

[illegible]

Important Information 2011

Town Hall Complex Hours

Assessing	Monday – Friday 8:30am – 4:30pm
Community Development / Planning & Zoning	Monday – Friday 8:00am – 4:30pm
Finance	Monday – Friday 8:30am – 4:30pm
Media	Monday – Thursday 1:00pm – 9:00pm
Public Works Administration	Monday – Friday 8:00am – 4:00pm
Town Clerk / Tax Collector	Monday – Friday 9:00am – 4:30pm
Town Manager's Office	Monday – Friday 8:30am – 4:30pm
Welfare	Monday – Friday 9:30am – 2:30pm

****Visit our website at merrimacknh.gov for a complete list of all Town Department hours****

Town Hall Complex Hours 2012 Town Hall Holidays – Town Hall Offices will be closed on these days

New Year's Day	Monday, January 2
Martin Luther King, Jr. Civil Rights Day	Monday, January 16
Presidents' Day	Monday, February 20
Memorial Day	Monday, May 28
Independence Day	Wednesday, July 4
Labor Day	Monday, September 3
Veterans Day	Monday, November 12
Thanksgiving	Thursday, November 22 and Friday, November 23
Christmas	Tuesday, December 25

Important Dates to Remember

March 1, 2012	Last day to file Abatement Application for tax year 2011, per RSA 76:16.
April 1, 2012	All real property assessed to owner of records this date.
April 15, 2012	Last day to file for elderly, disabled, handicapped, and blind exemptions and veteran tax credits. Last day to file current use applications, per RSA 79-A. Last day for filing applications for tax-exempt properties and for special assessment of residences in industrial or commercial zone, per RSA 75:11.
April 30, 2012	Dog licenses expire.
May 15, 2012	Timber Tax Report of Cut due.
June 30, 2012	Fiscal year ends.
July 1, 2012	Fiscal year begins.
December 1, 2012	Last day to pay final installment of 2012 property taxes without interest penalty.

TOWN OF MERRIMACK, NH



2011 ANNUAL REPORT

Merrimack Town Hall
6 Baboosic Lake Road
Merrimack, New Hampshire 03054
Telephone: (603) 424-2331
Fax: (603) 424-0461

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Merrimack Town Council

First Row (L to R): Vice Chairman Bill Boyd, Chairman Finlay Rothhaus, Councilor Jackie Flood

Second Row (L to R): Councilor Tom Mahon, Councilor Dan Dwyer, Councilor Dave Yakuboff,
and Councilor Tom Koenig

We, the Merrimack Town Council and Town Manager, are pleased and proud to present you with the 2011 Annual Report for the Town of Merrimack. This Annual Report was compiled through the efforts of your local public officials to serve as a permanent record for the year 2011. We would like to extend our appreciation to all of the local officials, community volunteers, and Town employees who have contributed countless hours of service to the Town of Merrimack.

As always, your comments and questions regarding this report are welcome. Please call, write or just stop by Town Hall and speak with a member of our staff.

Thank you.

Merrimack Town Hall • 6 Baboosic Lake Road • Merrimack, NH 03054
Phone: (603) 424-2331 • Fax: (603) 424-0461 • Website: www.merrimacknh.gov

To the Citizens of Merrimack:

On behalf of the Merrimack Town Council, I present to you the Council's annual report. The year 2011 was a busy and productive year in Merrimack. With the completion of the Manchester Airport Access Road to the north and much of the development of the mall property completed to the south, Merrimack is poised to take advantage of what appears to be a gradually turning economy.

Merrimack's new Town Manager, Eileen Cabanel, came onboard with energy and enthusiasm. She brought a strength in finance, which has been an enormous asset when crafting our annual budget. Eileen is also having Town departments operate with a focus on customer service, streamlining services wherever possible. She is a true advocate for Merrimack.

As we welcomed a new Police Chief, Mark Doyle, who brings experience, integrity and proven leadership to the office, we wished a fond farewell to retired Chief Mike Milligan with appreciation for his thirty plus years of service to the Town.

With the passing of Director Walter Warren, Tim Thompson was hired as the new Director of Community Development in August. With one of his strong points being economic development, he and Town Manager Cabanel have established a Business Visitation Program. It is their desire to meet with both large and small businesses in Town to get a better understanding, from a business perspective, what is good about Merrimack and what might be improved upon and at the same time let them know the Town recognizes and appreciates their contributions to our community. His Department continues work on Merrimack's Master Plan Update, a project that occurs every ten years. The update has been focusing on the Town's vision, land use, economic development and housing.

The Fire and Rescue Department went through a reduction in personnel this past year. The administration has been analyzing the staffing of the Department, looking for efficiencies and improved utilization of the professional staff serving the Town.

The Assessing Department completed the Town-wide assessment update of all Town properties. Property values were adjusted to current market value, and overall, with just under 11,000 parcels having been evaluated, the update went relatively well. The Welfare Department has seen a dramatic reduction in requests for housing assistance, a possible indication of a turnaround in the economy. The Department appreciatively receives many donations throughout the year from Community organizations as well as private citizens.

The Public Works Department has also been very busy. The Woodland Park and Currier Road drainage projects and the replacement of the Turkey Hill Road Bridge have been brought to completion. Single Stream Recycling has proven to be a success with an almost 50% annual increase in recycling tonnage. It is the Council's hope that this trend will continue with more people recognizing the ease of participation in recycling and the financial benefit to the Town.

It is important to note the Council's deep appreciation of the hard work and dedication of all our employees. They are a team that takes enormous pride in their work and have been a great help during the last few years of tightening budgets.

Finally, to the multitude of volunteers, organizations and citizens throughout our Town, the Council is extremely grateful for your commitment to our community. You are what make Merrimack a great place to live.

Respectfully Submitted,
Finlay C. Rothhaus
Chairman

Donations Accepted by the Town Council 2011

Date Accepted	Department	Donor Name	Description of Donation	Amount
1/13/11	Police	Residents of Swift Lane	Gift Basket of Assorted Items	\$300.00
3/3/2011	Police	Christopher & Edna Conway		\$1,000.00
4/7/2011	Police	Deborah Robinson	Sony Handycam & battery	\$389.98
4/7/2011	Police	Derrick & Marie Muse	Sony Handycam & battery	\$389.98
4/7/2011	Police	Sylvia Stevens	Sony Handycam & battery	\$389.98
4/7/2011	Police	Hubert (Lyle) Swanson	Sony Handycam & battery	\$389.98
4/7/2011	Police	Steven Maniglia	Sony Handycam & battery	\$389.98
4/7/2011	Police	Anonymous Donor		\$1,000.00
4/7/2011	Police	Lorna Gonzalez	Sony Handycam & battery	\$389.98
4/7/2011	Police	Daniel Bittel	Sony Handycam & battery	\$389.98
4/7/2011	Police	Thomas Prive	Sony Handycam & battery	\$389.98
4/7/2011	Police	Karen Stetson	Sony Handycam & battery	\$389.98
4/7/2011	Police	Kathryn (Kay) Murphy	Sony Handycam & battery	\$389.98
4/7/2011	Police	Annick Bouvier-Selwyn	Sony Handycam & battery	\$389.98
5/12/2011	Police	Paul Masry (Auto Workshop)	Materials & Labor Recondition the Radar Trailer	\$2,500.00
5/12/2011	Fire and Rescue	Diane Reynolds	Memorial Donations for Purchase of Ambulance Equipment	\$150.00
6/9/2011	Police	Merrimack Crimeline	Donation for care and maintenance for K-9 Gunny	\$1,520.00
9/22/2011	Town of Merrimack	MYA	Pavilion located at Veterans Park	3,000.00
11/17/2011	Town of Merrimack	Richard Heidbreder	Granite Memorial Bench at Veterans Park	\$500.00

2011 was another busy, but very productive year that saw a number of improvements completed for the Town of Merrimack. Several Town projects approved by the voters are either underway or have been completed in 2011. Those projects include:

- Replacement of the Turkey Hill Road Bridge was completed during the year. During the spring of 2012, the remaining temporary bridge will be removed and Weston Park will be re-opened to the public. The new bridge was funded primarily through state and federal ARRA money.
- Road rehabilitation and paving of over three miles of roadway was completed.
- In addition to the three miles of paving, two miles of Daniel Webster Highway was cold planed and repaved, including widening the road to include a center turn lane between Columbia Circle to East Chamberlin Road.
- The Daniel Webster Highway Sidewalk Project was completed during the year (funding for this project was 80% Federal and 20% Town).
- A closed drainage system and reconstruction of about two miles of road was completed in 2011 for the Currier Drive and Naticook Road area.
- The Manchester Street Bridge replacement project is under way. The initial engineering study is almost complete and construction is to begin in 2013 (funding for this project is 80% State, 15% Nashua and 5% Town).
- Culvert Replacements (Wire and Bedford Roads): The 2006 and 2007 floods damaged Wire and Bedford Roads where both roads cross Baboosic Brook. Both metal plate arch culvert structures will be replaced with larger concrete box culverts. Wire Road construction is scheduled to begin in 2012 and Bedford Road project is scheduled to begin in 2013. The Town will be eligible for State Aid Bridge funding for both projects (80% State and 20% Town).
- Culvert Replacement (Amherst Road): The four Amherst Road metal plate culverts near Meetinghouse Road are in need of replacement. Construction is scheduled to begin in 2012. Because of their smaller size they are not eligible for State Aid Bridge Funding. Funding will be provided from the Town's Road Infrastructure Capital Reserve Fund.
- The Wastewater Dewatering Project was completed in 2011. This project replaced outdated equipment with more energy efficient and up to date equipment to dewater the sludge.

The next few years could see substantial growth for the Town due to the Airport Access Road having been completed two years ahead of schedule in the north end of Town, as well as the completion of the Merrimack Premium Outlet Mall (MPO) which will encompass 500,000 square feet of retail space and house over 100 stores. MPO began construction during the year and will open on June 14, 2012.

In addition to the improvements, the Town saw two severe storms, Hurricane Irene and the October Snow Storm (Snowtober). These storms provided a challenge to all of those affected by them. During the October Snow Storm it was projected that 98% of the Town was without power. Employees of the Police, Fire and Public Works Departments did a tremendous job clearing roadways, assisting homeowners with generators and assisting in any way they could to minimize the inconvenience the majority of Merrimack residents were exposed to. The Town has applied for and has been awarded Federal Emergency Management funds from FEMA. The Town will receive 75% reimbursement for each dollar spent on these storms.

During the year the Town went through a Town wide revaluation which lowered assessed values by \$434 million or 13% of total valuation. Although the total tax rate increased by \$3.90, 74¢ was attributable to increased appropriations, while \$3.16 was directly related to the revaluation. It should also be noted that, for each dollar raised in property taxes, only 22¢ is raised for Town services, the remaining 78¢ is attributable to the school district and county taxes. The Town Council continues to be sensitive to the challenges facing its taxpayers. As a result, the approved budget allowed the Town to maintain the level of services residents have come to expect while improving efficiencies throughout.

In closing, on behalf of the employees of the Town of Merrimack, I would like to thank all of the residents and business owners for their support over the past year. If you have any suggestions on how we can improve your Town government please feel free to contact me by phone or e-mail at ***ecabanel@merrimacknh.gov***. Good government is made up of interested and involved citizens, and there are a myriad of boards, committees and commissions that welcome new ideas.

Appointed and Elected Town Officials 2011

Town Manager

Eileen Cabanel

Contract Assessor

Loren Martin

Media Services Coordinator

Nicholas Lavallee

Community Development Director

Timothy J. Thompson

Parks & Recreation Director

Sherry Kalish

Finance Director

Paul T. Micali

Police Chief

Mark E. Doyle

Fire Chief

Michael P. Currier

Department of Public Works Director

Richard S. Seymour, Jr.

Human Resources Coordinator

Sharon Marunicz

Technology Coordinator

William "Chuck" Miller

Library Director

Janet Angus

Town Clerk/Tax Collector

Diane Trippett

Welfare Administrator

Patricia Murphy

Town Council

Term

Chairman Finlay C. Rothhaus	frothhaus@merrimacknh.gov	(603) 494-0893	2014
Vice Chairman William W. Boyd, III	bboyd@merrimacknh.gov	(603) 589-1885	2014
Councilor Daniel Dwyer	ddwyer@merrimacknh.gov	(603) 440-5013	2013
Councilor Jacqueline Flood	jflood@merrimacknh.gov	(603) 424-5229	2013
Councilor Thomas P. Koenig	tkoenig@merrimacknh.gov	(603) 429-1455	2012
Councilor Thomas J. Mahon	tmahon@merrimacknh.gov	N/A	2012
Councilor David G. Yakuboff, Sr.	dyakuboff@merrimacknh.gov	(603) 429-1896	2012

Town Attorney

Matthew H. Upton
Drummond Woodsum

Town Moderator

Lynn Christensen

Town Treasurer

Bruce W. Moreau

Appointed and Elected Town Officials 2011

Agricultural Commission	Term	Grater Woods Subcommittee (Disbanded 6/11)	Term
John Lastowka, <i>Chairman</i>	2014	John P. Diggins, III, <i>Chairman</i>	N/A
Robert McCabe, <i>Vice Chairman</i>	2012	Jeff Hoye, <i>Vice Chairman</i>	N/A
Eber Currier	2013	Michael Boisvert	N/A
Allen Lindahl	2013	Matt Caron	N/A
Cynthia Warhola	2014	Debra Huffman	N/A
Bess Parks, <i>Treasurer</i>	2012	Gage Perry	N/A
Arthur "Pete" Gagnon, <i>Alternate</i>	2012	Andy Powell, <i>Conservation Commission Rep.</i>	N/A
Trudy Currier, <i>Acting Secretary</i>	N/A	Shannon Barnes, <i>School Board Rep.</i>	N/A
Allen Swenson, <i>Guest Advisor</i>	N/A		
Karen Swenson, <i>Guest Advisor</i>	N/A	Heritage Commission	Term
		Anita Creager, <i>Chairman</i>	2014
Conservation Commission	Term	Lynne Wenz, <i>Vice Chairman</i>	2013
Andy Powell, <i>Chairman</i>	2012	Debra Bult	2013
John P. Diggins, III, <i>Vice Chairman</i>	2014	Janice Brown	2014
Robert Croatti	2014	Alexis Keef, <i>Alternate</i>	2013
Eber Currier	2013	Finlay C. Rothhaus, <i>Town Council Rep.</i>	N/A
Phil Straight	2012		
Tim Tenhave	2013	Highway Safety Committee	Term
Gage Perry, <i>Alternate</i>	2014	Chief Mark Doyle, <i>Chairman</i>	N/A
Thomas J. Mahon, <i>Town Council Rep.</i>	N/A	Paul Konieczka	2011
		Bob L'Heureux	2012
Economic Development Citizen Advisory Committee (EDCAC)	Term	Fran L'Heureux	2011
Susan B. Lee, <i>Chairman</i>	2012	Norman Peppin	2012
Linda Bonetti, <i>Vice Chairman</i>	2014	Glenn Wallace	2011
Marc Casseres	2014	Chief Michael Currier, <i>Fire Dept. Rep.</i>	N/A
Douglas Dowell	2014	Kyle Fox, <i>Public Works Rep.</i>	N/A
Edward Fasci	2014	Tom Touseau, <i>School District Rep.</i>	N/A
Gregory Michael	2013	Finlay C. Rothhaus, <i>Town Council Rep.</i>	N/A
Chris Woods	2013		
Richard Tucker, <i>Secretary</i>	2012	Horse Hill Nature Preserve Subcommittee	Term
William W. Boyd, III, <i>Town Council Rep.</i>	N/A	Newton Coryell, <i>Chairman</i>	N/A
Timothy Thompson, <i>Staff Support</i>	N/A	Roland Roberge, <i>Vice Chairman</i>	N/A
		Matt Caron	N/A
Ethics Committee	Term	Charlie Hamilton	N/A
Anthony Richardson, <i>Chairman</i>	2014	Debra Huffman	N/A
Michelle Mackey, <i>Vice Chairman</i>	2012	Lynne Wenz	N/A
Richard Barry	2013	Andy Powell, <i>Conservation Commission Rep.</i>	N/A
Nancy Gagnon	2012		
Fran L'Heureux	2013	Merrill's Marauders Bridge Trails Committee	Term
		Jay Brule	2012
Farmers' Market Subcommittee	Term	Andy Powell	2012
Cynthia Warhola, <i>Chairman</i>	N/A	Constantine Halvatzes	2012
Bob McCabe	N/A	Jennifer Thornton, <i>School Board Rep.</i>	2011
Larry Lenderman	N/A	Eileen Cabanel, <i>Town Manager</i>	N/A
Wendy McShane	N/A		
Karen Swenson	N/A		

