2	730,100	
Disabled - other	33	2,463,000	
Handicapped	4	44,500	
Total exemptions	382	33,766,600	
Net valuation on which municipal, county, and local school tax rates are computed		3,198,769,863	
Less public utilities		31,309,000	
Net valuation on which state school tax rate is computed		3,167,460,863	

**Tax Collector's Report - Merrimack, NH**  
**Summary of Tax Accounts**  
**Fiscal Year Ended June 30, 2007**

<b>Uncollected Taxes</b>					
<b>Beginning of Fiscal Year:</b>			<b>2007</b>	<b>2006</b>	<b>Levies 2005</b>
Property Taxes	#3110			\$ 6,271,561.97	\$ 5,138.00
Residential Sewer	#3189			\$ 72,328.74	\$ 175.00
Hydrant	#3189			\$ 4,977.00	
Current Use	#3120				\$ 119,641.09
Yield Tax	#3185				\$ 755.00
Commercial Sewer	#3189			\$ 20,199.34	\$ 21,491.11
In Lieu of Taxes	#3110				
Excavation Tax	#3187				
<b>Taxes Committed to Collector</b>					
<b>During Fiscal Year:</b>					
Property Taxes	#3110	\$ 27,571,212.00		\$ 24,951,480.00	
Residential Sewer	#3189	\$ 436,304.00		\$ 430,564.00	
Hydrant	#3189	\$ 29,686.00		\$ 35,121.00	
Current Use	#3120			\$ 99,800.00	
Yield Tax	#3185			\$ 13,199.35	
Commercial Sewer	#3189	\$ 29,657.09		\$ 250,890.67	
In Lieu of Taxes	#3110			\$ 2,590.00	
Excavation Tax	#3187			\$ 897.60	
<b>Overpayments:</b>					
Property Taxes	#3110	\$ 1,323.60		\$ 207,180.30	\$ (25.92)
Residential Sewer	#3189			\$ 2,892.00	
Hydrant	#3189				
Current Use	#3120				\$ 374.00
Yield Tax	#3185				
Commercial Sewer	#3189			\$ 124.82	
Excavation Tax	#3187				
Prepayments	#3110	\$ 1,001.00			
<b>Interest Collected on Delinquent Taxes:</b>					
	#3190	\$ 13.19		\$ 112,079.03	\$ 10,383.26
<b>Penalties Collected on Delinquent Taxes:</b>					
	#3190			\$ 10,466.00	\$ 826.00
Prepayments	#3110	\$ 9,898.65		\$ 27,397.95	
<b>Other Credits - Deed Reverse</b>					
<b>Discrepancy</b>					
<b>Total Debits</b>			<b>\$ 28,079,095.53</b>	<b>\$ 32,513,749.77</b>	<b>\$ 158,757.54</b>

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**Tax Collector's Report - Merrimack, NH**  
**Summary of Tax Accounts**  
**Fiscal Year Ended June 30, 2007**

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Remitted to Treasurer	2007	2006	2005
<b>During Fiscal Year:</b>			
Property Taxes	\$ 21,400,778.47	\$ 30,871,011.04	\$ (25.92)
Residential Sewer	\$ 369,309.00	\$ 498,714.08	
Hydrant	\$ 20,544.00	\$ 39,655.00	
Current Use		\$ 87,715.00	\$ 119,999.81
Yield Tax		\$ 13,199.65	\$ 755.00
Commercial Sewer	\$ 24,551.45	\$ 257,838.12	\$ 13,468.00
In Lieu of Taxes		\$ 2,590.00	
Excavation			
Interest	\$ 13.19	\$ 69,818.69	\$ 9,033.60
Costs/Penalties		\$ 1,560.78	\$ 250.36

**Abatements Allowed:**

Property Taxes		\$ 639.00	
Residential Sewer		\$ 88.50	
Hydrant			
Current Use			
Yield Tax			
Commercial Sewer	\$ 50.20	\$ 250.53	\$ 241.77
In Lieu of Taxes			
Excavation			

<b>Tax Liens Executed During Year:</b>	\$ 644,281.85	\$ 15,019.64
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**Deeds to Town During Year:**

**Uncollected Taxes**

**End of Fiscal Year #1080**

Property Taxes	\$ 6,182,656.78	\$ 192.05	
Residential Sewer	\$ 66,995.00	\$ 87.00	
Hydrant	\$ 9,142.00		
Current Use		\$ 12,085.00	\$ 15.28
Yield Tax		\$ (0.30)	
Commercial Sewer	\$ 5,055.44	\$ 13,126.18	
In Lieu of Taxes			
Excavation		\$ 897.60	

<b>Total Credits</b>	<b>\$ 28,079,095.53</b>	<b>\$ 32,513,749.77</b>	<b>\$ 158,757.54</b>
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**Tax Collector's Report - Merrimack, NH**  
**Summary of Tax Accounts**  
**Fiscal Year Ended June 30, 2007**

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	2006	2005	Prior
<b>Balance of Unredeemed Taxes</b>			
Beginning of Fiscal Year		\$ 505,602.58	\$ 195,777.43
<b>Tax Liens Executed to Town</b>	\$ 644,281.85	\$ 15,019.64	
During Fiscal Year			
<b>Deed Reversal</b>			
<b>Interest Collected After Lien Execution</b>	\$ 1,161.34	\$ 26,529.35	\$ 36,356.95
<b>Collected Redemption Costs</b>	\$ 719.00	\$ 3,068.15	\$ 2,406.85
<b>Overpayments</b>	\$ 7.25	\$ 13.94	
<b>Total Debits:</b>	<b>\$ 646,169.44</b>	<b>\$ 550,233.66</b>	<b>\$ 234,541.23</b>
<b>Remittance to Treasurer During Fiscal Year</b>			
Redemptions	\$ 81,168.54	\$ 288,965.00	\$ 113,567.75
Interest and Costs	\$ 1,880.34	\$ 29,597.50	\$ 38,763.80
<b>Abatements Allowed:</b>	\$ 72.41	\$ 306.78	\$ 1,057.59
<b>Deeded to Town During Year</b>			
(Taxes, Interest, & Costs)			
<b>Unredeemed Taxes End of Fiscal Year #1110</b>	\$ 563,048.15	\$ 231,364.38	\$ 81,152.09
<b>Total Credits:</b>	<b>\$ 646,169.44</b>	<b>\$ 550,233.66</b>	<b>\$ 234,541.23</b>

Respectfully submitted,  
Diane Trippett, Town Clerk/Tax Collector



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## Town Clerk's Report

Fiscal Year Ended June 30, 2007

Submitted by Town Clerk/Tax Collector Diane Trippett

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Agent Fee	\$69,144.00
Auto Registration Fees	\$4,166,500.22
Bad Check Fees	\$1,808.75
Boat Registrations	\$18,912.07
Boat Agent Fees	\$779.50
Certified Copies 1st – State	\$3,792.00
Certified Copies Sub. – State	\$4,630.00
Certified Copies – Town	\$4,674.00
Civil Forfeiture	\$7,895.00
State Dog License Fees	\$9,489.50
Town Dog License Fees	\$22,010.50
State Marriage License Fees	\$5,472.00
Town Marriage License Fees	\$1,008.00
Miscellaneous	\$6,126.36
Mail-in Program Fee	\$30,712.00
Cash Over	\$104.25
Parking Fines	\$185.00
Cash Short	\$(174.51)
Title Application Fees	\$11,064.00
UCC	\$2,965.00
EC Fee – Due Interware	\$1,717.50
EL Fee – Due Interware	\$283.75

<b>Total Collected</b>	<b><u>\$4,369,098.79</u></b>
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<b>Total Remitted to Treasurer</b>	<b><u>\$4,369,098.79</u></b>
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Respectfully Submitted,  
Diane Trippett  
Town Clerk/Tax Collector

## Treasurer's Report

### POOLED CASH ACCOUNT

<b>Balance - July 1, 2006</b>	<b>\$ 33,814,701.92</b>
<b>Receipts:</b>	
General Government	54,989.38
Fire Protection Area	60,249.91
Cable Television	340,062.23
Assessing	2,653.28
Fire and Ambulance	523,784.45
Police	250,117.55
Highway	507.19
Public Works Administration	2.00
Building & Grounds	3,762.00
Solid Waste Disposal	266,794.64
Wastewater Treatment	3,365,934.98
Parks and Recreation	192,194.16
Community Development	388,898.59
Town Clerk/Tax Collector	57,438,092.93
Welfare	58,490.91
Interest on pooled deposits and investments	1,166,477.85
Bond proceeds	2,500.00
Federal and state aid	3,938,347.99
Private grants	55,381.55
Trust fund reimbursements	7,404,998.58
Other expense reimbursements	759,102.59
<b>Total receipts</b>	<b>\$ 76,273,342.76</b>
<b>Total cash available</b>	<b>110,088,044.68</b>
<b>Less orders paid</b>	<b>78,550,406.21</b>
<b>Balance - June 30, 2007</b>	<b>\$ 31,537,638.47</b>

The cash in each fund is pooled for investment purposes. Interest earned on pooled deposits and investments is allocated to each fund on the basis of its relative average monthly equity in the pooled account. Fund equities in pooled cash at June 30, 2007 and interest earned by each fund during the year then ended are as follows.

<u>Fund</u>	<u>Interest</u>	<u>Equity</u>
General Fund	\$ 1,055,152.16	\$ 27,755,244.34
Sewer	31,185.73	1,805,598.99
Cable Television	28,389.88	634,463.65
Fire Protection Area	1,855.63	44,340.38
Conservation-Special	1,206.76	24,775.96
Conservation-80 Acres	412.80	8,775.03
Conservation - Land Use Change Tax	52,928.53	1,248,679.63
Heritage	631.50	15,760.49
<b>TOTAL</b>	<b>\$ 1,171,762.99</b>	<b>\$ 31,537,638.47</b>

NAME OF TRUST FUND	%	PRINCIPAL					INCOME					BAL. BEG. YEAR	INC. %	DURING YEAR AMOUNT	ACCRUED INTEREST PAID	EXPEND ED DURING YEAR	FEES	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
		NEW FUNDS CREATED	CASH GAINS OR (LOSSES)	WITHDRAWALS (1)	BALANCE END YEAR														
Capital Reserve Funds																			
LAND BANK 809-02001	0.00%				3,483.40	0.00	445,393.69				19,935.20	(494.27)					(1,248.36)	18,191.57	463,585.28
LAND BANK NHPDP NH-01-0137-0008					3,483.40	0.00	445,393.69				221.60	(494.27)					(1,248.36)	18,413.17	465,163.24
Total											20,156.80								
PROPERTY DAMAGE 809-02002	0.00%				368.43		51,292.33				2,319.01	29.47					(115.34)	2,203.67	53,486.00
PROPERTY DAMAGE NHPDP NH-01-0137-0013					368.43		51,292.33				2,348.48						(115.34)	2,233.14	54,123.21
Total											4,667.49								
LIABILITY INSURANCE 809-02003	0.00%				109.92		8,110.81				348.84						(30.46)	318.38	8,429.19
LIABILITY INSURANCE NHPDP NH-01-0137-0012					109.92		8,110.81				539.58						(30.46)	539.58	11,157.60
Total											888.42							857.96	19,586.79
RE-APPRAISAL 809-02004	0.00%				78.52		5,821.72				260.98						(21.89)	229.10	6,050.82
RE-APPRAISAL NHPDP NH-01-0137-0009					78.52		5,821.72				14.74						(21.89)	14.74	348.14
Total											265.72							243.84	6,398.96
WASTE WATER 809-02005	0.00%				185.93		12,599.04				661.83	(98.85)					(47.29)	515.69	13,114.73
WASTE WATER NHPDP NH-01-0137-0000					185.93		12,599.04				87.72							87.72	2,433.84
BANK AMERICA CASH					195.93		2,365.92												
BANK AMERICA TRILL					391.86		57,638.13				749.55	-88.85					(47.29)	603.41	58,241.54
Total											3,271.94						(206.18)	3,065.76	70,626.56
AMBULANCE 809-02006	0.00%				364.92		67,560.80				939.34						(206.18)	939.34	54,050.82
AMBULANCE NHPDP NH-01-0137-0005					364.92		67,560.80				4,201.28						(206.18)	3,995.10	144,247.68
Total																			
HIGHWAY EQUIPMENT 809-02007	0.00%				65.71		340,222.74				12,598.35						(1,110.35)	11,488.00	351,710.74
HIGHWAY EQUIPMENT NHPDP NH-01-0137-0007					65.71		340,222.74				2,578.22						(1,110.35)	2,578.22	85,719.13
Total											15,174.57							14,064.22	437,428.87
REMEDIAL READING 809-02008	0.00%				937.81		77,772.49				3,507.38						(213.12)	3,294.26	81,066.75
REMEDIAL READING NHPDP NH-01-0137-0037					937.81		77,772.49				85.40						(213.12)	85.40	1,764.03
Total											3,592.78							3,379.66	82,830.78
NW FIRE STATION 809-02009	0.00%				491.52		117,147.46				4,820.28						(248.90)	4,571.39	121,776.85
NW FIRE STATION NHPDP NH-01-0137-0036					491.52		117,147.46				778.53						(248.90)	778.53	7,044.35
Total											5,598.82							5,349.92	128,763.20
ROAD IMPROVE 809-02010	0.00%				3,054.89		558,409.12				23,965.83						(1,532.21)	22,433.72	580,842.84
ROAD IMPROVE NHPDP NH-01-0137-0035					3,054.89		558,409.12				32,548.76						(1,532.21)	32,548.76	804,116.95
Total											56,514.69							54,982.48	1,384,959.79
SPECIAL EDUCATION 809-02011	0.00%				2,706.54		562,991.19				22,800.80						(1,530.38)	21,270.42	584,261.61
SPECIAL EDUCATION NHPDP					2,706.54		562,991.19				97.09						(1,530.38)	97.09	2,003.98
Total											22,897.89							21,367.51	586,265.60
DW HWY IMPROVE 809-02012	0.00%				3,937.36		550,641.00				24,419.53	(98.84)					(1,207.68)	23,211.85	572,864.31
DW HWY IMPROVE NHPDP NH-01-0137-0032					3,937.36		550,641.00				3,669.83							3,669.83	91,211.32
Total											28,089.36	(98.84)						25,693.14	664,077.63

NAME OF TRUST FUND	%	PRINCIPAL				INCOME				TOTAL				
		BALANCE BEGINNING YEAR	NEW FUNDS CREATED	CASH GAINS OR (LOSSES)	WITHDRAWALS (1)	BALANCE END YEAR	BAL. BEG. YEAR	INC. %	DURING YEAR AMOUNT		ACCRUED INTEREST PAID	EXPEND ED DURING YEAR	FEES	BALANCE END YEAR
Capital Reserve Funds														
ATHLETIC FIELDS 809-02013	0.00%	83,827.02	70,000.00	1,111.07		154,938.09		0.00	6,711.59	(494.27)		(275.65)	5,941.87	160,879.76
ATHLETIC FIELDS NHPDIP NH-01-0137-0031		75,399.79			70,000.00	5,389.79			1,562.29				1,562.29	6,952.08
SD. MERR FIRE STA 809-02014	0.00%	139,873.38	70,000.00	278.67		139,152.05		0.00	8,273.86	(494.27)		(348.13)	7,903.96	147,831.84
SD. MERR FIRE STA NHPDIP NH-01-0137-0029		1,490.30				1,490.30			6,028.63				5,879.50	144,831.55
Total		140,363.68		278.67		140,642.35			6,104.18			(348.13)	7,555.05	146,397.40
SALT SHED 809-02015	0.00%	1,669.60	9.83			1,679.43		0.00	75.30			(114.69)	(39.39)	1,640.04
SALT SHED NHPDIP NH-01-0137-0030		7,570.54				7,570.54			384.74				384.74	7,955.28
Total		9,240.14	9.83			9,249.97			460.04				345.35	9,595.32
PLAYGROUND EQUIP 809-02016	0.00%	51,113.04		757.61		51,870.65		0.00	2,434.38			(109.26)	2,325.12	54,195.97
PLAYGROUND EQUIP NHPDIP NH-01-0137-0028		13,304.86				13,304.86			878.98				878.98	13,940.84
Total		64,417.90		757.61		65,175.51			3,110.46			(109.26)	3,001.20	68,176.81
COMPUTER EQUIP 809-02017	0.00%	67,197.27	28,000.00	773.94		67,971.21		0.00	2,771.82			(202.17)	2,569.65	70,440.86
COMPUTER EQUIP NHPDIP NH-01-0137-0027		17,534.66	28,000.00			43,534.86			1,954.39			(202.17)	1,054.39	44,599.25
Total		84,732.13		773.94		111,506.07			3,826.21				3,624.04	115,130.11
WASTEWATER SYS 809-02018	0.00%	760,233.89	4,725,000.00	3,746.24	4,991,862.51	497,167.42		0.00	135,603.27	(2718.49)		(4,012.78)	126,872.06	626,039.42
WASTEWATER SYS NHPDIP NH-01-0137-0077		4,352,703.66	3,807,955.15		6,107,955.15	52,703.66			84,959.89	(2,718.49)			84,959.89	137,663.55
Total		5,112,937.55	8,532,955.15	3,746.24	13,099,817.66	549,871.08			220,563.16			(4,012.78)	213,831.89	763,727.97
DRAINAGE IMPROVE 809-02019	0.00%	261,648.42	120,000.00	2,801.94		404,450.36		0.00	16,497.40	(494.27)		(810.09)	15,193.04	419,443.40
DRAINAGE IMPROVE NHPDIP NH-01-0137-0023		146,013.24	115,000.00		120,000.00	141,013.24			5,358.03				5,358.03	146,371.27
Total		427,661.66	235,000.00	2,801.94	120,000.00	545,463.60			21,855.43	(494.27)		(810.09)	20,551.87	568,014.67
MUNI SWRTHORT FERRY 809-02020	0.00%	6,459.62		68.44		6,527.06		0.00	256.23			(39.33)	216.90	8,743.96
MUNI SWRTHORT FERRY NHPDIP NH-01-0137-0022		3,949.68		66.44	0.00	3,949.68			200.62				200.62	4,150.50
Total		10,409.30				10,476.74			456.85			(39.33)	417.52	10,884.46
SCHOOL BLDG CONST 809-02021	0.00%	11,432.03		123.36		11,545.39		0.00	519.15			(43.62)	475.53	12,020.92
SCHOOL BLDG CONST NHPDIP NH-01-0137-0016		269.77				250.77			12.53				12.53	263.30
Total		11,672.80		123.36		11,796.16			531.68			(43.62)	488.06	12,284.22
LIBRARY CONST 809-02022	0.00%	2,805,927.12	2,840,051.85	(19,205.06)	2,640,852.12	(53,330.06)		0.00	45,763.51	14,162.02		(6,595.50)	53,330.03	(0.03)
LIBRARY CONST NHPDIP NH-01-0137-0021		129,224.20			2,639,347.34	129,224.20			8,202.64				8,202.64	138,181.35
Total		2,735,151.32	2,840,051.85	(19,205.06)	5,279,399.46	78,558.65			54,026.15	14,162.02		(6,595.50)	61,592.87	138,181.32
LIBRARY ROOF 809-02023	0.00%	17,622.25	1,000.00	268.29		17,890.54		0.00	760.70			(67.39)	893.31	18,563.65
LIBRARY ROOF NHPDIP NH-01-0137-0020		4,231.18	1,000.00	268.29		5,231.18			230.81				230.81	5,461.99
Total		21,853.43	1,000.00			23,121.71			991.51			(67.39)	924.12	24,045.63
BRIDGE REPLACE 809-02024	0.00%	456,084.16	25,099.09	3,265.15	10,780.28	473,668.12		0.00	21,889.36			(1,358.37)	20,530.99	494,199.11
BRIDGE REPLACE NHPDIP NH-01-0137-0017		29,674.94			25,000.00	4,874.94			697.60				697.60	5,372.54
Total		485,759.10	25,099.09	3,265.15	35,780.28	478,543.06			22,586.96			(1,358.37)	21,228.59	499,571.65
SIDEWALK AND BIKE 809-02025	0.00%	143,032.60	60,000.00	879.05	14,656.39	189,275.16		0.00	8,150.71			(383.67)	7,767.04	197,062.20
SIDEWALK AND BIKE NHPDIP NH-01-0137-0019		61,341.16			60,000.00	1,341.16			1,172.43				1,172.43	2,513.61
Total		204,373.66	60,000.00	879.05	74,656.39	190,616.34			9,323.14			(383.67)	8,559.47	199,575.81

NAME OF TRUST FUND		%	PRINCIPAL				INCOME				TOTAL			
			NEW FUNDS CREATED	CASH GAINS OR (LOSSES)	WITHDRAWALS (1)	BALANCE END YEAR	BAL. BEG. YEAR	INC. %	DURING YEAR AMOUNT	ACCRUED INTEREST PAID DURING YEAR	EXPENSE DURING YEAR	FEE	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
Capital Reserve Funds														
SEWER EXTENSION 809-02027		0.00%	125,000.79	2,441.14	202,000.00	618,938.02		0.00	27,283.72			(1,935.94)	25,347.78	644,285.80
SEWER EXTENSION NHPDIP NH-01-0137-0018			2,389.58		77,000.00	117,369.59			1,972.00				1,972.00	119,341.59
Total			317,000.79	2,441.14	279,000.00	736,307.61			29,255.72			(1,935.94)	27,319.78	763,627.39
SCHOOL ROOF RECON 809-02028		0.00%	300.94	1,984.24	371.15	257,333.13		0.00	11,957.76			(468.44)	11,491.32	268,824.45
SCHOOL ROOF RECON NHPDIP NH-01-0137-0015			5,868.97			288.06			288.06				288.06	6,156.03
Total			300.94	1,984.24	371.15	263,200.10			12,255.82			(468.44)	11,780.38	274,989.48
SCHOOL PMNT RECON 809-02029		0.00%		125.92		8,963.18		0.00	333.63			(94.83)	288.80	8,251.98
SCHOOL PMNT RECON NHPDIP NH-01-0137-0014						286.91			680.54				286.91	6,138.72
Total				125.92		14,804.99						(94.83)	585.71	15,390.70
EMERGENCY TR EQUIP 809-02030		0.00%		47.23		3,665.06		0.00	158.96			(13.73)	145.23	3,810.29
EMERGENCY TR EQUIP NHPDIP NH-01-0137-0038						743.76			907.74			(13.73)	743.76	15,480.94
Total				47.23		16,824.22							894.01	18,718.23
GREENLEAF SCHOLARSHIP 809-02032		0.00%		(6.30)		12,690.20		0.00	651.99			(24.88)	627.11	13,317.31
NHPDIP (Not Applicable)														
Total				(6.30)		12,690.20			651.99			(24.88)	627.11	13,317.31
SCHOOL DIST REPAIR 809-02033		0.00%		748.01		50,449.88		0.00	2,256.01			(115.90)	2,140.11	52,589.99
SCHOOL DIST REPAIR NHPDIP NH-01-0137-0040						2,147.56			108.74				108.74	2,256.30
Total				748.01		52,597.44			2,364.75			(115.90)	2,248.85	54,846.29
MASTRACOLA REND 809-02034		0.00%	200,000.00	3,040.46	200,000.00	404,761.41		0.00	15,903.01			(489.92)	15,413.09	420,174.50
MASTRACOLA REND NHPDIP NH-01-0137-0039						12,873.21			4,233.71				4,233.71	15,106.92
Total			200,000.00	3,040.46	200,000.00	415,634.62			20,136.72			(489.92)	19,646.80	435,281.42
WD EQUIP. & FACIL 809-02036		0.00%	550,000.00	3,232.84	550,000.00	708,157.04		0.00	23,535.33	(420.00)		(1,107.75)	22,007.58	730,164.62
WD EQUIP. & FACIL NHPDIP NH-01-0137-00042			70,000.00			12,407.53			35,942.66	(420.00)		(1,107.75)	34,415.11	113,454.66
Total			620,000.00	3,232.84	550,000.00	809,204.17						(9.27)	723.29	25,723.29
COMMUNI. EQUIP 809-02037		0.00%	25,000.00		25,000.00	25,000.00		0.00	732.56				732.56	25,732.56
COMMUNI. EQUIP NHPDIP NH-01-0137-0024			3,482.21		25,000.00	14,623.12			1,044.74				1,044.74	15,667.86
Total			28,482.21		25,000.00	39,623.12			1,777.30			-9.27	1,768.03	41,391.15
WD LAND ACQ 809-02040		0.00%	100,000.00	3,802.36	100,000.00	413,676.75		0.00	16,566.98			(1,041.26)	15,525.72	429,202.47
WD LAND ACQ NHPDIP NH-01-0137-0041			70,000.00			91,647.89			3,547.37			(1,041.26)	3,647.37	95,295.26
Total			170,000.00	3,802.36	100,000.00	505,324.64			20,114.35				19,173.09	524,497.73
TIM GIBSON MEM 809-02041		0.00%	5,650.00	1,186.31	4,521.64	68,834.36		0.00	4,506.55			(292.31)	4,214.24	73,048.60
NHPDIP (Not Applicable)														
Total			5,650.00	1,186.31	4,521.64	68,834.36			4,506.55			(292.31)	4,214.24	73,048.60
Fire Equipment NH-01-0137-0010		0.00%	55,550.95		184,180.55	518,407.14			26,435.93				26,435.93	544,843.07
Landfill CR NH-01-0137-0011		0.00%			20,349.21	(178.99)			178.99				178.99	0.00
Total					20,349.21	(178.99)								
MHS Scholarship NH-01-0137-0026		0.00%	1,400.00		5,991.43	7,621.25			372.54				372.54	7,993.79
Solid Waste NH-01-0137-0043		0.00%	25,000.00		0.00	25,000.00			884.16				884.16	25,884.16
Total			25,000.00		0.00	25,000.00								

# REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2007

# SHARES OR UNITS	NOW INVESTED DESCRIPTION OF INVESTMENT ( NAMES OF BANKS, STOCKS, BONDS, ETC. )	PRINCIPAL			INCOME			GRAND TOTAL OF PRINCIPAL & INCOME
		BALANCE BEGINNING YEAR	ADDITIONS PURCHASES	PROCEEDS FROM SALES	BALANCE END YEAR	BALANCE BEGINNING YEAR	INCOME DURING YEAR	BALANCE END YEAR
	<b>FUND A</b>							
	<b>BANK OF AMERICA</b>							
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL (NH-01-137-1)	\$5,796.24			\$5,796.24			
	AMERIPRISE - BROKERAGE	\$0.00			\$0.00			
	600.00 AFLAC	\$5,979.84			\$5,979.84			
	497.58 AGRIUM SYSTEMS INC.	\$0.00	\$27,322.00		\$27,322.00			
	850.00 AMERICAN ELECTRIC POWER	\$2,513.48			\$2,513.48			
	1000.00 AQUA AMERICAQ	\$13,004.02			\$13,004.02			
	35.00 AVAYA INC.	\$0.00	\$21,664.00		\$21,664.00			
	792.00 BP AMOCO P.L.C.	\$0.00			\$0.00			
	1200.00 CENTROPOL ENERGY	\$14,626.68			\$14,626.68			
	1200.00 CHEVRON TEXACO	\$9,525.69			\$9,525.69			
	303.00 COMCAST CORP.	\$1,539.27			\$1,539.27			
	279.00 DELPHI AUTOMOTIVE	\$2,459.73			\$2,459.73			
	49.00 DIRECTV GROUP INC.	\$0.00			\$0.00			
	1176.03 DOMINION RESOURCES, INC	\$15,923.94			\$15,923.94			
	1200.00 DUPONT 44MEMBERS COMPANY	\$1,410.40			\$1,410.40			
	2000.00 DUKE ENERGY COMPANY	\$11,367.37			\$11,367.37			
	700.00 ELECTRONIC DATA SYSTEMS COMP.	\$20,502.80			\$20,502.80			
	2000.00 ENTERPRISE PRODUCTS PARTNERS L.P. (FORMALLY OULFERRA)	\$0.00	\$16,910.76		\$16,910.76			
	120.00 GENERAL ELECTRIC CORP.	\$0.00			\$0.00			
	1400.00 GENERAL MOTORS CORP.	\$13,372.53			\$13,372.53			
	1400.00 HEBERT FOODS CORP.	\$14,775.69			\$14,775.69			
	110.00 IDEARC (SPIDRIF V2)	\$0.00			\$0.00			
	500.00 JOHNSON & JOHNSON CORP	\$0.00			\$0.00			
	3440.00 KELLOGG COMPANY	\$11,728.88			\$11,728.88			
	900.00 LUCENT TECHNOLOGIES	\$6,691.81			\$6,691.81			
	397.00 MIRANT CORP. ESEBOW	\$0.00			\$0.00			
	10.00 MIRANT CORP. MIR	\$0.00			\$0.00			
	34.00 MIRANTCORP. MINWA	\$0.00			\$0.00			
	46.00 MCR CORPORATION	\$432.74			\$432.74			
	10.00 NEWS CORP. LTD. AURA	\$0.00			\$0.00			
	2000.00 PEEDMONT NATURAL GAS CO.	\$0.00			\$0.00			
	1000.00 PFIZER	\$0.00	\$28,382.00		\$28,382.00			
	600.00 PRPCO HOLDINGS, INC. FORMALLY POTOMAC ELECTRIC	\$13,705.03			\$13,705.03			
	34.00 RAYON COMPANY	\$0.00			\$0.00			
	944.00 RILANT ENERGY INC.	\$1,773.51			\$1,773.51			
	177.00 THERMOLA	\$2,505.16			\$2,505.16			
	1400.00 SOUTHERN CO.	\$25,150.58			\$25,150.58			
	1500.00 SOUTHWEST WATER	\$0.00			\$0.00			
	1000.00 SPECTRA ENERGY spin IN DUKE	\$0.00	\$20,566.00		\$20,566.00			
	2200.00 VERIZON	\$11,139.25			\$11,139.25			
	500.00 WAL MART STORES INC.	\$0.00			\$0.00			
	562.00 WEYERHAEUSER COMPANY	\$12,707.28			\$12,707.28			
	2400.00 WYETH CORP.	\$15,486.22			\$15,486.22			
	<b>TOTALS FUND A</b>	\$275,224.72	\$114,844.76	\$0.00	\$286,547.75	\$273,283.50	\$41,175.40	\$306,631.88
								\$593,239.63

REPORT OF THE COMMON TRUSTEES OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2007

[illegible]

# REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2007

# SHARES OR UNITS	HOW INVESTED DESCRIPTION OF INVESTMENT ( NAMES OF BANKS, STOCKS, BONDS, ETC. )	PRINCIPAL				INCOME		BALANCE BEGINNING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
		BALANCE BEGINNING YEAR	ADDITIONS PURCHASES	CAPITAL GAINS	PROCEEDS FROM SALES	GAINS OR (LOSSES) FROM SALES	BALANCE BEGINNING YEAR			
FUND C										
	BANK OF AMERICA	\$0.00	\$20.80					\$20.80		
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL NH-01-137-3	\$1,509.21	\$11,355.34					\$12,864.55		
	AMERIPRISE BROKERAGE ACCOUNT	\$0.00	\$55,525.71					\$130,792.53		
	282.00 ACCO BRANDS CORP. (SPINOFF OF FORTUNE BRANDS)	\$0.00			\$41,114.93	\$0,132.36		\$0.00		
	2000.00 AES CORP.	\$32,882.57			\$47,468.79	\$35,893.51		\$0.00		
	1000.00 ALLIANCE POWER SYSTEM, INC.	\$11,777.28						\$0.00		
	507.00 AMERICAN ELECTRIC POWER	\$7,728.12						\$7,728.12	\$7,480.78	
	5071.00 AT&T (NEW MERGED WITH SBC COMMUNICATIONS )	\$16,143.71						\$29,982.25	\$7,689.26	
	BELL SOUTH	\$15,838.50						\$0.00	\$1,740.00	
	138.00 COMCAST INC.	\$2,291.48						\$2,291.48		
	1125.00 KEYSpan ENERGY	\$9,463.70						\$9,463.70	\$2,115.00	
	460.00 CH ENERGY GROUP INC.	\$10,295.59						\$10,295.59	\$993.60	
	1200.00 FORTUNE BRANDS	\$9,743.67						\$9,743.67	\$1,872.00	
	149.00 FREESCALE SEMICONDUCTOR B	\$0.00			\$5,960.00	\$5,960.00		\$0.00	\$1,021.60	
	1200.00 GALLAGHER GROUP PIG	\$5,678.41			\$108,898.27	\$103,219.86		\$0.00	\$6,360.00	
	800.00 GENERAL ELECTRIC COMPANY	\$9,681.65						\$9,681.65	\$1,126.03	
	861.47 INTERNATIONAL BUSINESS MACHINES COMPANY	\$14,547.28						\$14,547.28	\$10,380.21	
	500.00 MEDIA INC.	\$25,560.00						\$25,560.00	\$2,085.00	
	1350.00 MOTOROLA INC.	\$42,059.07						\$42,059.07	\$276.00	
	1000.00 NISOURCE	\$0.00	\$23,614.00					\$23,614.00	\$250.00	
	700.00 PFIZER INC.	\$0.00						\$0.00	\$742.00	
	600.00 PEPSCO HOLDINGS (FORMALLY POTOMAC ELECTRIC POWER)	\$13,705.09						\$13,705.09	\$2,037.00	
	1147.88 PROCTER & GAMBLE COMPANY	\$27,101.88						\$27,101.88	\$1,503.27	
	780.00 PROCTER & GAMBLE COMPANY ( MERGED WITH GILLETTE CO.)	\$29,944.95						\$29,944.95	\$1,503.27	
	900.00 PROGRESS ENERGY CORP.	\$10,661.15						\$10,661.15	\$2,187.00	
	300.00 J. M. SMUCKER CO.	\$189.47	\$13,953.00					\$14,302.47	\$260.00	
	843.95 TEXAS UTILITIES COMPANY	\$4,458.90						\$4,458.90	\$13,643.04	
	532.00 QWEST COMMUNICATIONS INTERNATIONAL INC.	\$7,960.78			\$4,513.34	(\$2,547.44)		(\$0.00)	\$26,135.90	
	400.00 UPS	\$0.00	\$27,968.00					\$27,968.00	\$180.00	
	129.00 WHIRLPOOL CORP.	\$1,553.76						\$1,553.76	\$221.88	
	400.00 WISCONSIN ENERGY CORPORATION	\$10,697.28						\$10,697.28	\$384.00	
	FUND C TOTAL	\$320,533.51			\$207,955.33	\$150,756.29	\$62,298.25	\$55,099.56	\$0.00	\$117,397.81
										\$646,435.99



# REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2007

# SHARES OR UNITS	HOW INVESTED DESCRIPTION OF INVESTMENT ( NAMES OF BANKS, STOCKS, BONDS, ETC. )	PRINCIPAL				INCOME				GRAND TOTAL OF PRINCIPAL & INCOME
		BALANCE BEGINNING YEAR	ADDITIONS PURCHASES	CAPITAL GAINS	PROCEEDS FROM SALES	GAINS OR (LOSSES) FROM SALES	BALANCE END YEAR	BALANCE BEGINNING YEAR	EXPENDED DURING YEAR	
	FUND D									
	BANK OF AMERICA	\$0.00					0.00	\$0.00		
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL NH-01-137	\$0.00					0.00	\$0.00		0.00
	AMERICAN EXPRESS BROKERAGE	\$10,887.20					31541.81		260.82	
	AGERE SYSTEMS	\$1,942.81			\$497.58	-1445.23	0.00	\$1,925.60	0.00	1925.60
	1200 AQUA AMERICA INC.	\$27,059.00					27059.00		1742.00	25390.02
	1350 AQUILA INC.	\$0.00			\$5,628.86	5628.86	0.00	\$25,390.02	0.00	
	1683 NAT CORP.	\$22,839.61			\$553.26	553.26	32839.61		1256.78	
	43 AVAYA INC.	\$0.00					337.50		0.00	
	45 LSI CORP.						0.00		696.00	
	BELLSOUTH CORP.	\$27,157.00					27157.00		1236.00	
	600 CITIGROUP INC.	\$18,625.11					18625.11		1016.00	
	800 COCA COLA CO.	\$25,164.00					25164.00		660.00	
	500 COLGATE PALMOLIVE CO.	\$8,439.24					0.00		0.00	
	194 COMCAST INC.				\$5,300.18	-3139.06	0.00			
	1200 DISNEY WALT CO	\$17,156.32					17156.32		372.00	20244.00
	500 FPL GROUP INC.	\$0.00					0.00	\$20,244.00	785.00	26794.95
	500 HOME DEPOT INC.	\$1,509.28					1509.28	\$26,794.95	412.00	
	30 IMATION CORP.	\$10,180.62			\$1,843.94	-8336.68	16673.36		17.40	
	800 LUCENT TECHNOLOGIES	\$15,092.83					0.00		0.00	
	600 MINNESOTA MINING MANUFACTURING CO.	\$869.82			2392.92	1523.10	15092.83		1138.00	
	500 PERSCO INC.	\$26,504.00					26504.00		0.00	
	700 SPSCO CORP.	\$25,099.00					25099.00		637.50	
	1200 TECO ENERGY CORP.	\$4,661.56					4661.56	\$25,669.57	504.00	25669.57
	92 CITADEL	\$0.00					593.40		918.00	
	462 CHEVRONTIACO INC.	\$6,244.00					6244.00	\$33,644.95	1977.36	33644.95
	200 WASHINGTON MUTUAL INC.	\$146,603.49					146603.49	\$62,000.32	428.00	68658.48
	SHEDD HARRIS FUND (MUTUAL FUND PORTION ONLY)	\$1,575.00					1575.00		6658.16	\$1,575.00
	WATKINS TOWN FOREST						0.00			
	TOTAL FUND D	\$397,609.89	\$0.00	\$4,011.00	\$16,216.74	-\$215.75	396405.14	\$273,765.03	\$20,622.18	\$670,253.01

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## Department Contacts

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### *Assessing*

**(603) 424-5136**

Contract Assessor Brett Purvis

Administrative Assessor Tracy Doherty

### *Emergency Medical Services (EMS)*

**(603) 424-3690**

Fire Chief Michael Currier

Assistant Chief Dave Parenti

### *Community Development*

**(603) 424-3531**

Director Walter Warren

Planning and Zoning Admin. Nancy Larson

Building and Health Official David Mark

Health Officer Cec Curran

### *Finance Department*

**(603) 424-7075**

Finance Administrator Paul T. Micali

### *Fire Department*

**(603) 424-3690**

Fire Chief Michael Currier

Assistant Chief David Parenti

### *Human Resources*

**(603) 424-2331**

Coordinator Sharon Beland

### *Library*

**(603) 424-5021**

Director Janet D. Angus

### *Media Services*

**(603) 423-8561**

Coordinator Nicholas Lavallee

### *Parks and Recreation*

**(603) 882-1046**

Director Sherry Kalish

### *Police Department*

**(603) 424-3774**

Chief Michael R. Milligan

Deputy Chief Mark E. Doyle

### *Public Works – Administration*

**(603) 424-5137**

Director Ed Chase

Deputy Director David Lent

### *Public Works – Buildings and Grounds*

**(603) 423-8559**

Foreman Phil F. Meschino

### *Public Works – Equipment Maintenance*

**(603) 423-8552**

Foreman Brian Friolet

### *Public Works – Highway*

**(603) 423-8551**

Operations Manager Kyle Fox

Foreman Bruce Moreau

Foreman Jeff Strong

### *Public Works – Parks Maintenance*

**(603) 423-8551**

Foreman Ernie Buck

### *Public Works – Transfer Station/Recycling*

**(603) 424-2604**

Foreman Steven Doumas

### *Public Works – Wastewater Treatment Facility*

**(603) 883-8196**

Assistant Director James Taylor

### *Technology*

**(603) 423-8557**

Coordinator William C. Miller

### *Town Clerk/Tax Collector*

**(603) 424-3651**

Town Clerk/Tax Collector Diane Trippett

Deputy Town Clerk/Tax Collector Linda Hall

### *Town Manager/Town Council's Office*

**(603) 424-2331**

Town Manager Keith Hickey

Executive Secretary Deb Courtemanche

### *Welfare*

**(603) 423-8535**

Welfare Administrator Patricia Murphy

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# Adopt-A-Road/Adopt-A-Spot 2007 Annual Report

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Submitted by Operations Manager Kyle Fox

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I am pleased to provide this report of the volunteer Adopt-A-Road and Adopt-A-Spot Programs. Adopt-A-Road allows persons, organizations, or businesses to “adopt” all or parts of Town roads for the purpose of litter pickup. Adopt-A-Spot allows persons, organizations, or businesses to “adopt” areas of Town-owned property for light maintenance and improvement. Sponsor plates recognizing the volunteers are posted at each of the adopted spots and areas of roadway. Adopt-A-Road sponsors are asked to perform their roadside litter clean-up every spring and fall. Many sponsors perform ongoing pickup during daily or weekend exercise walks. Adopt-A-Spot sponsors perform their work on a fairly ongoing basis. At this time, all of our sponsors and their general area of adoption are:

American Legion Post (Baboosic Lake Road)  
American Legion Post Auxiliary (Hillside Terrace and Church Street)  
Bailey's Towing & Autobody (Back River Road)  
Bob Ferguson (Bedford Road)  
Boy Scouts of America, Troop 15 (Naticook Road)  
Boy Scouts of America, Troop 401 (Pearson Road)  
Charlie McCaffery, Carlson/GMAC Real Estate (Wire Road)  
College Mums (Baboosic Lake Road)  
Darlene (Hubbard) Kelsey (Woodbury Street)  
The Debelis Family (Meetinghouse Road)  
The F. Thornton Family (Atherton Road)  
Heron Cove Homeowners (Manchester Street)  
Tony Holevas (Danforth Road Cul-de-sac)  
Hickory Hollow Farm (County Road)  
Knights of Columbus, Queen of Peace Council (Baboosic Lake Road)  
Merrimack Conservation Commission (Lawrence Road)  
Merrimack Crimeline (Daniel Webster Highway)  
Merrimack High School FIRST Robotics (O'Gara Drive & McElwain Street)  
Reagh Greenleaf, Sr. (Camp Sargent Road)  
Transupport, Inc. (Wright Avenue)  
The Trippett Family (Depot Street & Mill Street)  
Nancy Pease (Peaslee Road)  
The Whitney Family (Trowbridge Drive)

For past participants of the program, we offer them and all of our continuing participants a very big THANK YOU!

The Adopt-A-Road program has been very successful, but we do have more “orphans” that need “parents”. As the spring thaw comes around, we will be re-certifying current sponsors as well as generating an available street list for new interests. For further information and applications, persons, businesses, or groups may contact me at (603) 423-8551.

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# **Assessing Department 2007 Annual Report**

**Submitted by Assessor Brett S. Purvis**

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The Merrimack Assessor's Office had another productive year. We utilized Patriot Properties appraisal program which has advanced programs for the ratio/sales study, sketch program, data entry information, plus many more advanced features. The average home assessment this year was \$308,000.

The Assistant Assessor Michael Rotast has been out to visit 20% of the properties including new construction, review of completion dates from the prior year, measuring and listing a section of Town for the yearly update program. This year, the Assessing Department welcomed Maureen Covell. Many of you may recognize her from her service in the Tax Collector's Office. Maureen has a great working relationship with the residents. She always takes the time to listen and then she thoroughly explains matters and assists the residents.

We are very pleased with the feedback received from residents, real estate professionals, and appraisers regarding our new online service. Property record cards are now available online at [www.ci.merrimack.nh.us](http://www.ci.merrimack.nh.us). Residents and real estate professionals can, at their own leisure, review property record cards. We still have two computers located on the counter for your use. You may also purchase a copy of your property card for a small fee.

We granted 380 exemption applications including blind, improvements to assist persons with disabilities, elderly and disabled taxpayers. In 2007, there were 1,232 residents receiving a veterans' tax credit. There are 156 parcels under the current use program with the latest rule change (grade, location, and site quality) in the forest category from the State of New Hampshire Current Use Advisory Board.

The Town of Merrimack will continue to review assessment procedures with the Department of Revenue using the standards set in place by the Assessing Standards Board. This provides the Town with a fair assessment/tax base; remember you decide the level of spending at the polls at Town meeting. The Assessors are responsible for accurate and proportionate assessments, so when the tax is levied, each pays his/her fair share of the determined amount.

Again, we express our thanks to the many taxpayers, appraisers, and real estate agents in the community, who worked with the staff to make 2007 another successful year.

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## **Assessing Department Staff**

Assessor Brett S. Purvis, Administrative Assessor Tracy Doherty,  
Assistant Assessor Michael N. Rotast, and Assessing Coordinator Maureen Covell

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# **Building/Code Enforcement Division 2007 Annual Report**

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**Submitted by Building/Health Official David Mark**

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During the past year, the department issued a total of 645 permits. This number continued a trend in recent years of declining permits. This year, the decline was 3.3% as compared to 5.4% last year. The total value of permitted work for this year was \$30.8 million, a decrease of 23% from the previous year. The fees collected for the purposes of building permits also dropped from the previous year to \$96,385.

The permits for the year were as follows:

537 residential permits, including

- 15 new single family dwellings
- 4 Accessory Dwelling Units (ADU- In laws)

61 Commercial permits, including

- 3 new buildings

47 Industrial permits

- \*no new industrial buildings

There are approximately 60 approved single family lots which have not been built. We did not issue any permits for multi-family buildings in 2007, but construction was completed on previously permitted multi-tenant buildings at Blanchard Pointe and Parker Village. Both sites continue to be built into 2008.

The year 2007 also saw some changes in the building sector. New Hampshire adopted the 2006 International Residential Code as the minimum building requirements for one and two family dwellings. This Code, combined with the previously adopted International Building Code, covers construction requirements for all building in New Hampshire. Under the law, towns retain the right to modify the codes, by Ordinance.

During 2007, the department conducted over 1,200 building inspections, averaging more than 23 per week, and answered many questions both in person and on the phone. We also investigated complaints under the Zoning Ordinance.

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# **Cable TV Advisory Committee 2007 Annual Report**

**Submitted by Chairman Brian McCarthy**

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The Cable TV Advisory Committee met seven times this year, as attaining a quorum for an official meeting was difficult. At those seven meetings, the Committee finalized, for final approval, the Policies and Procedures document for Merrimack's Community Channel: MCTV.

The channel and the Access Center have been operating under an initial draft of the procedures for the past several years, but as the channel grows in popularity the need to finalize the process and procedures became more of a priority. In 2008, the franchise will be reviewed and the renewal process will continue.

In January of 2002, Merrimack resident Michael Bradley was appointed to the Cable TV Advisory Committee. He joined the Committee because he felt his knowledge in the technology field would help the Committee. He was right. Mike stepped up when needed including being elected to chair the Committee for several years and spent many hours assisting the Town in the specifications and configuration of the Public Access Center's servers and network. Without his assistance, the channels the community has at their disposal today would not be possible. When Mike's family grew, Mike asked to become an alternate on the Committee so he could spend more time with his growing family. He continued to be on speed dial for the members of the Media Center when they ran into questions relating to those systems he helped purchase.

Sadly, Michael Bradley passed away in 2007. The Committee, the Media Division, and other Town employees both past and present, would like to recognize his efforts in making this Town a better place to live. He will be deeply missed by all who knew him.

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## **Cable TV Advisory Committee**

Chairman Brian McCarthy, Vice Chairman Joel Levine, Pam Tinker, Richard Morrissey,  
John Lastowka, Nathan Fisher, Town Council Representative Tom Mahon,  
and Staff Liaison Media Services Coordinator Nicholas Lavallee

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## Cable TV Department 2007 Annual Report

Submitted by Media Services Coordinator Nicholas Lavallee

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In 2007, Merrimack Public, Education, and Government Television continued to grow in volunteerism and programming. The growth is due, in part, to the implementation of new procedures, a logical scheduling grid for broadcasts, and continuing a community outreach program aimed towards a wide variety of Merrimack residents and nonprofit groups. The three channels are branded simply as "Merrimack TV," to make them more identifiable to residents. Marketing the three channels begins with staff and official volunteers becoming more visible within the community. In the past three years, Merrimack TV has moved from being *present* in Town, to establishing itself as a *presence* throughout the community. Many residents consider Merrimack TV a vital resource of information in addition to being a means of self expression through Cable Television.

Residents and Merrimack High School (MHS) students, who share the desire to expand the possibilities of Merrimack TV, are joined with staff to form "Merrimack's Volunteer Video Production Crew." The crew works with staff to produce visually appealing programs that document community events, live coverage of deliberative sessions, and Merrimack's election night. In 2007, the annual live broadcast was responsible for delivering important messages from election officials while entertaining the public with interviews before the preliminary results were read.

Collectively, there were nearly 400 programs that broadcast on the three channels, which sustained the same amount of hours of original content broadcast as 2006, with less repeated broadcasts. The Government Channel increased coverage of nearly every municipal Board and Committee meeting. Planning Board meetings are now broadcast live and include additional wireless microphones and a ceiling mounted LCD projector for use by guest presenters and developers. The Education Channel increased programming including the submitted works of MHS videography students and parent volunteers. Town staff produced School District concerts, events, and most School Board meetings were produced with three camera coverage.

Several promotional videos were broadcast to highlight Merrimack TV's resources in visually compelling ways. "Have Ideas?" is a 60-second public service announcement that features the same actor having a conversation with two digitally "cloned" versions of himself. The closing tagline asks "want more people listening?" then suggests "quit talking to yourself," that you can "reach 24,000 residents on Merrimack TV." Such promotional videos on the Community Channel explain how you can empower yourself to become the media. These videos were received with praise from residents and professionals within the Alliance for Community Media. As marketing tools, the videos were essential to the increase in volunteerism at the Studio.

The Merrimack TV website ([www.merrimack.tv](http://www.merrimack.tv)) was updated three times a week to provide residents information about the channels and studio. This resource provides the public with schedules for all three channels, and news about upcoming events and training sessions held at the Town's Public Access TV Studio located in MHS. Over 400 hours of studio and editing time were utilized by residents and equipment loans exceeded 100 reservations.

Throughout 2007, community volunteers demonstrated the many possibilities that residents have with the resource, specifically having the ability to share your opinions using cable television. Resident Jeanine Notter produced 39 original programs for the Community Channel, more than any other volunteer in 2007. "Chattin' with Jeanine" featured a very diverse group of guests ranging from Presidential candidates, teenage ska band "Dad's Old Socks", exercise instructors, health and nutrition specialists, discussions about religion, spirituality and more. Similarly, as long-time Merrimack TV producer Bob L'Heureux, who has submitted over one hundred episodes of "Outdoors with Bob", and Dave McCray, who submitted 42 episodes of "In the Bleachers" in 2006, Jeanine's dedication to producing original programming defines community television.

In May 2007, staff began production on a D.U.I. simulation video. Material was recorded with Fire, Police, and Emergency personnel who annually work with MHS in producing the live event for their senior class. The video demonstrates the dangers of driving under the influence and reinforces the necessity of making positive decisions.

The Alliance for Community Media's Northeast Region awarded Merrimack TV with two first-place awards for excellent Municipal and Educational Television. The Town received an award for "First Time Voter" in the Instructional category, a segment produced by Nicholas Lavallee and Jessica Burton during local election coverage. MHS Videography's "Bio Bus to the Future", produced by MHS teachers, Jeff Capone and Tray Sleeper, received the award in the Science and Nature category. These awards, given annually by the Alliance at their "Northeast Hometown Video Festival," honor the best in Community Media programming from New England and New York. Over 500 entries were submitted to the event from throughout the region. This was the Town's third consecutive year winning awards for the Merrimack TV channels. The awards are on display at the Public Access TV Studio.

In July of 2007, Michael McInerney was hired as the full-time Assistant Media Services Coordinator. Michael has a background in television broadcast and production including work as an editor at CBS-4 in Boston, MA, CNN in Atlanta, GA, and WMUR-TV in Manchester, NH. McInerney has the desire to execute innovation in community television. His experience in digital editing, motion graphics, and eye for design and detail make Michael an excellent resource for Merrimack TV.



In December, Merrimack TV and the Police Department held the third annual live TV auction. The three-hour broadcast raised several thousand dollars to benefit Merrimack's DARE program. Merrimack TV strives to continue its growth in 2008 beginning with an upgraded televised bulletin board system that will simultaneously feature announcements, programming schedules, and for the first time ever, video content. Downloading Board and Committee meetings to your personal computers as "podcasts" will also occur during this upgrade. This is all made possible by you – the Merrimack resident, Town cable TV staff, the Cable Advisory Committee, and of course the best volunteers in the industry.

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### **Cable TV Department Staff and Volunteers**

#### **Cable TV Department Staff**

Media Services Coordinator Nicholas Lavallee

Assistant Media Services Coordinator Michael McInerney

#### **Town of Merrimack Volunteer Video Production Crew Participants 2007**

Bud Dickson, Jessica Burton, Chanel Friedman, Zack Gleason, Stephanie Greenland, Alex Harrison, John Hardwick, John McGee, Josh Moberger, Chris Perez, Jake Russell, Zack Shappani, Haley Smith, Shahanna Snyder, and Tad Stephanak Sr.

#### **Resident Volunteer Producers of Submitted Community Channel Programming 2007**

Bob Bevill, Belinda Bridgeman, Steve Chaloner, Steve Dembo, Pete Hinkle, Dennis King, Bob L'Heureux, Dave Loverme, Jamie MacFarland, James Martin, Brian McCarthy, Dave McCray, Mike Mills, Ron Moore, Derek Neider, Jeanine Notter, Pat Olmand, Gene Ordway, Lisa Pombrio, Dave Rogers, Justin Sleaz, Bill Spinney, Jennifer Thornton, Jennifer Twardosky, Bob Wallace, Ken Williams, and Tom Young

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# Community Development Department 2007 Annual Report

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Submitted by Community Development Director Walter Warren

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The Mission of the Community Development Department is: 1) to maximize Town revenue by ensuring that development is of a high quality and (taxable) value; 2) to guide the physical changes associated with “growth” considering the enjoyment and prosperity of current and future residents of the community; and, 3) to educate property owners, residents, investors, and visitors, about the Town’s history and future plans.

Merrimack continues to be a desirable location to live, work, play, and invest – as evidenced by the strong performance of building and development activity over the past year, and pending projects for the future. Merrimack’s location, accessibility, and quality of life, will continue to attract growing families and businesses, in the foreseeable future.

In the past year, the re-development the Texas Instruments (Unitrode) site off of Continental Blvd and Camp Sargent Road continued with the development of the surrounding “pad sites” – one for a new McDonald’s restaurant on the site of the previous Taco Bell restaurant, and another for a +/-13,000 sq. ft. free-standing multi-tenant retail building.

Several area businesses continued to invest in Town. Anheuser-Busch continues to make a significant investment in its Merrimack facility; Fidelity Investments has occupied an additional 27,000 sq. ft. of space in the Heron Cove Office Park, after having occupied the old Amherst Computer building off Continental Blvd. last year; GT Solar held a December groundbreaking for their 60,000 sq. ft. expansion project; and Southwood Corporation received approval for the construction of a 110,000 sq. ft. office building at 29 Manchester Street. Additionally, the new Walgreen’s Pharmacy, at the intersection of D. W. Highway and Bedford Road will be occupied in early 2008; as will the new CVS Pharmacy in Connell’s Plaza. Sadly, the indoor “Water Park” proposal, by the Marriott Corporation, for the former Merrimack Hotel and Conference Center site on Executive Park Drive, has been scaled back to include only the renovation of the existing facility.

New residential construction activity has slowed significantly, reflecting national economic trends. Thirty (30) new single family lots were approved in the past year, and the Town continues to accrue a growing inventory of approved-yet-to-be-constructed residential units. The sagging residential real estate market is expected to continue well into 2008, however building permit activity for renovations and improvements to existing homes is expected to remain strong.

Interest in real estate, development, and associated investment, also remained strong through 2007 – particularly in the retail sector. This interest is being fueled in part by Chelsea Development’s proposal to establish a 650,000 sq. ft. Premium Outlet Mall within the I-2 Zone adjacent to Exit 10. Over the past year, the Planning Board developed regulations to govern the conditional use permit process, and has been meeting regularly since September to review the

extensive application package submitted by Chelsea. It is anticipated that the Board will reach a decision on the application early in 2008.

Also, with the Town Meeting's approval of Article 2 at the April, 2006, Town Meeting – which created a mechanism for the establishment of mixed use developments in Town – Merrimack will continue to be a “hot spot” for creative (re)development opportunities on key parcels of property in Town. This is especially important to the expressed need to encourage economic development, growth, and development to offset the property tax burden of the current residents.

Last, the demolition of the former Madden's restaurant, in Autumn of 2007, provided a poignant reminder of the potential conflicts that accompany the “re-development” of property. As Merrimack continues to mature, pressure to “re-use” already-developed properties will increase. In the face of this change, the Town will be challenged to find a balance between preserving our historic and cultural Past, while embracing the promise of “the Future”.

For additional information and highlights of the activities of the Boards, Commissions and Committees supported by the Community Development Department staff, please consult the reports contained herein for: Code Enforcement; Conservation Commission; Health; Heritage Commission; Horse Hill Nature Preserve; Planning Board; and Zoning Board of Adjustment.

Also, I would like to say “Thank You” to all the Board, Commission, and Committee members, that work tirelessly to make Merrimack a better place to live, work, and play – Thank You for your thoughts and insights, and (most importantly) your efforts to define Merrimack's true “Community Development”.

Last, I would like to thank my staff for their dedication and commitment in support of the Department's mission. The Town is fortunate to have been able to retain employees of such caliber.

Respectfully submitted,

Walter R. Warren, Director

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**Community Development Department Staff**

Director Walter Warren, Planning and Zoning Administrator Nancy Larson,  
Community Resource Planner Scott McPhie, Planning Assistant Steve Laurin,  
Office Manager Evelyn Gillis, Secretary Rebecca Thompson,  
Building/Health Official David Mark, Building Inspector Joseph Comer,  
Health Officer Cecil Curran, and Building Secretary Carol Miner

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# **Merrimack Conservation Commission 2007 Annual Report**

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**Submitted by Chairman Andy Powell**

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The MERRIMACK CONSERVATION COMMISSION (MCC) is the local organization charged with the protection of the natural and water resources in Merrimack. The MCC reviews and advises the NH Department of Environmental Services (DES) on all Wetland Dredge and Fill Applications and NH Comprehensive Shoreland Protection Act issues. The MCC also advises the Merrimack Planning Board on construction projects located within the Aquifer Conservation District and Wellhead Protection Areas. The MCC reviews development proposals for their potential impact on wildlife habitat, water resources, wetlands, open space resources and works to minimize negative impacts on the environment. Issues of special interest include proper storm water management, hazardous material handling and spill planning, and the proper use of ice melting compounds, pesticides, and fertilizers.

The MCC maintains an on-going program to identify, acquire, and protect natural habitat resources and open space. Following the Town Master Plan guidelines, the MCC works with developers and private owners to protect key open space parcels. The MCC provides educational information to citizens interested in protecting their family lands in the face of increasing development pressures, on the proper management of open space parcels and wetlands, and other conservation related issues. The MCC has the management responsibility for over 1,200-acres of Town-owned open space parcels. The parcels include Horse Hill Nature Preserve, Grater Woods Forest, the open space portion of Wasserman Park, Gilmore Hill Memorial Forest, Wildcat Falls/80 Acres Park, Riverside Park, and Mitchell Woods. The MCC uses developer-funded Land Use Change Tax (LUCT) funds, instead of real estate tax dollars, to finance most of their projects and purchases.

The MCC is particularly proud of the following achievements during the past year:

- The MCC was granted the management responsibility for the Horse Hill Nature Preserve (HHNP) in the spring of 2007. After four years of study, the Town Council determined that the MCC should manage HHNP according to the recently completed Definitive Plan. A subcommittee was quickly formed from interested volunteers. Within eleven months, the subcommittee improved the condition of the old trails, added four new trails, placed trail sign posts at key trail junctions, published a trails map, constructed an emergency entrance trail from the Amherst Road parking area, negotiated with the Watanic Bowmen for a new parking area for access to the southeastern portion of HHNP, placed two additional entrance kiosks, and worked with the Heritage Commission to improve Old Kings Road for use as another emergency entrance. The result has been tremendous increase in the number of users as a result of the hands-on management activities. We encourage all interested citizens to contact the subcommittee for information on how they may volunteer or learn more about the pleasures of HHNP.

- Our open-space protection efforts as outlined in the Town Master Plan further expanded the Grater Woods Forest when the MCC purchased a 78-acre parcel that contained large beaver ponds with surrounding forests that support a large and varied wildlife population. The purchase was made using LUCT funds thereby not affecting the tax rate. The new parcel abuts the Middle School and is being used as an outdoor classroom. Grater Woods expanded to encompass 380-acres of contiguous protected land. A Grater Woods subcommittee of volunteers was formed to manage the property. A forestry survey was conducted and plans are underway to evaluate the wildlife habitat and recreational resources. A new trailhead with parking has been created in cooperation with the Merrimack School District. The Friends of Grater Woods, a non-profit citizens group, was established and is assisting with volunteer projects and in raising funds. The MCC will continue their on-going efforts to protect additional land and to expand Grater Woods.
- The MCC assisted the School Administration and Middle School volunteers in planning, supervising, and constructing a new trail system starting at the school rear parking lot. NH Trail Grant funds in combination with volunteer donations, volunteer labor, and MCC LUCT funds constructed over a mile of new and improved trails for multiple non-motorized uses. Plans are underway to expand the trails system in order to connect it to an upgraded trail network within Grater Woods. The school administration and the MCC will be working together to utilize the Grater Woods educational opportunities for the students and their parents.
- Provided continuing financial support for the University of New Hampshire Lay Lakes Monitoring Program on Baboosic Lake, the Souhegan River Watershed Association water testing, and the Adopt-a-Salmon program.
- Commission members volunteered their time on the NH Souhegan River Local Advisory Committee, the Regional Open Space Team, and several regional and state planning projects and discussion groups. Members also participated in numerous workshops on trail maintenance, current use, forestry laws, erosion control, stormwater management regulations, and attended the NH Association of Conservation Commissions annual meeting and educational seminars. Two Grater Woods subcommittee members attended the annual UNH Coverts program training session and added their new skills towards the understanding and enhancing of wildlife habitats in Merrimack.
- For almost 15 years, the MCC has been distributing free seedlings from the NH State Forest farm. This year, 300 shrub seedlings, important to wildlife for their food value, were provided to Merrimack residents.

The MCC continues to provide educational workshops for citizens on conservation-related issues. We will again offer week-long, no-cost summer camp scholarships to local students. We are currently developing a Merrimack Conservation Plan that will identify key environmental sites and wildlife habitats in our Town.

All of the administrative staff, command staff, firefighters, paramedics, Emergency Medical Technicians (EMTs) must continue to learn together and to value compassion, honesty, integrity, and teamwork on the job. We must keep those values in balance with the traditional focus in the Fire Service, which is raw strength and courage. We must continue to respect, understand and trust one another in order to do our jobs better, to protect the public better and to make this Department better. Every firefighter, EMT, and paramedic must have confidence in the men and women working beside him or her. As an organization, we must give the people in the field the tools and the support they need to work together comfortably and effectively.

As we look ahead to the coming year and to the new millennium, we in the Town of Merrimack Fire Department can do so with the knowledge that we have a history of success and with the confidence that we have the ability and the will to build a future that is as bright as the past has been proud.

We have accomplished many outstanding goals in 2007. Acquisition of a new rescue vehicle is the most visible accomplishment to the community. We received this unit in early December and it has since been outfitted with the needed rescue equipment to respond to emergencies throughout the community. This unique piece of equipment, along with key personnel staffing it, has added a superb dynamic to our ability to protect lives and property.

We have seen more lives saved in 2007 with our paramedics having the ability to confirm their evaluation of potential cardiac patients, transmit this data via wireless connection to an on-call cardiologist, and have the patients into the cardiac catheterization laboratory in half the time of normal cardiac events. Our successful transmissions saw patients in the hospital with the cardiologist in less than 30 minutes from the activation of the emergency dispatch. This is due to the dedication of our crews to provide the best service possible.

## **Department Statements**

### ***Vision***

Through a combination of team-orientation, compassion, educated and dedicated professionals, in conjunction with state-of-the-art technology and equipment, Merrimack Fire Rescue strives to be an organization to which others will benchmark their efforts.

We will provide quality, customer-oriented service, provided in a safe, caring, professional, and consistent manner.

### ***Mission***

As members of Merrimack Fire Rescue, we will provide the highest standard of emergency care and loyal service to our community, help others, show you care, and go home safe through PROMPT SERVICE.

**P**revention education throughout the community  
**R**especting all individuals and treating them as our customer  
**O**utstanding commitment to service  
**M**aintaining equipment for any emergency  
**P**articipation within the community  
**T**raining to the highest degree possible  
**S**uppression and support services  
**E**mergency medical and rescue services  
**R**apid response  
**V**igilant pursuit of our vision  
**I**ntegrity in all we do  
**C**ompassion and caring for our citizens and visitors  
**E**thics, education, and excellence in everything we do

### ***Values***

#### **For the Department:**

We strive for excellence through knowledge, motivation, and education.

#### **For the Community:**

We provide an outstanding service through teamwork, confidence, and performance.

#### **For Ourselves:**

We maintain honesty and loyalty through effective communication and mutual respect.

### ***Human Dignity***

We commit to treat human life in a manner that most people would desire and consider acceptable. Respect, dignity, honesty, compassion, understanding, and trust are fundamental to the strength of Merrimack Fire Rescue.

### ***Department Slogan***

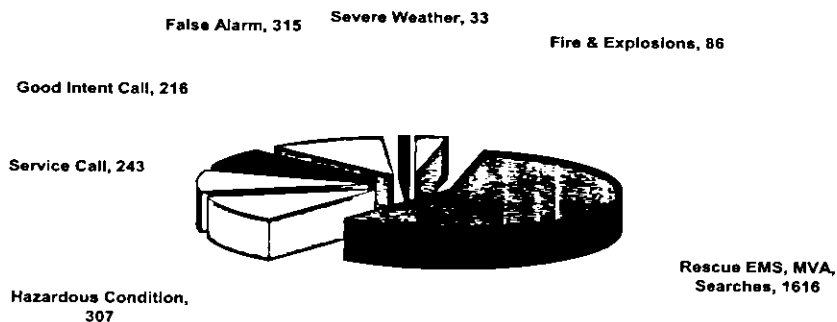
***Striving for Excellence, Exceeding Expectations, Customer Service***

Included in the department are the Latin words

**Salus Populi Suprema Lex**

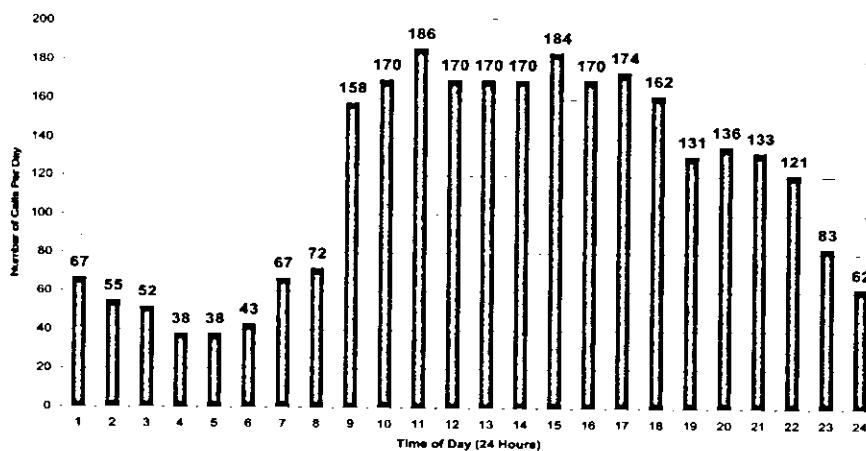
**“The Safety of the People is the Supreme Law”**

## EMERGENCY INCIDENTS BY TYPE



TOTAL INCIDENTS 2007 = 2816

Call Activity Peaks Daily Average



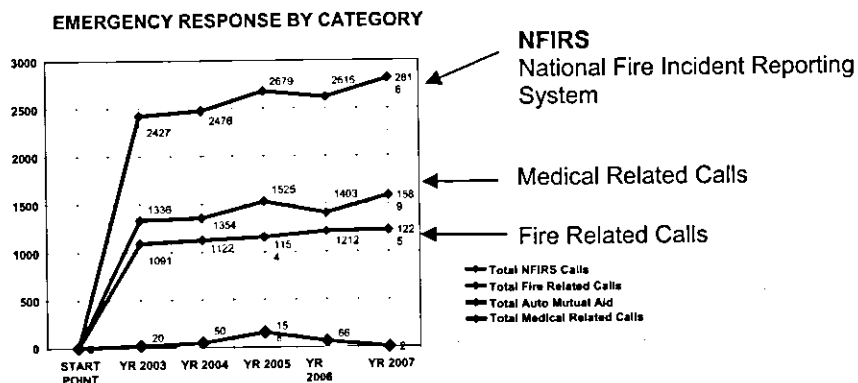
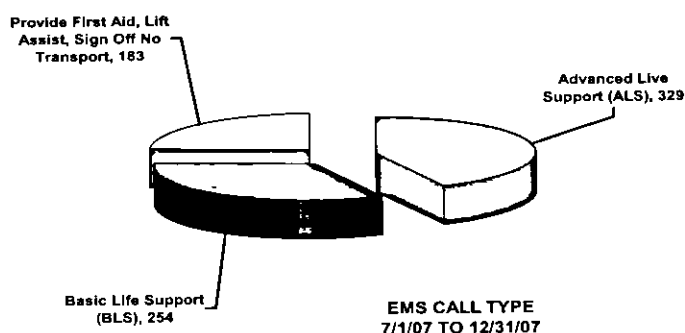
### Training and Emergency Medical Services (Training)

Training and Emergency Medical Services (EMS) Division under the supervision of Deputy Chief Anthony Stowers is responsible for coordinating activities for fire and EMS company standards, firefighter and EMS skills assessment, firefighter and medical personnel certification, Special Operations (Hazardous Materials and Technical Rescue) and policy implementation on how the department responds to calls for service. The Training Division also works directly with the Merrimack Dispatch Center to help train new dispatchers in how the Merrimack Fire Department "does its job".

