

*Town of Merrimack
2008 Annual Report*

Town Hall Complex Hours

Code Enforcement/Inspection, Community Development, Planning and Zoning
Monday – Friday 8:00 AM to 4:30 PM

Assessing, Public Works Administration, Town Manager's Office
Monday – Friday 8:30 AM to 4:30 PM

Town Clerk/Tax Collector's Office
Monday – Friday 9:00 AM to 4:30 PM

District Court
Monday – Friday 8:00 AM to 4:00 PM

Town Holidays for 2009

The Town Hall will be closed on these important days.

January 1, 2009 - New Year's Day

September 7, 2009 - Labor Day

February 16, 2009 - President's Day

November 11, 2009 - Veteran's Day

May 25, 2009 - Memorial Day

November 26 & 27, 2009 - Thanksgiving

July 4, 2009 - Independence Day

December 25, 2009 - Christmas Day

Dates to Remember

March 1, 2009	Last day to file Abatement Application for tax year 2008 (RSA 76:16).
April 1, 2009	All real property assessed to owner of records this date.
April 15, 2009	Last day to file for elderly, disabled, handicapped, and blind exemptions and veteran tax credits.
	Last day to file current use applications (RSA 79-A).
	Last day for filing applications for tax-exempt properties and for special assessment of residences in industrial or commercial zone (RSA 75:11).
May 1, 2009	Dog licenses expire.
May 15, 2009	Timber Tax Report of Cut due.
June 30, 2009	Fiscal year ends.
July 1, 2009	Fiscal year begins.
December 1, 2009	Last day to pay final installment of 2009 property taxes without interest penalty.

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2008 ANNUAL REPORT



Merrimack Town Hall
6 Baboosic Lake Road
Merrimack, NH 03054
Telephone: (603) 424-2331

Town Council

Chairman Thomas J. Mahon
(H) (603) 424-4189

Term Expires 2009
tmahon@merrimacknh.gov

Vice Chairman Timothy Tenhave
(H) (603) 424-0518

Term Expires 2010
ttenhave@merrimacknh.gov

Councilor Michael R. Malzone
(H) (603) 424-7794

Term Expires 2009
mmalzone@merrimacknh.gov

Councilor David Yakuboff, Sr.
(H) (603) 429-1896

Term Expires 2009
dyakuboff@merrimacknh.gov

Councilor Nancy M. Harrington
(H) (603) 424-2043

Term Expires 2010
nharrington@merrimacknh.gov

Councilor Finlay C. Rothhaus
(H) (603) 424-8011

Term Expires 2011
frothhaus@merrimacknh.gov

Councilor Brian J. McCarthy
(H) (603) 882-8858

Term Expires 2011
bmccarthy@merrimacknh.gov

Town Manager
Keith R. Hickey

Town Attorney
Upton and Hatfield

Town Clerk/Tax Collector
Diane Trippett

Town Moderator
Lynn Christensen

Town Treasurer
Linda Wilson



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INTRODUCTION



Merrimack Town Council

First Row: Vice Chairman Tim Tenhave, Councilor Nancy Harrington, Chairman Tom Mahon
Second Row: Councilor Brian McCarthy, Councilor Michael Malzone,
Councilor Finlay Rothhaus, Councilor David Yakuboff

We, the Merrimack Town Council and Town Manager, are pleased and proud to present you with the 2008 Annual Report for the Town of Merrimack. This Annual Report was compiled through the efforts of your local public officials to serve as a permanent record for the year 2008. We would like to extend our appreciation to all of the local officials, community volunteers, and Town employees who have contributed countless hours of service to the Town of Merrimack.

As always, your comments and questions regarding this report are welcome. Please call, write, or just stop by Town Hall and speak with a member of our staff.

Thank you!

Merrimack Town Hall • 6 Baboosic Lake Road • Merrimack, NH 03054
Phone: (603) 424-2331 • Fax: (603) 424-0461 • Website: www.merrimacknh.gov

Town Council 2008 Annual Report

Submitted by Thomas J. Mahon, Chairman

The Town Council entered its second year under the town charter form of government. The Council, at times, continued to be unsure of its operations under the Charter. However, as the year moved forward, the Council became more comfortable with its role under this form of government.

In April of 2008, Finlay Rothhaus was re-elected to the Council. He was joined by Brian McCarthy as the newest member of the Town Council. Tom Mahon was elected Chair and Tim Tenhave was elected Vice Chair.

The Council gave active consideration to significant initiatives regarding economic development, capped by the signing of the first Development Agreement with Chelsea Properties as part of the Conditional Use Permit (CUP) process, the initiation of eleven infrastructure capital improvement projects, the purchase of a rescue vehicle at a significant savings, successfully convincing the state legislature that Merrimack was the best location for a \$5.4 million District Court building, and a \$1.1 million revenue estimation error that left the Town with a very small unreserved fund balance at the end of the fiscal year.

The year was marked by a softening of the economy and turmoil in the financial markets. This turmoil was getting worse at the year ended. The Council will continue to monitor and adapt to the changes in the economic condition of the state, region and country.

ECONOMIC DEVELOPMENT

- Reviewing and signing the first ever Development Agreement with Chelsea Properties that delineated roles, responsibilities and monetary contributions for Town services associated with the development of the 490,000 square foot premium outlet mall at Exit 10 of the F.E. Everett Turnpike.
- Designating a subcommittee for the Economic Development Citizen Advisory Committee (EDCAC) and partnering with the Nashua Regional Planning Committee (NRPC) for an i-Track review and recommendations for the Town Center.
- Allocating \$60,000 for traffic studies for three segments of the Route 3 corridor in anticipation of increased development pressures resulting from the location of a premium outlet mall at Exit 10 of the F.E. Everett Turnpike.
- The State of New Hampshire established the NH Rail Transit Authority to oversee commuter rail service in New Hampshire. The initial focus of the Authority is the re-establishment of commuter rail service in the Capital Corridor, initially from Lowell, MA to Manchester. Merrimack will have a station when the service is restored. The Town has a legislated seat on the Authority and the Council appointed Tom Mahon to serve as the Town's representative.

CAPITAL IMPROVEMENT PROJECTS

- Reconstruction and realignment of the Bedford Road Bridge
- Tinker Road Reconstruction from Continental Boulevard to the Nashua city line
- Initiate and complete the Reeds Ferry Sewer Project
- Began the initial projects of the \$1.6 million drainage improvement program
- Engineering studies regarding the condition and cost to repair the 38 year old sewer interceptor along the Merrimack River
- Engineering studies and economic analysis regarding upgrades to the sewer treatment plant and systems
- A sewer rate study to properly plan and fund improvements and services at the Waste Water Treatment plant
- A rewrite of the Sewer Ordinance to comply with new requirements from the US Environmental Protection Agency (EPA)
- The removal of the Souhegan River Dam
- Establishing a local committee to partner with the NH Department of Transportation(NHDOT) to plan, coordinate and lead the establishment of trails along the Souhegan River from the center of town to conservation areas and neighborhoods west of the Merrill's Marauders Bridge as part as part of the reconstruction of the bridge by the NHDOT

DISTRICT COURT BUILDING

As a result of the notification of the State of New Hampshire Court System of the Town's unwillingness to continue to host the Merrimack District Court in an antiquated and insecure facility, the Council, in concert with the court system and our legislative delegation, worked tirelessly to gain the funds needed for a modern and secure District Court building. This effort was not without controversy regarding retaining the court in Merrimack, the donation of ½ Acre to site the court on the Town Hall Complex property, and the physical appearance of the court in relation to the surrounding properties. The NH Department of Administrative Services and the court system have been very sensitive to the town's concerns and have worked cooperatively to bring the project to fruition.

TOLL RELIEF EFFORTS

After a one day toll revolt in late August and constant pressure from elected officials in Merrimack, the Governor and Council held their October 31st meeting at the Adult Community Center. The matter of turnpike toll relief was on the agenda on that date. The Council rejected the toll relief proposal to the consternation and disappointment of many in the town.

\$1.1 MILLION REVENUE ESTIMATION ERROR

During the tax rate setting process in October, \$1.1M from a state grant was mistakenly included in the revenue calculation used to set the tax rate. As a result, the rate was set about \$0.34 too low. The error was not discovered until March, giving the Council and staff a little less than three months to reduce expenditures to compensate for the revenue estimate mistake.

As a result, the Council instructed the Town Manager to begin including all capital expenditures that come from grants and capital reserve funds where the Council is the Agent to Expend in the budget. You will note that the amount of the budget article for 2009-2010 is a little over \$31M. However, the town portion of the tax rate is \$0.04 lower than last year. This is because the capital items have dedicated revenues from grant sources and capital reserve funds and does not impact the tax rate.

The Council thanks the residents of Merrimack for their support. The Council also thanks and commends the Town employees for their dedication and ingenuity.

2008 Donations Accepted by the Town Council

Date Accepted	Department	Donor Name	Description of Donation	Amount
February 7, 2008	Welfare	Merrimack Sno-Buds	<u>Donation</u> – for fuel assistance to residents	\$2,000.00
March 27, 2008	Police	Gregory Neil Roberts	<u>Donation</u> – Sony DCR- SR42 Digital Handicam with battery and memory stick	\$584.97
May 8, 2008	Police	Abbie Griffin Fund	<u>Donation</u> – Purchase of general equipment items (cruiser equipment, firearms and range-related equipment, and interview- related)	\$6,500.00
May 22, 2008	Fire	Abbie Griffin Fund	<u>Donation</u> – purchase of safety, hazardous materials, etc	\$6,500.00
May 22, 2008	Fire	BAE Employee Community Fund	<u>Donation</u>	\$108.00
	Fire	Phillip and Tammy Horne	<u>Donation</u> – Two flat panel computer monitors	\$434.00
September 25, 2008	Parks and Recreation	Merrimack Friends and Families	<u>Donation</u> – For Parks and Recreation Department to achieve their goals (\$500 for skate park)	\$1,575.00
	Parks and Recreation	M. Josephine Ruddock	<u>Donation</u> – Appreciation for 2008 Summer concert series	\$25.00

Town Manager's 2008 Annual Report

Submitted by Keith Hickey, Town Manager

2008 was a year productive year that saw a number of improvements completed but ended with a terrible December ice storm that impacted almost the entire Town to some extent.

A number of road and drainage projects were completed during the year. Tinker Road was finally reconstructed along with extending water the length of the reconstructed roadway. This project was funded jointly by the Town, Merrimack Village District and a developer who was constructing a new subdivision off of Tinker Road. The reconstruction and water extension addressed a very busy road that in terrible shape along with providing municipal water to an area that had historically had water issues. Neighborhoods in town began to see the benefits of the \$1.7 million dollar drainage bond that was approved by the voters in 2007. The project with the greatest amount of visibility was the Reeds Ferry wastewater line replacement. During the past summer, wastewater lines were replaced along the Daniel Webster Highway and some neighboring side streets that eliminated know sewer spills. The Work along the DW Highway was completed at night to minimize the traffic and local business impact. The Bedford Road Bridge was replaced as well during 2008. I would like to thank everyone who was impacted these projects for their patience and understanding.

The Town and Watson Park Committee have continued to work toward making the opening of Watson Park a reality in 2009. Additional work was completed by the previous owner to address the concerns of the State of New Hampshire. Many of the monitoring wells were removed and the remaining well caps were cut down to be level with the grounds so the property could be properly maintained. A fence along the river was also installed to address safety concerns. The remaining work will be completed during the first half of 2009 and the park should be open to the public shortly after.

The December ice storm provided a challenge to all of those affected by the storm. Employees of the Police, Fire and Public Works Departments did a tremendous job clearing roadways, assisting homeowners with generators and assisting in any way they could to minimize the inconvenience most of the Merrimack residents were exposed to. As always, there was room to improve. During 2009, the Fire Chief, Police Chief and I will be investigating the Town's ability to open a Town building to be used as a place to get information and a place to get out of the cold for a while. In all likelihood, this will not be a shelter that residents can stay overnight at, but rather a place for residents to take a well deserved break from the situation they are dealing with.

In closing, on behalf of the employees of the Town of Merrimack, I would like to thank all of the residents and business owners for their support over the past year. Please feel free to either call me at (603) 424-2331 or email at khickey@merrimacknh.gov with any questions or concerns you may have.

Town Manager's Office Staff

Town Manager Keith R. Hickey, Human Resources Coordinator Sharon Marunicz,
Technology Coordinator William "Chuck" Miller,
Executive Secretary Deborah Courtemanche, Secretary Maureen Atwood

Town Officials

State Senator Sheila Roberge (H) (603) 472-8391 sheila.roberge@leg.state.nh.us
Executive Councilor Debora Pignatelli (W) (603) 888-5245 deb@deb-pignatelli.com

Representatives to the General Court

Peter Batula	(H) (603) 424-6091	stoj@juno.com
Chris Christensen	(H) (603) 424-2542	c.christensen@leg.state.nh.us
Nancy Elliott	(H) (603) 424-4566	nancy_elliott@elliott-controls.com
Richard Hinch	(H) (603) 424-9690	dick.hinch@leg.state.nh.us
Peyton Hinkle	(H) (603) 429-2299	petehinkle@myfairpoint.net
Robert L'Heureux	(H) (603) 424-2539	bob.l'heureux@leg.state.nh.us
James O'Neil	(H) (603) 424-3059	jim.o'neil@leg.state.nh.us
Tony Pellegrino	(H) (603) 424-7095	tony.pellegrino@leg.state.nh.us

Supervisors of the Checklist

Chair Margaret Petrovic

Jane Coehlo

Adrienne Colsia

Ballot Inspectors

Democrat

Coordinator Anne McCann

Linda Allen
Irene Arsenault
Geraldine Botsch
Mildred Brightman
Ann Burrows
Krystyna Ciesluk
Judith Decato
Bonnie Dunham
Eleanor Fariole
Jacqueline Flood
Joan Glencross
John Grady
Benita Knight
Mary Moriarty
Sandy Russell
Pauline St. Germain
Geraldine Smith
Geraldine Wilson

Republican

Coordinator Yvonne Hinckley

Pricilla Bernasconi
Byrla Besse
Frank Besse
Barbara Buker
Juanita Dangle
Joyce Dembow
Peter Duke
Richard George
Sue George
Eileen Harris
Fern Jones
Connie Krieder
Fran L'Heureux
Judy May
Nancy Mitchell
Jackie Nylander
Christopher Ortega
Karen Peterson
Josephine Plant
Caitlin Rutzke
David Rutzke
John Segedy
Phil Straight

2008 Employee Recognitions

25 Years of Service

Rebecca Starkey – Department of Public Works - Administration
Roger Descoteaux – Department of Public Works - Wastewater Division
Ronald Hansen – Fire Department
David Joki – Fire Department
Michael Dudash – Police Department

15 Years of Service

Leonard Heath – Department of Public Works - Highway Division

10 Years of Service

Matthew Duke – Fire Department
Theodore Dillon – Police Department
Holly Estey – Police Department
Joseph Goodridge – Police Department
Nancy Deslauriers – Town Clerk/Tax Collector's Office

5 Years of Service

Stephen Laurin – Community Development
Walter Warren – Community Development
Alan Buttrick – Department of Public Works - Equipment Maintenance
Paul Ford – Department of Public Works - Solid Waste
Shawn Farrell – Fire Department
James Connelly – Police Department - Communications
John Spence – Police Department - Communications

2008 Retirees

Ronald Hansen – Fire Department
Brian Boulay – Police Department
Richard Desmond – Police Department
John Maille – Police Department
Lawrence Westholm – Police Department

Merrimack Town Meeting Deliberative Session

Submitted by Diane Trippett, Town Clerk/Tax Collector

March 11, 2008

The Deliberative Session of the Annual Town Meeting was convened at 7:00 p.m. in the All-Purpose Room of the Masticola Upper Elementary School on Baboosic Lake Road in Merrimack, New Hampshire, with Town Moderator Lynn Christensen presiding. Moderator Christensen led the Pledge of Allegiance and outlined the rules of the meeting and procedures to be followed.

Town Council Vice Chairman Tom Mahon introduced Councilors Michael Malzone, Dave McCray, Nancy Harrington, Finlay Rothhaus, and Tim Tenhave. Chairman Spence was excused. Moderator Christensen introduced Town Manager Keith Hickey. Town Manager Hickey introduced Town Clerk/Tax Collector Diane Trippett, Finance Administrator Paul Micali, Executive Secretary Deborah Courtemanche, Police Chief Michael Milligan, Community Development Director Walter Warren, Public Works Director Ed Chase, Fire Chief Michael Currier, Welfare Director Pat Murphy, Parks and Recreation Director Sherry Kalish, and Library Director Janet Angus.

Article 2

Shall the Town vote to raise and appropriate the sum of \$1,600,000 for Interceptor Repairs, related road reconstruction, and expenses related to the issuance of municipal bonds; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and in an amount not to exceed \$1,600,000, thereby reduced by any federal, state, or private grants that may be made available in conjunction with said purpose; to authorize the Town Council to apply for and accept said grants of federal, state, or private aid; to authorize the Town Council to issue, negotiate, sell, and deliver said bonds and notes and to determine the rate of interest, the maturity, and other terms pertaining thereto; and to authorize the Town Council to take any other action or to pass any other measure relative to said purpose and financing; and to further raise and appropriate the sum of \$40,000 for the purpose of 2008-09 interest on said bonds or serial notes? (2/3rds ballot vote required for approval) (Recommended by the Town Council 6-0-0)

Councilor Tenhave moved Article 2 as printed. Councilor Mahon seconded the motion.

Public Works Director Ed Chase presented information on the scope and need for this project. The project involves the rehabilitation of 50 out of 114 sewer manhole structures in the main portion of the sewer interceptor collection system. These manhole structures need replacing due to serious structural problems in the base of each structure. This section is a critical section of the collection system and is approximately six miles in length. It is located along the railroad bed parallel to the Merrimack River and runs from Society Hill to the treatment plant. It carries upwards of 2 million gallons of sewage to the plant daily. The life expectancy of a rehabilitated structure is 50 years verses 70-100 years for full replacement. The cost difference between the two is significant at \$1.6 million to rehabilitate or \$4 million to replace. After careful consideration the decision to recommend rehabilitation was made. Mr. Chase noted that if the article is approved it would result in no tax impact as payment would be made from the Wastewater Capital Reserve fund.

Town Manager Hickey explained the estimated debt payment schedule, noting the bond would be for a ten-year period. The bond will be issued after July 1, 2009. The first payment will be due in 2010, and this will be the most expensive year of the bond. The project is eligible for a 20% reimbursement by the state, which equates to approximately \$320,000 over the life of the bond. It is felt the project will satisfy the needs of the infrastructure at the most cost effective price.

Councilor Tenhave spoke in support of the article noting that there is no tax impact for this project as it will be paid by sewer fees that are currently collected.

Chris Christensen, 27 Greatstone Drive, questioned the life expectancy of the other manholes that are not being repaired with this project. Public Works Director Ed Chase stated that the others are currently in very good condition and will continued to be monitored. At this point, there is no need for rehabilitation on these.

Article 3

Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$26,681,708? Should this article be defeated, the default budget shall be \$26,526,387, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Town Council 5-1-0)

Councilor Harrington moved Article 3 as printed. Councilor Mahon seconded the motion.

Councilor Harrington spoke to the article explaining that the council spent considerable time reviewing the budget in detail and the majority of the board was in support of it.

Article 4

Shall the Town of Merrimack raise and appropriate the sum of \$139,484 for the purpose of hiring two new full-time police officers; said sum representing the wages, benefits and associated costs for these positions for the 2008-2009 fiscal year. This is a Special Warrant Article per RSA 32:3, (VI). (Recommended by the Town Council 4-1-1)

Councilor Harrington moved Article 4 as printed. Councilor Tenhave seconded the motion.

Police Chief Michael Milligan spoke to the article stating that since becoming Chief he has been evaluating the police department on staffing and fiscal issues. He stated that attempts to become fiscally conservative and reduce overtime with the current level of staffing have become difficult. Merrimack is the eighth largest community in the state, and has the largest part-time police force. Hiring of part-time officers normally would be cost effective; however, it has been difficult to retain them as they leave for municipalities offering full-time employment. It is financially burdensome to hire and train part-time officers, and then have them leave. Chief Milligan stated that the Town needs to plan for the future. He stated that calls for service have been increasing. Last year over twenty-eight thousand calls for service were received, up almost three thousand from the year before. He noted that in 1991 there were 31 officers in the department, today there are 37. According to FBI statistics, 55 policemen are recommended for Merrimack's current population of twenty-eight thousand people. Businesses and roads have increased by 30% since

1991, and the increasing number of service calls supports the need to add to the force. In addition to the normal scope of police work, the department supports thirty-three programs in the community, such as working with the elderly and in the schools. The department originally submitted a budget with three increases; one for \$1000 for a volunteer force; the second for a police K-9 unit; and the third for four new police officers. After submitting the budget to the Town Manager and seeing the overall budget picture, the department agreed to withdraw its requests and compromise on two officers to address the staffing needs while being fiscally responsive to the overall budget.

Councilor Tenhave spoke in support of the article stating the need for officers is not a result of the proposed outlet mall, they are needed now. Stan Heinrich, 8 Edgewood Ave, stated he strongly supported the article as the police department desperately needs the help. Carol Lang, 7 Wilson Hill Road, spoke in support of the article stating her previous experience on the budget committee showed the police department has been frugally run. The town covers a large geographic area and there is a low officer to population ratio. The additional officers will assist in keeping the high quality of life experienced in town. Shannon Barnes, 55 Lawrence Rd, spoke in support of the article noting that the Town should be preparing for the long-term transitional aspect within the department when retirements come up. Part-time officers may not provide for this, and permanent employees will allow for the proper training and transition. Councilor McCray spoke in support of the article stating he was originally against it until he spoke with a police officer for more information. He noted that Merrimack is in the lower aspect with regard to ratio of officers to population, in the pay scale, and operational costs of comparable communities. John Lyons, spoke in support of the article stating we should support the chief as a professional in knowing what is needed. He expressed concerns over liability issues if there isn't enough coverage and an officer works more than necessary.

Dick Hinch, 11 Icabod Drive, moved to restrict reconsideration on Articles 2, 3, and 4. The audience seconded the motion. Moderator Christensen called for a vote on the motion. The motion passed.

Article 5

To see if the voters of the Town of Merrimack will vote to direct the Town Council at the end of each fiscal year to retain between 4 and 8 percent in the total Fund Balance for fiscal obligations?

Councilor Rothhaus moved Article 5 as printed. Councilor Harrington seconded the motion.

Councilor Rothhaus explained that in 2002 the town voted on and approved a warrant article allowing the then Board of Selectmen to retain two million dollars in the unreserved fund balance. Although it was an advisory article, past Boards of Selectmen and the Council have adhered to the level. The Town Manager and Finance Director brought forward concerns that the number may not be adequate and may affect ratings when the Town borrows money. The intent of the article is to give the Council the ability to retain between 4 and 8 percent to bring the surplus to a more appropriate level. Town Manager Hickey explained that the unreserved fund balance is assets that are greater than liabilities. The percentage would be based on Merrimack's total budget which includes the town, school, and county portions. The Department of Revenue makes recommendations to municipalities as to how much money they should have on hand for emergencies. This article is to update the amount approved in 2002 to be within the guidelines recommended by the Department of Revenue Administration. Passage of this article will give the

Council the ability and flexibility to manage the fund balance as needed instead of being tied to a fixed number. Based on 2007 numbers, the recommended surplus should be at least 3.2 million dollars; the current amount is two million, which equates to 2.77%. If the article passes, it will take time to build the reserve to the minimum 4% amount and the tax rate may be affected during this period, as there may be no monies to use for tax relief.

Carol Lang, 7 Wilson Hill Road, questioned what the Department of Revenue Administration recommendation is. Town Manager Hickey responded that the recommendation is between 5 and 17%. Mrs. Lang also asked if there was a recommendation by bond agencies. Town Manger Hickey replied that bonding agencies look at a number of aspects when rating a municipality, including the Department of Revenue recommendation and financial plans in place. Mrs. Lang asked if the Town has ever been unable to pay bills due to low cash flow or has it come close. Town Manger Hickey replied that no bills have been paid late; however, a few years ago the Town had less than \$500.00 on hand. Mrs. Lang stated she supported a percentage based number and believes it will be prudent to work over time to get near the 8% mark. Bill Dallas, 18 Hamsom Drive, asked if the 2002 vote was advisory and what has changed to prompt this article. Councilor Rothhaus responded that the consensus of past boards has been to honor the 2002 vote. During the past couple of years discussion was held regarding changing the amount. Although advisory, some board members felt it was best to put the question to the voters to get a feel for what they want. Mr. Dallas asked if this article was also advisory. Moderator Christensen responded that it is. Mr. Dallas asked why we are voting on another advisory article. Town Manager Hickey explained that he believes the Council felt the 2002 vote was a directive that they should adhere to. This article will give another advisory directive; however the Council will have more flexibility in working with a percentage number than a set number. Councilor Tenhave stated as it is the peoples money, he believes it is important to have input from the voters as to how the Council should handle it. If the article passes, it will also give the Council the ability to level out fluctuations in the tax rate by deciding how much money within the range to keep or return. Councilor McCray questioned if the low \$500.00 fund balance occurred before or after the 2002 vote. Town Manager Hickey stated that it was before.

Councilor McCray moved to amend the article to read: To see if the voters of the Town of Merrimack will vote to direct the Town Council at the end of each fiscal year to retain up to two million dollars in the total general surplus revenue fund for fiscal emergencies and to utilize all other unencumbered surplus funds for providing property tax relief in the fiscal year next by using extra surplus to reduce the revenues needed by taxation. Councilor Malzone seconded the motion.

Councilor McCray spoke to the amendment stating that since passage of the 2002 article questions of whether or not the amount was enough have been raised. He stated he believed that the voters would not understand what they are voting for with the original wording of the article. This amendment is clear and will validate whether or not people still support the original 2002 article. Councilor Malzone spoke in support of the amendment stating he felt it made the article clearer to the voter as to what they are voting for. He believes that the two million dollar amount is enough and four to eight percent is too high. Roy Swonger, 6 Klara Drive, spoke against the amendment noting that if it went forward to the ballot and the voters rejected it, the Town Council would have no direction as to what the voters wanted. Councilor Rothhaus spoke against the amendment stating the article was brought forward by the Council to present to the voters to get a feel for what they wanted. If the original article is left intact and presented to the voters and fails, then the two million dollar advisory article would stay in place. Carol Lang, 7 Wilson Hill

Road, stated she felt the original wording of the article gives the voters the most choice; retain the original amount by defeating the article or change the amount by passing it. The amendment only gives the voters the opportunity to vote on the two million dollar cap. Councilor Mahon spoke against the amendment as it will tie the Council to a dollar amount that will over time become unrealistic. The original article will give the Council the flexibility to retain enough cash on hand to manage the day-to-day operations of the Town between the tax collection cycles and receipt of other revenues that are collected on an ongoing basis. Councilor Tenhave spoke against the amendment stating that the amount had been discussed at Council meetings, and although the 2002 article was advisory, some members felt that a new article should be voted on before changes were made. The article came about to provide choice to the voters to stay with the original amount or choose a different one. The amendment will provide no direction to the Council if defeated. Mary Pelrine, 52 Bean Road, spoke against the amendment stating she wanted an opportunity to vote on the original article, in the format that it was presented to the voters, and as it was discussed at prior council meetings and at this meeting. She stated that the amendment does not give the council the flexibility that it needs and she would like to see the article go forward to the voters unchanged. Len Ruvinsky, 4 Parker Drive, spoke against the amendment stating that a percentage is clear and gives context whereas a set amount is inflexible and over time is deceptive. Loren Colburn, 8 Windsor Drive, spoke against the amendment stating it is a problem to have a set cap on a number as over time it is eroded by approximately 3% per year.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Councilor McCray moved to amend Article 5 to read: To see if the voters of the Town of Merrimack will vote to direct the Town Council at the end of each fiscal year to increase the amount kept in the general fund surplus for fiscal emergencies from two million to five million dollars and to utilize all other unencumbered surplus funds for providing property tax relief in the fiscal year next by using the extra surplus to reduce the revenues needed to be raised by taxation. Councilor Malzone seconded the motion.

Councilor McCray spoke to the amendment stating he was disappointed in the original wording of the article. He stated that he does not support this amendment; he brought it forward as a compromise realizing that five million is a little more than four to six percent. He felt the amendment makes it clear to the voters that the amount is changing. Bill Cummings, 8 Huckleberry Lane, asked Town Manager Hickey how the amount of surplus the Town has on hand will affect interest rates when the Town does need to bond in the future. Town Manager Hickey responded that rating agencies will review fiscal policies in place, and the amount of surplus on hand to determine risk. Having enough surplus on hand gives the Town more options to shop around for the best rate. Carol Lang, 7 Wilson Hill Road, questioned what a five-percent retention would equate to. Town Manger Hickey responded that the amount would be around four million dollars. Mrs. Lang stated that a percentage would be in the best interest of the Town instead of a fixed number as it will stay current along with the budgets. If a fixed number is used, over time it would become inadequate and the Town would need to revisit this issue again in the future.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Stan Heinrich, 8 Edgewood Ave, moved to restrict reconsideration on Article 5. The audience seconded the motion. Moderator Christensen called for a vote. The motion passed.

Article 6

Shall the Town of Merrimack vote to change the purpose of the Bridge Replacement, Drainage Improvement Fund and the Sidewalk and Bike Path Capital Reserve Funds to the Road Infrastructure Capital Reserve Fund and to designate the Town Council as agents to expend? The Road Infrastructure Capital Reserve Fund shall be utilized for bridge replacement, drainage, roadway, sidewalk and bike path improvements. (2/3rds ballot vote required for approval)

Councilor McCray moved Article 6 as printed. Councilor Malzone seconded the motion.

Town Manger Hickey explained that the next three articles are similar in purpose. The intent is to consolidate the existing capital reserve accounts into one capital reserve account with a broader definition.

Article 7

Shall the Town of Merrimack vote to change the purpose of the Northwest Fire Station Capital Reserve Fund and the South Fire Station Capital Reserve Fund to the Fire Station Improvement Capital Reserve Fund and to designate the Town Council as agents to expend? The Fire Station Improvement Capital Reserve Fund shall be used to construct, repair or upgrade any Merrimack Fire Station. (2/3rds ballot vote required for approval)

Councilor Tenhave moved Article 7 as printed. Councilor McCray seconded the motion.

Article 8

Shall the Town of Merrimack vote to change the purpose of the Wastewater Treatment Facility Capital Reserve Fund and the Wastewater Treatment System Capital Reserve Fund to the Sewer Infrastructure Improvement Capital Reserve Fund and to designate the Town Council as agents to expend? The Wastewater Infrastructure Capital Reserve shall be used to upgrade, repair, improve or expand the wastewater plant or system. (2/3rds ballot vote required for approval)

Councilor Malzone moved Article 8 as printed. Councilor Rothhaus seconded the motion.

Article 9

Shall the Town of Merrimack approve the charter amendment reprinted below?

6-1 ADMINISTRATIVE BOARDS / COMMITTEES / COMMISSIONS

A. Planning Board

There shall be a Planning Board consisting of seven (7) members as provided by New Hampshire State Law. Six (6) of these members shall be appointed by the Town Council for terms of three (3) years, such terms to be staggered. One (1) Town Council member shall be appointed annually to serve as an ex officio *[regular]* member. *[The Town Council shall appoint one (1) Town Council member annually as the ex officio alternate member who shall serve in the absence or disability of the ex officio regular member.]* There shall also be three (3) alternate members appointed in the same manner as regular appointed members, except no more than one (1) alternate appointed member's term shall expire in a single year. The Town Council shall fill any vacancy for the period of the unexpired term. The Planning Board shall have all the powers granted to Planning Boards by New Hampshire State Law.

Councilor Mahon moved Article 9 as printed. Councilor Tenhave seconded the motion.

Councilor Mahon explained that this article is to correct an oversight in the Town Charter to provide for an alternate Council representative on the planning board. Currently there is no provision in the Charter for alternate representation in the event the regular member is unable to attend a planning board meeting.

Article 10

Shall the Town of Merrimack approve the charter amendment reprinted below?

3-4 CONDUCT OF ELECTIONS

B. Time and Place of Elections

The election laws of the State of New Hampshire shall govern the hours of polling. ~~The Town Council shall specify the polling place(s) of the Town and determine the hours the polls shall open and close at least thirty (30) days prior to any election.~~

Councilor Mahon moved Article 10 as printed. Councilor Spence seconded the motion.

Councilor Mahon spoke to the Article explaining that it is a housekeeping measure to bring the Charter in line with the applicable state laws regarding elections.

Article 11

Shall the Town vote to change the purpose and transfer the balance of the Library Roof Reconstruction Capital Reserve Fund to the Library Building Maintenance Capital Reserve Fund and designate the Board of Library Trustees as agents to expend? [By Petition] (Recommended by the Board of Library Trustees) [2/3rds ballot required for approval]

Library Trustee Pat Heinrich moved Article 11 as follows: Shall the Town vote to change the purpose of the Library Roof Reconstruction Capital Reserve Fund to the Library Building Maintenance Capital Reserve Fund and designate the Board of Library Trustees as agents to expend? Library Trustee John Buckley seconded the motion.

Library Trustee Heinrich explained that the intent of this Article is similar in purpose to the other three capital reserve articles that were previously discussed. It is to reduce the number of capital reserve funds and broaden the scope for which they can be used.

Moderator Christensen recognized Mrs. Heinrich for her eighteen years of service as a Library Trustee.

Councilor Mahon recognized Councilor McCray for his two terms of service.

Stan Heinrich, 8 Edgewood Ave, made a motion to adjourn. The audience seconded the motion.

The meeting adjourned at 8:45 PM.

Annual Town Meeting Results

Submitted by Diane Trippett, Town Clerk/Tax Collector

April 8, 2008

The second session of the Merrimack Town Meeting was held on April 8, 2008. The following offices and questions were on the ballot:

Town Council – 3 Years: Vote for not more than two (2)

Maurice K. Kimball II	243 votes
Brian McCarthy	1,060 votes
Dave Nichols	626 votes
Finlay Rothhaus	1,563 votes
Eric Twardosky	807 votes
Daniel Dwyer	980 votes

Brian McCarthy and Finlay Rothhaus were elected to the position of Town Council and were so declared.

Ethics Committee - 3 Years: Vote for not more than two (2)

Fran L'Heureux	1,489 votes
Boyd Maughan	606 votes
Anthony Pellegrino	1,142 votes
Michelle A. Gosselin	961 votes

Fran L'Heureux and Anthony Pellegrino were elected to the position of Ethic Committee member and were so declared.

Trustee of Trust Funds – 3 Years: Vote for not more than one (1)

John "Jack" Balcom	2,155 votes
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John "Jack" Balcom was elected to the position of Trustee of Trust Funds and was so declared.

Library Trustee – 3 Years: Vote for not more than two (2)

Patrick McGrath	1,390 votes
John F. Buckley	935 votes
Martin P. Carrier	469 votes
Susan Gustafson	1,285 votes

Patrick McGrath and Susan Gustafson were elected to the position of Library Trustee and were so declared.

Moderator – 2 Years: Vote for not more than one (1)

Lynn Christensen	2,139 votes
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Lynn Christensen was elected to the position of Moderator and was so declared.

Supervisor of the Checklist – 6 Years: Vote for not more than one (1)

M. Jane Coelho 2,135 votes

M. Jane Coelho was elected to the position of Supervisor of the Checklist and was so declared.

Article 2

Shall the Town vote to raise and appropriate the sum of \$1,600,000 for Interceptor Repairs, related road reconstruction, and expenses related to the issuance of municipal bonds; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and in an amount not to exceed \$1,600,000, thereby reduced by any federal, state, or private grants that may be made available in conjunction with said purpose; to authorize the Town Council to apply for and accept said grants of federal, state, or private aid; to authorize the Town Council to issue, negotiate, sell, and deliver said bonds and notes and to determine the rate of interest, the maturity, and other terms pertaining thereto; and to authorize the Town Council to take any other action or to pass any other measure relative to said purpose and financing; and to further raise and appropriate the sum of \$40,000 for the purpose of 2008-09 interest on said bonds or serial notes? (2/3rds ballot vote required for approval) (Recommended by the Town Council 6-0-0)

2,224 Yes
648 No

The question needed 1930 “Yes” votes to pass. The question passed and was so declared.

Article 3

Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$26,681,708? Should this article be defeated, the default budget shall be \$26,526,387, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Town Council 5-1-0)

1,778 Yes
1,112 No

The question passed and was so declared.

Article 4

Shall the Town of Merrimack raise and appropriate the sum of \$139,484 for the purpose of hiring two new full-time police officers; said sum representing the wages, benefits and associated costs for these positions for the 2008-2009 fiscal year. This is a Special Warrant Article per RSA 32:3, (VI). (Recommended by the Town Council 4-1-1)

1,742 Yes
1,185 No

The question passed and was so declared.

Article 5

To see if the voters of the Town of Merrimack will vote to direct the Town Council at the end of each fiscal year to retain between 4 and 8 percent in the total Fund Balance for fiscal obligations?

1,497 Yes
1,362 No

The question passed and was so declared.

Article 6

Shall the Town of Merrimack vote to change the purpose of the Bridge Replacement, Drainage Improvement Fund and the Sidewalk and Bike Path Capital Reserve Funds to the Road Infrastructure Capital Reserve Fund and to designate the Town Council as agents to expend? The Road Infrastructure Capital Reserve Fund shall be utilized for bridge replacement, drainage, roadway, sidewalk and bike path improvements. (2/3rds ballot vote required for approval)

2,088 Yes
776 No

The question needed 1918 "Yes" votes to pass. The question passed and was so declared.

Article 7

Shall the Town of Merrimack vote to change the purpose of the Northwest Fire Station Capital Reserve Fund and the South Fire Station Capital Reserve Fund to the Fire Station Improvement Capital Reserve Fund and to designate the Town Council as agents to expend? The Fire Station Improvement Capital Reserve Fund shall be used to construct, repair or upgrade any Merrimack Fire Station. (2/3rds ballot vote required for approval)

2,136 Yes
739 No

The question needed 1926 "Yes" votes to pass. The question passed and was so declared.

Article 8

Shall the Town of Merrimack vote to change the purpose of the Wastewater Treatment Facility Capital Reserve Fund and the Wastewater Treatment System Capital Reserve Fund to the Sewer Infrastructure Improvement Capital Reserve Fund and to designate the Town Council as agents to expend? The Wastewater Infrastructure Capital Reserve shall be used to upgrade, repair, improve or expand the wastewater plant or system. (2/3rds ballot vote required for approval)

2,124 Yes
711 No

The question needed 1899 "Yes" votes to pass. The question passed and was so declared.

Article 9

Shall the Town of Merrimack approve the charter amendment reprinted below?

6-1 ADMINISTRATIVE BOARDS / COMMITTEES / COMMISSIONS

A. Planning Board

There shall be a Planning Board consisting of seven (7) members as provided by New Hampshire State Law. Six (6) of these members shall be appointed by the Town Council for terms of three (3) years, such terms to be staggered. One (1) Town Council member shall be appointed annually to serve as an ex officio [regular] member. [The Town Council shall appoint one (1) Town Council member annually as the ex officio alternate member who shall serve in the absence or disability of the ex officio regular member.]. There shall also be three (3) alternate members appointed in the same manner as regular appointed members, except no more than one (1) alternate appointed member's term shall expire in a single year. The Town Council shall fill any vacancy for the period of the unexpired term. The Planning Board shall have all the powers granted to Planning Boards by New Hampshire State Law.

2,115 Yes

653 No

The question passed and was so declared.

Article 10

Shall the Town of Merrimack approve the charter amendment reprinted below?

3-4 CONDUCT OF ELECTIONS

B. Time and Place of Elections

The election laws of the State of New Hampshire shall govern the hours of polling. The Town Council shall specify the polling place(s) of the Town and determine the hours the polls shall open and close at least thirty (30) days prior to any election.

2,291 Yes

528 No

The question passed and was so declared.

Article 11

Shall the Town vote to change the purpose of the Library Roof Reconstruction Capital Reserve Fund to the Library Building Maintenance Capital Reserve Fund and designate the Board of Library Trustees as agents to expend? [By Petition] (Recommended by the Board of Library Trustees) [2/3rds ballot required for approval]

2,132 Yes

739 No

The question passed and was so declared.

TOWN OF MERRIMACK, NEW HAMPSHIRE

Financial Statements

June 30, 2008

and

Independent Auditor's Report

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

INDEPENDENT AUDITOR'S REPORT

To the Town Council and Town Manager
Town of Merrimack, New Hampshire

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Merrimack, New Hampshire (the Town) as of and for the year ended June 30, 2008, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Merrimack's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the basic financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Merrimack as of June 30, 2008, and the respective changes in financial position, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note 13 to the financial statements the Town changed its method of accounting for sewer operations.

The Management's Discussion and Analysis and the Required Supplementary Information on pages i-viii and 25-26, respectively, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Merrimack's basic financial statements. The combining financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

January 7, 2009

Vachon, Clukay & Co., PC

MANAGEMENT'S DISCUSSION AND ANALYSIS

Having responsibility for the financial management of the Town of Merrimack ("Town"), we offer readers of the Town's financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2008.

Financial Highlights

As of June 30, 2008 the assets of the Town exceeded its liabilities by \$122,246,506 (net assets). Of this amount, \$6,024,948 (unrestricted net assets) may be used to meet the Town's ongoing obligations to citizens and creditors.

The Town's net assets decreased by \$455,653.

As of June 30, 2008, the Town's governmental funds reported combined ending fund balances of \$17,159,703, a decrease of \$1,494,015 in comparison with the prior year. Of this total amount, \$5,874,721(34.2%) is available for spending at the Town's discretion (unreserved fund balance).

As of June 30, 2008, the \$2,061,612 unreserved fund balance of the General Fund represented 9.7% of total General Fund expenditures.

During the 2007-08 fiscal year, the Town's total debt increased by \$1,146,512. This increase was due solely to the issuance of the drainage bond (1,708,000) approved on the April 2007 ballot.

Overview of the Financial Statements

The following discussion and analysis are intended to serve as an introduction to the Town's basic financial statements. The Town's basic financial statements comprise three components: government-wide financial statements; fund financial statements; and notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private-sector business.

The Statement of Net Assets presents information on all of the Town's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The Statement of Activities presents information showing how the Town's net assets changed during 2007-08. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only

result in cash flows in future fiscal periods (e.g. uncollected taxes and earned but unused vacation leave).

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town maintains eight individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund. Data from the other four governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements elsewhere in this report.

Business-Type Activities are normally intended to recover all or a significant portion of their cost through user fees and charges to external users of goods and services. The Sewer Fund is the only fund of this type.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statement, because the resources of those funds are not available to support the Town's own programs.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information. The Town adopts an

annual appropriated budget for all of its governmental funds. A budgetary comparison statement for the General and Sewer Fund has been provided to demonstrate compliance with this budget.

The combining statements, referred to above in connection with non-major governmental funds, are presented immediately following the required supplementary information on budgets.

Government-Wide Financial Analysis

As noted above, net assets may serve over time as a useful indicator of a government's financial position. In the case of the Town, assets exceeded liabilities by \$122,246,506 at June 30, 2008.

By far the largest portion of the Town's net assets (85.5%) reflects its investment in capital assets (e.g., land, buildings and system, other improvements, machinery, equipment, and infrastructure); less any related debt used to acquire those assets that is still outstanding. The Town uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Town of Merrimack Net Assets Governmental Activities and Business Type Activities

	<u>6/30/2007</u>	<u>6/30/2008</u>
Capital assets	\$ 108,603,415	\$ 109,533,979
Other assets	<u>52,433,962</u>	<u>54,437,478</u>
Total assets	<u>161,037,377</u>	<u>163,971,457</u>
Long-term liabilities outstanding	6,842,625	9,092,326
Current liabilities	<u>31,492,593</u>	<u>32,632,625</u>
Total liabilities	<u>38,335,218</u>	<u>41,724,951</u>
Net assets:		
Invested in capital assets, net of related debt	103,217,780	104,458,783
Restricted	11,672,871	11,762,775
Unrestricted	<u>7,811,508</u>	<u>6,024,948</u>
Total net assets	<u>\$ 122,702,159</u>	<u>\$ 122,246,506</u>

An additional portion of the Town's net assets (9.6%) represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net assets (\$6,024,948) may be used to meet the government's ongoing obligations to citizens and creditors.

At June 30, 2008, the Town is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental activities. The same situation held true for the prior fiscal year.

As indicated by the schedule below, the Town's net assets decreased by \$455,653 during 2007-2008.

Town of Merrimack
Changes in Net Assets

	<u>6/30/2007</u>	<u>6/30/2008</u>
Revenues:		
Program revenues:		
Charges for services	\$ 4,999,154	\$ 5,304,027
Operating grants and contributions	1,357,136	1,326,434
Capital grants and contributions	25,839,628	2,616,013
General revenues:		
Property taxes and other taxes	8,567,035	10,815,138
Licenses and permits	4,817,521	4,881,715
Investment income	2,538,595	865,297
State Shared revenues	1,271,504	1,255,189
Miscellaneous	278,688	322,499
Total revenues	<u>49,669,261</u>	<u>27,386,312</u>
Expenses:		
General government	3,676,391	3,878,467
Public safety	9,645,268	10,081,109
Highways and streets	4,938,298	4,850,383
Health and welfare	173,686	176,385
Sanitation	5,598,543	5,780,729
Culture and recreation	2,794,682	2,863,480
Interest and fiscal charges	243,166	211,412
Total expenses	<u>27,070,034</u>	<u>27,841,965</u>
Change in net assets	22,599,227	(455,653)
Net assets - July 1	<u>100,102,932</u>	<u>122,702,159</u>
Net assets - June 30	<u>\$ 122,702,159</u>	<u>\$ 122,246,506</u>

Financial Analysis of the Town's Funds

As noted above, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds and Proprietary Funds. The focus of the Town's governmental and proprietary funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Town's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

The Proprietary Fund is the Town's Waste Water Treatment Department. As of June 30, 2008, the Town's proprietary fund reported total net assets of \$44,266,218, an increase of \$611,331 in comparison to the prior year. Of this total amount, \$3,438,733 (7.8%)

constitutes unreserved net assets, available for spending at the Town's discretion. The remainder of net assets is reserved to indicate that it is not available for new spending, because it has already been committed to capital assets (\$40,827,485).

As of June 30, 2008, the Town's governmental funds reported combined fund balances of \$17,159,703, a decrease of \$1,494,015 in comparison to the prior year. Of this total amount, \$5,874,721 (34.2%) constitutes unreserved fund balance, which is available for spending at the Town's discretion. The remainder of fund balance is reserved to indicate that it is not available for new spending, because it has already been committed: to endowments (\$2,238,434); to encumbrances (\$979,158); to capital reserve fund expenditures (\$8,067,390).

The General Fund is the chief operating fund of the Town. As of June 30, 2008 unreserved fund balance of the General Fund was \$2,061,612, while total fund balance amounted to \$3,040,770. As a measure of the General Fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 9.7% of total general Fund expenditures, while total fund balance represents 14.3% of that same amount.

Budgetary Highlights

The Statement of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual demonstrates compliance with the adopted budget for 2007-08. The differences between the original budget and the final amended budget reflect the formal acceptance by the Town Council of unanticipated grants in accordance with Article 8-15 of the Town Charter.

Actual revenues and transfers in of the General Fund were under budgetary estimates by \$1,575,095, while appropriations exceeded expenditures and transfers by \$1,821,319. This produced a favorable net variance of \$246,224. Major variances are identified below.