Appointed and Elected Town Officials 2011

Nashua Regional Planning Commission	Term	Town Center Committee (continued)	Term
Karen Elmer	2012	Deb Courtemanche, <i>Chamber Rep.</i>	2012
Thomas P. Koenig	2012	Pat McGrath, <i>Library Trustees Rep.</i>	2012
Donald Wunderlich	2012	Dan Dwyer, <i>Town Council Rep.</i>	2012
Parks and Recreation Committee	Term	Trustees of Trust Funds	Term
Laura Jaynes, <i>Chairman</i>	2013	Jack Balcom	2014
Chris Christensen, <i>Vice Chairman</i>	2014	Chris Christensen	2013
Janet Cormier	2012	John Lyons (<i>deceased October 2011</i>)	2012
Perry Spooner	2013		
Tom Thornton	2013	Watson Park Committee (disbanded 7/11)	Term
Lynne Wenz	2013	Phil Straight, <i>Chairman & Treasurer</i>	2012
Tim Kachmar, <i>MYA Liaison</i>	2011	Gary Watson, <i>Vice Chairman</i>	2013
John Schnieder, <i>MYA Liaison Alternate</i>	2011	Mary Jo Baker	2011
Jennifer Thornton, <i>School Board Rep.</i>	2011	Richard Maloon	2011
Lorraine Lessard, <i>Sr. Citizens Club Rep.</i>	2011	Joseph Mitchell	2013
Sherry Kalish, <i>Staff Support</i>	N/A	Lynne Wenz	2013
Jackie Flood, <i>Town Council Rep.</i>	N/A	Barbara Watson	N/A
		Harold Watson, <i>Alternate</i>	N/A
Planning Board	Term	Jackie Flood, <i>Town Council Rep.</i>	N/A
Robert Best, <i>Chairman</i>	2013	Sherry Kalish, <i>Staff Support</i>	N/A
Lynn Christensen	2014		
Nelson Disco	2012	Zoning Board of Adjustment	Term
Michael J. Redding	2014	Anthony Pellegrino, <i>Chairman</i>	2012
John Segedy	2012	Phil Straight, <i>Vice Chairman</i>	2014
Alastair Millns, <i>Secretary</i>	2013	Patrick Dwyer	2013
Stanley Bonislowski, <i>Alternate</i>	2013	Fran L'Heureux	2012
Arthur "Pete" Gagnon, <i>Alternate</i>	2014	Michael Marshall	2014
William W. Boyd, III, <i>TC Rep. Alternate</i>	N/A	Leonard Worster, <i>Alternate</i>	2014
Thomas P. Koenig, <i>Town Council Rep.</i>	N/A	Timothy Thompson, <i>Staff Support</i>	N/A
Nancy Larson, <i>Staff Support</i>	N/A	Nancy Larson, <i>Staff Support</i>	N/A
Jeffrey Morrisette, <i>Staff Support</i>	N/A	Jeffrey Morrisette, <i>Staff Support</i>	N/A
Timothy Thompson, <i>Staff Support</i>	N/A		
Technology Committee	Term		
John Sauter, <i>Chairman</i>	2014		
Anthony Richardson, <i>Vice Chairman</i>	2014		
Curtis Conrad	2013		
John Lastowka	2012		
Jamie MacFarland	2013		
Brian McCarthy, <i>Town Council Rep.</i>	2012		
Town Center Committee	Term		
Peter Flood, <i>Chairman</i>	2014		
Nelson Disco, <i>Vice Chair, Planning Board Rep</i>	2012		
Bill Wilkes	2014		
Debra Huffman, <i>Secretary</i>	2013		
Tracy Bull, <i>SAU Rep.</i>	2012		

Appointed and Elected Town Officials 2011

Supervisors of the Checklist

Chair Margaret Petrovic, Jane Coehlo, Debra Huffman

Ballot Inspectors – Democrat

Coordinator Anne McCann

Linda Allen
Mildred Brightman
Lorraine Carle
Krystyna Ciesluk
Judith Decato
Larry Decato
Bonnie Dunham
Eleanor Fariole
Peter Flood
Joan Glencross
John Grady
Benita Knight
Mary Moriarty
Sandy Russell
Pauline St. Germain
Geraldine Smith

Ballot Inspectors - Republican

Coordinator Fran L'Heureux

Karen Bray
Juanita Dangle
Joyce Dembow
Karen Durost
Nancy Gagnon
Judy May
Patricia Miller
Nancy Mitchell
Tony Pellegrino
Karen Peterson
Josephine Plant
Nancy Poltack
David Rutzke, Jr.
David Rutzke
John Segedy
Phil Straight

Elected State Officials 2011

Governor

John Lynch (D) (603) 271-2121 www.governor.nh.gov/

U.S. Senate

Kelly Ayotte (R) (202) 224-3324 ayotte.senate.gov/
Jeanne Shaheen (D) (202) 224-2841 shaheen.senate.gov/

U.S. House of Representatives

Congressman Frank Guinta (R) (202) 225-5456 guinta.house.gov/

N.H. State Senate – District 09

Senator Raymond White (R) (603) 271-2609 raymond.white@leg.state.nh.us

N.H. House of Representatives – District 19

Representative Richard W. Barry (R) (603) 880-3731 richardbarry@leg.state.nh.us
Representative Chris Christensen (R) (603) 424-2542 c.christensen@leg.state.nh.us
Representative Richard W. Hinch (R) (603) 424-9690 dick.hinch@leg.state.nh.us
Representative Jeanine M. Notter (R) (603) 423-0408 jeanine.notter@leg.state.nh.us
Representative Tony J. Pellegrino (R) (603) 424-7095 tony.pellegrino@leg.state.nh.us
Representative Lenette M. Peterson (R) (603) 429-9544 lenette.peterson@leg.state.nh.us
Representative Kathleen M. Stroud (R) (603) 424-0025 kathleen.stroud@leg.state.nh.us
Representative Joseph D. Thomas (R) (603) 881-9228 joseph.thomas@leg.state.nh.us

N.H. Executive Council – District 5

Councilor David K. Wheeler (R) (603) 672-6062 dwheeler@nh.gov

Assessing

Loren Martin, *Contract Assessor*
Tracy Doherty, *Administrative Assessor*
Michael Rotast, *Assistant Assessor*
Maureen Covell, *Assessing Coordinator*

Community Development

Timothy J. Thompson, AICP, *Community Dev. Director*
Nancy Larson, *Planning & Zoning Administrator*
Jeffrey Morrisette, *Assistant Planner*
Evelyn Gillis, *Office Manager*
Diane Semales, *Secretary*
Zina Jordan, *Recording Secretary (part-time)*

Finance

Paul T. Micali, CPA, *Finance Director*
Brenda DuLong, *Accounting Supervisor*
Xenia Carroll, *Purchasing Agent/Accountant*
Paula Ciarla, *Account Clerk III*
Tammie Lambert, *Account Clerk II*

Fire Department

Administration

Michael Currier, *Fire Chief*
Richard Pierson, *Assistant Fire Chief – Support Services*
Anthony Stowers, *Assistant Fire Chief - Operations*
Cathy Nadeau, *Executive Secretary*
John Manuele, *Admin. Officer/Fire Marshal*
Leo LeBlanc, *Fire Inspector (part-time)*

Building & Health Divisions

Fred T. Kelley, *Building Official*
Richard Jones, *Building Inspector*
Alfred Turner, *Health Insp. (part-time), Dep. Health Officer*
Carol Miner, *Secretary*

Career Fire Rescue & Emergency Services

Captain Shawn Allison
Captain Brian Borneman
Captain Brian Dubreuil
Captain Scott Simpson
Lieutenant Richard Barrows
Lieutenant Matthew Duke
Lieutenant Richard Gagne
Lieutenant Jason Marsella

Fire Department *continued*

Master Firefighter/Paramedic Scott Bannister
Master Firefighter/Paramedic Kevin Chambers
Master Firefighter/Paramedic John Chisholm
Master Firefighter/Paramedic Paul Kelly
Master Firefighter/Paramedic Shawn Brechtel
Master Firefighter/Paramedic William Pelrine
Master Firefighter Mark Akerstrom
Master Firefighter Mark Bickford
Master Firefighter Kip Caron
Master Firefighter Bruce Cornelius
Master Firefighter Thomas Dalton
Master Firefighter Richard Ducharme
Master Firefighter Shawn Farrell
Master Firefighter David Joki
Master Firefighter Michael Kiernan
Master Firefighter Shawn Kimball
Master Firefighter Brennan McCarthy
Master Firefighter Daniel Newman
Master Firefighter David Trepaney
Firefighter Philip Comeau
Firefighter Keith Hines
Firefighter Fred Larson (*temporary*)
Firefighter Robert Leite
Firefighter Jeremy Penerian
Firefighter Ryan Thomas

Part-Time Per-diem Ambulance Attendants

EMT Erik Alberich
EMT Christopher Archambault
EMT Christine Bell
EMT Lenwood Brown, III
EMT/Call Firefighter Jason Godin
EMT Daniel Heffernan
EMT Andrew Kelly
EMT/Call Firefighter Gordon Othot
EMT Michelle Othot
EMT Andrew Perkins
EMT Mark Quinno
EMT Amy Rodier
EMT Melissa Winters

On-Call Fire Rescue & Emergency Services

Call Lieutenant Chris Wyman
Call Firefighter James Bailey

Fire Department *continued* – On-Call

Call Firefighter Eric Bell
Call Firefighter Ryan Bourque
Call Firefighter Jason Charest
Call Firefighter Michael Comer
Call Firefighter Ryan Cronin
Call Firefighter Brent Koskela
Call Firefighter Craig Masi
Call Firefighter Aaron Mcaneney
Call Firefighter Joseph Pelrine
Call Firefighter Wayne Perkins
Call Firefighter James Russell
Call Firefighter Richard Todd
Call Firefighter Timothy Whelan
Call EMS Thomas Arnold
Call EMS Timothy Dutton
Call EMS James Ekins
Call EMS Marissa Jiminez
Call EMS Mark Leo
Call EMS Paul Mondoux
Call EMS Andrea Murray
Call EMS John O'Neil
Call EMS Krystle Pelletier

General Government

Eileen Cabanel, *Town Manager*
Sharon Marunicz, *Human Resources Coordinator*
William "Chuck" Miller, *Technology Coordinator*
Rebecca Thompson, *Executive Secretary*
Kristin Wardner, *Secretary*
Robert Chapman, *Clerical (part-time)*

Library***Administration***

Janet Angus, *Library Director*
Joanne Marston, *Administrative Assistant*

Circulation

Alex Estabrook, *Head of Circulation*
Jane Loughlin, *Library Aide II*
Natasha Bairamova, *Library Aide I*
Gail Dahl, *Library Aide I*
Elizabeth Jose, *Library Aide I*
Sheila Lippman, *Library Aide I*
Sandra Meehan, *Library Aide I*

Library *continued* - Circulation

Robin Spencer, *Library Aide I*
Marguerite Kidder, *Library Page*
Patrick Marston, *Library Page*
Michele Ricca, *Library Page*

Reference and Adult Services

Ellen Knowlton, *Head of Reference*
Cara Barlow, *Librarian I*
Jan Conover, *Librarian I*
Lee Gilmore, *Library Assistant II*

Technical Services

Nancy Vigezzi, *Head of Technical Services*
Darcy LaBrosse, *Library Assistant II*
Kathy Starr, *Library Aide I*
Jennifer Stover, *Library Aide I*

Children's Services

Yvette Couser, *Head of Children's Services*
Suzanne Wall, *Library Aide II*
Patricia Flynn, *Library Aide I*
Patricia Glavin, *Library Aide I*
Michele Houle, *Library Aide I*
Jennifer Jobin, *Page/Aide*

Maintenance

Daniel Hastie, *Custodian*
Marguerite Kidder, *Custodial Aide*

Media

Nicholas Lavalley, *Media Services Coordinator*
Adam McCune, *Assistant Media Services Coordinator*
Christopher Gentry, *Media Technician (part-time)*

Parks and Recreation

Sherry Kalish, *Director*
Patrick Davis, *Maintenance Manager (through 6/2011)*
Kelly Valluzzi, *Secretary (part-time)*

Police Department***Administrative Services***

Mark E. Doyle, *Police Chief*
Captain Michael Dudash, *Unit Commander/Prosecutor*
Lt. Denise Roy, *Administrative Services Bureau*

Police Dept. continued – Administrative Services

Officer Robert Kelleher, *Community Service Officer*
Claire Rioux, *Office Manager*
Judith York, *Legal Secretary*
Holly Estey, *Secretary to Detective Unit*
Karen Costello, *Records Clerk*
Karen Bennett, *Records Clerk (Part-time)*
Kathleen King, *Records Clerk (part-time)*

Criminal Investigation Bureau

Detective Lieutenant Paul Trepaney, *Unit Commander*
Detective Scott Park
Detective Christopher Dowling
Detective Kenneth Macleod
Detective James Sullivan
Officer Michael Murray, *School Resource Officer*
Officer Thomas Prentice, *School Resource Officer*

Patrol

Captain Peter Albert, *Assistant Operations Commander*
Lieutenant Daniel Edmonds
Lieutenant Dean KillKelley
Lieutenant Matthew Tarleton
Sergeant Brian Levesque
Sergeant Joseph Goodridge
Sergeant Dennis Foley
Sergeant Theodore Dillon
Sergeant Edward Pane
Sergeant Eric Marquis
Master Patrolman John Dudash
Master Patrolman Daniel Lindbom
Master Patrolman Gregory Walters
Master Patrolman Sean Cassell
Patrolman Michael Marcotte
Patrolman Richard McKenzie
Patrolman William Vandersyde
Patrolman Christopher Spillane
Patrolman Sean McGuire
Patrolman William Gudzinowicz
Patrolman Benjamin Williams
Patrolman Daniel Jacques
Patrolman Phillip Landsteiner
Patrolman Paul Wells
Patrolman Stephen Wallin
Patrolman Ryan Milligan

Police Dept. continued – Patrol

Patrolman Michael Lambert
Special Officer John Pelletier (*part-time*)
Special Officer Timothy St. Cyr (*part-time*)
Special Officer Brandon Gagnon (*part-time*)

Crossing Guards

Arthur Ducharme (*part-time*)
Mary Ann Durin (*part-time*)
Patricia Girouard (*part-time*)

Animal Control Unit

Elizabeth Fraser, *Animal Control Officer*

Communications

Michele Dudash, *Asst. Communications Supervisor*
(*deceased November 2011*)
John Spence, *Asst. Communications Supervisor*
Erika Dewyze, *Dispatcher*
James Connelly, *Dispatcher*
Timothy St. Cyr, *Dispatcher*
Shannan Vital, *Dispatcher*
Amanda Douzanis, *Dispatcher*
Michael Piccolo, *Dispatcher*
Karen Stys, *Dispatcher (part-time)*
Paul Kelly, *Dispatcher (part-time)*
Craig Masi, *Dispatcher (part-time)*

Public Works**Administration & Engineering**

Richard S. Seymour, Jr., *Director*
Kyle Fox, P.E., *Deputy Director/Town Engineer*
Rebecca Starkey, *Executive Secretary*

Buildings & Grounds

Philip Meschino, *Custodian*
Steve Cook, *Custodian (part-time)*
Nathan Latour, *Custodian (through 6/2011)*

Equipment Maintenance

Brian Friolet, *Equipment Maintenance Foreman*
Ron Bergeron, *Mechanic II*
Ed Boisvert, *Mechanic II*
Alan Buttrick, *Mechanic II*
Michael McCann, *Mechanic I*

Public Works continued - Highway Maintenance

Adam Jacobs, *Operations Manager*
Betsy Berube, *Secretary*
Bruce Moreau, *Roads & Bridges Foreman*
Jeff Strong, *Construction & Highway Foreman*
Larry Gay, *Equipment Operator III*
Bob Lovering, *Equipment Operator III*
Ernie Doucette, *Equipment Operator II*
Lenny Heath, *Equipment Operator II*
Greg Blecharczyk, *Equipment Operator I*
Bob Burley, *Equipment Operator I*
Steve Curtis, *Equipment Operator I*
Scott Daley, *Equipment Operator I*
Bob Golemo, *Equipment Operator I*
Jason Kimball, *Equipment Operator I*
Lou Lapointe, *Equipment Operator I*
Wayne Lombard, *Equipment Operator I*
Mike Stack, *Equipment Operator I*
Dean Stearns, *Equipment Operator I*
Jake Stevens, *Equipment Operator I*
John Trythall, *Equipment Operator I*
Patrick Meehan, *Maintainer*
Nicole Sawyer, *Maintainer*
Kenneth Vallancourt, *Maintainer*

Solid Waste

Steve Doumas, *Solid Waste Foreman*
Patrick Davis, *Scale Operator*
Dennis Beauregard, *Equipment Operator III*
Paul Dube, *Equipment Operator III*
Paul Ford, *Recycling Attendant*
Ian Robinson, *Recycling Attendant*

Wastewater

James E. Taylor, *Asst. Public Works Director / Wastewater*
Becky Sullivan, *Secretary*
Leo Gaudette, *Chief Operator*
Lee Vogel, *Maintenance Manager*
Donald Hamel, *Sewer Inspector*
Richard Blanchard, *Laboratory Manager*
Roger Descoteaux, *Industrial WW Pretreatment Manager*
Cecil Peters, *Operator II/Lab Technician*
John Adams, *Equipment Operator III*
Donald Doucette, *Equipment Operator III*

Public Works continued - Wastewater

Dave Evans, *Equipment Operator III*
Gary MacGrath, *Equipment Operator III*
Kevin Wilkins, *Operator II*
Jason Bellemore, *Operator I*
David Blaine, *Operator I*
Matthew Cusato, *Operator I (through 11/2011)*
Kenneth Conaty, *Mechanic II*
Donald Lavoie, *Mechanic II*
Robert MacGrath, *Mechanic II*
Jason Robbins, *Mechanic II*
Stephan Lecomte, *Mechanic I (through 6/2011)*
James Moran, *Maintainer (part-time)*

Town Clerk / Tax Collector

Diane Trippett, *Town Clerk / Tax Collector*
Linda Hall, *Deputy Town Clerk / Tax Collector*
Nancy Deslauriers, *Account Clerk II*
Janet Killpartrick, *Account Clerk II*
Jeanne McFadden, *Account Clerk II*
Aimee Piccolo, *Account Clerk II (part-time)*
Jane Coelho (*on-call*)
Jeanette Vinton (*on-call*)

Welfare Department

Patricia Murphy, *Welfare Administrator (part-time)*

Employee Service Recognitions 2011

"It shall be the purpose of the Town of Merrimack to acknowledge longevity by honoring those who have met the requirements outlined herein."