The Training Division also liaisons with various local organizations, surrounding community fire departments and regional entities to assure clear communications between the Merrimack Fire Department and its internal and external customers.



## EMERGENCY MEDICAL RESPONSE TYPES 2007



### **Hazardous Materials (HazMat) Program**

This program provides hazardous materials emergency response capabilities within Merrimack as well as with the Souhegan Valley Mutual Aid Hazardous Materials Response Team (SMART). The "SMART" operates and maintains equipment provided to each town in the mutual aid agreement area, and respond to incidents involving hazardous materials when requested. This type of incident is usually beyond the capabilities of the local fire department where specialized trained personnel are needed. Merrimack Fire Department has 26 Hazardous Materials Technicians (career firefighter/EMTs) available to respond to emergencies involving hydrocarbon and/or chemical releases up to and including level "B" incidents. Any level "A" incident would necessitate the activation of the SMART organization for additional resources.

### **Technical Rescue Program**

The Technical Rescue Program encompasses firefighters within the Department who have attended specialized training programs on special rescue techniques. The program consists of Rope Rescue, Swift Water Rescue, Ice Rescue, Confined Space Rescue, Trench Rescue, and Structural Collapse. All of the necessary equipment needed to perform these rescues is carried on Rescue 1, which makes the vehicle a valuable tool in the community.

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# Office of the Fire Marshal 2007 Annual Report

Submitted by Fire Chief Michael Currier

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The Office of the Fire Marshal is under the direction of the Fire Chief and consists of one fulltime Administrative Officer, Captain John Manuele and one part time Fire Inspector, Lieutenant Leo LeBlanc. The Office of the Fire Marshal is responsible for the following: Fire and Arson Investigations

- Buildings Construction and Site Plan Reviews
- Bureau of Fire Prevention
  - Industrial, Manufacturing and Place of Assembly Inspection
  - Life Safety Inspection
  - Fire Prevention Education
  - Fire Safety Education
  - Juvenile Firesetter Intervention Program
- New Construction and Renovation Plan Reviews for:
  - Initial Building Site Plan Review
  - Sprinkler Systems
  - Fire Alarm Systems
  - Fire Prevention Codes, Ordinances and Regulations
  - Life Safety Codes, Ordinances and Regulations
  - Final Inspection for Certificate of Occupancy
  - Oil Burner and Propane System Inspections
  - Above and Under Ground HazMat Storage Tanks
- Blasting Permitting
- Fireworks

## Fire Prevention

The Fire Prevention staff consists of Fire Marshal (Position eliminated, Fire Chief currently completing this role), Administrative Officer John Manuele, and Fire Inspector Leo LeBlanc. This group of dedicated individuals logged over 300 “new” fire inspections in 2007 and over 850 inspections in existing businesses, schools, and institutions. The “new” inspections are generated through new construction, remodels, and tenant improvements of single-family residence to large commercial properties. They are broken into the major categories of sprinkler and standpipe inspections; state regulated inspections, which encompass Child Day Care Facilities, Foster Homes, and Adult Care Facilities. They also include fire alarm system inspections and tests, fire

sprinkler flow tests, flammable liquid storage areas (HazMat), code enforcement/complaints, and fire department required inspections, which include emergency vehicle access, access gates, and keys to access locked facilities, and finally owner lists to be able to contact someone in the event of an emergency. During these inspections, over 460 violations were found and 432 of these violations were corrected within 30 days.

The fire prevention bureau continues to conduct regular annual inspections on businesses, hotels, and apartments in our jurisdiction. There were over 850 fire and life safety inspections performed to ensure that the businesses in our community are safe and ready to serve their customers.

As with any inspections, the key elements evaluated by the prevention staff include adequate exits, functioning fire alarm systems, the presence and maintenance of fire extinguishers, the proper protection of hood and duct ventilation systems in restaurants, appropriately used electrical outlets, and the general care and maintenance of the premises to help prevent the spread of fire if one should occur.

The number one priority of the fire department is to protect life and our prevention staff is a key component of this priority by helping to prevent incidents before they start.

### **Public Education**

Fire safety education continued to be a large part of the Department's activity during the year. The Department participated in hundreds of appearances and programs, which influenced thousands of children and adults. Some of the special events include the school DUI assembly, interacting with the Merrimack High School Senior Class, Reeds Ferry Elementary School Fun Day water slide, the Junior Fire Muster with interaction from all the elementary schools fourth and fifth grade students and parents taking part in the event with Shaw's Super Market supplying cake and ice cream to everyone. Also included are the Police Department Open House, Fire Department Open House, Rib Fest at Anheuser Busch and Safety Day at Chemfab delivering important fire safety messages to all involved.

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# Health Division 2007 Annual Report

Submitted by Health Officer Cec Curran

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The Health Officer is responsible for the inspection and licensing of all food service facilities. Recall notices, provided by Food Safety Inspection Service or Bureau of Food Protection may involve on-site inspections or faxed notices of products being recalled. Day Care and foster homes are inspected prior to licensing by the State. Public bathing areas are inspected before licensing and additional inspections as required.

All new or replaced septic systems are inspected to ensure compatibility with the respective soils, compliance with approved plans and use of proper methods and materials as prescribed by DES. Service requests related to improper handling of trash, violations of minimum housing standards, sanitation in public buildings or actions which compromise the public health in any way, are also addressed by the Health Officer.

In the interest of public health, the Health Officer has the authority to condemn a building, revoke a food service license, or close a public bathing area, when conditions warrant. The Center for Disease Control would use this office as a primary contact to conduct an investigation into an outbreak of a contagious disease or food-borne illness.

## Statistics (2007)

Food Service Licenses	131
Public Bathing Area Licenses	19
Day Care Centers and Private Homes	22
Foster Homes	17
Test Pits for Septic Systems	66
Bed Bottom for Septic Systems	79
Final Inspection for Septic Systems	30
Food Recalls by F.S.I.S. (FDA)	30
Training sessions for EEE, WNV, Epidemiology and Avian Flu	27
Meeting with Health Commissioner or Governor	5
RSA 14 Violations	6

Note: The role of Health Officer is undergoing a dramatic change. The new category of "Training," in the above table, indicates the amount of time being directed at newly emerging public health threats.

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# Merrimack Heritage Commission 2007 Annual Report

Submitted by Chairman Florence Brown

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2007 was a very productive and rewarding year for the Merrimack Heritage Commission! We were honored to have received recognition from many other Town and civic groups as a source for our Town's history. Outgoing Chairman, Ruth Roulx, worked to preserve the Chamberlain Bridge as a "New Hampshire Historic Site" and donated her time and efforts to create the "Christmas in Merrimack" greeting cards; with the proceeds from the sales to be used for necessary safety repairs. Commissioner, Joseph Geiger, initiated the request that Simonds Rock be registered as a historic site and that it be placed on site plans for its protection from future construction. The importance of this Heritage project was featured on WMUR as part of a six-part series on "Chronicle" about Merrimack's historic places. Additionally, our projects have been the topic of many newspaper stories during the past year and we wish to thank the members of our local press for their coverage.

One of our goals is to attract the many tourists who visit New Hampshire from all over the world, to stop and visit Historic Merrimack. We have plans to work with the members of the Merrimack Chamber of Commerce as they celebrate their 80th Anniversary. They will be sharing their history of 80 years of progress and growth with us in January 2008! The area of Reed's Ferry Village, which we will be nominating as another "NH Historic Place" will be an excellent showplace with new constructions blending into the old gracious mansions of the past being adapted to other uses. We are planning another informational meeting with the residents of Reed's Ferry Village to continue our discussions and exchange ideas with them.

We have submitted "The Merrimack Demolition Ordinance" to Walter Warren, Community Development Director, for his input and with a request that he recommend it to the Town Council for their approval. This will give the Town and developers a guideline on how to prepare for future construction sites. We feel that this has become a necessity.

Connie Kreiger, Vice Chairman, serves on both the Horse Hill Nature Preserve Subcommittee and Watson Park Committee as our Heritage Commission representative. As a former schoolteacher, she is making plans to set up a program with the school department to promote Merrimack History in our schools. Our staff support has created two educational and informative Walking Tour brochures for distribution: "Reed's Ferry Village" and "Merrimack's Town Center." We wish to thank our fellow volunteers serving on other committees and commissions, who are including Merrimack's historic sites in their projects. This is indeed teamwork and what makes Merrimack a great town!

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## Heritage Commission Members

Chairman Florence M. Brown, Vice Chairman Constance Kreiger,  
Vice Chairman Peyton Hinkle, Joseph Geiger, and Community Planner Scott McPhie

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**Merrimack Public Library Trustees Accounts**  
**Fiscal Year 2006-2007**

<b>Fidelity (Special)</b>	
Balance as of 7/01/2006	\$5,137.54
Investment (losses)/gains	307.63
<b>Balance as of 6/30/2007</b>	<b>\$5,445.17</b>

<b>Fidelity (Building)</b>	
Balance as of 7/01/2006	\$1,061.69
Investment (losses)/gains	74.24
Deposit from DCU	1,600.00
<b>Balance as of 6/30/2007</b>	<b>\$2,735.93</b>

<b>Fidelity (Watson)</b>	
Balance as of 7/01/2006	\$2,214.15
Withdrawal for Book purchases	(547.06)
Investment (losses)/gains	176.93
Deposit from DCU	700.00
<b>Balance as of 6/30/2007</b>	<b>\$2,544.02</b>

<b>Fidelity (Fines)</b>	
Balance as of 7/01/2006	\$118,679.40
Deposited to Account	17,000.00
Withdrawal from Account	(60,000.00)
Deposit from DCU	11,042.18
Investment (losses)/gains	15,560.74
<b>Balance as of 6/30/2007</b>	<b>\$102,282.32</b>

<b>Digital Credit Union (DCU) Share Account</b>	
Balance as of 7/01/2006	\$5.20
Deposit	0.00
Investment (losses)/gains	0.00
<b>Balance as of 6/30/2007</b>	<b>\$5.20</b>

<b>DCU (Certificate 12) (Fines)</b>	
Balance as of 7/01/2006	\$31,859.62
Investment (losses)/gains	1,048.44
Withdrawal (Closed 3/10/2007)	(32,908.06)
<b>Balance as of 6/30/2007</b>	<b>\$0.00</b>

<b>DCU (Certificate 11) (Watson)</b>	
Balance as of 7/01/2006	\$29,735.64
Investment (losses)/gains	978.55
Withdrawal (Closed 3/10/2007)	(30,714.19)
<b>Balance as of 6/30/2007</b>	<b>\$0.00</b>

<b>DCU (Certificate 10) (Building)</b>	
Balance as of 7/01/2006	\$9,557.88
Investment (losses)/gains	314.54
Withdrawal (Closed 3/10/2007)	(9,872.42)
<b>Balance as of 6/30/2007</b>	<b>\$0.00</b>

<b>DCU (Certificate 9) (Fines)</b>	
Balance of 7/01/2006	\$5,184.85
Investment (losses)/gains	157.33
Withdrawal (Closed 3/10/2007)	(5,342.18)
<b>Balance as of 6/30/2007</b>	<b>\$0.00</b>

<b>DCU (Certificate 13) (Fines)</b>	
Balance as of 7/01/2006	\$0.00
Deposit (3/10/2007)	27,208.06
Investment (losses)/gains	414.14
<b>Balance as of 6/30/2007</b>	<b>\$27,622.20</b>

<b>DCU (Certificate 14) (Watson)</b>	
Balance as of 7/01/2006	\$0.00
Deposit (3/10/2007)	30,014.19
Investment (losses)/gains	456.87
<b>Balance as of 6/30/2007</b>	<b>\$30,471.06</b>

<b>DCU (Certificate 15) (Building)</b>	
Balance as of 7/01/2006	\$0.00
Deposit (3/10/2007)	8,272.42
Investment (losses)/gains	125.92
<b>Balance as of 6/30/2007</b>	<b>\$8,398.34</b>

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# Merrimack Public Library 2007 Annual Report

Submitted by Library Director Janet D. Angus

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The public library continues to be a center for the community. People of all ages take part in programs and workshops; borrow books and other materials to educate themselves and to provide for their entertainment. We circulated 254,290 items. We had 143,365 people come into the building. We answered 17,717 questions. Through Inter-library Loan, we loaned 4,137 items and borrowed 3,343 items. Through the GMILCS Common Borrower Card program, we loaned 12,505 items and borrowed 7,953 items. We had 19,674 people use our public access computers.

The library's varied collection includes books in regular and large print as well as on tape and compact disc, music CDs, videocassettes, DVDs, museum passes, and online databases. Programs are offered for children, young adults, adults, and families. Check our webpage for all the latest information at [www.merrimack.lib.nh.us](http://www.merrimack.lib.nh.us). Children's programs include Storytimes and Book groups and Young adult programs include the very popular Manga/Anime Club.

Located in the center of Merrimack and open more hours than most public buildings, the library often receives and honors requests to partner with local non-profit groups and service agencies to further their causes. We are not always able to accommodate requests due to our very limited space. Some of the groups we accommodate are: Caring Covers of NH, Caregivers of NH for viewing the items for their auction, Merrimack Lioness Project Santa, High School Honor Society book drive, Girl Scouts "Winter Warmth" clothing drive, Laura's World Fund Reuse-A-Shoe Drive, and others. In lieu of Fines, we accept food and money for local food pantries during the month of February and for two weeks in June we do the same for the Humane Society for Greater Nashua.

In October we held our third **One Book, One Town** event. This year's book selection was *The Best Revenge* by Rebecca Rule from Northwood, NH. We held a total of seven related programs culminating in an evening devoted to telling "Yankee Stories" at which raffle prize winners were drawn. The theme for the Fall Book Discussion was Yankee Writings. This popular program series featured appearances by two other great New Hampshire storytellers, John Clayton and Fritz Wetherbee.

The Friends of the Library have continued to offer their support by helping with Library Festival and Book Sales, providing holiday wreaths, pencils, magnets, and sponsoring their very successful **Books for Babies** program. They co-sponsored many programs including our Second Nutcracker performance by Alfred Watson and speakers for **One Book, One Town**. Friends' membership forms are available at the library and new members are always welcome. They meet at 7:30 PM on the second Thursday each month from September to June.

Thank you to those who support the library with donations, gifts, and kind words! Special thanks to the Merrimack Flower Shop for flower arrangements, to Papergraphics for printing *Library Link*, and to the MHS National Art Honor Society for the charming mural in the Children's Room.

## 2006-2007 Library Statistical Report

### Circulation

Adult Fiction	41,043
Adult Non-Fiction	32,260
Large Print	5,820
Young Adult	13,126
Books to Go	3,197
Paperback	5,045
Children's Fiction	18,126
Children's Non-Fiction	18,545
Children's Audiovisual	2,424
Children's CD ROMs	627
Children's Periodicals	663
Easy Books	38,401
Periodicals	8,833
Sound Recordings	13,644
Video Recordings	10,327
DVD	26,341
Compact Discs	10,374
CD ROMs	237
Museum Passes	738
Inter-Library Loan	3,191
Online renewals	1,225
Other	103
<b>Total</b>	<b>254,290</b>

### Telecommunication Access

Database Usage	28,816
Website Usage	158,785
Network Users in Library	19,674
<b>Total Library Card Holders</b>	<b>14,387</b>

### 2006-2007 Library Collection Report

*Number of Items as of 6/30/2007*

#### Books

Adult Fiction	23,450
Adult Non-Fiction	27,091
Young Adult Books	4,238
Children's Fiction	6,015
Children's Non-Fiction	12,237
Easy Books	8,939
Videocassettes	1,470
DVDs	1,151
Books on Cassette	1,019
Books on CD	659
Music CDs	1,943
CD ROMs	97
Children's Sound Recordings	589
Children's CD ROMs	121
Children's Video Recordings	286
Children's Toys	28

<b>Total</b>	<b>89,333</b>
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Magazine Subscriptions	200
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Newspaper Subscriptions	9
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Museum Passes	15
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### Programs and Meetings

Children's Programs	290
Young Adult Programs	46
Adult Programs	55
Library Meetings	52
Community Groups	29
Outreach Programs	19



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## Merrimack Public Library Staff

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### Administration

*Library Director:* Janet Angus  
*Assistant Director:* Diane Arrato Gavrish  
*Administrative Assistant:* Joanne Marston  
*Newsletter Editor:* Jan Segedy

### Circulation

*Library Aide II:* Jane Loughlin  
*Library Aide I:* Natasha Bairamova, Madeline Bennett, Gail Dahl, Benjamin Hastie, Sheila Lippman, Sandra Meehan, Patricia Radwan, and Robin Spencer  
*Library Aide/Substitute:* Nina Martin and Alexandra Wall  
*Library Page:* Amy Flynn, Lisa Mandela, Susan Primeau, Jeffrey Starr, and Sally Ann Trepanier  
*Library Page/Substitute:* Tyler Meehan and Linda Thompson

### Reference and Adult Services

*Head of Reference:* Ellen Knowlton  
*Reference/YA Librarian I:* Alex Estabrook  
*Librarian I:* Jan Conover and Deb Covell  
*Library Assistant II:* Lee Gilmore

### Technical Services

*Head of Technical Services:* Nancy Vigezzi  
*Library Assistant II:* Darcy LaBrosse  
*Library Aide I:* Kathy Starr and Jennifer Stover

### Children's Services

*Head of Children's Services:* Maureen Graham  
*Library Aide II:* Suzanne Wall  
*Library Aide I:* Victoria Bullard  
*Page/Aide:* Vacant

### Maintenance

*Custodian:* Daniel Hastie  
*Custodial Aide:* Marguerite Kidder

### Volunteer

Patricia Flynn

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## **Miscellaneous Committees**

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### **Athletic Field Needs Committee**

MYA Representatives James Taylor, Gary Keay, and Terry Benhardt; Merrimack Village District Representatives Jim O'Neil and Tom Nutting; Town of Merrimack Representatives Tim Tenhave, Michael R. Malzone, Keith Hickey, and Sherry Kalish; and Merrimack School District Representative Emily Coburn

### **Ethics Committee**

Chairman Richard Barry, Vice Chairman Anthony Pellegrino, Robert Kelley, Fran L'Heureux, Andrew Silvia

### **Highway Safety Committee**

Chairman – Police Chief Michael R. Milligan, Vice Chairman – Deputy Chief Mark Doyle, Town Councilor Finlay Rothhaus, Fire Chief Michael Currier, Roger Bellemore, Joseph Comer, Dave Lent, Fran L'Heureux, Robert L'Heureux, and Norman Pepin

### **Trustees of the Trust Funds**

Chris Christensen, John Balcolm, and John Lyons

### **Website Ad-Hoc Committee**

Chairperson Jim Walker, Rick Barnes, Maria Garcia, Debra Huffman, Police Chief Michael R. Milligan, Rich Morrissey, and Community Development Director Walter Warren

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# **Parks and Recreation Committee 2007 Annual Report**

**Submitted by Chairman Janet Cormier**

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The Parks and Recreation Committee coordinates with the Parks and Recreation Department and the Merrimack Youth Association (MYA) and serves as an advisory board to the Town Manager and the Town Council. It proposes ideas for the utilization of all Town recreation property and either formulates or causes to be formulated a Town recreation master plan. By partnering with civic organizations such as Merrimack Crimeline, Merrimack Friends and Family, Boy and Girl Scout Troops, 4-H Club, the Lions Club, and the Rotary, activities such as the Haunted Hay Ride in October, the Holiday Parade in December, the Winter Carnival in February, and the Easter Egg Hunt in the spring become realities.

Another accomplishment of the Parks and Recreation Committee, the Parks and Recreation Department, and civic organizations was the funding and installation of signage and flower beds at the newly dedicated Norma French Playground. In conjunction with these activities, the Parks and Recreation Department was able to install new barbeque grills that were donated by the Bedford Lions Club in Norma's memory.

The Committee is currently authorized to have twelve regular members with two alternates. In addition to seven Members at Large and two alternates, who are appointed by the Town Council, there are voting representatives from the following organizations: the Merrimack School Board, the Town Council, the MYA, the Adult Community Center, and representative from Merrimack High School student body. Members at large serve for three years. Alternates serve for one-year terms, and organization representatives are appointed yearly by their respective organizations and appointed by the Town Council. Any citizen of Merrimack interested in any aspect of recreation within the Town is welcome to attend and express their ideas, concerns, and opinions.

Some of the areas in which the Committee has been involved are:

1. Establishment of subcommittees to study and make recommendations for a) Accessibility to Recreation Areas; b) Wellness for residents of all ages and abilities; c) Alternative recreation activities; d) Athletic field recreation; e) Recommendations for both handicap accessible picnic tables and toilet facilities, both of which have come to fruition.
2. Creation of subcommittee to revamp the Wasserman Park Master Plan
3. Recommendations for Parks and Recreation sponsored trips

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## **Parks and Recreation Committee Members**

Chairperson and Member-at-Large Janet Cormier, Vice Chairperson and Member-at-Large Chris Christensen, Member-at-Large Aaron Goldstein, Member-at-Large Bob Bergin, Member-at-Large Nathan Fisher, Member-at-Large Laura Jaynes, Merrimack Senior Representative Lorraine Lessard, School Board Representative George Markwell, Student Representative Jack Mulrey, MYA Representative Jim Taylor, and Town Council Representative Mike Malzone

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## **Parks and Recreation Department 2007 Annual Report**

**Submitted by Director Sherry Kalish**

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The year 2007 brought many changes and challenges; most notable was the impact of the passing of our dear friend Norma French. Norma was an integral part of many of the Department's events and will truly be missed. Norma's memory was honored with a Dedication Ceremony held on Friday, May 25, 2007, as the playground in Wasserman Park was officially named the Norma French Playground. The unseasonably warm day was very well attended and included notable guest speakers, the unveiling of the sign at the entrance to the Playground, and the sound of children playing... a fitting tribute to a remarkable woman.

The Parks and Recreation Department 2007 events were officially kicked off with the 16th annual Winter Carnival held on Saturday, February 24, 2007. Families enjoyed a day filled with horse-drawn wagon rides, an ice sculpture demonstration by David Soha and Dennis Hickey, snowmobile rides by the Sno-Buds, an ice-fishing derby by the Lions Club, and sledding. Indoor activities included an agility course demonstration by the 4H group Pups-R-Us and a karate demonstration by students of the Independent School of Karate. A very special thank you to the Parks and Recreation Committee for helping to make this very successful event possible.

Two Motor Coach trips were held in 2007, including a trip to the Spring Flower Show in March at the Bayside Expo Center in Boston and the hugely popular Boston Duck Tour held in May. This year, the Duck Tour was so popular that a second bus was added to accommodate everyone who attended.

The Department welcomed spring with the annual Easter Egg Hunt held on Saturday, March 31, 2007, at Wasserman Park. More than 300 children aged 2-10 participated in this family favorite. The event cosponsor, Merrimack Friends and Family, hosted an indoor bake sale and pictures with the Easter Bunny.

The Merrimack Skateboard Park, located on O'Gara Drive, is staffed and maintained by this Department and opened for its seventh season from April through October. Special hours were established in 2007 for BMX riders and Skateboarders.

Wasserman Park facilities were available for rent throughout the year for a variety of functions including retreats, family reunions, and company outings. Area schools visited the Park for school projects and end-of-the-year picnics. The Merrimack Girl Scouts held their annual Camp-O-Ree the weekend of May 18 - 20 and the Boy Scouts enjoyed their camp-out the weekend of June 15 - 17.

Lifeguards were on duty at Naticook Lake for public swimming from June through August. The water in Naticook Lake is tested weekly during the swimming season to ensure public safety. If the water is ever deemed unhealthy, a notice would be posted at the waterfront and on the Town's website.

Naticook Day Camp held four two-week sessions beginning June 25, 2007, through August 17, 2007. The Camp is fully accredited by the American Camping Association and boasts a 1:5 camper/staff ratio. Specially trained and qualified counselors were on-staff to provide campers with an enjoyable and safe summer filled with many fun activities.

The Merrimack Parks and Recreation Department maintains an extensive schedule of summer programs that includes activities for a variety of ages and interests. Some of these quality programs include: a certified Life-guarding Course, Youth Red Cross Swimming Lessons, Band Camp, O'Leary Basketball Camp, Adult and Youth Tennis Lessons, Volleyball Camp, and Soccer Camp.

For the seventh year in a row, the Department sponsored the weekly Summer Concert Series held at the Abbie Griffin Park Bandstand. In the event of rain, the concerts were held at the Merrimack Middle School cafeteria.

The 15<sup>th</sup> annual Halloween Hayride was held at Wasserman Park on Saturday, October 27, 2007. Heavy rains this year cancelled the horse-drawn wagons, but attendees were undeterred as they enjoyed a 'self guided' walk through the haunted fields. This worked out so well, in fact, this may become a new tradition for this popular fall family event. Many local non-profit groups provided homemade indoor refreshments and games and the 4H Group, Pups R Us, did another fantastic job on the Haunted House. A very special thank you to Robert Sullivan of the Parks and Recreation Department for all the extra hard work he puts in to 'haunting' the fields every October and to the Merrimack Parks and Recreation Committee for their involvement.

The 16<sup>th</sup> annual Holiday Parade, with the theme "All Creatures Great and Small" took place on Sunday, December 2, 2007. Thank you to our co-sponsor, the Merrimack Chamber of Commerce for all their help with this event. Special thanks to Tom Nutting, Alan Soucy, David and Jeff Kibbie of Custom Electric and Communications LLC; Rob Haas of Anheuser Busch Brewery; Bob Ellis of Stonebridge Benefits; and Mike Bonetti of Home Theater & Beyond for helping with the display and lighting Fraser Square. Our sincere gratitude and heartfelt thanks goes out to Santa and Mrs. Claus for sharing this very special time with us!

In December, the 13th annual Santa Calling Program delighted children pre-school through 2nd grade. Approximately 120 children received calls from Santa on December 18 and 19, 2007. Our special thanks to Santa's helpers: Bob Bergin, Ron Sloane, Chuck Poliquin, Dennis Cassie and Dick Roulx.

We would like to thank the following groups for their outstanding community and department support:

- Ruth Liberty for her help on the Summer Concert Series.
- Fran L'Heureux and Ruth Liberty for their work on the Candle Light Walk.
- Merrimack H. S. Class of 2007, who helped clean up the parks on Earth Day.
- Merrimack Girl Scouts and Boy Scouts for their many Community Service projects.
- Merrimack Conservation Commission for their help cleaning up the trails.
- Sno-Buds who groom the trails for cross-country skiing.

Department Goals for the year 2008 include, but are not limited to:

- Develop and implement a plan for expansion of our non-traditional programs, activities and other recreational opportunities.
- Offer a greater variety of bus trips.
- Offer a greater variety of summer programs.
- Implement changes to our Day Camp program to help meet the needs of families with children aged 13 – 15.
- Continue to pursue grant opportunities to help offset existing budgeted programs.
- Continue strategic planning process for Athletic Field Development and refurbishment.
- Continue our strategic planning process for the Playground Equipment Capital Reserve Fund.
- Develop a new Master Plan for Wasserman Park.
- Continue working with the Recreation Committee and MYA executive board to ensure better coordination of activities throughout Merrimack.

In closing, I would like to thank the Merrimack Town Council, Town Manager Keith Hickey, and the residents of Merrimack for your continued support.

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**Parks and Recreation Department**

Parks and Recreation Director Sherry Kalish, Maintenance Supervisor Robert Sullivan,  
Maintenance Assistant Patrick Davis, and Secretary Deb Courtemanche

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## **Merrimack Planning Board 2007 Annual Report**

**Submitted by Chairman Nelson Disco**

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The Merrimack Planning Board held forty regular meetings during 2007 primarily for the review of subdivision and site plans as well as the conditional use permit for the Chelsea Premium Outlet Mall. The Board reviewed and approved two residential development plans, which created a total of thirty conventional residential building lots, compared to twenty-five lots in 2006 and twenty-four lots in 2004. These subdivision approvals consisted of the twenty-four-lot Greenfield Farms subdivision on Pearson Road and a six lot Dennis High subdivision on Bedford Road. The Board also approved fifty-seven units of elderly housing on Route 3, adjacent to Horseshoe Pond. This approval also included ball field facilities on Manchester YMCA land on Wright Avenue near Horseshoe Pond. At year-end, a plan for 36 units of elderly housing on Railroad Avenue has been accepted for review.

The Planning Board approved seven commercial and four industrial and office site plans during the year. The major approved commercial plans were; a new 12,900 square foot CVS Pharmacy located in Connell's Shopping Center on Route 3, plans for a McDonald's restaurant to replace the former Taco Bell restaurant on Continental Boulevard, Tedeschi Foods Convenience Store on Route 3 and a revised plan for Tractor Supply in the Commons Shopping Plaza. The applicant withdrew expansion plans for the Merrimack Hotel, under review by the Board at the beginning of the year. Commercial sites under review by the Board at year end are; development of a shopping plaza and coffee shop (Starbuck's) at the site of the former Madden's restaurant, expansion of the Sawyer's Landing commercial building on Route 3, development of a day spa at the site of the former Levi Lowell's restaurant, and plans for conversion of the former Newick's restaurant to a facility for the Southern New Hampshire Medical Center.

Industrial and office building site plans reviewed and approved included: a 110,000 square foot office building on Manchester Street, a 60,647 square foot expansion of the GT Solar facility on Route 3, a 27,300 square foot expansion for Codem Systems on Continental Boulevard, and an expansion for Tech Inc. on Continental Boulevard. Approvals were granted for two home occupations and the Board granted eight waivers of full site plan review for minor changes to previously approved site plans. Members of the Planning Board worked with the Nashua Regional Planning Commission (NRPC) and the Souhegan River Local Advisory Commission on issues related to regional planning and watershed management and members attended several planning workshops and law lectures during the year.

Throughout 2007, the Planning Board, its consultant team and the Community Development Department staff devoted many hours to the review of the application for a Conditional Use Permit for the Outlet Village Shopping Center development at Exit 10 off of the F.E. Everett Turnpike. At the end of 2006 the Planning Board engaged the services of Taintor & Associates

to assist the Board in developing the criteria, and reviewing the application, for a conditional use permit under the ordinance. After several workshops and public hearings the Board adopted a set of requirements for the Conditional Use Permit in April. The Chelsea Properties Group submitted an application for a Conditional Use Permit in June and the Board accepted the application as complete in September. The application has completed a series of public hearing reviews and at year-end the Board is concluding the public hearing reviews of the application. If the Board approves the Conditional Use Permit, the applicant will then be able to submit a full site plan for Planning Board review and negotiate a development agreement with the Town.

The Planning Board reviewed and recommended the Town Council adopt a process for Zoning Ordinance amendments. Under the Town Charter, the Town Council may now make changes to the Zoning Ordinance. The Planning Board proposed no changes to the Zoning Ordinance in 2007.

The Town's Subdivision Regulations were amended during the year to clarify language and to provide greater protection from the effects of drainage runoff to downstream properties. Changes to incorporate EPA Phase II drainage requirements and new State shore land protection requirements into the Subdivision Regulations have not been made due to funding shortages in the Community Development Department. In April, Nelson Disco was reelected Chairman and Arthur (Pete) Gagnon was reelected Secretary to the Board. Mr. David McCray was appointed as the Town Council's Representative to the Planning Board, replacing Tom Koenig. Mr. McCray resigned in October and Mr. Thomas Mahon was appointed to be the Council's Representative.

Mr. Stephen Komisarek resigned from the Board in August and alternate member Mr. Alastair Millns was appointed to fill his position. Ms. Carol Ann Grondin Morrison also resigned in August and Mr. Tom Koenig was appointed to fill her position. Mr. William Boyd was appointed as an alternate member of the Board in September for a term ending in 2010. At the year-end, the Board consists of seven full members and three alternates (see list below).

Community Development Director Walter Warren, Planning and Zoning Administrator Nancy Larson, Planning and Zoning Assistant Stephen Lauren, Recording Secretary Zina Jordan, the clerical staff of the Community Development Department, engineering consultants, and the staff of the Merrimack Building and Health Division provided invaluable support to the Planning Board. The Department of Public Works, the Fire Department and the Nashua Regional Planning Commission also provided technical assistance to the Board. The team of Taintor & Associates provided special assistance with the review of the Conditional Use Permit for Chelsea Properties.