- Renewal health insurance rates were significantly less than anticipated, resulting in a savings of over \$428,775.
- Renewal Workers Compensation Insurance rates were significantly less than anticipated, resulting in a savings of over \$197,800.
- A savings of over \$256,000 in wages and other benefits was realized due primarily to vacancies and attrition.
- Renewal for General Insurance was significantly lower by over \$15,000
- Contractual Snowplowing exceed appropriations by \$23,000
- Vehicle Maintenance appropriations were under budgeted in excess of \$115,000
- Sand and Salt appropriations were in excess of \$78,000.
- Education and Training was under spent by in excess of \$31,000.
- Appropriations for solid waste disposal at a remote site exceeded expenditures by over \$79,500 due to an unanticipated reduction in solid waste tonnage.
- State Funding Revenues for Highway were \$1,115,000 under estimate revenues
- Interest Income exceeded projections by over \$112,000
- Ambulance revenues were under projections by 18,000

- Highway Block Grant exceed projections by just under \$21,000
- Building Permits were under projections by just over \$56,000

Capital Asset and Debt Administration

Capital assets. The Town's investment in capital assets as of June 30, 2008 amounted to \$104,458,783 (net of accumulated depreciation and related long-term debt). This investment in capital assets includes land, buildings and system, improvements, machinery and equipment, roads, bridges, and traffic signals and represents a increase of \$1,241,003 (1.2%) compared to the investment in capital assets at June 30, 2007.

Town of Merrimack Investment in Capital Assets

	<u>6/30/2007</u>	<u>6/30/2008</u>
Land	\$ 16,416,119	\$ 16,640,041
Buildings and improvements	58,117,722	64,506,693
Land improvements	1,896,625	2,774,451
Vehicles and equipment	19,746,747	21,629,281
Infrastructure	70,333,395	70,333,395
Construction in progress	8,769,444	4,113,306
Total investment in capital assets	<u>175,280,052</u>	<u>179,997,167</u>
Related long-term debt	(5,385,635)	(5,075,196)
Accumulated depreciation	(66,676,637)	(70,463,188)
Net investment in capital assets	<u>\$ 103,217,780</u>	<u>\$ 104,458,783</u>

The increase in the Town's investment in capital assets is explained below.

Sewer Treatment Plant Upgrade	\$ 5,411,660
Camp Sargent Road Sewer	254,755
Souhegan Sewer Line	610,221
Upgrade Electrical System Sewer	835,088
Turkey Hill Sewer	261,060
Telephone System Upgrade	125,590
Rescue Truck Fire	284,000
Catch Basin Cleaner	120,531
Pedestrian Bridge Twin Bridge Park	268,386
Land Acquisition (Campo Property)	223,922
Recycling Building Improvements	144,558
Bedford Road Bridge (WIP)	1,087,480
Tinker Road Improvements (WIP)	920,286
DW Sidewalk (WIP)	300,240
Reeds Ferry Sewer Improvements (WIP)	521,360
Other capital assets acquisitions - individually less than \$100,000	1,139,957
Increase in related long-term debt	310,439
Depreciation	(3,786,551)
Book value of disposals	(7,791,979)
Net increase	<u>\$ 1,241,003</u>

Additional information on the Town's capital assets can be found in Note 6 of the financial statements.

Long-term debt. As of June 30, 2008 the Town had total long-term debt outstanding of \$6,532,147. Although \$2,154,847 of this debt will be paid from sewer rents, the entire amount is backed by the full faith and credit of the Town.

Town of Merrimack
Long-Term Debt

	<u>6/30/2007</u>	<u>6/30/2008</u>
Land acquisition bonds	\$ 2,975,000	\$ 2,700,000
Drainage bond		1,677,300
Compost facility bonds	<u>2,410,635</u>	<u>2,154,847</u>
Total long-term debt	<u>\$ 5,385,635</u>	<u>\$ 6,532,147</u>

During 2007-08 the Town's total debt increased by \$1,146,512. This increase was due solely to the financing of the Drainage bond less the decrease in principal payments.

Additional information on the Town's long-term debt can be found in Note 8 of the financial statements.

Economic Factors and Next Year's Budget and Tax Rate

The Town's financial position is positive. The Town has sufficient cash flow to at this time even though the general United States Economy is in a down cycle. The town's major employer and tax-payer has had layoffs as well as the fifth largest employer being sold to a foreign company. The sale includes management and the union an agreement between to a new five year union contract includes that the company will be in Merrimack for at least five more years. Another positive is that the Town's unemployment rate is down slightly to 3.3% from the previous year of 3.6%, and it still compares favorably with the state and national averages of 4.1% and 6.1%, respectively. Furthermore, it appears that the Outlet Mall project will begin within the year in addition to steady industrial, commercial, and residential growth that Merrimack has experienced in recent years. These factors will continue to increase the tax base and to provide diverse employment opportunities.

Next year's budget and tax rate. The 2008-09 budget has been adopted, and the 2008 property tax rate has been set. Municipal appropriations, net of non-tax revenues, have increased by \$2,324,009 (20.5%) compared to 2007-08 net appropriations, and the municipal portion of the tax rate increased by 19.5%. The use of CATV Fund surplus for tax relief helped offset the increase in General Fund Appropriations. In addition the return of over \$3 million dollars from the Merrimack School District's allowed the 2008 property tax rate will increase by approximately 7.4%.

Requests For Information

This financial report is designed to provide a general overview of the Town's finances for all those with an interest in the Town's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be directed to the following address.

Town of Merrimack
6 Baboosic Lake Road
Merrimack, NH 03054

Respectfully submitted,


Keith R. Hickey
Town Manager


Paul T. Micali, CPA
Finance Director

EXHIBIT A
TOWN OF MERRIMACK, NEW HAMPSHIRE
Statement of Net Assets
June 30, 2008

	Governmental <u>Activities</u>	Business-type <u>Activities</u>	<u>Total</u>
ASSETS			
Current Assets:			
Cash and cash equivalents	\$ 18,506		\$ 18,506
Equity in pooled cash and investments	30,534,094	\$ 2,254,446	32,788,540
Investments	11,304,477		11,304,477
Taxes receivable, net	7,317,222		7,317,222
Accounts receivable, net	718,375	1,417,674	2,136,049
Due from other governments	735,981		735,981
Prepaid expenses	31,341		31,341
Inventory	105,362		105,362
Internal balance	<u>(214,877)</u>	<u>214,877</u>	<u>-</u>
Total Current Assets	<u>50,550,481</u>	<u>3,886,997</u>	<u>54,437,478</u>
Noncurrent Assets:			
Nondepreciable capital assets	19,960,317	793,030	20,753,347
Capital assets, net	<u>46,591,330</u>	<u>42,189,302</u>	<u>88,780,632</u>
Total Noncurrent Assets	<u>66,551,647</u>	<u>42,982,332</u>	<u>109,533,979</u>
Total Assets	<u>\$ 117,102,128</u>	<u>\$ 46,869,329</u>	<u>\$ 163,971,457</u>
LIABILITIES			
Current Liabilities:			
Accounts payable	\$ 1,756,814	\$ 350,545	\$ 2,107,359
Accrued expenses	548,515	71,995	620,510
Retainage payable	257,849	25,724	283,573
Deferred revenue	28,770,921		28,770,921
Due to other governments	10,000		10,000
Deposits	<u>840,262</u>		<u>840,262</u>
Total Current Liabilities	<u>32,184,361</u>	<u>448,264</u>	<u>32,632,625</u>
Noncurrent Liabilities:			
Due within one year	893,694	267,637	1,161,331
Due in more than one year	<u>6,043,785</u>	<u>1,887,210</u>	<u>7,930,995</u>
Total Noncurrent Liabilities	<u>6,937,479</u>	<u>2,154,847</u>	<u>9,092,326</u>
Total Liabilities	<u>39,121,840</u>	<u>2,603,111</u>	<u>41,724,951</u>
NET ASSETS			
Invested in capital assets, net of related debt	63,631,298	40,827,485	104,458,783
Restricted	11,762,775		11,762,775
Unrestricted	<u>2,586,215</u>	<u>3,438,733</u>	<u>6,024,948</u>
Total Net Assets	<u>77,980,288</u>	<u>44,266,218</u>	<u>122,246,506</u>
Total Liabilities and Net Assets	<u>\$ 117,102,128</u>	<u>\$ 46,869,329</u>	<u>\$ 163,971,457</u>

See accompanying notes to the basic financial statements

EXHIBIT B
TOWN OF MERRIMACK, NEW HAMPSHIRE
Statement of Activities
For the Year Ended June 30, 2008

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Assets		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-type Activities	Total
Governmental Activities:							
General government	\$ 3,878,466	\$ 363,275	\$ 4,350		\$ (3,510,841)		\$ (3,510,841)
Public safety	10,081,109	1,095,101	445,056		(8,540,952)		(8,540,952)
Highways and streets	4,850,383		812,648	\$ 1,015,937	(3,021,798)		(3,021,798)
Health and welfare	176,385		4,876		(171,509)		(171,509)
Sanitation	1,296,886	374,050			(922,836)		(922,836)
Culture and recreation	2,863,480	145,935	9,718		(2,707,827)		(2,707,827)
Interest and fiscal charges	211,412	-	-	-	(211,412)		(211,412)
Total governmental activities	<u>23,358,121</u>	<u>1,978,361</u>	<u>1,276,648</u>	<u>1,015,937</u>	<u>(19,087,175)</u>	<u>-</u>	<u>(19,087,175)</u>
Business-type activities:							
Sewer	<u>4,483,843</u>	<u>3,325,666</u>	<u>49,786</u>	<u>1,600,077</u>	<u>-</u>	<u>\$ 491,686</u>	<u>491,686</u>
Total primary government	<u>\$ 27,841,964</u>	<u>\$ 5,304,027</u>	<u>\$ 1,326,434</u>	<u>\$ 2,616,014</u>	<u>(19,087,175)</u>	<u>491,686</u>	<u>(18,595,489)</u>
General revenues:							
Property and other taxes					10,815,138		10,815,138
Licenses and permits					4,881,715		4,881,715
Grants and contributions:							
State shared revenues					1,255,189		1,255,189
Interest and investment earnings					795,446	69,851	865,297
Miscellaneous					322,497		322,497
Transfers					(49,794)	49,794	
Total general revenues and transfers					<u>18,020,191</u>	<u>119,645</u>	<u>18,139,836</u>
Change in net assets					(1,066,984)	611,331	(455,653)
Net assets - beginning, as reclassified					<u>79,047,272</u>	<u>43,654,887</u>	<u>122,702,159</u>
Net assets - ending					<u>\$ 77,980,288</u>	<u>\$ 44,266,218</u>	<u>\$ 122,246,506</u>

See accompanying notes to the basic financial statements

EXHIBIT C
TOWN OF MERRIMACK, NEW HAMPSHIRE
Balance Sheet
Governmental Funds
June 30, 2008

	General Fund	Expendable Trust Fund	Other Governmental Funds	Total Governmental Funds
ASSETS				
Cash and cash equivalents	\$ 2,520		\$ 15,986	\$ 18,506
Equity in pooled cash and investments	26,764,650	\$ 1,207,492	2,561,952	30,534,094
Investments		7,684,648	3,619,829	11,304,477
Taxes receivable, net	7,312,222	5,000		7,317,222
Accounts receivable, net	611,241		107,134	718,375
Due from other governments	735,981			735,981
Due from other funds	618,600	6,500		625,100
Prepaid expenses	31,341			31,341
Inventory	105,362			105,362
Total Assets	<u>\$ 36,181,917</u>	<u>\$ 8,903,640</u>	<u>\$ 6,304,901</u>	<u>\$ 51,390,458</u>
LIABILITIES				
Accounts payable	\$ 1,549,111	\$ 2,998	\$ 204,705	\$ 1,756,814
Accrued expenses	452,564			452,564
Retainage payable	257,849			257,849
Deferred revenue	29,508,467		48,428	29,556,895
Due to other governments	10,000			10,000
Due to other funds	6,500	833,252	225	839,977
Deposits	840,262			840,262
Accrued compensated absences payable	516,394			516,394
Total Liabilities	<u>33,141,147</u>	<u>836,250</u>	<u>253,358</u>	<u>34,230,755</u>
FUND BALANCES				
Reserved for endowments			2,238,434	2,238,434
Reserved for encumbrances	979,158			979,158
Reserved for special purposes		8,067,390		8,067,390
Unreserved, reported in:				
General fund	2,061,612			2,061,612
Special revenue funds			1,021,838	1,021,838
Capital projects funds			1,541,815	1,541,815
Permanent funds			1,249,456	1,249,456
Total Fund Balances	<u>3,040,770</u>	<u>8,067,390</u>	<u>6,051,543</u>	<u>17,159,703</u>
Total Liabilities and Fund Balances	<u>\$ 36,181,917</u>	<u>\$ 8,903,640</u>	<u>\$ 6,304,901</u>	

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds	66,556,616
Property taxes are recognized on an accrual basis in the statement of net assets, not the modified accrual basis	785,974
Long-term liabilities are not due and payable in the current period and therefore are not reported in the funds. Long-term liabilities at year end consist of:	
Bonds payable	(4,377,300)
Accrued interest on long-term obligations	(95,951)
Compensated absences	(1,293,785)
Estimated liability for landfill postclosure care costs	(750,000)
Net assets of governmental activities	<u>\$ 77,985,257</u>

EXHIBIT D

TOWN OF MERRIMACK, NEW HAMPSHIRE

Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Year Ended June 30, 2008

TOWN OF MERRIMACK, NEW HAMPSHIRE

Reconciliation of the Statement of Revenues, Expenditures
and Changes in Fund Balances of Governmental Funds
to the Statement of Activities
For the Year Ended June 30, 2008

	General Fund	Expendable Trust Fund	Other Governmental Funds	Total Governmental Funds	
Revenues:					
Taxes	\$ 10,597,594	\$ 63,340	\$ 373,797	\$ 10,660,934	
Licenses and permits	4,507,918			4,881,715	\$ (1,494,015)
Intergovernmental	2,501,207	1,015,937		3,517,144	
Charges for services	1,904,644		73,717	1,978,361	
Investment income (loss)	712,491	421,064	(338,109)	795,446	
Miscellaneous	154,886	139,346	58,895	353,127	
Total Revenues	<u>20,378,740</u>	<u>1,639,687</u>	<u>168,300</u>	<u>22,186,727</u>	
Expenditures:					
Current operations:					
General government	3,824,277	10,412	9,694	3,844,383	
Public safety	9,758,621		73,216	9,831,837	
Highways and streets	3,483,751			3,483,751	
Health and welfare	176,385			176,385	
Sanitation	1,194,493			1,194,493	
Culture and recreation	2,442,728	21,050	293,508	2,757,286	
Capital outlay		3,327,648	256,325	3,583,973	
Debt service:					
Principal retirement	275,000			275,000	
Interest and fiscal charges	161,140			161,140	
Total Expenditures	<u>21,316,395</u>	<u>3,359,110</u>	<u>632,743</u>	<u>25,308,248</u>	
Excess of revenues over (under) expenditures	<u>(937,655)</u>	<u>(1,719,423)</u>	<u>(464,443)</u>	<u>(3,121,521)</u>	
Other financing sources (uses):					
Proceeds of debt			1,677,300	1,677,300	
Operating transfers in	139,589		3,300	1,483,889	
Operating transfers out	(894,300)	(639,383)		(1,533,683)	
Total other financing sources (uses)	<u>(754,711)</u>	<u>701,617</u>	<u>1,680,600</u>	<u>1,627,506</u>	
Net change in fund balances	(1,692,366)	(1,017,806)	1,216,157	(1,494,015)	
Fund balances at beginning of year, as restated	4,733,136	9,085,196	4,835,386	18,653,718	
Fund balances at end of year	<u>\$ 3,040,770</u>	<u>\$ 8,067,390</u>	<u>\$ 6,051,543</u>	<u>\$ 17,159,703</u>	

Net Change in Fund Balances-- Total Governmental Funds

Amounts reported for governmental activities in the
statement of activities are different because:

Governmental funds report capital outlays as expenditures.
However, in the statement of activities, the cost of those assets is
allocated over their estimated useful lives as depreciation expense.
This is the amount by which capital outlays exceeded depreciation
in the current period.

1,751,406

Issuance of general obligation debt is a revenue in the governmental
funds, but the issue increases long-term liabilities in the
statement of net assets.

(1,677,300)

Revenues in the statement of activities that do not provide current
financial resources are not reported as revenues in the funds.

154,204

Repayment of bond principal is an expenditure in the governmental
funds, but the repayment reduces long-term liabilities in the
statement of net assets.

275,000

In the statement of activities, interest is accrued on outstanding
bonds, whereas in governmental funds, an interest expenditure is
reported when due.

(50,272)

Some expenses reported in the statement of activities, such as
compensated absences and the estimated liability for landfill
postclosure care costs, do not require the use of current financial
resources and therefore are not reported as expenditures in
governmental funds.

(26,007)

Change in Net Assets of Governmental Activities

\$ (1,066,984)

See accompanying notes to the basic financial statements

EXHIBIT E
TOWN OF MERRIMACK, NEW HAMPSHIRE
Statement of Net Assets
Proprietary Funds
June 30, 3008

	Sewer <u>Fund</u>
ASSETS	
Current Assets:	
Equity in pooled cash and investments	\$ 2,254,446
Accounts receivable, net	1,417,674
Due from other funds	<u>214,877</u>
Total Current Assets	<u>3,886,997</u>
Noncurrent Assets:	
Capital assets, net	<u>42,987,553</u>
Total Noncurrent Assets	<u>42,987,553</u>
Total Assets	<u>\$ 46,874,550</u>
LIABILITIES	
Current Liabilities:	
Accounts payable	\$ 350,545
Accrued liabilities	71,995
Deferred revenue	25,724
Current portion of bonds payable	<u>267,637</u>
Total Current Liabilities	<u>715,901</u>
Noncurrent Liabilities:	
Bonds payable	<u>1,887,210</u>
Total Noncurrent Liabilities	<u>1,887,210</u>
Total Liabilities	<u>2,603,111</u>
NET ASSETS	
Invested in capital assets, net of related debt	40,832,706
Unrestricted	<u>3,438,733</u>
Total Net Assets	<u>44,271,439</u>
Total Liabilities and Net Assets	<u>\$ 46,874,550</u>

See accompanying notes to the basic financial statements

EXHIBIT F
TOWN OF MERRIMACK, NEW HAMPSHIRE
Statement of Revenues, Expenses and Changes in Net Assets
Proprietary Funds
For the Year Ended June 30, 2008

	Sewer Fund
Operating revenues:	
Charges for services	\$ 3,315,844
Intergovernmental revenue	49,786
Other Income	9,822
Total operating revenues	<u>3,375,452</u>
Operating expenses:	
Personal services	1,493,088
Contractual services	423,809
Utilities and fuel	595,848
Repairs and maintenance	95,755
Other supplies and expenses	350,086
Depreciation	1,411,337
Total operating expenses	<u>4,369,923</u>
Operating income (loss)	<u>(994,471)</u>
Non-operating revenues (expenses):	
Intergovernmental grants	1,600,077
Interest and investment revenue	69,851
Interest expense	<u>(108,699)</u>
Net non-operating revenues	<u>1,561,229</u>
Income before transfers	566,758
Transfers in	499,794
Transfers out	<u>(450,000)</u>
Change in net assets	616,552
Total net assets at beginning of year (restated)	<u>43,654,887</u>
Total net assets at end of year	<u>\$ 44,271,439</u>

See accompanying notes to the basic financial statements

EXHIBIT G
TOWN OF MERRIMACK, NEW HAMPSHIRE
Statement of Cash Flows
Proprietary Funds
For the Year Ended June 30, 2008

	Sewer Fund
Cash flows from operating activities:	
Cash received from customers	\$ 3,310,095
Cash received from other governments	49,786
Cash paid to employees	(1,030,293)
Cash paid to suppliers	<u>(1,654,058)</u>
Net cash provided by operating activities	<u>675,530</u>
Cash Flows from Noncapital Financing Activities:	
Cash received from other governments	974,120
Transfer from other funds	<u>499,794</u>
Net cash provided by noncapital financing activities	<u>1,473,914</u>
Cash flows from capital and related financing activities:	
Additions to utility plant in service	(807,938)
Principal paid on long-term debt	(255,788)
Interest paid on long-term debt	<u>(108,699)</u>
Net cash (used) for capital and related financing activities	<u>(1,172,425)</u>
Cash flows from investing activities:	
Interest on investments	69,851
Transfers to other funds	<u>(450,000)</u>
Net cash used by investing activities	<u>(380,149)</u>
Net increase in cash and cash equivalents	596,870
Cash and cash equivalents at beginning of year	<u>1,872,453</u>
Cash and cash equivalents at end of year	<u>\$ 2,469,323</u>
Reconciliation of operating income (loss) to net cash provided by operating activities:	
Operating income (loss)	\$ (994,471)
Adjustments to reconcile operating income to net cash provided (used) by operating activities:	
Depreciation expense	1,411,337
(Increase) in accounts receivable	(12,356)
Increase in accounts payable	277,197
(Decrease) in accrued liabilities	(2,962)
(Decrease) in deferred revenue	<u>(3,215)</u>
Net cash provided by operating activities	<u>\$ 675,530</u>

See accompanying notes to the basic financial statements

EXHIBIT H
TOWN OF MERRIMACK, NEW HAMPSHIRE
Statement of Fiduciary Net Assets
Fiduciary Funds
June 30, 2008

	ASSETS	Agency Funds
Investments		<u>\$ 2,971,792</u>
Total assets		<u>\$ 2,971,792</u>
	LIABILITIES	
Due to other governments		<u>\$ 2,971,792</u>
Total liabilities		<u>\$ 2,971,792</u>

See accompanying notes to the basic financial statements

**TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO BASIC FINANCIAL STATEMENTS
For the Year Ended June 30, 2008**

NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Town of Merrimack, New Hampshire conform to accounting policies generally accepted in the United States of America for local governmental units, except as indicated hereinafter. The following is a summary of significant accounting policies.

Financial Reporting Entity

The Town of Merrimack, New Hampshire (the Town) was incorporated in 1746. The Town operates under the Town Meeting/Town Manager form of government and performs local governmental functions authorized by State law.

The financial statements include those of the various departments governed by the Town Council, Town Manager, and other officials with financial responsibility, including the Town Trustees of Trust Funds and the Trustees of the Merrimack Public Library.

Basis of Presentation

The Town's basic financial statements consist of government-wide statements, including a statement of net assets and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

1. Government-Wide Financial Statements:

The statement of net assets and the statement of activities display information about the Town as a whole. These statements include the financial activities of the primary government, except for fiduciary funds.

The statement of net assets presents the financial condition of the governmental activities of the Town at year end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the Town's governmental activities. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program and interest earned on grants that is required to be used to support a particular program. Revenues which are not classified as program revenues are presented as general revenues of the Town. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the Town.

2. Fund Financial Statements:

During the year, the Town segregates transactions related to certain Town functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the Town at this more detailed level. The focus of governmental fund financial statements is on major funds. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column. The fiduciary funds are reported by type.

**TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)
For the Year Ended June 30, 2008**

Fund Accounting

The Town uses funds to maintain its financial records during the fiscal year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. There are two categories of funds: governmental and fiduciary.

1. Governmental Funds:

Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the Town's major governmental funds:

The General Fund is the Town's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Capital Reserve Fund is used to report resources that are legally restricted to the extent that both earnings, and principal, may be used for purposes that support the reporting government's programs.

2. Proprietary Funds:

Proprietary fund reporting focuses on the determination of operating income, changes in net assets, financial position and cash flows. Proprietary funds are classified as enterprise or internal service. The Town has no internal service funds. The following are the Town's major proprietary funds:

The Sewer Fund accounts for all revenues and expenses pertaining to the Town's sewer operations.

3. Fiduciary Funds:

Fiduciary fund reporting focuses on net assets and changes in net assets. The fiduciary fund category has one classification: agency funds. Trust funds are used to account for assets held by the Town under a trust agreement for individuals, private organizations, or other governments and are therefore not available to support the Town's own programs. The Town's agency fund is custodial in nature (assets equal liabilities) and does not involve the measurement of results of operations. The Town's agency fund accounts for the School District's capital reserve funds.

Measurement Focus

1. Government-Wide Financial Statements:

The government-wide financial statements are prepared using the economic resources measurement focus. All assets and liabilities associated with the operation of the Town are included on the Statement of Net Assets.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)
For the Year Ended June 30, 2008

2. Fund Financial Statements:

All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Fiduciary funds also use the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures.

In the government-wide financial statements and enterprise fund statements, the Town has elected not to follow the FASB pronouncements issued subsequent to November 30, 1989 in accounting and reporting for its proprietary operations.

1. Revenues – Exchange and Non-exchange Transactions:

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the Town, available means expected to be received within sixty days of fiscal year end.

Non-exchange transactions, in which the Town receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied (see Note 2). Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the Town must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the Town on a reimbursement basis. On a modified accrual basis, revenue from non-exchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year end: property taxes and interest on investments.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)
For the Year Ended June 30, 2008

Licenses and permits, charges for services, and miscellaneous revenues (except interest on investments) are recorded as revenues when received in cash because they are generally not measurable until actually received.

2. Deferred Revenue:

Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied. Grants and entitlements received before the eligibility requirements are met are recorded as deferred revenue. On governmental fund financial statements, receivables that will not be collected within the available period have also been reported as deferred revenue.

3. Expenses/Expenditures:

On the accrual basis of accounting, expenses are recognized at the time they are incurred.

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization are not recognized in governmental funds.

Budgetary Data

The Town's budget represents departmental appropriations as authorized by annual or special Town meetings. The Town Council may transfer funds between operating categories as they deem necessary. The Town adopts its budget under State regulations, which differ somewhat from accounting principles generally accepted in the United States of America in that the focus is on the entire governmental unit rather than on the basis of fund types.

State law requires balanced budgets but permits the use of beginning fund balance to reduce the property tax rate. For the year ended June 30, 2008, the Town applied \$1,005,408 of its unappropriated fund balance to fund appropriations and to reduce property taxes.

Encumbrance Accounting

Encumbrance accounting, under which purchase orders and other commitments for expenditure of monies are recorded in order to reserve a portion of the applicable appropriation, is employed as an extension of formal budgetary integration in Governmental Funds. Encumbrances outstanding at year end are reported as a component of fund balance since they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services.

Cash and Cash Equivalents

The Town pools its cash resources for the governmental funds. Cash applicable to a particular fund is reflected as "equity in pooled cash and investments". If a cash deficiency occurs it is recorded as an interfund balance. The deposits and investments of the Library Fund, the Capital Reserve and Permanent Funds are held separately from those of other Town funds. For the purpose of the Statement of Cash Flows, cash and cash equivalents consist of the following:

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)
For the Year Ended June 30, 2008

Equity in pooled cash and investments	\$ 1,988,386
Due from other funds	<u>480,937</u>
	<u>\$ 2,469,323</u>

Investments

Investments are stated at their fair value in all funds. The investment in land in the permanent fund is stated at cost. Certificates of deposit with a maturity of greater than ninety days from the date of issuance are included in investments.

Taxes Receivable

Taxes levied during the current fiscal year and prior and uncollected at June 30, 2008 are recorded as receivables net of reserves for estimated uncollectibles of \$132,408.

Prepaid Expenses

Payments made to vendors for services that will benefit periods beyond June 30, 2008 are recorded as prepaid items.

Inventory

On government-wide financial statements, inventories are presented at the lower of cost or market on a first-in, first-out basis and are expensed when used.

On fund financial statements, inventories of governmental funds are stated at cost. Cost is determined on a first-in, first out basis. Inventory in governmental funds consists of expendable supplies held for consumption. The cost of inventory items is recorded as an expenditure in the governmental fund types when purchased.

Capital Assets

General capital assets result from expenditures in the governmental funds. These assets are reported in the government-wide statement of net assets, but are not reported in the fund financial statements.

All capital assets including infrastructure are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated fixed assets are recorded at their fair market values as of the date received. The Town maintains a capitalization threshold of \$10,000. The Town's infrastructure consists of roads, bridges, sidewalks, sewer collection and treatment system, and similar items. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not. Interest incurred during the construction of capital assets is also capitalized.

All reported capital assets except for land and construction in progress are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Useful lives for infrastructure were estimated based on the Town's historical records of necessary improvements and replacement. Depreciation is computed using the straight-line method over the following useful lives:

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)
For the Year Ended June 30, 2008

	<u>Description</u>	<u>Years</u>
	Infrastructure	50
	Land improvements	7-50
	Buildings and improvements	20-45
	Vehicles and equipment	6-20

Compensated Absences

Employees earn vacation and sick leave as they provide services. Provision is made in the annual budget for vacation and sick leave. Pursuant to Town personnel policy and collective bargaining agreements, employees may accumulate (subject to certain limitations) unused sick pay earned and, upon retirement, resignation or death will be compensated for such amounts at current rates of pay.

For governmental fund financial statements, compensated absences are reported as liabilities and expenditures as payments come due each period upon the occurrence of employee death or retirement. The entire compensated absence liability is reported on the government-wide financial statements.

Accrued Liabilities and Long-Term Obligations

All payables and accrued liabilities are reported in the government-wide financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current resources, are reported as obligations of the funds. However, compensated absences that will be paid from governmental funds are reported as liabilities in the fund financial statements only to the extent that they are due for payment during the current fiscal year. General obligation bonds that will be paid from governmental funds are recognized as a liability in the fund financial statements when due.

Net Assets

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances on any borrowings used for the acquisition, construction or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Town or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

The Town's policy is to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

Fund Balance Reserves

The Town reserves those portions of fund balance which are legally segregated for a specific future use or which do not represent available expendable resources and, therefore, are not available for appropriation or expenditure. Unreserved fund balance indicates that portion which is available for appropriation in future periods. A fund balance reserve has been established for encumbrances and special purposes.

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/ expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)
For the Year Ended June 30, 2008

sources/uses in governmental funds and after non-operating revenues/expenses in the proprietary funds. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results may differ from those estimates.

NOTE 2—PROPERTY TAXES

Taxes are levied on the assessed valuation of all taxable real property as of the prior April 1 (\$3,198,769,863 as of April 1, 2007) and were due in two installments on July 1, 2007 and December 3, 2007. Taxes paid after the due dates accrue interest at 12% per annum. Property taxes are recognized as revenue when received in cash or if available to finance current period operations (within sixty days of year end).

Under State law, the Tax Collector obtains tax liens on properties which have unpaid taxes in the following calendar year after taxes were due for the amount of unpaid taxes, interest and costs. These priority tax liens accrue interest at 18% per annum. If the property is not redeemed within a two year redemption period, the property is tax deeded to the Town.

In accordance with State law, the Town collects taxes for the Merrimack School District and Hillsborough County, independent governmental units, which are remitted to them as required by law. The Town also collects State of New Hampshire Education taxes, which are remitted directly to the school district. Taxes appropriated during the year were \$41,830,742 and \$3,213,275 for the Merrimack School District and Hillsborough County, respectively. These taxes are not recognized as revenues in these financial statements. The Town bears responsibility for uncollected taxes.

NOTE 3—RISK MANAGEMENT

The Town is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended June 30, 2008, the Town was a member of the New Hampshire Municipal Association Property-Liability Insurance Trust, Inc. (NHMA-PLIT) and the New Hampshire Public Risk Management Exchange (PRIMEX). The Town currently reports all of its risk management activities in its General Fund. The Trust is classified as a "Risk Pool" in accordance with accounting principles generally accepted in the United States of America.

NHMA-PLIT is a Trust organized to provide certain property and liability insurance coverages to member towns, cities, and other qualified political subdivision of New Hampshire. As a member of the NHMA-PLIT, the Town shares in contributing to the cost of and receiving benefits from a self-insured pooled risk management program. The program includes a Self Insured Retention Fund from which is paid up to \$500,000 for each and every covered property, crime and/or liability loss.

PRIMEX provides statutory worker's compensation coverage to member towns, cities, and other qualified political subdivisions of New Hampshire. The Trust is self-sustaining through annual member premiums

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)
For the Year Ended June 30, 2008

and provides coverage for the statutorily required workers' compensation benefits and employer's liability coverage up to \$2,000,000. The program includes a Loss Fund from which is paid up to \$500,000 for each and every covered claim.

The Trust agreements permit the Trusts to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. Accounting principles generally accepted in the United States of America require members of pools with a sharing of risk to determine whether or not such assessment is probable and, if so, a reasonable estimate of such assessment. At this time, the Trusts foresee no likelihood of an additional assessment for any of the past years.

Claims expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported. Based on the best available information there is no liability at June 30, 2008.

NOTE 4—DEPOSITS AND INVESTMENTS

Deposits and investments as of June 30, 2008 are classified in the accompanying financial statements as follows:

Statement of net assets:	
Cash and cash equivalents	\$ 18,506
Equity in pooled cash and investments	32,788,540
Investments	11,304,477
Statement of fiduciary net assets:	
Investments	<u>2,971,792</u>
Total cash and investments	<u>\$ 47,083,315</u>

Cash and investments as of June 30, 2008 consist of the following:

Cash on hand	\$ 2,520
Deposits with financial institutions	30,515,655
Investments	<u>16,565,140</u>
Total cash and investments	<u>\$ 47,083,315</u>

The Town has combined the cash resources of its governmental fund types. For accounting and reporting purposes, that portion of the pooled cash balance is reported in the specific fund as equity in pooled cash and investments.

The Town's investment policy for governmental fund types requires that deposits and investments be made in New Hampshire based financial institutions that are participants in one of the federal depository insurance programs. A maximum of \$2,000,000 may be invested without perfected collateral in any one bank. An unsecured deposit or an investment of more than \$100,000 must meet criteria set by the Town Council regarding the bank's financial condition. The Town participates in the New Hampshire Public Deposit Investment Pool, (NHPDIP) an external investment pool. The NHPDIP is not registered with the United States Securities and Exchange Commission as an investment company. The NHPDIP was

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)
For the Year Ended June 30, 2008

created by state law and is administered by a public body of state, local and banking officials. Investments for other funds are at the discretion of the trustees of those funds.

Credit Risk

Generally credit risk is the risk that the issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization.

		<u>AAA</u>	<u>Not Rated</u>
Auction rate preferred securities	\$ 7,650,000	\$ 7,650,000	
Mutual funds	<u>409,681</u>		\$ 409,681
	<u>\$ 8,059,681</u>	<u>\$ 7,650,000</u>	<u>\$ 409,681</u>

Custodial Credit Risk

Custodial credit risk for deposits is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party.

Of the Town's deposits with financial institutions at year end \$13,784,383 was collateralized by securities held by the bank in the bank's name and \$402,194 was uninsured and uncollateralized. As of June 30, 2008, District investments in the following investment types were held by the same counterparties that were used to buy the securities.

	<u>Investment Type</u>	<u>Reported Amount</u>
Money market funds		\$ 3,412,677
Equity securities		2,487,637
Certificates of deposit		2,000
Auction rate preferred securities		7,650,000
Mutual funds		<u>16,454</u>
		<u>\$ 13,568,768</u>

NOTE 5--DUE FROM OTHER GOVERNMENTS

Receivables from other governments at June 30, 2008 consists of state shared revenues, infrastructure grants, FEMA funds and other miscellaneous amounts due from federal and state sources. All receivables are considered collectible in full and will be received within one year. A summary of the principal items of intergovernmental receivables is as follows:

Due from State of New Hampshire	\$ 496,140
Due from USA	197,511
Due from other local governments	<u>42,330</u>
	<u>\$ 735,981</u>

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)
For the Year Ended June 30, 2008

NOTE 6--CAPITAL ASSETS

The following is a summary of changes in capital assets in the governmental funds:

	Balance (as restated) <u>7/1/2007</u>	<u>Additions</u>	<u>Reductions</u>	Balance <u>06/30/08</u>
<i>Governmental activities</i>				
Capital assets not depreciated:				
Land	\$ 16,177,349	\$ 223,922		\$ 16,401,271
Construction in process	1,097,121	2,796,414	\$ (334,489)	3,559,046
Total capital assets not being depreciated	<u>17,274,470</u>	<u>3,020,336</u>	<u>(334,489)</u>	<u>19,960,317</u>
Other capital assets:				
Infrastructure	70,333,395			70,333,395
Improvements other than buildings	1,484,235	249,754		1,733,989
Buildings and systems	7,874,600	52,053		7,926,653
Machinery and equipment	8,636,096	1,168,614		9,804,710
Total other capital assets	<u>88,328,326</u>	<u>1,470,421</u>	<u>-</u>	<u>89,798,747</u>
Less accumulated depreciation for:				
Infrastructure	(32,913,475)	(1,402,704)		(34,316,179)
Improvements other than buildings	(599,339)	(65,836)		(665,175)
Buildings and systems	(2,803,398)	(181,281)		(2,984,679)
Machinery and equipment	(4,486,343)	(755,041)		(5,241,384)
Total accumulated depreciation	<u>(40,802,555)</u>	<u>(2,404,862)</u>	<u>-</u>	<u>(43,207,417)</u>
Total other capital assets, net	<u>47,525,771</u>	<u>(934,441)</u>	<u>-</u>	<u>46,591,330</u>
Total capital assets, net	<u>\$ 64,800,241</u>	<u>\$ 2,085,895</u>	<u>\$ (334,489)</u>	<u>\$ 66,551,647</u>

Depreciation expense was charged to governmental functions as follows:

General government	\$ 86,621
Public safety	397,573
Highways and streets	1,667,407
Sanitation	145,243
Culture and recreation	108,018
Total governmental activities depreciation expense	<u>\$ 2,404,862</u>

The following is a summary of changes in capital assets – business-type activities:

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)
For the Year Ended June 30, 2008

<i>Business-type activities</i>	Balance (as restated) <u>7/1/2007</u>	<u>Additions</u>	<u>Reductions</u>	Balance <u>06/30/08</u>
Capital assets not depreciated:				
Land	\$ 238,770			\$ 238,770
Construction in process	<u>7,672,323</u>	\$ 292,936	\$ (7,410,999)	<u>554,260</u>
Total capital assets not being depreciated	<u>7,911,093</u>	<u>292,936</u>	<u>(7,410,999)</u>	<u>793,030</u>
Other capital assets:				
Buildings and systems	50,234,598	6,735,099		56,969,697
Improvements other than buildings	412,390			412,390
Machinery and equipment	<u>8,266,729</u>	<u>990,303</u>	<u>(46,492)</u>	<u>9,210,540</u>
Total other capital assets	<u>58,913,717</u>	<u>7,725,402</u>	<u>(46,492)</u>	<u>66,592,627</u>
Less accumulated depreciation for:				
Buildings and systems	(17,409,579)	(993,315)		(18,402,894)
Improvements other than buildings	(379,653)	(3,744)		(383,397)
Machinery and equipment	<u>(5,232,404)</u>	<u>(419,499)</u>	<u>34,869</u>	<u>(5,617,034)</u>
Total accumulated depreciation	<u>(23,021,636)</u>	<u>(1,416,558)</u>	<u>34,869</u>	<u>(24,403,325)</u>
Total other capital assets, net	<u>35,892,081</u>	<u>6,308,844</u>	<u>(11,623)</u>	<u>42,189,302</u>
Total capital assets, net	<u>\$ 43,803,174</u>	<u>\$ 6,601,780</u>	<u>\$ (7,422,622)</u>	<u>\$ 42,982,332</u>

NOTE 7—EMPLOYEE BENEFIT PLAN

New Hampshire Retirement System

Plan Description

The Town contributes to the New Hampshire Retirement System (NHRS), a cost-sharing multiple-employer defined benefit pension plan administered by the NHRS Board of Trustees. The plan provides service, disability, death and vested retirement allowances to plan members and beneficiaries. Benefit provisions are established and may be amended by the New Hampshire State legislature. The NHRS issues a publicly available financial report that includes financial statements and required supplementary information for NHRS. That report may be obtained by writing to New Hampshire Retirement System, 54 Regional Drive, Concord, New Hampshire 03301.

Funding Policy

Covered public safety employees are required to contribute 9.3% of their covered salary and the Town is required to contribute at an actuarially determined rate. The Town's contribution rates for the covered payroll of police officers, fire employees and general employees were 9.68%, 14.36% and 8.74%, respectively. The Town contributes 65% of the employer cost for police officers and fire employees and the State contributes the remaining 35% of the employer cost. In accordance with accounting principles generally accepted in the United States of America (GASB #24), on-behalf fringe benefits contributed by the State of New Hampshire of \$403,769 have been reported as a revenue and expenditure of the General Fund in these financial statements.

Under RSA-100:16, plan member contribution rates are established and may be amended by the New Hampshire State legislature and employer contribution rates are determined by the NHRS Board of Trustees based on an actuarial valuation. The Town's contributions to the NHRS for the years ending

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)
For the Year Ended June 30, 2008

June 30, 2008, 2007, and 2006 were \$1,338,043, \$945,227, and \$983,739, respectively, equal to the required contributions for each year.

NOTE 8—LONG-TERM OBLIGATIONS

Changes in Long-Term Obligations

The changes in the Town's long-term obligations for the year ended June 30, 2008 are as follows:

	<u>Balance</u> <u>7/1/2007</u>	<u>Additions</u>	<u>Reductions</u>	<u>Balance</u> <u>6/30/2008</u>	<u>Due Within</u> <u>One Year</u>
Governmental activities:					
Bonds payable	\$ 2,975,000	\$ 1,677,300	\$ (275,000)	\$ 4,377,300	\$ 347,300
Compensated absences	<u>1,748,351</u>	<u>261,433</u>	<u>(199,605)</u>	<u>1,810,179</u>	<u>516,394</u>
	<u>\$ 4,723,351</u>	<u>\$ 1,938,733</u>	<u>\$ (474,605)</u>	<u>\$ 6,187,479</u>	<u>\$ 863,694</u>
Business-type activities:					
Bonds payable	<u>\$ 2,410,635</u>	<u>\$ -</u>	<u>\$ (255,788)</u>	<u>\$ 2,154,847</u>	<u>\$ 267,637</u>

Payments on the general obligation bonds are paid out of the General Fund and the Sewer Fund. Compensated absences will be paid from the General Fund. Payments on the landfill postclosure care costs are paid out of the General Fund.

General Obligation Bonds

Governmental Activities

Bonds payable at June 30, 2008 are comprised of the following individual issues:

\$4,075,000 Green's Pond Land Bond due in annual installments of \$270,000 - \$275,000 through August 15, 2017; interest at 3.0% - 4.5%	\$ 2,700,000
\$1,677,300 Drainage Improvement Bond due in annual installments of \$77,300 - \$155,000 through August 15, 2022; interest at 4.0% - 4.75%	<u>1,677,300</u> <u>\$ 4,377,300</u>

Debt service requirements to retire outstanding general obligation bonds of the governmental activities at June 30, 2008 are as follows:

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)
For the Year Ended June 30, 2008

Year Ending <u>June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Totals</u>
2009	\$ 347,300	\$ 182,381	\$ 529,681
2010	355,000	168,335	523,335
2011	355,000	154,135	509,135
2012	360,000	139,835	499,835
2013	365,000	125,216	490,216
2014-2018	1,900,000	385,972	2,285,972
2019-2023	695,000	86,738	781,738
	<u>\$ 4,377,300</u>	<u>\$ 1,242,612</u>	<u>\$ 5,619,912</u>

As included on the Statement of Activities (Exhibit B), governmental activity interest expense for the year ended June 30, 2008 was \$211,412.

Business-type Activities

Bonds payable at June 30, 2008 consist of the following individual issues:

\$4,725,549 Organic Waste Composting Facility Bonds due in annual payments of \$367,449, including interest at 4.632%, through April 1, 2015	<u>\$ 2,154,847</u>
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Debt service requirements to retire outstanding general obligation bonds of the governmental activities at June 30, 2008 are as follows:

Year Ending <u>June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Totals</u>
2009	\$ 267,637	\$ 99,812	\$ 367,449
2010	280,033	87,416	367,449
2011	293,005	74,444	367,449
2012	306,577	60,872	367,449
2013	320,777	46,672	367,449
Thereafter	686,818	48,080	734,898
	<u>\$ 2,154,847</u>	<u>\$ 417,296</u>	<u>\$ 2,572,143</u>

NOTE 9—LANDFILL POSTCLOSURE CARE COSTS

State and federal laws and regulations require that the Town place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. The Town has been completing post-closure monitoring on the "Winter Dump" Landfill and the MSW Landfill since 2003. The estimated liability for postclosure care costs has a balance of \$750,000 as of June 30, 2008, which is based on the amount that would be paid if all equipment, facilities and services required to monitor and maintain the landfill were acquired as of June 30, 2008. However, the actual cost of postclosure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations. The remaining postclosure care costs are expected to be financed in the General Fund.

**TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)
For the Year Ended June 30, 2008**

The following is a summary of changes in the estimated liability for closure and postclosure care costs for the year ended June 30, 2008:

	Balance <u>7/1/2007</u>	Additions	Reductions	Balance <u>6/30/2008</u>	Amounts Due Within <u>One Year</u>
Governmental activities	\$ 780,000	\$ -	\$ (30,000)	\$ 750,000	\$ 30,000

NOTE 10—INTERFUND BALANCES AND TRANSFERS

All balances are as a result of the time lag between year end and the dates that payments are made. Interfund balances at June 30, 2008 are as follows:

	General <u>Fund</u>	Due from Capital Reserve <u>Funds</u>	Other Governmental <u>Funds</u>	<u>Totals</u>
Due to General Fund		\$ 618,375	\$ 225	\$ 618,600
Capital Reserve Funds	\$ 6,500			6,500
Sewer Fund		214,877		214,877
	<u>\$ 6,500</u>	<u>\$ 833,252</u>	<u>\$ 225</u>	<u>\$ 839,977</u>

During the year, several interfund transactions occurred between funds. The various operating transfers were made in accordance with budgetary authorizations.

	General <u>Fund</u>	Transfer from Capital Reserve <u>Funds</u>	Sewer <u>Fund</u>	<u>Totals</u>
Transfer to General Fund		\$ 139,589		\$ 139,589
Capital Reserve Funds	\$ 891,000		\$ 450,000	1,341,000
Nonmajor Governmental Funds	3,300			3,300
Sewer Fund		499,794		499,794
	<u>\$ 894,300</u>	<u>\$ 639,383</u>	<u>\$ 450,000</u>	<u>\$ 1,983,683</u>

NOTE 11—RESTRICTED NET ASSETS

Net assets are restricted for specific purposes as follows:

Endowments	Governmental <u>Activities</u>
Unexpended debt proceeds	\$ 2,238,434
Future purchases	1,456,951
	<u>8,067,390</u>
	<u>\$ 11,762,775</u>

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)
For the Year Ended June 30, 2008

NOTE 12—PERMANENT FUNDS

Cemetery care and certain library funds are accounted for as permanent funds. The principal amounts of these funds are restricted in that only income earned may be expended. Principal and income balances at June 30, 2008 are as follows:

	<u>Principal</u>	<u>Income</u>	<u>Total</u>
Cemetery Funds	\$ 2,208,434	\$ 1,245,680	\$ 3,454,114
Library Funds	30,000	3,776	33,776
	<u>\$ 2,238,434</u>	<u>\$ 1,249,456</u>	<u>\$ 3,487,890</u>

NOTE 13—RESTATEMENT OF EQUITY

During fiscal 2008 Town official determined that financial information needs of users would be more effectively served if the Sewer Fund was reported in the income determination format of accounting. Consequently July 1, 2007 net assets/fund balances have been restated as follows:

Government-Wide Financial Statements

	<u>Governmental Activities</u>	<u>Business-type Activities</u>
Net assets, July 1 - as previously reported	\$ 122,702,159	\$ -
Amount of restatement due to change in accounting principle	<u>(43,654,887)</u>	<u>43,654,887</u>
Net assets, July 1 - as restated	<u>\$ 79,047,272</u>	<u>\$ 43,654,887</u>

Fund Financial Statements

	<u>Governmental Funds</u>	<u>Proprietary Fund</u>
Fund balances/net assets, July 1 - as previously reported	\$ 20,943,981	\$ -
Amount of restatement due to change in accounting principle	<u>(2,290,263)</u>	<u>43,654,887</u>
Fund balances/net assets, July 1 - as restated	<u>\$ 18,653,718</u>	<u>\$ 43,654,887</u>

NOTE 14—COMMITMENTS AND CONTINGENCIES

Commitments

On February 8, 2007 the Town entered into a purchase and sales agreement to acquire property for \$215,000. A deposit of \$5,000 was made with the balance due upon the Town taking ownership on July 15, 2009.