"An awards ceremony will be held each year for employees who have completed their fifth, tenth, and fifteenth anniversaries. Awards received are as follows: 5 years – certificate, 10 years – coffee mug with Town seal, and 15 years – golf shirt with Town seal."

"For years completed beyond fifteen, the Town Council shall conduct a presentation of award at a regular public Town Council meeting. Awards presented are as follows: 20 years – plaque, 25 years – watch, 30 years – wall clock, and 35 years – lamp with Town seal. "

5 Years of Service

Nancy Larson	<i>Community Development</i>
Amanda Douzanis	<i>Communications</i>
Michael Piccolo	<i>Communications</i>
Kyle Fox	<i>DPW Administration</i>
Leo Gaudette	<i>DPW Wastewater</i>
Mark Bickford, Sr.	<i>Fire</i>
Kip Caron	<i>Fire</i>
Kevin Chambers	<i>Fire</i>
Michael Kiernan	<i>Fire</i>
Brennan McCarthy	<i>Fire</i>
Michael Marcotte	<i>Police</i>

10 Years of Service

Scott Daley	<i>DPW Highway</i>
Dean Stearns	<i>DPW Highway</i>
Tammie Lambert	<i>Finance</i>
Scott Bannister	<i>Fire</i>
Shawn Brechtel	<i>Fire</i>
Shawn Kimball	<i>Fire</i>
William Pelrine	<i>Fire</i>

15 Years of Service

Gary MacGrath	<i>DPW Wastewater</i>
Jason Marsella	<i>Fire</i>
Edward Pane	<i>Police</i>
Linda Hall	<i>Town Clerk/Tax Collector</i>

25 Years of Service

Robert Burley	<i>DPW Equip. Maint.</i>
Jeffrey Strong	<i>DPW Highway</i>
William "John" Adams	<i>DPW Wastewater</i>
Dennis Foley	<i>Police</i>

30 Years of Service

Richard Blanchard	<i>DPW Wastewater</i>
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35 Years of Service

Chuck Miller	<i>General Government</i>
Bruce Moreau	<i>DPW Highway</i>

"Employees retiring with 30 or more years of full-time service to the Town will be presented with a rocking chair with the Town Seal. Employees who retire from or leave employment with the Town under good standing with at least 10 years full-time service will be recognized with a plaque."

2011 Retirees

Norman Carr, Jr.	<i>Fire – 23 years service</i>
Marc Bechard	<i>Fire – 23 years service</i>
Robert Panit	<i>Fire – 10 years service</i>
Kenneth Stimson, Jr.	<i>Police – 23 years service</i>
Michael Milligan	<i>Police – 31 years service</i>
Lon Woods	<i>DPW Solid Waste – 10 years service</i>



**Michele Dudash
1961 - 2011**

On November 02, 2011, The Merrimack Police Department lost one of its most valued employees. Michele Dudash, the Communications Supervisor, succumbed to her battle with breast cancer. Michele, a hard working and dedicated woman, could always be seen at the Communications window, with a smile, where she had worked for the last 27 years.

Michele began her career as a dispatcher in July of 1984. Throughout her lengthy career, Michele became known as one of the most talented and dependable dispatchers the Merrimack Police Department has ever seen. Michele rose to the rank of Communication Supervisor because of her knowledge and proficiencies in the Communications Division. Officers quickly learned to depend on Michele's ability to multi-task, knowing that she was able to handle all different types of emergency situations. Michele would always greet the public with a smile and her supervisors were often told of her professionalism while handling calls for service. Michele had many special relationships with members of the "Good Morning Merrimack" participants, who enjoyed speaking to her first thing in the morning.

Michele leaves behind her children, Kassaundra (Kassie), Stephanie, Kristi, and Michael, of whom she enjoyed spending her time with.

Michele will be sorely missed by members of the Merrimack Police Department and by members of the community that she served so selflessly for the last 27 years.



**John E. Lyons
1917 - 2011**

John E. Lyons passed away at the age of 94 on Friday, October 28, 2011. He was born in Manchester, NH on June 21, 1917 and the accomplishments in his lifetime are many. John was a professional engineer with a Masters degree from University of Michigan and retired from PSNH electrical utility after 39 years of service. John also served as a Master Sergeant in the Army 47th Engineers Battalion, designing ports for Allied ships in the South Pacific during WW II.

John was dedicated to community service beginning with his years as an Eagle Scout through his tenure as a Trustee for the Town of Merrimack's Trust Funds, an elected office he held until the end of his life. A resident of Merrimack for approximately 60 years, he served in many roles: Town and School District moderator; member of the Zoning Board; School District Planning and Building, Budget, Water District Well-Head and Sewerage Committees. John was a long-time member of the Merrimack Chamber of Commerce and he was a 2-term president of the first Merrimack Lions Club. He was also president of the Merrimack Rotary Club.

His contributions to the community will not be forgotten.



Walter R. Warren
1955-2011

On January 27, 2011, the Community Development Department and the Town of Merrimack suffered a tragic loss with the unexpected passing of Community Development Director Walter R. Warren.

Walter began as the Planning and Zoning Administrator for the Town of Merrimack in 2003, quickly earning the position of Community Development Director in 2004. Walter's intelligence, knowledge of planning and development issues, and jovial nature gained him credibility and respect with those he interacted on both a professional and personal level. Walter was a dedicated family man and believed that family and fun were his first priorities, and should be pursued vigorously. Walter's sudden passing was traumatic to his friends, staff and colleagues, but his impact on their lives and the Town of Merrimack will last forever.

The following quotes as described by his friends and colleagues say it best:

"Walter was a fine gentleman of the highest caliber..."

"Walter always brought three things to the table: 1) a heart full of hope for improving the world; 2) a common sense attitude; and 3) a delightful sense of humor. His humanity radiated from everything he touched..."

"Walter Warren's word was his bond. He would not take the politically expedient route to deflect criticism or minimize personal exposure to an unpopular decision made on behalf of his department...his optimism, credibility, good nature, and moral character will be long remembered and missed..."

"Walter's rare combination of humor and professionalism made him a pleasure to work with. We will miss his thoughtful, but playful interpretation of all things pondered..."

"Always greeted you with a smile and often, with a laugh! He will be greatly missed..."

We bid you farewell our good friend.

Town Meeting – Deliberative Session, March 9, 2011

The Deliberative Session of the Annual Town Meeting was convened at 7:02 p.m. in the All-Purpose Room of the James Mastricola Upper Elementary School on Baboosic Lake Road in Merrimack, New Hampshire, with Town Moderator Lynn Christensen presiding. Moderator Christensen led the Pledge of Allegiance and outlined the rules of the meeting and procedures to be followed.

Town Council Chairman Tom Koenig introduced Attorney Matt Upton, Town Manager Keith Hickey, and Councilors Finlay Rothhaus, Jackie Flood, Vice Chairman Tom Mahon, Brian McCarthy, Dan Dwyer, and Dave Yakuboff. He also introduced Finance Director Paul Micali and Town Clerk/Tax Collector Diane Trippett.

Councilor Koenig noted this is Town Manager Hickey's last meeting. Councilor Koenig recognized Mr. Hickey for his years of service to the Town and presented him with a plaque on behalf of the Town Council. The audience responded with a standing round of applause. Councilor Koenig introduced incoming Town Manager Eileen Cabanel who was in the audience. Ms. Cabanel is expected to begin working in May.

Article 2

Shall the Town vote to raise and appropriate the sum of \$4,200,000 for Waste Water Treatment Plant upgrades and installation, and to authorize the issuance of not more than \$4,200,000 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Town Council to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take any other action or to pass any other measure relative to said purpose and financing; and to further authorize the Town Council to apply for and accept any federal, state, or private grants that may be made available in conjunction with said purpose. (2/3rds ballot vote required for approval) (Recommended by the Town Council 7-0-0)

Councilor Mahon moved Article 2 as printed, Councilor Yakuboff seconded the motion.

Councilor Mahon explained this article is to fund Phase II of the upgrades for the Waste Water Treatment Plant. The plant is 35-40 years old and the Town has been upgrading equipment to improve efficiencies and reduce costs. This warrant article is a bonded item and would require 2/3rd voter approval.

Article 3

Shall the Town vote to raise and appropriate the sum of \$2,550,000 for the construction and original equipping of a new South Fire Station, and to authorize the issuance of not more than \$1,900,000.00 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Town Council to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take any other action or to pass any other measure relative to said purpose and financing; and to further authorize the Town Council to apply for and accept a private grant of \$650,000 and any federal, state, or other private grants that may be made available in conjunction with said purpose? (2/3rds ballot vote required for approval) (Recommended by the Town Council 7-0-0)

Councilor McCarthy moved Article 3 as printed, Councilor Dwyer seconded the motion.

Councilor McCarthy explained that this article attempts to move the south fire station out of a residential area into a more suitable location and allow for necessary facility upgrades.

Fire Chief Currier showed a PowerPoint presentation detailing the scope of the project. He explained that the current facility was built in 1973 and the building has inadequate space to house personnel and equipment. The station has been in need of improvement for the past 10-12 years; the building, roof and electrical are in need of repair and upgrade. Costs to upgrade the current facility are prohibitive as

compared to building a new station. The proposed new station will be located on Continental Boulevard and will provide the Department with direct access to main roads and the highway, which will result in better response times. Chief Currier stated this will be important with the expected increase in calls due to the Chelsea Mall and the airport access road both coming on-line. He also noted that a new facility will provide room to house an ambulance which will result in better response time for medical emergencies in the south end of Town.

Bob Shagoury, 71 Island Drive, questioned the future use of the current facility. Councilor McCarthy responded that it will continue to be retained by the Town and the Council may decide a use for it or to sell it in the future. *Stan Heinrich, 8 Edgewood Avenue*, questioned if the Chelsea money has been received. Moderator Christensen stated it has. Mr. Heinrich expressed concern over the current staffing level and the ability to respond to calls from this station when the ambulance is out on a call.

Moderator Christensen moved Article 8 next for discussion.

Article 8

Tim Tenhave, 72 Amherst Road, moved Article 8 as follows: Shall the Town of Merrimack vote to pursue a “Pay As You Throw” system and further to look for additional ways to reduce the cost of handling solid waste in Merrimack. **Councilor Yakuboff seconded the motion.**

Mr. Tenhave stated that Pay As You Throw is about equity, consistency, and recycling and is based on reducing taxes. Pay As You Throw is a user fee that results in lower costs and increased revenues to the Town. He further explained that costs may increase for those who choose not to recycle. Mr. Tenhave showed a PowerPoint presentation that included the Town's Single Stream Recycling video and outlined the Pay As You Through program. This outline included how the program works, current waste disposal costs, anticipated future disposal costs and expected savings if recycling increased and Pay As You Throw was implemented. *Dave McCray, 18 Trowbridge Drive*, questioned if Pay As You Throw is included in the budget. Moderator Christensen responded that it was included in the budget.

Mike Malzone, 8 East Chamberlian Road, moved to amend the Article to read: Shall the voters of the Town of Merrimack vote to instruct the Town Council to reverse their earlier decision to implement Pay As You Throw trash disposal in the Town of Merrimack? Dave McCray seconded the amendment.

Mr. Malzone stated he believed it was wrong to implement Pay As You Throw without a vote of the people. *Dennis King, 10 Derry Street*, stated he was against the Council's decision to include Pay As You Throw in the budget. He does not feel the numbers are solid and believes costs will continue to go up. *Chris Mikaelian, 11 Currier Road*, questioned if the estimated revenue projection considered the number of self-haulers who might switch to private companies for trash pick-up. Councilor Mahon replied that the use of private haulers was not factored into the number and either way the Town would save money. He stated that the numbers being talked about are not only for revenues but include reduced costs associated with tipping fees and transportation costs, and increased revenue from the sale of recyclable materials. Mr. Mikaelian asked if the tipping fee can be reduced to encourage more commercial use of the facility, resulting in increased revenues. Councilor McCarthy responded that the current tipping fees being charged cover the entire cost to the Town to handle waste. *Ken Davis, 36 Greatstone Drive*, felt that Council putting this forward in the budget was wrong and the question needs to be put to the voters. Dave McCray stated he was in favor of the amendment. Prior survey results showed people were against Pay As You Throw and the Council still put it forward in the budget. Putting the question to the voters in this manner gives clear direction from them on whether they want Pay As You Throw to be repealed. *Aletheia Fischer, 4 May Drive*, stated she supports the amendment and expressed concern that illegal dumping will increase if people are required to pay for trash disposal.

Town Meeting – Deliberative Session, March 9, 2011

Shari Hastings Lucey, 8 Laurel Street, favored the amendment stating that residents should be allowed to vote on it. She expressed frustration with the Town Council's decision to go forward with Pay As You Throw after residents have previously voiced opposition to it. If instituted, she believed the estimated revenues will not be realized and illegal dumping and use of business dumpsters will increase. *Joe Kearns, 4 North Jebb Road*, questioned the Council's decision to put Pay As You Throw forward in the manner they did after survey results showed opposition to the program. Councilor Dwyer responded that even though the survey results were against Pay As You Throw, as a councilor he has to consider the welfare of the entire town. He believes Pay As You Throw will save taxpayers money which is why he voted to implement it. Mike Malzone stated he was against the Council's decision of passing Pay As You Throw by adding it to the budget and this amendment gives the voters the opportunity to decide what they want. Councilor Yakuboff stated that as a Councilor he has to make tough decisions for all who live in Town. If Pay As You Throw is not implemented, taxes will go up; therefore, he felt it was the right financial decision to make for the Town. Councilor Koenig stated the Council did not do anything inappropriate in making the decision to incorporate Pay As You Throw in the budget. He stated he is against the amendment and felt the Council brought forward a responsible decision and did their fiduciary duty. He stated Pay As You Throw will save the Town money, even if residents switch to private haulers and do not use the Transfer Station. *Richard Callahan, 7 Birchwood Drive*, stated he supports the amendment. He questioned if cost considerations for managing stock levels, procuring bags, handling payments and for enforcement were considered. Councilor Mahon responded that the vendor handles all stock supplies and related stock issues. This process is used in many communities and works well. He also noted that enforcement is not expected to be an issue. Currently, there are 46 communities in New Hampshire that have a Pay As You Throw system in place and typically there is a 30 to 60 day learning curve as people adjust to the bags and process. *Erik Postpischil, 16 Woodhaven Circle*, questioned how bag pricing was set and if any consideration has been given to providing a free fixed allotment per household. Councilor Dwyer responded that the final price had not yet been fixed, and that possession of a Transfer Station sticker allowed for 10 bags. Town Manager Hickey stated the proposed cost for the bags is based on survey results of what other communities charge. The proposed costs are starting out lower than the average costs in other communities and consideration is being made to keep the fees reasonable. *Kerry Snell, 2 ½ Edward Lane*, stated she supports the Council's decision to implement Pay As You Throw and believes Merrimack is behind the times in recycling. Those that recycle will save on their disposal costs. Stan Heinrich supported the amendment and stated the Council should be looking at Pay As You Throw with curbside pickup and mandatory recycling. He believes a committee should be appointed to look at all options for trash disposal. Dave McCray felt the Council rushed through the Pay As You Throw discussion and in adding it into the budget. The amendment allows the voters to give clear direction to the Council as to whether or not they want it. Councilor Yakuboff stated the idea of Pay As You Throw has been discussed in previous budget cycles as well as this one. The main factors for putting the program in place at this time are due to an anticipated tipping fee increase expected in 2013 and the State's current fiscal situation that will affect Merrimack. It is a cost avoidance measure to keep the tax rate down. *Dan O'Donnell, 28 Cathy Street*, agreed that the voters should be allowed to make the decision on how the Town will handle trash. He expressed concern over how this will be implemented with the current facility setup and expects there will be long lines at the recycling facility. Tim Tenhave spoke against the amendment stating that implementing Pay As You Throw will save tax money this year and will be a cost avoidance measure for future years. The warrant article originally proposed included Pay As You Throw and directed Council to seek further solid waste handling cost reductions. *Bob L'Heureux, 94 Back River Road*, spoke against Pay As You Throw, expressing concern that since disposal costs are based on weight, a fair and equitable system would be to charge residents a cost based on the weight of the trash they are disposing. *Ron Martin, 52 Belmont Drive*, spoke against Pay As You Throw, expressing frustration that tax dollars will be used for the manufacturing of the bag supply and then residents will have to pay to buy the bags. At the Council's public hearing held last year, the public overwhelmingly opposed it. *Ken Ayers, 19 Jakes Lane*, questioned how often bag pricing could change. Town Manager Hickey responded that would be a Council decision to review on a periodic basis.

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Councilor Rothhaus stated he voted against Pay As You Throw during the budget process because he believed more time was needed to research all issues with solid waste and come up with a plan for waste disposal. He is not against the Pay As You Throw concept and recycling as it is a tool to encourage diversion of trash from the waste stream, and from disposal costs. Councilor Dwyer reminded the audience that trash is a fluid commodity and things can and do change. Currently single stream recycling is in place but in the future, certain items may require sorting so they retain their re-sale value. Councilor Flood stated that the tax rate will increase if Pay As You Throw is not implemented.

Moderator Christensen called for a vote on the amendment. The amendment passed.

Dave McCray moved to restrict reconsideration of Article 8. The audience seconded the motion. The motion passed.