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#### **Planning Board Members**

Chairman Nelson Disco, Secretary Arthur (Pete) Gagnon, John Segedy, Stanley Bonislawski, Alastair Millns, Tom Koenig, Council Representative Thomas Mahon, Alternate Richard Jones, Alternate Matthew Sheppard, and Alternate William W. Boyd, III

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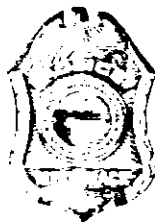
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# Merrimack Police Department 2007 Annual Report

Submitted by Chief of Police Michael R. Milligan

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**“Service to the Community”**



**“Commitment to Excellence”**

To the Honorable Town Council, Town Manager, and the Citizens of the Town of Merrimack, I hereby submit my report for the Merrimack Police Department for the period covering January 1, 2007, through December 31, 2007.

This report will identify the dedicated men and women who serve the Merrimack Community, activities that have taken place during the 2007 calendar year, and accomplishments that have occurred.

As I submit the Annual Report for the 2007 calendar year, your Police Department is looking toward the future. In any organization, a vision of the future is essential to the performance of the present. In order to plan effectively and to have the best interests of the agency in mind, input from every part of the organization and its stakeholders is critical. We work in partnership with many segments of our community and we pledge to never stop seeking solutions that will allow us to serve more effectively. It is the goal of the Merrimack Police Department to anticipate and prevent problems, to look at innovative solutions, and respond to issues with fairness, sensitivity, and compassion. As a community-oriented Police Department, we are always looking for ways to interact with the community and we recognize that our mission is, and will continue to be, service to the people of Merrimack, through protection of property and as guardians of the finest quality of life anywhere.

The Merrimack Police Department's members thank the Town Manager, Town Council, Town staff and, most of all, the citizens for their continued support. On behalf of the entire department, it is a great pleasure to serve you and we welcome visits to **YOUR** police station and the department's website [www.merrimackpd.org](http://www.merrimackpd.org)

Here is a list of current Merrimack Police Department programs for your review:

**Administrative:**

- Citizen's Police Academy
- Directed Patrol
- Honor Guard
- Merrimack Crimeline
- Officer Appraisal Program (Quality Control Program)
- Station Tours
- Walk-Along Program
- Welcome Home Servicemen

**General:**

- Bicycle Patrol
- "Disconnect the Violence" – Domestic Violence Awareness
- Home / Business Security Survey
- House Checks
- Neighborhood Crime Watch
- Operation Identification
- Self Defense / Rape Awareness Program
- Special Olympics Program
- Translator Program
- Vehicle Lock-Outs

**Seniors:**

- 55 Alive Driver Safety Classes
- Good Morning Merrimack
- Operation Safe Return
- Vial of Life

**Youth:**

- Baseball Trading Cards
- Child Safety Seat Check-up and Lending
- D.A.R.E. Program
- Halloween Safety and Fun Day
- School Partnership Program
  - School Resource Officer
  - Project Safeguard
  - Reading Program
  - Special Olympics Program

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## **Department Personnel**

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### **Chief of Police**

Michael R. Milligan

### **Patrol – Commanders**

Deputy Chief Mark E. Doyle – Patrol Commander

Captain Michael J. Dudash – Assistant Patrol Commander

Lt. Brian Boulay – Squad Commander

Lt. Richard Desmond – Squad Commander

Lt. Paul Poirier – Squad Commander

### **Patrol – Shift Supervisors**

Sgt. John Maille, Sgt. Daniel Edmonds, Sgt. Denise Roy, and Sgt. Dean Killkelley

### **Patrolmen**

Ofc. Michael Murray - School Resource Officer, Ofc. John Dudash, Ofc. Daniel Lindbom,  
Ofc. Edward Pane, Ofc. James Sullivan, Ofc. Theodore Dillon, Ofc. Gregory Walters,  
Ofc. Robert Kelleher, Ofc. Sean Cassell, Ofc. Brian Levesque, Ofc. William Vandersyde,  
Ofc. Eric Marquis, Ofc. Rick McKenzie, Ofc. Christopher Dowling, Ofc. Michael Marcotte,  
Ofc. Kenneth Macleod, Ofc. Chris Spillane, and Ofc. Sean McGuire

### **Animal Control Unit**

Elizabeth Fraser – Animal Control Officer

### **Special Police Officers**

S/O William McGowan, S/O Michael Goodie, S/O David Mercer, S/O William Gudzinowicz,  
S/O John Demyanovich, S/O Daniel Jacques, S/O John Pelletier, S/O Michael Poisson,  
S/O Timothy St. Cyr, and S/O Joseph Medeiros

### **School Crossing Guards**

Roy Ingerson, Ken Stimson Sr., and Arthur Ducharme

### **Criminal Investigation Unit**

Det./Lt. Lawrence Westholm – Unit Commander

Det. Scott Park, Det. Ken Stimson, Det. Matthew Tarleton,

Det. Joseph Goodridge, and Juv./Det. Dennis Foley

### **Administrative Services Division**

Captain Peter Albert – Unit Commander

Lt. Paul Trepaney – Prosecutor,

Officer Walter Kwiecinski/Off. Tom Prentice – Community Service Officers,

Jennifer Lavigne – Office Manager, Judy York – Records,

Holly Estey – Secretary to the Detective Unit, and Karen Costello – Records

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## Patrol Division

Submitted by Deputy Chief of Police Mark E. Doyle

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The Patrol Division of the Merrimack Police Department is comprised of professional law enforcement officers dedicated to working in partnership with the residential and business community of Merrimack to fight crime, reduce fear, and improve the quality of life.

Our Mission Statement sums up our Officer's commitment to the Citizens of Merrimack...

***"OUR PRIMARY MISSION IS TO ENFORCE THE LAWS OF SOCIETY, MAINTAIN ORDER WITHIN THE COMMUNITY, PROTECT LIFE AND PROPERTY AND TO ASSIST THE PUBLIC AT LARGE IN A MANNER CONSISTENT WITH THE RIGHTS AND DIGNITY OF ALL PERSONS AS PROVIDED FOR BY THE LAW UNDER THE CONSTITUTION OF THE UNITED STATES AND THE STATE OF NEW HAMPSHIRE."***

We also believe strongly in our philosophy...

***"SERVICE TO THE COMMUNITY / COMMITMENT TO EXCELLENCE"***

Your Police Department will continue to work hard to meet these goals and provide the highest level of service.

Your Patrol Division patrols the Town of Merrimack 24 hours each day, 365 days each year. The principles upon which we base our policing are rooted in our belief that the protection of human life is our highest priority. We will demonstrate integrity and honor in all of our actions. Our efforts to address neighborhood problems will be based on forming a partnership with the community. We look forward to the future and to serving the citizens of Merrimack in every way we can.

During 2007, your Police Department responded to 28,307 requests for police service. The following is a summary of those calls:

Request for Service by Beats				Request for Service by Time of Day			
	2005	2006	2007		2005	2006	2007
Beat #1	3,219	6,842	7,375	0700 – 1500	5,321	11,516	11,692
Beat #2	3,704	6,052	6,734	1500 – 2300	5,240	10,429	11,179
Beat #3	3,687	7,181	7,798	2300 – 0700	<u>2,255</u>	<u>4,016</u>	<u>5,436</u>
Beat #4	2,206	5,010	5,328		12,816	25,961	28,307
Other	N/A	876	1,072				

### Offenses

	2006	2007
Homicide	0	0
Kidnapping	1	0
Aggravated Felonious Sexual Assault	12	5
Sex Offenses	2	4
Robbery	2	1
Assault - Aggravated	1	1
Assault - Simple	108	91
Assault - Criminal Threatening	24	38
Arson	1	2
Burglary - Business	11	24
Burglary - Dwelling	19	28
Theft	208	200
M/V Theft	11	12
Counterfeiting	3	3
Forgery	2	0
Fraud	74	98
Stolen Property	3	1
Criminal Mischief	509	467
Narcotics Offenses	116	79
Domestics	203	165
Prostitution	0	0
Alcohol Offenses	51	48
Weapons Offenses	31	16
Disorderly Conduct	180	240
Juvenile	30	59
O.U.I.L.	44	77

### Motor Vehicle Accident Summary

	2005	2006	2007
Fatal Accidents	0	0	1
Personal Injury Accidents	101	56	49
Property Damage Accidents	563	511	521
Non-Investigated Accidents	<u>37</u>	<u>19</u>	<u>26</u>
	701	586	597

### Motor Vehicle Enforcement Summary

	2005	2006	2007
Motor Vehicle Summons	640	736	787
Defective Equipment Tags Issued	519	688	1,092
Traffic Warnings Issued	<u>1,755</u>	<u>1,898</u>	<u>7,991</u>
	2,914	3,322	9,870

### Other Police Activity

	2005	2006	2007
Ambulance Assists	815	665	1,328
Bomb Threats	3	1	1
Fire Department Assists	591	806	792
Missing Persons	42	20	44
House Checks	232	340	265
Unsecured Premises	189	212	266
Good Morning Calls	2,000	3,504	2,880
Motor Vehicle Lockouts	237	358	386
Alarms	732	680	950
Police Information	905	1,108	1,211
Assist the Public	1,802	1,564	1,559
Fingerprints	27	227	206
911 Abandon Calls	442	548	495
Civil Standby	87	90	67
VIN Verification	334	170	186
Car Seat Checks	N/A	N/A	33

### **“Drive Defensively at all Times”**

Traffic accidents are more likely to occur in the Town of Merrimack between the hours of:

7:00 AM – 3:00 PM	=	340
3:00 PM – 11:00 PM	=	284
11:00 PM – 7:00 AM	=	99

During 2007, between the hours listed above, a total of **723** traffic accidents occurred within our Town.

### **C.O.P.S. Unit**

The COPS Unit acts as an extension of the already implemented Directed Patrol Program. If an officer investigating a particular crime identifies a suspect or problem area which may call for high visibility, plain clothes, or long-term attention, he obtains as much information as possible about the problem, develops a plan of attack, and calls upon the COPS Unit for assistance. Together, an operational plan is developed and initiated. All efforts are made to get the sector or investigating officer involved in the development of how the investigation should be handled, the best method of deployment, and the actual carrying out of the investigation. With the assistance of this proactive unit stressing aggressive enforcement, intelligence gathering, and flexibility, the sector officer is now able to identify the problem, create a solution and see the investigation through to fruition.

Since its inception, the COPS Unit has proven to be a very a unique and effective training source for not only our new officers but for our veteran officers as well. Each officer assigned so far has learned how to write Search Warrants, and their Supporting Affidavits, utilize the undercover transmitters and wires, and conduct standing and moving surveillance. Each officer assigned has received their own One-Party Consent to monitor both phone calls and body wires from the appropriate County Attorney and is familiar with the department's utilization and documentation of C.I.s (Confidential Informants).

In addition to the training aspect, the Unit has worked directly with the Criminal Bureau assisting with a number of investigations including Narcotics Investigations, and has located suspects and witnesses in multiple criminal cases. The COPS Unit also continues to assist the Uniform Patrol Division on a daily basis working as an extension of the division.

### **School Resource Officer**

The School Resource Officer (SRO) is primarily responsible for working within the school system as a law enforcement officer. His role also involves promoting a safe and drug-free environment while building positive relationships between students, faculty, and the police. The SRO must be motivated to work with youth and have the ability to gain the respect of adolescents and teenagers while holding them accountable for their actions. The SRO must have the unique ability to perform the functions of a law enforcement officer, educator, and counselor while becoming an integral member of the school community. The following is a breakdown of the School Resource Officer's activity:

<b>Activity</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>
Calls for Service	355	327	441
Incident Reports	49	58	73
Arrests	6	13	17
Accident Reports	0	6	9
Theft Reports MV/Other	11	24	33
Criminal Mischief	6	9	8
Assaults	2	8	5
Weapons Confiscated	13	10	11
Drugs Confiscated	1	5	12
Racial Incidents	0	0	0
Court Appearances	3	5	4
Possession of Tobacco Products	24	20	21
<b>Educational</b>			
Counseling Sessions w/Students	322	259	541
Counseling Session w/Parents	62	103	136
Classroom Lectures	50	38	41
Professional Development Programs	0	0	0

**Educational (Cont.)**

Truancy	0	8	23
Agency Referrals	4	4	3
Meetings Attended	35	40	29
School Events Attended	28	19	21
Hearings: Suspension/Expulsion	0	0	0
Meetings/Contacts With Juvenile Service Officer	22	37	19

**Animal Control**

Our Animal Control Officer (ACO), Elizabeth Fraser, has been busy responding to a variety of domestic and wildlife-related calls for service in 2007. As a support service to the Patrol Division, ACO Fraser continues to provide valuable assistance to our officers and offers many services to the Community. Some of these include wildlife rescue and handling, and locating the owners of domestic animals and strays reported by our citizens. Here is a summary of your Animal Control Officer's activity for 2007.

ACO Fraser has set up static displays for guests at the Police Department's annual open house and provided an informational presentation at the Citizen's Academy which included information about wildlife and domestic animal laws, wildlife safety, rabies information and prevention, and West Nile and EEE virus information and prevention. In addition, ACO Fraser conducted animal safety presentations to elementary students in the Merrimack schools.

	2005	2006	2007
Cruelty Reports	18	15	4
Bites Reported	20	25	24
Abates Served	12	20	26
Running at Large	325	270	262
Nuisance Offense	56	42	39
Vicious Offense	16	20	1
Summons Served	107	71	128
Stray Farm Animals	10	9	4
Wildlife Calls	257	190	117
Dogs Impounded	82	60	n/a*
Dogs Released to Owners	75	57	39
Dogs Adopted	1	0	0
Dogs Released to Animal Rescue League	6	2	37
Cats Miscellaneous	13	24	21

*\*Dogs are now transported and housed at the Animal Rescue League in Bedford, N.H.*



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**Prosecutor's/Legal Division**  
**Submitted by Prosecutor Lt. Paul Trepaney**

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**Motor Vehicle Activity**

	<b>2006</b>	<b>2007</b>
Speed	112	120
Uninspected	6	12
Unregistered	20	20
Financial Responsibility	16	17
Revocation/Suspension	41	52
O.U.I.L.	48	84
No Valid License	28	29
Stop Sign	5	8
Traffic Light	6	6
Solid Line	3	9
School Bus Violations	2	7
Change of Address	0	0
Reckless Operation	14	15
Miscellaneous Violations	110	127

**Criminal Activity**

	<b>2006</b>	<b>2007</b>
Criminal Trespass	10	11
Criminal Mischief	39	30
Assault / Reckless Conduct	65	81
Animal Complaints	2	2
Resisting Arrest	9	15
Drug Cases	89	112
Disorderly Conduct	18	11
Possession of Alcohol	50	92
Theft	39	39
Miscellaneous	10	5

**Felonies**

Indicted by Grand Jury	42	51
Probable Cause	33	45

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## **Criminal Investigations Unit**

**Submitted by Detective Lt. Lawrence Westholm**

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The Criminal Investigations Unit for the Merrimack Police Department continues to be very busy as the make-up of the Town continues to change. The area population continues to grow and with that we see an increase in the seriousness of the crimes that we investigate. The Division continues to provide support to the Patrol Division, who has the primary duty to answer emergencies in a timely fashion. The Detective Division investigates crimes and cases that are sensitive in nature, require a lot of time, and lead the Department outside its jurisdiction. The motto "Criminals have no boundaries" stands true. This Unit has investigated crimes connected in every State in this union and now sees crime connected with other countries. The major reason for this increase is in the area of internet fraud. The internet has provided the opportunity for immense information gathering. Unfortunately, there are many people in "cyberspace" who have taken this as their opportunity to commit crimes. We urge all Merrimack residents to be extremely careful before giving out vital information via the internet. No matter how secure the websites say they are, there is always someone who can penetrate those security safeguards. Please guard your vital statistics carefully.

Major investigations range from major theft/embezzlement cases to aggravated assaults. The Division is proud to have successfully cleared several high-profile cases during the year. These cases included over fifty acts of criminal mischief/vandalism at an apartment/condo complex. An adult and a juvenile were arrested and charged with the crimes. Another involved three subjects passing fraudulent traveler's checks at a local restaurant, getting a free meal and the change. The main culprit in this case has been charged.

The Criminal Investigations Bureau consists of Criminal, Juvenile, and Narcotics Investigative Units with five Detectives and a Detective Lieutenant, who serves as the unit commander. Three of the Detectives are assigned to criminal investigations. These are cases that typically deal with adults that have committed "Part 1" crimes; i.e., Thefts, Assaults, Robberies, Burglaries, Frauds and Sexual Assaults. One of the three criminal Detectives has been given the added responsibility to monitor unlawful drug activity within the Town. This Detective then works closely with the newly created COPS Unit to thoroughly investigate these activities. Another Detective is strictly assigned to investigate all juvenile-related offenses. These investigations include delinquent acts (crimes committed by juveniles) and C.H.I.N.S. (children that need services, such as, behavioral areas). The fifth Detective, who once worked strictly narcotics, has now been assigned other tasks due to a heavy caseload in prosecution and juvenile. This Detective has been assigned to be the liaison to the County Attorney and will refer all felonies, handle all Child Advocacy Center (CAC) interviews, and will assist the prosecuting Lieutenant.

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## NIU (Narcotics Investigation Unit)

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The Narcotics Unit (NIU)/COPS Unit is working very hard in the fight against drugs. Merrimack is starting to see inner-city dealers that have been pushed out of the cities and into the suburbs. These dealers feel comfort in smaller towns. The Department needs your help to combat this type of activity. We urge the citizens of Merrimack to report anything they feel is suspicious. The littlest detail could be the break we are looking for. The following is a summary of our NIU/COPS Activity for 2007:

### Arrests

Possession of a Controlled Drug	5
Possession w/Intent to Distribute	4
Indecent Exposure	1
Criminal Liability for Conduct of Another	2
Attempted Robbery	1
Prowling	1
Resisting Arrest	1

### Arrests on Warrants

Possession of Psilocybin Mushrooms	1
Habitual Offender	1
Sale of Narcotic Drug (Heroin)	1
Operating After Suspension	1
Sale of Marijuana	2
Sale of Narcotic Drug (Cocaine)	1

### Protective Custody

Alcohol Offenses	1
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### Search Warrants

Effectuated	1
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### Property Seized

2.6 lbs of Marijuana  
\$6,400.00 US currency  
Drug Paraphernalia

## DEPARTMENT 2007 DRUG ARRESTS

### January

Possession Control Drug	4
Possession w/intent to sell	2

### February

Possession Control Drug	3
Possession Drug Paraphernalia	1

### March

Possession Control Drug	4
Possession Drug Paraphernalia	3

### April

Possession Control Drug	1
Possession Unlawful Script	2

### May

Possession Control Drug	6
Possession Drug Paraphernalia	2

### June

Possession Control Drug	5
Possession Drug Paraphernalia	1

### July

Possession Control Drug	5
Possession Drug Paraphernalia	1

### August

Possession Control Drug	1
Possession w/intent/sell	1
Possession Drug Paraphernalia	1

### September

Possession Control Drug	2
Possession Drug Paraphernalia	2

### October

Possession Control Drug	9
Possession Drug Paraphernalia	4

### November

Possession Control Drug	5
Possession Unlawful Script	1

### December

Possession Control Drug	5
Possession Drug Paraphernalia	2

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## Juvenile Division

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One of the busiest Officers in the Department is our Juvenile Officer. During the past few years, we've added duties to the position, including the prosecution of Juvenile cases. We found that this was too much for one person to handle. It was not unusual to have the Detective in court for two days or more. One of the Detectives who primarily investigated Narcotics is now assigned as the full-time juvenile prosecutor and assists with all CAC interviews. CAC (Child Advocacy Center), which is in its third year, is located in Nashua and handles all sexual or physical abuse cases involving minor children. Since January 2006, the center has conducted 53 forensic interviews (Merrimack cases) with potential victims. This is a very difficult job to perform and the center has saved hundreds of hours for the Division while minimizing the trauma to the victim.

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## **Administrative Services Division**

**Submitted by Captain Peter F. Albert-Unit Commander**

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The Merrimack Police Department has, over the years, instituted many community-policing programs that have helped make our agency one of the State's finest. Our Chief, Michael Milligan, has pledged to continue our community outreach programs and continue to strive to serve the community of Merrimack in the very best way we can.

### **Sample Listing of Available Community Service Programs**

Neighborhood Crime Watch	Bicycle Safety
Stranger Awareness	School Bus Safety
Child Abuse	Highway Safety
Theft and Shoplifting	Emergency Response and Liability
Home and Business Security Surveys	Babysitter Safety
Drug and Alcohol Abuse	Halloween Safety
"Operation House Check"	Station Tours
"Good Morning" Program	"Operation Identification"
Rape Awareness/Self-Defense	Child Safety Seat Loan Program
"Operation Safe Return"	"Disconnect the Violence"
Child Safety Seat Check-Up	Citizen's Police Academy

### **How We Kept Busy During 2007**

Our Community Policing also offers a wide variety of programs to the public. This past year, the Merrimack Police Department offered seminars in Internet Safety and Awareness, Project Safeguard, Woman's Self-Defense and Rape Awareness, Home Security and Neighborhood Watch Programs, and Senior Scams and Fraud. Also, we are able to offer to the public the opportunity to have a car seat checked for proper installation or assist in the installation of a new car seat. We also participated with AARP with their 55 Alive Driver Safety Program.

We continued our reading program with 1<sup>st</sup> - 3<sup>rd</sup> graders and spoke with elementary grade students and preschools regarding 911, Stranger-Danger, and Consequences for Your Actions. We participated with the Junior High and High School students in Project Safeguard teaching Internet Safety and making available DWI glasses. These glasses simulate impairment and show the student the effects of drinking and driving. We have also assisted the High School in their discussions on Search and Seizure, Criminal Justice, and the judicial process in court.

In addition to participating in our schools and community, we also work with other organizations within the community. We also participated in various events around our community, such as the Library Festival, Merrimack Business Expo, coordinated the Senior Fair at the Adult Community Center this fall, and fingerprinted children during Breakfast with Santa, which was sponsored by the Knights of Columbus. We continue to serve on the board of Crimeline as well as the Drug Advisory Council, to name a few.

Each year, we host our Annual Open House where the community can come to the police station and visit various displays and tour your Police Department. We also host a Halloween Fun Day at Wasserman Park where the community is invited to share in a fun family day.

The Merrimack Police Department is also proud to note that the 10th session of our acclaimed "Citizen's Police Academy" graduated this past fall. That brings the number of graduates of our Academy to approximately 147 citizens. Our Citizen's Police Academy Program allows the citizens of Merrimack an opportunity to learn more about their Police Department and all it has to offer as well as an opportunity to become more familiar with the officers that serve their needs. The Academy classes currently run once each year in the fall.

### **Career Development**

The Merrimack Police Department continues to make training a high priority. It has been shown that a well-trained police force is directly linked to professionalism. It is our goal to continue to present to the community a well-trained and professional staff.

The New Hampshire Police Standards and Training Council has been our primary source for training, however, other outside agencies have supplemented training resources. The New Hampshire Local Government Center has provided a number of in-service training sessions, including the Defensive Driving "Skid School".

### **Officers Received the Following Training Courses for 2007:**

First Line Supervision	Spanish for Law Enforcement
Police Prosecutor	Crime Prevention and Deterrence
Coaching and Opportunity	Basic Drug Investigations
Police Prosecutor: Expert Witness	Law Enforcement Photography
Firearms Combat Skills Builder	Legal Review
Traffic Engineering for Police	Gang Training Seminar
Traffic Crash Reconstruction	Criminal Street Gang Investigations
Handling Calls Involving the Mentally Ill	Online Computer Resources Investigations
Fictitious Identification	Automated Booking and Case Management
Intro to Computer Crime	NH Highway Safety Seminar
Community Crime Prevention Day	Sex Crimes Investigations
Supervising Counter-Drug Operations	Courtroom Testimony
Firearms Instructor	Mountain Bike Training
Remote Case Reviewer Training	Clandestine Laboratory Investigations
Amber Alert Investigative Strategies	Police Motorcycle Certification School
Immigration Law Training	Interviews and Interrogations
Advanced Report Writing	Crime Scene Processing
Background Investigations	Field Training Officer School
Fraud Investigations	Highway Stops and the Drug Trafficker

**Officers Received the Following Training Courses for 2007 (Cont.):**

Hostage Negotiations	Blast Investigation Training
DARE School	Analyzing Digital Data
Domestic Violence Forms Class	Basic Defensive Tactics
Stevens Advanced Driver Training	NH Juvenile Justice Conference
AFIS / LiveScan Fingerprint Training	Domestic Drug Interdiction
Asset Forfeiture Seminar	Warrants and Extradition Process
Clandestine Laboratory Investigations	

It should be noted that most of these courses were attended by 1 or 2 officers at a time and the Department strives to get each officer into each of these various classes over the course of a few years. These courses do not include such training as Intoxilyzer recertification and other recertifications as required by the State, such as Firearms and Use of Force, Taser, O.C. Pepper Spray, Handcuffing, Baton, CPR, and Physical Fitness Testing, in which all officers must attend and successfully complete. Intoxilyzer recertification was 63 hours and each officer was required to qualify and train with his or her service weapon and, in some cases, with a rifle. The total hours of training for Firearms-related training programs were approximately 768. Taser training was also covered, and 128 hours of in-house Taser training was administered. In-house roll call training, which is training given to each squad by their respective squad commanders and usually occurs prior to their shift, was approximately 117 hours. All sworn officers also completed an 8 hour Defensive Driving class sponsored by the New Hampshire Local Government Center. The total number of hours our officer engaged in training this past year was 5,539 hours. Every Officer, including Part-Time Officers, complied with the State-Mandated minimum training requirements.

During 2007, the following officers graduated from the New Hampshire Police Standards and Training Council's Full-time Academy:

*Officer Michael Marcotte*

*Officer Richard McKenzie*

*Officer William Vandersyde*

The aforementioned officers had been hired from the Department's Part-Time Officer Unit. Our Department had four Part-Time officers graduate from the Police Standards and Training Part-Time Academy:

*Special Officer Daniel Jacques*

*Special Officer William Gudzinowicz*

*Special Officer Joseph Medieros*

*Special Officer Michael Poisson*

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## **Merrimack Public Safety Dispatch Center**

**Submitted by Captain Peter F. Albert-Unit Commander**

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The Merrimack Public Safety Dispatch Center continued to provide outstanding service to the community with a caring, comforting, and professional staff of supervisors and public safety communications specialists.

It has been a rewarding year in Communications as the center has continued to move forward. Several equipment upgrades have been completed to allow our staff the opportunity to work in the regions finest center with the latest technology and for that we are grateful. During the past year the "SILENT NIGHT" alarm panel was installed and we are attempting to change over all the accounts from the Keltron panel. The new Alarm Receiver is more advanced and far more capable of receiving the more current and updated alarm signals from both business and residential accounts. For more information on our Alarm receiving capabilities, contact our Communications Center at (603) 424-3774.

We strive to provide a professional setting and quality Communications center for our employees and quality service for the Town of Merrimack. Our staff is made up of hardworking specialists who are led by two veteran supervisors, who have been instrumental in moving the Division forward in terms of Technology and responsiveness to the Community's needs. The Town of Merrimack can be assured that when emergency services are needed, a staff of well-trained and professional specialists is there to assist in any way they can. I would like to thank them for their hard work and dedication.

I wish to thank Police Chief Michael Milligan, Fire Chief Michael Currier, and all of our Department Heads for their continued support. I also wish to thank the Town Council and Town Manager for their continued support, which allows us to operate at the level expected by the citizens of Merrimack.

Just a quick word regarding 9-1-1...We strongly encourage everyone who has an emergency situation to dial 9-1-1. Remember; always stay on the line with the 9-1-1 operator until they tell you it is OK to hang up!

### **Activity During 2007**

	<b>2006</b>	<b>2007</b>
Calls for Service	15,543	17,329
Alarms Answered	676	764
Good Morning Calls	3,504	2,280
Fingerprint Requests	229	205

**Thank You Merrimack and Be Safe!**



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# **Department of Public Works 2007 Annual Report**

**Submitted by Director of Public Works and Engineering Edward L. Chase, P.E.**

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The Department of Public Works had a very productive year in 2007. The "Mothers Day" flood in 2006, as well as the spring of 2007 flood, damaged a number of Town roads and infrastructure. Public Works staff responded to restore the damaged infrastructure, coordinating efforts with FEMA and NHDOT in order to maximize the amount of State and Federal funding for our losses.

Given the expiration of the EPA Wastewater Permit in June 2006, a number of improvements to the existing Wastewater Treatment Plant were required in order to comply with the new EPA Wastewater discharge parameters. Plans and contract documents were prepared for Phase I improvements to the plant. Following the public bid period, a construction contract for approximately \$4.6 million was approved, with funding from the Sewer Surplus (no impact on property taxes). This project was completed by September 2007. The new improvements to the Wastewater Treatment Plant are performing very well; odors have been drastically reduced; and the Town is in compliance with the new EPA Wastewater Permit.

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## **Administration/Engineering Accomplishments**

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- Administered construction contracts for Twin Bridge Park-Pedestrian Bridge, Bedford Road Bridge, and Route 3 sidewalk/signals at Connell Plaza.
- Administered engineering contracts for Route 3 sidewalk, Bedford Road Bridge, Reeds Ferry Sanitary Sewer and Drainage, Route 3/Henry Clay Drive intersection, Tinker Road reconstruction, Bambi/Silver Doe Drainage Improvements, Forsythia/JoEllen Drainage Improvements, and sanitary sewer interceptor rehabilitation.
- Technical advisor to the Merrimack Planning Board.
- Coordinated the activities/reporting for the EPA Phase II Storm Water Regulations.
- Managed Town wide Drainage Study.
- Managed the G.I.S. Program for the Town.

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## **Highway Division Accomplishments**

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The Highway Division is responsible for maintaining over 165 miles of local roadways and fourteen bridges. Duties of the Highway Division include snow removal and ice control, roadside maintenance, pavement maintenance, drainage maintenance, road and drainage construction, bridge maintenance, supervision of contract work, inspection services, and many other miscellaneous projects that occur throughout the year.

Weather was the major story for the Highway Division in 2007. The year began with a delayed winter that continued until final snowfall on April 16, and included the January ice storm. April brought another flood to the Town, rivaling the Mother's Day flood of 2006. Winter hit early and often in the late part of 2007, resulting in a new record for snowfall amount in the month of December.

Specific accomplishments for 2007 include:

- More than 2,000 man hours were spent providing emergency service during and making repairs after the April flooding. Tasks included delivering sand to residents for sandbags, monitoring and closing roads, and repairing the damage caused by the flooding.
- Cleaned and inspected the Town's catch basins
- Graded and maintained the Town's 24 gravel roads
- Completed roadside mowing and tree trimming to improve line of sight for motorists and open up street/regulatory signs
- Wrote bid specifications and managed project for traffic signal upgrades to LED lights which will save on electricity costs
- Managed upgrade of lighting at the highway garage to energy efficient fluorescent bulbs
- Implemented a pavement management program for the Department; inspected each of the Town's 452 roads for surface distresses
- Striped all crosswalks, stop bars, lane dividers, and marked 60% of the catch basin locations
- Cleaned up roadside litter in spring
- Set up and cleaned up apparatus for the April election in each of the three voting locations
- Provided labor to other Divisions as needed including Solid Waste Disposal, Equipment Maintenance, and Parks Maintenance
- Provided support for Town celebrations (July 4 and Fall festival)
- Performed sidewalk and parking area improvements at Town Hall to comply with ADA requirements
- Managed contractor street sweeping operations Town wide and performed smaller sweeping operations as needed
- Managed contractor resurfacing/reconstruction of more than 5 miles of road on fifteen streets (Woodbury Street, Star Drive, Smith Road, Level Street, Baboosic Lake Road; Davis Road, Wilson Hill Road, Candy Lane, Laurel Street, Cross Street, Northwood Drive, Acacia Street, Craig Drive, Brookfield Drive, and Bradford Drive)
- Performed shoulder leveling (shoulder gravel) operations on the newly paved roads and other areas as needed

- Performed structural repairs to McGaw Bridge Road Bridge and the cantilever sidewalk leading to the Chamberlain Bridge
- Reconstructed spreader rack to function as a cold storage building
- Removed soil from Bishop Field to improve parking area
- Performed drainage repairs/improvements Town wide including addition/replacement of catch basins at Windover Lane and Fields Farm Road; swale repairs at Mill Street, Madeline Bennett Way, Naticook Road, and DW Drive; culvert repairs/replacements at Baboosic Lake Road, 80 Acres Conservation Area, Country Club Lane, Level Street, Rennie Road, Wilson Hill Road, and Craftsman Lane
- Maintained beaver screens at Naticook Road, Lyons Road, Bean Road, and Mast Road to keep drainage functioning. Fabricated and installed "beaver deceiver" device to reduce maintenance efforts at Naticook Road location
- Performed traffic control services for Highway Division contractors
- Assisted with the Town auction activities
- Issued and inspected the work from 65 Right of Way Permits to contractors requiring work in the Town R.O.W.
- Inspected for and granted 20 Certificates of Occupancy.
- Inspected seven active subdivision projects being constructed by developers to assure quality construction methods, complying with Town standards.
- Managed the pavement marking contract, painting all yellow lines in Town and ½ of the white lines.
- Weekly safety training meetings
- Continued participation in the UNH Technology Transfer Center training program. Progress in this program is classified by four achievement levels: Roads Scholar I, Roads Scholar II, Senior Roads Scholar, and Master Roads Scholar. The following Highway Division employees have achieved certificates as follows: Roads Scholar I – Robert Burley, Steven Curtis, Scott Daley, Kyle Fox, Robert Golemo, Lou LaPointe, Jake Stevens, John Trythall; Roads Scholar II – Ernie Doucette, Larry Gay, Lenny Heath, Wayne Lombard, Dean Stearns; Senior Roads Scholar – Jason Kimball, Robert Lovering; Master Roads Scholar – Bruce Moreau, Jeff Strong

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#### **Parks Maintenance Division Accomplishments**

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The Parks Maintenance Division is responsible for maintaining 4 Town parks, 4 burial grounds, 2 boat ramps, approximately 50 acres of athletic field, the grounds of 3 municipal facilities and other Town open spaces. The division has 5 full time staff and 6 seasonal temporary workers. We also administer the Operation Brightside summer youth employment program, which is

funded by a grant from Anheuser-Busch. Additionally, we receive many hours of volunteer labor, for which we are very grateful.