Other Contingencies

The Town participates in a number of federally assisted grant programs. These programs are subject to financial and compliance audits by the grantors or their representatives. The amount, if any, of

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)
For the Year Ended June 30, 2008

expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

NOTE 15—SUBSEQUENT EVENT

Subsequent to June 30, 2008 the Town's investments in marketable equity securities and mutual funds stated at \$2,712,248 and \$409,681 respectively have experienced a decline in market value of approximately 18%.

SCHEDULE 1

TOWN OF MERRIMACK, NEW HAMPSHIRE

Statement of Revenues, Expenditures and Changes in Fund Balances

Budget and Actual (Budgetary Basis) - General Fund

For the Year Ended June 30, 2008

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	Variance with Final Budget - Favorable <u>(Unfavorable)</u>
	<u>Original</u>	<u>Final</u>		
Revenues:				
General government	\$ 2,924,450	\$ 2,970,035	2,897,694	\$ (72,341)
Assessing	5,700	5,700	2,521	(3,179)
Fire	620,333	626,941	545,184	(81,757)
Police	563,134	577,751	551,900	(25,851)
Public works administration	150	150	1,090	940
Highway	1,703,760	1,703,760	496,945	(1,206,815)
Solid waste disposal	359,500	359,500	370,056	10,556
Parks maintenance	10,000	10,000	8,314	(1,686)
Parks and recreation	191,790	193,790	153,859	(39,931)
Community development	447,861	447,861	209,911	(237,950)
Town clerk/Tax collector	14,953,667	14,953,667	15,049,043	95,376
Welfare	21,874	23,874	11,417	(12,457)
Total Revenues	<u>21,802,219</u>	<u>21,873,029</u>	<u>20,297,934</u>	<u>(1,575,095)</u>
Expenditures:				
Current:				
General government	2,653,163	2,698,748	1,908,510	790,237
Assessing	271,066	271,066	263,634	7,432
Fire	4,555,929	4,562,537	4,269,733	292,803
Police	4,787,708	4,802,325	4,668,218	134,107
Communications	617,353	617,353	598,616	18,737
Public works administration	455,372	455,372	449,679	5,693
Highway	2,943,665	2,943,665	3,025,062	(81,397)
Solid waste disposal	1,481,867	1,481,867	1,209,420	272,447
Parks maintenance	451,257	451,257	478,295	(27,038)
Parks and recreation	767,503	769,503	747,871	21,632
Library	1,236,252	1,236,252	1,193,532	42,720
Equipment maintenance	371,622	371,622	351,753	19,869
Buildings and grounds	342,095	342,095	344,565	(2,470)
Community development	1,256,734	1,256,734	947,977	308,757
Town clerk/Tax collector	377,105	377,105	365,964	11,141
Welfare	181,032	183,032	176,385	6,647
Debt service	436,142	436,142	436,140	2
Total Expenditures	<u>23,185,865</u>	<u>23,256,675</u>	<u>21,435,356</u>	<u>1,821,319</u>
Net change in fund balance	(1,383,646)	(1,383,646)	(1,137,422)	246,224
Fund balance at beginning of year				
- Budgetary Basis	<u>4,007,893</u>	<u>4,007,893</u>	<u>4,007,893</u>	<u>-</u>
Fund balance at end of year				
- Budgetary Basis	<u>\$ 2,624,247</u>	<u>\$ 2,624,247</u>	<u>\$ 2,870,471</u>	<u>\$ 246,224</u>

See accompanying notes to the required supplementary information

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION
June 30, 2008

NOTE 1—BUDGET TO ACTUAL RECONCILIATION

General Fund

Amounts recorded as budgetary amounts in the Statement of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual (Budgetary Basis) – General Fund (Schedule 1) Those amounts differ from those reported in conformity with accounting principles generally accepted in the United States of America in the Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds (Exhibit D). Property tax budgetary revenues are recognized when levied rather than when susceptible to accrual. General Fund budgetary expenditures were adjusted for encumbrances, non-monetary transactions, and on-behalf payments for fringe benefits are as follows:

	<u>Revenues and Transfers</u>	<u>Expenditures and Transfers</u>
Exhibit D	\$ 20,518,329	\$ 22,210,695
Difference in property taxes meeting susceptible to accrual criteria	137,789	
Encumbrances, June 30, 2007		(1,396,313)
Encumbrances, June 30, 2008		979,158
Non-monetary transactions	45,585	45,585
On-behalf fringe benefits	<u>(403,769)</u>	<u>(403,769)</u>
Schedule 1	<u>\$ 20,297,934</u>	<u>\$ 21,435,356</u>

SCHEDULE A
TOWN OF MERRIMACK, NEW HAMPSHIRE
Combining Balance Sheet
Governmental Funds - All Nonmajor Funds
June 30, 2008

	Special Revenue <u>Funds</u>	Drainage Capital Project <u>Fund</u>	Permanent <u>Funds</u>	Combining <u>Totals</u>
ASSETS				
Cash and cash equivalents	\$ 15,986			\$ 15,986
Equity in pooled cash and investments	822,577	\$ 1,739,375		2,561,952
Investments	131,714		\$ 3,488,115	3,619,829
Accounts receivable	107,134		-	107,134
Total Assets	<u>\$ 1,077,411</u>	<u>\$ 1,739,375</u>	<u>\$ 3,488,115</u>	<u>\$ 6,304,901</u>
LIABILITIES				
Accounts payable	\$ 7,145	\$ 197,560		\$ 204,705
Deferred revenue	48,428			48,428
Due to other funds			\$ 225	225
Total Liabilities	<u>55,573</u>	<u>197,560</u>	<u>225</u>	<u>253,358</u>
FUND BALANCES				
Reserved for endowments			2,238,434	2,238,434
Unreserved, reported in:				
Special revenue funds	1,021,838			1,021,838
Capital projects fund		1,541,815		1,541,815
Permanent funds			1,249,456	1,249,456
Total Fund Balances	<u>1,021,838</u>	<u>1,541,815</u>	<u>3,487,890</u>	<u>6,051,543</u>
Total Liabilities and Fund Balances	<u>\$ 1,077,411</u>	<u>\$ 1,739,375</u>	<u>\$ 3,488,115</u>	<u>\$ 6,304,901</u>

SCHEDULE A-1
TOWN OF MERRIMACK, NEW HAMPSHIRE
Combining Balance Sheet
Governmental Funds - All Nonmajor Special Revenue Funds
June 30, 2008

	Library Fine Fund	Fire Protection Area Fund	Cable Television Fund	Heritage Commission Fund	Combining Totals
ASSETS					
Cash	\$ 15,986				\$ 15,986
Equity in pooled cash and investments		\$ 53,843	\$ 748,871	\$ 19,863	822,577
Investments	131,714				131,714
Accounts receivable		11,691	95,443		107,134
Total Assets	<u>\$ 147,700</u>	<u>\$ 65,534</u>	<u>\$ 844,314</u>	<u>\$ 19,863</u>	<u>\$ 1,077,411</u>
LIABILITIES					
Accounts payable		\$ 5,785	\$ 1,360		\$ 7,145
Deferred revenue	-	37,240	10,000	\$ 1,188	48,428
Total Liabilities	<u>\$ -</u>	<u>43,025</u>	<u>11,360</u>	<u>1,188</u>	<u>55,573</u>
FUND BALANCES					
Unreserved, reported in:					
Special revenue funds	147,700	22,509	832,954	18,675	1,021,838
Total Fund Balances	<u>147,700</u>	<u>22,509</u>	<u>832,954</u>	<u>18,675</u>	<u>1,021,838</u>
Total Liabilities and Fund Balances	<u>\$ 147,700</u>	<u>\$ 65,534</u>	<u>\$ 844,314</u>	<u>\$ 19,863</u>	<u>\$ 1,077,411</u>

SCHEDULE B
TOWN OF MERRIMACK, NEW HAMPSHIRE
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds - All Nonmajor Funds
For the Year Ended June 30, 2008

	Special Revenue Funds	Drainage Capital Project Fund	Permanent Funds	Combining Totals
Revenues:				
Licenses and permits	\$ 373,797			\$ 373,797
Charges for services	73,717			73,717
Investment income (loss)	25,429	\$ 54,164	\$ (417,702)	(338,109)
Miscellaneous	28,195	30,700	-	58,895
Total Revenues	<u>501,138</u>	<u>84,864</u>	<u>(417,702)</u>	<u>168,300</u>
Expenditures:				
Current operations:				
General government			9,694	9,694
Public safety	73,216			73,216
Culture and recreation	221,333		72,175	293,508
Capital outlay	35,976	220,349		256,325
Total Expenditures	<u>330,525</u>	<u>220,349</u>	<u>81,869</u>	<u>632,743</u>
Excess of revenues over (under) expenditures	<u>170,613</u>	<u>(135,485)</u>	<u>(499,571)</u>	<u>(464,443)</u>
Other financing sources (uses):				
Proceeds of debt		1,677,300		1,677,300
Operating transfers in	3,300			3,300
Total other financing sources (uses)	<u>3,300</u>	<u>1,677,300</u>	<u>-</u>	<u>1,680,600</u>
Excess of revenues and other sources over (under) expenditures and other uses	173,913	1,541,815	(499,571)	1,216,157
Fund balances at beginning of year	<u>847,925</u>	<u> </u>	<u>3,987,461</u>	<u>4,835,386</u>
Fund balances at end of year	<u>\$ 1,021,838</u>	<u>\$ 1,541,815</u>	<u>\$ 3,487,890</u>	<u>\$ 6,051,543</u>

SCHEDULE B-1
TOWN OF MERRIMACK, NEW HAMPSHIRE
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds - All Nonmajor Special Revenue Funds
For the Year Ended June 30, 2008

	Library Fine Fund	Fire Protection Area Fund	Cable Television Fund	Heritage Commission Fund	Combining Totals
Revenues:					
Licenses and permits			\$ 373,797		\$ 373,797
Charges for services		\$ 73,717			73,717
Investment income	\$ 1,049	2,460	21,425	\$ 495	25,429
Miscellaneous	27,398			797	28,195
Total Revenues	<u>28,447</u>	<u>76,177</u>	<u>395,222</u>	<u>1,292</u>	<u>501,138</u>
Expenditures:					
Current operations:					
Public safety		73,216			73,216
Culture and recreation	40,896		179,316	1,121	221,333
Capital outlay			35,976		35,976
Total Expenditures	<u>40,896</u>	<u>73,216</u>	<u>215,292</u>	<u>1,121</u>	<u>330,525</u>
Excess of revenues over (under) expenditures	<u>(12,449)</u>	<u>2,961</u>	<u>179,930</u>	<u>171</u>	<u>170,613</u>
Other financing sources:					
Operating transfers in		-	-	3,300	3,300
Total other financing sources	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,300</u>	<u>3,300</u>
Excess of revenues and other sources over (under) expenditures	(12,449)	2,961	179,930	3,471	173,913
Fund balances at beginning of year	<u>160,149</u>	<u>19,548</u>	<u>653,024</u>	<u>15,204</u>	<u>847,925</u>
Fund balances at end of year	<u>\$ 147,700</u>	<u>\$ 22,509</u>	<u>\$ 832,954</u>	<u>\$ 18,675</u>	<u>\$ 1,021,838</u>

EXPENDABLE TRUST FUNDS

JUNE 30, 2008

<u>Fire Equipment Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 674,118.12
Expenditures:	
New Rescue Truck	(284,000.00)
Transfer from General Fund	100,000.00
Investment income	33,105.68
Balance - 06/30/08	\$ 523,223.80
<u>Ambulance Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 150,844.72
Transfer from General Fund	50,000.00
Investment income	7,516.97
Balance - 06/30/08	\$ 208,361.69
<u>Highway Equipment Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 436,005.02
Expenditures:	
Pick-up Trucks (2)	(53,726.00)
Dump Truck	(120,531.00)
Transfer from General Fund	75,000.00
Investment income	20,805.16
Balance - 06/30/08	\$ 357,553.18
<u>Property Revaluation Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 6,399.96
Investment income	252.10
Balance - 06/30/08	\$ 6,652.06
<u>Wastewater Treatment Facility Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 56,420.86
Transfer to Sewer Infrastructure Improvemnts	(63,532.06)
Investment income	7,111.20
Balance - 06/30/08	\$ -
<u>Land Bank Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 467,449.32
Expenditures:	
Deposit on Bishop Street	(5,000.00)
Investment income	21,696.91
Balance - 06/30/08	\$ 484,146.23

EXPENDABLE TRUST FUNDS

JUNE 30, 2008

<u>Bridge Replacement Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 501,710.52
Transfer from General Fund	20,000.00
Transfer to Road Infrastructure CRF	(545,652.55)
Investment income	23,942.03
Balance - 06/30/08	\$ (0.00)
<u>Playground Equipment Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 68,176.91
Expenditures:	
Veterans Park Playground	(12,553.40)
Transfer from General Fund	
Investment income	3,166.41
Balance - 06/30/08	\$ 58,789.92
<u>Sewer Line Extension Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 762,135.12
Transfer from General Fund	115,000.00
Investment income	38,430.50
Balance - 06/30/08	\$ 915,565.62
<u>Sidewalks and Bike Paths Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 242,721.28
Transfer from General Fund	-
Transfer to Road Infrastructure CRF	(252,427.68)
Investment income	9,706.40
Balance - 06/30/08	\$ -
<u>Library Roof Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 24,045.83
Transfer from General Fund	1,000.00
Investment income	1,123.25
Balance - 06/30/08	\$ 26,169.08
<u>Library Construction Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 138,191.35
Transfer to General Fund	(139,589.37)
Investment income	1,398.02
Balance - 06/30/08	\$ 0.00
<u>Drainage Improvements Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 565,996.48
Transfer to Road Infrastructure CRF	(695,520.91)
Transfer from General Fund	100,000.00
Investment income	29,524.43
Balance - 06/30/08	\$ (0.00)

EXPENDABLE TRUST FUNDS	
JUNE 30, 2008	
<u>Road Infrastructure Capital Reserve Fund</u>	
Balance - 07/01/07	\$ -
Expenditures:	
Bedford Road Bridge	(1,125,126.79)
DW Highway sidewalk	(300,240.06)
Stormwater Project	(52,000.00)
Reeds Ferry Sewer and Road Improvements	(2,934.74)
Misc Revenue Reimbursement	79,346.60
Intergovernmental Funds	1,015,936.64
Transfer From Drainage Improvements Capital Reserve Fund	695,520.91
Transfer From Bridge Replacement Capital Reserve Fund	545,652.55
Transfer From Sidewalks and Bike Paths Capital Reserve Fund	252,427.68
Transfer from General Fund	-
Investment income	-
Balance - 06/30/08	\$ 1,108,582.79
<u>Wastewater Treatment System Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 906,412.50
Transfer from General Fund	450,000.00
Transfer to Sewer Infrastructure Capital Reserve Fund	(1,391,837.58)
Investment income	35,425.08
Balance - 06/30/08	\$ (0.00)
<u>Sewer Infrastructure Capital Reserve Fund</u>	
Balance - 07/01/07	\$ -
Expenditures:	
Reeds Ferry Sewer Project	(203,122.39)
Rate Study	(19,375.87)
Interceptor Project	(70,437.82)
Phase I upgrade - engineering	(86,313.16)
Phase I upgrade - construction	(120,544.58)
Transfer From Wastewater Treatment System Capital Reserve Fund	1,391,837.58
Transfer From Wastewater Treatment Facility Capital Reserve Fund	63,532.06
Transfer from General Fund	-
Investment income	-
Balance - 06/30/08	\$ 955,575.82
<u>Computer Equipment Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 115,122.83
Expenditures:	
New Finance Software	(59,428.00)
Transfer from General Fund	50,000.00
Investment income	6,432.69
Balance - 06/30/08	\$ 112,127.52

EXPENDABLE TRUST FUNDS

JUNE 30, 2008

<u>Communication Equipment Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 41,390.95
Expenditures:	
Alarm Panal	(5,380.50)
New Server	(9,195.00)
Transfer from General Fund	10,000.00
Investment income	2,169.27
Balance - 06/30/08	\$ 38,984.72
<u>Salt Shed Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 9,595.32
Transfer from General Fund	5,000.00
Investment income	462.89
Balance - 06/30/08	\$ 15,058.21
<u>South Fire Station Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 146,393.76
Transfer to Fire Station Improvement CRF	(153,441.91)
Investment income	7,048.15
Balance - 06/30/08	\$ -
<u>Athletic Fields Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 167,831.84
Expenditures:	
Bishop Field Irrigation	(80,500.00)
Transfer from General Fund	
Investment income	7,912.47
Balance - 06/30/08	\$ 95,244.31
<u>Daniel Webster Highway Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 663,316.72
Expenditures:	
Reeds Ferry Sewer Project	(72,825.63)
Transfer from General Fund	155,000.00
Investment income	35,233.74
Balance - 06/30/08	\$ 780,724.83
<u>Road Improvement Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 1,383,897.03
Expenditures:	
Tinker Road reconstruction	(920,285.78)
Misc Revenue Reimbursement from MVD	60,000.00
Transfer from General Fund	190,000.00
Investment income	68,592.00
Balance - 06/30/08	\$ 782,203.25

EXPENDABLE TRUST FUNDS

JUNE 30, 2008

<u>Northwest Fire Station Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 128,759.56
Transfer to Fire Station Improvement CRF	(134,932.56)
Transfer from General Fund	-
Investment income	6,173.00
Balance - 06/30/08	\$ -
<u>Traffic Signal Pre-Emption Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 19,291.23
Transfer from General Fund	
Investment income	757.21
Balance - 06/30/08	\$ 20,048.44
<u>Fire Station Improvement Capital Reserve Fund</u>	
Balance - 07/01/07	\$ -
Transfer From Northwest Fire Station Capital Reserve Fund	134,932.56
Transfer From South Fire Station Capital Reserve Fund	153,441.91
Transfer from General Fund	-
Investment income	-
Balance - 06/30/08	\$ 288,374.47
<u>Solid Waste Equipment Capital Reserve Fund</u>	
Balance - 07/01/07	\$ 37,358.37
Transfer from General Fund	10,000.00
Investment income	1,771.64
Balance - 06/30/08	\$ 49,130.01
<u>Milfoil Expendable Trust</u>	
Balance - 07/01/07	\$ 10,493.04
Transfer from General Fund	-
Investment income	411.82
Balance - 06/30/08	\$ 10,904.86
<u>Self Insurance Trust Funds</u>	
Balance - 07/01/07	\$ 12,594.14
Expenditures:	
Claims paid	(10,412.10)
Transfer from General Fund	10,000.00
Investment income	3,358.64
Balance - 06/30/08	\$ 15,540.68
<u>Special Conservation Trust Fund</u>	
Balance - 07/01/07	\$ 25,982.72
Investment income	841.12
Balance - 06/30/08	\$ 26,823.84

EXPENDABLE TRUST FUNDS

JUNE 30, 2008

<u>80 Acres Conservation Trust Fund</u>	
Balance - 07/01/07	\$ 9,187.83
Investment income	837.34
Balance - 06/30/08	\$ 10,025.17
<u>Use Change Tax Conservation Trust Fund</u>	
Balance - 07/01/07	\$ 1,313,353.18
Expenditures:	
Claims paid	(21,049.75)
Purchase of Property Old Blood RD	(223,921.77)
Land use change tax	63,339.90
Investment income	40,923.32
Balance - 06/30/08	\$ 1,172,644.88
<u>Grand Total</u>	
Balance - 07/01/07	\$ 14,253,680.05
Expenditures	(4,261,140.25)
Land use change tax	109,983.68
Transfer to General Fund	(2,639,347.34)
Transfers from General Fund	907,647.00
Intergovernmental Transfers	46,822.62
Misc Revenue from MVD	
Investment income	587,857.77
Balance - 06/30/08	\$ 9,005,503.53

LONG-TERM DEBT PRINCIPAL AND INTEREST PAYMENT SCHEDULES

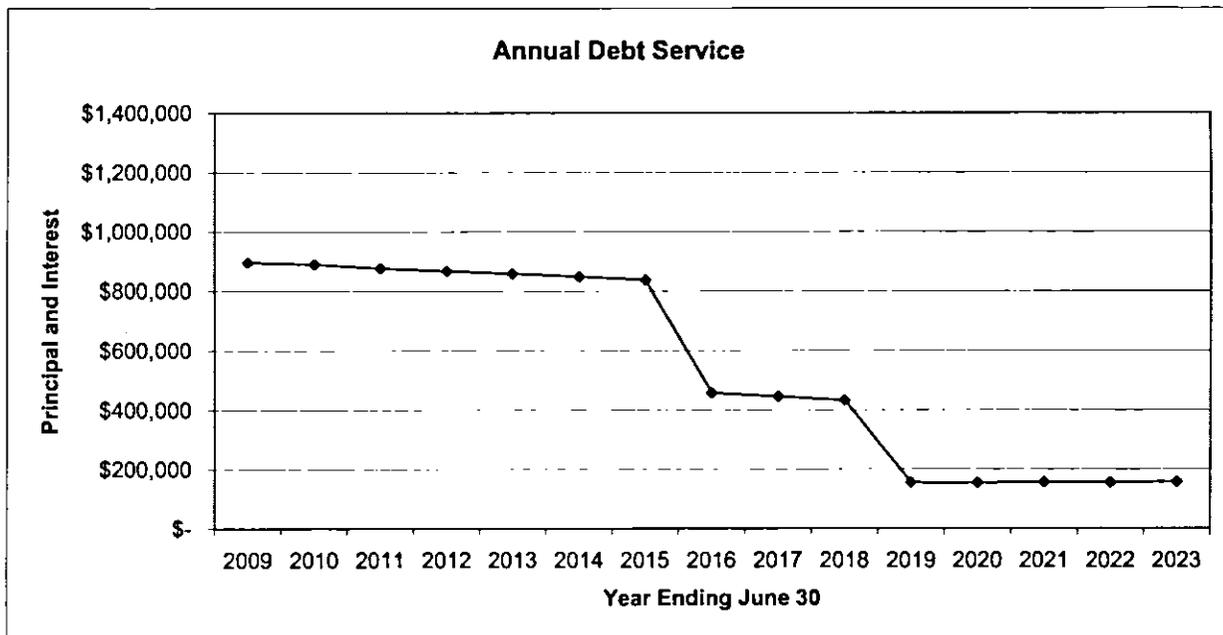
\$4,725,549.33 1996 Organic Waste Composting Facility Bond				
4.632% Interest				
Year Ending	Principal	Interest		Total
June 30	April 1	April 1		
2009	267,636.57	99,812.49	367,449.06	
2010	280,033.50	87,415.56	367,449.06	
2011	293,004.65	74,444.41	367,449.06	
2012	306,576.63	60,872.43	367,449.06	
2013	320,777.26	46,671.80	367,449.06	
2014	335,635.66	31,813.40	367,449.06	
2015	351,182.17	16,266.76	367,448.93	
	\$ 2,154,846.44	\$ 417,296.85	\$ 2,572,143.29	

\$4,075,000 2002 Greens Pond Land Acquisition Bonds				
4.08% Interest				
Year Ending	Principal	Interest	Interest	Total
June 30	August 15	August 15	February 15	
2009	270,000.00	56,092.50	50,692.50	376,785.00
2010	270,000.00	50,692.50	45,292.50	365,985.00
2011	270,000.00	45,292.50	39,892.50	355,185.00
2012	270,000.00	39,892.50	34,492.50	344,385.00
2013	270,000.00	34,492.50	29,092.50	333,585.00
2014	270,000.00	29,092.50	23,557.50	322,650.00
2015	270,000.00	23,557.50	17,820.00	311,377.50
2016	270,000.00	17,820.00	12,015.00	299,835.00
2017	270,000.00	12,015.00	6,075.00	288,090.00
2018	270,000.00	6,075.00	0.00	276,075.00
	\$ 2,700,000.00	\$ 315,022.50	\$ 258,930.00	\$ 3,273,952.50

\$1,708,000 2007 Drainage Bond				
4.47% Interest				
Year Ending	Principal	Interest	Interest	Total
June 30	August 15	August 15	February 15	
2009	77,300.00	38,571.00	37,025.00	152,896.00
2010	85,000.00	37,025.00	35,325.00	157,350.00
2011	85,000.00	35,325.00	33,625.00	153,950.00
2012	90,000.00	33,625.00	31,825.00	155,450.00
2013	95,000.00	31,825.00	29,806.25	156,631.25
2014	100,000.00	29,806.25	27,681.25	157,487.50
2015	105,000.00	27,681.25	25,450.00	158,131.25
2016	110,000.00	25,450.00	22,700.00	158,150.00
2017	115,000.00	22,700.00	19,825.00	157,525.00
2018	120,000.00	19,825.00	16,825.00	156,650.00
2019	125,000.00	16,825.00	13,700.00	155,525.00
2020	130,000.00	13,700.00	10,450.00	154,150.00
2021	140,000.00	10,450.00	7,125.00	157,575.00
2022	145,000.00	7,125.00	3,681.25	155,806.25
2023	155,000.00	3,681.25	0.00	158,681.25
	\$ 1,677,300.00	\$ 353,614.75	\$ 315,043.75	\$ 2,345,958.50

TOTAL DEBT SERVICE

Year Ending June 30	Principal	Interest	Total
2009	614,936.57	282,193.49	897,130.06
2010	635,033.50	255,750.56	890,784.06
2011	648,004.65	228,579.41	876,584.06
2012	666,576.63	200,707.43	867,284.06
2013	685,777.26	171,888.05	857,665.31
2014	705,635.66	141,950.90	847,586.56
2015	726,182.17	110,775.51	836,957.68
2016	380,000.00	77,985.00	457,985.00
2017	385,000.00	60,615.00	445,615.00
2018	390,000.00	42,725.00	432,725.00
2019	125,000.00	30,525.00	155,525.00
2020	130,000.00	24,150.00	154,150.00
2021	140,000.00	17,575.00	157,575.00
2022	145,000.00	10,806.25	155,806.25
2023	155,000.00	3,681.25	158,681.25
	\$ 6,532,146.44	\$ 1,659,907.85	\$ 8,192,054.29



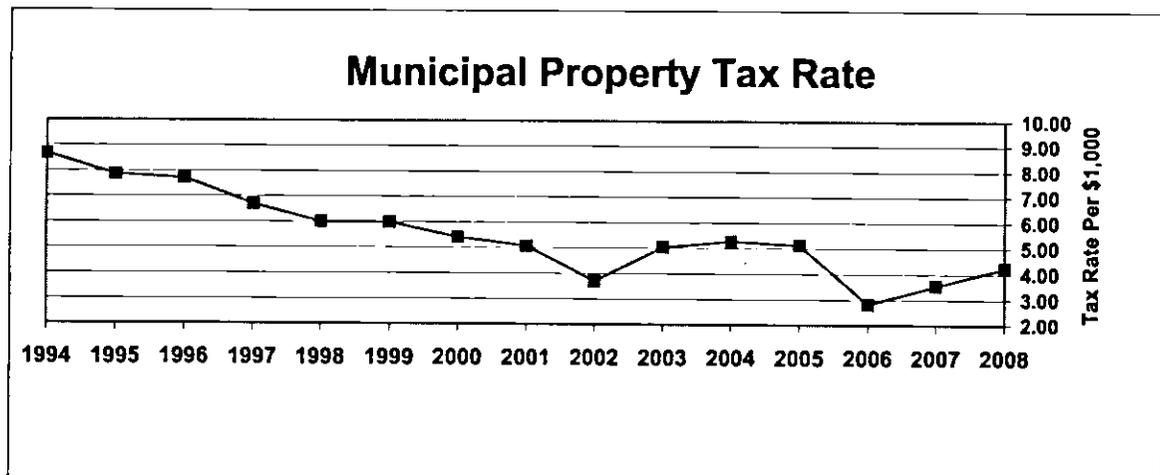
TAX RATE HISTORY

<u>Year</u>	<u>School</u>	<u>Municipal</u>	<u>County</u>	<u>State</u>	<u>Total</u>	<u>Ratio</u>	<u>Equalized</u>
2008	11.50	4.23	1.01	2.20	18.94	104.4%	19.77
2007	10.83	3.54	1.00	2.27	17.64	100.0%	17.64
2006B	11.31	2.82	1.00	2.33	17.46	97.5%	17.02
2005	13.80	5.11	1.23	2.93	23.07	81.2%	18.73
2004	12.80	5.26	1.18	3.12	22.36	88.0%	19.68
2003B	9.77	5.04	1.21	4.22	20.24	95.1%	19.25
2002B	8.94	3.70	1.38	4.49	18.51	95.6%	17.70
2001B	9.00	5.07	1.56	5.67	21.30	88%	18.74
2000 B	8.67	5.40	1.79	5.59	21.45	94%	20.16
1999 A	8.99	5.99	2.12	7.48	24.58	76%	18.68
1998	22.82	6.00	2.14	-	30.96	87%	26.94
1997	22.19	6.68	2.20	-	31.07	92%	28.58
1996	22.09	7.70	2.37	-	32.16	96%	30.87
1995 B	21.44	7.87	2.50	-	31.81	97%	30.86
1994	19.83	8.67	2.39	-	30.89	95%	29.35
1993 C	18.98	7.44	2.39	-	28.81	94%	27.08
1992	12.61	4.22	1.61	-	18.44	134%	24.71
1991	12.71	4.14	1.59	-	18.44	123%	22.68
1990	11.24	4.15	1.54	-	16.93	105%	17.78
1989 B	11.46	4.16	1.37	-	16.99	100%	16.99
1988	27.63	8.61	2.39	-	38.63	42%	16.22
1987	23.77	7.42	2.99	-	34.18	43%	14.70
1986	22.92	6.59	2.14	-	31.65	47%	14.88
1985	22.19	5.61	2.05	-	29.85	58%	17.31
1984	21.83	5.35	1.97	-	29.15	69%	20.11
1983	21.10	6.39	1.99	-	29.48	73%	21.52
1982	19.90	6.70	1.60	-	28.20	77%	21.71
1981	20.90	6.70	1.40	-	29.00	81%	23.49
1980	19.00	6.20	1.30	-	26.50	87%	23.06

A - Reflects new state school tax and education adequacy grants

B - Reflects property revaluation

C - Reflects general 30% valuation reduction



NET ASSESSED VALUATION HISTORY

Year	Net Assessed Valuation	Ratio	Estimated 100% Valuation
2008	3,219,721,756	105.1%	3,063,484,069
2007	3,198,769,863	100.0%	3,198,769,863
2006	3,183,586,101	97.5%	3,265,216,514
2005	2,597,832,640	81.2%	3,199,301,281
2004	2,564,980,115	88.0%	2,914,750,131
2003 B	2,518,345,722	95.1%	2,648,102,757
2002 B	2,277,836,112	95.6%	2,382,673,757
2001 B	1,899,727,513	88%	2,158,781,265
2000 B	1,643,048,010	94%	1,747,923,415
1999	1,231,725,151	76%	1,620,690,988
1998	1,191,204,781	87%	1,369,200,898
1997	1,148,689,607	92%	1,248,575,660
1996	1,094,869,695	96%	1,140,489,266
1995 B	1,071,829,370	97%	1,104,978,732
1994	1,116,283,912	95%	1,175,035,697
1993 A	1,140,969,487	94%	1,213,797,327
1992	1,634,805,805	134%	1,220,004,332
1991	1,631,537,851	123%	1,326,453,537
1990	1,623,054,803	105%	1,545,766,479
1989 B	1,609,532,654	100%	1,609,532,654
1988	628,790,284	42%	1,497,119,724
1987	590,884,826	43%	1,374,150,758
1986	536,460,879	47%	1,141,406,126
1985	476,434,301	58%	821,438,450
1984	433,028,396	69%	627,577,386
1983	403,180,435	73%	552,301,966
1982	388,767,938	77%	504,893,426
1981	363,434,663	81%	448,684,769
1980	359,864,537	87%	413,637,399

A - Reflects general 30% valuation reduction

B - Reflects property revaluation

**STATEMENT OF APPROPRIATIONS, ESTIMATED REVENUES,
AND PROPERTY TAX ASSESSED FOR 2008**

Appropriations

Election and voter registration	41,353
Property revaluation	283,764
Community development	949,143
General government building maintenance	308,098
Other general government	1,820,633
Police	4,963,117
Fire and ambulance	4,474,598
Emergency management	4,380
Other public safety	707,356
Public works administration	355,741
Highways and streets	2,147,647
Other highways and streets	390,619
Solid waste disposal	1,436,322
Sewage collection and disposal	3,113,835
Health agencies	87,000
Welfare administration and direct assistance	96,698
Parks and recreation	1,313,452
Library	1,253,011
Other culture and recreation	367,240
Principal - long-term bonds and lease obligations	537,637
Interest - long-term bonds and lease obligations	399,496
Interest - tax anticipation notes	1
Land	1
Machinery, vehicles, and equipment	198,425
Buildings	60,225
Improvements other than buildings	579,400
Transfer to capital projects	1,600,000
Transfer to capital reserve funds	963,700
Transfer to other expendable trust funds	8,300
Total appropriations	\$ 28,461,192

**STATEMENT OF APPROPRIATIONS, ESTIMATED REVENUES,
AND PROPERTY TAX ASSESSED FOR 2008**

Estimated Revenues

Land Use Change Tax	100,000
Timber yield taxes	15,300
Cable television franchise tax	360,000
Interest and penalties on delinquent taxes	192,150
Excavation Tax	500
Motor vehicle permit fees	4,200,000
Building permits	150,000
Other licenses and permits	196,115
State shared revenue	142,500
State meals and rooms tax distribution	1,243,186
State highway block grant	488,628
State water pollution grants	72,451
Other state aid	1,251
Charges for services	5,831,928
Sale of municipal property	515,000
Interest on deposits and investments	682,000
Payments in lieu of taxes	5,332
Trust funds	-
Proc. From Long-Term bond & Notes	1,600,000
General Fund fund balance	-
Other sources	116,369
Total estimated revenues	\$ 15,912,710

**STATEMENT OF APPROPRIATIONS, ESTIMATED REVENUES,
AND PROPERTY TAX ASSESSED FOR 2008**

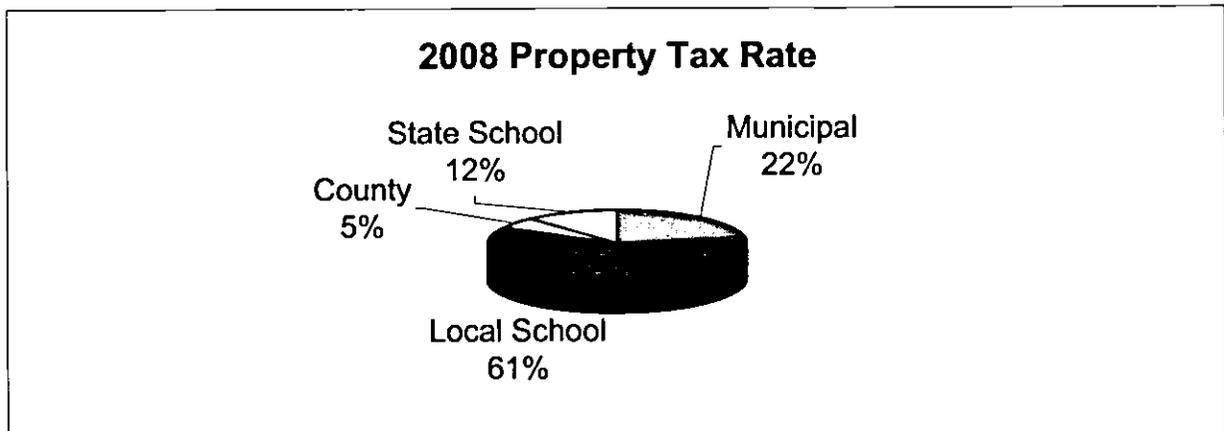
Property Tax Assessed

Total appropriations	28,461,192
Total estimated revenues	<u>15,912,710</u>
Net municipal appropriations	12,548,482
Tax overlay	395,064
War service tax credits	<u>684,750</u>
Net municipal assessment	13,628,296
Net local school assessment	37,027,866
Net county assessment	3,257,212
State education assessment	<u>6,999,077</u>
Total municipal, local school, and county assessments	\$ 60,912,451

Tax Rate Computation

	<u>Assessment</u>	<u>Assessed Valuation (\$1,000's)</u>	<u>Tax Rate*</u>
Municipal	13,628,296	3,219,721.756	4.23
Local School	37,027,866	3,219,721.756	11.50
County	3,257,212	3,219,721.756	1.01
State School	<u>6,999,077</u>	3,188,322.456	<u>2.20</u>
Total	\$ 60,912,451		18.94

* Tax rate = assessment divided by property valuation



2008 SUMMARY INVENTORY OF VALUATION

Land:	<u>Acres</u>	<u>Assessed Valuation</u>	
		<u>Taxable</u>	<u>Total</u>
Current use	3,188.62	457,756	
Discretionary Preservation Easement	0.07	100	
Residential	8,177.42	1,105,465,010	
Commercial/industrial	2,461.61	194,154,410	
Total taxable land	13,827.72	1,300,077,276	1,300,077,276
Tax exempt and non taxable	4,226.00		83,881,000
Buildings:			
Residential		1,489,956,030	
Manufactured housing		11,290,000	
Commercial/industrial		421,263,250	
Discretionary Preservation Easement		5,300	
Total of taxable buildings		1,922,514,580	1,922,514,580
Tax exempt and non taxable			155,875,800
Public utilities:			
Water		2,632,200	
Gas		7,151,600	
Electric		21,615,500	
Total public utilities		31,399,300	31,399,300
Total valuation before exemptions		3,253,991,156	3,493,747,956
Exemptions:			
	<u>Number</u>		
Blind	14	210,000	
Elderly	328	30,790,900	
Disabled - veterans	2	686,000	
Disabled - other	34	2,538,000	
Handicapped	4	44,500	
Total exemptions	382	34,269,400	
Net valuation on which municipal, county, and local school tax rates are computed		3,219,721,756	
Less public utilities		31,399,300	
Net valuation on which state school tax rate is computed		3,188,322,456	

Tax Collector's Report - Merrimack, NH

Summary of Tax Accounts

Fiscal Year Ended June 30, 2008

Uncollected Taxes				Levies
Beginning of Fiscal Year:		2008	2007	2006
Property Taxes	#3110		\$ 6,182,656.78	\$ 192.05
Residential Sewer	#3189		\$ 66,995.00	\$ 87.00
Hydrant	#3189		\$ 9,142.00	
Current Use	#3120			\$ 12,085.00
Yield Tax	#3185			\$ (0.30)
Commercial Sewer	#3189		\$ 5,055.44	\$ 13,126.18
In Lieu of Taxes	#3110			
Excavation	#3187			\$ 897.60
Taxes Committed to Collector				
During Fiscal Year:				
Property Taxes	#3110	\$ 28,067,779.00	\$ 28,139,975.00	
Residential Sewer	#3189	\$ 451,616.00	\$ 432,651.00	
Hydrant	#3189	\$ 37,240.00	\$ 43,928.00	
Current Use	#3120		\$ 58,260.00	\$ 10,000.00
Yield Tax	#3185		\$ 4,403.04	
Commercial Sewer	#3189	\$ 30,217.16	\$ 246,844.60	
In Lieu of Taxes	#3110	\$ 2,785.00	\$ 2,756.00	
Excavation	#3187		\$ 833.72	
Overpayments:				
Property Taxes	#3110		\$ 123,542.92	\$ 2,760.95
Residential Sewer	#3189		\$ 2,352.00	
Hydrant	#3189			
Current Use	#3120			
Yield Tax	#3185			
Commercial Sewer	#3189		\$ 41.94	
Excavation	#3187			
Prepayments	#3110		\$ 575.00	
Interest Collected on Delinquent Taxes:				
	#3190	\$ 5.02	\$ 136,186.60	\$ 1,313.05
Penalties Collected on Delinquent Taxes:				
	#3190		\$ 11,250.00	\$ 867.25
Prepayments	#3110	\$ 13,130.13		
Other Credits - Deed Reverse				
Discrepancy				
Total Debits		\$ 28,602,772.31	\$ 35,467,449.04	\$ 41,328.78

Tax Collector's Report - Merrimack, NH

Summary of Tax Accounts

Fiscal Year Ended June 30, 2008

Remitted to Treasurer	2008	2007	2006
During Fiscal Year:			
Property Taxes	\$ 21,716,665.14	\$ 33,599,969.82	
Residential Sewer	\$ 372,340.64	\$ 492,734.50	
Hydrant	\$ 25,548.98	\$ 52,430.00	
Current Use		\$ 48,260.00	\$ 22,085.00
Yield Tax		\$ 1,978.64	\$ (0.30)
Commercial Sewer	\$ 22,293.29	\$ 229,814.66	\$ 8,262.40
In Lieu of Taxes	\$ 2,785.00	\$ 2,756.00	
Excavation		\$ 833.72	\$ 897.60
Interest	\$ 5.02	\$ 73,243.83	\$ 573.52
Costs/Penalties		\$ 1,738.00	\$ 327.75
 Abatements Allowed:			
Property Taxes	\$ 9,077.00	\$ 11,864.65	
Residential Sewer	\$ 616.00	\$ 0.50	
Hydrant		\$ 175.00	
Current Use			
Yield Tax		\$ 2,424.40	
Commercial Sewer		\$ 970.33	\$ 0.30
In Lieu of Taxes			
Excavation			
 Tax Liens Executed During Year:		\$ 912,442.37	\$ 9,182.51
 Deeds to Town During Year:		\$ 1,473.00	
 Uncollected Taxes			
End of Fiscal Year	#1080		
Property Taxes	\$ 6,355,166.99	\$ 3,007.63	
Residential Sewer	\$ 78,659.36	\$ 175.00	
Hydrant	\$ 11,691.02		
Current Use		\$ 10,000.00	
Yield Tax			
Commercial Sewer	\$ 7,923.87	\$ 21,156.99	
In Lieu of Taxes			
Excavation			
 Total Credits	 \$ 28,602,772.31	 \$ 35,467,449.04	 \$ 41,328.78

Tax Collector's Report - Merrimack, NH
Summary of Tax Accounts
 Fiscal Year Ended June 30, 2008

	2007	\$	2,006.00	Prior
Balance of Unredeemed Taxes				
Beginning of Fiscal Year		\$	563,048.15	\$ 312,469.81
Tax Liens Executed to Town	\$ 912,442.37	\$	9,182.51	
During Fiscal Year				
Deed Reversal				
Interest Collected After Lien Execution	\$ 1,414.73	\$	51,067.34	\$ 70,691.74
Collected Redemption Costs	\$ 428.00	\$	3,669.01	\$ 3,092.54
Overpayments		\$	7,959.20	
Total Debits:	\$ 914,285.10	\$	634,926.21	\$ 386,254.09
Remittance to Treasurer During Fiscal Year				
Redemptions	\$ 127,926.21	\$	418,930.68	\$ 200,644.92
Interest and Costs	\$ 1,842.73	\$	54,736.35	\$ 72,784.28
Abatements Allowed:				
Deeded to Town During Year				
(Taxes, Interest, & Costs)		\$	3,260.69	\$ 5,172.55
Unredeemed Taxes End of Fiscal Year				
#1110	\$ 784,516.16	\$	157,998.49	\$ 106,652.34
Total Credits:	\$ 914,285.10	\$	634,926.21	\$ 385,254.09

Respectfully Submitted,
 Diane Trippett, Town Clerk/Tax Collector

Town Clerk Report

Fiscal Year Ended June 30, 2008

Agent Fee	\$ 69,655.00
Auto Registration Fees	\$ 4,151,355.42
Bad Check Fees	\$ 1,925.37
Boat Registrations	\$ 19,772.67
Boat Agent Fees	\$ 792.00
Certified Copies 1st - State	\$ 3,664.00
Certified Copies - Sub. State	\$ 4,380.00
Certified Copies - Town	\$ 4,460.00
Civil Forfeiture	\$ 10,185.00
State Dog License Fees	\$ 9,952.00
Town Dog License Fees	\$ 22,977.50
State Marriage License Fees	\$ 4,484.00
Town Marriage License Fees	\$ 826.00
Miscellaneous	\$ 5,966.54
Mail-in Program Fee	\$ 31,235.50
Cash Over	\$ 22.22
Parking Fines	\$ 585.00
Cash Short	\$ (59.50)
Title Application Fees	\$ 11,252.00
UCC	\$ -
EC fee - due Interware	\$ 2,965.50
EL fee - due Interware	\$ 500.15
Total Collected	\$ <u>4,356,896.37</u>
Total Remitted to Treasurer	\$ <u>4,356,896.37</u>

Respectfully Submitted,
Diane Trippett, Town Clerk/Tax Collector

Treasurer's Report

POOLED CASH ACCOUNT

Balance - July 1, 2007	\$	31,537,638.47
Receipts:		
General Government		151,917.97
Fire Protection Area		78,033.63
Cable Television		278,814.64
Assessing		2,521.50
Fire and Ambulance		526,959.91
Police		431,712.91
Highway		3,993.89
Solid Waste Disposal		370,805.37
Wastewater Treatment		3,291,871.22
Parks and Recreation		159,428.85
Community Development		215,145.73
Town Clerk/Tax Collector		60,691,461.56
Welfare		6,541.51
Interest on Pooled Deposits and Investments		904,738.32
Bond Proceeds		2,282,319.50
Federal and State Aid		3,686,369.96
Private Grants		41,283.86
Trust Fund Reimbursements		1,743,421.71
Other Expense Reimbursements		<u>1,786,346.98</u>
Total Receipts	\$	<u>76,653,689.02</u>
Total Cash Available		108,191,327.49
Less Orders Paid		<u>75,402,787.18</u>
Balance - June 30, 2008	\$	32,788,540.31

The cash in each fund is pooled for investment purposes. Interest earned on pooled deposits and investments is allocated to each fund on the basis of its relative average monthly equity in the pooled account. Fund equities in pooled cash at June 30, 2008 and interest earned by each fund during the year then ended are as follows.