Article 4

Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$29,251,403? Should this article be defeated, the default budget shall be \$27,178,893, which is the same as last year, with certain adjustments required by previous action of the Town or by law; or the Town Council may hold one (1) special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. Passage of the Article 8 will reduce the operating budget (Article 4) from \$29,251,403 to \$29,097,840. (Recommended by the Town Council 6-1-0)

Councilor Koenig moved Article 4 as printed, Councilor McCarthy seconded the motion.

Councilor Koenig explained how this year's budget was developed. The Council directed the Town Manager to present a level funded budget for the Town's portion of the tax bill which represents approximately 22% of the total tax bill. The Council felt it was appropriate and important to keep the tax rate as level as possible due to the current economic conditions. The Council understood there were potential cost impacts, due to the State budget issues, in doing so. The expectation is there will be cost shifting from the State and a reduction in revenues received. Retirement funding continues to be an issue. The proposed budget does not include any union contracts. Union negotiations are occurring, and efforts are being made to contain costs and balance a good working environment with the employees. The budget reflects staff reductions in the Police, Fire, DPW, Library, and Parks and Recreation departments. He noted that roads and buildings are deteriorating and there is not enough funding to address infrastructure needs. He explained that approximately one-half of the Town revenues come from fees, capital reserve fund withdrawals, and other revenue streams and the other half is raised by taxes. He explained the default budget and although a higher number, the proposed budget has a lower tax rate impact than the default budget.

Mike Malzone moved to reduce the budget from \$29,251,403 to \$29,169,736. Bob Shagoury seconded the motion.

Mr. Malzone explained this reduction of \$81,667 is to remove the bag and administrative costs associated with Pay As You Throw. Stan Heinrich questioned if the last sentence in the article should be removed due to the changes in Article 8. Moderator Christensen responded yes. Dennis King stated he supports the amendment. Dave McCray was in favor of the amendment as he believes the voters will support Article 8, therefore the monies are not needed. If the voters do not approve Article 8, the Council can find a way to implement the program without the bags. Town Manager Hickey cautioned that the operating budget included \$80,000 for the purchase and administration of bags; however, other areas of the budget were impacted with the inclusion of Pay As You Throw such as a reduction in tipping fees,

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travel costs, diesel fuel and increased revenue for recyclables. The total budget impact to adopt Pay As You Throw was a reduction in the appropriation side of the budget of \$153,000. Consideration should be made to restore these cuts as well. If this proposed reduction passed, and Pay As You Throw is not implemented, the budget will be short \$233,000. Cuts in other areas may have to be made or Pay As You Throw may have to be incorporated regardless of whether or not the public wants it. Dave McCray responded that if Pay As You Throw is not implemented and this proposal passes, he expects the Council to absorb the reduction in the budget. Erik Postpischil asked for clarification on the issue and questioned if the amendment passed the Council would either have to implement Pay As You Throw with a budget reduction of \$80,000 or not implement Pay As You Throw and find other cuts to offset the \$233,000 shortage. Moderator Christensen responded that was correct. Dennis King was against amendment and would like to see \$153,000 added back to budget to offset the other reductions if the amendment passed.

Dan O'Donnell moved to call the question.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Tim Dutton, 19 Douglas street, moved to add \$155,154 to the 2011-2012 budget. The audience seconded the motion.

Mr. Dutton stated the dollar amount was equal to the two firefighter/EMT positions that were removed from the 2011-2012 budget. He believed the positions were valuable to the Town and removing the positions could impact response times. *Dick Hinch, 14 Icabod Drive*, questioned the difference between this amendment and Article 6. Moderator Christensen stated it depended on what happened in Article 6. Dan O'Donnell asked for clarification on what adding the money does. Moderator Christensen clarified that if passed it is an increase to the bottom line of the budget and does not have to be spent for this purpose. Article 6, if passed, would not have to be implemented by the Council, but the Council could only spend the money appropriated in Article 6 for the purpose of reinstating the positions. *Steven Kane, 33 Craig Drive*, was in favor of the amendment stating he spoke with Chief Currier about the Fire Department and feels the staff is needed. *Evan Fulmer, 9 Wren Court*, opposed the amendment expressing concern that the monies do not have to be spent as intended by this amendment. If Article 6 passes and the Council decides to spend it, its use is restricted for Firefighter positions. Councilor Mahon cautioned the body about adding and subtracting monies from the budget. He stressed that there would be other items that would have an impact to the budget, such as unknowns in the State budget. Until the State budget issues are resolved, and their impact known, the Council will not know for certain how the monies will be spent. Dick Hinch spoke in opposition to the amendment, expressing concern that if this amendment passed and Article 6 passed, the effect will be doubled. He also cautioned the voters that the State budget will have an impact to Merrimack. Currently there is a 900 million dollar shortfall and downshifting of costs and reduced revenues to local municipalities is expected. The Council may have to make other decisions as to what will actually happen with the budget once the State budget information is known.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Dennis King moved to add \$153,563 to bottom line of the budget. Bill Boyd, 139 Joppa Road, seconded the motion.

Mr. King stated the purpose of this amendment is to correct the funding issues previously discussed that will occur if Article 8 passes. Dick Hinch spoke against the amendment stating increasing the budget is only a recommendation to the Council as to how the voters would like the money spent. If approved, the Council can still spend the money in any manner they wish. Councilor Rothhaus spoke in support of the motion stating that the monies to pay for tipping fees will have to come from somewhere else in the

Town Meeting – Deliberative Session, March 9, 2011

budget. Stan Heinrich supported the motion and expects the Council to use the guidance given at this meeting to use the money for trash disposal costs.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Dan O'Donnell moved to remove the last sentence of the warrant article "Passage of the Article 8 will reduce the operating budget (Article 4) from \$29,251,403 to \$29,097,840". The audience seconded the motion.

Mr. O'Donnell stated the wording should be removed due to the changes in Article 8 as it no longer has an impact to the budget.

Moderator Christensen called for a vote on the amendment. The amendment passed.

Roberta Latour, 30 Wire Road, moved to amend the budget to add \$108,000 for the purpose of reinstating the Buildings and Grounds employees of the Public Works Department. Barbara Watson, 130 Amherst Road, seconded the motion.

Mrs. Latour was disappointed with the proposed personnel cuts in the budget. She urged re-instatement of the positions in the Public Works Department stating layoffs only shift expenses from one place to another and that the positions are valuable to public safety. Dick Hinch spoke against the amendment, stating it was inappropriate to add money to the budget due to the many unknowns with the State budget and the increase is not affordable.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Bill Boyd asked for clarification of the proposed budget number versus the default budget. The tax rate impact for the proposed 2011-12 budget is \$4.22 and the tax rate impact of the default budget, which is lower, is \$4.50. Town Manager Hickey responded that revenues were two million dollars higher in the 2010-11 budget than the proposed 2011-12 budget.

Pat McGrath, 7 Peter Road, moved to restrict reconsideration of Article 4. Dick Hinch seconded the motion.

Moderator Christensen called for a vote on the motion. The motion passed.

Article 5

To see if the Town will vote to deposit fifty (50%) percent of the future current use revenues in said Land Use Change Tax Conservation Fund until the balance of this Fund reaches \$1,000,000. Upon reaching the \$1,000,000 balance, all current use funds collected thereafter will be deposited into the General Fund. If the Land Use Change Tax Conservation Fund falls below \$1,000,000, 50% of all future current use revenues will be deposited into the Land Use Change Tax Conservation Fund and 50% deposited into the General Fund until the Land Use Change Tax Conservation Fund is replenished to a balance of \$1,000,000?

Councilor Rothhaus moved Article 5 as printed, Councilor Flood seconded the motion.

Councilor Rothhaus explained that 100% of the revenues from the Land Use Change Fund are put into a conservation fund for the Conservation Commission. This article changes the amount to 50% when the fund balance in the account falls below \$1,000,000. The Town General Fund will receive 100% of the revenues when the fund balance is \$1 million or more. Town Manager Hickey explained that when the

Town Meeting – Deliberative Session, March 9, 2011

fund balance is below \$1 million, the Conservation Commission and the Town General Fund would each get 50%. He further explained that this was discussed with the Conservation Commission and the Commission was agreeable to the change. *John Sauter, 9 Elizabeth Drive*, expressed concern that \$1 million was not enough money for land purchases.

John Sauter moved to change the amount from one million dollars to ten million dollars. Bob Shagoury seconded the motion.

Andy Powell, 26 Hansom Drive, stated that if this amendment passed, no money would go to the general fund. Mr. Powell is a member of the Conservation Commission and the Commission does not feel a cap of more than \$1 million is needed. Over the past ten years, the Commission has not spent more than four hundred thousand dollars. The Commission purchased all but one desirable parcel identified in the Master Plan and believes there is necessary funding to continue maintaining conservation properties for the next five to ten years, even if 100% of the revenues go to the General Fund. Bill Boyd asked for the fund balance amount. Finance Director Paul Micali responded that the fund currently has a balance of \$1.4 million dollars.

Moderator Christensen called for a vote on the amendment. The amendment failed.

Article 6

Shawn Farrell, 2 Landau Way, moved Article 6 as follows: Shall the Town of Merrimack raise and appropriate the sum of \$155,154 for the purpose of restoring two existing full-time Firefighter/Emergency Medical Technicians; said sum representing the wages, benefits and associated costs for these positions for the 2011-2012 fiscal year. (Not Recommended by the Town Council 5-2-0). This is a Petition Warrant Article. **Mike Berry, 7 Brenda Lane, seconded the motion.**

Dick Hinch stated he fully supported this article. He recognized the Town Manager and Council for their efforts in preparing a budget that met certain goals and realizes that tough decisions were made in the process that included removing two firefighter/EMT positions from the budget. This article allows the voters to decide whether or not they want to fund these positions. Dennis King spoke in support of the article and stated if passed, he hoped the Council would support it. Dan O'Donnell spoke in support of the article, stating the Department is more than just a fire department, its emergency services as well. He feels Merrimack is statistically low in staffing levels and the positions are needed to keep the existing level. Stan Heinrich spoke in support of the article, stating that keeping staffing levels current is important. He expressed concern over the ability to staff the south fire station if this doesn't pass, as the current budget proposal results in two shifts being short staffed. Evan Fulmer stated prevention can't be quantified and passage of this article is needed. Bill Boyd stated he supported the article and that it is contradictory to plan to build a new fire station without adequate staffing in place.

Article 7

John Cyr, 3 Rose Lane, moved Article 7 as follows: Shall the Town of Merrimack raise and appropriate the sum of \$86,508 for the purpose of reinstating one existing full-time Police Officer said sum representing the wages, benefits and associated costs for this position for the 2011-2012 fiscal year. (Not Recommended by the Town Council 5-2-0) This is a Special Warrant Article per RSA 32:3, (VI). This is a Petition Warrant Article. **Dick Hinch seconded the motion.**

John Cyr spoke in support of the article expressing concern over cutting police positions with the current the level of break-ins and robberies that have been occurring. *Rosemary Rung, 21 Ministerial Drive*, supported the article, expressing concern that if personnel levels are cut, preventative positions such as the School Resource Officer could be impacted. Steven Kane spoke in support of the article stating additional officers will be required due to the outlet mall. He also cited concern over the loss of

Town Meeting – Deliberative Session, March 9, 2011

investment to layoff now and the costs to hire and train at a future date. Dennis King spoke against the amendment, stating in prior discussions on the issue it was stated that the Department would work with the cut. Stan Heinrich spoke in support of the article as it is a way for the voters to decide if they want these positions. Dick Hinch stated he was in full support of this article. *Steve Dembow, 15 Joppa Road*, stated he felt very strongly the positions are needed due to the number and frequency of police calls for service. He is a bail commissioner and interacts regularly with police personnel and sees first hand through his interaction how busy the Department is with the number and frequency of calls for service.

Tim Dutton, 19 Douglas Street, moved to restrict reconsideration on Articles 6 and 7. Audience members seconded the motion.

Moderator Christensen called for a vote on the motion. The motion passed.

Article 9

Shall the Town of Merrimack approve the charter amendment reprinted below?

PROPOSED AMENDMENT to Charter Article VII

A. Qualifications of Manager

The Manager shall be appointed solely on the basis of qualification for the office, with special reference to education, training and previous experience in public or private office. The Manager need not be a resident of the Town or of the State of New Hampshire at the time of appointment, but must ***reside within a reasonable distance or response time, agreeable to*** ~~establish residence in the Town within a period fixed by the Town Council.~~ The Manager shall devote full time to the Office and shall not hold any other public office, elective or appointive, except as authorized by this Charter, nor engage in any other business or occupation unless with the approval of the majority of the Town Council.

Article 9 was moved by Councilor Mahon and seconded by Councilor Dwyer.

Councilor Mahon explained that the current Charter requires the Town Manager to establish residency in Town within a fixed period of time. This requirement for residency is becoming problematic. This Charter change would give the Council flexibility to attract the highest quality candidates without the residency restriction in place.

Moderator Christensen cautioned the body that wording of this article is not amendable. Bob L’Heureux asked for clarification of “reasonable distance”. Councilor Rothhaus replied he believed within the borders of Merrimack. Councilors Yakuboff and Dwyer stated they support the Manager living in Town. Mr. L’Heureux stated that reasonable distance is subjective and can change from time to time. He believes the Manager should have a personal interest in the community and be a resident. *George Markwell, 127 Indian Rock Road*, stated he doesn’t support the change as the Manager should have a vested interest in the community by being a member of the community they work in. Dennis King spoke in support of this article as technological advances have made it easier for a Manager to be in contact and close by if an issue arises. Rosemarie Rung stated she supports the article, as the Council members have to be residents. They manage the Manager and are the ultimate overseer of the Town. The objective should be to find the most qualified person for the position. John Sauter spoke against the article, stating he believes if the Manager lived in Town, the budget is more credible because the Manager is taxing himself.

A motion to adjourn was made and seconded by members of the audience. The meeting adjourned at 10:28 PM.

Respectfully submitted by Diane Trippett, Town Clerk/Tax Collector

Annual Town Meeting Results – April 12, 2011

The second session of the Merrimack Town Meeting was held on April 12, 2011. The following offices and questions were on the ballot:

Town Council – 3 Years: Vote for not more than two (2)

Raymond A. Whipple	332 votes
Bill Boyd	1256 votes
Thomas A. Lynam	542 votes
Finlay Rothhaus	1727 votes
Kerri Snell	959 votes

Bill Boyd and Finlay Rothhaus were elected to the position of Town Council and were so declared.

Ethics Committee – 3 Years: Vote for not more than one (1)

Anthony Richardson	2012 votes
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Anthony Richardson was elected to the position of Ethics Committee member and was so declared.

Trustee of Trust Funds – 3 Years: Vote for not more than one (1)

John (Jack) Balcom	2168 votes
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John (Jack) Balcom was elected to the position of Trustee of Trust Funds and was so declared.

Library Trustee – 3 Years: Vote for not more than two (2)

Patrick M. McGrath	1986 votes
Susan Gustafson	1927 votes

Patrick McGrath and Susan Gustafson were elected to the position of Library Trustee and were so declared.

Library Trustee – 1 Year: Vote for not more than one (1)

Pamala J. Tinker	2108 votes
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Pamala Tinker was elected to the position of Library Trustee and was so declared.

Article 2

Shall the Town vote to raise and appropriate the sum of \$4,200,000 for Waste Water Treatment Plant upgrades and installation, and to authorize the issuance of not more than \$4,200,000 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Town Council to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take any other action or to pass any other measure relative to said purpose and financing; and to further authorize the Town Council to apply for and accept any federal, state, or private grants that may be made

Annual Town Meeting Results – April 12, 2011

available in conjunction with said purpose. (2/3rds ballot vote required for approval) (Recommended by the Town Council 7-0-0)

Yes	1798
No	1237

Votes failed to garner 2/3 in the affirmative. The question failed.

Article 3

Shall the Town vote to raise and appropriate the sum of \$2,550,000 for the construction and original equipping of a New South Fire Station, and to authorize the issuance of not more than \$1,900,000.00 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Town Council to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take any other action or to pass any other measure relative to said purpose and financing; and to further authorize the Town Council to apply for and accept a private grant of \$650,000 and any federal, state, or other private grants that may be made available in conjunction with said purpose? (2/3rds ballot vote required for approval) (Recommended by the Town Council 7-0-0)

Yes	1296
No	1767

Article 4

Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$29,251,403? Should this article be defeated, the default budget shall be \$27,178,893, which is the same as last year, with certain adjustments required by previous action of the Town or by law; or the Town Council may hold one (1) special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Town Council 6-1-0)

Yes	1365
No	1653

Article 5

To see if the Town will vote to deposit fifty (50%) percent of the future current use revenues in said Land Use Change Tax Conservation Fund until the balance of this Fund reaches \$1,000,000. Upon reaching the \$1,000,000 balance, all current use funds collected thereafter will be deposited into the General Fund. If the Land Use Change Tax Conservation Fund falls below \$1,000,000, 50% of all future current use revenues will be deposited into the Land Use Change Tax Conservation Fund and 50% deposited into the General Fund until the Land Use Change Tax Conservation Fund is replenished to a balance of \$1,000,000?

Yes	1621
No	1215

Article 6

Shall the Town of Merrimack raise and appropriate the sum of \$155,154 for the purpose of replacing two existing full-time Firefighter/Emergency Medical Technicians; said sum representing the wages, benefits

Annual Town Meeting Results – April 12, 2011

and associated costs for these positions for the 2011-2012 fiscal year. (Not Recommended by the Town Council 6-1-0) This is a Special Warrant Article per RSA 32:3, (VI). This is a Petition Warrant Article.