Flooding again washed away the trails along Baboosic Brook in Twin Bridge Park this past spring, albeit not as badly as during the Mother's Day floods of 2006. Consequently, it took us less time to effect repairs. Progress was made in the replacement of the bridge destroyed in 2006, with the late season removal of trees in anticipation of the installation of a new bridge starting in the spring of 2008. Despite the temporary, weather related setback in our schedule, and in addition to our normal maintenance duties, Parks Maintenance accomplished the following projects during 2007:

Parks Maintenance personnel are an integral part of the Highway Division's winter maintenance crew. When we are not plowing and sanding, Parks' staff clear brush, cut dead trees, and build signs and other appurtenances for Town open spaces. Last winter we had enough time between storms to build quite a number of things, including 6 picnic tables and 2 prototype park benches. The benches were put out at Kids Kove to check their durability. We also built and installed a prototype sign to mark the west entrance to Veterans Memorial park, and made more than a dozen trail marker signs for the Horse Hill Nature Preserve Subcommittee to install on the nature preserve's trail system.

Considerable progress was made in the development of Bishop Field. Most notably, Parks Maintenance installed a 380' section of Town standard fence to protect the field from encroaching cars, Operation Brightside removed a large quantity of brush in opening up the area between the parking lot and Madeline Bennett Drive, and we have started to shape up what will be the lawn areas. The planned irrigation system for Bishop Field was bid and construction has begun, with completion scheduled for spring of this year.

Veterans Memorial Park had a 160' section of Town standard fencing installed to keep cars from parking in the woods by one of the main entrance parking lots. Also at Veterans Memorial Park, we finished the year working at the west entrance site of the Warriner Memorial Playground. So far we've removed the old playground equipment and built a retaining wall to hold the cushioning material for new play equipment to be installed this year.

Parks Maintenance did the site work at the new memorial honoring Timothy Gibson. This field has been dedicated as the Timothy Gibson Memorial Sports Complex.

Three locations were brought into compliance with the Americans with Disabilities Act (ADA) last year – the Timothy Gibson Memorial Sports Complex, Martel Field, and the MYA building in Twin Bridge Park.

Parks Maintenance supported the volunteer effort to put sealer on the Kids Kove playground in Twin Bridge Park. Some much needed drainage work was done to Bise Field, also located in Twin Bridge Park. Approximately 220' of drainage pipe was installed behind the outfield fence

to alleviate a chronic wet spot in right field. Another athletic field improvement was the midsummer installation of sod in the center section of Reeds Ferry Field #3.

A combination of Operation Brightside, Highway Division, and Parks Maintenance labor was used to restore the last intact section of Old Kings Highway that passes through the southeast corner of Horse Hill Nature Preserve. We also erected a Town standard sign to mark the Amherst Road parking access to Horse Hill Nature Preserve.

In addition to clearing brush at Bishop Field and along Old Kings Highway as previously mentioned, operation Brightside staff painted the fence installed the year before last at Twardosky Field, painted out graffiti at the Depot Street boat ramp and other places, and thoroughly cleaned up the Kids Kove and Warriner playgrounds. They also revisited several of their project sites from previous years to spruce them up.

Last year, Parks Maintenance again coordinated the planting of the park entrance planter boxes by the Merrimack Garden Club, and the Garden Club again took full responsibility for designing the plantings and maintaining them throughout the summer. The Garden Club's efforts are totally responsible for adding the colorful curb appeal visitors have grown to expect in our parks.

This year we hope to be able to turn our attention to some long deferred maintenance of parks structures such as dugouts and sheds, while we continue to try to improve maintenance efficiencies, promote the donation of volunteer labor, standardize the appearance of signage and other hardscape elements, and rebuild and expand amenities, particularly for those seeking passive recreational opportunities.

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#### **Equipment Maintenance Division Accomplishments**

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Equipment Maintenance maintains and repairs a fleet of approximately 231 units. These units are assigned to fire, police, public works and Town hall departments. Many of these units have extra mounted equipment, generating plants on fire equipment, sanders and plows on public works equipment. Almost all have emergency lighting and warning systems. Many of these are installed and repaired by this division. We place emphasis on preventive work resulting in reduced breakdown and costly repairs. All emergency vehicles get a complete state inspection with every oil change to ensure response readiness. This preventive outlook also provides our equipment a longer lifespan. We recycle police vehicles after 110,000 to 120,000 miles and the vehicles are reassigned to work as transportation for various Town employees, Fire Inspector, Building Inspector, and Park Supervisor.

In addition to providing regular maintenance and repairs, the following was accomplished:

- Rebuilt the front and rear suspension on the Peterbuilt road tractor for the Transfer Station.
- Set-up new police cruisers with equipment, radios and warning lights.
- Assisted with the purchase and set-up of new rescue truck for Fire Department.

- Performed 172 State inspections on Town vehicles.
- Completed 4679 repair orders on Town vehicles.
- Assisted Highway Division with winter snowplowing duties.
- Two (2) Mechanics received additional training on winter operations relating to maintenance; Two (2) Mechanics received training on spreader calibration.

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#### **Building and Grounds Division Accomplishments**

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Coordinated energy retrofit in conjunction with PSNH Smart Start program for energy savings in Town Hall and Police Station.

- Maintained bandstand & grounds at Abbie Griffin Memorial Park
- Maintained buildings and grounds at the municipal office complex and Police Station.
- Provided maintenance at John O'Leary Adult Center.
- Coordinated flood damage repair at Police Station and installed a basement sill pumping system.
- Supported concerts and functions at Abbie Griffin Memorial Park, including Business expo, candlelight walk and the Christmas tree lighting ceremony.
- Plowed and sanded parking lots of the municipal complex, Police Station, Library, MYA building, and the John O'Leary Adult Center and Congregational Church.
- Maintained and planted additional flowers in annual and perennial flower beds.
- Coordinated contractor functions and participated in building of Timothy Gibson Memorial.

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#### **Solid Waste and Recycling Division Accomplishments**

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The Transfer Station/Recycling Facility continues to be a very busy area. We collected and transported approximately 9,500 tons of municipal solid waste. We recycled approximately 1,800 tons of recyclables including cardboard, newspaper, tin can, aluminum cans, plastic, glass, mixed paper, scrap metal, and tires. We also collected and composted approximately 4,500 cubic yards of yard waste for distribution to residents, and to be used as a supplement in topsoil which was used by the Highway Division. Other highlights are as follows:

- Assembled and distributed to residents a new user guide to the Transfer Station and Recycling Facility.
- Implemented a new fee structure for disposal of tires, propane tanks, electronics, refrigerators and air conditioners.
- Provided extended hours of operation during the summer months on Thursday evenings from 4:00 PM – 7:00 PM.

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### **Wastewater Division Accomplishments**

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- The Merrimack Wastewater Treatment Facility treated approximately 1 billion gallons of wastewater with 98.6% removal of biochemical oxygen demand and 97.6% removal of suspended solids.
- We received and treated nearly 6 million gallons of septage from Merrimack and the communities of Hollis, Amherst, Brookline, Mt. Vernon, and Wilton for revenues of approximately \$285,000.
- The \$4.6 Million Phase 1 Upgrade Project at the Wastewater Treatment Plant began in April 2006 and has recently been completed. These improvements include a new Septage Receiving Facility; a new Primary Clarifier; improvements to the aeration system and removal of the Trickling Filter, a major offsite odor source; instrumentation for process monitoring; and new secondary sludge dewatering equipment. These improvements were done in conjunction with Anheuser-Busch constructing and operating an anaerobic digester to treat their wastewater that in turn changed the characteristics of the wastewater coming to the plant.
- The Trickling Filter was demolished by plant personnel at no cost to the Town. Contractor price estimates were as high as \$200,000 to provide this service.
- A reauthorized EPA discharge permit will become effective on December 1, 2007, and will have requirements to maintain and monitor our sewer collection system.
- We are finalizing the cost estimates to replace or rehabilitate 50 manhole structures on the main sewer interceptor. This sewer interceptor is approx. 6 miles long and has 24-48 inch diameter sewer pipe and 114 manhole structures, running northerly from the Town's Wastewater Treatment Facility along the railroad tracks. The original sewer interceptor was constructed in 1970-71, and serves as the main artery of the sewer collection system.
- We marketed 8,000 cubic yards of compost for revenues of approximately \$37,000. Of this total approximately 2000 yards of compost were distributed to Merrimack residents and local contractors.
- We have begun designing an HVAC upgrade to the Headwork's building. This building houses offices, a laboratory, lunchroom, garage, and sludge pumping and dewatering equipment. The equipment that will be replaced is all original and is now 37 years old, inefficient, and at the end of its useful life.
- We have nearly completed a Rate Study to assure that the treatment facility has enough revenues for operations, maintenance, and to fund capital improvements.
- The Compost Facility study is nearly completed and will help us determine needed improvements and the cost associated with those improvements. We are also evaluating other disposal options for the wastewater sludge and will look at what is in the Town's best interest over the long term.

- We hosted the New Hampshire Water Pollution Control Associations winter meeting and provided a tour of our facility to view our recent upgrades.
- We composted dewatered sludge from the communities of Durham, Bristol, and Henniker for revenues of approximately \$125,000.
- The Industrial Pretreatment Program administered by Roger Descoteaux, Industrial Wastewater Pretreatment Manager, accomplished the following:
  - 1) Issued new permits to four Significant Industrial Users and over 60 permits to other sewer users including septic haulers.
  - 2) Performed annual Grease Trap notification and inspection.
  - 3) Conducted required industrial inspections and sampling throughout the year as well as unannounced inspections and sampling to assure compliance with State, Federal, and Local laws and regulations.
  - 4) Assisted in regulatory tracking and compliance with air, plant effluent, and compost regulations.
- Wastewater Collection System administered by Don Hamel, Collections Systems Manager accomplished the following:
  - 1) Cleaned and inspected several miles of sewer lines.
  - 2) Rehabilitated several manhole structures in Town.
  - 3) Continued to review plans for proposed developments to verify compliance with Department of Public Works Construction Standards.
  - 4) Inspected sanitary sewer installations to assure compliance with Town and State construction standards.
  - 5) Continued work on the Capacity, Management, Operations, and Maintenance (CMOM) Program. This program provides a framework for managing the sewer collection system and is a new requirement in our NPDES discharge permit issued by the Environmental Protection Agency in order to prevent Sanitary Sewer Overflows (SSO).

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#### **Certification, Awards, Retirements, and Recognition**

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***Lindsay Wilson***, Mechanic II, recently retired after 20 years of service to the Town.

***Jim Sheldon***, Mechanic II, recently retired after 6 years of service to the Town.

***Steve Garczynski***, Mechanic I, recently retired after 22 years of service to the Town.

We will miss their knowledge and expertise as we move forward.

***Michel Atwater*** and ***Matt Cusato*** were hired to fill the positions of Mechanic II and Operator I.



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## Department of Public Works Staff

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### Administration and Engineering Division

*Director of Public Works and Engineering, Edward L. Chase, P.E.*

*Deputy Director of Public Works Engineering, David C. Lent, P.E.*

*Executive Secretary, Rebecca Starkey*

### Highway Division

*Operations Manager Kyle Fox, P.E.*

*Secretary Betsy Berube*

*Foreman Bruce Moreau and Jeff Strong*

*Equipment Operator III*

*Larry Gay and Bob Lovering*

*Equipment Operator II*

*Ernie Doucette and Lenny Heath*

*Equipment Operator I*

*Greg Blecharczyk, Steve Curtis, Scott Daley,*

*Bob Golemo, Jason Kimball, Wayne Lombard,*

*Dean Stearns, Mike Stack, Jake Stevens,*

*and John Trythall*

*Maintainer Steve Kepnes*

### Parks Division

*Foreman Ernie Buck*

*Equipment Operator I*

*Bob Burley and Lou Lapointe*

*Maintainer*

*Ken Vallancourt and Sam Walker*

### Equipment Maintenance Division

*Equipment Maintenance Foreman*

*Brian Friolet*

*Mechanic II*

*Ron Bergeron, Alan Buttrick, and Bob Fisher*

*Mechanic I Michael McCann*

### Building & Grounds Division

*Custodial Maintenance Supervisor*

*Philip Meschino*

*Custodial Maintenance Workers*

*Steve Cook, Nathan Latour, and*

*Ed Champagne*

### Transfer Station & Recycling Division

*Solid Waste Foreman Steven Doumas*

*Scale Operator Lon Woods*

*Equipment Operator III*

*Paul Dube and Dennis Beauregard*

*Recycling Attendant*

*Paul Ford and Ian Robinson*

*Transfer Station Attendant*

*Jeremy Trythall*

### Wastewater Division

*Asst. Director of Public Works/Wastewater*

*James E. Taylor*

*Secretary Becky Sullivan*

*Chief Operator Leo Gaudette*

*Maintenance Manager Lee Vogel*

*Sewer Inspector Donald Hamel*

*Laboratory Manager Richard Blanchard*

*Industrial Wastewater Pretreatment Manager*

*Roger Descoteaux*

*Operator II/Lab Technician Cecil Peters*

*Equipment Operator III*

*John Adams, Donald Doucette, Dave Evans,*

*and Gary MacGrath*

*Operator II Kevin Southwick*

*Operator I*

*David Blaine, Matthew Cusato,*

*and Kevin Wilkins*

*Mechanic II*

*Michael Atwater, Ed Boisvert, Donald*

*Lavoie, and Robert MacGrath*

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# **Town Clerk/Tax Collector's 2007 Annual Report**

**Submitted by Town Clerk/Tax Collector Diane Trippett**

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Education and training took the forefront for department employees during the past year. All employees attended various town clerk and tax collection workshops, motor vehicle, election, and vital records training throughout the year to keep abreast of always changing rules and regulations.

Deputy Town Clerk/Tax Collector Linda Hall completed the New Hampshire Tax Collectors' Association and New Hampshire City and Town Clerks' Association joint certification program. The certification program includes courses that are specifically tailored to meet the needs of Tax Collectors and City and Town Clerks while retaining the general education courses common to both professions. Courses were offered for a week long period each year and required attendance at all classes during a four year period. Course topics were centered on: bookkeeping, managing conflict, effective communications, vital record keeping, elections, motor vehicles, public speaking, personnel management, ethics and government operations.

Town Clerk/Tax Collector Diane Trippett completed the certification program offered by the International Institute of Municipal Clerks earning the Certified Municipal Clerk (CMC) designation. The certification process required completion of projects, related work experience, and 120 hours of continuing education courses, which were completed over the course of three years. Course topics were centered on: parliamentary procedures, leadership management, ethics, government finance, municipal government procedures, municipal law, personnel management and various computer courses. Very few clerks attain this level of education. There are only 11 other certified municipal clerks in the state of New Hampshire.

Town Clerk/Tax Collector Diane Trippett is currently serving as the 2008 President of the New England Association of City and Town Clerks. Diane was elected and sworn in as President in November at the annual conference after serving six years in a vice-presidential role. Each state has a vice president who, if elected continuously, moves up the ladder of succession for six years before moving to the office of president. The New England organization was founded in 1967 for the purpose of exchanging opinions, concepts, skills and experiences which will advance and increase clerks' knowledge and efficiency of their duties and administration of their respective offices. The annual New England Association of City and Town Clerks conference offers all members the opportunity to meet each other and discuss related problems and solutions, as well as offering timely seminars and personal discussions with knowledgeable speakers.

In January one of our employees, Maureen Covell, was promoted to the Assessing department. During her transition, the budget was being developed and a proposal was made that the vacancy not be filled and remain a permanent reduction in the budget. During their budget review, the Town Council added monies to the budget to allow for a part-time position for 21 hours a week.

As a result of the budget approval at town meeting, the position was filled. In August, Aimee Piccolo joined the department as our new part-time employee.

November marked the one-year anniversary of the implementation of E-Reg, our on-line motor vehicle renewal program. The program has been very successful and well received by residents. Over 2,020 transactions were processed using this program and as the months go by it seems that more and more residents are using it.

The department plans to continue bringing you new and alternative ways to do business with the Town. We expect to bring you the ability to pay for transactions completed at the counter with debit cards in early January and are hopeful that an on-line program for property tax payments will be ready in 2008.

At this time I would like to take this opportunity to thank you, the community, for your continued support. I would also like to thank the staff, Linda Hall, Janet Killpartrick, Nancy Deslauriers, Tammie Lambert, Aimee Piccolo, and our part-time tax helpers Ruth Liberty, Maureen Killpartrick, and Marge Petrovic for their continued hard work and dedication. Their efforts and contributions make the operations of the department and our service to you successful.

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**Town Clerk/Tax Collector Department Staff**

Town Clerk/Tax Collector Diane Trippett, Deputy Town Clerk/Tax Collector Linda Hall,  
Account Clerk Janet Killpartrick, Account Clerk Nancy Deslauriers,  
Account Clerk Tammie Lambert, Clerk Aimee Piccolo, and part-time tax helpers: Ruth Liberty,  
Maureen Killpartrick, and Marge Petrovic

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# **Watson Park Committee 2007 Annual Report**

**Submitted by Chairman Jackie Flood**

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Our first full year as a committee has been spent laying groundwork to prepare for the opening of the park, anticipated to happen by the summer of 2008. Our accomplishments so far include:

- Clarified the responsibilities of this Committee as we relate to the Parks and Recreation Committee, to the town, and to the staff. Adopted the Parks and Recreation rules for Watson Park.
- Composed a synopsis of what we regard as our duty into our mission statement: The Harold and Barbara Watson Park Committee was established as an advisory committee to protect and maintain open spaces within the park in a natural atmosphere for the people of Merrimack to enjoy a tranquil outdoor setting in Merrimack's Town Center.
- Held an Open House for the townspeople to come and admire the generous gift of the beautiful land.
- Started fundraising with a letter to small businesses, held a large yard sale at the Town Hall, sold food at the Winter Carnival, sold assorted apple products at the Business Expo, held several raffles and printed donation flyers that are widely distributed. Appointed a fundraising committee.
- Attended and participated in various Town functions: Election Day, Senior Fair, Christmas Parade, July 4<sup>th</sup> Parade, Business Expo, explaining our work on the Park designs, distributing maps, and soliciting donations.
- We have been well-received by the press and have had numerous articles and interviews published as each step is reached.
- Prepared a presentation, large plot plan with our still-evolving design and brochures to be ready to go out to large businesses when we have our clearance to open the park.
- Researched dog parks all over the state in anticipation of asking for approval to open one at the park.
- Studied infrastructure at the park and anticipated future need. We planned what fencing would be necessary and have chosen the type that would be appropriate. We clarified issues of public safety such as steep river banks and old foundations.
- Had various expert guests to keep us informed in fund-raising technique, Pat Clark of Tilton; help in anticipating DES review George May of the Souhegan Watershed Association; planning advice, Nelson Disco; future need of trusts, Dave Johnsen; and several visits from DES officials to give us advice and update us on the processes of ongoing remediation and testing as well as environmental rules regarding river beds, bankings and sand. We have developed a good working relationship with officials at the DES who will be guiding us with permits in the future, and had a special meeting with a group at DES formed to deal with

Merrimack issues such as the dam removal, Watson Park, habitat restoration and archeological studies.

- Dealt with the future Merrimack Village Dam removal by the Pennichuck Water Company. We have met several times with both Pennichuck officials and with their engineering company to understand all aspects of the removal and how it will affect the Park. We compiled a list of questions about issues that hadn't been addressed at a hearing, considered options for historical mitigation that would benefit the Park and the Town and decided on a large permanent educational sign to be erected on the banks of the Souhegan when the site is ready.
- Very intensive work went into a Land and Water Conservation Grant, a National Park Service grant that is distributed through a state agency. A very long application was prepared, a public hearing was held to give permission for us to submit it, follow up was done, the grant was conditionally given to us to provide \$20,000 in matching money to develop a handicapped accessible area of the park that will have parking, picnic benches, grills and a bathroom, overlooking the most beautiful part of the park where the River and the Brook join. An archeological study will be done this year as one of the conditions.
- Planned play areas, sledding hill, picnic area, fishing access, restrooms, trails and a path under the Chamberlain Bridge to someday connect with the conservation area around Wildcat Falls.
- We inspected and marked the boundaries of the property, acquired the donation of a plan of the park showing all relevant details and have used it to provide a design in a format understandable to town and state boards. We have submitted it to the DES for general design approval and received it in anticipation of opening.
- Addressed safety concerns with the Town Council such as sink holes, steep embankments, debris, poison ivy and fencing.
- Set priorities in the plan of the Park: infrastructure, fencing parking lot, paths, a bathroom, and have a schedule of rough costs.
- Decided on future sidewalk location
- Researched certain equipment that will be needed and the costs. Prepared a preliminary equipment list, infrastructure needs, and plants with attendant costs of each for a donation program.

We hope that next year's report contains a description of our Grand Opening.

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#### **Watson Park Committee Members**

Harold Watson, Chairman Jackie Flood, Vice-Chair Richard Maloon, Secretary/Treasurer  
Connie Kreider, Phil Straight, Mary Jo Baker, Staff Support by Parks and Recreation Director  
Sherry Kalish and Town Councilor Dave McCray

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# Welfare Department 2007 Annual Report

Submitted by Welfare Administrator Patricia A. Murphy

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## Welfare Budget Overview

	FY 04/05	FY 05/06	FY 06/07
Reimbursements	\$ 24,876	\$ 32,401	\$ 59,225
Total Operating Budget	\$ 162,227	\$ 164,749	\$ 172,732
Client Expenditures	\$ 56,252	\$ 58,639	\$ 52,282
Health & Social Service Agencies	\$ 79,822	\$ 81,702	\$ 86,345
<b><i>Client Expenditures Broken Down:</i></b>			
Housing	\$ 41,969	\$ 46,279	\$ 41,241
Oil/Gas/Propane	\$ 643	\$ 3,211	\$ 1,188
Electricity	\$ 937	\$ 1,529	\$ 2,413
Food	\$ 256	\$ 235	\$ 322
Prescriptions	\$ 2,834	\$ 5,437	\$ 2,535
Other	\$ 7,015	\$ 248	\$ 2,646
Crisis/Santa/ Heating Donation Help	\$ 2,598	\$ 1,700	\$ 1,937

## Summary and Highlights

The Welfare Department continued to experience its highest expenditures in housing due to a reduced affordable and subsidized housing market. Heating expenditures stabilized due to an increase in Federal Fuel Assistance and donated funds from the *Sno-Buds* and *Lions' Club*. Electric expenses and electric disconnects hit a high that we have not seen since the introduction of the PSNH Electric Assistance Program.

Merrimack was once again challenged as a community with the April 2007 flooding. This was the second "100 year flood" within 13 months of the 2006 Mother's Day Floods. Local government, private citizens, and nonprofit organizations pooled their resources again to help residents. \$18,130.14 was donated to the Lions' Club "Merrimack Flood Relief" of which 23 residents were given funds of \$18,130.14 as of December 31, 2007.

Community organizations and private residents continue to be generous: *Abbie Griffin Hospital Fund*; Food Pantries: *Merrimack Riverside Christian Church*, *St. James Methodist Church* and *St. John Neumann Catholic Church*; *Fire Fighter's Union* provided Heating Oil Fund and Thanksgiving Food Boxes; the *Rotary Club*, *Sno-Buds*, *Bear Christensen Trust* and *Merrimack Community Girl Scouts* funded Naticook Day Camp Scholarships; *Merrimack Friends and Families* provided assistance with Easter baskets and school supplies; *Katie's Back* provided new coats for 27 children; *Lioness Club* provided Holiday Assistance through Operation Santa to 33 families; *Rotary Club* provided Christmas trees to 9 families; *Public Works Employees* provided food cards; *NEPBA Police Union* provided Holiday Food Boxes.

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Welfare Department  
Welfare Administrator Patricia A. Murphy

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# Zoning Board of Adjustment 2007 Annual Report

Submitted by Chairman Richard W. Barry

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The Zoning Board of Adjustment held 14 meetings between January 1, 2007, and December 31, 2007, in addition to one joint meeting with the Town Council on June 6, 2007.

Thirty-eight cases for variances, special exceptions, requests for re-hearing, and appeals of administrative decisions were heard in 2007. This is compared to forty-seven cases in 2006, fifty-four cases in 2005, fifty-three cases in 2004, sixty-one cases in 2003, seventy-one cases in 2002, and fifty-one cases in 2001.

## SUMMARY OF PETITIONS SUBMITTED BY TYPE AND RESULTING ACTION

<u>Variances</u>	<u>Granted</u>	<u>Denied</u>	<u>Withdrawn*</u>
Yard Setbacks	9	0	1
Wetland Setbacks	1	0	0
Septic System Setbacks	1	0	0
Shoreland Setback	1	0	1
Signs	3	2	0
Use	0	0	1
Modification to conditions of a variance	1	0	0
 <u>Special Exceptions</u>			
Use in C-1 District	1	0	0
Use in C-2 District	0	1	0
Use in I-1 District	1	0	0
Accessory Dwelling Unit	5	0	0
 <u>Other</u>			
Appeals of Administrative Decisions	1	2	0
Equitable Waivers	1	0	0
Request for Rehearing	1	3	1

\* or tabled

At its meeting on May 3, 2007, the Board re-elected Richard Barry as Zoning Board Chairman and elected William Barry as Zoning Board Vice-Chairman. There were no amendments made to the By-laws of the Zoning Board of Adjustment at the Board's meeting on May 24, 2007.

At the close of 2007, the Board consisted of five full members and two alternates. The full members are: Chairman Richard Barry, Vice-Chairman William E. Barry, Timothy Dutton, Gregory Roberts, and Ronald Douville. The alternate members are: Phil Straight and Anthony Pellegrino.

In January, the Town Council appointed alternate Gregory Roberts to fill an open seat as a full member, and appointed Anthony Pellegrino as an alternate member.

Stanley Bonislowski resigned from the Board in July after 4 years of service on the Board. The Town Council appointed alternate Ronald Douville in September to fill the open position left by Stanley Bonislowski.

There was one lawsuit pending against the Board as of December 31, 2007, from the Concerned Citizens for Horseshoe Pond.

Staff support is provided by Community Development Director Walter R. Warren, Planning and Zoning Administrator Nancy Larson, Planning and Zoning Assistant Stephen Laurin, Recording Secretary Zina Jordan, and the clerical staff of the Community Development Department.

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**Zoning Board of Adjustment Members**

Chairman Richard Barry, Vice-Chairman William E. Barry, Timothy Dutton, Gregory Roberts, Ronald Douville, and Alternate Members Phil Straight and Anthony Pellegrino

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# BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH YEAR ENDING DECEMBER 31, 2007

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
<b>JANUARY 2007</b>				
10	CONCORD	AVA RYANN	CHRISTOPHER CONLON	SOMAYEH KASHI
10	NASHUA	KAYLEE BRIANNA	JARED ADAMS	ALISHA ADAMS
12	NASHUA	MARIAM SALMA	CHRISTOPHER ALDRICH	WAFAA ALDRICH
13	NASHUA	LOGAN LEVI	KENNETH LADUE	CHRISTINE LADUE
14	NASHUA	ALLISON MARGARET	ANTHONY MARINO	STACEY MARINO
15	MANCHESTER	JULIA ELIZABETH	ROBERT HOAG	DAWN HOAG
16	NASHUA	JOSHUA MICHAEL	MICHAEL BRUCE	KAREN BRUCE
18	NASHUA	COLBY THOMAS	SHAWN SMITH	ROBIN SMITH
19	NASHUA	VARUN	AMIT CHAWDA	ANUPAMA CHAWDA
22	MANCHESTER	SOFIE RAE	BRIAN YOUNG	COLLEEN YOUNG
24	NASHUA	STEVEN MARTIN	STEVEN TROLL	SARAH ASSELIN
27	NASHUA	AYLA NICOLE	ANTHONY ROSSI	TABATHA ROSSI
29	NASHUA	MAXIMUS WILLIAM	JOHN GOLDBERG	KRISTIN DE ROSA
29	NASHUA	ANNALISE CORINN	JAMES DAVIS	HEATHER DAVIS
29	NASHUA	ERIN PATRICIA	MATTHEW MURRAY	LINDSAY MURRAY
31	NASHUA	JEREMIAH AYLEN	JOJI GEORGE	GAIL SUHR
<b>FEBRUARY 2007</b>				
1	MANCHESTER	SAWYER JAMES	TIMOTHY MORAN	JENNIFER MORAN
3	MANCHESTER	SAMANTHA RIANNE	RYAN NICKERSON	KERRIE NICKERSON
4	NASHUA	SAVANNAH RUTH	STEVEN HANSEN	KRISTINA TACITO-HANSEN
6	NASHUA	ANGELINA BREANNE	ALBERT COSTA	ALICIA COSTA
6	NASHUA	BRIANNA JAIDYN	JESSE BURNS	LISA BURNS
7	NASHUA	VICTORIA JERRILYN	DOMINIK GIBERT	FRANCES DOW
8	NASHUA	TARA SREENIVAS	SREENIVAS KURUP	RESMI NAIR
9	MANCHESTER	BRADY XAVIER	ANDREW AUBUT	KRISTIN AUBUT
13	NASHUA	MAXWELL LAWRENCE	LAWRENCE GILES	STACY BACHELDER-GILES
14	NASHUA	PARKER JOSEPH	SEAN WILSON	AMY WILSON

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
<b>FEBRUARY 2007 (Cont.)</b>				
16	NASHUA	NATHAN WILLIAM	SCOTT LACHARITE	NATALIE LACHARITE
20	MILFORD	ALLAN ROLF	JASON REED	AMY REED
21	NASHUA	GAVIN ALEXANDER	SHAWN AUBUT	LAURA AUBUT
25	NASHUA	HIKARI STEPHEN	STEPHEN MCDOWELL	HIROKO MCDOWELL
25	NASHUA	BRENT MCQUADE	JOHN CLARK	SHERIE CLARK
26	NASHUA	TAYLOR ROSE	CHRISTOPHER BOUCHER	BECKY BOUCHER
26	MANCHESTER	IVEY ELIZABETH	JASYN JOHNSON	NANCY JOHNSON
27	NASHUA	AVA CAROL	PAUL DERGARABEDIAN	JENNIFER BOUDREAU
<b>MARCH 2007</b>				
3	MANCHESTER	GRACE ELIZABETH	DAVID SULLIVAN	CHRISTINA SULLIVAN
5	NASHUA	ETHAN MATTHEW	BERNARD SCHMANSKI	JESSICA SCHMANSKI
7	NASHUA	JACQUELINE ELIZABETH	DAVID MARTINEAU	TAMMY MARTINEAU
8	NASHUA	ROBERT MARK	MICHAEL ANNAN	SARAH WINSLOW
11	NASHUA	DAVID JOSEPH	DAVID HIGGINS	MELISSA HIGGINS
12	BERLIN	PAYTON HENRY	RUDY BRIER	JENNIFER BRIER
14	NASHUA	QUINN MICHAEL	TIMOTHY CURREN	MELANIE CURREN
16	NASHUA	MADISON ROSE	JEFFREY HAFFTY	SARA HAFFTY
16	NASHUA	GABRIEL DUANE	JEFFREY GRANTHAM	KAREN GRANTHAM
17	NASHUA	SOFIA RANGEL	BRUNO VICTAL	SABRINA RANGEL
20	NASHUA	JOSHUA BENJAMIN	BENJAMIN HILL	JANET HILL
21	NASHUA	MATTHEW CONNOR	THOMAS ARPIN	MICHELLE ARPIN
23	NASHUA	CULLEN MASAO	CRAIG CASTLE	MELYNDA CASTLE
24	NASHUA	JACOB ADAM	PAUL PUZZO	LORI PUZZO
29	NASHUA	ISABELLA ANN	MICHAEL BALBONI	ALLISON BALBONI
30	NASHUA	JESSE JAMES	JERRY LANGFORD	IRMA LANGFORD
<b>APRIL 2007</b>				
2	NASHUA	PHILIP ANDREW	RADEK MALY	MIRIAM MALY
2	MANCHESTER	HENRY JAY	JASON TOBIN	ERIN TOBIN
2	NASHUA	FINNEGAN JOSEPH	MATTHEW KLICKER	SHAILAGH KLICKER
7	MANCHESTER	KEARA LYNN	KEVIN MULHERN	NICOLE PETERSEN
7	NASHUA	ALEXIS CHRISTINE	ERIC BELL	CHRISTINE BELL

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
<b>APRIL 2007 (Cont.)</b>				
11	NASHUA	ALAINA MARIE	CORY BROWN	ASHLEY BANGS
12	NASHUA	EVAN KAMESHWAR	MAHENDRADATT JAGJIT	CHANDRAWATTIE JAGJIT
18	NASHUA	SATHWIK	SUNIL PEECHARA	KAVITHA PEECHARA
18	NASHUA	PAYTON CATHERINE	PAUL TREPANEY	KELLY TREPANEY
18	NASHUA	KAITLIN ANN	JASON BROOKS	GAYLE BROOKS
20	MANCHESTER	JACKSON STEVEN	DAVID CORMIER	JESSICA CORMIER
26	NASHUA	EILEEN ROSE	GREGG PENCINGER	MEGAN PENCINGER
26	NASHUA	CAMRYN RILEY	CHRISTOPHER DUNN	SHERRY MURRAY
26	NASHUA	BAILEY ADDISON	CHRISTOPHER DUNN	SHERRY MURRAY
27	NASHUA	KEONI KAI	JOHN MONTE	CARLA MONTE
<b>MAY 2007</b>				
1	NASHUA	KAYLIE NICOLE	MARK PALMER	SARAH BANCROFT
1	MANCHESTER	MADELINE MAREE	MICHAEL SULLIVAN	HEATHER SULLIVAN
1	DERRY	KEAN MICHAEL	MICHAEL SUTHERLAND	KAYLA SUTHERLAND
3	NASHUA	DILLON ADAM	JONATHAN DEPIETRO	KIMBERLY RINES
4	NASHUA	BRENDAN WILLIAM	TIMOTHY SCULLY	CAROLYN SCULLY
10	NASHUA	CORNELIO JOAQUIN	CORNELIO GUTIERREZ-RIVERA	MICHELE GUTIERREZ
11	NASHUA	WILLIAM CARTER	KENNETH HANCOCK	JENNIFER HANCOCK
11	MANCHESTER	RILEY MCKAIN	RICHARD GWINN	ALLISON GWINN
13	MANCHESTER	GABRIELA MERCEDES	ALBERTO JIMENO	MEREDITH JIMENO
14	NASHUA	MADISYN ROSE	DONALD MENDELL	TINA MENDELL
18	MANCHESTER	NICHOLAS STERLING	JASON PLANT	JENNIFER PLANT
22	NASHUA	COOPER DOUGLAS	THEODORE PEARSON	DEANNA HUNT
23	NASHUA	NISSI CRYSTAL	GUILLAUME EBE	SARAH EBE
<b>JUNE 2007</b>				
4	MANCHESTER	RACHEL VICTORIA	JEFFERY HOYE	MEGHAN HOYE
7	NASHUA	MAEVE KATHLEEN	ADAM LAROCK	BRIDGID WALKER
7	NASHUA	CHARLOTTE OLIVIA	CHRISTOPHER MIKAELIAN	ERICA MIKAELIAN
8	NASHUA	TIEGEN MICHAEL	BRIAN BARB	HEIDI BARB
9	NASHUA	RYAN CHRISTOPHER	CHRISTOPHER SHATTUCK	SANDRA FITZGERALD
12	MANCHESTER	RYAN NICHOLAS	PAUL SENECA	MICHELLE SENECA