<u>Fund</u>	<u>Interest</u>	<u>Equity</u>
General Fund	721,132.62	26,545,548.66
Sewer Fund	69,850.54	2,247,364.65
CATV Fund	21,424.95	758,352.46
Fire Protection Area Fund	2,460.21	95,446.20
Special Conservation Fund	841.12	18,293.58
Bond Fund	54,163.91	1,746,663.91
80 Acres Conservation Fund	837.34	9,612.37
Use Change Tax Conservation Fund	40,923.32	1,347,991.38
Heritage Fund	<u>495.22</u>	<u>19,267.10</u>
TOTAL	\$ 912,129.23	\$ 32,788,540.31

TRUSTEES OF TRUST FUNDS REPORTS

NH-01-0137-0008	NAME OF TRUST FUND	%	BALANCE BEGINNING YEAR	NEW FUNDS CREATED	PRINCIPAL			BALANCE END YEAR	INCOME DURING YEAR	ACCUMULATED INTEREST PAID	EXPENDED DURING YEAR	FEES	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
					SHORT TERM GAIN	LONG TERM GAIN	AMORTIZED GAIN							
	LAND BANK 809-02001	0.00%	463,585.26	4,625.21	(7.08)	0.00	(7.08)	0.00	21,866.44	0.00	(5,000.00)	(310.60)	18,655.84	484,559.23
	LAND BANK NHPDIP NH-01-0137-0008		4,356.38	4,625.21	(7.08)	0.00	(7.08)	4,625.21	268.93	0.00			268.93	0.00
	Total		468,163.24					483,530.95	22,335.27	0.00	(5,000.00)	(310.60)	21,924.87	484,559.23
	PROPERTY DAMAGE 809-02002	0.00%	53,456.00	633.67	0.00	0.00	0.00	54,129.87	2,577.05	0.00		(3.48)	2,573.58	56,703.43
	PROPERTY DAMAGE NHPDIP NH-01-0137-0013		627.21	633.67	0.00	0.00	(8.69)	633.67	6.66	0.00		(3.48)	6.66	0.00
	Total		54,123.21					62,539.60	2,583.71	0.00	(3.48)	(3.48)	2,580.22	56,703.43
	LIABILITY INSURANCE 809-02003	0.00%	8,429.19	21,272.78	0.00	0.00	0.00	29,701.97	673.31	0.00		(10.07)	663.24	30,365.21
	LIABILITY INSURANCE NHPDIP NH-01-0137-0012		11,157.60	21,272.78	0.00	0.00	(115.16)	11,157.60	115.16	0.00		(10.07)	115.16	0.00
	Total		19,586.79					18,586.78	788.48	0.00	(10.07)	(10.07)	778.42	30,365.21
	RE-APPRAISAL 809-02004	0.00%	6,950.82	352.84	0.00	0.00	0.00	6,403.66	255.38	0.00		(6.98)	248.40	6,652.86
	RE-APPRAISAL NHPDIP NH-01-0137-0008		346.14	352.84	0.00	0.00	(6.70)	352.84	6.70	0.00		(6.98)	6.70	0.00
	Total		6,304.68					6,304.68	262.08	0.00	(6.98)	(6.98)	255.10	6,652.86
	WASTE WATER 809-02005	0.00%	13,114.73	52,128.35	0.00	0.00	0.00	66,174.13	948.55	0.00		(15.50)	933.05	67,112.68
	WASTE WATER NHPDIP NH-01-0137-0007		627.21	52,128.35	0.00	0.00	(25.31)	52,128.35	25.31	0.00		(15.50)	25.31	0.00
	Total		15,668.37					67,696.72	971.86	0.00	(15.50)	(15.50)	958.36	67,112.68
	AMBULANCE 809-02006	0.00%	70,626.56	124,608.91	(10.63)	0.00	(10.63)	195,224.84	6,495.89	0.00		(23.85)	6,472.04	201,696.89
	AMBULANCE NHPDIP NH-01-0137-0005		54,050.82	124,608.91	(10.63)	0.00	(10.63)	164,688.78	5,508.09	0.00		(23.85)	5,508.09	169,196.87
	Total		124,677.38					359,913.68	12,003.98	0.00	(23.85)	(23.85)	11,974.13	380,887.81
	HIGHWAY EQUIPMENT 809-02007	0.00%	351,710.74	161,565.41	(14.17)	0.00	(14.17)	508,041.23	20,460.87	0.00		(508.67)	19,952.20	528,000.00
	HIGHWAY EQUIPMENT NHPDIP NH-01-0137-0007		85,719.13	161,565.41	(14.17)	0.00	(14.17)	330,024.88	885.13	0.00		(508.67)	885.13	0.00
	Total		437,429.87					838,067.11	21,346.00	0.00	(508.67)	(508.67)	20,847.07	859,353.18
	REMEDIAL READING 809-02008	0.00%	81,066.75	1,742.21	0.00	52.73	52.73	82,808.96	3,911.20	0.00		(64.33)	3,846.87	86,655.13
	REMEDIAL READING NHPDIP NH-01-0137-0037		1,754.03	1,742.21	0.00	52.73	52.73	1,754.03	18.16	0.00		(64.33)	18.16	0.00
	Total		82,820.78					84,562.99	3,929.36	0.00	(64.33)	(64.33)	3,864.83	86,673.29
	FIRE STATION IMPROV. 809-02009	0.00%	121,718.85	160,561.88	0.00	0.00	0.00	282,280.73	6,124.08	0.00		(24.44)	6,099.64	288,380.47
	FIRE STATION IMPROV. NHPDIP NH-01-0137-0038		7,044.35	160,561.88	0.00	0.00	0.00	167,606.23	6,124.08	0.00		(24.44)	6,099.64	173,700.91
	Total		128,763.20					282,280.73	6,124.08	0.00	(24.44)	(24.44)	6,099.64	288,380.47
	ROAD IMPROVE 809-02010	0.00%	580,842.84	1,002,411.50	(88.73)	(0.01)	(88.74)	1,444,041.23	60,773.01	0.00		(387.08)	60,385.93	1,504,427.16
	ROAD IMPROVE NHPDIP NH-01-0137-0035		604,116.95	1,002,411.50	(88.73)	(0.01)	(88.74)	1,444,041.23	8,302.80	0.00		(387.08)	7,915.72	1,451,726.51
	Total		1,384,959.79					2,888,082.46	69,075.81	0.00	(387.08)	(387.08)	68,301.65	2,957,384.11
	SPECIAL EDUCATION 809-02011	0.00%	584,261.61	2,024.57	(45.00)	(103.17)	(148.17)	586,138.01	27,486.03	0.00		(395.44)	27,090.59	613,228.60
	SPECIAL EDUCATION NHPDIP NH-01-0137-0032		2,003.98	2,024.57	(45.00)	(103.17)	(148.17)	2,003.98	20.58	0.00		(395.44)	20.58	0.00
	Total		586,265.59					588,141.99	27,506.61	0.00	(395.44)	(395.44)	27,111.17	613,228.60
	DW HWY IMPROVE 809-02012	0.00%	572,864.31	347,173.16	0.00	0.00	0.00	919,937.47	34,413.89	0.00		(140.90)	34,272.99	954,210.46
	DW HWY IMPROVE NHPDIP NH-01-0137-0033		91,213.32	347,173.16	0.00	0.00	0.00	347,173.16	35,355.68	0.00		(140.90)	35,214.78	989,428.24
	Total		664,077.63					1,267,110.63	69,769.57	0.00	(140.90)	(140.90)	68,787.77	1,336,888.38
	ATHLETIC FIELDS 809-02013	0.00%	160,879.76	7,023.86	0.00	0.00	0.00	167,903.62	7,908.14	0.00		(67.45)	7,840.69	175,744.31
	ATHLETIC FIELDS NHPDIP NH-01-0137-0031		6,592.08	7,023.86	0.00	0.00	(41.75)	7,023.86	7,979.92	0.00		(67.45)	7,912.47	183,656.73
	Total		167,471.84					174,927.48	15,888.08	0.00	(67.45)	(67.45)	15,823.16	199,303.51
	SO. MERR FIRE STA 809-02014	0.00%	144,831.55	1,581.88	0.00	0.00	0.00	146,413.43	7,053.54	0.00		(22.08)	7,031.46	153,444.89
	SO. MERR FIRE STA NHPDIP NH-01-0137-0028		1,555.85	1,581.88	0.00	0.00	(26.03)	1,555.85	18.03	0.00		(22.08)	16.03	0.00
	Total		146,387.40					147,969.28	7,071.57	0.00	(22.08)	(22.08)	7,047.49	153,444.89
	SALT SHED 809-02015	0.00%	1,640.04	13,037.45	0.00	0.00	0.00	14,677.49	382.94	0.00		(2.22)	380.72	15,058.21
	SALT SHED NHPDIP NH-01-0137-0030		7,955.28	13,037.45	0.00	0.00	0.00	13,037.45	465.11	0.00		(2.22)	462.89	15,520.34
	Total		9,595.32					27,714.94	848.05	0.00	(2.22)	(2.22)	842.61	30,578.55
	PLAYGROUND EQUIP 809-02016	0.00%	54,195.97	14,125.38	0.00	0.00	0.00	68,321.35	3,026.48	0.00		(4.50)	3,021.98	71,343.33
	PLAYGROUND EQUIP NHPDIP NH-01-0137-0028		13,980.94	14,125.38	0.00	0.00	0.00	14,125.38	3,170.91	0.00		(4.50)	3,166.41	84,504.24
	Total		68,176.91					82,446.73	6,197.39	0.00	(4.50)	(4.50)	6,168.39	95,848.57

TRUSTEES OF TRUST FUNDS REPORTS

NAME OF TRUST FUND	%	BALANCE BEGINNING YEAR	NEW FUNDS CREATED	SHORT TERM GAIN	LONG TERM GAIN	AMORTIZED GAIN	PRINCIPAL CASH GAINS OR LOSSES	WITHDRAWALS (-)	BALANCE END YEAR	BALANCE BEGINNING YEAR	INCOME DURING YEAR AMOUNT	ACCRUED INTEREST PAID	EXPENDED DURING YEAR	FEES	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
COMPUTER EQUIP 809-02017	0.00%	79,840.66	95,049.65	0.00	0.00	0.00	0.00	58,428.00	106,162.81	106,162.81	0.00	0.00	0.00	(23.75)	5,972.01	112,134.52
COMPUTER EQUIP NHPDIP NH-01-0137-0027		79,840.66	95,049.65	0.00	0.00	0.00	0.00	58,428.00	106,162.81	106,162.81	0.00	0.00	0.00	(23.75)	5,972.01	112,134.52
SEWER INFRA. IMP. 809-02018	0.00%	626,038.42	655,259.08	(101.25)	0.00	(144.85)	(246.13)	343,637.98	1,137,414.39	1,137,414.39	0.00	0.00	0.00	(669.26)	34,249.83	1,171,663.22
SEWER INFRA. IMP. NHPDIP NH-01-0137-0077		626,038.42	655,259.08	(101.25)	0.00	(144.85)	(246.13)	343,637.98	1,137,414.39	1,137,414.39	0.00	0.00	0.00	(669.26)	34,249.83	1,171,663.22
ROAD INFRASTRUCTURE 809-02019	0.00%	419,643.40	1,000,678.46	0.00	0.00	0.00	0.00	322,665.81	1,097,656.05	1,097,656.05	0.00	0.00	0.00	(78.49)	28,011.74	1,125,667.79
ROAD INFRASTRUCTURE NHPDIP NH-01-0137-0023		419,643.40	1,000,678.46	0.00	0.00	0.00	0.00	322,665.81	1,097,656.05	1,097,656.05	0.00	0.00	0.00	(78.49)	28,011.74	1,125,667.79
MUNI SWRTHORT FERRY 809-02020	0.00%	6,743.96	4,193.50	0.00	0.00	0.00	0.00	0.00	10,937.46	10,937.46	0.00	0.00	(7.77)	398.90	11,326.26	
MUNI SWRTHORT FRY NHPDIP NH-01-0137-0022		6,743.96	4,193.50	0.00	0.00	0.00	0.00	0.00	10,937.46	10,937.46	0.00	0.00	(7.77)	398.90	11,326.26	
SCHOOL BLDG CONST 809-02021	0.00%	12,020.82	266.26	0.00	0.00	0.00	0.00	0.00	12,287.08	12,287.08	0.00	0.00	(13.69)	480.60	12,767.78	
SCHOOL BLDG CONST NHPDIP NH-01-0137-0016		12,020.82	266.26	0.00	0.00	0.00	0.00	0.00	12,287.08	12,287.08	0.00	0.00	(13.69)	480.60	12,767.78	
LIBRARY CONST 809-02022	0.00%	138,191.35	139,618.23	0.00	0.00	0.00	0.00	138,589.37	276,810.00	276,810.00	0.00	0.00	(181.33)	1,426.88	278,236.88	
LIBRARY CONST NHPDIP NH-01-0137-0021		138,191.35	139,618.23	0.00	0.00	0.00	0.00	138,589.37	276,810.00	276,810.00	0.00	0.00	(181.33)	1,426.88	278,236.88	
BUILDING MAINT. 809-02023	0.00%	18,583.84	6,518.41	0.00	0.00	0.00	0.00	0.00	25,102.25	25,102.25	0.00	0.00	(21.84)	1,068.83	26,169.08	
BUILDING MAINT. NHPDIP NH-01-0137-0020		18,583.84	6,518.41	0.00	0.00	0.00	0.00	0.00	25,102.25	25,102.25	0.00	0.00	(21.84)	1,068.83	26,169.08	
BRIDGE REPLACE 809-02024	0.00%	494,198.11	25,427.98	(17.71)	0.00	0.00	(17.71)	543,513.68	(23,904.30)	(23,904.30)	0.00	0.00	(234.52)	23,904.30	(0.00)	
BRIDGE REPLACE NHPDIP NH-01-0137-0017		494,198.11	25,427.98	(17.71)	0.00	0.00	(17.71)	543,513.68	(23,904.30)	(23,904.30)	0.00	0.00	(234.52)	23,904.30	(0.00)	
BIKE AND BIKE 809-02025	0.00%	197,082.20	2,539.47	0.00	0.00	0.00	0.00	209,282.21	199,621.71	199,621.71	0.00	0.00	(13.14)	9,768.40	209,380.11	
BIKE AND BIKE NHPDIP NH-01-0137-0019		197,082.20	2,539.47	0.00	0.00	0.00	0.00	209,282.21	199,621.71	199,621.71	0.00	0.00	(13.14)	9,768.40	209,380.11	
SEWER EXTENSION 809-02027	0.00%	644,285.80	235,581.86	0.00	(71.45)	0.00	(71.45)	120,581.86	879,796.21	879,796.21	0.00	0.00	(542.62)	37,269.15	917,055.36	
SEWER EXTENSION NHPDIP NH-01-0137-0018		644,285.80	235,581.86	0.00	(71.45)	0.00	(71.45)	120,581.86	879,796.21	879,796.21	0.00	0.00	(542.62)	37,269.15	917,055.36	
SCHOOL ROOF RECON 809-02028	0.00%	268,024.45	6,228.66	0.00	0.00	0.00	0.00	26,000.02	294,052.11	294,052.11	0.00	0.00	(20.05)	13,369.70	307,421.81	
SCHOOL ROOF RECON NHPDIP NH-01-0137-0015		268,024.45	6,228.66	0.00	0.00	0.00	0.00	26,000.02	294,052.11	294,052.11	0.00	0.00	(20.05)	13,369.70	307,421.81	
SCHOOL PMNT RECON 809-02029	0.00%	9,252.05	6,202.15	0.00	0.00	0.00	0.00	0.00	15,454.23	15,454.23	0.00	0.00	(10.69)	546.54	16,000.77	
SCHOOL PMNT RECON NHPDIP NH-01-0137-0014		9,252.05	6,202.15	0.00	0.00	0.00	0.00	0.00	15,454.23	15,454.23	0.00	0.00	(10.69)	546.54	16,000.77	
EMERGENCY TR. EQUIP. 809-02030	0.00%	3,810.29	0.00	0.00	0.00	0.00	0.00	0.00	3,810.29	3,810.29	0.00	0.00	(4.39)	149.80	3,960.09	
EMERGENCY TR. EQUIP. NHPDIP NH-01-0137-0038		3,810.29	0.00	0.00	0.00	0.00	0.00	0.00	3,810.29	3,810.29	0.00	0.00	(4.39)	149.80	3,960.09	
GREENLEAF SCHOLARSHIP 809-02033	0.00%	13,317.31	0.00	0.00	14.82	(0.17)	14.65	412.02	12,919.94	12,919.94	0.00	0.00	(15.02)	677.94	13,597.88	
GREENLEAF SCHOLARSHIP NHPDIP (Not Applicable)		13,317.31	0.00	0.00	14.82	(0.17)	14.65	412.02	12,919.94	12,919.94	0.00	0.00	(15.02)	677.94	13,597.88	
SCHOOL DIST. REPAIR 809-02033	0.00%	52,589.99	2,279.66	0.00	0.00	0.00	0.00	0.00	54,869.65	54,869.65	0.00	0.00	(2.63)	2,552.25	57,421.90	
SCHOOL DIST. REPAIR NHPDIP NH-01-0137-0040		52,589.99	2,279.66	0.00	0.00	0.00	0.00	0.00	54,869.65	54,869.65	0.00	0.00	(2.63)	2,552.25	57,421.90	
MASTRACOLA RENO. 809-02034	0.00%	420,174.50	15,482.96	0.00	0.00	0.00	0.00	400,000.00	435,657.46	435,657.46	0.00	0.00	(19.65)	6,262.61	441,920.07	
MASTRACOLA RENO. NHPDIP NH-01-0137-0039		420,174.50	15,482.96	0.00	0.00	0.00	0.00	400,000.00	435,657.46	435,657.46	0.00	0.00	(19.65)	6,262.61	441,920.07	

TRUSTEES OF TRUST FUNDS REPORTS

NH-01-0137-0008

NAME OF TRUST FUND	%	BALANCE BEGINNING YEAR	NEW FUNDS CREATED	SHORT TERM GAIN	LONG TERM GAIN	AMORTIZED GAIN	PRINCIPAL CASH GAINS OR LOSSES	WITHDRAWALS (1)	BALANCE END YEAR	BALANCE BEGINNING YEAR	INCOME %	INCOME DURING YEAR AMOUNT	ACCRUED INTEREST PAID	EXPENDED DURING YEAR	FEES	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
WD EQUIP. & FACIL. 809-02036		730,164.61							874,700.75								1,015,147.90
WD EQUIP. & FACIL. NHPDIP NH-01-0137-00042		113,464.66							(1,171.46)								0.00
Total	0.00%	843,629.27	294,626.12	0.00	0.00	0.02	0.02	164,828.12	873,529.29	0.00	0.00	41,966.31	0.00	(437.70)	41,528.61	1,015,147.90	
COMMUN. EQUIP. 809-02037		25,723.29							36,959.44								36,959.44
COMMUN. EQUIP. NHPDIP NH-01-0137-0024		15,607.86							(161.85)								0.00
Total	0.00%	41,331.15	50,829.71	0.00	0.00	0.00	0.00	39,593.56	36,797.59	0.00	0.00	1,888.33	0.00	(1.00)	2,187.33	36,959.44	
WD LAND ACQ. 809-02040		429,202.47							705,481.63								730,086.09
WD LAND ACQ. NHPDIP NH-01-0137-0041		95,295.26							(983.91)								0.00
Total	0.00%	524,497.73	278,278.17	0.00	0.00	0.00	(0.01)	96,278.17	704,497.72	0.00	0.00	25,795.56	0.00	(205.19)	25,590.37	730,086.09	
TW GIBSON MEM. 809-02041		73,048.60							75,930.89								60,189.60
SOLID WASTE 809-02050		0.00							47,744.16								48,130.81
Total	0.00%	0.00	47,744.16	0.00	0.00	0.00	0.00	0.00	47,744.16	0.00	0.00	1,386.20	0.00	(0.35)	1,385.85	48,130.81	
EMERGENCY TRAFFIC SIGNAL 809-02051		0.00							15,640.66								16,098.33
Total	0.00%	0.00	15,640.66	0.00	0.00	0.00	0.00	0.00	15,640.66	0.00	0.00	447.67	0.00	0.00	447.67	16,098.33	
MHS SCHOLARSHIP 809-02052		0.00							9,139.35								9,393.92
Total	0.00%	0.00	15,139.35	0.00	0.00	0.00	0.00	0.00	9,139.35	0.00	0.00	255.27	0.00	(0.70)	254.57	9,393.92	
FIRE EQUIPMENT 809-02053		0.00							497,071.60								523,223.80
Total	0.00%	0.00	1,008,078.67	(7.08)	0.00	0.00	0.00	508,007.07	497,071.60	0.00	0.00	26,152.55	0.00	(0.35)	26,152.20	523,223.80	
Total								509,007.07	497,071.60			26,152.55		(0.35)	26,152.20	523,223.80	

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, N. H. ON JUNE 30, 2008

FUND B	# SHARES/ UNITS	DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC)	PRINCIPLE				INCOME				GRAND TOTAL OF PRINCIPAL AND INTEREST		
			Beginning Year Balance	ADDITIONS		PROCEEDS FROM SALES	GAINS (LOSSES) FROM SALES	BALANCE YEAR END	INCOME FROM YEAR	EXPENDED DURING YEAR		BALANCE YEAR END	
				PURCHASES	CAPITAL GAINS								
		NH PUBLIC DEPOSIT INVESTMENT POOL	5,119.02		5,119.03								
		AMERIPRISE	12,129.86					38,673.14	104.30	62.89	879.93		39,658.85
		AMERICAN ELECTRIC POWER COMPANY	8,409.22					8,409.22	576.00	775.63	1,385.00		10,170.25
		500 ENERGY EAST CORP.	5,527.95					5,527.95	6,884.95	369.00	6,253.95		12,151.90
		300 IDEARC (spinoff)	0.00					0.00	6.86	3.43	10.29		20.15
		0 PRMBRINA PIPELINE	10,956.00		246.09			0.00	239.70	303.38	543.08		11,439.17
		290 TD BANKNORTH GROUP CORP.	9,363.68		14,491.53			0.00	3,041.32	87.48	3,128.80		12,573.46
		2080 TECO ENERGY INC.	31,075.20		6,686.63			31,076.20	1,380.40	785.00	2,165.40		33,227.00
		200 VERIZON CORP.	9,503.65					9,503.65	9,867.65	339.00	10,206.65		19,710.30
		300 XCEL ENERGY	6,910.00					6,910.00	66.75	276.00	342.75		7,535.75
		FUND B TOTAL	95,994.58	0.00	26,543.28	1,104.57	125,537.86	21,166.93	3,911.81	3,569.43	21,419.31		148,957.17
							\$100,099.16						

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, N. H. ON JUNE 30, 2008

FUND C	# SHARES/ UNITS	DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC)	PRINCIPLE				INCOME				GRAND TOTAL OF PRINCIPAL AND INTEREST		
			Beginning Year Balance	ADDITIONS		PROCEEDS FROM SALES	GAINS (LOSSES) FROM SALES	BALANCE YEAR END	BEGINNING YEAR BALANCE	INCOME FROM YEAR		EXPENDED DURING YEAR	BALANCE YEAR END
				PURCHASES	CAPITAL GAINS								
		BANK OF AMERICA	0.00									0.00	
		NH PUBLIC DEPOSIT INVESTMENT POOL	1509.21	11355.34	-12864.55			0.00				0.00	
		AMERIPRISE BROKERAGE ACCOUNT	0.00	55525.71	12864.55		190792.53					190792.53	
		282.00 ACCO BRANDS CORP.	0.00					0.00				0.00	
		2000.00 AES CORP.	32952.87		41114.93	8132.35		0.00				0.00	
		1000.00 ALLEGHANEY POWER SYSTEM, INC.	11477.26		47468.79	35991.61		0.00				0.00	
		507.00 AMERICAN ELECTRIC POWER	7726.12				7726.12	0.00				0.00	
		5071.00 AT&T (NEW MERGED WITH SBC COMM)	16143.71				29982.25	7480.78				15208.90	
								7689.26				37671.51	
								0.00				0.00	
		BELL SOUTH	15838.50				0.00	1740.00				1740.00	
		138.00 COMCAST INC.	2291.48				2291.48	0.00				2291.48	
		1125.00 KEYSpan ENERGY	9463.70				9463.70	2115.00				11678.70	
		460.00 CH ENERGY GROUP INC.	10295.59				10295.59	993.60				11289.19	
		1200.00 FORTUNE BRANDS	9743.87				9743.87	1872.00				11615.87	
								0.00				0.00	
		149.00 FREESCALE SEMICONDUCTOR B	0.00		5960.00	6960.00		0.00				0.00	
		1200.00 GALLANER GROUP P/C	5678.41		108988.27	103218.86		0.00				1021.60	
		6000.00 GENERAL ELECTRIC COMPANY	9681.65				9681.65	6360.00				16041.65	
		861.47 INTERNATIONAL BUSINESS MACHINES CO	14547.28				14547.28	1128.03				26053.32	
								0.00				0.00	
		500.00 MBIA INC.	25560.00				25560.00	2065.00				27625.00	
		1350.00 MOTOROLA INC.	42059.07				42059.07	270.00				42329.07	
		1000.00 NISOURCE	0.00	23614.00			23614.00	250.00				23864.00	
		700.00 PFIZER INC.	0.00				0.00	742.00				31192.00	
		600.00 PEPCO HOLDINGS	13705.09				13705.09	2037.00				16742.09	
								0.00				0.00	
		1147.88 PROCTER & GAMBLE COMPANY	27101.88				27101.88	1603.27				37660.33	
		780.00 PROCTER & GAMBLE COMPANY	29944.95				29944.95	998.10				30943.05	
		900.00 PROGRESS ENERGY CORP.	10661.15				10661.15	2187.00				12848.15	
		300.00 J. M. SMUCKER CO.	348.47	13953.00			14302.47	260.00				14562.47	
								0.00				0.00	
		843.95 TEXAS UTILITIES COMPANY	4458.80				4458.80	13643.04				30594.80	
		532.00 QWEST COMMUNICATIONS INTERNATIONAL	7060.78		4513.34	-2447.44		0.00				0.00	
		400.00 UPS	0.00	27968.00			27968.00	160.00				28128.00	
		129.00 WHIRLPOOL CORP.	1653.78				1653.78	221.88				1775.64	
		400.00 WISCONSIN ENERGY CORPORATION	10897.28				10897.28	364.00				11081.28	
		FUND C TOTAL	320533.51	132416.06	207955.33	150756.29	616162.83	82298.25	0.00		117397.81	633500.64	

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, N. H. ON JUNE 30, 2008

FUND D # SHARES/ UNITS	DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC)	PRINCIPLE				INCOME				GRAND TOTAL OF PRINCIPAL AND INTEREST	
		Beginning Year Balance	ADDITIONS		PROCEEDS FROM SALES	GAINS (LOSSES) FROM SALES	BALANCE YEAR END	INCOME FROM YEAR	% EXPENDED DURING YEAR		BALANCE YEAR END
			PURCHASES	CAPITAL GAINS							
	NH PUBLIC DEPOSIT INVESTMENT POOL NH-01-137-4	53934.66			-53934.66	0.00	5811.30	3.51	1071.36	4739.94	4739.94
	AMERIPRISE	31541.81			53934.66	85476.90	260.82	1644.40	1.15	351.24	1553.98
	AGERE SYSTEMS	0.00	solid 2/27/07			0.00	11739.23	7.10	2164.22	9575.01	9575.01
	1200 AQUA AMERICA INC.	27059.00				27059.00	1572.58	600.00	1.31	400.53	1772.05
	AQUILA INC	0.00	solid 2/27/07			0.00	22920.67				28831.05
	1135 AT&T CORP.	22839.61				22839.61	1134.55	2541.34	2.22	677.68	2998.21
	AVAYA INC	0.00	solid 2/27/07			0.00	0.00				25837.82
	LSI CORP	337.50				0.00	0.00				512.48
	628 BELL SOUTH CORP.	0.00				0.00	626.31			115.83	512.48
	600 CITIGROUP INC.	27157.00				27157.00	1115.79	1032.00	1.30	395.96	1751.83
	800 COCA COLA CO.	18625.11				18625.11	917.19	1120.00	1.23	375.57	20286.73
	500 COLGATE PALMOLIVE CO.	25164.00				25164.00	595.81	740.00	0.81	246.27	1089.54
	0 COMCAST INC.	0.00	solid 2/27/07			0.00	0.00			0.00	0.00
	1200 DISNEY WALT CO	17156.32				17156.32	335.82	420.00	0.46	139.34	616.48
	500 FPL GROUP INC.	0.00				0.00	19642.79	855.00	12.39	3778.94	16718.85
	500 HOME DEPOT INC.	0.00				0.00	24786.59	450.00	15.26	4652.57	20584.02
	0 IMATION CORP.	1509.28				0.00	15.71	4.80	0.01	3.78	16.73
	LUCENT TECHNOLOGIES	0.00	solid 10/30/06			0.00	0.00				16882.58
	600 MINNESOTA MINING MANUFACTURING CO.	15092.83				15092.83	1016.29	1176.00	1.33	404.54	1789.75
	NCR	0.00				0.00	0.00				27605.52
	500 PEPSICO INC.	26504.00				26504.00	575.50	775.00	0.82	248.98	1101.52
	700 SYSCO CORP.	25098.00				25098.00	454.98	574.00	0.62	189.70	839.28
	1200 TECO ENERGY CORP.	4661.56				4661.56	24001.75	942.00	15.08	4998.59	20345.16
	462 CHEVRONTEXACO INC.	0.00				0.00	32157.81	2208.36	20.78	6335.69	28030.48
	200 WASHINGTON MUTUAL INC.	6244.00				6244.00	386.37	256.00	0.39	118.43	8767.94
	WATKINS TOWN FOREST former holdings	1575.00				1575.00	0.00			0.00	1575.00
	TOTAL FUND D	304500.70	0.00	0.00	2906.90	302991.41	57178.39	21150.20	34.57	10541.31	46637.08
	SHEDD HARRIS FUND (MUTUAL FUND PORTION ONL)	166136.86			19533.97	185670.83	68658.48	7737.98	120.71	30494.84	437907.33
	FUND - SHEDD-HARRIS TOTALS	470637.56				488662.24	212919.04	28888.18			699974.62

Adopt-A-Road/Adopt-A-Spot 2008 Annual Report

Submitted by Kyle Fox, Operations Manager

I am pleased to provide this report of the volunteer Adopt-A-Road and Adopt-A-Spot Programs. Adopt-A-Road allows persons, organizations, or businesses to “adopt” all or parts of Town roads for the purpose of litter pick up. Adopt-A-Spot allows persons, organizations, or businesses to “adopt” areas of Town-owned property for light maintenance and improvement. Sponsor plates recognizing the volunteers are posted at each of the adopted spots and areas of roadway. Adopt-A-Road sponsors are asked to perform their roadside litter clean-up every spring and fall. Many sponsors perform ongoing pickup during daily or weekend exercise walks. Adopt-A-Spot sponsors perform their work on a fairly ongoing basis.

At this time, all of our sponsors and their general area of adoption are:

American Legion Post (Baboosic Lake Road)
American Legion Post Auxillary (Hillside Terrace and Church Street)
Bailey’s Towing & Autobody (Back River Road)
Bob Ferguson (Bedford Road)
Boy Scouts of America, Troop 15 (Naticook Road)
Boy Scouts of America, Troop 401 (Pearson Road)
Charlie McCaffery, Carlson/GMAC Real Estate (Wire Road)
College Mums (Baboosic Lake Road)
Cub Scout Pack 48 (Amherst Road)
Darlene (Hubbard) Kelsey (Woodbury Street)
The Debelis Family (Meetinghouse Road)
The F. Thornton Family (Atherton Road)
Heron Cove Homeowners (Manchester Street)
Tony Holevas (Danforth Road Cul-de-sac)
Hickory Hollow Farm (County Road)
Knights of Columbus, Queen of Peace Council (Baboosic Lake Road)
Merrimack Conservation Commission (Lawrence Road)
Merrimack Crimeline (Daniel Webster Highway)
Merrimack High School FIRST Robotics (O’Gara Drive & McElwain Street)
Reagh Greenleaf, Sr. (Camp Sargent Road)
Steven Miller (Belmont, Bristol, Raymond, Bradford & Bow Roads)
Transupport, Inc. (Wright Avenue)
The Trippett Family (Depot Street & Mill Street)
Nancy Pease (Peaslee Road)
The Whitney Family (Trowbridge Drive)

For past participants of the program, we offer them and all of our continuing participants a very big THANK YOU!

The Adopt-A-Road program has been very successful, but we do have more “orphans” that need “parents”. As the spring thaw comes around, I will be re-certifying current sponsors as well as generating an available street list for new interests. For further information and applications, persons, businesses, or groups may call 603-423-8551 or to obtain and print the necessary forms, visit our website at http://www.merrimacknh.gov/dpw/highway/adopt_a_road_program.

Assessing Department 2008 Annual Report

Submitted by Brett S. Purvis, Assessor

The Merrimack Assessor's Office had another productive year. We utilize Patriot Properties appraisal program. This program has advanced programs for the ratio/sales study, sketch program, data entry information plus many more advanced features on this system.

The Assessing Department will continue to visit 20% of the properties including new construction, review of completion dates from the prior year, measuring and listing a section of Town for the yearly update program. The average home assessment this year is \$308,000.

We continue to receive feedback from residents, real estate professionals and appraisers regarding our new online service. Property record cards are available online at www.merrimacknh.gov under the shortcuts link. Residents and real estate professionals can at their leisure review property record cards. Tax maps are available online at www.merrimackgis.org. If you are visiting Town Hall, property record cards and tax maps are available for a small fee.

In 2008 we granted 382 property exemption applications including blind, improvements to assist persons with disabilities, elderly and disabled taxpayers. There were 1259 residents receiving a veteran's tax credit. There are 165 parcels under the current use program.

The Town of Merrimack will continue to review assessment procedures with the Department of Revenue using the standards set in place by the Assessing Standards Board. This provides the Town with a fair assessment/tax base. The Assessing Department is responsible for accurate and proportionate assessments so when the tax is levied, each pays his/her fair share of the determined amount.

We would like to express our appreciation to the residents, appraisers and real estate professionals in the community who worked with staff to make 2008 a successful year. We would also like to thank the Town Manager, Town Council and the other Town Departments for their support.

Assessing Department Staff

Assessor Brett S. Purvis, Administrative Assessor Tracy R. Doherty,
Assistant Assessor Michael N. Rotast and Assessing Coordinator Maureen Covell

Building/Code Enforcement 2008 Annual Report

In 2008, 592 permits were issued, a reduction of 8% from the previous year. The value of improvements was just over \$20.1 million dollars, of which \$9.6M was residential improvements, \$6.3M in industrial projects, and \$4.2M in commercial work.

The fees collected for permits remained steady at just over \$96,000, with \$60,000 in residential, \$24,000 in industrial, and \$11,000 for commercial projects.

New homes starts had a slight increase from 15 up to 17 for the year, despite the end of the year mortgage and housing downturn.

The final statistics were as follows:

- 502 residential permits
- 17 new single family homes
- 5 in law apartments
- 61 commercial permits (renovations)
- 29 industrial permits (renovations)
- 1 new industrial building

There are currently 38 town house units approved, but not built. In addition, over 60 approved single family lots are available.

The Town continues to enforce the International Code Council (ICC) family of codes for building, as well as the NFPA 70 Electrical Code and NFPA 101 Life Safety Code. These codes assist us in performing the role of 'First Preventer' in protection of the community.

In addition to answering countless questions from owners, contractors and others, the department conducted over 1100 inspections, investigated numerous complaints, and performed health officer related functions as needed.

Remember, call 'before you build', to ensure you follow all the required codes!

Cable TV Advisory Committee 2008 Annual Report

Submitted by Richard Morrissey, Chairman

The year 2008 started for the CATV Committee with one major issue in front of us, the completion of the franchise renewal agreement with Comcast. The town had a 10 year agreement with Comcast (that had been transferred over from the previous cable TV companies in town) that would expire in January of 2009.

As part of the franchise renewal process, the town determined community needs and interests with regard to the cable system. A public hearing (an ascertainment hearing) was held.

In regards to a franchise agreement with a company, often these type of questions are asked:

1. Why not put the franchise out for bid?
2. Why can't we tell the operator which programs to carry?
3. Why can't we tell the operator what rates to charge?
4. Why can't we regulate non-cable services?

As discussed in the answers below, federal law preempts local action as to these matters:

1. In New Hampshire all franchise agreements are non-exclusive, meaning at any time any company can request a franchise agreement with the town. A couple of years ago Verizon actually began discussions with the town regarding a franchise agreement so they could offer their FIOS product in Merrimack. Unfortunately, when Verizon decided to sell their land lines in NH, they discontinued negotiations.

2. Cable operators have First Amendment protections so the town has no authority to regulate the cable channels available in Merrimack. Over the year Comcast actually moved a few channels from the basic tier of offering to a digital tier, while disappointing to many subscribers, there is not anything the town can do.

3. The town has the ability to review the rates only for the Basic Service Tier (and associated equipment and installation charges), with rates for all other services deregulated by federal law.

4. The town does not have authority to regulate non-cable services (e.g., high-speed Internet access and telephone service) provided by Comcast.

Toward the end of the year, the Town and Comcast were close to a new 10 year agreement. 2008 also saw the continuing challenge of reaching a quorum for its' meetings, but toward the end of the year found this to be less of a problem with the additions of a couple of new members.

Cable TV Department 2008 Annual Report

Submitted by Nicholas Lavalley, Media Services Coordinator

In 2008, Merrimack Public, Education, and Government Television continued to grow in volunteerism and programming. The growth is due, in part, to the implementation of new procedures, a logical scheduling grid for broadcasts, and continuing a community outreach program aimed towards a wide variety of Merrimack residents and nonprofit groups. The three channels are branded simply as "Merrimack TV," to make them more identifiable to residents. Marketing the three channels begins with staff and official volunteers becoming more visible within the community. In the past four years, Merrimack TV has moved from being *present* in Town, to establishing itself as a *presence* throughout the community. Many Residents consider Merrimack TV a vital resource of information in addition to being a means of self expression through Cable Television.

Residents and Merrimack High School (MHS) students, who share the desire to expand the possibilities of Merrimack TV, are joined with staff to form "Merrimack's Volunteer Video Production Crew." The crew works with staff to produce visually appealing programs that document community events, live coverage of deliberative sessions, and, Merrimack's election night. In 2008, the annual live broadcast featured two High School students who entertained the public with interviews before the preliminary results were read.

Collectively, there were 474 programs that broadcast on the three channels, which broadcast over 15,000 hours of programming with less repeated broadcasts than 2007. The Government Channel featured 104 live broadcasts of meetings. The Education Channel increased programming including the submitted works of MHS videography students who are now required to produce content for the channel as part of their class work. Town staff produced School District concerts, events, Budget Committee and School Board meetings were produced with three camera coverage and a new audio system.

The Merrimack TV website (www.merrimack.tv) was updated three times a week to provide residents information about the channels and studio. This resource provides the public with schedules for all three channels, news about upcoming events and training sessions held at the Town's Public Access TV Studio located in Merrimack High School. Over 400 hours of studio and editing time were utilized by residents and equipment loans exceeded 100 reservations.

Throughout 2008, community volunteers demonstrated the many possibilities that residents have with the resource, specifically having the ability to share your opinions using cable television. Resident Jeanine Notter produced 37 original programs for the Community Channel, more than any other volunteer in 2008. "Chattin' with Jeanine" featured a very diverse group of guests ranging from State Senators, authors, exercise instructors, health and nutrition specialists, discussions about religion, spirituality and more. Ron Moore from the Intersection Church submitted 21 original episodes of his program "the Impact Zone", including a 7 part series titled "Journey To Faith". Similarly as long time Merrimack TV producer Bob L'Heureux, who has submitted over one hundred episodes of "Outdoors with Bob", and Dave McCray, who submitted 42 episodes of "In the Bleachers" in 2006, Jeanine and Ron's dedication to producing original programming defines community television.

The Alliance for Community Media's Northeast Region awarded Merrimack TV with a first-place award for excellent political process programming. The Town received an award for "Merrimack TV's Election Night Live", which featured two Merrimack High School students, Bud Dickson and Josh Moberger, covering the Town's preliminary election results live on the Community Channel. Longtime producer, Bob L'Heureux and Tad Stephanak won a second place award in the Science/Nature category for their "Outdoors With Bob" program about the Old Man of the Mountain. These awards, given annually by the Alliance at their "Northeast Hometown Video Festival," honor the best in Community Media programming from New England and New York State. Over 500 entries were submitted to the event from throughout the region. This was the Town's fourth consecutive year winning awards for the Merrimack TV channels. The awards are on display at the Public Access TV Studio.

In January of 2008 Christopher Gentry was hired as the part time Media Technician. Christopher has a background in Community Television and has worked with Bedford and Pemi-Baker Community TV. His experience in camera operation and digital editing has proven that he is a great addition to the Media Division staff.

Merrimack TV strives to continue it's growth in 2008 began utilizing an upgraded televised bulletin board system that simultaneously features announcements and its programming schedule. Beginning in 2009, Board and Committee meetings will be available to you via your personal computers as "podcasts" and the Government Channel will be made available for web-streaming. This is all made possible by you – the Merrimack resident, Town cable TV staff, the Cable Advisory Committee, and of course the best volunteers in the industry.

Cable TV Department Staff and Volunteers

Cable TV Department Staff

Media Services Coordinator Nicholas Lavallee
Assistant Media Services Coordinator Michael McInerney
Media Technician Christopher Gentry

Cable Advisory Committee

Chair Richard Morrissey, Vice Chair Joel Levine, Pam Tinker, John Lastowka,
Nathan Fisher, Brian McCarthy (Town Council Representative)

Town of Merrimack Volunteer Video Production Crew Participants

Bud Dickson, Jessica Burton, Chanel Friedman, Zack Gleason, Stephanie Greenland,
Ben Grenier, Alex Harrison, John Hardwick, John McGee, Josh Moberger, Chris Perez,
Jake Russell, Haley Smith, Louis Watt

Resident Volunteer Producers of Submitted Community Channel Programming

Bob Bevill, Pastor Cisco, Pete Hinkle, Bob L'Heureux, Mike Loce, Jamie MacFarland,
James Martin, Dave McCray, Mike Mills, Ron Moore, Derek Neider, Jeanine Notter,
Pat Omand, Gene Ordway, Tony Pellegrino, Lisa Pombrio, Dave Rogers, Justin Slez,
Bill Spinney, Bob Wallace, Ken Williams, Tom Young

Community Development Department 2008 Annual Report

Submitted by Walter Warren, Community Development Director

The Mission of the Community Development Department is: 1) to maximize Town revenue by ensuring that development is of a high quality and (taxable) value; 2) to guide the physical changes associated with “growth” considering the enjoyment and prosperity of current and future residents of the community; and, 3) to educate property owners, residents, investors, and visitors, about the Town’s history and future plans. Our goal is to make sure Merrimack continues to be a desirable location to live, work, play, and invest.

Clearly, the “highlight” of 2008 was the Planning Board’s conditional approval of Chelsea Property Group’s 610,000 sq. ft. Premium Outlet Mall proposal off of Exit 10 – culminating nearly three years of planning and review. The project is expected to begin construction early in 2009. Also of note was the completion and occupancy of GT Solar’s 60,000 sq. ft. building expansion, and the conversion of the 27,300 sq. ft. former Newick’s restaurant building into a medical office complex by the Southern NH Regional Medical Center.

New residential construction activity has slowed significantly – with only 11 new lots approved - reflecting national economic trends. The Town continues to accrue a growing inventory of approved-yet-to-be-constructed residential units, however the sagging residential real estate market is expected to continue well into 2009.

Interest in real estate, development, and associated investment, has also slowed due to national economic forces – but inquiries continue, particularly regarding retail opportunities in the wake of the Chelsea project approval. It is apparent however, that Merrimack will continue to be a “hot spot” for creative (re)development opportunities on key parcels of property in Town.

I would like to thank all the Board, Commission, and Committee members who work tirelessly to make Merrimack a better place to live, work, and play. Thank You for your thoughts and insights, and your efforts to define Merrimack’s true “Community Development”.

Last, I would like to thank my staff for their dedication and commitment in support of the Department’s mission. The Town has been fortunate to have employees of such caliber.

Community Development Department Staff

Director Walter Warren, Planning & Zoning Administrator Nancy Larson,
Building/Health Official David Mark, Community Resource Planner Scott McPhie,
Building Inspector Joseph Comer, Planning Assistant Steve Laurin,
Health Officer Cecil Curran, Office Manager Evelyn Gillis,
Building Secretary Carol Miner, Secretary Rebecca Thompson

Conservation Commission 2008 Annual Report

Submitted by Andy Powell, Chairman

The MERRIMACK CONSERVATION COMMISSION (MCC) is charged with the protection of the environmental resources in Merrimack. The MCC reviews and advises the NH Department of Environmental Services on Wetland Dredge and Fill Applications and NH Comprehensive Shoreland Protection Act issues. The MCC advises the Merrimack Planning Board on construction projects located within the Aquifer Conservation District and Wellhead Protection Areas. The MCC reviews development proposals for their potential impact on wildlife habitat, water resources, wetlands, open space resources and works to minimize negative impacts on the environment. Issues of special interest include proper storm water management, hazardous material handling and spill planning, and the proper use of ice melting compounds, pesticides, and fertilizers.

The Conservation Commission provides educational information to citizens interested in protecting their family lands in the face of increasing development pressures, on the proper management of open space parcels and wetlands, and other environmental related issues. The MCC manages over 1,500-acres of Town-owned open space parcels. The parcels include Horse Hill Nature Preserve, Grater Woods Conservation Area, the open space portion of Wasserman Park, Gilmore Hill Memorial Forest, Wildcat Falls/80 Acres Park, Riverside Park, and Mitchell Woods.

The MCC has management responsibility for the 560-acre Horse Hill Nature Preserve (HHNP). During the past year we have seen a tremendous increase in the number of people using the trails with over 2,000 trail maps being used. The first annual Horse Hill 6K Showshoe Challenge took place last winter and the race has been recognized as part of the Granite State Snowshoe 2009 Series.

The HHNP Subcommittee maintained and upgraded the trails, prepared a Safe Hiking video for the public tv channel, and worked with several Boy Scouts who built trail bridges as their Eagle Scout service project. They maintain an on-going wildlife identification program. We encourage all interested citizens to contact the subcommittee for information on how they may volunteer or learn more about the pleasures of HHNP.



The Grater Woods sub committee is actively working to maintain and improve the Grater Woods Conservation Area 380-acre site while developing plans for the future. They conducted a forestry project to improve the wildlife habitat, upgrade the health of the forest and to create a new trail system linking the Middle School to the interior network of old logging roads. The committee has started work on a Grater Woods Master Plan. Of special interest is a Outdoor Educational Center adjacent to the Middle School to be completed by the fall of 2009. The committee works closely with the School District and the Middle School staff to enhance the learning potential of the open space "class room" experience adjacent to the school.

The Conservation Commission contracted with Moosewood Ecological, a environmental consulting firm, to gather the data, conduct natural resource surveys and to develop the basis for a town-wide Conservation Plan for the next ten years. All citizens are encouraged to participate by providing the MCC with their wildlife observations, comments on the natural resources and their vision for the future of our natural environment in our Town.

The MCC is composed of six volunteer and an ex officio Town council member. Several positions are open. The MCC meets twice monthly. Two subcommittees provide management support for the Horse Hill and Grater Woods. New members and/or volunteers are welcome. The public is encouraged to attend the meetings and to comment/participate in any items of interest. The Horse Hill Nature Preserve and Grater Woods subcommittees are open to any interested residents. They meet monthly and are always looking for new ideas and assistance.

Conservation Commission Members

Chairman Andy Powell, Vice Chairman Robert Croatti, Eber Currier, Doug Starr,
Phil Straight, Town Council Representative Tim Tenhave

Fire Department 2008 Annual Report

FIRE PROTECTION / EMERGENCY MEDICAL SERVICE / TECHNICAL RESCUE / HAZARDOUS MATERIALS

Submitted by Michael Currier, Fire Chief

A Message from the Fire Chief

On behalf of the men and women of the Merrimack Fire Department, it is my pleasure to provide you the Merrimack Fire Department 2008 Annual Report. This year due to cost savings, the report has been abridged containing only general information. If you would like to read the full version of this report, please proceed to the Fire Department web site (<http://www.merrimacknh.gov/fire>) under Reports/Newsletters and download the complete document. Contained in this document, you will gain knowledge about emergency personnel, facilities, equipment, and programs that serve you our residents and customers. I am sure that once you examine this document, you will agree that Merrimack Fire Rescue is an exceedingly educated, skilled and a professional organization, providing quality customer oriented service based on the department's mission, core values of respect, trust, and support.

Your Fire Department is a leader in innovation by going further with reductions from this economic environment and its effective approaches to firefighting, fire prevention and emergency medical services. All of us in the Department can take pride that our work is helping set the standard for the modern fire-rescue service.

First and foremost, we at the Merrimack Fire Department take pride in the fact that our skills and training, our courage, determination and professionalism are serving and protecting the community of Merrimack. Our mission said simply is public safety and customer service. This community puts its trust in us as emergency first responders, as emergency managers and expects that when we answer a "911" call we are prepared, professional and able to perform as a team in order to prevent harm, preserve life, and protect property. It is a tribute to everyone in the Department that day-in and day-out, we meet that challenge and that we do so under conditions that can be difficult and dangerous. Continuing to meet that challenge will take a commitment from all of us in the Department to never rest on our laurels and to be willing to do what is often the hardest thing of all: *change*. We must be diligent in working to bring new knowledge and competencies to bear on old problems. We must focus not only on where the problems are, but also on where the solutions can be found. Change is a series of steps, within a continuous evolution. As we make changes and move forward all of a sudden, after steps that might not feel like much movement, you find a that new paradigm emerges a new way of doing things is suddenly the way things are being done. Over the past few years, in the Merrimack Fire Department, we have worked hard to stay true to our fundamental mission while discarding old beliefs that no longer serve us well. This, then, is the Merrimack Fire Department of 2009: Inspired by history, but not bound by it knowing that we are poised for the future.