Yes	1356
No	1659

Article 7

Shall the Town of Merrimack raise and appropriate the sum of \$86,508 for the purpose of replacing one existing full-time Police Officer, said sum representing the wages, benefits and associated costs for this position for the 2011-2012 fiscal year. (Not Recommended by the Town Council 6-1-0) This is a Special Warrant Article per RSA 32:3, (VI). This is a Petition Warrant Article.

Yes	1212
No	1793

Article 8

Shall the voters instruct the Town Council to reverse their decision to include PAYT in the budget?

This is a special warrant article in accordance with RSA 32:3(VI). This is a Petition Warrant Article.

Yes	2140
No	891

Article 9

Shall the Town of Merrimack approve the charter amendment reprinted below?

PROPOSED AMENDMENT to Charter Article VII

A. Qualifications of Manager

The Manager shall be appointed solely on the basis of qualification for the office, with special reference to education, training and previous experience in public or private office. The Manager need not be a resident of the Town or of the State of New Hampshire at the time of appointment, but must ***reside within a reasonable distance or response time, agreeable to*** ~~establish residence in the Town within a period fixed by the Town Council.~~ The Manager shall devote full time to the Office and shall not hold any other public office, elective or appointive, except as authorized by this Charter, nor engage in any other business or occupation unless with the approval of the majority of the Town Council.

Yes	1719
No	1216

TOWN OF MERRIMACK, NEW HAMPSHIRE

Annual Financial Statements

For the Year Ended June 30, 2011

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INDEPENDENT AUDITORS' REPORT

To the Town Council and Town Manager
Town of Merrimack, New Hampshire

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Merrimack, New Hampshire, as of and for the year ended June 30, 2011, which collectively comprise the Town's basic financial statements as listed in the Table of Contents. These financial statements are the responsibility of the Town of Merrimack's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Governmental Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Merrimack, as of June 30, 2011, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis, appearing on the following pages, and the supplementary information, appearing on page 43, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of

Additional Offices:

Andover, MA • Greenfield, MA • Ellsworth, ME • Manchester, NH

management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

In accordance with *Government Auditing Standards*, we have also issued a report dated November 22, 2011 on our consideration of the Town's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Melanson, Heath + Company P.C.

Nashua, New Hampshire
November 22, 2011

MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the Town of Merrimack, we offer readers this narrative overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2011.

A. OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the basic financial statements. The basic financial statements are comprised of three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of our finances in a manner similar to a private-sector business.

The Statement of Net Assets presents information on all assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position is improving or deteriorating.

The Statement of Activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities include general government, public safety, highways and streets, health and welfare, sanitation, culture and recreation, and community development. The business-type activities include sewer activities.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements. All of the funds can be divided into two categories: governmental funds and proprietary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balances for the general fund, which is considered to be a major fund. Data from the other governmental funds are combined into a single aggregated presentation.

An annual appropriated budget is adopted for the general fund and certain non-major governmental (special revenue) funds. Budgetary comparison statements have been provided for the general fund to demonstrate compliance with budgets.

Proprietary funds. Proprietary funds are maintained as follows:

Proprietary funds provide the same type of information as the business-type activities reported in the government-wide financial statements, only in more detail. The proprietary fund financial statement provides separate information for the sewer operations.

Notes to financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information which is required to be disclosed by accounting principles generally accepted in the United States of America.

B. FINANCIAL HIGHLIGHTS

- As of the close of the current fiscal year, the total of assets exceeded liabilities by \$118,427,785 (i.e., net assets), a decrease of \$142,588 in comparison to the prior year.
- As of the close of the current fiscal year, governmental funds reported combined ending fund balances of \$13,215,880, a decrease of \$1,321,674 in comparison to the prior year.
- At the end of the current fiscal year, unassigned fund balance for the governmental funds was \$1,806,113, a decrease of \$396,035 in comparison to the prior year. In addition, total unassigned general fund balance changed by \$395,453.
- Total long-term debt (i.e., bonds payable) at the close of the current fiscal year was \$5,185,229, a decrease of \$642,166 in comparison to the prior year. The Town also had a note payable in the amount of \$2,211,987 at the close of the current fiscal year.

C. GOVERNMENT-WIDE FINANCIAL ANALYSIS

The following is a summary of condensed government-wide financial data for the current and prior fiscal years. All amounts are presented in thousands.

	NET ASSETS					
	<u>Governmental</u>		<u>Business-Type</u>		<u>Totals</u>	
	<u>2011</u>	<u>2010</u>	<u>2011</u>	<u>2010</u>	<u>2011</u>	<u>2010</u>
Current and other assets	\$ 47,391	\$ 48,201	\$ 5,387	\$ 4,807	\$ 52,778	\$ 53,008
Capital Assets	66,929	64,552	43,446	42,661	110,375	107,213
Total assets	114,320	112,753	48,833	47,468	163,153	160,221
Long-term liabilities outstanding	5,847	6,321	1,963	2,277	7,810	8,598
Other liabilities	32,699	32,120	4,216	1,218	36,915	33,338
Total liabilities	38,546	38,441	6,179	3,495	44,725	41,936
Net assets:						
Invested in capital assets, net	63,608	61,774	41,581	40,508	105,189	102,282
Restricted	4,065	3,257	-	-	4,065	3,257
Unrestricted	8,101	9,281	1,073	3,465	9,174	12,746
Total net assets	\$ 75,774	\$ 74,312	\$ 42,654	\$ 43,973	\$ 118,428	\$ 118,285

Auditor's Report / Annual Financial Statements 2011

	CHANGES IN NET ASSETS					
	<u>Governmental</u>		<u>Business-Type</u>		<u>Totals</u>	
	<u>2011</u>	<u>2010</u>	<u>2011</u>	<u>2010</u>	<u>2011</u>	<u>2010</u>
Revenues:						
Program revenues						
Charges for services	\$ 2,035	\$ 2,110	\$ 3,334	\$ 3,423	\$ 5,369	\$ 5,533
Operating grants and contributions	736	407	-	-	736	407
Capital grants and contributions	1,689	485	78	587	1,767	1,072
General revenues						
Property Taxes	13,640	13,865	-	-	13,640	13,865
Licenses and permits	4,686	4,323	-	-	4,686	4,323
Grants and contributions not restricted to specific programs	1,167	1,169	-	-	1,167	1,169
Investment income	962	502	21	17	983	519
Other	164	32	-	-	164	32
Total revenues	25,079	22,893	3,433	4,027	28,512	26,920
Expenses:						
General government	3,000	2,792	-	-	3,000	2,792
Public safety	10,951	10,300	-	-	10,951	10,300
Highways and streets	4,655	4,982	-	-	4,655	4,982
Health and welfare	152	181	-	-	152	181
Sanitation	1,231	1,299	-	-	1,231	1,299
Culture and recreation	2,450	2,554	-	-	2,450	2,554
Community development	1,027	717	-	-	1,027	717
Interest on long-term debt	151	150	-	-	151	150
Sewer operations	-	-	4,752	4,695	4,752	4,695
Total expenses	23,617	22,975	4,752	4,695	28,369	27,670
Change in net assets before transfers and contributions	1,462	(82)	(1,319)	(668)	143	(750)
Increase in net assets	1,462	(82)	(1,319)	(668)	143	(750)
Net assets - beginning of year	74,312	74,394	43,973	44,641	118,285	119,035
Net assets - end of year	\$ 75,774	\$ 74,312	\$ 42,654	\$ 43,973	\$ 118,428	\$ 118,285

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. At the close of the most recent fiscal year, total net assets were \$118,427,785, an increase of \$142,588 from the prior year.

The largest portion of net assets \$105,188,742 reflects our investment in capital assets (e.g., land, buildings, machinery and equipment, and infrastructure); less any related debt used to acquire those assets that is still outstanding. These

capital assets are used to provide services to citizens; consequently, these assets are not available for future spending. Although the investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of net assets \$4,064,806 represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net assets \$9,174,237 may be used to meet the government's ongoing obligations to citizens and creditors.

Governmental activities. Governmental activities for the year resulted in a decrease in net assets of \$1,462,556. Key elements of this change are as follows:

Excess (Deficiency) of revenues and transfers in over expenditures and transfers out:	
General fund operations	\$ (888,578)
Special revenue funds	(344,230)
Capital project fund	(897,996)
Permanent funds	<u>809,130</u>
Subtotal	(1,321,674)
Depreciation in excess of debt service principal paydown	(2,142,620)
Capital assets acquired from current year revenues	4,874,480
Other	<u>52,370</u>
Total	<u>\$ 1,462,556</u>

While total net assets of the governmental activities changed by \$1,462,566, unrestricted net assets decreased \$1,179,375 principally due to the use of previous unrestricted net assets (Capital Reserve Funds) for the acquisition of new capital assets. In addition, investment income declined due to current market, conditions and lower interest rates.

Business-type activities. Business-type activities for the year resulted in a decrease in net assets of \$1,319,968. This change primarily results from a current plan to reduce the unrestricted net assets to \$2 million.

D. FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS

As noted earlier, fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, governmental funds reported combined ending fund balances of \$13,215,880, a change of \$(1,321,674) in comparison to the prior year. Most of this change was attributable to the use of Capital Reserve Funds for the expenditures for various capital projects.

In fiscal year 2011, the Town of Merrimack implemented *Governmental Accounting Standards Board Statement #54 Fund Balance Reporting and Governmental Fund Type Definitions*. In general, amounts previously reported as undesignated fund balance, are now reported as unassigned fund balance. Full definitions of all fund balance classifications can be found in the notes to the financial statements. Additionally, amounts previously reported in capital reserve funds, are now required to be presented as committed fund balance in the general fund.

The general fund is the chief operating fund. At the end of the current fiscal year, unassigned fund balance of the general fund was \$1,806,695; committed fund balance (non-sewer capital reserves) was \$4,007,568, while total fund balance was \$7,070,318. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total general fund expenditures. Refer to the table below.

<u>General Fund</u>	<u>6/30/11</u>	<u>6/30/10</u>	<u>Change</u>
Unassigned fund balance	\$ 1,806,695	\$ 2,202,148	\$ (395,453)
Committed fund balance (Capital Reserves)	4,007,568	5,032,175	(1,024,607)
Other fund balance	<u>1,256,055</u>	<u>726,873</u>	<u>529,182</u>
Total fund balance ¹	<u>\$ 7,070,318</u>	<u>\$ 7,961,196</u>	<u>\$ (890,878)</u>
Unassigned fund balance as % of total general fund expenditures	7.8%	10.3%	-2.5%
Committed fund balance (Capital Reserves) as a % of total general fund expenditures	17.3%	23.6%	-6.3%
Total fund balance as % of general fund expenditures ²	30.5%	33.9%	-3.4%

¹Now includes capital reserve fund. Prior period balances have been revised to conform to current presentation.

²General fund expenditures include Town expenditures only, and not the School District or County assessments.

The total fund balance of the general fund changed by \$(890,878) during the current fiscal year. Key factors in this change are as follows:

Revenues in excess of budget	\$ (734,661)
Expenditures less than budget	1,058,414
Expenditures of prior year encumbrances	(1,242,700)
Other	<u>28,069</u>
Total	<u>\$ (890,878)</u>

Proprietary funds. Proprietary funds provide the same type of information found in the business-type activities reported in the government-wide financial statements, but in more detail.

Unrestricted net assets of the enterprise funds at the end of the year amounted to \$1,072,888, a change of \$(2,392,473) in comparison to the prior year.

Other factors concerning the finances of proprietary funds have already been addressed in the entity-wide discussion of business-type activities.

E. GENERAL FUND BUDGETARY HIGHLIGHTS

Differences between the original budget and the final amended budget resulted in an overall change in appropriations of \$621,057. The majority of the overall change represents appropriations from Federal funds to help offset the two FEMA events during the fiscal year.

Unspent General Fund appropriations were due to several factors including the self-imposed reduction in expenditures so that revenues would not exceed appropriations. Below is a brief summary of the variances.

- Renewal health insurance rates were higher than appropriations, resulting in a deficit of over \$46,644.
- A savings of over \$380,658 in wages and other benefits was realized due primarily to vacancies and attrition.
- Utilities were less than anticipated, resulting in a savings of over \$22,210.
- Vehicle fuel expenditures were over budget in excess of \$41,177.
- Welfare appropriations were under spent by \$19,462.
- Office equipment expenditures were less than appropriations by \$16,672.
- Building improvements were over budgeted appropriations by \$111,359.
- Uniforms appropriations exceeded expenditures by \$52,757.

- General insurance appropriations were in excess of expenditures of over \$36,211.
- Education was under spent by \$8,399.
- Capital expenditures were less than appropriations by \$1,706,410.
- Auto registrations were \$109,366 under estimate revenues.
- Interest income was under projections by over \$178,200.
- Ambulance revenues were under projections by \$76,353.
- Highway Block Grant exceeds projections by \$81,626.
- Current use taxes exceed the budget by over \$66,296.
- State revenue Sharing was under estimates by \$2,281.
- Building permits were over projections by just over \$158,800.

F. CAPITAL ASSET AND DEBT ADMINISTRATION

Capital assets. Total investment in capital assets for governmental and business-type activities at year-end amounted to \$110,374,553 (net of accumulated depreciation), a decrease of \$3,162,199 from the prior year. This investment in capital assets includes land, buildings, system improvements, and machinery and equipment, park facilities, roads, highways and bridges.

Major capital asset events during the current fiscal year included completion of Interceptor restoration project, WWTF HVAC System Upgrade, Reeds Ferry Sewer Line Upgrade, purchase of a Dump Truck and Ambulance and other ongoing infrastructure improvements.

Change in credit rating. The Town of Merrimack, New Hampshire has not had a credit rating for several years. The last credit rating the Town had was Moody's credit rating of Aa2.

Long-term debt. At the end of the current fiscal year, total bonded debt outstanding was \$5,185,229, all of which was backed by the full faith and credit of the government.

Additional information on capital assets and long-term debt can be found in note 12, of this report.

G. ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The Town's financial position is good. The Town has sufficient cash flow at this time to meet its obligations. The Economy in Southern New Hampshire seems to be doing better compared to the rest of the State and The State of New Hampshire seems to be in better shape than the rest of the country's economy. In the next few years, the Town could see substantial growth due to the Airport Access Road being completed two years ahead of schedule in the north end of Town and the Outlet Mall being built in the southern end of Town. In addition, the Town's unemployment rate is down to 4.9% from the previous year of 7.1%,

and it still compares favorably with the state and national averages of 5.3% and 9.1%, respectively. Furthermore, it appears that the Outlet Mall project will open within the year in addition to steady industrial, commercial, and residential growth that Merrimack has experienced in recent years. These factors will continue to increase the tax base and to provide diverse employment opportunities.

The 2011-12 budget has been adopted, and the 2011 property tax rate (Fiscal Year 2012) has been set. Municipal appropriations, net of non-tax revenues, have increased slightly by \$665,163 (4.75%) compared to 2010-11 net appropriations, and the municipal portion of the tax rate is estimated to be \$5.24 per thousand. The Town's portion of the tax rate increase by ninety-one cents due to a revaluation which lowered assessed values by \$434 Million. If this revaluation did not occur the tax rate would have increased by twenty cents. The Merrimack School District's portion of the tax rate increased by two dollars and forty-six cents; however, the County portion of the tax rate increased by thirteen cents, while the State portion of the School tax increased by forty cents allowing the 2011 property tax rate to increase by approximately \$3.90. In reviewing the increase in the tax rate by \$3.90, the revaluation attributed to \$3.16 of the increase, while \$.74 is attributed to additional appropriations.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the Town's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

Attention: Town Council

Town of Merrimack

6 Baboosic Lake Road

Merrimack, New Hampshire 03054


Eileen Cabanel
Town Manager


Paul T Micali CPA
Finance Director

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TOWN OF MERRIMACK, NEW HAMPSHIRE

STATEMENT OF NET ASSETS

JUNE 30, 2011

	Governmental Activities	Business-Type Activities	Total
ASSETS			
Current:			
Cash and cash equivalents	\$ 32,400,096	\$ 3,050,216	\$ 35,450,312
Investments	6,087,481	551,348	6,638,829
Taxes receivable, net	6,271,287	-	6,271,287
Accounts receivable, net	1,384,447	1,785,394	3,169,841
Inventory	115,858	-	115,858
Other assets	7,472	-	7,472
Noncurrent:			
Taxes receivable	1,124,434	-	1,124,434
Capital assets:			
Capital assets not being depreciated	19,604,293	2,842,405	22,446,698
Other assets, net of accumulated depreciation	47,324,416	40,603,439	87,927,855
TOTAL ASSETS	114,319,784	48,832,802	163,152,586
LIABILITIES			
Current:			
Accounts payable	761,798	96,569	858,367
Accrued expenses	1,210,107	31,408	1,241,515
Retainage payable	116,883	94,255	211,138
Deferred revenue	6,591,923	16,078	6,608,001
Taxes collected in advance	25,189,705	-	25,189,705
Due to other governments	10,000	-	10,000
Internal balances	(1,766,044)	1,766,044	-
Note payable	-	2,211,987	2,211,987
Other liabilities	584,243	-	584,243
Current portion of long-term liabilities:			
Bonds payable	360,000	361,682	721,682
Other liabilities	595,700	-	595,700
Noncurrent:			
Bonds payable, net of current portion	2,960,000	1,503,547	4,463,547
Other liabilities, net of current portion	1,931,187	97,729	2,028,916
TOTAL LIABILITIES	38,545,502	6,179,299	44,724,801
NET ASSETS			
Invested in capital assets, net of related debt	63,608,127	41,580,615	105,188,742
Restricted for:			
Permanent funds:			
Nonexpendable	1,559,546	-	1,559,546
Expendable	2,505,260	-	2,505,260
Unrestricted	8,101,349	1,072,888	9,174,237
TOTAL NET ASSETS	\$ 75,774,282	\$ 42,653,503	\$ 118,427,785

See notes to financial statements.