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
<b>JUNE 2007 (Cont.)</b>				
12	NASHUA	EMMA LEISE	KRISTOPHER MACKENZIE	LEIGH CARLISLE
12	NASHUA	AUSTIN JOSEPH	STEPHEN LEDOUX	KIMBERLY LEDOUX
13	NASHUA	ANTHONY TREVOR	BRAD DANDURAND	PATRICIA DANDURAND
14	NASHUA	AMAL	RAMAKRISHNAN MAHADEVAN	KANNIGA SRINIVASAN
16	NASHUA	LOGAN MICHAEL	ABRAHAM ZIBOLIS	TINA WILSON
16	NASHUA	OWEN SCOTT	SCOTT SABENS	ANDREA SABENS
17	NASHUA	CONNOR HEDLEY	BRIAN FREDETTE	AMY FREDETTE
23	NASHUA	VINCENT JAMES	JESSE AUBIN	HEIDI AUBIN
26	NASHUA	HANNAH ROSE	EDWARD KELLY	REBECCA KELLY
<b>JULY 2007</b>				
2	NASHUA	CARSON DANIEL	CURT FISCHER	DANIELLE FISCHER
4	NASHUA	MATTHEW JOHN	PAUL FURTADO	EDUARDA FURTADO
8	NASHUA	KAYLEE MARIE	CARMEN MANGIAFICO	JENNIFER MANGIAFICO
10	NASHUA	TYLER JACOB	JASON JOHNSTON	JAMIE JOHNSTON
11	NASHUA	LUCY GWENDOLYN	BENJAMIN FOULKES	BONNIE FOULKES
17	NASHUA	EMILY MAY	BENJAMIN DOYLE	AMY DOYLE
19	NASHUA	GRACE MORGAN	GARY GREENLEAF	RENEE GREENLEAF
20	NASHUA	JAYDEN CHRISTOPHER	JAMES SAXTON	STEPHANIE SAXTON
21	NASHUA	NICHOLAS ALEXANDER	KARL LUNDSTEDT	TRACY LUNDSTEDT
21	NASHUA	REEGAN TAYLOR	DEREK SULLIVAN	STEPHANIE SULLIVAN
23	NASHUA	BRAYDEN EDWARD	OWEN HARRINGTON	JESSICA HARRINGTON
24	NASHUA	LUCAS MARC	MARC BOURBEAU	KATHY BOURBEAU
24	NASHUA	GAGE REYCE	JOHN PAQUETTE	KELLI PAQUETTE-MYLCHEEST
24	NASHUA	PAYTON BANAN	JOHN PAQUETTE	KELLI PAQUETTE-MYLCHEEST
24	NASHUA	AMELIA KATHLEEN	ROBERT WALKER	JENNIFER WALKER
27	MANCHESTER	ELEANOR MARGARET-ANN	PAULO PEREIRA	LEAH PEREIRA
<b>AUGUST 2007</b>				
2	NASHUA	NOELLE LOREN	CHRISTOPHER LAZZARI	DENISA ZEJNATI
3	NASHUA	RACHEL RENEE	AARON FLETT	KRISTINE FLETT
5	NASHUA	COOPER ALLAN	CHRISTOPHER LEONARD	ARIL LEONARD
6	NASHUA	GAVIN MICHAEL	MICHAEL COTE	CARRIE FULLING

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
<b>AUGUST 2007 (Cont.)</b>				
8	NASHUA	MIA ROSE	GARY LEBLANC	MICHELLE LEBLANC
15	NASHUA	RYAN MATTHEW	FREDERICK MAINY	JILL MAINY
16	NASHUA	LUKE DANIEL	RYLIAN FRAAS	PRISCILLA FRAAS
18	EXETER	SOPHIA CHRISTIN	PETER HALBROOKS	CHRISTINA HALBROOKS
21	NASHUA	WILLOW REESE	JEFFREY PELLERIN	CORINNE PELLERIN
23	NASHUA	ANNIE MARY	ROBIN KARATRA	SONIYA KARATRA
23	NASHUA	SHAUN THOMAS	CHARLES MCNAMARA	LORA MCNAMARA
24	NASHUA	LAUREN THERESA	MICHAEL FORNAROLO	DIANE FORNAROLO
24	NASHUA	RYAN MATTHEW	MATTHEW CARON	COREEN CARON
25	NASHUA	KEEGAN WELLS	KEITH BEAN	MEGAN MULLIGAN
26	NASHUA	ALEXANDER DAVID	DAVID CAYOT	KIMBERLY CAYOT
30	NASHUA	SHAY ETHAN	ANDREW COLLINS	NICHOLE COLLINS
<b>SEPTEMBER 2007</b>				
3	NASHUA	SARAH SYDNEY	SAM SAFA	ENASS SAFA
7	NASHUA	BRENDAN HAGEN	ROBERT NOONE	SAMANTHA NOONE
10	NASHUA	SAMIN	SONIT MAHEY	PREETI MAHEY
10	NASHUA	SUVIT	SONIT MAHEY	PREETI MAHEY
11	LEBANON	KEEGAN THAYER	JERRY OWENS	AIMEE OWENS
13	NASHUA	SYDNEY MARIE	STEVEN GREENSPAN	JULIA GREENSPAN
17	MANCHESTER	ANNA KATHERINE	DAVID HEROD	AUDREY HEROD
20	NASHUA	SASHA MYRA	AVIJIT PATHANIA	PRISCILLA PATHANIA
20	NASHUA	WAYNE HENRY.	WILLIAM ALEXANDER	EMILY ALEXANDER
21	NASHUA	MADISON KEELEY	BRIAN LONG	HEATHER LONG
21	NASHUA	MADISON JEAN	DONALD KIESNER	REBECCA KIESNER
25	NASHUA	AUTUMN MARIE	BRIAN LABORE	HEATHER LABORE
26	NASHUA	SUMMER LYNN	DAVID INMAN	JENNIFER BELANGER
27	NASHUA	AMBA SHANKARI	SURESH JAMBU	RANJANA JAMBU
28	NASHUA	ZACHARY DAVID	DAVID SCHAUB	MICHELLE SCHAUB
29	NASHUA	NICHOLAS ARMAND	SCOTT CAMBRAY	NANCY CAMBRAY

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
<b>OCTOBER 2007</b>				
5	NASHUA	NIKHIL GIRIDHAR	GIRIDHARA HOLLA	JYOTHI HOLLA
5	NASHUA	JOSHUA THOMAS	JEFFREY KAHN	CAROL KAHN
5	NASHUA	CARTER JAMES VINCENT	CARL WILLIAMS	AMANDA DOVE-WILLIAMS
7	NASHUA	ESTELLA PATRICIA	EDWARD SCHMITZ	ALEXANDRA ECHAVEZ
16	NASHUA	GAVIN JAMES	CHRISTOPHER HICKEY	MELISSA HICKEY
17	NASHUA	SEAN JOSEPH	DEREK ANDERSON	LEANNE ANDERSON
18	NASHUA	CHRISTA JEAN	CHRISTOPHER BURNS	MELANIE BURNS
20	NASHUA	TATIANNA ANN	MITCHELL RAMIREZ	ASHLEY COOK
23	NASHUA	SAVANNA MARIE	MATTHEW TYSON	STEPHANIE HOLBERT
24	LEBANON	TYLER JACOB	RICHARD HUSSEY	REBECCA HUSSEY
24	LEBANON	LUKE BECKETT	RICHARD HUSSEY	REBECCA HUSSEY
25	NASHUA	VIOLET ANNE	THOMAS SUDOL	KATHLEEN SUDOL
27	NASHUA	TYLER EVAN	JAMIE RICHARDS	KATIE RICHARDS
30	NASHUA	SOPHIA CLARE	CHRISTOPHER YATES	CHIARA YATES
<b>NOVEMBER 2007</b>				
2	LEBANON	JULIA GRACE	JOSEPH ALLISON	KRYSTAL ALLISON
8	NASHUA	JULIANA ROSE	NATHAN NOBREGA	ROSE NOBREGA
12	NASHUA	AUSTIN DANIEL	DANIEL COUTURE	REBECCA COUTURE
12	NASHUA	BRADY FRANCIS	DANIEL COUTURE	REBECCA COUTURE
12	NASHUA	CHASE DEVLIN	DANIEL COUTURE	REBECCA COUTURE
14	NASHUA	SARAH ELIZABETH	PAUL DODDS	HEATHER DODDS
15	MANCHESTER	ISABELLE REESE	MICHAEL WYAND	ANGELA WYAND
19	NASHUA	SAMHITA MADHU	RAGHU TUMULURI	LA VANYA TUMULURI
22	NASHUA	NATHANIEL ROBERT	ROBERT HILL	BRANDY HILL
27	NASHUA	BRADY PHILIP	SCOTT SCHOFIELD	KERRY ANN SCHOFIELD
28	NASHUA	VICTOR BATISTA	CARLOS PINTO	HELENA PINTO
28	NASHUA	KATHARINE MADELINE	WILLIAM STURGIS	CAROLANNE STURGIS
28	NASHUA	CONNOR WILLIAM	WILLIAM STURGIS	CAROLANNE STURGIS
28	MANCHESTER	CHASE RICHARD	BRANDON WENZEL	SHERRIE WELLS
30	NASHUA	JACKSON TYLER	TYLER MEEHAN	HEATHER MEEHAN

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
DECEMBER 2007				
2	NASHUA	DANIELLE KENDALL	PAUL MENDRALA	DELILAH MENDRALA
2	NASHUA	DYLAN ZACHERY	ZACHERY WATERS	KATHERINE WATERS
3	NASHUA	EDWARD DANIEL	JAMES MCCARTHY	SAMANTHA JEAN
11	NASHUA	PAIGE ANNE	STEVEN MASON	ROSE MASON
11	NASHUA	EMMA JOSEPHINE	PETER MAGRATH	KATHERINE MAGRATH
12	MANCHESTER	MARISSA JEANNE	JOHN MATTE	JUSTINE MATTE
13	NASHUA	NATHAN ROBERT	ANDREW DFAULT	LAURIE DFAULT
14	MANCHESTER	LINDSEY ALEXIS	JAY HODKINSON	CHRISTINE HODKINSON
14	NASHUA	ALYSEN MARIE	PHILLIP LEARY	AMY LEARY
25	NASHUA	NATHANIEL WILLIAM	ISRAEL ALANIS	MELISSA KOWALEWSKI
28	DERRY	THOMAS PATRICK	BRENDAN DUNICAN	SHANNON COYNE
29	NASHUA	JOSHUA PAUL	JAMES HOUDE	JEANNINE HOUDE

# DEATHS REGISTERED IN THE TOWN OF MERRIMACK, NH YEAR ENDING DECEMBER 31, 2007

DATE	NAME OF DECEASED	PLACE OF DEATH
<b>JANUARY 2007</b>		
1	LUCY BRUNETTI	MERRIMACK
1	ELEANOR EASTER	MERRIMACK
1	FRANK VENUS, JR.	MERRIMACK
2	THOMAS HOPKINS	MERRIMACK
<b>FEBRUARY 2007</b>		
1	ROBERT FARNUM	NASHUA
6	WILLIAM CUNNINGHAM	MERRIMACK
6	WILLIAM HILDEBRANDT, JR.	MERRIMACK
8	DOROTHY MUNAFO	NASHUA
10	PHILLIP MONTAGUE	MERRIMACK
22	YVETTE DESJARDINS	NASHUA
24	DEREK ZINTEL	MERRIMACK
25	EDWARD WALSH	NASHUA
28	ALICE JOHNSON	MERRIMACK
<b>MARCH 2007</b>		
1	SHARON BILLINGHAM	MERRIMACK
5	PETER BARR	MERRIMACK
5	GEORGE POLLARD	MILFORD
9	KENNETH KARCICH	NASHUA
15	CARSON CLARK	MERRIMACK
17	RUTH FLEMING	NASHUA
21	LORRAINE HARRIS	NASHUA
21	LUCILLE BENDICKSON	GOFFSTOWN
22	ARLENE CHRISTIE	BEDFORD
22	SHIRLEY CREEDON	NASHUA
22	CONSTANCE HEATH	NASHUA
<b>APRIL 2007</b>		
1	ALBERIE JALBERT	MERRIMACK
5	JUNE WATERS	MERRIMACK
6	EDWARD DALY	NASHUA
7	JULIA FARRELL	NASHUA
20	ROGER LAGERQUIST	MANCHESTER
22	MARIE MOULTON	MERRIMACK



DATE	NAME OF DECEASED	PLACE OF DEATH
<b>APRIL 2007 (Cont.)</b>		
25	WANDA DEWYZE	MERRIMACK
26	MARY LEVESQUE	NASHUA
28	JOSEPHINE TURNBULL	NASHUA
29	KATHRYN LUCIW	NASHUA
30	ALFRED IANNAONE	MANCHESTER
<b>MAY 2007</b>		
2	FREDERICK WEISS	MERRIMACK
5	JAMES BROOKS	MERRIMACK
5	PAUL FISHER	BEDFORD
6	ROBERT PARKER	MERRIMACK
20	CAROLE LANGLOIS	NASHUA
29	ROSINA MALLEY	NASHUA
<b>JUNE 2007</b>		
2	JOHN CULLINAN	MANCHESTER
2	DOREEN WIGGINS	MERRIMACK
3	MICHAEL BRADLEY	MANCHESTER
5	DARLENE ELLSWORTH	LEBANON
7	RITA SMART	MERRIMACK
11	NANCY GRIFFIN	NASHUA
15	JOHN MULLEN	NASHUA
19	EVELYN LONGA	BEDFORD
20	DELIA SHREPFER	BEDFORD
29	ALMA BRADLEY	MERRIMACK
<b>JULY 2007</b>		
3	GUY GRANGER, SR.	MERRIMACK
5	KATHLEEN BREEN	MERRIMACK
6	DIAN STODDARD	BEDFORD
12	JOSHUA BARNABY	MERRIMACK
13	GEORGE BEALS	MERRIMACK
19	EUGENE THIBODEAU	MERRIMACK
20	JEANNE MANSON	NASHUA
28	DEBRA PATEV	NASHUA
31	WILMA TORPEY	MERRIMACK
<b>AUGUST 2007</b>		
6	VINCENT PIROZZI, JR.	NASHUA
11	TURAN OTOVA	MERRIMACK
19	ANNE MARIE FITTIPALDI	MERRIMACK
19	PHYLLIS BLOW	MERRIMACK
22	EUGENE PRENTISS, JR.	MERRIMACK
25	KAREN HAYES	NASHUA
<b>SEPTEMBER 2007</b>		
2	EILEEN GOODRIDGE	MANCHESTER
9	SALLY SIMONEAU	MERRIMACK
12	VIRGINIA MOONEY	NASHUA

DATE	NAME OF DECEASED	PLACE OF DEATH
<b>SEPTEMBER 2007 (Cont.)</b>		
18	PETER DELGARDO	NASHUA
19	LILLIAN PEPIN	NASHUA
19	MARIE MAGNAN	MERRIMACK
26	ROBERT RAYMOND	MERRIMACK
28	ARMAND CHESLER	NASHUA
29	EDWARD BAILEY	LEBANON
<b>OCTOBER 2007</b>		
4	NICOLE PROULX	MERRIMACK
5	MILDRED TAYLOR	MANCHESTER
6	RUTH PROULX	NASHUA
8	IRENE PETERSON	MERRIMACK
20	STEVEN EASTER	MERRIMACK
25	CECILE CARON	MERRIMACK
26	LORRAINE PROVENCHER	BEDFORD
<b>NOVEMBER 2007</b>		
12	EFTEHIA GAKIS	NASHUA
12	LILLIAN JORDAN	MERRIMACK
14	ROGER DAVIDSON	MERRIMACK
15	ANNA MCMAHON	MERRIMACK
16	BETTY RAYMOND	MERRIMACK
18	ARTHUR FOISY, JR.	NASHUA
18	BRADY COUTURE	LEBANON
24	ROBERT LOUD	NASHUA
24	CHARLOTTE EDWARDS	MERRIMACK
<b>DECEMBER 2007</b>		
1	ARTHUR CLIFFORD	MANCHESTER
1	JOHN TUCKER, SR.	MERRIMACK
5	JOHN SULLIVAN	MERRIMACK
7	JAIME FERNANDES	MERRIMACK
7	RICHARD WELCH	CONCORD
14	JOHN BOGLE	MANCHESTER
19	JACK MCNEILL	NASHUA
19	PAUL LACASSE	NASHUA
22	JOEL HENRY	NASHUA
24	PENELOPE GEER	MERRIMACK
24	GEORGE DUNBURY, JR.	NASHUA

# MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH YEAR ENDING DECEMBER 31, 2007

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
<b>JANUARY 2007</b>				
4	ADAM YOUNG	MERRIMACK	JENNIFER LEBLANC	NASHUA
<b>FEBRUARY 2007</b>				
4	DEREK SHOREY	MERRIMACK	JULIETTE BASHORE	MERRIMACK
7	RUSSELL BARBER	MERRIMACK	CHERYL MCNEIL	MERRIMACK
10	MICHAEL ROWE	MERRIMACK	JENNIFER COPPOLA	MERRIMACK
17	MICHAEL MALZONE	MERRIMACK	AMY REYNOLDS	MERRIMACK
18	JAMES BURNARD	MERRIMACK	PAULA DUNN	MANCHESTER
24	JOSEPH CARDIN	MERRIMACK	ELLEN SCHOECK	MERRIMACK
<b>MARCH 2007</b>				
1	MATTHEW GREGG	MERRIMACK	JENNIFER COCO	MERRIMACK
16	SHAUN GILLESPIE	MERRIMACK	CECILE ALLEN	GREENVILLE
17	TIMOTHY GOODRIDGE	MERRIMACK	STARR MCBREAIRTY	MERRIMACK
17	CHARLES DELLAONA	MERRIMACK	MARGARET CROWLEY	MERRIMACK
23	SCOTT GANLEY	MERRIMACK	JENNIFER HANKINS	MERRIMACK
31	MICHAEL DINE	MERRIMACK	ANDREA DRANKA	MERRIMACK
<b>APRIL 2007</b>				
2	JAMES PETTY	MERRIMACK	PHYLLIS DUCLOS	NASHUA
21	RONALD SKILTON	BEDFORD	PAMELA MAJORS	MERRIMACK
21	WILLIAM MULLIGAN	MILFORD	KATE SZOPA	MERRIMACK
21	JOSEPH EATON	MERRIMACK	KAREN LOFTY	MERRIMACK
23	RICHARD MANNA	MERRIMACK	DENNISE WESTCOTT	MERRIMACK
28	JAMES LASKY	MERRIMACK	KARI EDMONDSON	MERRIMACK
<b>MAY 2007</b>				
1	BRANDON WENZEL	MANCHESTER	SHERIE WELLS	MERRIMACK
4	PHILIP ANTHONY	MERRIMACK	JENNIFER PERROTTE	MERRIMACK
5	JASON WHITE	MERRIMACK	CHRISTINA PATT	WOBURN, MA

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
<b>MAY 2007 (Cont.)</b>				
5	SAMUEL BROWN	MERRIMACK	DIANA VARGAS URUENA	MERRIMACK
12	EDWARD FASCI	NASHUA	BARBARA STEELE	MERRIMACK
12	JEFFREY MARVELLE	MERRIMACK	KATHLEEN CLOONAN	MERRIMACK
12	AARON FORBUSH	MERRIMACK	DIANE-MARIE DALY	MERRIMACK
17	DAVID JOHNSON	MERRIMACK	MARILYN HAYNES	MERRIMACK
19	RONALD LEVIERGE	MERRIMACK	LINDA BAKER	MERRIMACK
19	MICHAEL LOCHMAN	MERRIMACK	SHELLEY MORIARTY	NASHUA
19	MICHAEL BEDY	MERRIMACK	MICHELLE DOW	MERRIMACK
19	CHRISTOPHER SULLIVAN	MERRIMACK	SARA DOUGLAS	MERRIMACK
24	CHAD CASEY	MERRIMACK	NATALIA VELEZ	
25	JOSEPH SIGNORETTI	MERRIMACK	CHERYL SURETTE	MERRIMACK
26	PAUL HUOT	MERRIMACK	NICOLE BLANCHETTE	MERRIMACK
26	MICHAEL PANNETON	MERRIMACK	BONNIE THOMPSON	MERRIMACK
27	KEITH WELLS	MERRIMACK	SUMNER LAVENTURE	BEDFORD
28	BRIAN POISSON	MERRIMACK	KIMBERLY COLLINS	MERRIMACK
30	STEVE MASON	MERRIMACK	ROSE DIX	MERRIMACK
<b>JUNE 2007</b>				
1	JOSHUA BRIMBLECOM	MERRIMACK	DANIELLE PRESCOTT	MERRIMACK
2	RONALD BOUCHER	LAWRENCE, MA	JANE WORTHY	MERRIMACK
2	JAYSON DURKEE	MERRIMACK	VIRGINIA PIERCE	MERRIMACK
2	SHAWN DOWELL	MERRIMACK	AMY CHAPUT	MERRIMACK
2	COREY DORMITZER	MERRIMACK	DARCI PERNAW	MERRIMACK
8	LAWRENCE SOMMERS	MERRIMACK	KIM WALKER	NASHUA
9	TYLER MEEHAN	MERRIMACK	HEATHER OLAH	MERRIMACK
9	SEAN CARMODY	WAKEFIELD, MA	KELLY NEVILLE	MERRIMACK
15	STEPHEN LAWSON	MERRIMACK	SHAUNA KUHLMAN	LITCHFIELD
16	DAVID PRINCE	MERRIMACK	CYNTHIA BURNARD	MERRIMACK
16	RONALD HOWE	DRACUT, MA	MARY-JO CODY	MERRIMACK
16	CHRISTOPHER DEMELO	MERRIMACK	ERIN WALKER	WILTON
16	NICHOLAS KOVALIV	AMHERST	AMANDA SHERIDAN	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
<b>JUNE 2007 (Cont.)</b>				
16	SCOTT KELLY	MERRIMACK	JULIE WOODMAN	MERRIMACK
18	MICHAEL DILLON	MERRIMACK	DEMETRA TZIROS	MERRIMACK
22	BRYAN SHEPHERD	MERRIMACK	DAWN MCCARTHY	MERRIMACK
23	KEVIN COYLE	MERRIMACK	JILL SPENCER	MERRIMACK
23	TIMOTHY GRIFFIN	MERRIMACK	DARLA AMMIDOWN	MERRIMACK
23	JUSTIN FORTIER	MERRIMACK	SOMER MCCULLOUGH	MERRIMACK
23	JOSEPH BREAULT	MERRIMACK	DAWN BRITTON	MERRIMACK
29	BRIAN JANTAUSCH	MERRIMACK	JENNIFER JOBIN	MERRIMACK
30	KENNETH TWOMBLEY	MERRIMACK	PAMELA WERNER	MERRIMACK
30	DONALD LEWIS	MERRIMACK	JANICE TREACY	MERRIMACK
30	PAUL GABRIEL	MERRIMACK	JANINE RAAB	MERRIMACK
30	ROBERT REISMAN	MERRIMACK	AURORA FLORES	MERRIMACK
30	ANDREW PAUL	MERRIMACK	SOPHIA MACEWEN	MERRIMACK
<b>JULY 2007</b>				
7	ROARK COX	MERRIMACK	JACQUELINE HEUSER	MERRIMACK
7	WILLIAM NELSON	MERRIMACK	SHEILA NELSON	MERRIMACK
7	ROBERT LEDBETTER	MERRIMACK	NICHOLE DITZEL	MERRIMACK
7	MARK CARADONNA	MERRIMACK	LISA WALKER	MERRIMACK
7	THOMAS JOHNSON	MERRIMACK	AMY DUMONT	MERRIMACK
7	JOSEPH CICHETTO	MERRIMACK	NICOLE LANGLOIS	MERRIMACK
13	ROBERT ELLIS	MERRIMACK	CYNTHIA MARMONTI	MERRIMACK
14	JAMES GILL	MERRIMACK	CHARLOTTE PINCENCE	HOLLIS
15	PAUL RETEY	MERRIMACK	LISA PAUL	MERRIMACK
17	BRIAN FREDRIKSSON	MERRIMACK	STACIE NEFF	MERRIMACK
21	DAVID PRUNIER	NASHUA	RAQUEL PEREZ	MERRIMACK
21	PHILIP COMEAU	MERRIMACK	KELLY O'DONNELL	MERRIMACK
28	BARRY MEEHAN	CONCORD	ELLEN JOSEPH	MERRIMACK
28	EDWARD MURPHY	MERRIMACK	DIANA SIGNOR	MERRIMACK
28	ROBERT CARSON	MERRIMACK	JAMI PROULX	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
<b>JULY 2007 (Cont.)</b>				
28	TIMOTHY LISTER	MERRIMACK	AMY VARTANIAN	MERRIMACK
28	THOMAS ROSSWAAG	MERRIMACK	SHERRY DUPONT	MERRIMACK
<b>AUGUST 2007</b>				
5	DANIEL HARTE	MERRIMACK	ANISSA INNAMORATI	MERRIMACK
7	JAMES MCCLAUGHLIN	MERRIMACK	MIOARA LAPADAT	STONEHAM, MA
10	GERARD HEALEY	MERRIMACK	SHAREN SCACCIA	MERRIMACK
11	CARL CARTER	MERRIMACK	LINDA HESTIANNA	MERRIMACK
11	ROBERT MACLEOD	MERRIMACK	JESSICA LEE	MERRIMACK
11	CHRISTOPHER ROBERTS	MERRIMACK	LINDSEY SCHIER	MERRIMACK
11	JARED GORDON	MILFORD	ALYSSA WHITE	GOFFSTOWN
18	PAUL THIBAUT	MERRIMACK	DENISE MAMONE	MERRIMACK
18	JOHN KEROUAC	MERRIMACK	VICTORIA HILL	MILAN
18	BRYAN ROULEAU	MERRIMACK	KERRIE SOMERS	MANCHESTER
18	MICHAEL RAICHE	MERRIMACK	LISA FRIESE	MERRIMACK
22	CHRISTOPHER PONDER	MERRIMACK	TARA NOSKY	MERRIMACK
24	SIMON THOMSON	MERRIMACK	ELIZABETH HURLEY	MERRIMACK
25	PAUL REYNOLDS	LYNN, MA	DIANE REYNOLDS	MERRIMACK
25	SCOTT PATTEN	MERRIMACK	MARGERY SHANK	MERRIMACK
25	JEREMY THOMAS	MERRIMACK	KATHLEEN MCGRATH	MERRIMACK
25	JOSEPH BETANZOS	MANCHESTER	ALLISON STOCKING	PIKESVILLE, MD
25	NATHAN HUGHES	MERRIMACK	AMANDA LEO	MERRIMACK
<b>SEPTEMBER 2007</b>				
1	JAMES CONWAY	MERRIMACK	MARY CONWAY	MERRIMACK
1	PAUL HANSON	MERRIMACK	SUZANNE HAYNES	MERRIMACK
2	KEVIN BLANCHETTE	MERRIMACK	KARI LEVESQUE	MERRIMACK
8	JOHN FARMER	MERRIMACK	ROBIN WARD	MERRIMACK
8	LOEHR CLARK	MERRIMACK	PATRICIA CARTWRIGHT	MERRIMACK
8	MICHAEL DERDERIAN	MERRIMACK	ELIZABETH SWISHER	MERRIMACK
8	CHRISTOPHER EVERLY	MERRIMACK	JENNIFER FERRIS	MERRIMACK
8	JEFFREY LOUKIDES	MERRIMACK	CAREY HAMEL	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
<b>SEPTEMBER 2007 (Cont.)</b>				
8	ETHAN LEDOUX	MERRIMACK	JENNIFER GARNEAU	MERRIMACK
8	EROL SENEL	MERRIMACK	CHRISTINE DUPREY	MERRIMACK
8	BENJAMIN PIERCE	MERRIMACK	MARIE BERGERON	MERRIMACK
9	MICHAEL ROTAST	MERRIMACK	SARAH STANLEY	MANCHESTER
15	ANDREW SENECA	MERRIMACK	ELISA FERNANDES	BELMONT
15	STEVEN TARBOX	MERRIMACK	FRANCES ALEXANDER	MERRIMACK
15	BRADLEY CORYELL	MERRIMACK	GINA DOCKHAM	HENNIKER
15	GERALD PASKO	MERRIMACK	STACY TIRRELL	MERRIMACK
21	BRENDAN CIRILLO	MERRIMACK	LAURIE GIARD	MERRIMACK
21	SCOTT WESINGER	MERRIMACK	BRANDIE KUROWSKI	MERRIMACK
22	HAROLD STANLEY	MERRIMACK	CYNTHIA FLEMING	BELMONT
22	BARI BOYCE	MERRIMACK	JENNIFER LAVALLE	MERRIMACK
22	MATTHEW BAILEY	MERRIMACK	LISA COBB	MERRIMACK
22	ANDRE PROVENCHER	MERRIMACK	NICOLE PILOTTE	MERRIMACK
22	RONALD POTTER	CONCORD	KALYN HUBBARD	MERRIMACK
29	GARY TURNER	MERRIMACK	ELIZABETH VENTRESO	MERRIMACK
29	ROBERT RHOADS	MERRIMACK	CYNTHIA PETERSEN	MERRIMACK
29	SHAWN MORIN	MERRIMACK	JAIME BESSEY	MERRIMACK
29	STEPHEN SHETENSKY	MERRIMACK	CINDY LEVY	MERRIMACK
29	RYAN CARROLL	DERRY	HEATHER CRAVEN	MERRIMACK
29	JOHN GALLAGHER	MERRIMACK	ABIGAIL LAWLER	MERRIMACK
29	BRIAN SWEET	NASHUA	ANGELA WHISSEL	MERRIMACK
30	HERBER FILHO	MERRIMACK	ANNE SAULNIER	MERRIMACK
30	CHRISTOPHER LINSTID	MERRIMACK	CAROL MAHONEY	MERRIMACK
<b>OCTOBER 2007</b>				
5	EDWARD BADGER	MERRIMACK	JESSICA MITCHELL	MERRIMACK
6	JONATHAN HOMER	MERRIMACK	ELIZABETH POWELL	MERRIMACK
7	JAMES RYTER	MERRIMACK	KORI HAYMORE	KURTISTOWN, HI
7	THOMAS BOLTON	MERRIMACK	JEANINE KILGALLEN	MERRIMACK
14	JEFFREY HEISER	MERRIMACK	JENNIFER LEBRUN	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
<b>OCTOBER 2007 (Cont.)</b>				
19	KEVIN CORMIER	MERRIMACK	LACEY HUDSON	MERRIMACK
22	J C OTTO	MERRIMACK	NIKITA SILVA	NASHUA
<b>NOVEMBER 2007</b>				
3	DAVID WYRWAS	MERRIMACK	MYOUNG PARK	MERRIMACK
7	JASON RENAUD	MERRIMACK	MICHELLE MALONEY	MERRIMACK
17	RUSSELL RENSHAW	MERRIMACK	LINDSAY GABRIELSON	MERRIMACK
21	CONSTANTINE WILLIAMS	NASHUA	SHERRI ONGAKI	MERRIMACK
22	JOHN RENNIE	MERRIMACK	MILDRED LONG	MERRIMACK
24	JARED TALBOT	MERRIMACK	BRIENNA MESSER	HOLLIS
<b>DECEMBER 2007</b>				
21	KEVIN WELCH	MERRIMACK	AMY GRAF	MERRIMACK
24	DANA REED	MERRIMACK	TAMMY STICKNEY	MERRIMACK
26	CORY KRESSER	MERRIMACK	HANNIELYN VER	HONOLULU, HI
29	JOSEPH MURRAY	MERRIMACK	CHERYL COSTA	MERRIMACK



Included in this Section:

2008 Sample Official Ballot

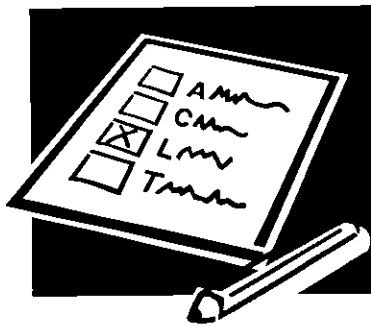
2008 Voter's Guide

2008 Town Warrant

2008-09 Budget of the Town/City (MS-6)

2008-09 Default Budget

2008-09 Budget Warrant Articles and Department Summaries







**SAMPLE  
OFFICIAL BALLOT  
ANNUAL TOWN MEETING  
MERRIMACK, NEW HAMPSHIRE  
APRIL 8, 2008**

TOWN CLERK

**INSTRUCTIONS TO VOTERS**

- A. TO VOTE, completely fill in the OVAL to the RIGHT of your choice (s) like this: ☐
- B. Follow directions as to the number of candidates to be marked for each office.
- C. To vote for a person whose name is not printed on the ballot, write the candidate's name on the line provided and completely fill in the OVAL.