The management staff of the department consisting of a Fire Chief, an Assistant Fire Chief and a Deputy Fire Chief who must use our managerial and professional skills to ensure that the best personnel possible staff this Department. Emergency planning is done and ensure that we create an environment in which people are respected for who they are, for what they

do and for their skillful thinking. We must encourage teamwork and instill discipline. We must keep in mind the big picture: every action of this department is a display of our commitment to internal and external customer service and as leaders; we are responsible for making sure that all the parts work together to create an organization capable of serving the public and meeting the public's expectation.

We must continue to learn together and to value compassion, honesty, integrity, and teamwork on the job. We must keep those values in balance with the traditional focus in the Fire (Emergency) Service, which is raw strength and courage. We must continue to respect, understand and trust one another in order to do our jobs better, to protect the public better and to make this department better. Every firefighter/EMT/ must have confidence in the men and women working beside him or her. As an organization, we must give the grass roots workforce in the field the tools and the support they need to work together comfortably and effectively.

Looking ahead to the coming year and into the future with the economic climate what it is, we in the Fire Department can do so with the knowledge that we have a history of success and with the confidence that we have the ability and the will to build a future that is as bright as the past has been proud.

DEPARTMENT STATEMENTS

Mission

As members of Merrimack Fire Rescue, we will provide the highest standard of emergency care and loyal service to our community, help others, show you care, and go home safe through CUSTOMER SERVICE.

Continuous fire prevention education for the community
Understanding and compassion to all we encounter
Safety in everything we do
Training to the highest degree practical
Outstanding commitment to service
Maintaining our equipment for any emergency
Ever-Ready supporting all calls for assistance
Respecting all individuals and treating them as our customer

Suppression and support services
Emergency medical and rescue services
Rapid response
Vigilant pursuit of our vision
Integrity in all we do
Compassion and caring for our citizens and visitors
Ethics, education, and excellence in everything we do

Vision

Through a combination of team-orientation, compassion, educated and dedicated professionals, in conjunction with state-of-the-art technology and equipment, Merrimack Fire Rescue strives to be an organization to which others will benchmark their efforts.

We will provide quality, customer-oriented service, provided in a safe, caring, professional, and consistent manner.

Values

For the Department:

We strive for excellence through knowledge, motivation, and education.

For the Community:

We provide an outstanding service through teamwork, confidence, and performance.

For Ourselves:

We maintain honesty and loyalty through effective communication and mutual respect.

Human Dignity

We commit to treat human life in a manner that most people would desire and consider acceptable. Respect, dignity, honesty, compassion, understanding, and trust are fundamental to the strength of Merrimack Fire Rescue.

Department Slogan

Striving for Excellence, Exceeding Expectations, Customer Service

Included in the department are the Latin words

Salus Populi Suprema Lex

"The Safety of the People is the Supreme Law"

Merrimack Fire Department Career Division Personnel

~ Ready 24 Hours Every Day ~

Administration

Fire Chief Michael Currier, Assistant Fire Chief for Support Services David Parenti,
Deputy Fire Chief of Emergency Operations Anthony Stowers,
Office Manager Cathy Nadeau

Fire Prevention

John Manuele, Code Enforcement, Inspection, Fire Investigation

Fire Inspector Leo LeBlanc (Part Time 24 hours per week)

Fire Educator Pip Adams (Part Time, Fire Prevention Only, 60 hours annually)

CAREER FIRE RESCUE AND EMERGENCY MEDICAL SERVICES

Career firefighter/Emergency Medical Technicians work a 24-hour shift, totaling 42 hours each week (straight time). These shifts provide emergency personnel coverage 24 hours each day 365 days each year at Station 1 and Station 2, with a goal of reaching all emergencies within 5 minutes or less 90 percent of the time. There are only nine emergency personnel assigned to the 24 hour shift (depending on vacations and personnel time where it will drop to eight) operating 5 engines, 3 ambulances, 1 ladder, 2 rescues, 3 forestry units, and 2 boats. The career personnel start the initial needed apparatus to the emergency scene when a call for help is received. The volunteer (On-Call Personnel) and off duty career personnel return to the stations to deploy additional supporting apparatus providing additional personnel support to the original emergency and/or standing by at the stations in anticipation of additional calls for assistance.

SHIFT A

Station 1 Souhegan River

Engine 1

Driver Mark Akerstrom

Firefighter/EMT Mark Bickford

Captain Rich Pierson

Ambulance 1

Firefighter/Paramedic John Chisholm

Cross-manning Ambulance 2, Rescue 1,

Forestry 1, Ladder 1

Firefighter/Paramedic Jeremy Penerian

Firefighter/Paramedic Robert Panit

Station 2 Thornton's Ferry

Engine 2

Driver Wayne Perkins

Firefighter/EMT Shawn Farrell

Lt Brian Dubreuil

SHIFT B

Station 1 Souhegan River

Engine 1

Driver Bruce Cornelius

Firefighter/EMT Shawn Kimball

Captain Shawn Allison

Ambulance 1

Firefighter/Paramedic William Pelrine

Cross-manning Ambulance 2, Rescue 1,

Forestry 1, Ladder 1

Firefighter/Paramedic John Demyanovich

Firefighter/EMT Daniel Newman

Station 2 Thornton's Ferry

Engine 2

Driver Thomas Dalton

Firefighter/EMT Brennan McCarthy

Lt Richard Barrows

SHIFT C

Station 1 Souhegan River

Engine 1

Driver Norman Carr Jr.

Firefighter/EMT Richard Ducharme

Captain Scott Simpson

Ambulance 1

Firefighter/Paramedic Scott Bannister

Cross-manning Ambulance 2, Rescue 1,

Forestry 1, Ladder 1

Firefighter/Paramedic Shawn Brechtel

Firefighter/EMT Michael Kiernan

Station 2 Thornton's Ferry

Engine 2

Driver David Joki

Firefighter/EMT Phillip Comeau

Lt Mathew Duke

SHIFT D

Station 1 Souhegan River

Engine 1

Driver Marc Bechard

Firefighter/EMT Kip Caron

Captain Brian Borneman

Ambulance 1

Firefighter/Paramedic Kevin Chambers

Cross-manning Ambulance 2, Rescue 1,

Forestry 1, Ladder 1

Firefighter/Paramedic Paul Kelly

Firefighter/EMT Keith Hines

Station 2 Thornton's Ferry

Engine 2

Driver David Trepaney

Firefighter/EMT Richard Gagne

Lt Jason Marsella

PART TIME PER-DIEM AMBULANCE ATTENDANTS

Michelle Othot EMT/I
Danielle Gardiner EMT-B
Rob Basha EMT-I

Krystle Pelletier EMT-I / RN
Christine Bell EMT-B
Mark Quinno EMT-I

A Per-diem Ambulance Attendant will work Monday through Friday, seven hour first shift and seven hour second shift. Saturday and Sunday are covered by one ten hour shift each day. This coverage is needed to provide ambulance attendant coverage during higher response demands at times when volunteers are not available maximizing emergency medical needs to the community.

ON-CALL/EMERGENCY PERSONNEL

The on-call personnel are part of the Operations Division and are citizens of Merrimack who want to give back and help their community. These members of the organization work their primary jobs and when available will respond to emergency calls. The on-call personnel are paid per hour per call. The on-call personnel are trained to the same standards as the career personnel but respond to emergencies from their home. This results in the career personnel arriving on the scene first and the On-Call personnel supporting the response actions.

Administration (On-Call)

Deputy Chief Martin Carrier
Manny Marcel (Support Services)
Joseph Comer (Support Services)

Lieutenant (On-Call)

Chris Wyman (Call Fire Lieutenant)
Matt Pfeiffer (EMS Lieutenant)
Paul Mondoux (EMS Lieutenant)

Call Firefighter

Roland Blanchette Firefighter
Michael Comer Firefighter
James Bailey Firefighter
Joe Hebert Firefighter/EMT-B
Aaron McAneney Firefighter
Matt Manuele Firefighter/EMT-B
Eric Bell Firefighter
Shawn Sullivan Firefighter/EMT-B
Thomas Ryan Firefighter/EMT-B
Matt Whelan Firefighter
Ryan Bourque Firefighter
Dominic Salice Probation
Matthew Moran Firefighter

On-Call EMS

Thomas Arnold EMT-B
Timothy Dutton EMT-B
James Elkins EMT-B
EMT-I Gary Gauvin
John O'Neil EMT-B
Robert Veale EMT-B
Gene Kuczewski EMT-B
Mark Leo EMT-B
Christine Bell EMT-B

DIVISIONS

Operations Division

The Operations Division is under the direct supervision of Deputy Chief Anthony Stowers. This division is responsible for responding to all emergency requests for assistance, Equipment Maintenance, Emergency Planning, State of New Hampshire Fire and Incident Reporting, Special Teams, Grants, Fire Suppression and Training for fire, rescue and emergency medical.

Fire Rescue Staffing and Coverage

The Merrimack Fire Department currently operates out of four Fire Stations located throughout the town with a staffing of nine personnel (can be reduced to eight due to sick or vacation time) on duty each day. Station One (Souhegan River Station) located on 432 Daniel Webster Highway staffed with One Captain, two Paramedics and three Firefighter/EMT's. Station Two (Thornton's Ferry Station,) located on 196 Naticook Road staffed with one Lieutenant, and two Firefighter/EMT's. These two stations are staffed twenty-four hours 365 days each year. Station Three (Reed's Ferry) is not manned but is covered mainly by the Call Division who are trained firefighter/EMT's that respond from their homes to the fire station or the scene when available to staff the emergency apparatus and then respond to the scene of the emergency. There are five Engines of which two engines are staffed 24 hours each day, one ladder; one rescue three ambulances that are crossed staffed by the 2 firefighter/EMT's and incident command staff vehicles in service every day to serve the citizens and visitors to the Town of Merrimack.

In 2008, the Merrimack Fire Department responded to 2779 Emergency Calls. The largest single type of emergency incident points directly to emergency medical calls. The accompanying chart has a more complete breakdown of types of calls and occurrences.

Training and Emergency Medical Services (Training)

Training and Emergency Medical Services (EMS) Division under the supervision of Deputy Chief Anthony Stowers is responsible for coordinating activities for fire and EMS company standards, firefighter and EMS skills assessment, firefighter and medical personnel certification, Special Operations (Hazardous Materials and Technical Rescue) and policy implementation on how the department responds to calls for service. The Training Division also works directly with the Merrimack Dispatch Center to help train new dispatchers in how the Merrimack Fire Department "does its job".

The Training Division also liaisons with various local organizations, surrounding community fire departments and regional entities to assure clear communications between the Merrimack Fire Department and its internal and external customers.

Hazardous Materials (HazMat) Program

This program provides hazardous materials emergency response capabilities within Merrimack as well as with the Souhegan Valley Mutual Aid Hazardous Materials Response Team (SMART). The "SMART" operates and maintains equipment provided to each town in the mutual aid agreement area, and responds to incidents involving hazardous materials when requested. This type of incident is usually beyond the capabilities of the local fire department where specialized trained personnel are needed. Merrimack Fire Department has 26 Hazardous Materials Technicians (career firefighter/EMT's) available to respond to emergencies involving hydrocarbon and/or chemical releases up to and including level "B" incidents. Any level "A" incident would necessitate the activation of the SMART organization for additional resources.

Technical Rescue Program

The Technical Rescue Program encompasses firefighters within the Department who have attended specialized training programs on special rescue techniques. The program consists of Rope Rescue, Swift Water Rescue, Ice Rescue, Confined Space Rescue, Trench Rescue, and Structural Collapse. All of the necessary equipment needed to perform these rescues is carried on Rescue 1, which makes the vehicle a valuable tool in the community.

Fire Department 2008 Annual Report

SUPPORT SERVICES / OFFICE OF THE FIRE MARSHAL

Submitted by Michael Currier, Fire Chief

SUPPORT SERVICES

The Support Services Division is under the supervision of Assistant Chief David Parenti. This division oversees all Fire Department Computer Incident Reporting to the State of New Hampshire, Office of the Fire Marshal, Grants, Fire Prevention, Information Technologies (Computer Systems), Building Construction, Fire Codes, Street Naming and Numbering.

OFFICE OF THE FIRE MARSHAL

The Office of the Fire Marshal is under the direction of the Assistant Fire Chief consists of one fulltime Administrative Officer, Captain John Manuele and one part time Fire Inspector, Lieutenant Leo LeBlanc. The Office of the Fire Marshal is responsible for the following:

- Fire and Arson Investigations
- Buildings Construction and Site Plan Reviews
- Bureau of Fire Prevention
 - Industrial, Manufacturing and Place of Assembly Inspection
 - Life Safety Inspection
 - Fire Prevention Education
 - Fire Safety Education
 - Juvenile Firesetter Intervention Program
- New Construction and Renovation Plan Reviews for:
 - Initial Building Site Plan Review
 - Sprinkler Systems
 - Fire Alarm Systems
 - Fire Prevention Codes, Ordinances and Regulations
 - Life Safety Codes, Ordinances and Regulations
- Final Inspection for Certificate of Occupancy
- Oil Burner and Propane System Inspections
- Above and Under Ground HazMat Storage Tanks
- Blasting Permitting
- Fireworks

Fire Prevention

The fire prevention staff consists of Captain John Manuele, and Fire Inspector Leo LeBlanc. This group of dedicated individuals logged over 350 "new" fire inspections in 2008 and over 950 inspections in existing businesses, schools, and institutions. The "new" inspections are generated through new construction, remodels, and tenant improvements of single-family residence to large commercial properties. They are broken into the major categories of sprinkler and standpipe inspections; state regulated inspections, which encompass Child Day Care Facilities, Foster Homes, and Adult Care Facilities. They also include fire alarm system inspections and tests, fire sprinkler flow tests, flammable liquid storage areas (HazMat), code enforcement/complaints, and fire department required inspections, which include emergency vehicle access, access gates, and keys to access locked facilities, and finally property owner lists to be able to contact someone in

the event of an emergency. During these inspections, over 500 violations were found and 450 of these violations were corrected within 30 days.

The fire prevention bureau continues to conduct regular annual inspections on businesses, hotels, and apartments in our jurisdiction. There were over 850 fire and life safety inspections performed to ensure that the businesses in our community are safe and ready to serve their customers.

As with any inspections, the key elements evaluated by the prevention staff include adequate exits, functioning fire alarm systems, the presence and maintenance of fire extinguishers, the proper protection of hood and duct ventilation systems in restaurants, appropriately used electrical outlets, and the general care and maintenance of the premises to help prevent the spread of fire if one should occur.

The number one priority of the fire department is to protect life and our prevention staff is a key component of this priority by helping to prevent incidents before they start.

Public Education

Fire safety education continued to be a large part of the Department's activity during the year. The Department participated in hundreds of appearances and programs, which have a positive effect on thousands of children and adults. Some of the special events include the school DUI assembly, interacting with the Merrimack High School Senior Class, Reeds Ferry Elementary School Fun Day water slide, the Police Department Open House, Fire Department Open House, Rib Fest at Anheuser Busch and Safety Day at St Gobain delivering important fire safety messages to all involved.

continued next page ~

Fire Department 2008 Annual Report

EMERGENCY MANAGEMENT / TERRORISM / BIOLOGICAL HAZARDS / RADIOLOGICAL / WEATHER EVENTS

Submitted by Michael Currier, Fire Chief

EMERGENCY MANAGEMENT

Mission Statement

To strengthen the Town of Merrimack's ability to readily, effectively and efficiently prepare for, respond to, recover from, and mitigate all types of natural or man-made emergencies and disasters through coordinating resources of local, state, and federal agencies.

The Role of Emergency Management

Emergency Management is a coordinated effort between governmental agencies and non-governmental organizations to prepare for, respond to, recover from and mitigate against disasters. The foundation for emergency management programs begins at the federal level. The Homeland Security, State and Federal Emergency Management create the framework for the development and administration of disaster preparedness and response programs at the federal, state, and local level. The legislation clearly indicates that emergency management is a shared responsibility of federal, state and local governments; however, history has proved that stronger local emergency management programs result in a better educated and more prepared and cooperative population in regards to disasters.

The Fire Department provides critical coordination and administration for the Town's Emergency Management Program and the Emergency Operations Center (EOC). The Emergency Management Director (Fire Chief) is responsible for ensuring that the Town's Emergency Management Plan is current and that the Town's staff is prepared to respond to disasters that may occur. The emphasis during 2008 was on preparedness. Much of this was accomplished through policy, plan, and training program reviews. A key component in preparedness is planning and providing key concepts to the emergency operations plan and needed education for Merrimack to be prepared.

The Emergency Management Program has identified ten specific functions to accomplish the mission and to satisfy state and federal law. These functions are:

- Develop evaluate and updated the emergency plan
- Develop and conduct training and education programs for government officials, responders, and the public
- Develop and coordinate disaster exercises
- Implement the National Incident Management System by activating the Emergency Operation Center, Incident Command Post(s), and coordinating the deployment of resources and provided multiple discussion based exercises to test the preparedness of emergency operations center staff
- Provide warning and emergency public information to government officials and the general public
- Prepare and coordinate the public assistance process following federally declared disasters
- Provide training and coordination for search and rescue missions

- Provide coordination and liaison between local governments and the state and federal agencies
- Develop and serve as Administrative Point of Contact and fiscal agent for citizen corps program
- Administer the Local Emergency Planning Committee for chemical preparedness
- Provided representation with the Merrimack Public Schools on Advisory Committees

CONCLUSION

The members of the Merrimack Fire Department are dedicated to serving our residents and our profession. We had another challenging year. We increased the amount and complexity of our training programs, acquired new apparatus, improved the process of training and orientation for probationary On Call firefighters and EMS personnel. Our staff participated in meetings at the state, and local levels to secure grant funding for current and future programs. We received grant funding to add a computer based reporting system to reduce the amount of time personnel take to complete the state required documentation.

As we look forward to the upcoming year, we anticipate the purchase and replacement of a fire engine and ambulance to meet the needs of our community. Completion of two mobile command vehicles for the chief officers of the department will enhance our ability to manage incidents and keep our firefighters safe.

As we look into the future, the planning process will continue for the upgrade or replacement of Fire Station 2 at 196 Naticook Road, major maintenance and upgrades to Station 3 and future planning for a needed Fire Station in the northwest section of town. This will include pursuit of federal grant funding to increase our staffing numbers to meet the growing needs of our changing community. Career development and education for new employees is always a priority. We will continue to prepare our officers and firefighters for advancement in our organization. This is necessary to maintain consistent operations during transitional times.

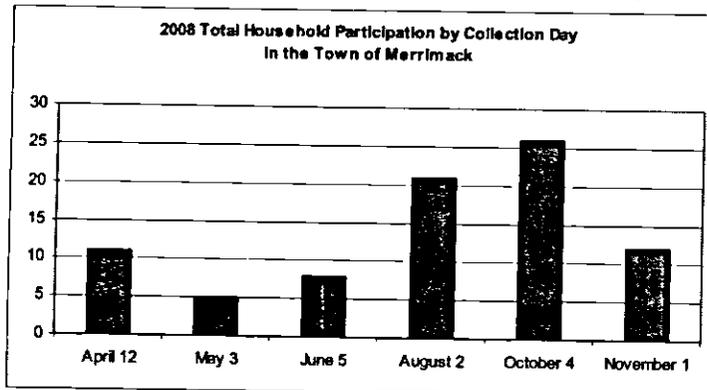
The most important issue to communicate to our residents is that the men and women of the Merrimack Fire Department stand ready to protect our community from threats to life, property, and the environment.

I am proud of the accomplishments of the Department. It takes tremendous teamwork from not only the members of the Department, but others who contribute to our ability to provide a high quality of service.

This year due to cost savings, the report has been abridged containing only general information. If you would like to read the full version of this report, please proceed to the Fire Department web site (<http://www.merrimacknh.gov/fire>) under Reports/Newsletters and download the complete document.

Hazardous Waste Program 2008 Annual Report

This report documents the benefits that the Town of Merrimack has received through participation in the Nashua Regional Solid Waste Management District's (NRSWMD) Household Hazardous Waste Program. The program has historically been funded in part by exactions from the 10 member-community towns and through grant monies obtained by the Nashua Regional Planning Commission from the NH Department of Environmental Services. The following charts and figures have been compiled through the analysis of data obtained during the six collections held during the spring, summer, and fall of 2008.



Collection Overview

Day	Collection Date	Time
Saturday	April 12	8:00 am to noon
Saturday	May 3 (MILFORD)	8:00 am to noon
Thursday	June 5	3:00 to 7:00 pm
Saturday	August 2	8:00 am to noon
Saturday	October 4	8:00 am to noon
Saturday	November 1	8:00 am to noon

Six collection events were held in the 2008 HHW collection season. Five events were held at the Nashua Public Works Garage, and one event was held as a satellite collection event in Milford. A total of 1,216 households in the region participated, with 83 of those households coming from Merrimack.

Total Participation

In 2008, Merrimack had a total estimated population of 26,297, which is approximately 12.4 percent of the total 212,908 population of the entire NRSWMD District region. Merrimack residents utilized the collection events at a lower rate than expected (6.8% of total participation) given the town's population share (12.4%).

	Apr	May	Jun	Aug	Oct	Nov	Total	Contribution*	Share**
2008 TOTAL HOUSEHOLD PARTICIPATION (Region)	148	124	154	283	265	242	1,216	n/a	n/a
2008 TOTAL HOUSEHOLD PARTICIPATION (Merrimack)	11	5	8	21	26	12	83	6.8%	12.4%

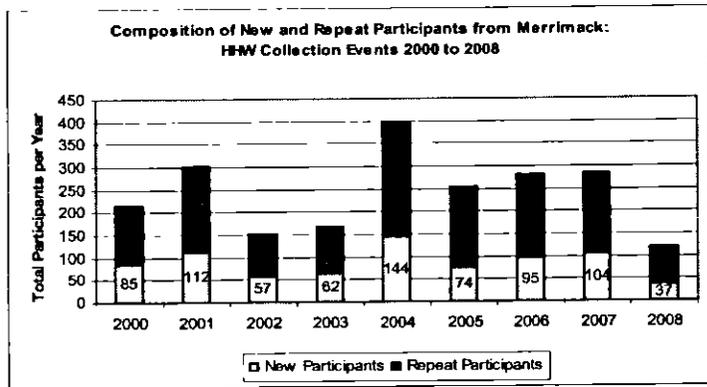
*Contribution = the percent of participation in 2008 collection events made up of Merrimack residents as compared to total regional participation.

**Share = the expected rate of participation based upon population of the Town as compared to that of the entire NRSWMD.

Towns that have a contribution greater than the share percentage are participating more than expected, based upon population. Towns that have a contribution less than the share percentage are participating less than expected, based upon population.

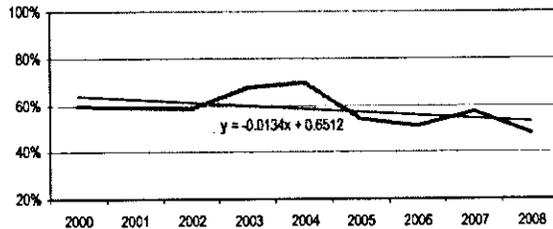
Historic Trend

Ideally, an HHW collection program would only be visited by first-time participants, who then become so well-educated about the alternatives to hazardous materials that they never again need to dispose of household hazardous wastes. Of course, this is an unrealistic goal, but communities with high rates of first-time participants compared to overall participants may be doing a better job at getting-out the information which can turn a familiar and frequent participant into a one-time-only user.

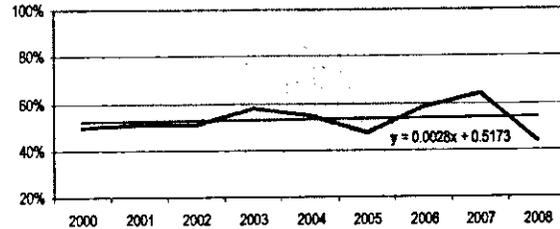


Merrimack averaged a 48% new participation rate for 2008. Overall first-time participation has declined over time in Merrimack, while remaining somewhat stable regionwide. The following charts illustrate how Merrimack citizens have participated over time. The equations and trendlines shown on the charts indicate the average participation trends over time.

% New Participants from Merrimack: HHW Collections from 2000 to 2008



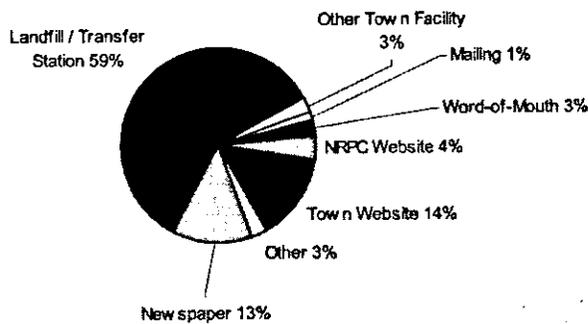
% New Participants for Total NRSWMD: HHW Collections from 2000 to 2008



Information Sources

By tracking where participants are getting their information for HHW collection events, we can better target our receptive audiences, as well as reach out to those who never learn of our events, perhaps through new or underutilized information sources. In 2008, Merrimack participants typically learned of HHW collection events through signs or personnel at the landfill/transfer station or the newspaper, as illustrated in the accompanying chart.

How Merrimack Residents Learned of the 2008 HHW Collection Events

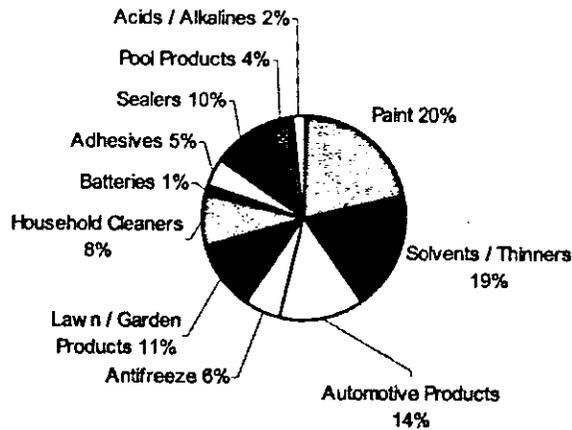


Landfill / Transfer Station	59%
Town Website	14%
Newspaper	13%
NRPC Website	4%
Other Town Facility	3%
Word-of-Mouth	3%
Other	3%
Mailing	1%

Materials Collected

While manifest forms do not provide sufficient detail for our materials disposal vendor to provide accurate information on where waste products are coming, the participant surveys do give an idea of the types of waste begin brought from Merrimack, potentially offering information on further

Frequency of self-reported materials brought from Merrimack residents at 2008 collection events

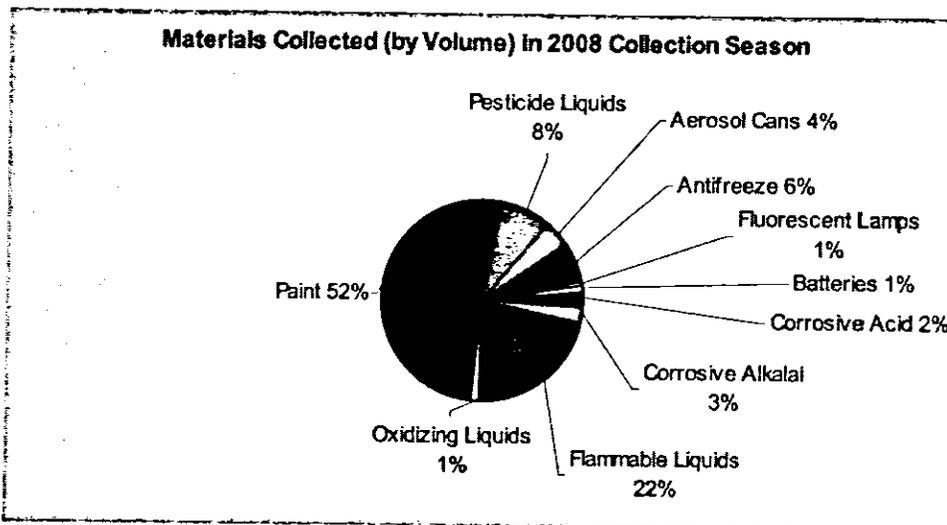


directed outreach and education efforts for the most prominent types of waste. Given Merrimack residents' high reliance on the transfer station and newspaper for HHW collection information, there is an easily directed opportunity for additional education efforts that may have a direct impact on the types of wastes that Merrimack residents bring to collections.

In total, 60,372 pounds of material was collected through

the 2008 Household Hazardous Waste Collection Program. As mentioned above, individual volumes are not recorded, and therefore it is impossible to know precisely how the total volume of waste contributed by an individual vehicle or coming from a particular town. We can only estimate algebraically using the proportion of Merrimack participants to total participation to derive a rough percent calculation of waste volume being contributed by Merrimack residents. In 2008, Merrimack residents comprised 6.8% of the total participation, which equates to approximately 4,105 pounds of waste removed from Merrimack's waste stream.

The composition of the total wastes manifested through the 2008 HHW Collection Season is shown below. Paint continues to make up the largest volume type of material collected, though it is down substantially from 2007, which was approximately 75 percent of the total volume of material collected.



Health Division 2008 Annual Report

Submitted by Walter Warren, Community Development Director

The Health Officer is responsible for the licensing and inspection of all food service establishments. Recall notices, provided by Food Safety Inspection Service (FSIS), may involve on-site inspections or faxed notices of products being recalled to appropriate food service locations. Inspections are also conducted on day care facilities and foster homes, prior to licensing by the State. Public bathing areas are inspected before licensing and additional inspections are performed as required. All new or replaced septic systems are also inspected to ensure compliance with approved plans, and use of proper methods and materials in construction.

Service requests – and other complaints received from the public – related to improper handling of trash, violations of minimum housing standards, sanitation in public buildings or actions which compromise the public health in any way, are addressed by the Health Officer.

Statistics (2008)

Food Service Licenses	128
Public Bathing Area Licenses	19
Day Care Centers and Private Homes	23
Foster Homes	17
Test Pits for Septic Systems	40
Bed Bottom for Septic Systems	47
Final Inspection for Septic Systems	22

Cecil Curran, Merrimack's Health Officer for the past seven-plus years, left the Town's employ in July of 2008, to pursue a similar professional opportunity with the City of Concord, New Hampshire. I'd like to thank Cecil for his years of service to the Town, and wish him luck in his future endeavors.

Heritage Commission 2008 Annual Report

Submitted by Florence Brown, Chairman

2008 was a busy year for the Merrimack Heritage Commission! The Commission achieved historic mitigation measures for the Chamberlain Dam removal project. Former Chairman, Ruth Roulx, donated time to continue the "Christmas in Merrimack" greeting cards project; with proceeds from the sales used for necessary safety repairs to the Chamberlain Bridge.

Historic Reed's Ferry and Souhegan Village (Town Center) brochures were distributed. High demand for the brochures required uploading them to the Towns Web site. The Heritage Commission is creating an award for adaptive reuse of historical business structures. The Commission monitored impacts to historical public infrastructure by requesting the preservation of artifacts found before or during demolition. The Commission is working to establish a exhibit case in Town Hall and/or adapt a conference room for display of historical projects. The Heritage Commission continued to provide feedback to State wide historical organizations.

The Heritage Commission noticed an increase in the demolition of historical structures and requested staff create a large historical properties map. The map was a compilation of over thirty years of historical data provided by dozens of volunteers. The maps integration into the Towns GIS system creates the simplest tool to implement a demolition review ordinance by visually depicting historic homes, sites and structures while applying the goals of the Towns Master Plan. The map will be the most advanced tool to fairly promote the Heritage Commissions demolition review ordinance. The Commission continued to lobby to create a neighborhood Heritage District at Reed's Ferry Village. Staff completed the first customized historical resources manual for use by new members.

Currently Heritage Commission members serve on the Watson Park, Freedom's Way Heritage Corridor, Horse Hill Nature Preserve sub-committee, and the Nashua Regional Planning Commissions ITRAC committee. The Commission is also a member of the Merrimack Chamber of Commerce.

Heritage Commission Members

Chairman Florence M. Brown, Vice Chairman Constance Kreider,
Peyton Hinkle, Anita Creager, Dave Nichols, Frank Clark, and Leatrice LeBaron
Tom Koenig, Planning Board Representative
Finlay Rothhaus, Town Council Representative
Staff Support: Scott McPhie, Community Resources Planner

Library Board of Trustees 2008 Annual Report

Submitted by Barbara Tucker, Chair

The Merrimack Public Library Board of Trustees would like to publicly thank Patricia Heinrich for her many years of service to the Library. During her years on the Board she served as its chair and as treasurer. Pat decided not to run for reelection in 2008 and we would like to send her a sincere thank you for all her efforts, dedication, and knowledge. Thank you, Pat! We would also like to thank John Buckley for his years of service to the Library Board where he served as treasurer. John continues to advocate for the library as treasurer of the Merrimack Public Library Development Fund. Thank you, John!

We welcomed two new members to the Board this year – Susan Gustafson and Patrick McGrath. Pat is serving as treasurer and Susan is one of the Board's representatives on the newly established Library Building Development and Marketing Committee. Still serving on the Board are Ann Burrows and Robert Kelley with Barbara Tucker as chair.

The Board of Trustees decided it was time to gather a broad-based citizens committee together to look at the space needs of the current library. The mission of the LBDMC is to reevaluate the current and future need for space at the library, submit a comprehensive and cost efficient solution as well as establishing and implementing a fundraising and marketing promotion plan. We understand the needs of the taxpayers, the users of the Library as well as our role in the community. The Merrimack Public Library is truly the heart of the community and we need to stand together and be proud of the town we live in and the services we offer.

We have many dedicated employees, seven of whom reached major milestones in 2008. Madeline Bennett, Kathy Starr, and Darcy LaBrosse have worked at the library for 20 years!!!! Other milestones include: Lee Gilmore, 15 years, Nancy Vigezzi, 10 years, Alex Wall and Pat Flynn, both 5 years. It is truly a pleasure knowing that there are people who enjoy coming to work and taking great care with our customers.

The Board of Trustees is looking forward to a prosperous and exciting 2009. Look for new adult and children programs – come and enjoy them! We have had Internet classes, cooking lessons, a look back into history, author visits, and many more. Come in and borrow the newest novel, pick up tax forms, or just read the newspaper. Visit us from home (www.merrimack.lib.nh.us) where you can search out databases such as Newsbank, Auto Repair, and Tumblebooks. We are here to serve the community. If you have any questions or suggestions please feel free to contact any one of us. We want the Merrimack Public Library to be a place where we can offer an experience that is educational, relaxing, and, of course, fun!

Merrimack Library Board of Trustees

Ann Burrows, Susan Gustafson, Robert Kelley, Patrick McGrath, Barbara Tucker

Merrimack Public Library Trustees Accounts
Fiscal Year 2007-2008

SPECIAL		FINES	
Balance as of July 1, 2007	\$9,666.73	Balance as of July 1, 2007	\$3,992.65
Receipts		Receipts	
Book Sale	6,330.25	Copies	1,659.60
Food for Fines	714.75	Copy Machine	488.12
Food for Fines, Pets	514.40	Fines	17,814.86
Gifts	2,278.00	Interest	6.67
Grants	0.00	Miscellaneous	0.00
Interest	10.83	Non-Resident	105.00
Library Festival	4,340.25	Out-of-State ILL	48.00
Miscellaneous	915.00	Transfer from Fidelity	5,000.00
Transfer from DCU	40,238.40	Transfer from DCU	28,595.07
Trust Fund	1,959.64		<u>\$53,717.32</u>
Watson Interest Deposit	1,031.53		
	<u>\$58,333.05</u>		
Disbursements		Disbursements	
Book Sale (Friends)	(1,352.25)	Equipment	(0.00)
Equipment (Gifts)	(0.00)	Maintenance, Building	(1,035.00)
Food for Fines	(714.75)	Materials	(20,207.19)
Food for Fines, Pets	(514.50)	Miscellaneous	(377.73)
Hospitality	(2,399.56)	Supplies	(334.31)
Library Festival	(1,450.66)	Transfer to DCU	(28,595.07)
Library Festival – MPL			<u>(\$50,549.30)</u>
Development Fund	(2,858.59)		
Materials (Gifts)	(1,636.81)		
Materials (Trust Fund)	(1,761.29)	Balance as of June 30, 2008	\$7,160.67
Memberships	(995.88)		
Merrimack PL Dev Fund	(25.00)		
Miscellaneous	(1,708.84)		
Programs	(2,189.96)		
Supplies (Gifts)	(0.00)		
Training	(150.00)		
Transfer to DCU	(40,238.40)		
Travel Reimbursement	(151.54)		
Watson Book Purchases	(1,031.53)		
	<u>(\$59,179.56)</u>		
Balance as of June 30, 2008	\$8,820.22		

Merrimack Public Library Trustees Accounts
Fiscal Year 2007-2008

Fidelity Special

Balance as of 7/01/2007 5,445.17
Investment (losses)/gains (404.09)
Balance as of 6/30/2008 \$5,041.08

Fidelity (Building)

Balance as of 7/01/2007 2,735.93
Investment (losses)/gains 114.29
Balance as of 6/30/2008 \$2,850.22

Fidelity (Watson)

Balance as of 7/01/2007 2,544.02
Investment (losses)/gains (397.83)
Balance as of 6/30/2008 \$2,146.19

Fidelity Fines

Balance as of 7/01/2007 102,282.32
Withdrawal from Account (5,000.00)
Investment (losses)/gains (10,849.77)
Balance as of 6/30/2008 \$86,432.55

Digital Credit Union Share Account

Balance as of 7/01/2007 5.20
Deposit 0.00
Investment (losses)/gains 0.00
Balance as of 6/30/2008 \$5.20

DCU (Certificate 13) (Fines)

Balance as of 7/01/2007 27,622.20
Investment (losses)/gains 375.50
Withdrawal (Closed 11/15/07) (27,997.70)
Balance as of 6/30/2008 \$0.00

DCU (Certificate 14) (Watson)

Balance as of 7/01/2007 30,471.06
Investment (losses)/gains 414.23
Withdrawal (Closed 11/15/07) (30,885.29)
Balance as of 6/30/2008 \$0.00

DCU (Certificate 15) (Building)

Balance as of 7/01/2007 8,398.34
Investment (losses)/gains 114.17
Withdrawal (Closed 11/15/07) (8,512.51)
Balance as of 6/30/2007 \$0.00

DCU (Certificate 16) (Fines)

Balance as of 7/01/2007 0.00
Deposit (November 15, 2008) 27,997.70
Investment (losses)/gains 597.37
Withdrawal (Closed 5/29/08) (28,595.07)
Balance as of 6/30/2008 \$0.00

DCU (Certificate 17) (Watson)

Balance as of 7/01/2007 0.00
Deposit (November 15, 2008) 30,885.29
Investment (losses)/gains 658.98
Withdrawal (Closed 5/29/08) (31,544.27)
Balance as of 6/30/2008 \$0.00

DCU (Certificate 18) (Building)

Balance as of 7/01/2007 0.00
Deposit (November 15, 2008) 8,512.51
Investment (losses)/gains 181.62
Withdrawal (Closed 5/29/08) (8,694.13)
Balance as of 6/30/2008 \$0.00

DCU (Certificate 1) (Fines)

Balance as of 7/01/2007 0.00
Deposit (May 29, 2008) 28,595.07
Investment (losses)/gains 77.66
Balance as of 6/30/2008 \$28,672.73

DCU (Certificate 2) (Watson)

Balance as of 7/01/2007 0.00
Deposit (May 29, 2008) 31,544.27
Investment (losses)/gains 85.67
Balance as of 6/30/2008 \$31,629.94

DCU (Certificate 3) (Building)

Balance as of 7/01/2007 0.00
Deposit (May 29, 2008) 8,694.13
Investment (losses)/gains 23.61
Balance as of 6/30/2008 \$8,717.74

Merrimack Public Library 2008 Annual Report

Submitted by Janet D. Angus, Library Director

The Merrimack Public Library has arrived at the end of another year and we want to thank everyone for their support and use of the library. Week after week patrons come to the library to borrow books, DVDs, CDs, museum passes, and other materials. They also come to the library to attend programs for adults, teens, and children. The staff welcomes every opportunity to serve the public and, if you haven't been to the library lately, we hope you will plan a visit in 2009.

With our new automation vendor, we can now offer email alerts that materials are coming overdue so that they can be renewed before they accrue fines. It will also let the patron know that they have a reserved book waiting for them at the library. It also sends out email overdue notices which save the library postage. Another thing that happened this year is that the consortium we belong to has opened up our borrowing and lending. So it is now easier than ever to borrow the book that you've always wanted to read.

Merrimack Friends & Families donated \$1,575.00 to the library. Part of the proceeds from this generous donation was deposited with the Merrimack Public Library Development Fund, to be used for a future purchase in the new library. They will sponsor a family music program in May.

The library has made it easier to sign up for adult programs by offering an email listing which safely alerts patrons to upcoming events. There are over 300 names on this list currently. The Trustees have also started an email list of library supporters. People on this list will receive emails about what's happening in the library and it will alert them to needs the library may have.

Our web page can be found at www.merrimack.lib.nh.us where you can use our databases, join an Online Book Club, find out about Today in Literature, and read the Reference Department's Blog. There is information about current and upcoming programs, an online meeting room calendar, and library history. There are links to Town and School websites, Chamber of Commerce, and Community Contacts, our publication of local non-profit groups.

In November and December we provided a box for non-perishable food donations for local food pantries. We waive fines in February when we accept food and money for local food pantries and for two weeks in June we do the same for the Humane Society for Greater Nashua.

In October we held our fourth **One Book, One Town** event featuring *Little House on the Prairie* by Laura Ingalls Wilder. The highlight of this year's events was a visit from Betty Jean Steinshouer who portrayed the author. We also had square dancing and a musical performance by the duo Too Human.

Space here is running out, just like in the library, but I want to thank a few of our special friends: Friends of the Library for their ongoing support and donations to our programs, Merrimack Flower Shop and Greenhouse for their monthly flower arrangement for our circulation desk, Papergraphics for printing our bi-monthly newsletter, and Merrimack Friends & Families for their wonderful donation.

Merrimack Public Library Statistical Report 2007-2008

Circulation	
Adult Fiction	38,751
Adult Non-Fiction	30,655
Large Print	6,484
Young Adult	13,717
Books to Go	3,297
Paperback	5,253
Children's Fiction	18,830
Children's Non-Fiction	18,077
Children's Audiovisual	2,610
Children's CD ROMs	515
Children's Periodicals	600
Easy Books	38,496
Periodicals	7,980
Sound Recordings	12,349
Video Recordings	8,537
DVD	29,669
Compact Discs	9,009
CD ROMs	159
Museum Passes	706
Inter-Library Loan	2,556
Online renewals	5,085
Other	109
Total	253,444
Telecommunication Access	
Database Usage	29,731
Website Usage	181,173
Network Users in Library	20,123
Total Library Card Holders	13,752

2007-2008 Collection Report *Number of Items per Collection as of June 30, 2008*

Books	
Adult Fiction	23,351
Adult Non-Fiction	26,766
Young Adult Books	4,587
Children's Fiction	5,784
Children's Non-Fiction	12,427
Easy Books	8,668
Videocassettes	1,421
DVDs	1,371
Books on Cassette	954
Books on CD	787
Music CDs	2,085
CD ROMs	78
Children's Sound Recordings	593
Children's CD ROMs	115
Children's Video Recordings	397
Children's Toys	28
Total Collection	89,412
Magazine Subscriptions	188
Newspaper Subscriptions	9
Museum Passes	15
Programs and Meetings	
Children's Programs	207
Young Adult's Programs	37
Adult Programs	66
Library Meetings	51
Community Groups	65
Outreach Programs	7

Merrimack Public Library Staff

Administration

Library Director: Janet Angus
Assistant Director: Diane Arrato Gavrish
Administrative Assistant: Joanne Marston
Newsletter Editor: Jan Segedy

Circulation

Library Aide II: Jane Loughlin
Library Aide I: Natasha Bairamova, Madeline Bennett, Gail Dahl, Benjamin Hastie,
Sheila Lippman, Sandra Meehan, Patricia Radwan, Robin Spencer
Library Aide/Substitute: Michele Houle, Alexandra Wall
Library Page: Amy Flynn, Marguerite Kidder, Michael Leonard, Lisa Mandela, Susan
Primeau, Jeffrey Starr, Sally Ann Trepanier
Library Page/Substitute: Linda Thompsen

Reference and Adult Services

Head of Reference: Ellen Knowlton
Reference/YA Librarian I: Alex Estabrook
Librarian I: Jan Conover, Deb Covell
Library Assistant II: Lee Gilmore

Technical Services

Head of Technical Services: Nancy Vigezzi
Library Assistant II: Darcy LaBrosse
Library Aide I: Kathy Starr, Jennifer Stover

Children's Services

Head of Children's Services: Maureen Graham, Jennifer Hartshorn
Library Aide II: Suzanne Wall
Library Aide I: Victoria Bullard, Patricia Flynn
Page/Aide: Patricia Glavin

Maintenance

Custodian: Daniel Hastie
Custodial Aide: Marguerite Kidder

Miscellaneous Committees

Agricultural Commission

Chairman Ken Coleman, Garth Adams, Bess Arden-Parks, Eber Currier, Arthur Pete Gagnon, Fern Jones, John Lastowka, Larry Lenderman, Allen Lindahl, Robert McCabe, and Ronald Therrien

Athletic Field Needs Committee

MYA Representatives Terry Benhardt, Gary Keay, and James Taylor; MVD Representatives Jim O'Neil and Tom Nutting; Town of Merrimack Representatives Town Council Vice Chair Tim Tenhave, Town Councilor Michael R. Malzone, Town Manager Keith Hickey, and Parks and Recreation Director Sherry Kalish; and Merrimack School District Representative Emily Coburn

Ethics Committee

Chairman Richard Barry, Vice Chairman Anthony Pellegrino, Robert Kelley, Fran L'Heureux, and Andrew Silvia

Highway Safety Committee

Chairman – Police Chief Michael R. Milligan, Vice Chairman – Deputy Chief Mark Doyle, Town Councilor Finlay Rothhaus, Fire Chief Michael Currier, Deputy DPW Director Dave Lent, Building Inspector Joseph Comer, Paul Konieczka, Fran L'Heureux, Robert L'Heureux, Norman Peppin, and Glenn Wallace

Nashua Regional Planning Commission (Appointed Merrimack Commissioners)

Town Council Vice Chair Tim Tenhave, James Elliott, Karin Elmer, and Donald Wunderlich

Trustees of the Trust Funds

John Balcom, Chris Christensen, and John Lyons

Nashua Regional Planning Commission

2008 Annual Report

Report of Activities for the Town of Merrimack

Land Use and Environment

- **Merrimack Town Center Project** – NRPC through its innovative iTRaC program began working with the town of Merrimack to move the town center plan into implementation. In the project, NRPC will help a committee of volunteers and staff from the town identify actions needed to implement the plan and will prepare products that the town can use to carry out the implementation process. NRPC staff is developing data and mapping for the project and town officials are organizing the committee that will work on the project. This project will extend into 2009.
- **Lower Merrimack River Corridor Management Plan** – During 2008 NRPC completed a full update of the Lower Merrimack River Corridor Management Plan. This plan analyzes the lands surrounding the Merrimack River in Hudson, Litchfield, Merrimack, and Nashua and provides recommendations for policies, programs and projects that will protect water quality and the river habitat as well as improve public enjoyment of the river. This project was completed by NRPC free of charge to the town using grant funds from the NH Department of Environmental Services.
- **Merrimack River Trails Inventory** – During 2008, NRPC completed the Merrimack River Trails Inventory in Hudson, Litchfield, Merrimack, and Nashua. This study identifies the existing trails that allow access to the river and identifies issues with the use of the trails. The study also identified several significant challenges that exist to opening access to the river to the public and will help town and state officials as they consider policies related to river access.
- **NRPC Energy Program** – This year, NRPC began a multi-year project to provide support to local energy committees. The NRPC will assist these committees in conducting an inventory of the energy use of town facilities and buildings. The NRPC will then assist the town in identifying steps that can save energy at each facility and develop a road map of the steps the energy committee should be taking to achieve energy and cost savings at town facilities and buildings. This project will extend through 2009.
- **Water Quality** – During 2008 a pilot project was carried out in Pelham by NRPC on educating businesses owners and operators on best management practices for protecting groundwater quality in sensitive areas. Water testing data shows that similar water quality issues exist in Merrimack and a workshop on the program was provided to the members of the Merrimack Planning Board and Conservation Commission.
- **Legislative Services** – On an annual basis, NRPC is actively engaged with members of the Legislature on issues that concern member communities. During the 2008 session NRPC was actively engaged legislative issues related to land use law, workforce housing, transportation funding, and commuter rail.
- **Workforce Housing** – During 2008 NRPC updated the Regional Housing Needs Assessment. This document is a planning tool for the Merrimack Planning Board that identifies the amount of housing that will be needed in the community by 2015. The town Planning Board can use the Regional Housing Needs Assessment to determine if it is planning for an adequate supply of housing for all income groups in the community.