TOWN OF MERRIMACK, NEW HAMPSHIRE

STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2011

	Program Revenues			Net(Expenses) Revenues and Changes in Net Assets		
	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Expenses						
Governmental Activities:						
General government	\$ 2,999,512	\$ 120,038	\$ -	\$ (2,322,255)	\$ -	\$ (2,322,255)
Public safety	10,951,184	133,302	-	(9,725,729)	-	(9,725,729)
Highways and streets	4,655,438	-	1,689,381	(2,958,946)	-	(2,958,946)
Health and welfare	152,568	-	-	(146,126)	-	(146,126)
Sanitation	1,231,442	-	-	(1,068,806)	-	(1,068,806)
Culture and recreation	2,449,608	142	-	(2,242,501)	-	(2,242,501)
Community development	1,027,164	482,198	-	(542,107)	-	(542,107)
Interest and fiscal charges	150,609	-	-	(150,609)	-	(150,609)
Total Governmental Activities	23,617,525	735,680	1,689,381	(19,157,079)	-	(19,157,079)
Business-Type Activities:						
Sewer	4,752,278	-	78,291	-	(1,340,254)	(1,340,254)
Total	\$ 28,369,803	\$ 735,680	\$ 1,767,672	(19,157,079)	(1,340,254)	(20,497,333)
General Revenues:						
Property and other taxes				13,640,289	-	13,640,289
Licenses and permits				4,686,165	-	4,686,165
Grants and contributions:						
State shared revenues				1,166,429	-	1,166,429
Investment income				962,259	20,286	982,545
Miscellaneous				164,493	-	164,493
Total general revenues				20,619,635	20,286	20,639,921
Change in Net Assets				1,462,556	(1,319,968)	142,588
Net Assets:						
Beginning of year				74,311,726	43,973,471	118,285,197
End of year				\$ 75,774,282	\$ 42,653,503	\$ 118,427,785

See notes to financial statements.

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TOWN OF MERRIMACK, NEW HAMPSHIRE

GOVERNMENTAL FUNDS

BALANCE SHEET

JUNE 30, 2011

	General Fund	Other Governmental Funds	Total Governmental Funds
ASSETS			
Cash and cash equivalents	\$ 31,071,467	\$ 1,328,627	\$ 32,400,094
Investments	2,518,897	3,568,584	6,087,481
Taxes receivable, net	7,395,721	-	7,395,721
Accounts receivable, net	695,663	688,784	1,384,447
Due from other funds	890,766	875,278	1,766,044
Inventory	115,858	-	115,858
Other assets	7,473	-	7,473
TOTAL ASSETS	\$ 42,695,845	\$ 6,461,273	\$ 49,157,118
LIABILITIES AND FUND BALANCES			
Liabilities:			
Accounts payable	\$ 566,808	\$ 194,990	\$ 761,798
Accrued expenses	1,161,053	-	1,161,053
Retainage payable	7,350	109,533	116,883
Deferred revenue	7,540,668	11,188	7,551,856
Taxes collected in advance	25,189,705	-	25,189,705
Due to other governments	10,000	-	10,000
Accrued compensated absences payable	565,700	-	565,700
Other liabilities	584,243	-	584,243
TOTAL LIABILITIES	35,625,527	315,711	35,941,238
Fund Balances:			
Nonspendable	523,905	1,559,546	2,083,451
Restricted	-	4,586,598	4,586,598
Committed	4,007,568	-	4,007,568
Assigned	732,150	-	732,150
Unassigned	1,806,695	(582)	1,806,113
TOTAL FUND BALANCES	7,070,318	6,145,562	13,215,880
TOTAL LIABILITIES AND FUND BALANCES	\$ 42,695,845	\$ 6,461,273	\$ 49,157,118

See notes to financial statements.

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TOWN OF MERRIMACK, NEW HAMPSHIRE

RECONCILIATION OF TOTAL GOVERNMENTAL FUND BALANCES TO NET ASSETS OF GOVERNMENTAL ACTIVITIES IN THE STATEMENT OF NET ASSETS

JUNE 30, 2011

Total governmental fund balances	\$ 13,215,880
<ul style="list-style-type: none">• Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	66,928,709
<ul style="list-style-type: none">• Revenues are reported on the accrual basis of accounting and are not deferred until collection.	959,933
<ul style="list-style-type: none">• In the statement of activities, interest is accrued on outstanding long-term debt, whereas in governmental funds interest is not reported until due.	(49,053)
<ul style="list-style-type: none">• Long-term liabilities, including bonds payable, compensated absences, landfill liability, and other post employment benefits payable, are not due and payable in the current period and, therefore, are not reported in the governmental funds.	<u>(5,281,187)</u>
Net assets of governmental activities	<u>\$ 75,774,282</u>

See notes to financial statements.

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TOWN OF MERRIMACK, NEW HAMPSHIRE

GOVERNMENTAL FUNDS

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

FOR THE YEAR ENDED JUNE 30, 2011

	General Fund	Other Governmental Funds	Total Governmental Funds
Revenues:			
Taxes	\$ 13,574,726	\$ 27,808	\$ 13,602,534
Charges for services	1,897,447	137,939	2,035,386
Intergovernmental	2,491,735	1,099,755	3,591,490
Licenses and permits	4,227,520	458,645	4,686,165
Investment income	109,591	852,668	962,259
Miscellaneous	-	164,489	164,489
Total Revenues	22,301,019	2,741,304	25,042,323
Expenditures:			
Current:			
General government	3,124,507	321,817	3,446,324
Public safety	10,950,556	79,165	11,029,721
Highways and streets	4,130,895	2,112,746	6,243,641
Health and welfare	153,046	-	153,046
Sanitation	1,136,360	-	1,136,360
Culture and recreation	2,158,299	660,672	2,818,971
Community Development	1,026,799	-	1,026,799
Debt service:			
Principal retirement	355,000	-	355,000
Interest and fiscal charges	154,135	-	154,135
Total Expenditures	23,189,597	3,174,400	26,363,997
Excess (deficiency) of revenues over expenditures	(888,578)	(433,096)	(1,321,674)
Other Financing Sources (Uses):			
Transfers in	-	2,300	2,300
Transfers out	(2,300)	-	(2,300)
Total Other Financing Sources (Uses)	(2,300)	2,300	-
Change in fund balance	(890,878)	(430,796)	(1,321,674)
Fund Equity, at Beginning of Year, as restated	7,961,196	6,576,358	14,537,554
Fund Equity, at End of Year	<u>\$ 7,070,318</u>	<u>\$ 6,145,562</u>	<u>\$ 13,215,880</u>

See notes to financial statements.

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TOWN OF MERRIMACK, NEW HAMPSHIRE

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2011

NET CHANGES IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS	\$ (1,321,674)
<ul style="list-style-type: none">Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense:	
Capital outlay purchases, net of disposals	4,874,480
Depreciation	(2,497,620)
<ul style="list-style-type: none">Revenues in the Statement of Activities that do not provide current financial resources are fully deferred in the Statement of Revenues, Expenditures, and Changes in Fund Balances. Therefore, the recognition of revenue for various types of accounts receivable (e.g., property taxes) differ between the two statements. This amount represents the net change in deferred revenue.	
	37,757
<ul style="list-style-type: none">The issuance of long-term debt (e.g., bonds and leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds. Neither transaction, however, has any effect on net assets:	
Repayments of debt	355,000
<ul style="list-style-type: none">In the statement of activities, interest is accrued on outstanding long-term debt, whereas in governmental funds interest is not reported until due.	
	3,526
<ul style="list-style-type: none">Some expenses reported in the Statement of Activities, such as compensated absences, do not require the use of current financial resources and therefore, are not reported as expenditures in the governmental funds.	
Compensated absences	41,080
Other post employment benefits liability	(59,993)
Landfill liability	<u>30,000</u>
CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES	\$ <u>1,462,556</u>

See notes to financial statements.

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TOWN OF MERRIMACK, NEW HAMPSHIRE

GENERAL FUND

STATEMENT OF REVENUES AND OTHER SOURCES, AND EXPENDITURES AND OTHER USES - BUDGET AND ACTUAL

FOR THE YEAR ENDED JUNE 30, 2011

	Original Budget	Final Budget	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
Revenues and other sources:				
Property taxes	\$ 13,254,200	\$ 13,254,200	\$ 13,254,200	\$ -
Charges for services	2,424,360	2,455,149	1,897,447	(557,702)
Intergovernmental	1,776,261	2,366,529	2,491,735	125,206
Licenses and permits	4,351,481	4,351,481	4,227,520	(123,961)
Investment income	275,000	275,000	96,796	(178,204)
Total Revenues	22,081,302	22,702,359	21,967,698	(734,661)
Expenditures and other uses:				
Current:				
General government	2,788,860	2,797,654	2,675,195	122,459
Public safety	10,947,920	11,035,183	10,457,335	577,848
Highways and streets	3,288,834	3,293,834	3,399,613	(105,779)
Health and welfare	182,050	182,050	152,692	29,358
Sanitation	1,172,662	1,172,662	1,134,051	38,611
Culture and recreation	2,302,045	2,322,045	2,156,173	165,872
Community development	517,495	1,017,495	787,451	230,044
Debt service	509,136	509,136	509,135	1
Other financing uses:				
Transfers out	372,300	372,300	372,300	-
Total Expenditures	22,081,302	22,702,359	21,643,945	1,058,414
Excess of revenues and other sources over expenditures and other uses	\$ -	\$ -	\$ 323,753	\$ 323,753

See notes to financial statements.

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TOWN OF MERRIMACK, NEW HAMPSHIRE

PROPRIETARY FUND

STATEMENT OF NET ASSETS

JUNE 30, 2011

	<u>Sewer Fund</u>
<u>ASSETS</u>	
Current:	
Cash and short-term investments	\$ 3,050,216
Investments	551,348
User charges receivable	506,110
Intergovernmental receivable	<u>1,279,284</u>
Total current assets	5,386,958
Noncurrent:	
Nondepreciable capital assets	2,842,405
Other capital assets, net of accumulated depreciation	<u>40,603,439</u>
Total noncurrent assets	<u>43,445,844</u>
TOTAL ASSETS	48,832,802
<u>LIABILITIES</u>	
Current:	
Accounts payable	96,569
Accrued liabilities	31,408
Retainage payable	94,255
Deferred revenue	16,078
Due to other funds	1,766,044
Note payable	2,211,987
Current portion of long-term liabilities:	
Bonds payable	<u>361,682</u>
Total current liabilities	4,578,023
Noncurrent:	
Bonds payable, net of current portion	1,503,547
Compensated absences	<u>97,729</u>
Total noncurrent liabilities	<u>1,601,276</u>
TOTAL LIABILITIES	6,179,299
<u>NET ASSETS</u>	
Invested in capital assets, net of related debt	41,580,615
Unrestricted	<u>1,072,888</u>
TOTAL NET ASSETS	\$ <u>42,653,503</u>

See notes to financial statements.

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TOWN OF MERRIMACK, NEW HAMPSHIRE

PROPRIETARY FUND

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS

FOR THE YEAR ENDED JUNE 30, 2011

	Sewer Fund
Operating Revenues:	
Charges for services	\$ 3,294,514
Licenses and permits	1,350
Other	<u>37,869</u>
Total Operating Revenues	3,333,733
Operating Expenses:	
Personnel services	1,660,786
Non-personnel services	1,544,562
Depreciation	<u>1,468,186</u>
Total Operating Expenses	<u>4,673,534</u>
Operating Income (Loss)	(1,339,801)
Nonoperating Revenues (Expenses):	
Intergovernmental grants	78,291
Investment income	20,286
Interest expense	<u>(78,744)</u>
Total Nonoperating Revenues (Expenses), Net	<u>19,833</u>
Change in net assets	(1,319,968)
Net Assets at Beginning of Year	<u>43,973,471</u>
Net Assets at End of Year	<u>\$ 42,653,503</u>

See notes to financial statements.

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TOWN OF MERRIMACK, NEW HAMPSHIRE PROPRIETARY FUND STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2011

	Sewer Fund
<u>Cash Flows From Operating Activities:</u>	
Receipts from customers and users	\$ 3,854,423
Interfund receipts for services provided	832,674
Payments of employee salaries and related expenses	(1,687,485)
Payments to vendors and suppliers	<u>(1,383,189)</u>
Net Cash Provided By (Used For) Operating Activities	1,616,423
<u>Cash Flows From Capital and Related Financing Activities:</u>	
Acquisition and construction of capital assets	(2,264,925)
Issuance of short term loans	1,027,674
Issuance of long term loans	5,839
Principal payments on bonds and notes	(293,005)
Interest expense	(78,744)
Intergovernmental reimbursements	78,291
Other	<u>11,397</u>
Net Cash Provided By (Used For) Capital and Related Financing Activities	(1,513,473)
<u>Cash Flows From Investing Activities:</u>	
Investment income	20,286
Purchase of investments	<u>894,714</u>
Net Cash Provided By Investing Activities	915,000
Net Change in Cash and Short-Term Investments	1,017,950
Cash and Short-Term Investments, Beginning of Year	<u>2,032,266</u>
Cash and Short-Term Investments, End of Year	<u>\$ 3,050,216</u>
<u>Reconciliation of Operating Income to Net Cash Provided by (Used For) Operating Activities:</u>	
Operating income (loss)	\$ (1,339,801)
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:	
Depreciation	1,468,186
Changes in assets and liabilities:	
Accounts receivable	523,903
Accounts payable	96,571
Interfund payables/receivables	832,674
Accrued liabilities	870
Retainage payable	63,934
Unearned revenues	(3,215)
Compensated absences	<u>(26,699)</u>
Net Cash Provided By (Used For) Operating Activities	<u>\$ 1,616,423</u>

See notes to financial statements

TOWN OF MERRIMACK, NEW HAMPSHIRE

Notes to Financial Statements

1. Summary of Significant Accounting Policies

The accounting policies of the Town of Merrimack (the Town) conform to generally accepted accounting principles (GAAP) as applicable to governmental units. The following is a summary of the more significant policies:

A. Reporting Entity

The Town of Merrimack, New Hampshire (the Town) was incorporated in 1746. The Town operates under the Town Meeting/Town Manager form of government and performs local governmental functions authorized by State law.

As required by generally accepted accounting principles, these financial statements present the government and applicable organizations for which the government is considered to be financially accountable, including the Town Trustees of Trust funds and the Trustees of the Merrimack Public Library.

In fiscal year 2011, it was determined that no other entities met the required GASB 39 criteria of component units.

B. Government-wide and Fund Financial Statements

Government-wide Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items

not properly included among program revenues are reported instead as *general revenues*.

Fund Financial Statements

Separate financial statements are provided for governmental funds and the proprietary fund. Major individual governmental funds and major enterprise fund are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

Government-wide Financial Statements

The government-wide financial statements are reported using the *resources measurement focus* and the *accrual basis of accounting*, as is the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as *program revenues* include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Fund Financial Statements

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. The government reports the following major governmental funds:

- The *general fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise fund are charges to customers for sales and services. Operating expenses for the enterprise fund include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989 generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the *option* of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

The government reports the following major proprietary fund:

- The *sewer fund* accounts for all revenues and expenses pertaining to the Town's sewer operations.

D. Cash and Short-Term Investments

Cash balances from all funds, except those required to be segregated by law, are combined to form a consolidation of cash. Cash balances are invested to the extent available, and interest earnings are recognized in the General Fund. Certain special revenue, proprietary, and fiduciary funds segregate cash, and investment earnings become a part of those funds.

Deposits with financial institutions consist primarily of demand deposits, certificates of deposits, and savings accounts. A cash and investment pool is maintained that is available for use by all funds. Each fund's portion of this pool is reflected on the combined financial statements under the caption "cash and short-term investments". The interest earnings attributable to each fund type are included under investment income.

For purpose of the statement of cash flows, the proprietary funds consider investments with original maturities of three months or less to be short-term investments.

E. Investments

State and local statutes place certain limitations on the nature of deposits and investments available. Deposits in any financial institution may not exceed certain levels within the financial institution. Non-fiduciary fund investments can be made in securities issued by or unconditionally guaranteed by the U.S. Government or agencies that have a maturity of one year or less from the date of purchase and repurchase agreements guaranteed by such securities with maturity dates of no more than 90 days from the date of purchase.

Investments for the Trust Funds consist of marketable securities, bonds and short-term money market investments. Investments are carried at market value.

F. Interfund Receivables and Payables

Transactions between funds that are representative of lending/ borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due from/to other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans).

G. Inventories

Inventories are valued at cost using the first-in/first-out (FIFO) method. The costs of governmental fund-type inventories are recorded as expenditures when purchased rather than when consumed.

H. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$10,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase

of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant and equipment is depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Infrastructure	50
Improvements other than buildings	7 - 50
Buildings and systems	20 - 45
Machinery, equipment and furnishings	6 - 20

I. Compensated Absences

It is the government's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. All vested sick and vacation pay is accrued when incurred in the government-wide, proprietary, and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

J. Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt, and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets.

K. Fund Equity

Fund equity at the governmental fund financial reporting level is classified as "fund balance". Fund equity for all other reporting is classified as "net assets".