**TOWN COUNCIL**

3 Years Vote for not  
more than two (2)

MAURICE K. KIMBALL II ☐

BRIAN McCARTHY ☐

DAVE NICHOLS ☐

FINLAY ROTHHAUS ☐

ERIC TWARDOSKY ☐

DANIEL DWYER ☐

(Write-in) ☐

(Write-in) ☐

**ETHICS COMMITTEE**

3 Years Vote for not  
more than two (2)

FRAN L'HEUREUX ☐

BOYD MAUGHAN ☐

ANTHONY PELLEGRINO ☐

MICHELLE A. GOSSELIN ☐

(Write-in) ☐

(Write-in) ☐

**TRUSTEE OF TRUST FUNDS**

3 Years Vote for not  
more than one (1)

JOHN "JACK" BALCOM ☐

(Write-in) ☐

**LIBRARY TRUSTEE**

3 Years Vote for not  
more than two (2)

PATRICK McGRATH ☐

JOHN F. BUCKLEY ☐

MARTIN P. CARRIER ☐

SUSAN GUSTAFSON ☐

(Write-in) ☐

(Write-in) ☐

**MODERATOR**

2 Years Vote for not  
more than one (1)

LYNN CHRISTENSEN ☐

(Write-in) ☐

**SUPERVISOR OF  
THE CHECKLIST**

6 Years Vote for not  
more than one (1)

M. JANE COELHO ☐

(Write-in) ☐

**QUESTIONS**

**Article 2**

Shall the Town vote to raise and appropriate the sum of \$1,600,000 for Interceptor Repairs, related road reconstruction, and expenses related to the issuance of municipal bonds; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and in an amount not to exceed \$1,600,000, thereby reduced by any federal, state, or private grants that may be made available in conjunction with said purpose; to authorize the Town Council to apply for and accept said grants of federal, state, or private aid; to authorize the Town Council to issue, negotiate, sell, and deliver said bonds and notes and to determine the rate of interest, the maturity, and other terms pertaining thereto; and to authorize the Town Council to take any other action or to pass any other measure relative to said purpose and financing; and to further raise and appropriate the sum of \$40,000 for the purpose of 2008-09 interest on said bonds or serial notes?  
(2/3rds ballot vote required for approval) (Recommended by the Town Council 6-0-0)

YES ☐

NO ☐

**Article 3**

Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$26,681,708? Should this article be defeated, the default budget shall be \$26,526,387, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only.  
(Recommended by the Town Council 5-1-0)

YES ☐

NO ☐

**TURN BALLOT OVER AND CONTINUE VOTING**

## QUESTIONS CONTINUED

### Article 4

Shall the Town of Merrimack raise and appropriate the sum of \$139,484 for the purpose of hiring two new full-time police officers; said sum representing the wages, benefits and associated costs for these positions for the 2008-2009 fiscal year. This is a Special Warrant Article per RSA 32:3, (VI).  
(Recommended by the Town Council 4-1-1)

YES ☐  
NO ☐

### Article 5

To see if the voters of the Town of Merrimack will vote to direct the Town Council at the end of each fiscal year to retain between 4 and 8 percent in the total Fund Balance for fiscal obligations?

YES ☐  
NO ☐

### Article 6

Shall the Town of Merrimack vote to change the purpose of the Bridge Replacement, Drainage Improvement Fund and the Sidewalk and Bike Path Capital Reserve Funds to the Road Infrastructure Capital Reserve Fund and to designate the Town Council as agents to expend? The Road Infrastructure Capital Reserve Fund shall be utilized for bridge replacement, drainage, roadway, sidewalk and bike path improvements.  
(2/3rds ballot vote required for approval)

YES ☐  
NO ☐

### Article 7

Shall the Town of Merrimack vote to change the purpose of the Northwest Fire Station Capital Reserve Fund and the South Fire Station Capital Reserve Fund to the Fire Station Improvement Capital Reserve Fund and to designate the Town Council as agents to expend? The Fire Station Improvement Capital Reserve Fund shall be used to construct, repair or upgrade any Merrimack Fire Station. (2/3rds ballot vote required for approval)

YES ☐  
NO ☐

### Article 8

Shall the Town of Merrimack vote to change the purpose of the Wastewater Treatment Facility Capital Reserve Fund and the Wastewater Treatment System Capital Reserve Fund to the Sewer Infrastructure Improvement Capital Reserve Fund and to designate the Town Council as agents to expend? The Wastewater Infrastructure Capital Reserve shall be used to upgrade, repair, improve or expand the wastewater plant or system.  
(2/3rds ballot vote required for approval)

YES ☐  
NO ☐

### Article 9

Shall the Town of Merrimack approve the charter amendment reprinted below?

#### 6-1 ADMINISTRATIVE BOARDS / COMMITTEES / COMMISSIONS

YES ☐  
NO ☐

#### A. Planning Board

There shall be a Planning Board consisting of seven (7) members as provided by New Hampshire State Law. Six (6) of these members shall be appointed by the Town Council for terms of three (3) years, such terms to be staggered. One (1) Town Council member shall be appointed annually to serve as an ex officio [regular] member. *[The Town Council shall appoint one (1) Town Council member annually as the ex officio alternate member who shall serve in the absence or disability of the ex officio regular member.]* There shall also be three (3) alternate members appointed in the same manner as regular appointed members, except no more than one (1) alternate appointed member's term shall expire in a single year. The Town Council shall fill any vacancy for the period of the unexpired term. The Planning Board shall have all the powers granted to Planning Boards by New Hampshire State Law.

### Article 10

Shall the Town of Merrimack approve the charter amendment reprinted below?

#### 3-4 CONDUCT OF ELECTIONS

YES ☐  
NO ☐

#### B. Time and Place of Elections

The election laws of the State of New Hampshire shall govern the hours of polling. ~~The Town Council shall specify the polling place(s) of the Town and determine the hours the polls shall open and close at least thirty (30) days prior to any election.~~

### Article 11

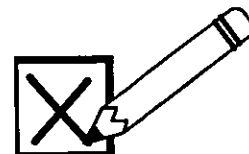
Shall the Town vote to change the purpose of the Library Roof Reconstruction Capital Reserve Fund to the Library Building Maintenance Capital Reserve Fund and designate the Board of Library Trustees as agents to expend? [By Petition] (Recommended by the Board of Library Trustees) [2/3rds ballot required for approval]

YES ☐  
NO ☐

**YOU HAVE NOW COMPLETED VOTING**

**2008 OFFICIAL BALLOT**  
**SUPPLEMENTARY INFORMATION**

Merrimack residents will have an opportunity to vote on the proposed budget and other Town matters by answering "yes" or "no" to the questions on the official ballot that will be used in conjunction with the annual election to be held between 7:00 AM and 8:00 PM on Tuesday, April 8, 2008. There are three polling places in Merrimack: St. John Neumann Church at 708 Milford Road (Route 101A); St. James United Methodist Church at 646 Daniel Webster Highway (Route 3); and James Masticola Upper Elementary School - All-Purpose Room at 26 Baboosic Lake Road. To determine the appropriate polling place for you to vote, please call the Town Clerk's Office at (603)424-3651, or access the Town's website at [www.ci.merrimack.nh.us](http://www.ci.merrimack.nh.us), click under "Where Do You Go To Vote?" at the home page, enter your street address in the spaces provided, and click on "Go."



The following information is provided as a public service to enable citizens to better understand the matters on which they will be voting. Additional information may be obtained by calling the Town Manager's Office at (603)424-2331, or by visiting the Town's website at [www.ci.merrimack.nh.us](http://www.ci.merrimack.nh.us).

**ARTICLE 1**  
**ELECTION OF PUBLIC OFFICIALS**

To vote, completely fill in the box next to your choice on the ballot. Follow the directions as to the number of candidates to be marked for each office. To vote for a person whose name is not printed on the ballot, write the candidate's name on the line provided and completely fill in the box.

**ARTICLE 2**  
**SEWER INTERCEPTOR BOND**

This Article authorizes financing for the reconstruction of approximately 50 sanitary sewer manhole structures within the Town's main sewer interceptor system.

**Background:**

The Town of Merrimack owns and operates a sanitary sewer interceptor that serves residential, commercial, and industrial customers. The 6-mile-long interceptor runs generally north to south and is located within the railroad right-of-way, adjacent to the Merrimack River, on the easterly side of Town.

## **ARTICLE 2 (CONT.) SEWER INTERCEPTOR BOND**

The interceptor was originally constructed in the early-to-mid 1970s. The sewer pipeline was constructed using reinforced concrete pipe, with diameters ranging from 24-inches (in the North) to 48-inches as the interceptor approaches the Town's Wastewater Treatment Plant to the south. Inspections of the pipeline have proven the pipes to be in very good condition. The manholes, however, are in need of immediate attention.

There are approximately 114 sewer manholes along the 6-mile run. These manholes were constructed using both cast-in-place concrete and precast concrete sections. Many of the base sections of the manholes were constructed using the cast-in-place method. Over time, the Town has observed deterioration within the manholes. Structural cracking of the base sections of the manholes has created the need to rehabilitate the structures. Approximately 50 of the 114 manholes are in need of rehabilitation. Failure to address the problem could lead to a failure of the sewer. This section of Town sewer is the backbone of the collection system and carries upwards of 2 million gallons of sewage per day to the wastewater treatment plant.

### **Funding:**

The funding for this project will be from two sources: the user fees collected from the residential, commercial and industrial customers will fund 80% of the project, with the remainder to be funded by a grant from the NH Department of Environmental Services (NHDES). Property taxes will not be used to fund this project.

This Article will result in positive improvements to the Town's infrastructure. If you have any questions about the project, please contact Ed Chase at (603)424-5137.

*Estimated 2008 Property Tax Bill Impact: None*

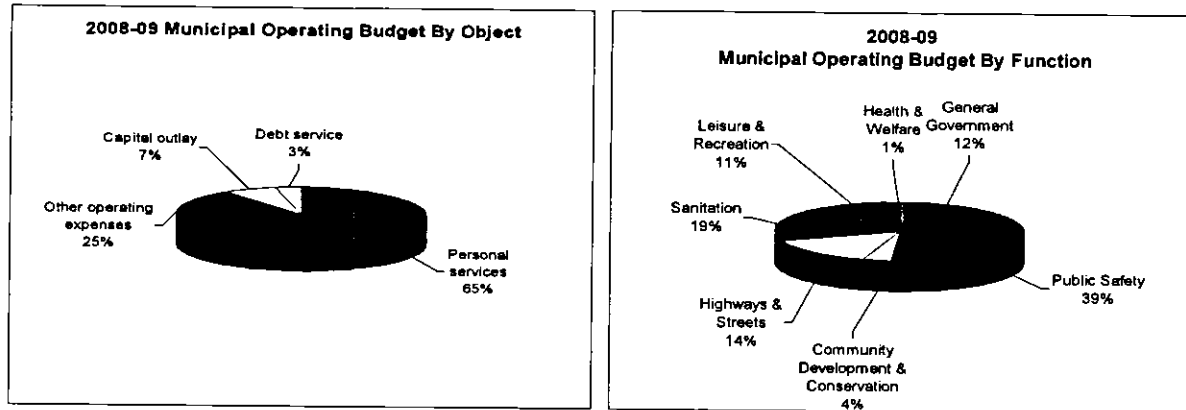
*This 10-year bond will be paid for from the Wastewater Fund utilizing an equal principal payment.*

**ARTICLE 3**  
**MUNICIPAL OPERATING BUDGET**

The Municipal Operating Budget, which is the subject of Article 3, funds the general costs of operating all Town departments. The municipal operating budget is summarized below by department and graphically by function and by object.

<b>Department</b>	<b>Amount</b>
General Government	\$ 1,738,964
Assessing	287,664
Fire	4,676,278
Police	4,372,541
Communications	669,146
Public Works Administration	357,741
Highway	3,105,397
Solid Waste Disposal	1,531,322
Parks Maintenance	483,405
Parks & Recreation	752,860
Library	1,268,011
Equipment Maintenance	390,619
Buildings & Grounds	330,523
Community Development	956,643
Town Clerk/Tax Collector	397,098
Welfare	184,998
Wastewater Treatment	3,125,435
Media	367,240
Other	788,689
Debt Service	<u>897,134</u>
<b>Total</b>	<b>\$26,681,708</b>

## ARTICLE 3 (CONT.) MUNICIPAL OPERATING BUDGET



The recommended municipal operating budget of \$26,681,708 represents an increase of \$682,454 (2.62%) compared to current appropriations. This increase is due primarily to increases in capital funding. The wages for the two new police officers have not been included in the proposed municipal operating budget (Article 3) but are reflected in Article 4.

### Summary of Appropriation Changes

		Proposed	\$	%
	FY 07/08	FY 08/09	Change	Change
Total Salaries	\$10,785,694	\$11,313,654	\$527,960	4.90%
Overtime	853,177	830,645	(22,532)	(2.64%)
Retirement	1,207,134	1,258,859	51,725	4.28%
Health Care	2,478,462	2,570,272	91,810	3.70%
Workers Compensation	399,857	273,896	(125,961)	(31.50%)
Other Personnel Benefits	<u>1,647,279</u>	<u>1,062,335</u>	<u>(584,944)</u>	<u>(35.51%)</u>
<i>Total Personnel Benefits</i>	<u>\$17,371,603</u>	<u>\$17,309,661</u>	<u>(\$61,942)</u>	<u>(.36%)</u>
Utilities	919,673	861,473	(58,200)	(6.33%)
Other Operating	5,520,444	5,653,389	132,945	2.41%
<i>Total Operating Other Costs</i>	<u>\$6,440,117</u>	<u>\$6,514,862</u>	<u>\$75,745</u>	<u>.12%</u>
<b>Total Operating</b>	<b>\$23,811,720</b>	<b>\$23,824,523</b>	<b>\$12,803</b>	<b>.01%</b>
Total Non Operating	<u>\$2,187,534</u>	<u>\$2,857,185</u>	<u>\$669,651</u>	<u>30.61%</u>
<b>Total General Fund Budget</b>	<b><u>\$25,999,254</u></b>	<b><u>\$26,681,708</u></b>	<b><u>\$682,454</u></b>	<b><u>2.62%</u></b>



## ARTICLE 3 (CONT.) MUNICIPAL OPERATING BUDGET

### Personal Services Costs

The recommended budget reflects Town Council recommending the elimination of one part-time custodian at the library. Two part-time EMT Attendant positions in Fire have been proposed and a reclassification of a Secretary in Parks and Recreation from full-time to part-time. The net increase relating to these staffing changes is \$36,819. Health Insurance premiums have decreased by \$347,801 in the 2008-09 budget. As a result, related appropriations have decreased by \$288,543. 2008-09 is one of the occasional fiscal years for which we must budget for fifty-three weekly payrolls rather than fifty-two. The associated budgetary impact is \$226,601. The net decrease of \$61,942 includes the costs associated with the following wage adjustments:

AFSCME Council 3657 employees	3.75%
AFSCME Council 2986 employees	3.75%
Other union employees	3.50%
Other non-union employees	3.50%

### Capital Outlay

The proposed budget includes \$1,232,000 for transfer to capital reserve funds – a net increase of \$351,000. Of that amount, \$250,000 to be placed in the Land Bank Capital Reserve fund totally offset by the revenue generated by the sale of excess property. The remaining \$101,000 is:

	<b>Voted</b>	<b>Proposed</b>	<b>Increase</b>
	<u>2007-08</u>	<u>2008-09</u>	<u>(Decrease)</u>
Bridge Replacement	20,000	150,000	130,000
Daniel Webster Highway	155,000	100,000	(55,000)
Drainage Improvements	100,000	-	(100,000)
Highway Equipment	75,000	150,000	75,000
Road Improvements	190,000	200,000	10,000
Sewer Line Extension	115,000	-	(115,000)
Solid Waste Disposal	10,000	90,000	80,000
Traffic Signal Pre-emption	-	5,000	5,000
Library Roof	1,000	2,000	1,000
Computer Equipment	50,000	10,000	(40,000)
Playground Equipment	-	10,000	10,000
Athletic Fields	-	75,000	75,000
Communications Equipment	10,000	35,000	25,000
	<u>726,000</u>	<u>827,000</u>	<u>101,000</u>

### ARTICLE 3 (CONT.)

#### MUNICIPAL OPERATING BUDGET

The Town of Merrimack uses capital reserve funds as a cost-effective method of financing the purchase or replacement of facilities, equipment, and infrastructure. Consistent amounts have been included in annual budgets for transfer to these funds in past years and in the budget submitted by the budget committee, so that sufficient monies are available when purchases or replacements are required. This spreads the related cost over the funding period, rather than requiring a large appropriation in the year of purchase or replacement, and thereby helps to stabilize property tax rates. Also, interest earned on monies held in capital reserve funds offsets a portion of the purchase or replacement cost and/or serves as a hedge against inflation. These capital reserve funds provide for the replacement of fire trucks, bridges, ambulances, police communication's equipment, Highway Division trucks and heavy equipment, as well as for other major capital outlay needs.

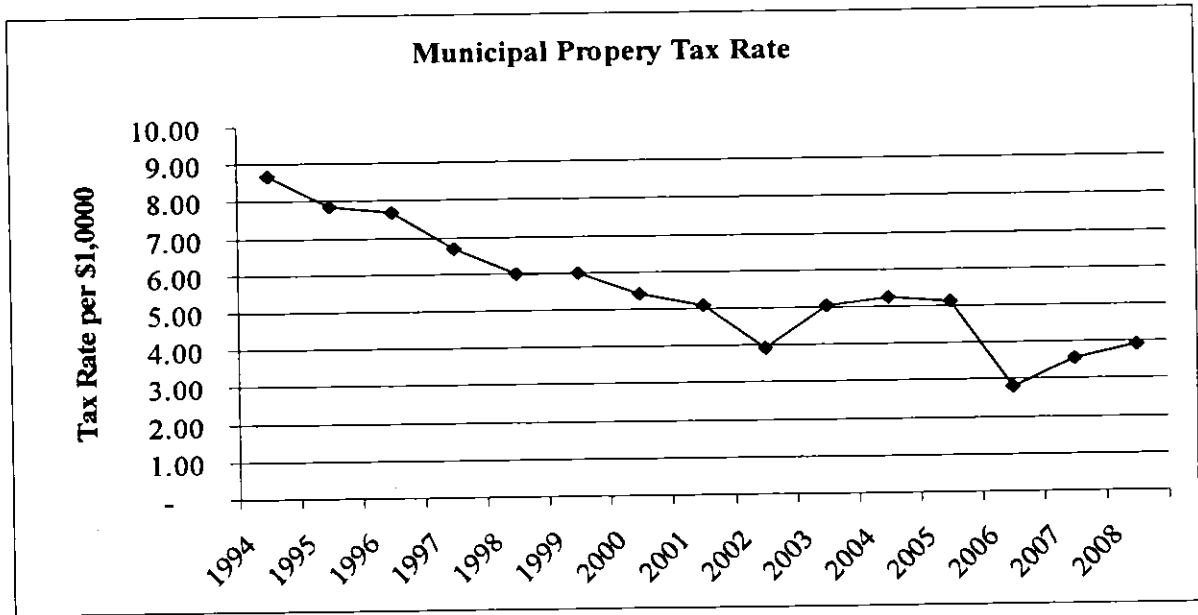
Other proposed capital outlay of \$728,051 consists of the following and represents an increase in capital outlay of \$225,109 over the 2007-08 budget.

Police patrol vehicles & Animal Control vehicle	\$ 79,400
Road paving and minor reconstruction projects	300,000
Media Equipment	150,000
Other items – less than \$50,000 each	<u>198,651</u>
Total	\$728,051

#### Projected Tax Rate

Based on the recommended budget (Article 3) and current estimates of 2008 net assessed valuations and 2008-09 non-tax revenues, the municipal portion of the 2008 property tax rate is expected to be \$3.91 which correlates to a tax bill of \$391 per \$100,000 of assessed valuation. This represents an increase of \$.37 or 10.45% over the 2007 rate. However, this projection includes only the impact of Article 3 and not any of the other Articles. If all Articles pass, the municipal property tax rate will be approximately \$3.96 or \$.42 (11.86%) greater than the 2007.

# **ARTICLE 3 (CONT.)** **MUNICIPAL OPERATING BUDGET**



## **Debt Service**

There are three outstanding bond issues: 1995 Organic Waste Compost Facility Bonds - \$2,310,823 principal balance; 2002 Greens Pond Land Acquisition Bonds - \$2,705,000 principal balance, and 2007 Drainage Improvement Bond - \$1,708,000 principal balance. Debt service costs for 2008-09 represent an increase of \$93,543 and consist of the following:

1995 Organic Waste Compost Facility Bonds	\$367,449
2002 Greens Pond Land Acquisition Bonds	376,785
2007 Drainage Bond	152,899
Contingency for tax anticipation notes	<u>1</u>
Total	\$897,184

## **Default Budget**

If proposed budget of \$26,681,708 in Article 3 should fail, an appropriation of \$26,526,387 would automatically become effective in accordance with New Hampshire Statutes. The Town Council would then be responsible for either holding a special meeting at which a revised Municipal Operating Budget appropriation would be considered, or developing a revised Municipal Operating Budget within this amount.

## **ARTICLE 4**

### **HIRING TWO (2) ADDITIONAL POLICE OFFICERS**

Article 4 represents the hiring of two additional Merrimack Police Officers effective July 1<sup>st</sup> 2008. The new police officers will serve to augment the current 37 member police force.

The new officers will allow the department to address rising overtime costs, shift coverage shortages, and the increasing calls for service the department has experienced. The police department has the lowest officer per resident ratio of the twelve other communities in New Hampshire of comparable size. That comparison is indicative of the department's overall staffing levels and the ability to keep up with calls for service.

The Merrimack Police Department currently supports 33 community policing and outreach programs beyond its law enforcement mission. The addition of the two officers will allow for the department to address fiscal concerns and be better able to maintain the services it provides to the community, while continuing to guard and protect our quality of life in Merrimack.

*Estimated 2008 Property Tax Bill Impact: Per \$100,000 of Assessed Valuation: \$5 in 2008-09*

## **ARTICLE 5**

### **FUND BALANCE RETENTION BETWEEN 4 AND 8 PERCENT**

This Article will update the 2002 Warrant Article 31, which gave guidance to the Town Council to retain \$2,000,000 in fund balance. If this Article passes, the new fund balance policy would allow the Town Council to retain between 4 and 8 percent of the municipality's appropriation, plus the school and county appropriations in the form of Unreserved Fund Balance. Unreserved Fund Balance is a measure of financial resources available in a governmental fund, which can also be described as the equity balance resulting from operations and available for spending. A business enterprise's Retained Earnings is comparable to a municipality's Fund Balance.

An adequate level of fund balance is needed, primarily to protect against current and future risk and to ensure the stability of future tax rates. Future risks could include, but are not limited to, revenue shortfalls and unanticipated expenditures. Furthermore, credit rating agencies closely monitor the levels of fund balance in a government's fund to evaluate their level of creditworthiness.

With a prudent level of fund balance, credit rating agencies are more likely to issue a favorable rating, which leads to a lower bond rate, lower interest charges and lower bond issuing cost. Currently, the Town of Merrimack does not have a credit rating due to the fact that we do not have any debt issued in the Town's name. Our last rating was "Aa".

**ARTICLE 5 (CONT.)**  
**FUND BALANCE RETENTION BETWEEN 4 AND 8 PERCENT**

By maintaining an adequate level of fund balance, this will assist the Town in preparing for financial emergency and contribute to the continuity of our operations by giving us adequate funding to meet our financial obligations, thus improving our long-term fiscal stability.

**The Formula to calculate Unreserved Fund Balance is:**

Town Appropriation less any new issuance of bonds plus  
Town's portion of the County's tax plus  
The School's appropriation less Education adequacy grant plus State Property Tax multiplied by the percentage

Utilizing the 2007 Appropriations Unreserved Fund Balance is:

Town (27,707,254 -1,708,000)	\$25,999,254
County	3,213,275
School (60,320,414 – 16,554,010 +7,180,701)	<u>50,947,105</u>
<b>Total</b>	<b>\$80,159,634</b>
Fund Balance Percentage	<u>X</u> .04
<b>Minimum Fund Balance Retention</b>	<b>\$ 3,206,385</b>

*Estimated 2008 Property Tax Bill Impact: None*

**ARTICLE 6**  
**ROAD INFRASTRUCTURE CAPITAL RESERVE FUND**

This Article proposes a consolidation of three Capital Reserve Funds into one. The consolidation would involve the Bridge Replacement, Drainage Improvement Fund and the Sidewalk and Bike Path Capital Reserve Funds. The new Road Infrastructure Capital Reserve Fund will be for bridge replacement, drainage, roadway, sidewalk and bike path improvements. Broadening the use of what this fund can be utilized for and streamlining the funding process allows the Town greater flexibility for infrastructure improvements. A two-thirds (2/3) super majority vote is required for this change to occur.

*Estimated 2008 Property Tax Bill Impact: None*

**ARTICLE 7**  
**FIRE STATION IMPROVEMENT CAPITAL RESERVE FUND**

This Article proposes a consolidation of the two Fire Station Capital Reserve Funds into one. The consolidation would involve the Northwest Fire Station Capital Reserve Fund and the South Fire Station Capital Reserve Fund. The new Fire Station Improvement Capital Reserve Fund would be used to construct, repair, or upgrade any Merrimack Fire Station and would streamline the funding process thus allowing the Town greater flexibility for these projects. A two-thirds (2/3) super majority vote is required for this change to occur.

*Estimated 2008 Property Tax Bill Impact: None*

**ARTICLE 8**  
**SEWER INFRASTRUCTURE IMPROVEMENT CAPITAL RESERVE FUND**

This Article proposes a consolidation of the two Sewer Capital Reserve Funds into one. The consolidation would involve the Wastewater Treatment Facility Capital Reserve Fund and the Wastewater Treatment System Capital Reserve Fund. The new Sewer Infrastructure Improvement Capital Reserve Fund would be used to upgrade, repair, improve or expand the wastewater plant or system and would streamline the funding process thus allowing the Town greater flexibility for these projects. A two-thirds (2/3) super majority vote is required for this change to occur.

*Estimated 2008 Property Tax Bill Impact: None*

**ARTICLE 9**  
**ADMINISTRATIVE BOARDS / COMMITTEES / COMMISSIONS**

This Article amendment allows the Town Council to have one alternative member on the planning board. This will allow there to be Town Council representation at all planning board meetings. This is to clarify the duties of the Town election official to conduct all regular and special elections as well as the annual Town election.

*Estimated 2008 Property Tax Bill Impact: None*

**ARTICLE 10  
CONDUCT OF ELECTIONS**

This Article amendment language merely refers to the method used in New Hampshire State Law. This will reduce the prospect of further amendments to deal with changes.

*Estimated 2008 Property Tax Bill Impact: None*

**ARTICLE 11  
LIBRARY BUILDING MAINTENANCE CAPITAL RESERVE FUND**

The trustees plan to replace the current roof in the next 3 - 5 years and know that the current boiler will need to be replaced in the near future. Since other capital building maintenance issues are also likely to crop up, the trustees believe it would be better to have one general maintenance fund for both planned and unexpected building maintenance projects of over \$5,000. A two-thirds (2/3) super majority vote is required for this change to occur.

*Estimated 2008 Property Tax Bill Impact: None*



## 2008 Town Warrant

### Town of Merrimack

6 Baboosic Lake Road, Merrimack, New Hampshire 03054



The State of New Hampshire

To the inhabitants of the Town of Merrimack in the County of Hillsborough in said state, qualified to vote in town affairs:

You are hereby notified that the First Session (*Deliberative*) of the Annual Meeting of the Town of Merrimack will be held at the Masticola Upper Elementary School's All-Purpose Room on Baboosic Lake Road in said Merrimack on Tuesday, March 11, 2008, at 7:00 o'clock in the evening (pm) for explanation, discussion, and debate of each Warrant Article. Warrant Articles may be amended at this session per RSA 40:13, IV.

You are hereby notified that the Second Session (*Ballot Voting*) of the Annual Meeting of the Town of Merrimack will be held on Tuesday, April 8, 2008, at 7:00 o'clock in the forenoon (am) for the choice of town officers elected by official ballot, to vote on questions required by law to be inserted on the Official Ballot, and to vote on all Warrant Articles from the First Session on Official Ballot per RSA 40:13, VII. The three polling places for the election of town officers, and other actions required to be inserted on the ballot, will open on said date at 7:00 o'clock in the forenoon (am) and will not close earlier than 8:00 o'clock in the evening (pm).

The three aforementioned polling places will be as follows:

Precinct 1 (Center) - Masticola Upper Elementary School's All-Purpose Room, 26 Baboosic Lake Road

Precinct 2 (South) - St. John Neumann Church, 708 Milford Road (Route 101A)

Precinct 3 (North) - St. James Church, 646 Daniel Webster Highway (Route 3)

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#### Article 1

To choose all necessary town officers for the ensuing year.

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#### Article 2

Shall the Town vote to raise and appropriate the sum of \$1,600,000 for Interceptor Repairs, related road reconstruction, and expenses related to the issuance of municipal bonds; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and in an amount not to exceed \$1,600,000, thereby reduced by any federal, state, or private grants that may be made available in conjunction with said purpose; to authorize the Town Council to apply for and accept said grants of federal, state, or private aid; to authorize the Town Council to issue, negotiate, sell, and deliver said bonds and notes and to determine the rate of interest, the maturity, and other terms pertaining thereto; and to authorize the Town Council to take any other action or to pass any other measure relative to said purpose and



financing; and to further raise and appropriate the sum of \$40,000 for the purpose of 2008-09 interest on said bonds or serial notes? (2/3rds ballot vote required for approval) (Recommended by the Town Council 6-0-0)

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### **Article 3**

Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$26,681,708? Should this article be defeated, the default budget shall be \$26,526,387, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Town Council 5-1-0)

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### **Article 4**

Shall the Town of Merrimack raise and appropriate the sum of \$139,484 for the purpose of hiring two new full-time police officers; said sum representing the wages, benefits and associated costs for these positions for the 2008-2009 fiscal year. This is a Special Warrant Article per RSA 32:3, (VI). (Recommended by the Town Council 4-1-1)

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### **Article 5**

To see if the voters of the Town of Merrimack will vote to direct the Town Council at the end of each fiscal year to retain between 4 and 8 percent in the total Fund Balance for fiscal obligations?

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### **Article 6**

Shall the Town of Merrimack vote to change the purpose of the Bridge Replacement, Drainage Improvement Fund and the Sidewalk and Bike Path Capital Reserve Funds to the Road Infrastructure Capital Reserve Fund and to designate the Town Council as agents to expend? The Road Infrastructure Capital Reserve Fund shall be utilized for bridge replacement, drainage, roadway, sidewalk and bike path improvements. (2/3rds ballot vote required for approval)

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## Article 7

Shall the Town of Merrimack vote to change the purpose of the Northwest Fire Station Capital Reserve Fund and the South Fire Station Capital Reserve Fund to the Fire Station Improvement Capital Reserve Fund and to designate the Town Council as agents to expend? The Fire Station Improvement Capital Reserve Fund shall be used to construct, repair or upgrade any Merrimack Fire Station. (2/3rds ballot vote required for approval)

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## Article 8

Shall the Town of Merrimack vote to change the purpose of the Wastewater Treatment Facility Capital Reserve Fund and the Wastewater Treatment System Capital Reserve Fund to the Sewer Infrastructure Improvement Capital Reserve Fund and to designate the Town Council as agents to expend? The Wastewater Infrastructure Capital Reserve shall be used to upgrade, repair, improve or expand the wastewater plant or system. (2/3rds ballot vote required for approval)

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## Article 9

Shall the Town of Merrimack approve the charter amendment reprinted below?

### 6-1 ADMINISTRATIVE BOARDS / COMMITTEES / COMMISSIONS

#### A. Planning Board

There shall be a Planning Board consisting of seven (7) members as provided by New Hampshire State Law. Six (6) of these members shall be appointed by the Town Council for terms of three (3) years, such terms to be staggered. One (1) Town Council member shall be appointed annually to serve as an ex officio *[regular]* member. *[The Town Council shall appoint one (1) Town Council member annually as the ex officio alternate member who shall serve in the absence or disability of the ex officio regular member.]* There shall also be three (3) alternate members appointed in the same manner as regular appointed members, except no more than one (1) alternate appointed member's term shall expire in a single year. The Town Council shall fill any vacancy for the period of the unexpired term. The Planning Board shall have all the powers granted to Planning Boards by New Hampshire State Law.

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## Article 10

Shall the Town of Merrimack approve the charter amendment reprinted below?