NRPC also provided tools that the town can use in updating its housing policies including assessment tools and model ordinances.

- ***Innovative Land Use Planning Guidelines*** – NRPC working with the other NH regional planning commissions and NH Department of Environmental Services completed development the Innovative Land Use Planning Guidelines. This document provides background research, case studies and model ordinances for the application of innovative land use techniques in New Hampshire communities.
- ***Majestic Motors Phase I and II Brownfields Assessment*** – In 2008, NRPC completed the Phase I and II brownfields assessments for the Majestic Motors property in Merrimack. These studies identified specific issues related to contamination on the site and approaches to site cleanup. Though the assessments the property was targeted for additional funding from the State of New Hampshire which will help further categorize the contamination issues on the property.
- ***Brownfields*** – NRPC continued its regional brownfield assessment process. This process is identifying brownfields throughout the region that qualify for federal and state funding programs. NRPC staff worked with local officials to identify qualifying brownfields in each of the member communities. Staff then directed NRPC's consultant in preparing Phase I and Phase II brownfields assessments for each of the sites. NRPC staff also worked with town staff members and affected property owners to provide education on the brownfield process and on potential funding sources for cleanup activities. This year, NRPC completed an assessment of petroleum related brownfields and began assessing brownfields related to all other pollutants.
- ***Regional Stormwater Coalition*** – The Regional Stormwater Coalition has been working together under NRPC's leadership to help communities required to meet NPDES Phase II stormwater mandates by sharing information and resources. This year, the stormwater coalition focused its efforts on developing educational curriculum that can be used in the schools to train elementary and secondary school children.
- ***Resources and Training*** – Through the innovative iTRaC (Integrating Transportation and Community Planning) program the NRPC provided a wide array of resources to town volunteers and staff. Resource cards and information sheets were developed on road standards, wildlife habitat, steep slopes, inclusionary zoning, landscaping and streetscaping, and scenic roads and byways. Training workshops were conducted on habitat protection planning, an update on NH legal issues for land use and the environment, on shoreland protection, on Planning Board basics, and on integrating landscaping and streetscaping.
- ***iTRaC E-News*** – NRPC also launched the iTRaC E-News which provides bi-monthly updates on projects, training and resources available through the NRPC iTRaC program.
- ***Household Hazardous Waste Program*** – The Household Hazardous Waste (HHW) Program provides residents of the region with the opportunity to dispose of common household chemicals in an appropriate fashion so that pollution of the region's watersheds and groundwater can be avoided. An electronics recycler also participates in these events enabling attendees to dispose of high tech items such as old computers, phones, TV's and other appliances that include hazardous materials. Five HHW events were held this year that were attended by 83 Merrimack households.

Transportation

NRPC as the designated Metropolitan Planning Organization (MPO) for the region is responsible for developing and maintaining the region's transportation planning program. This includes soliciting, prioritizing and making recommendations on regional and local transportation projects that are funded through Federal or State sources. NRPC is responsible for developing the region's portion of the State's Transportation Improvement Program (STIP), maintaining the regional traffic model, and performing required air quality analyses. In addition, NRPC MPO funds are used to provide municipal technical assistance on transportation issues.

- ***Buildout Traffic Study*** – This year NRPC, consultant FST and the town of Merrimack began the Merrimack Buildout Traffic Study. In this project, NRPC and town staff have reviewed the potential buildout of remaining developable properties in the town. Using NRPC's travel demand model, the impact of the traffic on the town's circulation system will be analyzed. The project consultant, FST, will then use the data to identify road and intersection improvements that will be necessary. This study will allow town staff and the Planning Board to anticipate improvements that will be necessary from potential future developments.
- ***Tinker Road Speed Analysis*** – Based on a request from the town Public Works Department, NRPC conducted a one week speed study on Tinker Road. This study identified vehicle speeds for seven consecutive days for each hour of the day. The data provides town officials with specific information on how the speed of traffic compares with posted speeds and the number of vehicles that exceed the speed limit by time of day and day of the week.
- ***Traffic Data Collection*** – Conducted 49 traffic counts in Merrimack in the past year. These traffic counts are available for use by the Town and NRPC can conduct special counts upon request. The count data is available to anyone through the NRPC website and more detailed data from each count is available upon request.
- ***Lowell-Nashua Commuter Rail*** – During the course of 2008 NRPC continued to push forward the Lowell-Nashua Commuter Rail project. Activities this year included the formation of the New Hampshire Rail Transit Authority, the operating entity for the rail project, as well as passage of a limitation on liability as well as the preparation of conceptual development and operating costs. The liability limitation will be a critical factor in controlling operating cost for the rail project.
- ***Human Service Transit Coordination*** – For several years the Department of Transportation and Department of Health and Human Services have been developing a process for coordinating transit services funded by the two agencies to reduce costs and increase service. The NRPC has been the leader in the state in this process and was recognized as the first regional coordinating group in October 2008. In the coming year it is anticipated that this project will lead to increased transit service throughout the NRPC region and help meet the transportation needs of many seniors and disabled adults without transportation options.
- ***Road Inventory*** – During 2008, NRPC staff prepared the updated the data in the town Road Inventory. This data set allows officials from the Town and NH DOT to have the most up to date information on Merrimack's roads and will be used for planning road improvements in the community.
- ***Transportation Emergency Preparedness Plan*** – During fall 2008 NRPC began a project to identify the impacts of emergencies on the region's transportation system and identify methods to prepare for and mitigate the impact of those emergencies. Members of the town staff including police, fire and planning are participating in this effort.

- ***Environmental Planning for Transportation Projects*** – Also during the fall of 2008, NRPC began a project that will assess the environmental impacts of all transportation projects that are planned for the Souhegan Valley watershed and identify approaches to coordinating the mitigation process to achieve the greatest environmental benefit. Members of the town conservation commission and non-profit groups located in the community are actively participating in the development of this project.
- ***Regional Traffic Model*** – NRPC is updating the regional traffic model to provide morning and afternoon peak hour traffic forecasts. This will allow NRPC to provide more specific information to the town when assessing the impact of traffic from new development. This capability is available for town use whenever there is interest, without cost, and the town staff has utilized NRPC traffic expertise on several occasions during 2008 to help study critical intersections and development issues.
- ***Long Range Transportation Plan*** – During 2008, NRPC completely updated the region's Long Range Transportation Plan, Transportation Improvement Program and Air Quality Conformity Analysis. These documents identify transportation priorities for the region and each of the municipalities and are required to receive funding for transportation improvement projects.

Geographic Information Systems (GIS)

The GIS staff at NRPC continues to maintain a diverse collection of spatial databases including local roads, real property parcels, zoning, land use, and environmental conditions. This data is applied extensively to provide mapping and analysis for local and/or regional projects.

- Updated NRPC Standard Map Library for Merrimack. These four standard maps show the Town's Roads and Town Facilities, Environmental and Conservation Areas, Existing Land Use and an Aerial Image of the Town. Two sets of these maps have been provided to the Town.
- This year NRPC worked with the town assessor and the Registry of Deed database to update the town digital parcel map to include all changes to property data. This item is a critical component of many projects conducted in the town and is always available to the town from NRPC free of charge.
- Provided town volunteers with all the existing GIS data on CD for use on Town projects. This data has been developed and maintained by NRPC and would have cost many thousands of dollars for the Town to develop on its own.
- Completed regular maintenance tasks and performed updates to the Merrimack GIS data which is maintained by NRPC, including digitizing new roads, parcels, protected lands, zoning changes, trails, social service or child care providers, land use and other baseline data.
- Mapped and analyzed trends relative to real estate transactions for the year to maintain a tool for monitoring sales trends.
- Addressed numerous mapping requests from the Town officials and the public.
- Continued to update and expand the regional annotation layers for improved clarity, accuracy and detail in mapping tasks.



Parks & Recreation Committee 2008 Annual Report

Submitted by Janet Cormier, Chairman

The Committee's Function

Merrimack Parks and Recreation Committee town approved by-laws promotes membership from a multitude of diverse Merrimack volunteer organizations involved in the promoting the well-being, socialization and recreation for people of all ages and abilities. The Committee serves as an advisory board to the Town Manager and the Town Council. It recommends the utilization of all town recreation property and either formulates or causes to be formulated a town recreation master plan.

In conjunction with Parks and Recreation Department staff, Committee members partner with civic and religious organizations so that such activities as the Haunted Halloween Walk in October, the Holiday Parade in December, the Winter Carnival in February, and the Easter Egg Hunt in the Spring become realities.

During 2008, in addition to their annual responsibilities, Committee members, in conjunction with a multitude of town volunteers and town staff members were involved in the updating of the Master Plan for Wasserman Park, the re-dedication of Veterans Park, and evaluation of equipment at Kids Kove Playground in preparation of its eventual replacement.

The Committee currently is authorized to have twelve regular members with two alternates. In addition to seven Members at Large and two alternates, who are appointed by the Town Council, there are voting representatives from the following organizations: the Merrimack School Board, the Town Council, the Merrimack Youth Association (MYA), the Adult Community Center, and a representative from Merrimack High School student body. Members at large serve for three years. Alternates serve for one year terms, and organization representatives are appointed yearly by their respective organizations and appointed by the Town Council. Any citizen of Merrimack interested in any aspect of recreation within the town is welcome to attend and express their ideas, concerns, and opinions.

Parks & Recreation Committee Members

Chairman Janet Cormier, Member-At-Large; Vice Chairman Chris Christensen, Member-At-Large; Lorraine Lessage, Adult Community Center Representative; Mike Malzone, Town Council Representative; Emily Coburn, School Board Representative; Laura Jaynes, Member-At-Large; Nathan Fisher, Member-At-Large

Parks & Recreation Department

2008 Annual Report

Submitted by Sherry Kalish, Director

The highlight of 2008 may have been the rededication ceremony at Veterans Memorial Park on November 11th. After receiving a much needed face-lift, including newly installed playground equipment at the Warriner Playground, residents were reintroduced to this very popular park.

Department Events in 2008 included:

- The 16th Annual Winter Carnival on Saturday, February 23.
- A Motor Coach trip to the Boston Bayside Expo for the Spring Flower Show in March.
- A December trip to the Yankee Candle Factory and Bright Nights in Springfield, MA.
- The Annual Easter Egg Hunt on Saturday, March 15th at Wasserman Park cosponsored with Merrimack Friends and Family.
- The Merrimack Skateboard Park, located on O'Gara Drive, was maintained and staffed for its eighth season from April through October.
- Wasserman Park facilities were available for rent throughout the year for a variety of functions. Girl Scouts, Boy Scouts and area schools, visited the park throughout the year.
- Lifeguards were on duty at Naticook Lake for public swimming from June through August. The water quality was tested weekly during the swimming season.
- Naticook Day Camp held four two-week sessions from June 23 through August 15, successfully completing the American Camping Association Accreditation review.
- Summer programs included: Red Cross Life-guarding and Swimming Lessons, O'Leary Basketball Camp, Tennis, Soccer Camp, Intro to Golf and Intro to Skate Boarding.
- Summer Concerts returned to the Abbie Griffin Park Bandstand for the eighth year. Youth Concerts were held in June followed by more traditional concerts in July and August.
- The 16th Annual Halloween Hayride officially became the Haunted Walk on October 25th. Confirmation students from Our Lady of Mercy volunteered to staff the Haunted House.
- The Candlelight Walk & Tree Lighting Ceremony was held November 29th at Abbie Griffin Park. Girl Scouts sponsored refreshments and Boy Scouts sponsored a food drive.
- The 17th Annual Holiday Parade with the theme "Home for the Holiday's" was cosponsored with the Merrimack Chamber of Commerce on December 7th.
- During December, the 14th Annual Santa Calling Program delighted children pre-school through 2nd grade. Special thanks to Santa's helpers from the Knights of Columbus.

Special thanks for their outstanding community and department support goes to:

- Ruth Liberty, Fran L'Heureux , and Laurie Ludvigsen
- Girl Scouts, Boy Scouts, and the Merrimack High School Class of 2008

I would like to thank the Merrimack Town Council, Town Manager Keith Hickey, and the residents of Merrimack for your continued support.

Parks & Recreation Department Staff

Director Sherry Kalish, Maintenance Supervisor Robert Sullivan,
Maintenance Assistant Jason Bellemore, Secretary Patrick Davis

Planning Board 2008 Annual Report

Submitted by Nelson R. Disco, Chairman

The Merrimack Planning Board held thirty-five regular meetings during 2008 many of which were solely dedicated to the review of the Conditional Use Permit and the site plans for the Chelsea Premium Outlet Mall. The Board also reviewed and approved three residential development plans, which created a total of eleven conventional residential building lots, compared to thirty lots in 2007, twenty-five lots in 2006 and twenty-four lots in 2004. The Board also approved thirty-six units of elderly housing on Railroad Avenue, adjacent to the Souhegan and Merrimack Rivers. At year-end, one six-lot subdivision on Greens Pond Road has been accepted for review.

In September the Planning Board approved a site plan for the Chelsea Outlet Village Shops shopping center on Industrial Drive at Exit 10 off the F.E. Everett Turnpike. This shopping center will be developed in accordance with the revision to the Merrimack Zoning Ordinance, approved by the voters in 2005 and will contain 608,916 gross square feet of retail space for outlet village shops. The approval was granted with 19 conditions and at year-end, the developer is working to fulfill these conditions.

The Planning Board also approved four commercial site plans during the year. These included a revised plan for the former Madden's Restaurant site, expansion of the Sawyer's Landing commercial building on Route 3, a plan to convert the former Newick's restaurant to a facility for the Southern New Hampshire Medical Center, and conversion of the former Abbott's Market to a Swan Chocolate Shop.

Commercial sites under review by the Board at year end are; a Plan by Tea Party Properties to convert a Roller Rink into industrial space, a site plan for a revised Burger King restaurant and revisions to the Exit 11 Car Wash.

Approvals were granted for one home occupation and the Board granted about thirteen waivers of full site plan review for minor changes to previously approved site plans.

Members of the Planning Board worked with the Nashua Regional Planning Commission (NRPC) and the Souhegan River Local Advisory Commission on issues related to regional planning and watershed management and members attended several planning workshops and law lectures during the year.

The Merrimack Town Council, in accordance with the Town Charter, adopted a Planning Board proposed change to the Zoning Ordinance in 2008 to bring the Merrimack Zoning Ordinance into conformance with the State Shoreland Protection District Regulations.

The Town's Subdivision Regulations were amended in July to clarify the language certifying protection from the effects of drainage runoff to downstream properties and industrial plan submission requirements. At year-end, a change is being developed to regulate the use of LED lighting systems. Changes to incorporate EPA Phase II drainage requirements into the Subdivision Regulations have still not been made due to funding shortages in the Community Development Department.

In April, Nelson Disco was re-elected Chairman and Arthur (Pete) Gagnon was re-elected Secretary to the Board. Mr. Thomas Mahon was appointed as the Town Council's Representative to the Planning Board, until completion of the Chelsea Plan review (September). Mr. Finlay Rothhaus was then appointed to the Board, replacing Mr. Mahon.

Alternate Members Mr. Matthew Sheppard resigned from the Board in April and Richard Jones resigned in July. Mr. Robert Best and Ms. Lynn Christensen were appointed in August to fill these positions. At the year-end, the Board consists of seven full members and three alternates (see list below).

Walter Warren, Community Development Director, Nancy Larson, Planning and Zoning Administrator, Stephen Lauren, Planning and Zoning Assistant, Zina Jordan, Recording Secretary, the clerical staff of the Community Development Department, engineering consultants, and the staff of the Merrimack Building and Health Division provided invaluable support to the Planning Board. The Department of Public Works, the Fire Department and the Nashua Regional Planning Commission also provide technical assistance to the Board. The team of Taintor & Associates provided special assistance with the review of the Conditional Use Permit and site plan for Chelsea Properties. Legal support was provided by Matt Upton, esq., of the firm of Upton and Hatfield.

Planning Board Members

Chairman Nelson Disco, Secretary Arthur (Pete) Gagnon, John Segedy,
Stanely Bonislawski, Alastair Millns, Tom Koenig,
Town Council Representative Finlay Rothhaus, Alternate William Boyd III,
Alternate Robert Best, Alternate Lynn Christensen

Police Department 2008 Annual Report

Submitted by Michael R. Milligan, Chief of Police

To the Honorable Town Council, Town Manager and the citizens of Merrimack, I hereby submit my report for the Merrimack Police Department for the 2008 calendar year.

This report will identify the dedicated men and women who serve the Merrimack community. Some of our activities will also be listed here with more detailed accounts available online or by simply requesting the data.

As I submit this report, I am reminded that in order to accomplish our mission to be a community based law enforcement agency we work in partnership with all segments of our community. It is the goal of the Merrimack Police Department to anticipate and prevent problems, to seek innovative solutions, and respond to all matters with fairness, sensitivity and compassion. We further pledge to never stop working for the people we serve and to always be open to new ideas and methods by which we may improve our delivery of service.

During this year your police department handled a record number of calls for service. A call for service can be any contact with the public that generates a report. We handled 32,675 (a 15% increase) and we also tallied the largest number of arrests and prepared warrants in our history at 937 (a 5.5% increase). In April you voted to add two new positions to the department and we greatly appreciate the communities support.

Our annual open house will be May 16th from 10:00 to 2: 00 pm. at the Police Department. All are welcome. If you wish to learn more about our statistics, our 35 community service programs, or sign up for our e-mail update list, please visit the town web site at www.merrimacknh.gov and click on the link to the Police Department.

On behalf of all the men and women of the department, we appreciate the continued support of Town Council, Town Manager, the other town departments and most of all the citizens of Merrimack.

Merrimack Police Department Personnel

Michael R. Milligan, Chief of Police

Patrol Division

Deputy Chief Mark E. Doyle - Patrol Commander

Captain Michael Dudash - Assistant Patrol Commander

Lt. Paul Poirier - Shift Supervisor

Lt. Daniel Edmonds - Shift Supervisor

Lt. Dean Killkelley - Shift Supervisor

Sgt. Matt Tarleton - Shift Supervisor

Sgt. Brian Levesque - Shift Supervisor

Sgt. Joseph Goodridge - Shift Supervisor

Sgt. Dennis Foley - Shift Supervisor

Ofc. John Dudash

Ofc. Robert Kelleher

Ofc. Christopher Dowling

Ofc. Kenneth Macleod

Ofc. Daniel Lindbom

Ofc. James Sullivan

Ofc. Gregory Walters

Ofc. Sean Cassell

Ofc. Michael Marcotte

Ofc. William Vandersyde

Ofc. Christopher Spillane

Ofc. Sean McGuire

Ofc. William Gudzinowicz

Ofc. Daniel Jacques

Ofc. Benjamin Williams

Ofc. Phillip Landsteiner

Ofc. Paul Wells

Ofc. Stephen Wallin

Ofc. Richard McKenzie

Animal Control Unit

Animal Control Officer Elizabeth Geiger

Special Police Officers

S/O William McGowan

S/O David Mercer

S/O John Demyanovich

S/O John Pelletier

S/O Richard Bergeron

S/O Timothy St. Cyr

S/O Joseph Medeiros

S/O Michael Poisson

S/O Steven Krasinski

S/O Michael Lambert

School Crossing Guards

Roy Ingerson

Ken Stimson, Sr.

Arthur Ducharme

Merrimack Police Department Personnel

~ continued ~

Criminal Investigation Unit

Det./Lt. Paul Trepaney - Unit Commander

Det. Scott Park

Ofc. Michael Murray - School Resource Officer

Det. Kenneth Stimson

Juv./Det. Theodore Dillon

Det. Edward Pane

Det. Eric Marquis

Administrative Services Division

Captain Peter Albert - Unit Commander

Lt. Denise Roy - Prosecutor

Officer Thomas Prentice - Community Service Officer

Jennifer Lavigne - Office Manager

Judy York - Legal Secretary

Holly Estey - Secretary to the Detective Unit

Karen Costello - Records Clerk

Communications

John Spence - Communications Supervisor

Michele Dudash - Dispatcher

Erika Dewyze - Dispatcher

James Connelly - Dispatcher

Timothy St. Cyr - Dispatcher

Shannan Vital - Dispatcher

Amanda Douzanis - Dispatcher

Michael Piccolo - Dispatcher

Karen Stys - Part Time Dispatcher

Kevin O'Brien - Part Time Dispatcher

Paul Kelly - Part Time Dispatcher

Lisa Hunter - Part Time Dispatcher

Public Works Department 2008 Annual Report

Submitted by Richard S. Seymour, Jr., Director

The Department of Public works (DPW) consists of 7 Divisions, Administration/Engineering, Building and Grounds, Equipment Maintenance, Highway, Park Maintenance, Solid Waste, and Wastewater. There are currently 63 employees in the Department. The year 2008 was challenging for the Division with difficult drainage issues, power outages, and excessive snow storms. The DPW staff worked diligently in dealing with all of these issues.

Administration/Engineering Division Accomplishments

- Administered the construction contract for the Bedford Road Bridge over Baboosic Brook.
- Administered engineering contracts for the Turkey Hill Road Bridge over the Souhegan River, Bedford Road Bridge, Reeds Ferry Sewer / Storm Drain Project and the survey contract for future storm drainage improvements.
- Provided technical assistance to the Merrimack Planning Board.
- Provided technical advice to the Merrimack Highway Safety Committee.
- Coordinated field assignments for and developed the Town's annual EPA Phase II Stormwater report.
- Managed the continued development of the Town-wide storm drain inventory.
- Managed the development of the Town's Geographic Information System (GIS).

Buildings and Grounds Division Accomplishments

- Maintained bandstand and grounds at Abbie Griffin Park. Supported concerts and functions at Abbie Griffin Park including the Business Expo, Candlelight Walk and the Christmas Tree Lighting Ceremony.
- Maintained buildings and grounds at Town complex and Police Department.
- Provided maintenance to John O'Leary Adult Center.
- Plowed and sanded parking lots of the municipal complex, Congregational Church, Town Library, MYA, Police Department and John O'Leary Adult Center.
- Built new fence around Town Hall generator.
- Installed new steps, stair treads and risers to stairs in Town Hall west wing.
- Installed new carpeting to west wing administrative offices of the Police Department.
- Installed new ceramic tile floor to east wing of the Police Department.
- Moved general government offices from east to west wing of Town Hall.
- Added additional plantings to flower beds around Town Hall.

Equipment Maintenance Division Accomplishments

- Maintained and repaired a fleet of approximately 235 units belonging to Police, Fire, Public Works and Town Hall. This also includes additional equipment associated with vehicles such as generating plants on Fire equipment, emergency lighting and warning systems and plows and spreaders on Public Works equipment. Emphasis is placed on preventative maintenance allowing for greater vehicle reliability, limiting costly repairs and increased vehicle life.
- Completed state inspections with every oil change to ensure response readiness. Performed 90 full year and 40 half year State inspections.
- Assisted in the recycling of Police vehicles (after 110,000 to 120,000 miles) and reassignment to function as transportation vehicles for various Town departments, the Fire Inspector, Building Inspector and Park and Recreation Supervisor.

- Completed the set-up of the new rescue truck for the Fire Department.
- Completed 5,576 repair orders on Town vehicles.

Highway Division Accomplishments

- Maintained over 165 miles of local roadways and fourteen bridges.
- Provided Town wide snow removal and ice control. 2008 began with one of the highest recorded snowfall totals in history.
- Provided pavement repairs, drainage improvements. 2008 was the wettest year on record (records have been kept since 1870) with 57.39 inches of precipitation. The previous record was set in 2005, with the third highest total occurring in 2006. A severe freeze/thaw season resulting in town wide pavement distress causing potholes and delaminations.
- Provided bridge maintenance, supervision and inspection of contract work.
- Assisted in the setup of three elections.
- Placed American flags along Baboosic Lake Road in honor of Memorial Day, Independence Day and Veterans Day.
- As part of the drainage maintenance program cleaned and inspected 1,785 of the Town's 3,000+ catch basins.
- Managed the spring street sweeping program.
- Performed town wide litter pickup in the spring
- Performed roadside mowing and mowed the landfill twice.
- Re-marked all cross walks, stop bars, and lane arrows as part of our pavement marking program. Managed the town wide lane striping program. Painted catch basin arrows to delineate drainage facilities.
- Created and installed a prototype water gauge for Island Pond Drive
- All Highway and Parks Maintenance employees re-certified as flaggers and participated in a chain saw operation safety class provided by Local Government Center.
- Maintained drainage facilities regularly impacted by beaver activity.
- Designed, fabricated and installed a platform to access the top of the truck spreaders to improve safety.
- Replaced 6 culverts, installed three catch basins and reestablished ditch lines on McQuestion Road and replaced a catch basin on Cathy Street in advance of the contract paving work.
- Removed trees and brush from the Front Street detention basin.
- Reconstructed the sidewalk on Front Street near DW Highway.
- Graded and maintained the 24 gravel roads multiple times.
- Removed sand and debris buildup under guardrail sections to improve water flow off of the road. Replaced damaged guardrail runs on DW Highway and Amherst Road.
- Performed, designed and managed emergency repairs to 400 feet of drainage on Naticook Road.
- Crack sealed the Police Department, Library and Church parking lots.
- Performed maintenance on the winter maintenance fleet including spreaders, plows and trucks.
- Utilized and worked with workers from the County prison in tree trimming operations on Mason Road, Amherst Road, Merrymeeting Road and Meadowview Lane.
- Utilized two summer interns to perform pavement distress inspections on the Town's 465 roads.
- Issued 65 Right of Way permits and performed 15 Certificate of Occupancy inspections.
- Managed and inspected the Tinker Road reconstruction project.
- Managed and inspected the first two drainage bond projects – Bambi Trail/Silver Doe Lane and Forsythia Lane/Jo Ellen Drive.

- As part of the 2008 Town wide paving contract cold planed and paved McQuestion Road, reclaimed and paved Constance Street and paved Rita Street, JoAnne Street and Cathy Street.
- Received 1,012 requests for service.
- Assisted the Merrimack Rotary in the setup of the July 4 festivities.
- Inspected six active subdivision projects
- Participated in weekly safety meetings.
- Certifications were received from the UNH Technology Transfer Center training program:
 - Roads Scholar I – Ernest Buck, Robert Burley, Steven Curtis, Kyle Fox, Robert Golemo, Louis Lapointe, Jake Stevens, John Trythall.
 - Roads Scholar II – Scott Daley, Leonard Heath, Wayne Lombard, Dean Stearns.
 - Senior Roads Scholar – Ernest Doucette, Lawrence Gay, Jason Kimball.
 - Master Roads Scholar – Robert Lovering, Bruce Moreau, Jeffrey Strong.

Parks Maintenance Division Accomplishments

- Maintained 5 Town parks, 4 burial grounds, 2 boat ramps, 50 acres of athletic fields, grounds of 3 municipal facilities.
- Administered the Operation Brightside summer youth employment program funded by a grant from Anheuser-Busch.
- Provided winter operations support for the Highway Division in the areas of salting, sanding and plowing.
- Maintained open Town spaces by clearing brush, dead trees and building signs (i.e. sign at Old Kings Highway for Horse Hill Nature Preserve).
- Built 6 picnic tables, 6 toilet enclosures and 4 benches to be used at various sites.
- Coordinated and assisted the Merrimack Garden Club in the planting and placing of planters at park entrances.
- Completed the Bishop Field renovation project including the installation of irrigation, hydroseeding playing surface, brush removal and a parking lot extension.
- Assisted the contractor that replaced the trees at the Twin Bridge Road entrance as part remediation for the Mother's day flooding.
- Rehabilitated various sheds and dugouts at the athletic fields in Town as part of the 5 year plan.
- Prepared Veteran's Memorial Park for rededication. With help from the staff of Operation Brightside brush removed, old piles of clay were removed, built a pathway accessing the playground and picnic table and signs and a flagpole were painted. Handicap parking and seating were installed at the Cal Ripken field, making it ADA accessible. Assembled new playground equipment at the Warriner Picnic Area and Playground.
- Worked on the stabilization and improvement of Watson Park.

Solid Waste and Recycling Division Accomplishments

- Collected and transported 8,627 tons of municipal solid waste.
- Recycled approximately 1,744 tons of recyclables (including cardboard, newspaper, tin cans, aluminum cans, plastic, mixed paper, scrap metal, glass and tires)
- Collected and composted approximately 5,000 cubic yards of yard waste (for distribution to residents and used as a topsoil supplement by the highway division).
- Provided extended hours of operation on Thursday evenings from 4:00 – 7:00 pm.
- Offered 6 household hazardous waste collection days to residents (at the Nashua Public Works Garage).

Wastewater Division Accomplishments

- The Wastewater Treatment Facility treated approximately 1 billion gallons of wastewater with 98.6% removal of biochemical oxygen demand and 97.6% removal of suspended solids. The clean treated flow was discharged to the Merrimack River.
- The Facility received and treated nearly 6 million gallons of septage from Merrimack and the communities of Hollis, Amherst, Brookline, Mt. Vernon and Wilton. Revenues from septage treatment equaled approximately \$285,000. The septage tipping fee was increased in May 2008, from \$50/1,000 gallons to \$70/1,000 gallons.
- The Reeds Ferry Sewer and Drainage Project was completed on time and under budget. The project addressed the sewer and drainage needs on DW Highway, Chapel Lane and Wheeler Street and also included a sidewalk on the east side (southbound lane) of DW Highway. This project replaced a failing sewer system with new sewer located within the Town streets for ease of maintenance and provided proper storm drains.
- A revised Sewer Use Ordinance, which was required due to changes in Federal and State regulations, was adopted by the Town Council.
- The Interceptor Manhole Rehabilitation Project is expected to begin in the spring of 2009. The project should be completed by late fall of 2009. This project is needed to repair 50 failing manholes located in close proximity to the railroad. It was approved at Town Meeting in 2008.
- The Town marketed 8,000 cubic yards of compost for revenues of approximately \$37,000. Of this total approximately 2,000 yards of compost were distributed to Merrimack residents and local contractors.
- Work on the rate study was completed. This study was developed to assure that wastewater has sufficient revenues for operations, maintenance and needed capital improvements.
- Investigations continued into developing long term solutions for wastewater sludge disposal and/or utilization. Options examined included: continued operation of the compost facility with needed upgrades, privatizing the compost operation and anaerobic digestion of sludge to reduce the volume with land application of sludge as a fertilizer.
- The Facility composted dewatered sludge from the communities of Bristol and Henniker with revenues of approximately \$30,000.
- The maintenance staff performed the following work:
 - Replaced failed partial flume with new insert for required effluent flow monitoring, which saved the Town over \$90,000 from contractors estimate.
 - Continued maintenance on all equipment and fleet vehicles. Nearly all work is performed in house, at considerable savings to the Town.
- The industrial pretreatment program staff accomplished the following:
 - Issued new permits to four Significant Industrial Users and over 60 permits to other sewer users including septic haulers.
 - Performed annual grease trap notification and inspection.
 - Implements day to day activities of the pretreatment program.
 - Conducted local pretreatment limits reassessments which are required every five years.
 - Conducted required industrial inspections and sampling throughout the year as well as unannounced inspections and sampling to assure compliance with State, Federal and Local regulations.
 - Assisted in regulatory tracking and compliance with air, plant effluent and compost regulations.
 - Modified the Sewer Use Ordinance to bring it into compliance with EPA and NHDES regulations and managed local changes.

- Submitted a Notice of Intent to discharge storm water under the new storm water regulations, which were promulgated by EPA. The Town falls under a Multi-Sector General Permit (MSGP-Sector T).
- Wastewater collection staff accomplishments are as follows:
 - Cleaned and inspected several miles of sewer lines to include video assessment and documentation.
 - Rehabilitated several manhole structures in town.
 - Continued to review plans for proposed developments to verify compliance with Department of Public Works construction standards and State DES standards.
 - Inspected sanitary sewer installations to assure compliance with Town and State construction standards.
 - Continued work on the Capacity, Management, Operations and Maintenance (CMOM) Program. This program provides a framework for managing the sewer collection system and is a new requirement of our NPDES discharge permit issued by the EPA to prevent Sanitary Sewer Overflows (SSO).
 - Developed bid specifications for contract award to rehabilitate 50 manholes on Town streets.

Certifications, Promotions and Hires

- Matt Cusato, John Adams, Dave Evans, and Robert Merrill were certified to perform flagman duties.
- Leo Gaudette and Roger Descoteaux renewed their Hazardous Waste Coordinators certification.
- Matt Cusato passed the Collection System Grade I certification exam.
- Kevin Wilkins passed the Wastewater Treatment Facility Grade II certification exam.
- Ed Boisvert was transferred to the Equipment Maintenance Division.
- Ken Conaty was hired to fill one of the vacant Mechanic II positions.

Department of Public Works Staff

Administration and Engineering Division

Director of Public Works, Richard S. Seymour, Jr.

Deputy Director of Public Works Engineering, David C. Lent, P.E.

Executive Secretary, Rebecca Starkey

Building and Grounds Division

Custodial Maintenance Supervisor

Philip Meschino

Custodial Maintenance Workers

Steve Cook, Nathan Latour,

Ed Champagne

Equipment Maintenance Division

Equipment Maintenance Foreman

Brian Friolet

Mechanic II

Ron Bergeron, Alan Buttrick,

Ed Boisvert

Mechanic I, Michael McCann

Highway Division

Operations Manager, Kyle Fox, P.E.

Secretary, Betsy Berube

Foreman, Bruce Moreau, Jeff Strong

Equipment Operator III

Larry Gay, Bob Lovering

Equipment Operator II

Ernie Doucette, Lenny Heath

Equipment Operator I

Greg Blecharczyk, Steve Curtis, Scott

Daley, Bob Golemo, Jason Kimball,

Wayne Lombard, Dean Stearns, Mike

Stack, Jake Stevens, John Trythall

Maintainer, Steve Kepnes

Parks Maintenance Division

Foreman, Ernie Buck

Equipment Operator I

Bob Burley, Lou Lapointe

Maintainer

Ken Vallancourt, Sam Walker

Transfer Station and Recycling Division

Solid Waste Foreman, Steve Doumas

Scale Operator, Lon Woods

Equipment Operator III

Paul Dube, Dennis Beauregard

Recycling Attendant, Paul Ford,

Ian Robinson

Transfer Station Attendant

Jeromey Trythall

Wastewater Division

Assistant Director of Public

Works/Wastewater, James E. Taylor

Secretary, Becky Sullivan

Chief Operator, Leo Gaudette

Maintenance Manager, Lee Vogel

Sewer Inspector, Donald Hamel

Laboratory Manager, Richard Blanchard

Industrial Wastewater Pretreatment

Manager, Roger Descoteaux

Operator II/Lab Technician, Cecil Peters

Equipment Operator III, John Adams,

Donald Doucette, Dave Evans,

Gary McGrath

Operator II, Kevin Southwick

Operator I, David Blaine, Matthew

Cusato, Kevin Wilkins

Mechanic II, Michael Atwater, Donald

Lavoie, Robert MacGrath, Ken Conaty

Town Clerk/Tax Collector's Office

2008 Annual Report

Submitted by Diane Trippett, Town Clerk/Tax Collector

The year 2008 was very busy for the department. This year, the department administered four elections, with a typical year only having one. The "year of the elections" began with the Presidential Primary Election held on January 8, 2008. This election saw a 63% voter turnout with 11,326 voters casting ballots and 1,243 people registering at the polls. April's Town Meeting saw a 16.81% turnout with 2,993 people casting ballots, and the State Primary held in September had 1,895 ballots cast and a 10.74% turnout. The November Presidential Election was extremely busy and saw a 78.2% turnout and a record 15,203 voters casting ballots. 1,323 people registered to vote and voted at the polls on Election Day.

On January 1, 2008, the New Hampshire Civil Union Law took effect. Since passage of this law, in Merrimack, eight couples have been joined in a civil union.

On January 17, 2008, the department installed VitalChek's "Debit at Counter" program allowing residents the option of using their debit card to pay for transactions. Currently, there are approximately one dozen municipalities in New Hampshire using the program. There is no cost to the Town for the debit card program; however, customers are charged a \$2.50 convenience fee to use the debit card option. The \$2.50 fee goes to VitalChek to cover the cost of the program. VitalChek, located in Brentwood, Tennessee, pays for all equipment and supplies and offers 24/7 telephone support. To date, this service has been positively embraced by the public as customers no longer need to leave and come back when they don't have enough cash or checks with them.

On August 19, 2008, the department underwent a software change as well as a change in our business hours. This change was necessary due to new State of New Hampshire Motor Vehicle regulations. The new regulations require all clerks to have their work and monies balanced for the prior day before transacting any business. This change required the reduction in window service hours to the public by one half hour to allow staff the time to balance and complete the necessary state reports. The office now opens to the public beginning at 9:00 AM daily.

Despite the change in service hours, with this new software, we are now connected to the State computer system and are able to provide our residents with services that previously needed to be completed at a State DMV office. For instance, we are now able to: process late renewals; process renewals for vehicles over 8,000 pounds and less than 26,000; issue vanity and conservation "moose" plates; and issue duplicate registrations. So far, the response from our residents has been overwhelmingly positive and they have been pleased to be able to complete their transactions here.

With the decline in the economy and homeowners struggling to make ends meet, we have been receiving inquiries from customers concerned overpaying their tax bill. It has been our experience that most property owners believe we only accept payment in full. This results in customers paying more in interest than they would if they were making partial payments. If you are unable to pay your bill in full, we do accept partial payments in any dollar amount that you

are able to apply to your account. It is important to note that interest, penalties, and the delinquent process do continue even if you are making payments.

In addition, we are also noticing a trend in that more customers are making pre-payments toward their next billing cycle. We have many customers who send monthly payments to be applied to their account so that when their property tax bill is issued they are already paid or only owe a small balance. Property owners do not have to make any formal arrangements with the Town to do so. All that is needed to make a payment is to send it to the Tax Collector's office with a note indicating the property location to apply the payment to and your desire to make a pre-payment.

I would like to take this opportunity to thank the Merrimack Town Council, Town Manager Keith Hickey, department and Town staff, and Merrimack residents for your continued support.

Town Clerk/Tax Collector's Office Staff

Town Clerk/Tax Collector Diane Trippett,
Deputy Town Clerk/Tax Collector Linda Hall,
Account Clerk Janet Killpartrick, Account Clerk Nancy Deslauriers,
Account Clerk Tammie Lambert, Account Clerk Aimee Piccolo

Watson Park Committee 2008 Annual Report

Submitted by Jackie Flood, Chairman

The Watson Park Committee continued to plan for the expected 2009 opening of Watson Park. Some of our accomplishments of 2008 are:

- The Committee followed the clean-up responsibilities of Elementis Chemical Company through communication with Keith Hickey, the Department of Public Works, the Town Council, and the Department of Environmental Services. The Committee actively participated in a review and forecast attended by Elementis, their engineers, Keith Hickey, Tom Mahon, and Jim Barrett, an engineer representing Merrimack, and our Chair. This much-anticipated event had very optimistic agreements and dialogue, but the Elementis follow-up stalled. Fortunately, our Town leadership accomplished what appears to be the final clean-up of Watson Park.
- Pennichuck Water Works dismantled the dam by the fire station and was required to do historical mitigation. As requested in prior negotiations, Watson Park was given 10 large granite blocks from the dam and will also receive a large sign describing the significance of dams and how they affect fish, rivers and the environment.
- The Committee put components of the future design of the park into place, including the position of the parking lot.
- The fencing of the park was decided, and the decision was made to remove the chain link in the front as soon as remediation is finished.
- The Committee worked to put fundraising and a timeframe together to use after the park opens.
- After our LWCF grant application was provisionally accepted by the Parks Service, we voted to decline the offer of a matching \$20,000 grant. Ongoing discussion with the DES indicated that the major part of the design could not be built, as well as a concern for the still-unknown opening date of the park. Fortunately, the Parks Service has assured us that any future grant application will be looked at in a favorable light.
- The Committee studied the infrastructure of the Park land, including water and sewer access, rights of way and the movement of the water front due to dam removal.
- Various interesting uses in the park were evaluated such as a dog park, a railroad exhibit featuring the existing track and switch, a foot path to the river, a path under the Chamberlain Bridge, as well as picnic areas and tot play areas.
- We used our own donated funds to pay for a professional preliminary design to be done by TFM, a Bedford civil engineering firm. We have great hopes that a Spring opening will be enhanced by a beautiful plan to be used for incremental improvement of the Park land and for fundraising and information purposes.

Welfare Department 2008 Annual Report

Submitted by Patricia A. Murphy, Welfare Administrator

Welfare Budget Overview

	<u>FY05/06</u>	<u>FY06/07</u>	<u>FY07/08</u>
Reimbursements	\$ 32,401.00	\$ 59,225.00	\$ 8,512.00
Total Operating Budget	\$ 164,749.00	\$ 172,732.00	\$ 184,998.00
Client Expenditures	\$ 58,639.00	\$ 52,282.00	\$ 55,310.00
Health & Social Service Agencies	\$ 81,702.00	\$ 86,345.00	\$ 85,345.00
<u>Client Expenditures Broken Down:</u>			
Housing	\$ 46,279.00	\$ 41,241.00	\$ 44,784.00
Oil/Gas/Propane	\$ 3,211.00	\$ 1,188.00	\$ 2,601.00
Electricity	\$ 1,529.00	\$ 2,413.00	\$ 2,035.00
Food	\$ 235.00	\$ 322.00	\$ -
Prescriptions	\$ 5,437.00	\$ 2,535.00	\$ 3,197.00
Other	\$ 248.00	\$ 2,646.00	\$ 760.00
Crisis/Heating Donation Funds	\$ 1,700.00	\$ 1,937.00	\$ 1,933.00

Summary and Highlights

The Welfare Department experienced more than doubled heating costs due to the fuel costs that soared out of control during the 2008 winter season. Clients ran out of Fuel Assistance Funds and the department also went through more donated funds from the Sno-Buds and Lions Club. The Economic turndown caused more calls related to foreclosures and unemployment and reimbursements were also down.

Community organizations and private residents continued to be generous this year: Abbie Griffin Hospital Fund; Food Pantries: Merrimack Riverside Christian Church, St. James Methodist Church and St. John Neumann Catholic Church; Fire Fighter's Union provided Heating Oil Fund and Thanksgiving Food Boxes; The Rotary Club, Sno Buds, Bear Christensen Trust and Merrimack Community Girl Scouts funded Naticook Day Camp Scholarships; Merrimack Friends and Families provided assistance with Easter Baskets and School Supplies; Katie's Back provided new coats for 33 children; Lioness Club provided Holiday Assistance through Operation Santa to 79 individuals; Rotary Club provided Christmas Trees to 9 families; IBPO Police Union provided Holiday Food Boxes; and the following provided gifts for children for the Holidays: Merrimack High School Leo's Club, Tri Star Hair Salon, Town Clerk's Office, GT Solar, Callahan Family, and Town Hall Employees.

Zoning Board of Adjustment 2008 Annual Report

Submitted by William E. Barry, Chairman

In 2008, the Zoning Board of Adjustment has held 13 meetings, in addition to one site walk of the Monahan Properties/Chelsea Partners site on July 2.

The Board was presented twenty-nine (29) cases for variances, special exceptions, equitable waivers, and appeals of administrative decisions. Two of these cases were postponed until the January 2009 meeting.

Summary Of Petitions Submitted By Type And Resulting Action

<u>VariANCES</u>	<u>Granted</u>	<u>Denied</u>	<u>Tabled</u>
Yard Setbacks	3	1	0
Septic System Setbacks	1	0	0
Shoreland Setback	1	0	0
Frontage	0	0	1
Signs	2	1	0
Use	2	0	0
	9	2	1
<u>SPECIAL EXCEPTIONS</u>			
Use in I-1 District	2	0	0
Use in Wetlands	2	0	0
Accessory Dwelling Unit	7	1	1
	11	1	1
<u>Other</u>			
Appeals of Administrative Decisions	1	2	0
Equitable Waivers	1	0	0
	2	2	0
	22	5	2*

*two (2) cases were not heard at the December 2008 meeting and were postponed until January 2009

At its meeting on May 22, the Board elected William E. Barry as Zoning Board Chairman, and Gregory Roberts as Zoning Board Vice-Chairman. The Board voted to amend the By-laws of the Zoning Board of Adjustment at its meeting on November 20, after review and discussion of proposed changes to ensure conformity with State statutes.

As of December 31, 2008, the Board consisted of five full members and three alternates. The full members are: Chairman William E. Barry, Vice-Chairman Gregory Roberts, Richard Barry, Ronald Douville, and Anthony Pellegrino. The alternate members are: Phil Straight, Leonard Worster, and Fran L'Heureux.

Timothy Dutton resigned from the Board in May after serving the Town for 18 years on various Boards and Commissions. In June, the Town Council appointed alternate Anthony Pellegrino as a full member to fill the open seat left by Timothy Dutton.

Also in June, the Town Council appointed Leonard Worster as an alternate member of the Board. The Council appointed Fran L'Heureux in August to fill the remaining open alternate seat.

There were no lawsuits pending against the Board as of December 31, 2008.

Staff support is provided by Community Development Director Walter R. Warren, Planning and Zoning Administrator Nancy Larson, Planning and Zoning Assistant Stephen Laurin, Recording Secretary Zina Jordan, and the clerical staff of the Community Development Department.