Fund Balance - Generally, fund balance represents the difference between the current assets and current liabilities. The Town reserves those portions of fund balance that are legally segregated for a specific future use or which do not represent available, spendable resources and therefore, are not available for appropriation or expenditure. Unassigned fund balance indicates that portion of fund balance that is available for appropriation in future periods.

The Town's fund balance classification policies and procedures are as follows:

- 1) Nonspendable funds are either unspendable in the current form (i.e. inventory or noncurrent accounts receivable) or can never be spent (i.e. perpetual care).
- 2) Restricted funds are used solely for the purpose in which the fund was established. In the case of special revenue funds, these funds are created by statute or otherwise have external constraints on how the funds can be expended.
- 3) Committed funds are reported and expended as a result of motions passed by the highest decision making authority in the government, the Town Meeting.
- 4) Assigned funds are used for specific purposes as established by management. These funds, which include encumbrances, have been assigned for specific goods and services ordered but not yet paid for.
- 5) Unassigned funds are available to be spent in future periods. Individual fund deficits, if any, are classified as unassigned.

When an expenditure is incurred that would qualify for payment from multiple fund balance types, the Town uses the following order to liquidate liabilities: restricted, committed, assigned, and unassigned.

Net Assets - Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt, consist of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Town or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments. All other net assets are reported as unrestricted.

L. Use of Estimates

The preparation of basic financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures for contingent assets and liabilities at the date of the basic financial statements, and the reported amounts of the revenues and expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

2. Stewardship, Compliance, and Accountability

A. Budgetary Information

At the annual town meeting, the Finance Committee presents an operating and capital budget for the proposed expenditures of the fiscal year commencing the following July 1. The budget, as enacted by town meeting, establishes the legal level of control and specifies that certain appropriations are to be funded by particular revenues. The original budget is amended during the fiscal year at special town meetings as required by changing conditions. In cases of extraordinary or unforeseen expenses, the Finance Committee is empowered to transfer funds from the Reserve Fund (a contingency appropriation) to a departmental appropriation. "Extraordinary" includes expenses which are not in the usual line, or are great or exceptional. "Unforeseen" includes expenses which are not foreseen as of the time of the annual meeting when appropriations are voted.

Departments are limited to the line items as voted. Certain items may exceed the line item budget as approved if it is for an emergency and for the safety of the general public.

Formal budgetary integration is employed as a management control device during the year for the General Fund.

At year end, appropriation balances lapse, except for certain unexpended capital items and encumbrances which will be honored during the subsequent year.

B. Budgetary Basis

The general fund final appropriation appearing on the "Budget and Actual" page of the fund financial statements represents the final amended budget after all reserve fund transfers and supplemental appropriations.

C. Budget/GAAP Reconciliation

The budgetary data for the general fund is based upon accounting principles that differ from generally accepted accounting principles (GAAP). Therefore, in addition to the GAAP basis financial statements, the results of operations of the general fund are presented in accordance with budgetary accounting principles to provide a meaningful comparison to budgetary data.

The following is a summary of adjustments made to the actual revenues and other sources, and expenditures and other uses, to conform to the budgetary basis of accounting.

<u>General Fund</u>	<u>Revenues and Other Financing Sources</u>	<u>Expenditures and Other Financing Uses</u>
Revenues, as reported on the accompanying financial statements	\$ 22,301,019	\$ 23,189,597
Other financing sources (uses) as reported on the financial statements	<u>-</u>	<u>2,300</u>
Subtotal (GAAP Basis)	22,301,019	23,191,897
To adjust property tax revenue to the budgetary basis	(320,526)	-
To reverse expenditures of prior year appropriation carryforwards	-	(1,242,700)
To book current year appropriation carryforwards	-	732,150
To remove capital reserve funds	<u>(12,795)</u>	<u>(1,037,402)</u>
Budgetary Basis	<u>\$ 21,967,698</u>	<u>\$ 21,643,945</u>

3. Cash and Short-Term Investments

Custodial Credit Risk - Deposits. Custodial credit risk is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. RSA 48:16 limits "deposit in any one bank shall not at any time exceed the sum of its paid-up capital and surplus, exception that a Town with a population in excess of 50,000 is authorized to deposit funds in a solvent bank in excess of the paid-up capital surplus of said bank."

The Town's investment policy applies to all public funds held by the Town Treasurer in accordance with RSA 41:29 and to capital reserve funds held by the Trustees of Trust Funds in accordance with RSA 35:9. Deposits shall be made only in the New Hampshire Public Deposit Investment Pool (NHPDIP) and in New Hampshire banks that are FDIC insured. No more than \$2,000,000 shall be deposited without perfected collateral, in any one bank. Unsecured deposits of more than \$100,000 in banks that do not meet at least six of the creditworthiness ratios adopted by the Town Council, are prohibited. Unsecured deposits of more than \$1,000,000 may be made only in banks that meet at least seven of the creditworthiness ratios adopted by the Council.

The NHPDIP is not registered with the United States Securities and Exchange Commission as an investment company. The NHPDIP was created by State law and is administered by a public body of state, local and banking officials.

4. Investments

A. Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. State law employs the prudent person rule whereby investments are made as a prudent person would be expected to act, with discretion and intelligence, to seek reasonable income, preserve capital, and, in general, avoid speculative investments. The Town does not have a credit risk policy.

Presented below are the investments of the Town:

<u>Investment Type</u>	<u>Fair Value</u>	<u>Maturity</u>	<u>Rating</u> ⁽¹⁾
U.S. Treasury notes	\$ 1,363,032	<1 yr	Aaa
U.S. Treasury notes	86,457	1-5 yrs	Aaa
Federal agencies	1,240,975	<1 yr	Aaa
Federal agencies	377,799	1-5 yrs	Aaa
Certificates of deposit	1,992	1-5 yrs	N/A
Corporate equities	3,427,274	N/A	N/A
Mutual funds	141,300	N/A	N/A
Total investments	<u>\$ 6,638,829</u>		

⁽¹⁾ As of June 30, 2011

B. Custodial Credit Risk

The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The Town's policy on custodial credit risk states that investments shall be made only in obligations of the United States, or no more than \$2,000,000 shall be invested, without perfected collateral, in any one financial institution. Unsecured investments of more than \$100,000 that do not meet at least six of the creditworthiness ratios adopted by Town Council, are prohibited. Unsecured investments of more than \$1,000,000 may be made only in financial institutions that meet at least seven of the adopted creditworthiness ratios. All of the Town's investments are exposed to custodial credit

risk. The Town manages this risk with Securities Investor Protection Corporation (SIPC) and excess SIPC coverage.

C. Concentration of Credit Risk

The Town places no limit on the amount the Town may invest in any one issuer. Investments in any one issuer, other than U.S. Treasury notes, that represent 5% or more of total investments are as follows:

FFCB	\$ 694,712
FHLB	722,672

D. Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

E. Foreign Currency Risk

Foreign currency risk is the risk that changes in foreign exchange rates will adversely affect the fair value of an investment. The Town does not have policies for foreign currency risk.

5. Taxes Receivable

The Town bills property taxes semi-annually, in May and November. Property tax revenues are recognized in the fiscal year for which taxes have been levied. Property taxes are due on July 1 and December 1. Delinquent accounts are charged 12% interest. In March of the next year, a lien is recorded on delinquent property at the Registry of Deeds. The Town purchases all the delinquent accounts by paying the delinquent balance, recording costs and accrued interest. The accounts that are liened by the Town will be reclassified from property taxes receivable to unredeemed tax liens receivable. After this date, delinquent accounts will be charged interest at a rate of 18%. The Town annually budgets amounts (overlay for abatements) for property tax abatements and refunds.

Taxes receivable at June 30, 2011 consist of the following (in thousands):

Real Estate Levy 2011	\$ 6,286
Current Use	76
Yield Tax	3
Tax Liens	1,255
Deferred Taxes	16
Less Allowance for Doubtful Accounts	<u>(240)</u>
Total	<u>\$ 7,396</u>

Taxes Collected for Others

The Town collects property taxes for the State of New Hampshire, the Merrimack School District and the County of Hillsborough. Payments to the other taxing units are normally made throughout the year. The ultimate responsibility for the collection of taxes rests with the Town.

6. Interfund Fund Receivables/Payables

Although self-balancing funds are maintained, most transactions flow through the general fund. In order to obtain accountability for each fund, interfund receivable and payable accounts must be utilized. The following is an analysis of the June 30, 2011 balances in interfund receivable and payable accounts:

<u>Fund</u>	<u>Due From Other Funds</u>	<u>Due To Other Funds</u>
General Fund	\$ 890,766	\$ -
Nonmajor Funds:		
Fire protection fund	23,575	-
Cable television fund	100,765	-
Heritage commission fund	26,283	-
Conservation fund	30,746	-
Special conservation fund	-	9,937
Current use fund	1,084,051	-
Drainage fund	-	380,205
Enterprise Funds:		
Sewer	-	1,766,044
Total	<u>\$ 2,156,186</u>	<u>\$ 2,156,186</u>

7. Capital Assets

Capital asset activity for the year ended June 30, 2011 was as follows:

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	Beginning Balance	Increases	Decreases	Ending Balance
Governmental Activities:				
Capital assets, being depreciated:				
Buildings and systems	\$ 7,996,721	\$ 643,402	\$ -	\$ 8,640,123
Improvements other than buildings	1,793,406	-	-	1,793,406
Machinery, equipment, and furnishings	10,473,138	912,432	-	11,385,570
Infrastructure	74,214,772	1,498,138	-	75,712,910
Total capital assets, being depreciated	94,478,037	3,053,972	-	97,532,009
Less accumulated depreciation for:				
Buildings and systems	(3,135,209)	(196,805)	-	(3,332,014)
Improvements other than buildings	(764,762)	(56,297)	-	(821,059)
Machinery, equipment, and furnishings	(6,877,620)	(738,368)	-	(7,615,988)
Infrastructure	(36,932,382)	(1,506,150)	-	(38,438,532)
Total accumulated depreciation	(47,709,973)	(2,497,620)	-	(50,207,593)
Total capital assets, being depreciated, net	46,768,064	556,352	-	47,324,416
Capital assets, not being depreciated:				
Land	16,556,818	293,299	-	16,850,117
Construction in progress	1,226,967	2,457,929	(930,720)	2,754,176
Total capital assets, not being depreciated	17,783,785	2,751,228	(930,720)	19,604,293
Governmental activities capital assets, net	\$ 64,551,849	\$ 3,307,580	\$ (930,720)	\$ 66,928,709
Business-Type Activities (Sewer):				
Capital assets, being depreciated:				
Buildings and systems	\$ 59,608,478	\$ 16,942	\$ -	\$ 59,625,420
Machinery, equipment, and furnishings	9,301,386	16,992	(57,000)	9,261,378
Improvements other than buildings	412,390	-	-	412,390
Total capital assets, being depreciated	69,322,254	33,934	(57,000)	69,299,188
Less accumulated depreciation for:				
Buildings and systems	(20,458,837)	(1,060,975)	-	(21,519,812)
Machinery, equipment, and furnishings	(6,423,438)	(3,745)	-	(6,427,183)
Improvements other than buildings	(390,887)	(403,467)	45,600	(748,754)
Total accumulated depreciation	(27,273,162)	(1,468,187)	45,600	(28,695,749)
Total capital assets, being depreciated, net	42,049,092	(1,434,253)	(11,400)	40,603,439
Capital assets, not being depreciated:				
Land	238,770	-	-	238,770
Construction in progress	372,643	2,230,992	-	2,603,635
Total capital assets, not being depreciated	611,413	2,230,992	-	2,842,405
Business-type activities capital assets, net	\$ 42,660,505	\$ 796,739	\$ (11,400)	\$ 43,445,844

Depreciation expense was charged to functions of the Town as follows (in thousands):

Governmental Activities:	
General government	\$ 128
Public safety	412
Highway and streets	1,744
Sanitation	129
Culture and recreation	85
Total depreciation expense - governmental activities	<u>\$ 2,498</u>
Business-Type Activities:	
Sewer	<u>\$ 1,468</u>

8. Accounts Payable and Accrued Expenses

Accounts payable represent additional 2011 expenditures paid after June 30, 2011.

9. Deferred Revenue

Governmental funds report *deferred revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period.

The balance of the General Fund *deferred revenues* account is equal to the total of all June 30, 2011 receivable balances, except property taxes that are accrued for subsequent 60-day collections.

10. Taxes Collected in Advance

Taxes collected in advance represent fiscal year 2010 taxes collected on or before June 30, 2011.

11. Note Payable

The Town has a Dewatering Upgrade State Revolving Loan outstanding in the amount of \$2,211,987 at June 30, 2011 in the sewer fund. The note accrues at 1% during the construction phase and will be permanently financed upon completion.

12. Long-Term Debt

A. General Obligation Bonds

The Town issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued for both governmental and business-type activities. General obligation bonds currently outstanding are as follows:

	Serial Maturities Through	Interest Rate(s) %	Amount Outstanding as of 6/30/11
<u>Governmental Activities:</u>			
Green's Pond Land Bond	08/15/17	3.0 - 4.5%	\$ 1,890,000
Drainage Improvement Bond	08/15/22	4.0 - 4.75%	1,430,000
Total Governmental Activities:			<u>\$ 3,320,000</u>

	Serial Maturities Through	Interest Rate(s) %	Amount Outstanding as of 6/30/11
<u>Business-Type Activities:</u>			
Organic Waste Composting Facility Bonds	04/01/15	4.63%	\$ 1,314,172
Interceptor Repair	12/01/19	1.85%	551,057
Total Business-Type Activities:			<u>\$ 1,865,229</u>

B. Future Debt Service

The annual payments to retire all general obligation long-term debt outstanding as of June 30, 2011 are as follows:

	<u>Governmental</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2012	\$	360,000	\$ 131,723	\$ 491,723
2013		365,000	117,104	482,104
2014		370,000	102,026	472,026
2015		375,000	86,397	461,397
2016		380,000	69,873	449,873
2017-2021		1,170,000	159,366	1,329,366
2022		300,000	14,487	314,487
Total	\$	<u>3,320,000</u>	<u>\$ 680,976</u>	<u>\$ 4,000,976</u>

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The general fund has been designated as the source to repay the governmental-type general obligation long-term debt outstanding as of June 30, 2011.

<u>Business-Type</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2012	\$ 361,682	\$ 78,783	\$ 440,465
2013	375,883	55,549	431,432
2014	390,741	39,705	430,446
2015	406,288	23,172	429,460
2016	55,105	5,918	61,023
2017-2021	<u>275,530</u>	<u>14,796</u>	<u>290,326</u>
Total	<u>\$ 1,865,229</u>	<u>\$ 217,923</u>	<u>\$ 2,083,152</u>

C. Changes in General Long-Term Liabilities

During the year ended June 30, 2011, the following changes occurred in long-term liabilities:

	<u>Total Balance 7/1/10</u>	<u>Additions</u>	<u>Reductions</u>	<u>Total Balance 6/30/11</u>	<u>Less Current Portion</u>	<u>Equals Long-Term Portion 6/30/11</u>
<u>Governmental Activities</u>						
Bonds payable	\$ 3,675,000	\$ -	\$ (355,000)	\$ 3,320,000	\$ (360,000)	\$ 2,960,000
Other:						
Landfill closure	690,000	-	(30,000)	660,000	(30,000)	630,000
Accrued employee benefits	1,819,969	50,084	(199,235)	1,670,818	(565,700)	1,105,118
Net OPEB obligation	<u>136,076</u>	<u>59,993</u>	<u>-</u>	<u>196,069</u>	<u>-</u>	<u>196,069</u>
Totals	<u>\$ 6,321,045</u>	<u>\$ 110,077</u>	<u>\$ (584,235)</u>	<u>\$ 5,846,887</u>	<u>\$ (955,700)</u>	<u>\$ 4,891,187</u>

	<u>Total Balance 7/1/10</u>	<u>Additions</u>	<u>Reductions</u>	<u>Total Balance 6/30/11</u>	<u>Less Current Portion</u>	<u>Equals Long-Term Portion 6/30/11</u>
<u>Business-Type Activities</u>						
Bonds payable	\$ 2,152,395	\$ 5,839	\$ (293,005)	\$ 1,865,229	\$ (361,862)	\$ 1,503,367
Other:						
Accrued employee benefits	<u>124,428</u>	<u>-</u>	<u>(26,699)</u>	<u>97,729</u>	<u>-</u>	<u>97,729</u>
Totals	<u>\$ 2,276,823</u>	<u>\$ 5,839</u>	<u>\$ (319,704)</u>	<u>\$ 1,962,958</u>	<u>\$ (361,862)</u>	<u>\$ 1,601,096</u>

13. Landfill Closure and Postclosure Care Costs

State and Federal laws and regulations require the Town to place a final cover on its landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for thirty years after closure. The Town has been completing post-closure monitoring on the "Winter Dump"

Landfill and the MSW Landfill since 2003. The estimated liability for post-closure care costs has a balance of \$660,000 as of June 30, 2011, which is based on the amount that would be paid if all equipment, facilities and services required to monitor and maintain the landfill were acquired as of June 30, 2011. However, the actual cost of post-closure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations. The remaining post-closure care costs are expected to be financed in the General Fund.

14. Restricted Net Assets

The accompanying entity-wide financial statements report restricted net assets when external constraints from grantors or contributors are placed on net assets.

Permanent fund restricted net assets are segregated between nonexpendable and expendable. The nonexpendable portion represents the original restricted principal contribution, and the expendable represents accumulated earnings which are available to be spent based on donor restrictions.