### 3-4 CONDUCT OF ELECTIONS

#### B. Time and Place of Elections

The election laws of the State of New Hampshire shall govern the hours of polling. ~~The Town Council shall specify the polling place(s) of the Town and determine the hours the polls shall open and close at least thirty (30) days prior to any election.~~

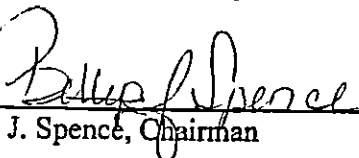
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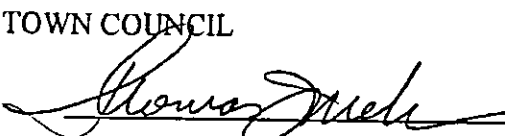
## Article 11

Shall the Town vote to change the purpose and transfer the balance of the Library Roof Reconstruction Capital Reserve Fund to the Library Building Maintenance Capital Reserve Fund and designate the Board of Library Trustees as agents to expend? [By Petition] (Recommended by the Board of Library Trustees)  
[2/3rds ballot required for approval]

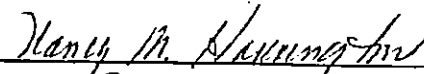
Given under our hands and seal this 14<sup>th</sup> day of February, in the year of our Lord,  
Two Thousand Eight

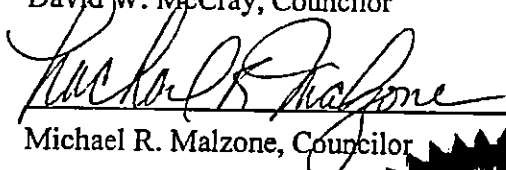
MERRIMACK TOWN COUNCIL

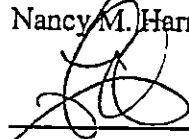
  
Betty J. Spence, Chairman


  
Thomas J. Mahon, Vice Chair

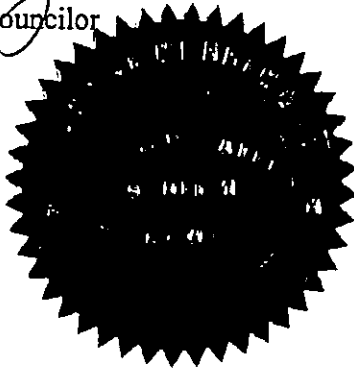
David W. McCray, Councilor

  
Nancy M. Harrington, Councilor

  
Michael R. Malzone, Councilor

  
Finlay C. Rothhaus, Councilor

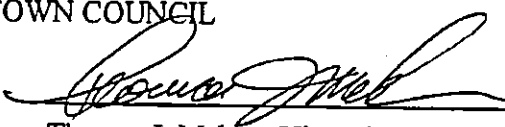
  
Timothy Tenhave, Councilor



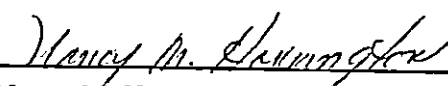
Attest: a true copy of the Warrant

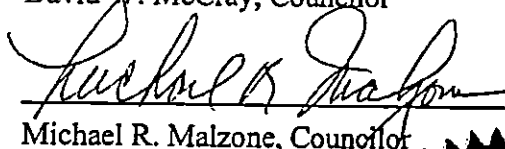
MERRIMACK TOWN COUNCIL

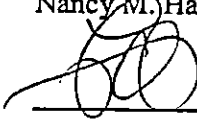
  
Betty J. Spence, Chairman


  
Thomas J. Mahon, Vice Chair

David W. McCray, Councilor

  
Nancy M. Harrington, Councilor

  
Michael R. Malzone, Councilor

  
Finlay C. Rothhaus, Councilor

  
Timothy Tenhave, Councilor

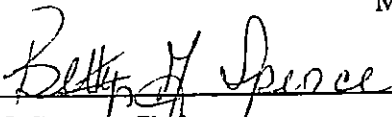


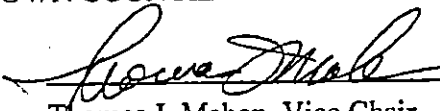
2/15/2008

*Town of Merrimack, New Hampshire  
Certificate of Service*


We, the Town Council, certify that we gave notice to the inhabitants within named, to meet at the time and place and for the purpose within mentioned, by posting an attested copy of the within Warrant at the place of meeting within named, and a like attested copy at the Town Hall and Town Library, being public places in said Town on or before the 25<sup>th</sup> day of February 2008.

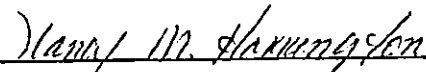
MERRIMACK TOWN COUNCIL

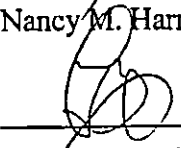
  
Betty J. Spence, Chairman

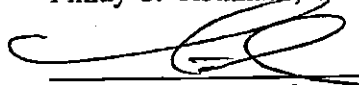
  
Thomas J. Mahon, Vice Chair

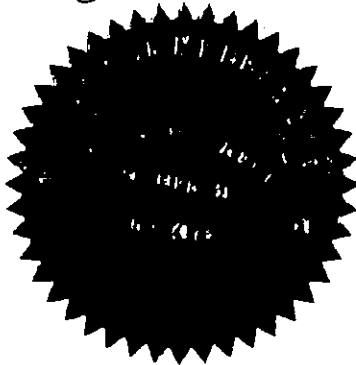
David W. McCray, Councilor

  
Michael R. Malzone, Councilor

  
Nancy M. Harrington, Councilor

  
Finlay C. Rothhaus, Councilor

  
Timothy Tenhave, Councilor



2/15/2008

# BUDGET OF THE TOWN

OF: MERRIMACK

Appropriations and Estimates of Revenue for the Ensuing Year January 1, \_\_\_\_\_ to December 31, \_\_\_\_\_

or Fiscal Year From July 1, 2008 to June 30, 2009

## IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.

2. Hold at least one public hearing on this budget.

3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address below.

This form was posted with the warrant on (Date): \_\_\_\_\_

### GOVERNING BODY (COUNCIL)

Please sign in ink.

*[Signature]*  
*[Signature]*  
*[Signature]*  
*Harry M. Harrington*

*[Signature]*  
*[Signature]*

**THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT**

FOR DRA USE ONLY

NH DEPARTMENT OF REVENUE ADMINISTRATION  
 MUNICIPAL SERVICES DIVISION  
 P.O. BOX 487, CONCORD, NH 03302-0487  
 (603)271-3397

MS-6

Rev. 09/05

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
<b>GENERAL GOVERNMENT</b>			<b>2007-08</b>	<b>2006-07</b>	<b>2008-09</b>	<b>2008-09</b>
4130-4139	Executive					
4140-4149	Election, Reg. & Vital Statistics	3	34,829	35,297	41,353	
4150-4151	Financial Administration					
4152	Revaluation of Property	3	270,416	276,323	283,764	
4153	Legal Expense					
4155-4159	Personnel Administration					
4191-4193	Planning & Zoning	3	895,596	839,275	949,143	
4194	General Government Buildings	3	310,018	284,505	308,098	
4195	Cemeteries					
4196	Insurance					
4197	Advertising & Regional Assoc.					
4199	Other General Government	3	2,342,150	1,711,022	1,820,633	
<b>PUBLIC SAFETY</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
4210-4214	Police	3	4,698,105	4,167,911	4,823,633	
4215-4219	Ambulance					
4220-4229	Fire	3	4,306,638	3,902,953	4,474,598	
4240-4249	Building Inspection					
4290-4298	Emergency Management	3	4,657	8,231	4,380	
4299	Other (Incl. Communications)	3	680,563	614,253	707,356	
<b>AIRPORT/AVIATION CENTER</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
4301-4309	Airport Operations					
<b>HIGHWAYS &amp; STREETS</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
4311	Administration	3	338,372	374,084	355,741	
4312	Highways & Streets	3	2,045,313	1,919,422	2,147,647	
4313	Bridges					
4316	Street Lighting					
4319	Other	3	371,622	342,549	390,619	
<b>SANITATION</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
4321	Administration					
4323	Solid Waste Collection					
4324	Solid Waste Disposal	3	1,437,761	1,289,553	1,436,322	
4325	Solid Waste Clean-up					
4326-4329	Sewage Coll. & Disposal & Other	3	3,201,818	2,894,992	3,113,835	

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
<b>WATER DISTRIBUTION &amp; TREATMENT</b>			<b>2007-08</b>	<b>2006-07</b>	<b>2008-09</b>	<b>2008-09</b>
4331	Administration					
4332	Water Services					
4335-4339	Water Treatment, Conserv.& Other					
<b>ELECTRIC</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
4351-4352	Admin. and Generation					
4353	Purchase Costs					
4354	Electric Equipment Maintenance					
4359	Other Electric Costs					
<b>HEALTH</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
4411	Administration					
4414	Pest Control					
4415-4419	Health Agencies & Hosp. & Other	3	85,345	86,345	87,000	
<b>WELFARE</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
4441-4442	Administration & Direct Assist.	3	93,813	86,387	96,698	
4444	Intergovernmental Welfare Pymnts					
4445-4449	Vendor Payments & Other					
<b>CULTURE &amp; RECREATION</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
4520-4529	Parks & Recreation	3	1,210,970	1,196,710	1,313,452	
4550-4559	Library	3	1,277,251	1,266,310	1,253,011	
4583	Patriotic Purposes					
4589	Other Culture & Recreation	3	281,483	171,423	367,240	
<b>CONSERVATION</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
4611-4612	Admin.& Purch. of Nat. Resources					
4619	Other Conservation					
4631-4632	REDEVELOPMENT & HOUSING					
4651-4659	ECONOMIC DEVELOPMENT					
<b>DEBT SERVICE</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
4711	Princ.- Long Term Bonds & Notes	3	530,789	519,465	537,637	
4721	Interest-Long Term Bonds & Notes	3	272,802	249,607	359,496	
4723	Int. on Tax Anticipation Notes	3	1	-	1	
4790-4799	Other Debt Service					



1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
<b>CAPITAL OUTLAY</b>			<b>2007-08</b>	<b>2006-07</b>	<b>2008-09</b>	<b>2008-09</b>
4901	Land	3	1	-	1	
4902	Machinery, Vehicles & Equipment	3	142,206	431,065	198,425	
4903	Buildings	3	15,801	279,658	60,225	
4909	Improvements Other Than Bldgs.	3	319,934	531,841	579,400	
<b>OPERATING TRANSFERS OUT</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
4912	To Special Revenue Fund					
4913	To Capital Projects Fund		1,708,000			
4914	To Enterprise Fund					
	Sewer-					
	Water-					
	Electric-					
	Airport-					
4915	To Capital Reserve Fund	3	831,000	831,647	972,000	
4916	To Exp.Tr.Fund-except #4917					
4917	To Health Maint. Trust Funds					
4918	To Nonexpendable Trust Funds					
4919	To Fiduciary Funds					
<b>SUBTOTAL 1</b>			<b>27,707,254</b>	<b>24,310,828</b>	<b>26,681,708</b>	

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

Acct. #	Warr. Art. #	Amount	Acct. #	Warr. Art. #	Amount

**\*\*SPECIAL WARRANT ARTICLES\*\***

Special warrant articles are defined in RSA 32:3,VI, as appropriations: 1) in petitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriation to a separate fund created pursuant to law, such as capital reserve funds or trust funds; 4) an appropriation designated on the warrant as a special article or as a nonlapsing or nontransferable article.

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
4711	Inteceptor Bond	2	-	-	1,600,000	-
						-
SUBTOTAL 2 RECOMMENDED			XXXXXXXXXX	XXXXXXXXXX	1,600,000	XXXXXXXXXX

**\*\*INDIVIDUAL WARRANT ARTICLES\*\***

"Individual" warrant articles are not necessarily the same as "special warrant articles". Individual warrant articles might be negotiated cost items for labor agreements or items of a one time nature you wish to address individually.

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
4210-421	Police	4			139,484	
SUBTOTAL 3 RECOMMENDED			XXXXXXXXXX	XXXXXXXXXX	139,484	XXXXXXXXXX

1	2	3	4	5	6
Acct. #	SOURCE OF REVENUE	Warr. Art.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	Estimated Revenues Ensuing Year
<b>TAXES</b>			<b>2007-08</b>	<b>2006-07</b>	<b>2008-09</b>
3120	Land Use Change Taxes - General Fund		-	-	100,000
3180	Resident Taxes				
3185	Timber Taxes		15,300	13,200	15,300
3186	Payment in Lieu of Taxes		5,512	5,512	5,000
3189	Other Taxes		305,000	343,060	360,000
3190	Interest & Penalties on Delinquent Taxes		216,025	189,780	192,150
	Inventory Penalties				
3187	Excavation Tax (\$.02 cents per cu yd)		50	898	500
<b>LICENSES, PERMITS &amp; FEES</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
3210	Business Licenses & Permits				
3220	Motor Vehicle Permit Fees		4,300,000	4,164,561	4,200,000
3230	Building Permits		130,000	91,254	150,000
3290	Other Licenses, Permits & Fees		192,082	187,953	196,115
3311-3319	<b>FROM FEDERAL GOVERNMENT</b>		1,115,000	1,215,556	1,150,000
<b>FROM STATE</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
3351	Shared Revenues		1,255,186	1,267,455	1,255,189
3352	Meals & Rooms Tax Distribution				
3353	Highway Block Grant		469,642	472,027	472,000
3354	Water Pollution Grant		72,452	72,451	72,452
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)		901,000	416,809	801,100
3379	<b>FROM OTHER GOVERNMENTS</b>				
<b>CHARGES FOR SERVICES</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
3401-3406	Income from Departments		4,500,963	5,179,904	4,691,928
3409	Other Charges				
<b>MISCELLANEOUS REVENUES</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
3501	Sale of Municipal Property		22,500	17,609	515,000
3502	Interest on Investments		735,000	1,106,207	832,000
3503-3509	Other		125,513	201,350	147,855

1	2	3	4	5	6
Acct. #	SOURCE OF REVENUE	Warr. Art.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	Estimated Revenues Ensuing Year
<b>INTERFUND OPERATING TRANSFERS IN</b>			<b>2007-08</b>	<b>2006-07</b>	<b>2008-09</b>
3912	From Special Revenue Funds				
3913	From Capital Projects Funds				
3914	From Enterprise Funds				
	Sewer - (Offset)				
	Water - (Offset)				
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds		-	2,639,347	-
3916	From Trust & Fiduciary Funds		2,000	19,977	-
3917	Transfers from Conservation Funds				
<b>OTHER FINANCING SOURCES</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
3934	Proc. from Long Term Bonds & Notes		1,708,000	-	1,600,000
	Amount VOTED From F/B ("Surplus")				
	Fund Balance ("Surplus") to Reduce Taxes		1,383,646	81,694	-
<b>TOTAL ESTIMATED REVENUE &amp; CREDITS</b>			<b>17,454,871</b>	<b>17,686,603</b>	<b>16,756,589</b>

**\*\*BUDGET SUMMARY\*\***

	Prior Year	Ensuing Year
SUBTOTAL 1 Appropriations Recommended (from page 4)	27,707,254	26,681,708
SUBTOTAL 2 Special Warrant Articles Recommended (from page 5)	-	1,600,000
SUBTOTAL 3 "Individual" Warrant Articles Recommended (from page 5)	-	139,484
<b>TOTAL Appropriations Recommended</b>	<b>27,707,254</b>	<b>28,421,192</b>
Less: Amount of Estimated Revenues & Credits (from above)	17,454,871	16,756,589
<b>Estimated Amount of Taxes to be Raised</b>	<b>10,252,383</b>	<b>11,664,603</b>

# DEFAULT BUDGET

## TOWN OF MERRIMACK

For the Fiscal Year from July 1, 2008 to June 30, 2009

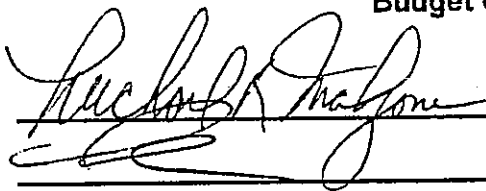
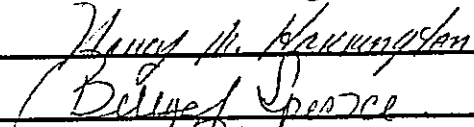

RSA 40:13, IX (b) "Default budget" as used in this subdivision means the amount of the same appropriations as contained in the operating budget authorized for the previous year, reduced and increased, as the case may be, by debt service, contracts, and other obligations previously incurred or mandated by law, and reduced by one-time expenditures contained in the operating budget. For the purposes of this paragraph, one-time expenditures shall be appropriations not likely to recur in the succeeding budget, as determined by the governing body, unless the provisions of RSA 40:14-b are adopted, of the local political subdivision.

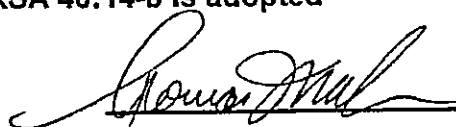
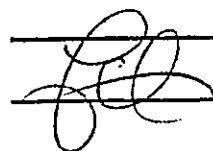
1. Use this form to list the default budget calculation in the appropriate columns.
2. Post this form or any amended version with proposed operating budget (MS-6 or MS-7) and the warrant.
3. Per RSA 40:13, XI, (a), the default budget shall be disclosed at the first budget hearing.

### GOVERNING BODY (COUNCIL)

or

Budget Committee if RSA 40:14-b is adopted

  
\_\_\_\_\_  
  
\_\_\_\_\_  
  
\_\_\_\_\_

  
\_\_\_\_\_  
  
\_\_\_\_\_  
\_\_\_\_\_

NH DEPARTMENT OF REVENUE ADMINISTRATION  
COMMUNITY SERVICES DIVISION  
MUNICIPAL FINANCE BUREAU  
P.O. BOX 487, CONCORD, NH 03302-0487  
(603)271-3397

07/04

Default Budget - Town of Merrimack - FY 2008-09

1	2	3	4	5	6
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Prior Year Adopted Operating Budget	Reductions & Increases	Minus 1-Time Appropriations	DEFAULT BUDGET
GENERAL GOVERNMENT		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4130-4139	Executive	-	-	-	-
4140-4149	Election, Reg. & Vital Statistics	34,829	-	-	34,829
4150-4151	Financial Administration	-	-	-	-
4152	Revaluation of Property	276,515	-	-	276,515
4153	Legal Expense	-	-	-	-
4155-4159	Personnel Administration	-	-	-	-
4191-4193	Planning & Zoning/Community Development	915,926	-	-	915,926
4194	General Government Buildings	347,044	-	-	347,044
4195	Cemeteries	-	-	-	-
4196	Insurance	-	-	-	-
4197	Advertising & Regional Assoc.	-	-	-	-
4199	Other General Government	2,040,768	2,255	-	2,043,023
PUBLIC SAFETY		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4210-4214	Police	4,835,364	120,278	-	4,955,642
4215-4219	Ambulance	-	-	-	-
4220-4229	Fire and Ambulance	4,357,160	163,833	-	4,520,993
4240-4249	Building Inspection	-	-	-	-
4290-4298	Emergency Management	4,657	-	-	4,657
4299	Other (Incl. Communications)	682,517	8,859	-	691,376
AIRPORT/AVIATION CENTER		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4301-4309	Airport Operations	-	-	-	-
HIGHWAYS & STREETS		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4311	Administration	344,471	-	-	344,471
4312	Highways & Streets	2,083,940	45,673	-	2,129,613
4313	Bridges	-	-	-	-
4316	Street Lighting	-	-	-	-
4319	Other	381,617	29,785	-	411,382
SANITATION		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4321	Administration	-	-	-	-
4323	Solid Waste Collection	-	-	-	-
4324	Solid Waste Disposal	1,451,992	32,155	-	1,484,147
4325	Solid Waste Clean-Up	-	-	-	-
4326-4329	Sewage Collection & Disposal & Other	3,246,544	59,629	-	3,306,173

07/04

Default Budget - Town of Merrimack - FY 2008-09

1	2	3	4	5	6
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	Prior Year Adopted Operating Budget	Reductions & Increases	Minus 1-Time Appropriations	DEFAULT BUDGET
WATER DISTRIBUTION & TREATMENT		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4331	Administration	-	-	-	-
4332	Water Services	-	-	-	-
4335-4339	Water Treatment, Conservation & Other	-	-	-	-
ELECTRIC		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4351-4352	Admin. and Generation	-	-	-	-
4353	Purchase Costs	-	-	-	-
4354	Electric Equipment Maintenance	-	-	-	-
4359	Other Electric Costs	-	-	-	-
HEALTH		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4411	Administration	-	-	-	-
4414	Pest Control	-	-	-	-
4415-4419	Health Agencies & Hosp. & Other	85,345	-	-	85,345
WELFARE		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4441-4442	Administration & Direct Assistance	93,813	-	-	93,813
4444	Intergovernmental Welfare Payments	-	-	-	-
4445-4449	Vendor Payments & Other	-	-	-	-
CULTURE & RECREATION		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4520-4529	Parks & Recreation	1,225,201	-	-	1,225,201
4550-4559	Library	1,277,251	-	-	1,277,251
4583	Patriotic Purposes	-	-	-	-
4589	Other Culture & Recreation	285,549	-	-	285,549
CONSERVATION		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4611-4612	Admin. & Purch. of Natural Resources	-	-	-	-
4619	Other Conservation	-	-	-	-
4631-4632	REDEVELOPMENT & HOUSING	-	-	-	-
4651-4659	ECONOMIC DEVELOPMENT	-	-	-	-
DEBT SERVICE		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4711	Principal - Long Term Bonds & Notes	530,789	84,148	-	614,937
4721	Interest-Long Term Bonds & Notes	271,659	10,538	-	282,197
4723	Interest on Tax Anticipation Notes	1	-	-	1
4790-4799	Other Debt Service	-	-	-	-

07/04

Default Budget - Town of Merrimack - FY 2008-09

1	2	3	4	5	6
Acct #	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	Prior Year Adopted Operating Budget	Reductions & Increases	Minus 1-Time Appropriations	DEFAULT BUDGET
	CAPITAL OUTLAY	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4901	Land	1	-	-	1
4902	Machinery, Vehicles & Equipment	55,470	-	-	55,470
4903	Buildings	19,907	-	-	19,907
4909	Improvements Other Than Bldgs.	258,834	(30,000)	-	228,834
	OPERATING TRANSFERS OUT	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4912	To Special Revenue Fund	-	-	-	-
4913	To Capital Projects Fund	1,708,000	(1,708,000)	-	-
4914	To Enterprise Fund	-	-	-	-
	Sewer-	-	-	-	-
	Water-	-	-	-	-
	Electric-	-	-	-	-
	Airport-	-	-	-	-
4915	To Capital Reserve Fund	881,000	-	-	881,000
4916	To Expendable Trust Funds-except 4917	13,300	-	-	13,300
4917	To Health Maint. Trust Funds	-	-	-	-
4918	To Nonexpendable Trust Funds	-	-	-	-
4919	To Fiduciary Funds	-	-	-	-
	TOTAL	27,707,254	(1,180,867)	-	26,526,387

Please use the box below to explain Increases or reductions in columns 4 & 5.

Acct #	Explanation for Increases and Reductions - Column 4	Amount
	Debt Service:	
4711	Principal - Long Term Bonds & Notes - 2007-08	(530,789)
	Principal - Long Term Bonds & Notes - 2008-09	614,837
	Increase	84,148
4721	Interest - Long Term Bonds & Notes - 2007-08	(271,858)
	Interest - Long Term Bonds & Notes - 2008-09	282,198
	Increase	10,338
	Employee wage and benefit cost adjustments re: collective bargaining agreements:	
4210-4214	Police	120,278
4220-4229	Fire & Ambulance	163,833
4289	Other (Incl. Communications)	8,859
4312	Highways & Streets	46,673
4319	Other	29,766
4326-4329	Sewage Collection & Disposal & Other	69,629
4199	Other General Government	2,255
4324	Solid Waste Disposal	21,853
	Total	452,247

07/04



Default Budget - Town of Merrimack - FY 2008-09

Acct #	Explanation for Increases and Reductions - Column 4 (continued)	Amount
	Contract - solid waste tipping fees:	
4324	Solid Waste Disposal	10,200
	Total Reductions and Increases	557,133

07/04

# 2008-09 DEFAULT BUDGET

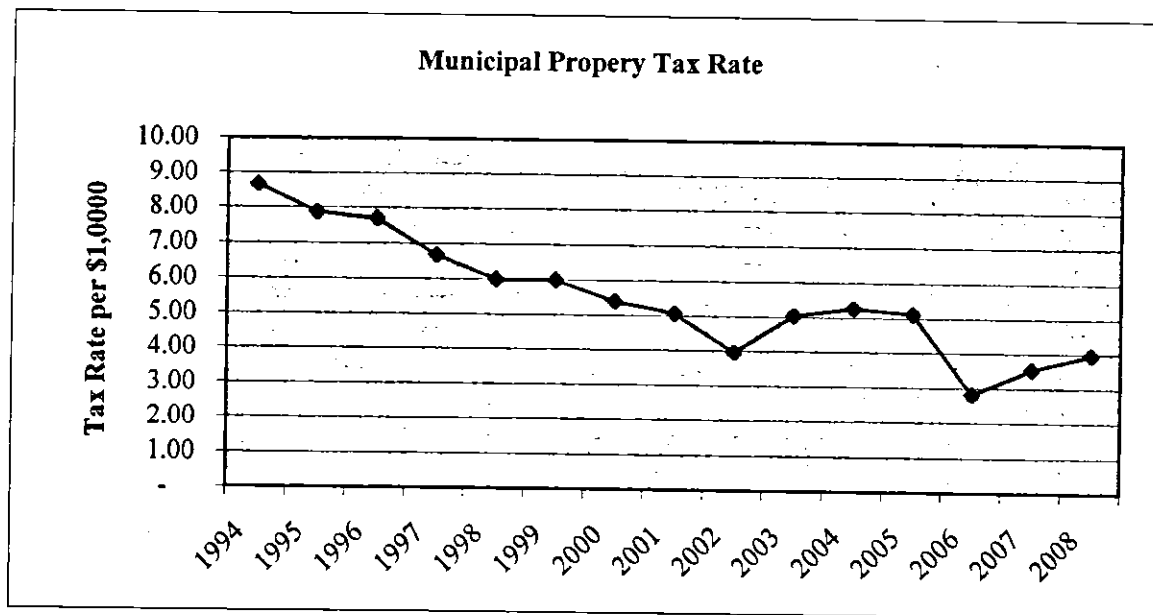
	2007-08 Voted Budget	2008-09 Default Budget
General Town operations and charges - Article 3	25,792,449	25,792,449
Teamsters Local 633 collective bargaining agreement - Article 8 (2006-07)		
2006-07 \$ 44,103	-	-
2007-08 \$ 34,587	-	-
2008-09 \$ 26,516	-	26,516
IBPO Local 320 collective bargaining agreement - Article 9: (2006-07)		
2006-07 \$128,192	-	-
2007-08 \$ 96,454	-	-
2008-09 \$ 77,035	-	77,035
2009-10 \$ 70,988	-	-
2010-11 \$ 70,756	-	-
IAFF collective bargaining agreement - Article 10 (2006-07)		
2006-07 \$117,068	-	-
2007-08 \$109,119	-	-
2008-09 \$ 80,135	-	80,135
2009-10 \$ 79,704	-	-
2010-11 \$ 84,477	-	-
AFSCME 2986 collective bargaining agreement - Article 11 (2006-07)		
2006-07 \$ 69,169	-	-
2007-08 \$ 91,848	-	-
2008-09 \$ 86,861	-	86,861
2009-10 \$ 85,985	-	-
AFSCME 3657 collective bargaining agreement - Article 4 (2007-08)		
2007-08 \$ 133,805	133,805	133,805
2008-09 \$ 73,750	-	73,750
2009-10 \$ 71,179	-	-
Fencing Solid Waste- Article 5	30,000	-
Union Contract Benefit increases		107,950
Solid waste disposal tipping fees		10,200
Debt service:		
Drainage Bond - Article 2	1,708,000	
Interst Drainage Bond - Article 2	43,000	
2007-08		(759,449)
2008-09	-	897,135
Total	27,707,254	26,526,387

**Town of Merrimack**

2008-09 BUDGET SUMMARY BY FUND							
	Actual	Budget	Department	Manager	Council	Increase (Decrease)	
Dept	2006-07	2007-08	2008-09	2008-09	2008-09	Amount	%
01 General Government	1,465,739	2,068,950	1,969,221	1,993,150	1,738,964	(329,986)	(15.95)
02 Assessing	284,002	271,066	283,145	287,664	287,664	16,598	6.12
03 Fire	4,095,971	4,482,795	4,888,422	4,737,778	4,676,278	193,483	4.32
04 Police	4,207,533	4,376,077	4,613,208	4,532,490	4,372,541	(3,536)	(0.08)
05 Communications	566,672	617,353	674,464	684,146	669,146	51,793	8.39
07 Public Works Administration	440,340	455,372	578,113	472,741	357,741	(97,631)	(21.44)
08 Highway	2,992,929	2,825,047	3,453,314	3,180,397	3,105,397	280,350	9.92
09 Solid Waste Disposal	1,316,497	1,481,867	1,668,289	1,610,587	1,531,322	49,455	3.34
11 Parks Maintenance	442,702	451,257	570,160	488,405	483,405	32,148	7.12
13 Parks & Recreation	716,139	621,955	864,879	787,960	752,860	130,905	21.05
15 Library	1,408,067	1,286,252	1,278,565	1,268,011	1,268,011	(18,241)	(1.42)
16 Equipment Maintenance	348,504	371,622	400,345	390,619	390,619	18,997	5.11
17 Buildings & Grounds	342,530	311,168	393,428	332,523	330,523	19,355	6.22
21 Community Development	783,718	902,821	979,188	971,643	956,643	53,822	5.96
24 Town Clerk/Tax Collector	384,841	377,105	399,618	397,098	397,098	19,993	5.30
25 Welfare	172,732	179,158	183,770	184,998	184,998	5,840	3.26
27 Debt Service	401,623	436,142	529,685	529,685	529,685	93,543	21.45
Sub Total	20,370,539	21,516,007	23,727,814	22,849,895	22,032,895	516,888	2.40
Engineering Plan Review	66,064	-	-	-	-	-	-
Construction Inspection	51,188	-	-	-	-	-	-
Outside Detail - Police	177,103	407,528	407,528	533,192	533,192	125,664	30.84
Outside Detail - Fire	-	9,000	9,000	9,000	9,000	-	-
Land Bank	-	-	-	-	-	-	-
Day Camp	133,976	137,758	142,689	142,071	173,287	35,529	25.79
Total	20,798,870	22,070,293	24,287,031	23,534,158	22,748,374	678,081	3.07
10 Wastewater Treatment	2,915,502	3,206,818	3,255,756	3,125,435	3,125,435	(81,383)	(2.54)
27 Debt Service	367,449	367,450	367,449	367,449	367,449	(1)	-
Sewer Fund Total	3,282,951	3,574,268	3,623,205	3,492,884	3,492,884	(81,384)	(2.28)
32 CATV Fund	171,423	281,483	363,433	367,240	367,240	85,757	30.47
33 Fire Protection Area Fund	57,581	73,210	73,210	73,210	73,210	-	-
Grand Total	24,310,826	25,999,254	28,346,880	27,467,492	26,681,708	682,454	2.62
Warrant Articles:							
Drainage Bond	-	1,708,000	-	-	-	(1,708,000)	(100.00)
Sewer Interceptor	-	-	1,600,000	1,600,000	1,600,000	1,600,000	100.00
Police Officers (2)	-	-	-	-	139,484	139,484	100.00
Warrant Article Total	-	1,708,000	1,600,000	1,600,000	1,739,484	31,484	1.84
Total after Warrant Articles	24,310,826	27,707,254	29,946,880	29,067,492	28,421,192	713,938	2.58

# ESTIMATED 2008 MUNICIPAL PROPERTY TAX RATE

	<u>2008</u>	<u>2007</u>
Appropriations	28,421,192	27,707,254
Estimated revenues	(15,061,488)	(14,268,124)
Drainage bond	-	(1,708,000)
Sewer Interceptor Bond	(1,600,000)	
Tax overlay	400,000	394,829
General Fund surplus:		
Designated by ballot vote	-	-
Property tax relief		(1,383,646)
library cap res	-	-
NH business profits tax	(67,419)	(67,419)
Veterans exemptions	<u>664,000</u>	<u>664,000</u>
Property tax levy	12,756,285	11,338,894
Valuation for state property tax rate	<u>3,223,769.863</u>	<u>3,198,769.863</u>
Municipal property tax rate	3.96	3.54



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## **Standing Meeting Schedule for Town Boards, Committees, and Commissions**

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### **Cable Television Advisory Committee**

Tuesday (TBA) – Town Hall Conference Room at 7:30 PM

### **Conservation Commission**

2<sup>nd</sup> and 4<sup>th</sup> Monday of the month – Town Hall Conference Room at 7:00 PM

### **Heritage Commission**

1<sup>st</sup> Wednesday of the month – Town Hall Conference Room at 2:00 PM

### **Parks and Recreation Committee**

3<sup>rd</sup> Wednesday of the month – Town Hall Conference Room at 7:00 PM  
(No meeting July/August)

### **Planning Board**

Every Tuesday – Courtroom at 7:30 PM

### **Town Council**

2<sup>nd</sup> and 4<sup>th</sup> Thursday of the month – Courtroom at 7:00 PM

### **Watson Park Committee**

Every Thursday – Town Hall Conference Room at 2:00 PM

### **Zoning Board of Adjustment**

4<sup>th</sup> Thursday of the month – Courtroom at 7:00 PM

*Dates, times, and locations may vary. For further information, please call the Town Manager's Office at (603) 424-2331.*

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## **Town Hall Complex Hours**

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### **Code Enforcement/Inspection, Community Development, Planning and Zoning**

Monday – Friday 8:00 AM to 4:30 PM

### **District Court**

Monday – Friday 8:00 AM to 4:00 PM

### **Assessing, Town Clerk/Tax Collector, Town Manager's Office**

Monday – Friday 8:30 AM to 4:30 PM

COMMUNITY DEVELOPMENT



PARKS AND RECREATION



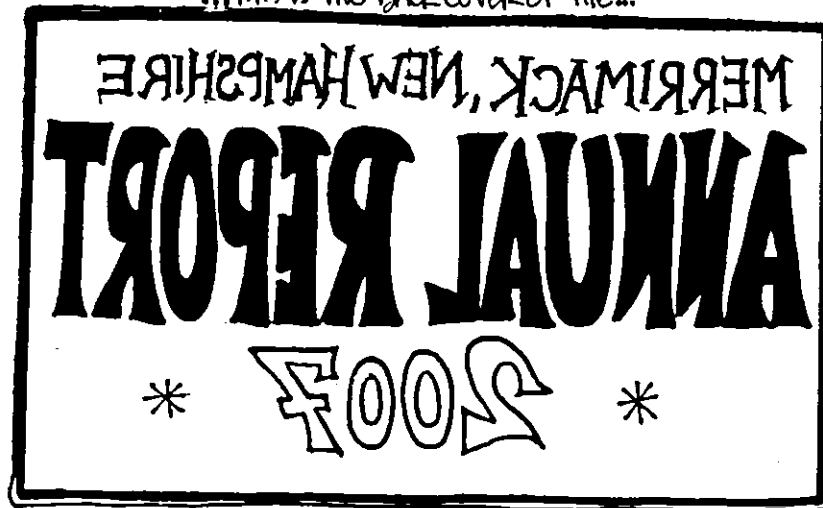
WELFARE



MEDIA



...THIS IS THE BACK COVER OF THE...



ASSESSING



FINANCE



WGREEN

GENERAL GOVERNMENT



TOWN CLERK / TAX COLLECTOR