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH

YEAR ENDING DECEMBER 31, 2008

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
JANUARY 2008				
2	NASHUA	ABBAGAE REBECKAH	CARL ELLIS	AMBER ELLIS
3	NASHUA	JOSEPH CHRISTIAN	JEFFREY SMITH	REBECCA SMITH
3	NASHUA	EMMA JEANNE	NICHOLAS WILSON	MICHELLE WILSON
8	NASHUA	SADIE MICHELE	KENNETH COTE	DAWN COTE
9	NASHUA	HELEN ELIZABETH	ERIK SAUNDERS	NATALIE BERGER
9	NASHUA	EMILY LAUREN	STEPHEN MUSKIEWICZ	DANIELLE MUSKIEWICZ
9	NASHUA	KAYLEE THERESE	MICHAEL PICCOLO	AIMEE PICCOLO
10	NASHUA	MCKENZIE PRISCILLA	BRIAN BELANGER	NICOLE PECK
13	NASHUA	RJ MICHAEL	JOSHUA BRIAND	JOAN BRIAND
13	NASHUA	KALI MADISON	GREGORY RIOUX	ALEXANDRA RIOUX
14	NASHUA	MICHAEL GARDINER	KEITH HUTCHINSON	JENNIFER HUTCHINSON
14	NASHUA	CHARLOTTE ELIZABETH	JOHN SPILLANE	JENNIFER SPILLANE
18	LEBANON	JOHN DAVID	DAVID WYRWAS	MYOUNG WYRWAS
29	NASHUA	AMY OLIVIA	DAVID CAMPBELL	MEREDITH CAMPBELL
30	NASHUA	KATHERINE EVELYN	CHAD COOLIDGE	STEPHANIE COOLIDGE
31	NASHUA	AIDAN JAMES	ADAM HILL	JOYCE COMTOIS
FEBRUARY 2008				
2	NASHUA	TRENTON MATTHEW	KEVIN CORMIER	LACEY CORMIER
4	NASHUA	RILEY CAMPBELL	DANIEL NEWMAN	HEATHER NEWMAN
11	NASHUA	EMILY ELIZABETH	JOHN DILLON	KARYN DILLON
12	NASHUA	HALEIGH MORGAN	BRIAN HARRIS	DEANNE HARRIS
14	NASHUA	CAYDEN JAMES	JONATHAN DINE	JENNIFER JOHNSON
15	NASHUA	CAITLYN ALISHA	EMANUEL MENDES MACHADO	CHI HERGER MENDES MACHADO

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
FEBRUARY 2008 (Cont.)				
17	NASHUA	KAIYAH ELIZABETH	HAROLD ELLIS	TESSA MARQUIS
19	NASHUA	KATELYN ROSE	CHRISTOPHER MCCORMACK	JENNIFER MCCORMACK
21	NASHUA	ISAAC AMORIM	HELIO FILHO	MEIRIMAR MARQUES
26	NASHUA	CALEB DANIEL	DANIEL CHARLONNE	JENNIFER BURBANK
27	MILFORD	AMELIA PIPER	ADAM CHANDLER	RACHEL HAMEL-CHANDLER
MARCH 2008				
1	NASHUA	ANTHONY JAVIER REIS	JUNIOR ANDURAY HERNANDEZ	CINTIA REIS
6	NASHUA	ETHAN DANIEL	TODD SZOPA	AMY SZOPA
6	NASHUA	GAVIN STEPHEN	TODD SZOPA	AMY SZOPA
11	NASHUA	SAGE ELIZABETH	RICHARD DELAY	MELISSA DELAY
12	NASHUA	MACKENZIE LILLIAN	JEFFREY HADLEY	SHERILL JOHNSON
13	NASHUA	BRADY PHILIP	STEVEN PERKINS	TARA PERKINS
13	NASHUA	GABRIEL AXTELL	GERRY TEXEIRA	RUTH AXTELL
14	NASHUA	GEORGE MICHAEL	CLAYTON SWARTZ	AMY TAYLOR
15	NASHUA	MAEVE CHRISTINE	SCOTT GOLDEN	HOLLY GOLDEN
15	NASHUA	IAN WINN	STEVEN DESILETS	DEBRA WINN-DESILETS
19	NASHUA	DANIELLE ELIZABETH	SCOTT GANLEY	JENNIFER GANLEY
19	MANCHESTER	LILY MARIE	CORY SULLIVAN	AMY SULLIVAN
21	NASHUA	SCOTT FRANKLIN	ROBERT RAYMOND	FRANKIE RAYMOND
23	NASHUA	KYLEY MAE	STEVEN SYMANSKI	TAMMY BOISVERT
23	NASHUA	COLLIN RAY	RYAN O'CONNOR	JILLIAN O'CONNOR
26	NASHUA	WILLIAM JACOB	SHAWN FARRELL	ALYSON FARRELL
26	NASHUA	TAYLOR CATHERINE	BRETT ROBINSON	KAREN GOVER
26	NASHUA	ANDREW WILLIAM	ANDREW TURNER	ASHLEY HUTCHINSON
27	NASHUA	COLIN FRANCIS	JASON LANGIANESE	ROSELYN LANGIANESE

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
MARCH 2008 (Cont.)				
31	NASHUA	ANGEL YAHIR	DAVID LOPEZ	LIZETH JAIME
31	NASHUA	QUINN ALEXANDER	KEITH FAUVEL	DANYEL FAUVEL
APRIL 2008				
3	NASHUA	MICHAEL MARTYN	ROGER SPOONER	LYNDSAY SPOONER
3	NASHUA	MEGAN ELIZABETH	ADAM MCWHIRTER	ERIN MCWHIRTER
4	MANCHESTER	KATELYN MADISON	PAUL MUELLER	DEBRA MUELLER
8	NASHUA	JENA LEEANN	JOHN CLARK	KRISTIANNE CLARK
8	NASHUA	CARLY LYNN	DANA YOUNG	DANIELLE YOUNG
9	NASHUA	LILY CERISE	MICHAEL LABORE	STACIE LABORE
9	NASHUA	ALYSSA MARIE	EUGENE RENAUD	AMYE RENAUD
11	NASHUA	ABHAY SANIL	SAN NEELAKANTAN	SMITHA KRISHNAN
13	NASHUA	ADDISON ROSE	SPREEVILAS	MAURA DADDONA
15	MANCHESTER	OWEN BENJAMIN	CHARLES DADDONA	TARA NOSKY
18	DERRY	ARMIN	CHRISTOPHER PONDER	MERIMA OMERAGIC
24	NASHUA	LILY DANIELLE	NERMIN OMERAGIC	NICOLE DALBEC-JOYAL
24	NASHUA	CODY DAVIS	LAUREN JOYAL	STACIE JACKSON
25	MANCHESTER	SEBASTIAN RYAN	DAVID JACKSON	DORIAN WALTERS
29	NASHUA	CONNOR JAMES	RONALD WALTERS	BETH MINER
MAY 2008				
1	NASHUA	LIESL MAE	DAVID FENTON	LEAHANNE FENTON
2	NASHUA	LUCAS RICHARD	RICHARD POULACK	MICHELLE KIROUAC
3	NASHUA	OLIVIA ELIZABETH	LANCE FARQUHAR	JENNIFER DIMARIA
6	NASHUA	ADDISON ROSE	STEPHEN MCCARTHY	KRISTEN MCCARTHY
7	NASHUA	ISABELLE GARGI	ANKUR PARASHAR	ANNE SCHMITT- PARASHAR
12	NASHUA	MATTHEW DYLAN	TODD DION	TAMARA GAWLEY

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
MAY 2008 (Cont.)				
14	NASHUA	FELIX	MARC RATTUNDE	KIRSTEN RATTUNDE
17	NASHUA	ELSIE MAE	RONALD CHRISTMAN	JENNIFER CHRISTMAN
19	NASHUA	LAUREN ELIZABETH	STEPHEN LUCE	SARAH LUCE
21	NASHUA	EVAN JOSEPH	RONALD TREMBLAY	LISA LABARGE
22	MANCHESTER	OWEN BRUCE	DUNCAN FOLEY	CHERYL FOLEY
23	NASHUA	MARIA JACQUELIN	GREGORY TRIBOU	CATHERINE TRIBOU
24	MANCHESTER	ASHLYNN MAY	JARED JENSEN	JENNIFER JENSEN
27	NASHUA	JOSEPH ANDRE	DONALD BADGER	AIMEE BADGER
30	MANCHESTER	AARON WILLIAM	SCOTT BURLEIGH	KRYSTLE ROGERS
30	NASHUA	EMILY KATE	RONALD DELUDE	KEIRA DELUDE
JUNE 2008				
2	NASHUA	AVA KATHLEEN	SHAWN DOHERTY	ROBIN DOHERTY
3	NASHUA	PENELOPE ANITRA	JOHN JOLY	VALERIE JOLY
4	MANCHESTER	MOLLY ERIN	CHARLES SHEPARD	CATHERINE BOWLER
4	NASHUA	MAX AIDAN	EDMUND PROUT	KATHERINE PROUT
5	NASHUA	JOSHUA DAVID	MARK MEISNER	KASEY MEISNER
6	NASHUA	TREY RAYMOND	RAYMOND NICHOLS	JODEE NICHOLS
7	NASHUA	THOMAS EDWARD	RADEK MALLY	MIRIAM MALLY
10	NASHUA	NATHANIEL JOSEPH	JOSEPH CICCETTO	NICOLE CICCETTO
11	NASHUA	CAMERON JAMES	TIMOTHY MCINERNEY	WENDY MCINERNEY
11	NASHUA	KESLEY ANNE	ETHAN LEDOUX	JENNIFER LEDOUX
13	NASHUA	ALEXA RAE	CHRISTOPHER DUBE	STEPHANIE HAZEN
13	NASHUA	CAMDYN GRACE	JEREMY SAYWARD	LACEY SAYWARD
14	NASHUA	CHRISTIANE ELYSE	GREGORY WHISSEL	MICHELE WHISSEL
15	NASHUA	KALLEN DRURY	TRAVIS STEWART	ANGELA STEWART
16	NASHUA	HANNAH MARIE	DANIEL SANCHEZ	DIANE SANCHEZ
16	NASHUA	EVAN THOMAS	JONATHAN CARLSON	TAMMY CARLSON
20	NASHUA	JADEN JEFFREY	JEFFREY HEISER	JENNIFER HEISER

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
JUNE 2008 (Cont.)				
21	NASHUA	LEAH ROSE	PAUL JOBIN	JENNIFER JOBIN
22	NASHUA	PEIGHTON ELIZABETH	SETH FRAGALA	KHYLA FRAGALA
25	NASHUA	EVAN DAVID	JAY BERNASCONI	BETHANY BERNASCONI
27	NASHUA	CONNOR PATRICK	ERIC FIENGO	SANDRA FIENGO
27	NASHUA	ADISONN GRACE	ROBERT EOIVNE	EMILY EOIVNE
JULY 2008				
3	NASHUA	SARA BETH	BRANDON ABELLEIRA	SINAI ABELLEIRA
8	NASHUA	ABIGAIL ANN	DANIEL CLEMENT	MELISSA CLEMENT
11	NASHUA	LUKE THOMAS	MICHAEL FELO	ALLYSON FELO
11	NASHUA	PATRICK JOHN	CHRISTOPHER DONAHOE	ALICE DONAHOE
16	NASHUA	SHEY ASHTON	SHANE SCOTT	CRYSTAL SCOTT
18	NASHUA	ISABELLA	JOHN GUZMAN	JESSICA GUZMAN
20	MERRIMACK	ZOSIA NAOMI GARLIN	MICHAEL YELLIN	DEBRA GARLIN
21	MANCHESTER	MATTHEW STEVEN	JOSEPH MARUNICZ	SHARON MARUNICZ
21	NASHUA	EMMA LEE	DANA HIRTH	KOLEEN HIRTH
23	NASHUA	SADIE MATEA	MATTHEW CLARKE	MARY SPARKS
29	NASHUA	LANDON KENNETH	TYLER BRIAND	TANYA BRIAND
30	NASHUA	MASON PAUL	STANLEY TREMBLAY	ELIZABETH TREMBLAY
31	NASHUA	BRENDAN EDWARD	BENJAMIN MAZERALL	MEGAN VAN DOLE
AUGUST 2008				
5	NASHUA	ALAYNA GRACE	BRIAN TWISS	VALERIE TWISS
8	NASHUA	LACEY ROSE	SCOTT JETTE	KIMBERLY JETTE
15	NASHUA	CARTER RAYMOND	JOHN MOCK	DANIELLE MOCK
15	NASHUA	LINCOLN PIERCE	CHRISTOPHER STUBBS	SUSAN STUBBS
17	NASHUA	INDIA ROSE	GORDON SALADINO	MELANIE SALADINO
25	NASHUA	TRISTAN ANDREW	BROCK WYMA	JIN PAN
29	NASHUA	KAIO	CLAUS ALLGAYER	KEILA MARQUES

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
SEPTEMBER 2008				
2	NASHUA	KATHERINE ISABELLA	MARTIN LEGAY	DAWN LISE LEGAY
2	NASHUA	EMILY JEAN	JEREMY FLOWERS	ELIZABETH FLOWERS
3	NASHUA	JOLINA KUNTHEA	RAFAEL ALMONTE	EVELYN ALMONTE
4	NASHUA	MAX PRESTON	JASON GOLDSTEIN	PEGGY GOLDSTEIN
7	MANCHESTER	EVELYN DONNA	ANDREW DOAN	DANIELLE DOAN
9	NASHUA	NINA OLIVIA	JOEL OGBUNAMIRI	HEATHER OGBUNAMIRI
12	NASHUA	SASHA ANGELIKA	BRANDON HOMBS	VERONIKA HOMBS
13	NASHUA	MIA CATHERINE	DANIEL FONTAS	CRYSTAL FONTAS
14	NASHUA	RILEY KATHLEEN	JAIMIE VIZCARRA	PATRICIA NELSON
18	NASHUA	RACHAEL ELIZABETH	BRENDAN CIRILLO	LAURIE CIRILLO
20	NASHUA	CHLOE GABRIELLA	PAUL RETEY	LISA RETEY
22	MANCHESTER	SAMANTHA LAINE	JOSHUA SPRINGER	HEATHER SPRINGER
OCTOBER 2008				
2	NASHUA	AARON JEFFREY	JEFFREY ISABELLE	NICOLE ISABELLE
7	NASHUA	JEREMIAH ALEXANDER DENNIS	JOEL DAVILA	JAMIE PURDY
8	NASHUA	MORIAH SARI	SAMIR REZAOUI	AMANDA REZAOUI
10	NASHUA	LILYAN JENNIFER	JASON JOHNSTON	JAMIE JOHNSTON
13	MANCHESTER	KALUB MICHAEL	ALLEN LEDUC	AMANDA MCMENAMIN
15	MANCHESTER	JACOB LIAM	JOSHUA BRIMBLECOM	DANIELLE BRIMBLECOM
16	NASHUA	KAYDEN ALEXANDER	BRANDON RIVERS	HILLARY BRIGHAM
18	NASHUA	EVAN MICHAEL	CHRISTOPHER LINSKOTT	LAUREN LINSKOTT
20	NASHUA	AUTUMN SAMANTHA	RYAN LEEK	JULIE LEEK
28	NASHUA	JONAH MICHAEL	DUSTIN MUZEROLL	REBECCA THOMPSON
NOVEMBER 2008				
4	NASHUA	ANNA MARIA	RICARDO ADORNO	MELISSA MARTINEZ- ADORNO

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
NOVEMBER 2008 (Cont.)				
7	NASHUA	KATHRYN GRACE	GREGORY KAPP	SARAH KAPP
7	NASHUA	JAYDEN ANTHONY	JOHN CHRONOWSKI	FELISHA CHRONOWSKI
11	NASHUA	ISABELLA PAIGE	SETH STILES	SHANNON STILES
12	NASHUA	RYAN JAMES	JAMES STAPLES	CHRISTINE STAPLES
13	NASHUA	NORA TERESA	KEVIN CURLEY	LINDA CURLEY
14	MANCHESTER	HELMOND	NASIM HAQ	ZEBUNNISA HAQ
19	NASHUA	KAYLIE THOMAS	ROBERT GREGORY	INGA GREGORY
19	NASHUA	GENEVIEVE ELIZABETH	TRISTAN HERRICK	JENNIFER HERRICK
21	NASHUA	AMALIA RENEE	MATTHEW DITROLIO	HEATHER DITROLIO
21	NASHUA	RIDA IJAZ	IBRAHIM HASHMI	FAIZA HASHMI
22	NASHUA	ZANDER MILES STEPHEN	DANIEL HARVEY	STEPHANIE HARVEY
24	NASHUA	COLIN JAMES	KEVIN MURPHY	KRISTEN MURPHY
28	NASHUA	MOLLY BAILEY	AARON STARK	CHRISTINA STARK
DECEMBER 2008				
2	NASHUA	JACK HENRY	DAVID BRENNICK	KERRY BRENNICK
7	NASHUA	JAMES DOUGLAS	JAMES FULTON	LISA FULTON
8	NASHUA	ALYSSA MARIE	JEFFREY MEYERS	JENNIFER SENNA
11	NASHUA	EMERSON SKYLAR	DAVID HADDAD	JOSCELIN MELLIN
12	NASHUA	CORBIN JAMES	CHRISTOPHER CARTER	ANGELA MCDONALD
16	NASHUA	ISABELLA MARIA	JONI BALESTRI	JANELL BALESTRI
16	NASHUA	DEVIN EDWARD	GEOFFREY ADAMS	JUSTINE ADAMS
25	NASHUA	NATALIE MARGARET	DOUGLAS HARRISON	KIRSTEN HARRISON
29	NASHUA	RYAN MICHAEL	RYAN REITANO	MELINA REITANO
29	MANCHESTER	MARISSA MAY	WILLIAM ELLSWORTH	LAURA ELLSWORTH
30	NASHUA	ARIANA BERNARDINA	ARTURO COSTA	MEDINA ADA

**DEATHS REGISTERED IN THE TOWN OF
MERRIMACK, NH
YEAR ENDING DECEMBER 31, 2008**

DATE	NAME OF DECEASED	PLACE OF DEATH
JANUARY 2008		
4	MARION STAVRINOS	MERRIMACK
7	CAROL HAGMAN	NASHUA
11	RICHARD KELLY	LEBANON
20	JOHN WYRWAS	LEBANON
20	MACINE BROWN	MERRIMACK
25	MARION PIROG	NASHUA
27	JOSEPH ALLAIN	BEDFORD
28	HARRY SHERMAN, JR.	NASHUA
30	ALBERT LUCAS	MERRIMACK
30	CELESTE O'RILEY	MERRIMACK
FEBRUARY 2008		
1	JOSEPH GARDNER, JR.	MERRIMACK
5	JOHN MAGOON	NASHUA
11	BETTY WHITING	NASHUA
13	CAROLYN DOBSON	NASHUA
15	ALBERT KAPLAN	MANCHESTER
19	RAYMOND HALL	MERRIMACK
20	MADELEINE LESSARD	MERRIMACK
20	GERTRUDE SZARGOWICZ	MERRIMACK
20	EDWARD CURCIO	MERRIMACK
22	GEORGE FOUSHI	NASHUA
22	HELEN CORONIS	NASHUA
22	RICHARD DAVID	NASHUA
26	FRANCES LAVOIE	MERRIMACK
MARCH 2008		
11	DEBORAH JAMES	MERRIMACK
11	JOHN ENOS	NASHUA
12	BARBARA SMITH	MILFORD
13	PAUL ROMER	MANCHESTER
19	ANDREW LAFAVE	MERRIMACK
24	DONNA CONDON	MERRIMACK
25	FRANCIS BATISTA	NASHUA

DATE	NAME OF DECEASED	PLACE OF DEATH
APRIL 2008		
3	RONALD ROYER	NASHUA
4	DOLORES MURAWSKI	MERRIMACK
5	DELSIA GENTILE	BEDFORD
10	ROBERT ROY	MERRIMACK
12	CHARLES MOORE	MANCHESTER
13	ANNA AINSWORTH	MERRIMACK
13	ROSS LAVALLEY, SR.	MERRIMACK
16	KENNETH WILSON, JR.	MERRIMACK
19	CHARLES PRATT	NASHUA
22	MATTHEW PIECUCH	MERRIMACK
25	FRANCES HALL	MERRIMACK
26	JOHN KELLY	NASHUA
27	FLORENCE REED	MERRIMACK
MAY 2008		
5	DALE WILLIAMS	MERRIMACK
5	JUDY MAYO	MERRIMACK
10	JOHN FAIRBAIRN	NASHUA
16	RICHARD SAARI	MERRIMACK
18	MARY HIGHAM	NASHUA
28	NANCY MALETTE	NASHUA
30	IRENE EMOND	MERRIMACK
30	DELLA AYER	NASHUA
JUNE 2008		
3	LILLIAN MCCONNEY	MERRIMACK
4	MARY WESTHOLM	BEDFORD
4	THOMAS RICH	NASHUA
6	ROBERT ALLEN	NASHUA
6	LESLIE DAHL	MERRIMACK
10	ALMA THOMAS	NASHUA
11	THOMAS EPLIN	MERRIMACK
18	BOB LAMBERT	MERRIMACK
19	JAMES MCLAUGHLIN II	MANCHESTER
21	BENJIMAN STANTON	NASHUA
26	LORA DUBOIS	MERRIMACK
26	ROBERT LESCARD	MERRIMACK
27		
JULY 2008		
8	LAURA WEST	PETERBOROUGH
10	JOHN KROPILAK	MERRIMACK
11	LINDA MCLAUGHLIN	NASHUA
12	THOMAS MITCHELL	MERRIMACK

DATE	NAME OF DECEASED	PLACE OF DEATH
JULY 2008 (Cont.)		
12	WALTER FROST	NASHUA
13	ANN MANNING	MANCHESTER
18	MICHELLE REBIDUE	MERRIMACK
23	JOHN PLANT	NASHUA
29	SUSAN BONITATIBUS	MERRIMACK
AUGUST 2008		
1	ELIZABETH MICHAEL	NASHUA
2	TERESA MURPHY	NASHUA
2	CATHERINE SIMMONS	NASHUA
8	ROBERT HEALEY	MANCHESTER
9	PHYLLIS BRUNETTO	MERRIMACK
12	LORI ALLEN	MANCHESTER
22	WILLIAM SINGLEY	MANCHESTER
SEPTEMBER 2008		
5	EDWARD LITTLEFIELD	CONCORD
7	WILLARD STURGEON	MANCHESTER
11	KATHERINE DUNBURY	MERRIMACK
13	LOIS MOSOWITZ	NASHUA
14	HARRIET GRAY	MILFORD
18	LORRAE MAGUIRE	NASHUA
21	GEORGE SMITH, JR.	MERRIMACK
21	HELEN O'BRIEN	BEDFORD
28	JOHN CONWAY	NASHUA
29	MICHAEL POLIQUIN	NASHUA
29	WILLIAM GUENTHNER	MERRIMACK
30	JOANNE MAY	NASHUA
OCTOBER 2008		
2	ALEXANDER HUJSAK	NASHUA
3	JOHN REIN, JR.	MERRIMACK
6	PERRY MASON	NASHUA
10	EDWARD BROWNELL	MERRIMACK
11	ROBERT O'DONNELL	MERRIMACK
13	JAMES MOORE	BEDFORD
15	NIGEL NOTON	MERRIMACK
21	RICHARD ARNOLD	MANCHESTER
21	PATRICIA MOBERGER	NASHUA
22	DOROTHY LONGO	BEDFORD
29	WILLIAM HART	MERRIMACK
30	LEO ROLERAD	MERRIMACK

DATE	NAME OF DECEASED	PLACE OF DEATH
NOVEMBER 2008		
2	IVAR WEBERG	NASHUA
3	BARBARA LOPEZ	MANCHESTER
4	LAURENCE SCHOFIELD, JR.	MERRIMACK
5	KIMBERLY BELLEROSE	MANCHESTER
16	MARY MACLACHLAN	MERRIMACK
17	DAVID SOULE	CONCORD
17	ROBERT RODON	NASHUA
20	ROBERT KURKJIAN	NASHUA
20	WALTER BYSKO	NASHUA
22	FILOMENA MAIONE	MERRIMACK
23	ELLA WILKINSON	MERRIMACK
DECEMBER 2008		
2	DOUGLAS MCGANDY	MANCHESTER
6	DAVID GOWER	MERRIMACK
9	ELENA CHUCHUL	MERRIMACK
10	C HAGBLOM	MERRIMACK
13	LOUIS DERIE	MERRIMACK
13	FLORENCE BECHARD	NASHUA
16	JOHN DAVIS	MERRIMACK
17	ALICE DUTTON	MERRIMACK
24	NANCY BISSON	NASHUA

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH

YEAR ENDING DECEMBER 31, 2008

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
JANUARY 2008				
1	DAVID DESROCHERS	MERRIMACK	LINDA DUMONT	MERRIMACK
1	BRUCE LOUNSBURY	MERRIMACK	JOYANNE SPIRITO	MERRIMACK
9	JUSTIN WOLFHOPE	MERRIMACK	RENEE BEAUREGARD	NEW BRAINTREE, MA
12	ANTHONY TULIMIERI	MERRIMACK	MICHELLE MCLAUGHLIN	MERRIMACK
17	SHAWN PRINGLE	BERLIN	PATRICIA CLEMENT	MERRIMACK
22	XUE ZHU	MALDEN, MA	CHIA LIN	MERRIMACK
FEBRUARY 2008				
2	HAMPTON MACK	METHUEN, MA	BETH LACLAIR	MERRIMACK
2	ROGER SPOONER	MERRIMACK	LYNDSAY BURTON	MERRIMACK
14	NATALE CARUSO	MERRIMACK	JESSICA GAMLIN	MERRIMACK
22	KENNETH AGRUSSO	MERRIMACK	JILL RODENHISER	MERRIMACK
23	RUSSELL KAAATZ	DEERFIELD	COLLEEN SULLIVAN	MERRIMACK
23	RYAN LEEK	MERRIMACK	JULIE TEAGUE	MERRIMACK
25	ROBERT DEANGELIS	MERRIMACK	SARAH SMITH	MERRIMACK
28	MICHAEL DUDASH	MERRIMACK	DENISE GAKIS	AMHERST
29	ABIMAEEL CASTRO CASTILLO	MERRIMACK	BARBARA JENSEN	MERRIMACK
MARCH 2008				
10	KEVIN LACASSE	MERRIMACK	BROOKE NICHOLGIANIS	MERRIMACK
15	JOSEPH MARUNICZ	MERRIMACK	SHARON BELAND	MERRIMACK
APRIL 2008				
1	JEREMY SAYWARD	MERRIMACK	LACEY COSTELLO	MERRIMACK
10	GODWIN KIVEU	MERRIMACK	CLARA ALMONTE	NASHUA

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
APRIL 2008 (Cont.)				
11	DANIEL KOCSIS	MERRIMACK	CASSIE NELSON	HILLSBOROUGH
12	TIMOTHY SWISHER	MERRIMACK	JANET MAILHOT	MERRIMACK
12	ROBERT LOWE	MERRIMACK	KAITLYN MARTELL	MERRIMACK
12	ADAM HILL	MERRIMACK	JOYCE COMTOIS	MERRIMACK
17	RYAN MAGNIN	MERRIMACK	LAUREN COPPA	AMHERST
19	DENNIS BENNETT	MERRIMACK	REBECCA CARR	MERRIMACK
28	WILLIAM OLSZEWSKI	MERRIMACK	MONIQUE GAUTHIER	MERRIMACK
MAY 2008				
3	GEOFFREY DALEY	MERRIMACK	DAWNA WHELAN	MERRIMACK
17	BRYON CALLEN	MERRIMACK	BRIDGET DEBLASIO	DRACUT, MA
18	JAMES MACDUFF	MERRIMACK	CHERYL HOLBROOK	MERRIMACK
23	NATHANIEL SHELLEY	MERRIMACK	JENNIFER WILSON	MERRIMACK
24	CALEB GILBERT	MERRIMACK	JESSICA LEWIS	MERRIMACK
26	JAMES MELONE	MERRIMACK	SARA WOODSUM	MERRIMACK
31	AUSTIN SORNSON	MERRIMACK	STEPHANIE SIMARD	MERRIMACK
JUNE 2008				
5	WILLIAM BELLEROSE	MERRIMACK	KIMBERLY ROBINSON- HOUDE	MERRIMACK
7	DANIEL HOHM	MERRIMACK	OLIVIA THOMAS	MERRIMACK
7	CHRISTOPHER DUVAL	MERRIMACK	LISA KING	MERRIMACK
7	TIMOTHY AREL	MERRIMACK	KATIE TESTAGROSSA	MERRIMACK
7	RYAN BENSON	MERRIMACK	KALEIGH DOUCETTE	MERRIMACK
7	BRYAN GIBBONS	MERRIMACK	SARAH POULIOT	MERRIMACK
8	STEVEN PORBUNDERWALA	MERRIMACK	CINDY KENG	MORRIS PLAINS, NJ
14	PAUL HESSION	MERRIMACK	HELEN MORRISON	MERRIMACK
14	STEVEN REPOZA	WEARE	SUSAN DIMICK	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
JUNE 2008 (Cont.)				
14	SHANE WEINBERG	MILFORD	MELISSA HICKS	MERRIMACK
19	WILLIAM ELLSWORTH	MERRIMACK	LAURA CROSSMAN	MERRIMACK
21	ROBERT KNOWLTON	MERRIMACK	ELEANOR BROWN	MERRIMACK
21	LAWRENCE MANYPENNY	MERRIMACK	HEATHER KAUFMAN	CONCORD
21	ANDREW VITTORIA	MERRIMACK	KAREN LAPIANA	MERRIMACK
22	SHAWN LANDRY	MERRIMACK	MEGAN SMITH	MERRIMACK
28	THOMAS TREMBLAY	MERRIMACK	SHARON DAVEY	MERRIMACK
28	ARON THEROUX	MERRIMACK	KASSONDRRA KELLER	EPSOM
JULY 2008				
4	JAMES FRONK	MERRIMACK	MELANIE POULIOT	MERRIMACK
4	DANA HIRTH	MERRIMACK	KOLEEN FORTIN	MERRIMACK
5	JON-MICHAEL PEARSON	MANCHESTER	MEGHAN ROUSSEAU	MERRIMACK
7	DOUGLAS BENNETT	HAMPTON	SUZANNE THOMAS	MERRIMACK
12	THOMAS JEAN	MERRIMACK	KIMBERLEE WAHL	MERRIMACK
12	ELIJAH MCKENNEY	MERRIMACK	TARA KEENE	MERRIMACK
12	MICHAEL COTE	MERRIMACK	CARRIE FULLING	MERRIMACK
19	ANDREW LAPP	MERRIMACK	LISA GRANFIELD	MERRIMACK
19	ROBERT DENIS	MERRIMACK	LAUREN CORT	MERRIMACK
26	KURT MACLEAN	MERRIMACK	KIMBERLY POLLARD	MERRIMACK
AUGUST 2008				
2	ADAM ROZUMEK	MERRIMACK	CALLIE MAGUIRE	MERRIMACK
2	KEITH ARCHAMBAULT	HOLLIS	JAYME JOHNSON	MERRIMACK
2	TRAVIS ERNST	MERRIMACK	ASHLEY DUNN	MERRIMACK
3	ALBERT ST AUBIN	WILTON	BETHANY THOMAS	MERRIMACK
8	MARK DODGE	MERRIMACK	JANE MARTEL	MERRIMACK
8	SHAWN CARD	MERRIMACK	KATHLEEN SEGUIN	MERRIMACK
8	SCOTT AUDITORE	MERRIMACK	DANYELLE KAMMANN	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
AUGUST 2008 (Cont.)				
9	DAVID WINKLER	MERRIMACK	ELLEN TIPPING	MERRIMACK
9	JASON ROYER	MERRIMACK	CORYNNE ROTHHAUS	WEARE
15	RAYMOND BOULANGER	MERRIMACK	CYNTHIA CASERMA	MERRIMACK
16	THEODORE PEARSON	MERRIMACK	DEANNA HUNT	MERRIMACK
16	CHRISTOPHER SPILLANE	MERRIMACK	LORI PRINCIPE	MERRIMACK
16	STERGOS KALOUDIS	MERRIMACK	MEGHAN BROWN	ALEXANDRIA, VA
17	CHRISTOPHER PARMENTER	NASHUA	KATHLEEN SHEEHAN	MERRIMACK
22	THOMAS STRATTON	MERRIMACK	KRISTIN MADDEN	MANCHESTER
22	MICHAEL MCGINLEY	MERRIMACK	NICOLE HAHN	MERRIMACK
23	JAMES GALLAGHER	MERRIMACK	BETHANY RAS	MERRIMACK
23	MICHAEL MCDERMOTT	PLAISTOW	DEBORAH NUTE	MERRIMACK
23	ERIC DRIESEN	MERRIMACK	STACY PULTORAK	MERRIMACK
23	MICHAEL SLAYBACK	MERRIMACK	SARAH LAWLESS	MERRIMACK
23	CHRISTOPHER CARTER	MERRIMACK	ANGELA MCDONALD	MERRIMACK
23	ANDREW FIMBEL	MERRIMACK	JILL YARRUSSO	MERRIMACK
24	DEREK PANTALONE	MERRIMACK	SAMANTHA AMES	MERRIMACK
30	VICTOR ARIZAGA	MERRIMACK	MIGDALIA JONES	MERRIMACK
30	ANDREW ARSENAULT	WEARE	JILLIAN DUHAIME	MERRIMACK
SEPTEMBER 2008				
1	AKANT SHAH	MERRIMACK	MANSI PARIKH	LITCHFIELD
6	HARVEY RELIHAN	MERRIMACK	TERRY PAPAGNI	MERRIMACK
6	ERIC FOLIA	MERRIMACK	CAITLYN CHABOT	MERRIMACK
6	JEFFREY O'CONNOR	MERRIMACK	BETH BOYLE	MERRIMACK
7	YURIY YAVLINSKIY	MERRIMACK	KATIE HAUBRICH	MERRIMACK
8	WAYNE SOULE	WEYMOUTH, MA	MARY LESAGE	MERRIMACK
10	ANDREW TURNER	MERRIMACK	ASHLEY HUTCHINSON	MERRIMACK
12	OSCAR GUEVARA	MERRIMACK	PENELOPE DWYER	MERRIMACK
13	MICHAEL LECORNEC	MERRIMACK	TRACY CLERMONT	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
SEPTEMBER 2008 (Cont.)				
13	JAMES BELL	MERRIMACK	NICOLE COUTURIER	MERRIMACK
13	TIMOTHY TRASK	MERRIMACK	JESSICA BRIAND	MERRIMACK
18	JAMES MARUSARZ	MERRIMACK	JANELLE MATHERS	MERRIMACK
19	DAVID PARENT	MERRIMACK	MARGUERITE LOVELL	MERRIMACK
20	THOMAS COCHRAN	MERRIMACK	KIMBERLY MCGEE	MERRIMACK
20	JARED TARDIE	MERRIMACK	STEPHANIE WEBBER	MERRIMACK
21	TIMOTHY SOUCY	MILFORD	MICHELE SOUCY	MERRIMACK
22	LAURENCE SCHOFIELD	MERRIMACK	PAULA SCHOFIELD	MERRIMACK
27	DAVID MOWBRAY	MERRIMACK	RACHEL BLACKWOOD	MERRIMACK
27	ADAM ANDERSON	MANCHESTER	MIRANDA JOHNSON	MERRIMACK
27	ROBERT HARTLEY	MERRIMACK	JENNIFER HENAULT	MERRIMACK
27	JAMES QUINN	MANCHESTER	ALISSIA GUEST	MERRIMACK
28	ROBERT FAY	NASHUA	DAWN BROWN	MERRIMACK
OCTOBER 2008				
4	JOHN SCANNELL	DRACUT, MA	PATRICIA KLINE	MERRIMACK
5	DOUGLAS WISEMAN	NASHUA	CHRISTINE BESONG	MERRIMACK
11	JOSHUA GLENNON	MERRIMACK	NIKKI BELL	MERRIMACK
11	ERIC HOBERMAN	MERRIMACK	MAEGAN GORDON	MERRIMACK
11	NICHOLAS GALBO	MERRIMACK	PENELOPE DELENIKOS	MERRIMACK
12	ALEXANDER MARTENS	MERRIMACK	DEANNA FRITZ	FRANCESTOWN
19	SCOTT HIGGINS	MERRIMACK	CHERYL WITHAM	NORTHWOOD
24	DOMENICO ALBANO	MERRIMACK	BRANDY THREADGOULD	MERRIMACK
25	ERIC HERMON	MERRIMACK	DANIELLE RAMPINO	MERRIMACK
25	MICHAEL FARRELL	MERRIMACK	JESSICA SMITH	MERRIMACK
25	JEREMY GONTARZ	MERRIMACK	KRISTEN ARSENAULT	MERRIMACK
27	STEVEN CLOSS	MERRIMACK	JUDITH STEWART-HARVEY	MERRIMACK
30	JEFFREY CLOUTIER	MERRIMACK	ANDREW GOLDEN	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
NOVEMBER 2008				
1	CORY CUNNINGHAM	MERRIMACK	NICHOLE DESCLOS	MERRIMACK
7	JEFFREY SHEA	MERRIMACK	NICOLE WHITE	MERRIMACK
8	DANA BRUNT	MERRIMACK	MELISSA BRESSE	MERRIMACK
8	CHRISTEN CLOUTIER	MERRIMACK	JILLIAN MURRAY	MERRIMACK
10	EUGENE ROBINSON	BOW	ASHLEY SURETTE	MERRIMACK
12	BENJAMIN MAZERALL	AMHERST	MEGAN VAN DOLE	MERRIMACK
14	JAMES DAVIN	MERRIMACK	SUSAN CHITTENDEN	MERRIMACK
15	FABIO VASQUEZ	MERRIMACK	MARINA MARTINEZ	MERRIMACK
15	COREY DOPSON	MERRIMACK	ALESIA CAMP	EXETER
26	DARAL MAKAHUSZ	MERRIMACK	BRENDA DUFFY	MERRIMACK
DECEMBER 2008				
5	AARON DAIGNEAULT	MANCHESTER	KERIN BRACKETT	MERRIMACK
6	NATHAN FLUET	MERRIMACK	LAUREN HALL	MERRIMACK
20	FRANCIS PELLINO	MERRIMACK	LYNN MORAN	MERRIMACK
20	ROBERT WYSOLMIERSKI	MERRIMACK	AMY TAYLOR	MERRIMACK

CIVIL UNIONS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 2008

DATE	NAME	RESIDENCE	NAME	RESIDENCE
JAN. 2008				
23	CHRISTINE DELANDE	MERRIMACK	LAURIE-ANN GILBERT	MERRIMACK
FEB. 2008				
17	BETTY MAYBEN	MERRIMACK	ANN BREEDEN	MERRIMACK
JULY 2008				
27	EVELYN AMIDON	MERRIMACK	LOIS AMIDON	MERRIMACK
AUG. 2008				
30	JEFFREY DEYOUNG	MERRIMACK	MANUEL MORRIS	MERRIMACK
SEPT. 2008				
12	REBECCA BROWN	MERRIMACK	JENNA TILTON	MERRIMACK
OCT. 2008				
11	IRENE BELANGER	MERRIMACK	PATRICIA NOONAN	MERRIMACK
NOV. 2008				
1	LAURIE CLARK	MERRIMACK	PAMELA MACDONALD	MERRIMACK
DEC. 2008				
6	SUSAN CORMAN	MERRIMACK	MARY O'REILLY	MERRIMACK

2009 Official Ballot Supplementary Information

Merrimack residents will have an opportunity to vote on the proposed budget and other Town matters by answering "yes" or "no" to the questions on the official ballot that will be used in conjunction with the annual election to be held between 7:00 AM and 8:00 PM on Tuesday, April 8, 2008. There are three polling places in Merrimack: St. John Neumann Church at 708 Milford Road (Route 101A); St. James United Methodist Church at 646 Daniel Webster Highway (Route 3); and James Masticola Upper Elementary School - All-Purpose Room at 26 Baboosic Lake Road. To determine the appropriate polling place for you to vote, please call the Town Clerk's Office at (603) 424-3651, or access the Town's website at www.merrimacknh.gov, click under "Where Do You Go To Vote?" at the home page. You may execute a search by clicking on the "080404 VotingPrecincts_Streets.pdf" link at the bottom of the page and searching for your street name from within the list.

The following information is provided as a public service to enable citizens to better understand the matters on which they will be voting. Additional information may be obtained by calling the Town Manager's Office at (603) 424-2331, or by visiting the Town's website at www.merrimacknh.gov.

ARTICLE 1

ELECTION OF PUBLIC OFFICIALS

To vote, completely fill in the box next to your candidate of choice on the ballot. Follow the directions as to the number of candidates to be marked for each office. To vote for a person whose name is not printed on the ballot, write the candidate's name on the line provided and completely fill in the box.

ARTICLE 2

DEWATERING UPGRADE

This Article authorizes financing for the Dewatering Upgrade at the Waste Water treatment plant.

Background:

The Merrimack Wastewater Treatment Facility currently has a belt filter press which is 30 years old (built in 1979). The function of the filter press is to dewater sludge solids or remove as much liquid as possible. As compared to newer available technologies, the current dewatering equipment is very inefficient and requires a great deal of maintenance.

During the past year the Wastewater staff has conducted 1 week trials of various types of new dewatering devices in order to select the most cost effective technology. Three types of dewatering equipment were evaluated at the Facility: screw press, rotary drum press and centrifuge. Based on the 20 year life cycle costs for operations, electrical usage, dewatering capability, maintenance costs and chemical usage, the screw press was selected as the least expensive and most effective technology.

With the installation of the new screw press, the Facility will be able to reduce the amount of solids that need to be processed. Currently, the Facility processes dewatered solids at the Town's compost facility. Finished compost is sold to a vendor and is available to residents. The new

ARTICLE 2 (continued)
DEWATERING UPGRADE

screw press will reduce solids going to the compost facility and allow the Town to take in additional solids from other towns, thus creating additional revenue.

Annual savings from the screw press installation will save the Town \$234,688 in reduced disposal costs due to improved dewatering. Solids that will need to be disposed will be reduced from 10,000 tons to approximately 6,000 tons. In addition, the cost of amendment (sawdust, wood chips) for composting will be reduced by \$67,473 per year due to the improved dryness of the sludge solids.

The installation of the new screw press will also include upgrades to the polymer feed units, improved ventilation, electrical upgrades, new sludge feed pumps and new instrumentation that will improve automation of the system.

This important upgrade to the Wastewater Treatment Facility will result in a substantial annual savings, increased revenue and improved operation. The total projected cost of the program is \$2,824,000 including design and construction.

Funding:

The funding for the project will be from two sources. The user fees collected from the residential, commercial, and industrial customers will fund 80% of the project in the form of a State Revolving Fund (SRF) loan from the State with 20% awarded to the Town in the form of a State Aid Grant (SAG). *Property taxes will not be used to fund this project.*

Residents should feel free to contact Rick Seymour, Director of Public Works (423-8537) or Jim Taylor, Assistant Director of Public Works/Wastewater (883-8196) with any questions.

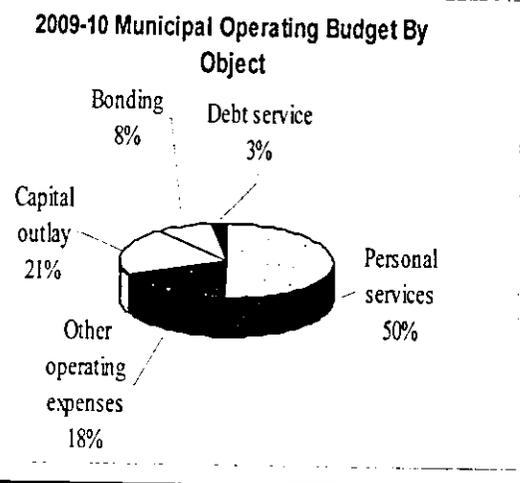
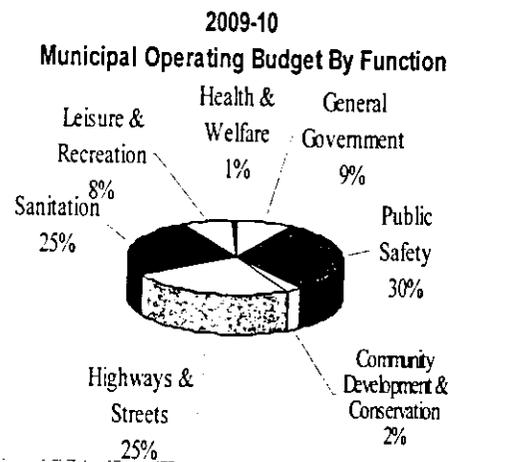
Estimated 2009 Property Tax Bill Impact: None

This 10-year bond will be paid for from the Wastewater Fund utilizing an equal principal payment.

**ARTICLE 3
MUNICIPAL OPERATING BUDGET**

The Municipal Operating Budget, which is the subject of Article 3, funds the general costs of operating all Town departments. The municipal operating budget is summarized below by department and graphically by function and by object.

Department	Amount
General Government	\$ 1,472,372
Assessing	276,192
Fire	4,780,011
Police	4,624,690
Communications	644,493
Public Works Administration	335,773
Highway	3,729,434
Solid Waste Disposal	1,342,901
Parks Maintenance	445,632
Parks & Recreation	588,493
Library	1,156,800
Equipment Maintenance	394,014
Buildings & Grounds	272,982
Community Development	764,806
Town Clerk/Tax Collector	400,851
Welfare	183,591
Wastewater Treatment	4,423,152
Media	292,449
Other	4,945,902
Debt Service	523,336
Total	\$31,597,874



The recommended municipal operating budget of \$31,597,874. Included in the Town Council's 2009-10 proposed budget are all of the capital items that have historically been approved by the Town Council throughout the year. Although the appropriation amount requested for 2009-10 is greater than what was approved in 2008-09, the estimated revenues offset the appropriation increase, allowing the property tax rate needed to support the 2009-10 budget to be less. Below is the Capital Projects that are included in the budget which are fully offset by revenues. If these projects were not included in the budget the appropriation would be a decrease of \$534,718 (1.99%). On the next page is the 2009-10 budget comparison backing out the one time capital projects.

ARTICLE 3 (continued)
MUNICIPAL OPERATING BUDGET

	<u>Approved Budget 2008-09</u>	<u>Town Council Recommended 2009-10</u>
Total Amount Appropriated	26,861,192	31,597,874
Capital Expenditures		
Opticom Replacements	-	25,000
Alarm Receiver/Dispatch Upgrades	-	20,000
10 Wheel Dump H-33	-	160,000
Turkey Hill Bridge Replacement	-	4,110,000
Flood Mitigation/Wire & Bedford Roads	-	200,000
Rte. 3/Wire Road Realignment Engineering	-	49,900
Rte. 3 Sidewalks (Frazer Sq. to Wire Road)	-	306,000
Utility Vehicle (Cushman)	-	10,000
Pickup Trucks	-	28,000
Influent & Primary Effluent Pumps	-	200,000
X Country Sewer System Easement Recovery	-	87,500
Facilities Study	-	50,000
Manhole/Sewer Line Rehabilitation	-	25,000
	<hr/>	<hr/>
Total Capital Projects & Bonds	-	5,271,400
Total Appropriation Less Capital Expenditures and Bonds	26,861,192	26,326,474
Budget Appropriation Increase(Decrease) 2009-10		(534,718)

Summary of Appropriation Changes

	<u>FY 08/09</u>	<u>Proposed FY 09/10</u>	<u>\$ Change</u>	<u>% Change</u>
Total Salaries	11,418,462	11,205,446	(213,016)	(1.87%)
Overtime	830,645	766,085		(7.77%)
Retirement	1,270,018	1,307,682		2.97%
Health Care	2,596,387	2,624,367		1.08%
Workers Compensation	275,621	266,142		(3.44%)
Other Personnel Benefits	1,066,866	1,101,545		3.25%
Total Personnel Benefits	<u>17,457,999</u>	<u>17,271,267</u>	<u>(186,732)</u>	<u>(1.07%)</u>
Utilities	979,405	963,888		(1.58%)
Other Operating Cost	<u>5,524,603</u>	<u>5,273,068</u>	<u>(251,535)</u>	<u>(4.55%)</u>
Total Operating Other Cost	<u>6,504,008</u>	<u>6,236,956</u>	<u>(267,052)</u>	<u>(4.11%)</u>
Total Operating	23,962,007	23,508,223	(453,784)	(1.89%)
Capital Expenditures				
Capital Projects	-	5,271,400	5,271,400	100%
Other Capital	2,899,184	2,818,251	(80,933)	(2.79%)
Total Capital Expenditures	<u>2,899,184</u>	<u>8,089,651</u>	<u>5,190,467</u>	<u>179.03%</u>
Total General Fund Budget	26,861,191	31,597,874	4,736,683	17.63%

ARTICLE 3 (continued)
MUNICIPAL OPERATING BUDGET

Personal Services Costs:

The recommended budget reflects Town Council recommending the elimination of four full-time positions: a Planning Assistant in Community Development, Mechanic I in Wastewater, a Head Children's Service Librarian in Library, and a Transfer Station Attendant in Solid Waste. In addition the Council has recommended the elimination of two part-time positions: a Custodian in Building & Grounds and a Fire Inspector in Fire. A reclassification of a Building Inspector in Community Development from full-time to part-time, a Dispatch Supervisor to a Dispatcher in the Communication Department, and a Maintenance Supervisor to Maintenance Manager in the Parks & Recreation Department. The net decrease relating to these staffing changes is \$308,033.

The Council also has recommended that non-union employees making over \$45,000 per year have their wages frozen for one year. In addition the Teamsters' contract expires on June 30, 2009 and will need their contract to be approved by the voters. Since no new contract for ratification will appear on this year's ballot the Teamsters Union employees also will have there wages frozen until the new contract passes.

Health Insurance premiums have increased by \$117,355 in the 2009-10 budget. 2008-09 was one of the occasional fiscal years for which we must budget for fifty-three weekly payrolls rather than fifty-two thus creating a savings of \$240,809. The net decrease of \$186,733 includes the costs associated with the following wage adjustments:

AFSCME Council 93 employees	3.50%
IAFF 2904 employees	3.75%
Other union employees (except Teamsters)	3.00%
Other non-union employees (under \$45,000)	2.50%

Capital Outlay:

The proposed budget includes \$1,387,000 for transfer to capital reserve funds – a net increase of \$155,000. Of that amount, \$500,000 to be placed in the Sewer Infrastructure Improvements Capital Reserve and paid out of Sewer Users Fees. If the deposit into the Sewer Infrastructure Improvements Capital Reserve was not made, the deposits into capital reserve funds would have been a decrease of \$345,000. The list on the next page details the changes:

ARTICLE 3 (continued)
MUNICIPAL OPERATING BUDGET

	Voted	Proposed	Increase
	2008-09	2009-10	(Decrease)
Athletic Fields	75,000	-	(75,000)
Communications Equipment	35,000	-	(35,000)
Daniel Webster Highway	100,000	50,000	(50,000)
Highway Equipment	150,000	75,000	(75,000)
Land Bank	250,000	-	(250,000)
Playground Equipment	10,000	-	(10,000)
Road Improvements	200,000	-	(200,000)
Salt Shed	5,000	-	(5,000)
Solid Waste Disposal	90,000	75,000	(15,000)
Traffic Signal Pre-emption	5,000	-	(5,000)
Road Infrastructure CRF	150,000	525,000	375,000
Operating Budget	\$1,070,000	\$725,000	(\$345,000)

The Town of Merrimack uses capital reserve funds as a cost-effective method of financing the purchase or replacement of facilities, equipment, and infrastructure. Consistent amounts have been included in annual budgets for transfer to these funds in past years and in the budget submitted by the Town Council, so that sufficient monies are available when purchases or replacements are required. This spreads the related cost over the funding period, rather than requiring a large appropriation in the year of purchase or replacement, and thereby helps to stabilize property tax rates. Also, interest earned on monies held in capital reserve funds offsets a portion of the purchase or replacement cost and/or serves as a hedge against inflation. These capital reserve funds provide for the replacement of fire trucks, bridges, ambulances, police communication's equipment, Highway Division trucks and heavy equipment, as well as for other major capital outlay needs.

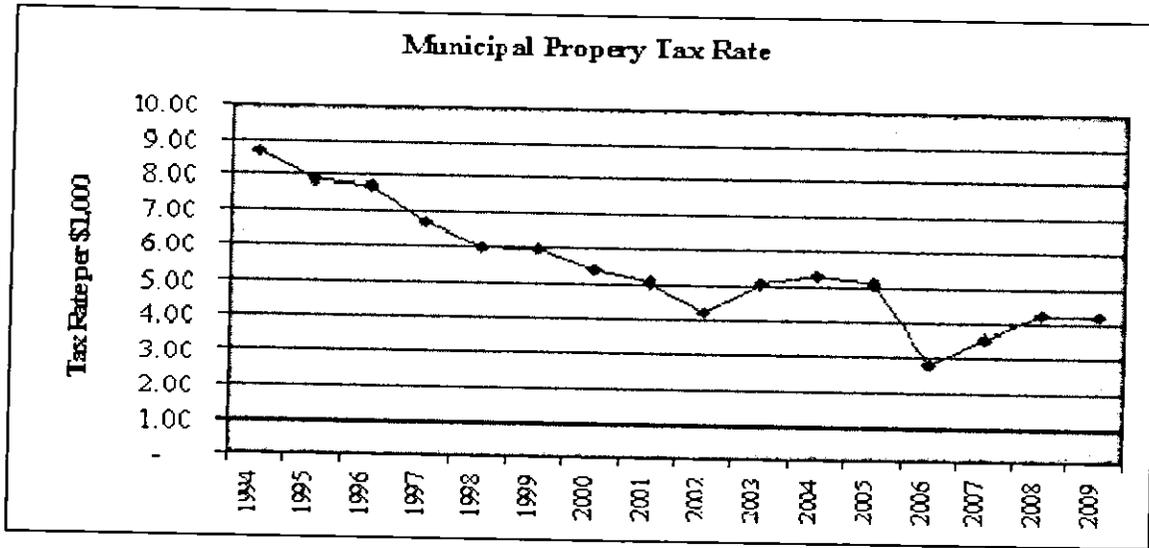
In addition, other proposed capital outlay of \$533,467 consists of the following and represents a decrease in capital outlay of \$194,584 over the 2008-09 budget.

Road Paving, Crack Sealing, and Minor Reconstruction	\$280,817
Media Equipment	75,000
Police Patrol Vehicles	55,346
Renovate Station 3 Reeds Ferry	40,000
Other items costing less than \$50,000	82,304
Total	\$533,467

ARTICLE 3 (continued)
MUNICIPAL OPERATING BUDGET

Projected Tax Rate:

Based on the recommended budget (Article 3) and current estimates of 2009 net assessed valuations and 2009-10 non-tax revenues, the municipal portion of the 2009 property tax rate is expected to be \$4.19 which correlates to a tax bill of \$419 per \$100,000 of assessed valuation. This represents a decrease of \$.04 or 95% under the 2008 rate. However, this projection includes only the impact of Article 3 and not any of the other Articles.



Debt Service:

There are four outstanding bond issues: 1995 Organic Waste Compost Facility Bonds - \$1,887,210 principal balance; 2002 Greens Pond Land Acquisition Bonds - \$2,160,000 principal balance, 2007 Drainage Improvement Bond - \$1,630,700 principal balance, and 2008 Interceptor Bond - \$1,600,000 principal balance. Debt service costs for 2008-09 represent a decrease of \$6,399 and consist of the following:

1995 Organic Waste Compost Facility Bonds	\$367,449
2002 Greens Pond Land Acquisition Bonds	365,985
2007 Drainage Bond	157,350
2008 Interceptor Bond	0
Contingency for tax anticipation notes	<u>1</u>
Total	\$890,785

Default Budget:

If proposed budget of \$31,597,874 in Article 3 should fail, an appropriation of \$27,053,100 would automatically become effective in accordance with New Hampshire Statutes. The Town Council would then be responsible for either holding a special meeting at which a revised Municipal Operating Budget appropriation would be considered, or developing a revised Municipal Operating Budget within this amount.



2009 Town Warrant

Town of Merrimack

6 Baboosic Lake Road, Merrimack, New Hampshire 03054



The State of New Hampshire

To the inhabitants of the Town of Merrimack in the County of Hillsborough in said state, qualified to vote in town affairs:

You are hereby notified that the First Session (*Deliberative*) of the Annual Meeting of the Town of Merrimack will be held at the Masticola Upper Elementary School's All-Purpose Room on Baboosic Lake Road in said Merrimack on Tuesday, March 10, 2009, at 7:00 o'clock in the evening (pm) for explanation, discussion, and debate of each Warrant Article. Warrant Articles may be amended at this session per RSA 40:13, IV.

You are hereby notified that the Second Session (*Ballot Voting*) of the Annual Meeting of the Town of Merrimack will be held on Tuesday, April 14, 2009, at 7:00 o'clock in the forenoon (am) for the choice of town officers elected by official ballot, to vote on questions required by law to be inserted on the Official Ballot, and to vote on all Warrant Articles from the First Session on Official Ballot per RSA 40:13, VII. The three polling places for the election of town officers, and other actions required to be inserted on the ballot, will open on said date at 7:00 o'clock in the forenoon (am) and will not close earlier than 8:00 o'clock in the evening (pm).

The three aforementioned polling places will be as follows:
Precinct 1 (Center) - Masticola Upper Elementary School's All-Purpose Room, 26 Baboosic Lake Road
Precinct 2 (South) - St. John Neumann Church, 708 Milford Road (Route 101A)
Precinct 3 (North) - St. James Church, 646 Daniel Webster Highway (Route 3)

Article 1

To choose all necessary town officers for the ensuing year.

Article 2

Shall the Town vote to raise and appropriate the sum of \$2,824,000 for dewatering upgrade, related installation, and expenses related to the issuance of municipal bonds; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and in an amount not to exceed \$2,824,000, thereby reduced by any federal, state, or private grants that may be made available in conjunction with said purpose; to authorize the Town Council to apply for and accept said grants of federal, state, or private aid; to authorize the Town Council to issue, negotiate, sell, and deliver said bonds and notes and to determine the rate of interest, the maturity, and other terms pertaining thereto; and to

authorize the Town Council to take any other action or to pass any other measure relative to said purpose and financing? (2/3rds ballot vote required for approval) (Recommended by the Town Council 6-0-0)

Article 3

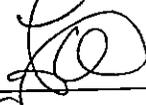
Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$31,597,874? Should this article be defeated, the default budget shall be \$27,053,100, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Town Council 6-0-0)

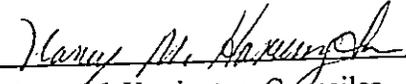
Given under our hands and seal this 19th day of February, in the year of our Lord,
Two Thousand Nine

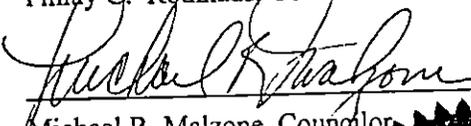
MERRIMACK TOWN COUNCIL

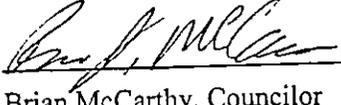

Thomas J. Mahon, Chairman

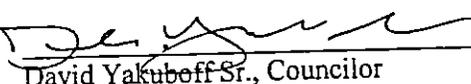

Timothy Tenhave, Vice Chair

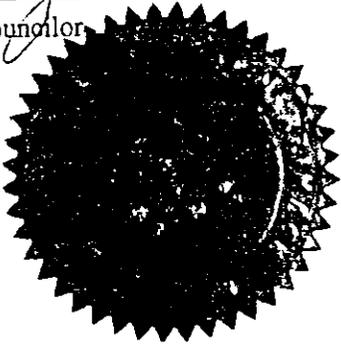

Finlay C. Rothhaus, Councilor


Nancy M. Harrington, Councilor


Michael R. Malzone, Councilor


Brian McCarthy, Councilor


David Yakuboff Sr., Councilor



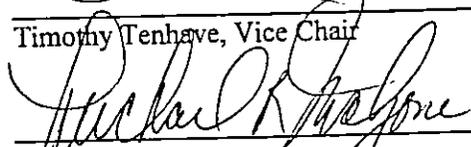
Attest: a true copy of the Warrant

MERRIMACK TOWN COUNCIL

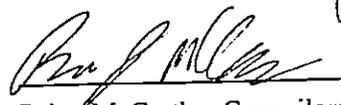

Thomas J. Mahon, Chairman


Timothy Tenhave, Vice Chair

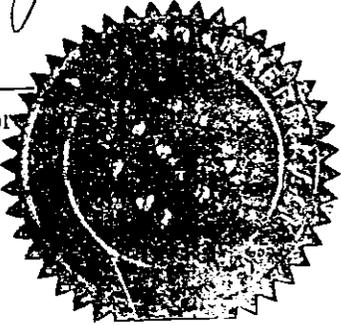
Nancy M. Harrington, Councilor


Michael R. Malzone, Councilor


Finlay C. Rothhaus, Councilor


Brian McCarthy, Councilor


David Yakuboff Sr., Councilor



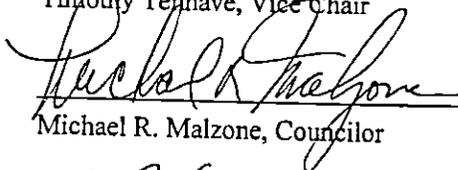
*Town of Merrimack, New Hampshire
Certificate of Service*

We, the Town Council, certify that we gave notice to the inhabitants within named, to meet at the time and place and for the purpose within mentioned, by posting an attested copy of the within Warrant at the place of meeting within named, and a like attested copy at the Town Hall and Town Library, being public places in said Town on or before the 25th day of February 2008.

MERRIMACK TOWN COUNCIL



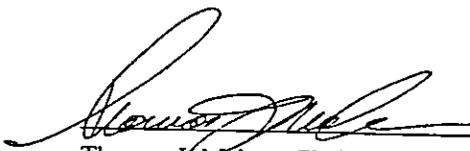
Timothy Tephave, Vice Chair



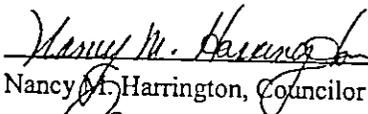
Michael R. Malzone, Councilor



Brian McCarthy, Councilor



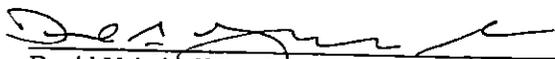
Thomas J. Mahon, Chairman



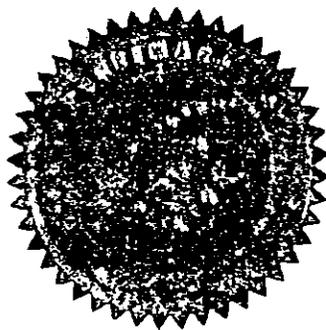
Nancy M. Harrington, Councilor



Finlay C. Rothhaus, Councilor



David Yakuboff Sr., Councilor



BUDGET OF THE TOWN

OF: MERRIMACK

Appropriations and Estimates of Revenue for the Ensuing Year January 1, _____ to December 31, _____

or Fiscal Year From July 1, 2009 to June 30, 2010

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address below.

This form was posted with the warrant on (Date): February 20, 2009

GOVERNING BODY (COUNCIL)

Please sign in ink.

[Handwritten Signature]

[Handwritten Signature]

[Handwritten Signature]

[Handwritten Signature]

[Handwritten Signature]

[Handwritten Signature]

[Handwritten Signature]

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

FOR DRA USE ONLY

NH DEPARTMENT OF REVENUE ADMINISTRATION
 MUNICIPAL SERVICES DIVISION
 P.O. BOX 487, CONCORD, NH 03302-0487
 (603)271-3397

MS-6 Budget - Town of Merrimack FY 2009-10

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
GENERAL GOVERNMENT			2008-09	2007-08	2009-10	2009-10
4130-4139	Executive					
4140-4149	Election, Reg. & Vital Statistics	3	41,353	34,407	19,604	
4150-4151	Financial Administration					
4152	Revaluation of Property	3	283,764	263,449	276,192	
4153	Legal Expense					
4155-4159	Personnel Administration					
4191-4193	Planning & Zoning	3	933,043	866,069	757,506	
4194	General Government Buildings	3	308,098	334,219	272,982	
4195	Cemeteries					
4196	Insurance					
4197	Advertising & Regional Assoc.					
4199	Other General Government	3	2,088,933	1,949,144	1,847,118	
PUBLIC SAFETY			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4210-4214	Police	3	4,963,117	4,537,070	5,140,625	
4215-4219	Ambulance					
4220-4229	Fire	3	4,474,598	4,048,812	4,534,731	
4240-4249	Building Inspection					
4290-4298	Emergency Management	3	4,380	5,348	4,380	
4299	Other (Incl. Communications)	3	707,356	661,707	722,243	
AIRPORT/AVIATION CENTER			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4301-4309	Airport Operations					
HIGHWAYS & STREETS			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4311	Administration	3	355,741	333,292	334,773	
4312	Highways & Streets	3	2,147,647	2,225,704	2,051,467	
4313	Bridges					
4316	Street Lighting					
4319	Other	3	390,619	353,040	390,014	
SANITATION			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4321	Administration					
4323	Solid Waste Collection					
4324	Solid Waste Disposal	3	1,436,322	1,159,149	1,235,401	
4325	Solid Waste Clean-up					
4326-4329	Sewage Coll. & Disposal & Other	3	3,113,835	2,937,248	3,174,603	

MS-6
Rev. 09/05

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuig FY (RECOMMENDED)	Appropriations Ensuig FY (NOT RECOMMENDED)
			2008-09	2007-08	2009-10	2009-10
WATER DISTRIBUTION & TREATMENT						
4331	Administration					
4332	Water Services					
4335-4339	Water Treatment, Conserv. & Other					
ELECTRIC			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4351-4352	Admin. and Generation					
4353	Purchase Costs					
4354	Electric Equipment Maintenance					
4359	Other Electric Costs					
HEALTH			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4411	Administration					
4414	Pest Control					
4415-4419	Health Agencies & Hosp. & Other	3	87,000	85,345	85,650	
WELFARE			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4441-4442	Administration & Direct Assist.	3	96,698	91,040	97,941	
4444	Intergovernmental Welfare Pymnts					
4445-4449	Vendor Payments & Other					
CULTURE & RECREATION			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4520-4529	Parks & Recreation	3	1,275,952	1,197,364	1,171,795	
4550-4559	Library	3	1,253,011	1,213,964	1,149,347	
4583	Patriotic Purposes	3	37,500	36,487	37,500	
4589	Other Culture & Recreation	3	217,240	179,319	217,449	
CONSERVATION			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4611-4612	Admin. & Purch. of Nat. Resources					
4619	Other Conservation		16,100	13,377	6,200	
4631-4632	REDEVELOPMENT & HOUSING					
4651-4659	ECONOMIC DEVELOPMENT					
DEBT SERVICE			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4711	Princ.- Long Term Bonds & Notes	3	654,937	530,788	635,034	
4721	Interest-Long Term Bonds & Notes	3	282,196	272,801	255,751	
4723	Int. on Tax Anticipation Notes	3	1	-	1	
4790-4799	Other Debt Service					

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
CAPITAL OUTLAY			2008-09	2007-08	2009-10	2009-10
4901	Land	3	1	-	1	
4902	Machinery, Vehicles & Equipment	3	348,425	459,861	196,806	
4903	Buildings	3	60,225	37,582	53,543	
4909	Improvements Other Than Bldgs.	3	311,100	580,046	280,816	
OPERATING TRANSFERS OUT			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4912	To Special Revenue Fund					
4913	To Capital Projects Fund	2	1,600,000		-	
4914	To Enterprise Fund					
	Sewer-					
	Water-					
	Electric-					
	Airport-					
4915	To Capital Reserve Fund	3	972,000	1,281,000	1,377,000	
4916	To Exp.Tr.Fund-except #4917				5,271,400	
4917	To Health Maint. Trust Funds					
4918	To Nonexpendable Trust Funds					
4919	To Fiduciary Funds					
SUBTOTAL 1			28,461,192	25,687,632	31,597,874	

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

Acct. #	Warr. Art. #	Amount	Acct. #	Warr. Art. #	Amount

****SPECIAL WARRANT ARTICLES****

Special warrant articles are defined in RSA 32:3,VI, as appropriations: 1) in petitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriation to a separate fund created pursuant to law, such as capital reserve funds or trust funds; 4) an appropriation designated on the warrant as a special article or as a nonlapsing or nontransferable article.

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
4711	Inteceptor Bond	2	1,640,000	-	-	-
4711	Dewater Upgrade Bond	2			2,824,000	-
SUBTOTAL 2 RECOMMENDED			XXXXXXXXXX	XXXXXXXXXX	2,824,000	XXXXXXXXXX

****INDIVIDUAL WARRANT ARTICLES****

"Individual" warrant articles are not necessarily the same as "special warrant articles". Individual warrant articles might be negotiated cost items for labor agreements or items of a one time nature you wish to address individually.

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
4210-421	Police	4	139,484			-
SUBTOTAL 3 RECOMMENDED			XXXXXXXXXX	XXXXXXXXXX		XXXXXXXXXX

1	2	3	4	5	6
Acct. #	SOURCE OF REVENUE	Warr. Art.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	Estimated Revenues Ensuing Year
TAXES			2008-09	2007-08	2009-10
3120	Land Use Change Taxes - General Fund		100,000	5,000	50,000
3180	Resident Taxes				
3185	Timber Taxes		15,300	1,979	5,000
3186	Payment In Lieu of Taxes		5,332	2,756	5,000
3189	Other Taxes		360,000	373,937	247,500
3190	Interest & Penalties on Delinquent Taxes		252,150	649,905	439,600
	Inventory Penalties				
3187	Excavation Tax (\$.02 cents per cu yd)		500	834	500
LICENSES, PERMITS & FEES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3210	Business Licenses & Permits				
3220	Motor Vehicle Permit Fees		4,200,000	4,150,113	4,100,000
3230	Building Permits		150,000	73,458	90,000
3290	Other Licenses, Permits & Fees		227,115	294,567	239,315
3311-3319	FROM FEDERAL GOVERNMENT		-	372,102	-
FROM STATE			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3351	Shared Revenues		1,412,268	1,255,189	1,412,268
3352	Meals & Rooms Tax Distribution				
3353	Highway Block Grant		488,628	490,514	498,628
3354	Water Pollution Grant		72,452	72,451	72,452
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)		270,389	1,481,274	3,506,235
3379	FROM OTHER GOVERNMENTS				
CHARGES FOR SERVICES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3401-3406	Income from Departments		4,959,590	5,021,266	5,758,119
3409	Other Charges				
MISCELLANEOUS REVENUES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3501	Sale of Municipal Property		515,000	26,755	15,000
3502	Interest on Investments		682,000	860,391	712,000
3503-3509	Other		92,911	145,354	147,525

1	2	3	4	5	6
Acct. #	SOURCE OF REVENUE	Warr. Art.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	Estimated Revenues Ensuing Year
INTERFUND OPERATING TRANSFERS IN			2008-09	2007-08	2009-10
3912	From Special Revenue Funds				
3913	From Capital Projects Funds				
3914	From Enterprise Funds				
	Sewer - (Offset)				
	Water - (Offset)				
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds		-	139,589	1,933,400
3916	From Trust & Fiduciary Funds		-	5,670	-
3917	Transfers from Conservation Funds				
OTHER FINANCING SOURCES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3934	Proc. from Long Term Bonds & Notes		1,640,000	1,708,000	2,824,000
	Amount VOTED From F/B ("Surplus")				
	Fund Balance ("Surplus") to Reduce Taxes		-	-	-
TOTAL ESTIMATED REVENUE & CREDITS			15,443,635	17,131,103	22,056,542

****BUDGET SUMMARY****

	Prior Year	Ensuing Year
SUBTOTAL 1 Appropriations Recommended (from page 4)	26,681,708	31,597,874
SUBTOTAL 2 Special Warrant Articles Recommended (from page 5)	1,640,000	2,824,000
SUBTOTAL 3 "Individual" Warrant Articles Recommended (from page 5)	139,484	-
TOTAL Appropriations Recommended	28,461,192	34,421,874
Less: Amount of Estimated Revenues & Credits (from above)	15,443,635	22,056,542
Estimated Amount of Taxes to be Raised	13,017,557	12,365,332

DEFAULT BUDGET OF THE TOWN

Town Of Merrimack

For the Ensuing Year January 1, _____ to December 31, _____

or Fiscal Year From July 1 2009 to June 30, 2010

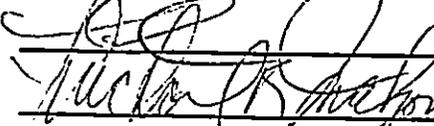
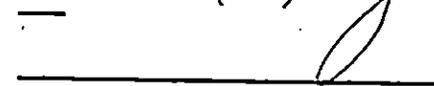
RSA 40:13, IX (b) "Default budget" as used in this subdivision means the amount of the same appropriations as contained in the operating budget authorized for the previous year, reduced and increased, as the case may be, by debt service, contracts, and other obligations previously incurred or mandated by law, and reduced by one-time expenditures contained in the operating budget. For the purposes of this paragraph, one-time expenditures shall be appropriations not likely to recur in the succeeding budget, as determined by the governing body, unless the provisions of RSA 40:14-b are adopted, of the local political subdivision.

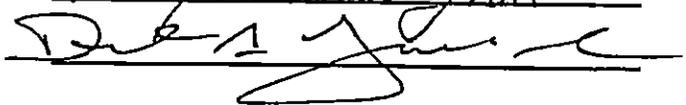
1. Use this form to list the default budget calculation in the appropriate columns.
2. Post this form or any amended version with proposed operating budget (MS-6 or MS-7) and the warrant.
3. Per RSA 40:13, XI, (a), the default budget shall be disclosed at the first budget hearing.

GOVERNING BODY (SELECTMEN)

or

Budget Committee if RSA 40:14-b is adopted


 Nancy M. Harrington


NH DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. BOX 487, CONCORD, NH 03302-0487
(603)271-3397

1	2	3	4	5	6
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Prior Year Adopted Operating Budget	Reductions & Increases	Minus 1-Time Appropriations	DEFAULT BUDGET
GENERAL GOVERNMENT		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4130-4139	Executive				-
4140-4149	Election, Reg. & Vital Statistics	41,353			41,353
4150-4151	Financial Administration				-
4152	Revaluation of Property	283,764	489		284,253
4153	Legal Expense				-
4155-4159	Personnel Administration	949,143			949,143
4191-4193	Planning & Zoning	308,098	1,483		309,581
4194	General Government Buildings				-
4195	Cemeteries				-
4196	Insurance				-
4197	Advertising & Regional Assoc.				-
4199	Other General Government	1,820,633	3,098		1,823,731
PUBLIC SAFETY		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4210-4214	Police	4,963,117	138,675	(139,484)	4,962,308
4215-4219	Ambulance				-
4220-4229	Fire	4,474,598	161,928		4,636,526
4240-4249	Building Inspection				-
4290-4298	Emergency Management	4,380			4,380
4299	Other (Incl. Communications)	707,356	10,761		718,117
AIRPORT/AVIATION CENTER		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4301-4309	Airport Operations				-
HIGHWAYS & STREETS		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4311	Administration	355,741	792		356,533
4312	Highways & Streets	2,147,647	44,664		2,192,311
4313	Bridges				-
4316	Street Lighting				-
4319	Other	390,619	15,581		406,200
SANITATION		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4321	Administration				-
4323	Solid Waste Collection				-
4324	Solid Waste Disposal	1,436,322	(55,806)		1,380,516
4325	Solid Waste Clean-up				-
4326-4329	Sewage Coll. & Disposal & Other	3,113,835	42,626		3,156,461

Default Budget - Town of Merrimack _____ FY _____ FY 2009-10 _____

1	2	3	4	5	6
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Prior Year Adopted Operating Budget	Reductions & Increases	Minus 1-Time	DEFAULT BUDGET

WATER DISTRIBUTION & TREATMENT

Town Of Merrimack
2009-10 DEFAULT BUDGET

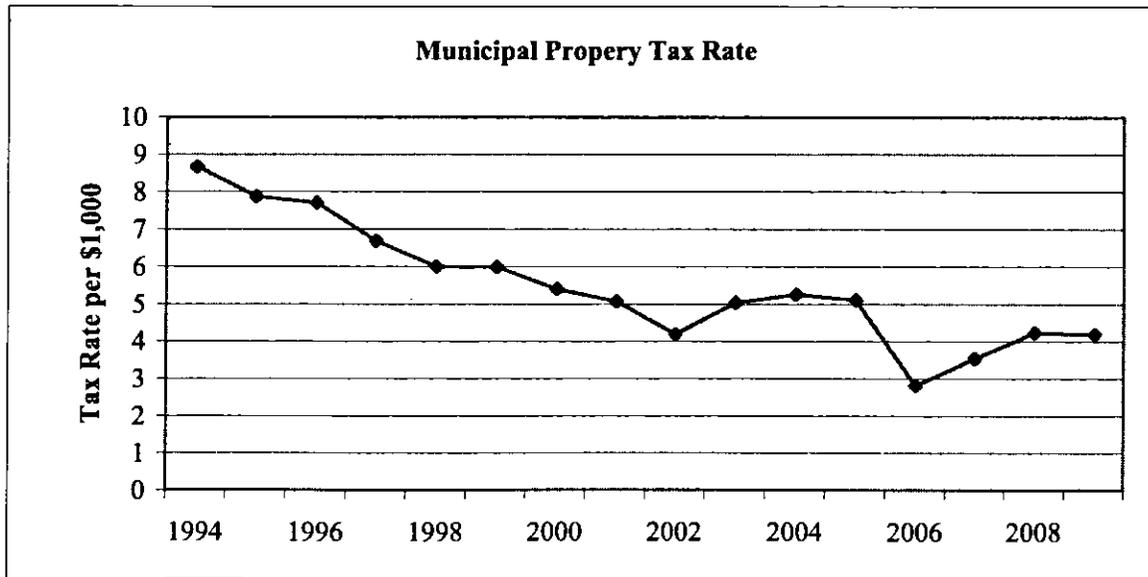
	2008-09 Voted Budget	2009-10 Default Budget
General Town operations and charges - Article 3	26,681,708	26,681,708
Teamsters Local 633 collective bargaining agreement - Article 8 (2006-07)		70,988
IBPO Local 320 collective bargaining agreement - Article 9: (2006-07) 2009-10 \$ 70,988	-	79,704
IAFF collective bargaining agreement - Article 10 (2006-07) 2009-10 \$ 79,704	-	85,985
AFSCME 2986 collective bargaining agreement - Article 11 (2006-07) 2009-10 \$ 85,985	-	71,179
AFSCME 3657 collective bargaining agreement - Article 4 (2007-08) 2009-10 \$ 71,179	-	93,920
Union Contract Benefit Increases		47,136
State Mandated Retirement Increase		(71,170)
Solid waste disposal tipping fees	139,484	
Article 4 police officers		
Debt service:		
Interceptor Bond - Article 2	1,600,000	
Interst Interceptor Bond - Article 2	40,000	(897,135)
2008-09	-	890,785
2009-10	28,461,192	27,053,100
Total		

2009-10 BUDGET SUMMARY BY FUND

Dept	Actual		Budget		Department		Manager		Council		Town Meeting		Increase (Decrease)	
	2007-08	2009-10	2008-09	2009-10	2009-10	2009-10	2009-10	2009-10	2009-10	2009-10	2009-10	Amount	%	
01 General Government	1,710,431	1,533,939	1,738,964	1,533,939	1,472,372	1,509,631	1,472,372	1,472,372	1,472,372	1,472,372	1,472,372	(266,592)	(15.33)	
02 Assessing	265,005	285,017	287,664	285,017	276,192	280,667	276,192	276,192	276,192	276,192	276,192	(11,472)	(3.99)	
03 Fire	4,235,855	4,972,612	4,676,378	4,972,612	4,951,777	4,951,777	4,780,011	4,780,011	4,780,011	4,780,011	4,780,011	103,733	2.22	
04 Police	4,260,673	4,850,102	4,512,025	4,850,102	4,624,690	4,813,149	4,624,690	4,624,690	4,624,690	4,624,690	4,624,690	112,665	2.50	
05 Communications	598,491	709,272	669,146	709,272	667,481	667,481	644,493	644,493	644,493	644,493	644,493	(24,653)	(3.68)	
07 Public Works Administration	448,292	435,730	357,741	435,730	399,053	399,053	335,773	335,773	335,773	335,773	335,773	(21,968)	(6.14)	
08 Highway	3,339,205	3,536,683	3,105,397	3,536,683	3,729,434	3,776,030	3,729,434	3,729,434	3,729,434	3,729,434	3,729,434	624,037	20.10	
09 Solid Waste Disposal	1,204,493	1,165,042	1,531,322	1,165,042	1,342,901	1,195,156	1,342,901	1,342,901	1,342,901	1,342,901	1,342,901	(188,421)	(12.30)	
11 Parks Maintenance	504,864	488,663	483,405	488,663	445,632	475,910	445,632	445,632	445,632	445,632	445,632	(37,773)	(7.81)	
13 Parks & Recreation	619,156	748,752	752,860	748,752	588,493	659,117	588,493	588,493	588,493	588,493	588,493	(164,367)	(21.83)	
15 Library	1,224,521	1,268,011	1,268,011	1,268,011	1,156,800	1,268,011	1,156,800	1,156,800	1,156,800	1,156,800	1,156,800	(111,211)	(8.77)	
16 Equipment Maintenance	353,818	416,982	390,619	416,982	404,686	404,686	394,014	394,014	394,014	394,014	394,014	3,395	0.87	
17 Buildings & Grounds	348,955	325,215	330,523	325,215	272,982	303,701	272,982	272,982	272,982	272,982	272,982	(57,541)	(17.41)	
21 Community Development	910,017	943,039	956,643	943,039	764,806	802,236	764,806	764,806	764,806	764,806	764,806	(191,837)	(20.05)	
24 Town Clerk/Tax Collector	365,964	410,446	397,098	410,446	405,468	405,468	400,851	400,851	400,851	400,851	400,851	3,753	0.95	
25 Welfare	176,385	183,704	184,998	183,704	183,591	183,687	183,591	183,591	183,591	183,591	183,591	(1,407)	(0.76)	
27 Debt Service	436,140	523,336	529,685	523,336	523,336	523,336	523,336	523,336	523,336	523,336	523,336	(6,349)	(1.20)	
Sub Total	21,002,265	22,796,545	22,172,379	22,796,545	21,936,371	22,619,096	21,936,371	21,936,371	21,936,371	21,936,371	21,936,371	(236,008)	(1.06)	
Outside Detail - Police	395,707	548,974	533,192	548,974	573,981	573,981	573,981	573,981	573,981	573,981	573,981	40,789	7.65	
Outside Detail - Fire	-	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	-	-	
Turkey Hill Bridge Replacement	-	-	-	-	4,110,000	3,360,000	4,110,000	4,110,000	4,110,000	4,110,000	4,110,000	4,110,000	4,110,000	100.00
Land Bank	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Day Camp	129,181	171,641	173,287	171,641	175,171	171,641	175,171	175,171	175,171	175,171	175,171	1,884	1.09	
Total	21,527,153	23,526,160	22,887,858	23,526,160	26,804,523	26,733,718	26,804,523	26,804,523	26,804,523	26,804,523	26,804,523	3,916,665	17.11	
10 Wastewater Treatment	3,504,518	3,785,565	3,125,435	3,785,565	4,055,703	4,181,982	4,055,703	4,055,703	4,055,703	4,055,703	4,055,703	930,268	29.76	
Interceptor Project	-	-	1,600,000	-	-	-	-	-	-	-	-	(1,600,000)	(9.82)	
27 Debt Service	367,449	367,449	407,449	367,449	367,449	367,449	367,449	367,449	367,449	367,449	367,449	(40,000)	(9.82)	
Sewer Fund Total	3,871,967	4,153,014	5,132,884	4,153,014	4,423,152	4,549,431	4,423,152	4,423,152	4,423,152	4,423,152	4,423,152	(709,732)	(13.83)	
32 CATV Fund	215,296	302,211	367,240	302,211	292,449	293,081	292,449	292,449	292,449	292,449	292,449	(74,791)	(20.37)	
33 Fire Protection Area Fund	73,216	77,750	73,210	77,750	77,750	77,750	77,750	77,750	77,750	77,750	77,750	4,540	6.20	
Grand Total	25,687,632	28,059,135	28,461,192	28,059,135	31,597,874	31,653,980	31,597,874	31,597,874	31,597,874	31,597,874	31,597,874	3,136,682	11.02	
Warrant Articles:	-	-	-	-	-	-	-	-	-	-	-	-	-	-
#2 Belt Filter Press	-	-	-	-	2,824,000	2,500,000	2,824,000	2,824,000	2,824,000	2,824,000	2,824,000	-	100.00	
Warrant Article Total	-	-	-	-	2,824,000	2,500,000	2,824,000	2,824,000	2,824,000	2,824,000	2,824,000	-	100.00	
Total After Warrant Articles	25,687,632	28,059,135	28,461,192	28,059,135	34,421,874	34,153,980	34,421,874	34,421,874	34,421,874	34,421,874	34,421,874	5,692,788	20.00	

ESTIMATED 2009 MUNICIPAL PROPERTY TAX RATE

	<u>2009</u>	<u>2008</u>
Appropriations	34,421,874	28,461,192
Estimated revenues	(19,116,966)	(14,205,291)
Belt Filter Press	(2,824,000)	-
Sewer Interceptor Bond	-	(1,640,000)
Tax overlay	400,000	395,064
General Fund surplus:		
Designated by ballot vote		
Property tax relief		
NH business profits tax	(67,419)	(67,419)
Veterans exemptions	684,750	684,750
Property tax levy	13,498,239	13,628,296
Valuation for state property tax rate	3,219,721.756	3,219,721.756
Municipal property tax rate	4.19	4.23
Tax decrease		(0.04)



Standing Meeting Schedule for Town Boards, Committees, and Commissions

Agricultural Commission

2nd Wednesday of Month – Courtroom at 7:00 PM

Athletic Fields Needs Committee

Monthly – Town Manager's Conference Room at 7:00 PM

Cable Television Advisory Committee

Tuesday (TBA) – Town Hall Conference Room at 7:30 PM

Conservation Commission

2nd and 4th Monday of the Month – Town Hall Conference Room at 7:00 PM

Economic Development Citizens Advisory Committee

2nd Wednesday of the Month – Town Hall Conference Room at 7:00 PM

Grater Woods Sub-Committee of the Conservation Commission

2nd Thursday of the Month – Town Hall Conference Room at 6:30 PM

Heritage Commission

1st Friday of the Month – Town Hall Conference Room at 10:00 AM

Horse Hill Nature Preserve Sub-Committee of the Conservation Commission

Quarterly – Courtroom – 7:00 PM

Parks and Recreation Committee

3rd Wednesday of the Month – Town Hall Conference Room at 7:00 PM
(no meetings in July and August)

Planning Board

Every Tuesday – Courtroom at 7:30 PM

Town Council

2nd and 4th Thursday of the Month – Courtroom at 7:00 PM

Watson Park Committee

1st Wednesday of the Month – Town Hall Conference Room at 2:00 PM

Zoning Board of Adjustment

4th Thursday of the Month – Courtroom at 7:00 PM

*Dates, times, and locations may vary.
For further information, please call the Town Manager's Office at (603) 424-2331.*

Merrimack Town Department Contacts

Assessing

(603) 424-5136

Contract Assessor Dave McMullin
Administrative Assessor Tracy Doherty

Emergency Medical Services (EMS)

(603) 424-3690

Fire Chief Michael Currier
Assistant Chief Dave Parenti

Community Development

(603) 424-3531

Director Walter Warren
Planning and Zoning Admin. Nancy Larson
Building and Health Official David Mark

Finance Department

(603) 424-7075

Finance Director Paul T. Micali

Fire Department

(603) 424-3690

Fire Chief Michael Currier
Assistant Chief David Parenti

Human Resources

(603) 424-2331

Coordinator Sharon Marunicz

Library

(603) 424-5021

Director Janet D. Angus

Media Services

(603) 423-8561

Coordinator Nicholas Lavallee

Parks and Recreation

(603) 882-1046

Director Sherry Kalish

Police Department

(603) 424-3774

Chief Michael R. Milligan
Deputy Chief Mark E. Doyle

Public Works

– *Administration*, (603) 424-5137

Director Richard S. Seymour, Jr.

Deputy Director David Lent

– *Buildings and Grounds*, (603) 423-8559

Foreman Phil F. Meschino

– *Equipment Maintenance*, (603) 423-8552

Foreman Brian Friolet

– *Highway*, (603) 423-8551

Operations Manager Kyle Fox

Foreman Bruce Moreau

Foreman Jeff Strong

– *Parks Maintenance*, (603) 423-8551

Foreman Ernie Buck

– *Transfer Station/Recycling*
(603) 424-2604

Foreman Steven Doumas

– *Wastewater Treatment Facility*
(603) 883-8196

Assistant Director James Taylor

Technology

(603) 423-8557

Coordinator William C. Miller

Town Clerk/Tax Collector

(603) 424-3651

Town Clerk/Tax Collector Diane Trippett

Deputy Town Clerk/Tax Collector Linda Hall

Town Manager/Town Council's Office

(603) 424-2331

Town Manager Keith Hickey

Executive Secretary Deb Courtemanche

Welfare

(603) 423-8535

Welfare Administrator Patricia Murphy

Default Budget - Town of Merrimack _____ FY __ FY 2009-10 _____

1	2	3	4	5	6
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Prior Year Adopted Operating Budget	Reductions & Increases	Minus 1-Time Appropriations	DEFAULT BUDGET
GENERAL GOVERNMENT					
		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4130-4139	Executive				-
4140-4149	Election, Reg. & Vital Statistics	41,353			41,353
4150-4151	Financial Administration				-
4152	Revaluation of Property	283,764	489		284,253
4153	Legal Expense				-
4155-4159	Personnel Administration	949,143			949,143
4191-4193	Planning & Zoning	308,098	1,483		309,581
4194	General Government Buildings				-
4195	Cemeteries				-
4196	Insurance				-
4197	Advertising & Regional Assoc.				-
4199	Other General Government	1,820,633	3,098		1,823,731
PUBLIC SAFETY					
		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4210-4214	Police	4,963,117	138,675	(139,484)	4,962,308
4215-4219	Ambulance				-
4220-4229	Fire	4,474,598	161,928		4,636,526
4240-4249	Building Inspection				-
4290-4298	Emergency Management	4,380			4,380
4299	Other (Incl. Communications)	707,356	10,761		718,117
AIRPORT/AVIATION CENTER					
		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4301-4309	Airport Operations				-
HIGHWAYS & STREETS					
		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4311	Administration	355,741	792		356,533
4312	Highways & Streets	2,147,647	44,664		2,192,311
4313	Bridges				-
4316	Street Lighting				-
4319	Other	390,619	15,581		406,200
SANITATION					
		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4321	Administration				-
4323	Solid Waste Collection				-
4324	Solid Waste Disposal	1,436,322	(55,806)		1,380,516
4325	Solid Waste Clean-up				-
4326-4329	Sewage Coll. & Disposal & Other	3,113,835	42,626		3,156,461

1	2	3	4	5	6
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Prior Year Adopted Operating Budget	Reductions & Increases	Minus 1-Time Appropriations	DEFAULT BUDGET
WATER DISTRIBUTION & TREATMENT XXXXXXXXXX XXXXXXXXXX XXXXXXXXXX XXXXXXXXXX					
4331	Administration				-
4332	Water Services				-
4335-4339	Water Treatment, Conserv. & Other				-
ELECTRIC XXXXXXXXXX XXXXXXXXXX XXXXXXXXXX XXXXXXXXXX					
4351-4352	Admin. and Generation				-
4353	Purchase Costs				-
4354	Electric Equipment Maintenance				-
4359	Other Electric Costs				-
HEALTH XXXXXXXXXX XXXXXXXXXX XXXXXXXXXX XXXXXXXXXX					
4411	Administration				-
4414	Pest Control				-
4415-4419	Health Agencies & Hosp. & Other	87,000			87,000
WELFARE XXXXXXXXXX XXXXXXXXXX XXXXXXXXXX XXXXXXXXXX					
4441-4442	Administration & Direct Assist.	96,698			96,698
4444	Intergovernmental Welfare Pymnts				-
4445-4449	Vendor Payments & Other				-
CULTURE & RECREATION XXXXXXXXXX XXXXXXXXXX XXXXXXXXXX XXXXXXXXXX					
4520-4529	Parks & Recreation	1,313,452	10,480		1,323,932
4550-4559	Library	1,253,011	2,610		1,255,621
4583	Patriotic Purposes				-
4589	Other Culture & Recreation	367,240	359		367,599
CONSERVATION XXXXXXXXXX XXXXXXXXXX XXXXXXXXXX XXXXXXXXXX					
4611-4612	Admin. & Purch. of Nat. Resources				-
4619	Other Conservation				-
4631-4632	REDEVELOPMENT & HOUSING				-
4651-4659	ECONOMIC DEVELOPMENT				-
DEBT SERVICE XXXXXXXXXX XXXXXXXXXX XXXXXXXXXX XXXXXXXXXX					
4711	Princ.- Long Term Bonds & Notes	614,937	20,097		635,034
4721	Interest-Long Term Bonds & Notes	322,196	(26,445)	(40,000)	255,751
4723	Int. on Tax Anticipation Notes	1			1
4790-4799	Other Debt Service				-

1	2	3	4	5	6
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Prior Year Adopted Operating Budget	Reductions & Increases	Minus 1-Time Appropriations	DEFAULT BUDGET
CAPITAL OUTLAY		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4901	Land	1			1
4902	Machinery, Vehicles & Equipment	198,425			198,425
4903	Buildings	60,225			60,225
4909	Improvements Other Than Bldgs.	579,400			579,400
OPERATING TRANSFERS OUT		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4912	To Special Revenue Fund				-
4913	To Capital Projects Fund	1,600,000	(1,600,000)		-
4914	To Enterprise Fund				-
	Sewer-				-
	Water-				-
	Electric-				-
	Airport-				-
4915	To Capital Reserve Fund	963,700			963,700
4916	To Exp.Tr.Fund-except #4917	8,300			8,300
4917	To Health Maint. Trust Funds				-
4918	To Nonexpendable Trust Funds				-
4919	To Fiduciary Funds				-
TOTAL		28,461,182	(1,228,608)	(179,484)	27,053,100

Please use the box below to explain increases or reductions in columns 4 & 5.

Acct #	Explanation for Increases	Acct #	Explanation for Reductions
4711	Increase in Principal Payments	4210-4214	Special Warrant Article to hire 2 police off
4210-4214	Collective Bargaining Agreement NEPBA	4324	Reduction in Tonage Long-term contract
4210-4214	Collective Bargaining Agreement AFSCME 3657	4721	Decrease in Interest on Bonds
4220-4229	Collective Bargaining Agreement IAFF	4913	Decrease on Issuance of Debt 2008-09
4220-4229	Collective Bargaining Agreement AFSCME 3657		
4299	Collective Bargaining Agreement AFSCME 3657		
4312	Collective Bargaining Agreement AFSCME 2986		
4319	Collective Bargaining Agreement AFSCME 2986		
4324	Collective Bargaining Agreement AFSCME 2986		
4326-4329	Collective Bargaining Agreement AFSCME 2986		
4520	Collective Bargaining Agreement AFSCME 2986		
Various	State Manadate for Retirement Increase		See attached sheet for amounts

**Town Of Merrimack
2009-10 DEFAULT BUDGET**

	2008-09 Voted <u>Budget</u>	2009-10 Default <u>Budget</u>
General Town operations and charges - Article 3	26,681,708	26,681,708
Teamsters Local 633 collective bargaining agreement - Article 8 (2006-07)		
IBPO Local 320 collective bargaining agreement - Article 9: (2006-07) 2009-10 \$ 70,988	-	70,988
IAFF collective bargaining agreement - Article 10 (2006-07) 2009-10 \$ 79,704	-	79,704
AFSCME 2986 collective bargaining agreement - Article 11 (2006-07) 2009-10 \$ 85,985	-	85,985
AFSCME 3657 collective bargaining agreement - Article 4 (2007-08) 2009-10 \$ 71,179	-	71,179
Union Contract Benefit Increases		93,920
State Mandated Retirement Increase		47,136
Solid waste disposal tipping fees		(71,170)
Article 4 police officers	139,484	
Debt service:		
Interceptor Bond - Article 2	1,600,000	
Interst Interceptor Bond - Article 2	40,000	
2008-09		(897,135)
2009-10	-	<u>890,785</u>
Total	28,461,192	27,053,100