15. Commitments and Contingencies

Outstanding Legal Issues - There are several pending legal issues in which the Town is involved. The Town's management is of the opinion that the potential future settlement of such claims would not materially affect its financial statements taken as a whole.

Grants - Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may be disallowed by the grantor cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

16. Post-Employment Healthcare and Life Insurance Benefits

Other Post-Employment Benefits

GASB Statement 45, *Accounting and Financial Reporting by Employers for Post-Employment Benefits Other Than Pensions*, requires governments to account for other post-employment benefits (OPEB), primarily healthcare, on an accrual basis rather than on a pay-as-you-go basis. The effect is the recognition of an actuarially required contribution as an expense on the Statement of Activities when a future retiree earns their post-employment benefits, rather than when they use their post-employment benefit. To the extent that an entity does not fund their actuarially required contribution, a post-employment benefit liability is recognized on the Statement of Net Assets over time.

A. Plan Description

In addition to providing the pension benefits described, the Town provides post-employment healthcare and life insurance benefits for retired employees through the Town's single employer defined benefit plan. The benefits, benefit levels, employee contributions and employer contributions are governed by RSA 100-A:50. As of July 1, 2010, the actuarial valuation date, approximately 43 retirees and 184 active employees meet the eligibility requirements. The plan does not issue a separate financial report.

B. Benefits Provided

The Town provides medical, prescription drug, mental health/substance abuse and life insurance to retirees and their covered dependents. All active employees who retire from the Town and meet the eligibility criteria will receive these benefits.

C. Funding Policy

Retirees contribute 100% of the cost of the health plan, as determined by the Town. The Town contributes the remainder of the health plan costs on a pay-as-you-go basis.

D. Annual OPEB Costs and Net OPEB Obligation

The Town's fiscal 2011 annual OPEB expense is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover the normal cost per year and amortize the unfunded actuarial liability over a period of thirty years. The

following table shows the components of the Town's annual OPEB cost for the year ending June 30, 2011, the amount actually contributed to the plan, and the change in the Town's net OPEB obligation based on an actuarial valuation as of July 1, 2010.

Annual Required Contribution (ARC)	\$ 64,615
Interest on net OPEB obligation	8,165
Adjustment to ARC	<u>(12,787)</u>
Annual OPEB cost	59,993
Contributions made	<u>-</u>
Increase in net OPEB obligation	59,993
Net OPEB obligation - beginning of year	<u>136,076</u>
Net OPEB obligation - end of year	<u>\$ 196,069</u>

The Town's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation were as follows:

<u>Fiscal year ended</u>	<u>Annual OPEB Cost</u>	<u>Percentage of OPEB Cost Contributed</u>	<u>Net OPEB Obligation</u>
2011	\$ 59,993	0%	\$ 196,069
2010	\$ 68,038	0%	\$ 136,076
2009	\$ 68,308	0%	\$ 68,038

The Town's net OPEB obligation as of June 30, 2011 is recorded as a component of the "other long-term liabilities" line item.

E. Funded Status and Funding Progress

The funded status of the plan as of July 1, 2010, the date of the most recent actuarial valuation was as follows:

Actuarial accrued liability (AAL)	\$ 1,076,514
Actuarial value of plan assets	<u>-</u>
Unfunded actuarial accrued liability (UAAL)	<u>\$ 1,076,514</u>
Funded ratio (actuarial value of plan assets/AAL)	<u>0%</u>
Covered payroll (active plan members)	N/A
UAAL as a percentage of covered payroll	N/A

Actuarial valuations of an ongoing plan involve estimates of the value of reported amount and assumptions about the probability of occurrence of events far into the future. Examples included assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

F. Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the plan as understood by the Town and the plan members and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the Town and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the July 1, 2010 actuarial valuation the projected unit credit cost method was used. The actuarial value of assets was not determined as the Town has not advance funded its obligation. The actuarial assumptions included a 4.5% investment rate of return and an initial annual healthcare cost trend rate of 9% which decreases to a 5% long-term rate for all healthcare benefits after ten years. The amortization costs for the initial UAAL is a level percentage of payroll for a period of 30 years, on a closed basis. This has been calculated assuming the amortization payment increases at a rate of 3%.

17. Retirement System

The Town follows the provisions of GASB Statement No. 27, *Accounting for Pensions for State and Local Government Employees*, (as amended by GASB 50) with respect to the employees' retirement funds.

A. Plan Description

Full-time employees participate in the State of New Hampshire Retirement System (the System), a multiple-employer contributory pension plan and trust established in 1967 by RSA 100-A:2 and is qualified as a tax-exempt organization under Sections 401(a) and 501(a) of the Internal Revenue Code. The plan is a contributory, defined benefit plan providing service,

disability, death and vested retirement benefits to members and their beneficiaries. Substantially all full-time state employees, public school teachers and administrators, permanent firefighters and permanent police officers within the State of New Hampshire are eligible and required to participate in the system. Full-time employees of political subdivisions, including counties, municipalities and school districts, are also eligible to participate as a group if the governing body of the political subdivision has elected participation.

The New Hampshire Retirement System, a Public Employees Retirement System (PERS), is divided into two membership groups. State or local employees and teachers belong to *Group I*. Police officers and firefighters belong to *Group II*. All assets are held in a single trust and are available to each group, funding policies, vesting requirements, contribution requirements and plan assets available to pay benefits are disclosed in the System's annual report available from the New Hampshire Retirement System located at 54 Regional Drive, Concord, New Hampshire 03301-8507.

B. Funding Policy

Plan members are required to contribute a percentage of their gross earnings to the pension plan, which the contribution rates are 9.16% for employees, 14.63% for police and 18.52% for fire. The Town makes annual contributions to the pension plan equal to the amount required by Revised Statutes Annotated 100-A:16, and is 9.16% for all other covered employees. The Town's contributions to the System for the years ended June 30, 2011, 2010, and 2009 were \$1,496,808, \$1,324,320, and \$1,216,169, respectively, which were equal to its annual required contributions for each of these years.

The payroll for employees covered by the System for the year ended June 30, 2011, was \$11,311,862. Employee contributions for the year ended June 30, 2011 were \$833,557.

18. Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the government carries commercial insurance. There were no significant reductions in insurance coverage from the previous year and have been no material settlements in excess of coverage in any of the past three fiscal years.

19. Beginning Fund Balance/Net Assets Reclassification

The beginning (July 1, 2010) fund balances/net assets of the Town's fund basis financial statements have been reclassified as follows:

	Fund Equity 6/30/10 (as previously reported)	<u>Reclassification</u>	Fund Equity 6/30/10 (as restated)
General fund	\$ 2,929,021	\$ 5,032,175	\$ 7,961,196
Capital reserve fund	<u>5,032,175</u>	<u>(5,032,175)</u>	<u>-</u>
Total	<u>\$ 7,961,196</u>	<u>\$ -</u>	<u>\$ 7,961,196</u>

TOWN OF MERRIMACK, NEW HAMPSHIRE
SCHEDULE OF FUNDING PROGRESS
REQUIRED SUPPLEMENTARY INFORMATION
June 30, 2011
(Unaudited)

Other Post-Employment Benefits						
Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Entry Age (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percent- age of Covered Payroll [(b-a)/c]
07/01/08	\$ -	\$ 1,081,415	\$ 1,081,415	0.0%	N/A	N/A
07/01/10	\$ -	\$ 1,076,514	\$ 1,076,514	0.0%	N/A	N/A

See Independent Auditors' Report.

Expendable Trust Funds - June 30, 2011

Fire Equipment Capital Reserve Fund

Balance - 07/01/10	\$ 736,555.41
Expenditures:	
Fire Truck	(414,999.64)
Expedition	(24,997.00)
Transfer from General Fund	100,000.00
Investment income	<u>2,984.92</u>
Balance - 06/30/11	\$ 399,543.69

Ambulance Capital Reserve Fund

Balance - 07/01/10	\$ 152,621.95
Transfer from General Fund	50,000.00
Investment income	<u>737.18</u>
Balance - 06/30/11	\$ 203,359.13

Highway Equipment Capital Reserve Fund

Balance - 07/01/10	\$ 337,680.35
Expenditures:	
Dump Truck	(112,000.00)
John Deere	(9,419.20)
Roller	(18,476.00)
Transfer from General Fund	168,000.00
Investment income	<u>1,187.20</u>
Balance - 06/30/11	\$ 366,972.35

Property Revaluation Capital Reserve Fund

Balance - 07/01/10	\$ 6,751.53
Investment income	<u>13.26</u>
Balance - 06/30/11	\$ 6,764.79

Land Bank Capital Reserve Fund

Balance - 07/01/10	\$ 410,956.29
Investment income	<u>1,260.17</u>
Balance - 06/30/11	\$ 412,216.46

Playground Equipment Capital Reserve Fund

Balance - 07/01/10	\$ 69,906.37
Expenditures:	
Kids Kove Playground	(25,000.00)
Transfer from General Fund	-
Investment income	<u>155.98</u>
Balance - 06/30/11	\$ 45,062.35

Sewer Line Extension Capital Reserve Fund

Balance - 07/01/10	\$ 938,850.62
Transfer from General Fund	-
Investment income	<u>2,542.60</u>
Balance - 06/30/11	\$ 941,393.22

Library Building Maintenance Capital Reserve Fund

Balance - 07/01/10	\$ 30,651.83
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Expendable Trust Funds - June 30, 2011

Library Building Maintenance Capital Reserve Fund (continued)

Transfer from General Fund	\$ 2,000.00
Investment income	35.53
Balance - 06/30/11	32,687.36

Road Infrastructure Capital Reserve Fund

Balance - 07/01/10	\$ 1,272,001.84
Expenditures:	
Drainage Currier/Souhegan	(259,598.85)
Beaver Brook Dr	(71,773.43)
Turkey Hill Rd Bridge	(36,263.64)
Merrills Bridge	(61,712.54)
DW Sidewalk	(153,765.47)
Drainage Projects	(52,306.23)
Amherst Rd Culvert	(10,365.00)
Wire Rd Bridge	(51,482.11)
Naticook Rd Drainage	(73,500.72)
Misc Exp	(580.68)
DW Highway Ped Traffic	(55,982.93)
Transfer from General Fund	0.00
State grants	280,538.72
Federal Funds	159,308.72
Private Funds	27,158.29
Investment income	2,984.93
Balance - 06/30/11	\$ 914,660.90

Sewer Infrastructure Capital Reserve Fund

Balance - 07/01/10	\$ 522,264.04
Expenditures:	
Generator	(16,992.00)
Truck Scale	(28,492.50)
Facility Study	(97,981.98)
HVAC	(4,566.62)
Xcountry sewer	(23,690.44)
Lawn Mower	(7,575.00)
Transfer from WWTF	350,000.00
Investment income	191.25
Balance - 06/30/11	\$ 693,156.75

Computer Equipment Capital Reserve Fund

Balance - 07/01/10	\$ 36,317.27
Expenditures:	
New Finance Software	(2,481.40)
Assessing Server	(8,310.28)
Transfer from General Fund	5,000.00
Investment income	125.77
Balance - 06/30/11	\$ 30,651.36

Communication Equipment Capital Reserve Fund

Balance - 07/01/10	\$ 57,065.86
Transfer from General Fund	-

Expendable Trust Funds - June 30, 2011

Communication Equipment Capital Reserve Fund (continued)

Investment income	\$ 104.25
Balance - 06/30/11	\$ 57,170.11

Salt Shed Capital Reserve Fund

Balance - 07/01/10	\$ 20,361.20
Transfer from General Fund	-
Investment income	79.35
Balance - 06/30/11	\$ 20,440.55

Athletic Fields Capital Reserve Fund

Balance - 07/01/10	\$ 173,167.96
Transfer from General Fund	-
Investment income	187.80
Balance - 06/30/11	\$ 173,355.76

Daniel Webster Highway Capital Reserve Fund

Balance - 07/01/10	\$ 638,780.46
Expenditures:	
Transfer from General Fund	-
Investment income	657.38
Balance - 06/30/11	\$ 639,437.84

Road Improvement Capital Reserve Fund

Balance - 07/01/10	\$ 662,901.03
Expenditures:	
Paving	(108,798.00)
Souhegan Drive Drainage	(384,805.30)
Transfer from General Fund	-
Private Grant	95,017.50
Investment income	995.98
Balance - 06/30/11	\$ 265,311.21

Traffic Signal Pre-Emption Capital Reserve Fund

Balance - 07/01/10	\$ 25,394.91
Transfer from General Fund	-
Investment income	56.22
Balance - 06/30/11	\$ 25,451.13

Fire Station Improvement Capital Reserve Fund

Balance - 07/01/10	\$ 294,752.39
Expenditures:	
Architectural work	(15,348.45)
Transfer from General Fund	-
Investment income	600.04
Balance - 06/30/11	\$ 280,003.98

Solid Waste Equipment Capital Reserve Fund

Balance - 07/01/10	\$ 93,244.56
Expenditures:	
Transfer from General Fund	40,000.00

Expendable Trust Funds – June 30, 2011

Solid Waste Equipment Capital Reserve Fund (continued)

Investment income	\$ 536.52
Balance - 06/30/11	\$ 133,781.08

Milfoil Expendable Trust

Balance - 07/01/10	\$ 11,079.65
Transfer from General Fund	-
Investment income	15.51
Balance - 06/30/11	\$ 11,095.16

Self Insurance Trust Funds

Balance - 07/01/10	\$ 6,952.27
Expenditures:	
Claims paid	(17,458.17)
Transfer from General Fund	5,000.00
Investment income	178.41
Balance - 06/30/11	\$ (5,327.49)

Special Conservation Trust Fund

Balance - 07/01/10	\$ 64,557.17
Expenditures:	
Claims paid	(4,284.44)
Investment income	296.38
Balance - 06/30/11	\$ 60,569.11

80 Acres Conservation Trust Fund

Balance - 07/01/10	\$ 2,848.66
Expenditures:	
Claims paid	(2,848.66)
Investment income	-
Balance - 06/30/11	-

Use Change Tax Conservation Trust Fund

Balance - 07/01/10	\$ 1,439,793.35
Expenditures:	
Claims paid	(3,055.00)
Land	(293,299.49)
Land use change tax	185,710.01
Investment income	6,403.46
Balance - 06/30/11	\$ 1,335,552.33

Grand Total

Balance - 07/01/10	\$ 8,005,456.97
Expenditures	(2,452,211.17)
Land use change tax	185,710.01
Private grants	122,175.79
Transfers from General Fund	720,000.00
Intergovernmental Transfers	439,847.44
Investment income	22,330.09
Balance - 06/30/11	\$ 7,043,309.13

Long-Term Debt Principal And Interest Payment Schedules 2011

\$4,725,549.33 1996 Organic Waste Composting Facility Bond				
4.632% Interest				
Year Ending	Principal	Interest		
<u>June 30</u>	<u>April 1</u>	<u>April 1</u>		<u>Total</u>
2012	306,576.63	60,872.43		367,449.06
2013	320,777.26	46,671.80		367,449.06
2014	335,635.66	31,813.40		367,449.06
2015	<u>351,182.17</u>	<u>16,266.76</u>		<u>367,448.93</u>
	<u>\$1,314,171.72</u>	<u>\$155,624.39</u>		<u>\$1,469,796.11</u>

\$4,075,000 2002 Greens Pond Land Acquisition Bonds				
4.08% Interest				
Year Ending	Principal	Interest	Interest	
<u>June 30</u>	<u>August 15</u>	<u>August 15</u>	<u>February 15</u>	<u>Total</u>
2012	270,000.00	31,780.50	34,492.50	336,273.00
2013	270,000.00	26,380.50	29,092.50	325,473.00
2014	270,000.00	20,980.50	23,557.50	314,538.00
2015	270,000.00	15,445.50	17,820.00	303,265.50
2016	270,000.00	9,708.00	12,015.00	291,723.00
2017	270,000.00	1,866.00	6,075.00	277,941.00
2018	<u>270,000.00</u>	<u>0.00</u>	<u>0.00</u>	<u>270,000.00</u>
	<u>\$1,890,000.00</u>	<u>\$106,161.00</u>	<u>\$123,052.50</u>	<u>\$2,119,213.50</u>

\$1,708,000 2007 Drainage Bond				
4.47% Interest				
Year Ending	Principal	Interest	Interest	
<u>June 30</u>	<u>August 15</u>	<u>August 15</u>	<u>February 15</u>	<u>Total</u>
2012	90,000.00	33,625.00	31,825.00	155,450.00
2013	95,000.00	31,825.00	29,806.25	156,631.25
2014	100,000.00	29,806.25	27,681.25	157,487.50
2015	105,000.00	27,681.25	25,450.00	158,131.25
2016	110,000.00	25,450.00	22,700.00	158,150.00
2017	115,000.00	22,700.00	19,825.00	157,525.00
2018	120,000.00	19,825.00	16,825.00	156,650.00
2019	125,000.00	16,825.00	13,700.00	155,525.00
2020	130,000.00	13,700.00	10,450.00	154,150.00
2021	140,000.00	10,450.00	7,125.00	157,575.00
2022	145,000.00	7,125.00	3,681.25	155,806.25
2023	<u>155,000.00</u>	<u>3,681.25</u>	<u>0.00</u>	<u>158,681.25</u>
	<u>\$1,430,000.00</u>	<u>\$242,693.75</u>	<u>\$209,068.75</u>	<u>\$1,881,762.50</u>

Long-Term Debt Principal And Interest Payment Schedules 2011

\$558,226.36 Interceptor Improvement Bond

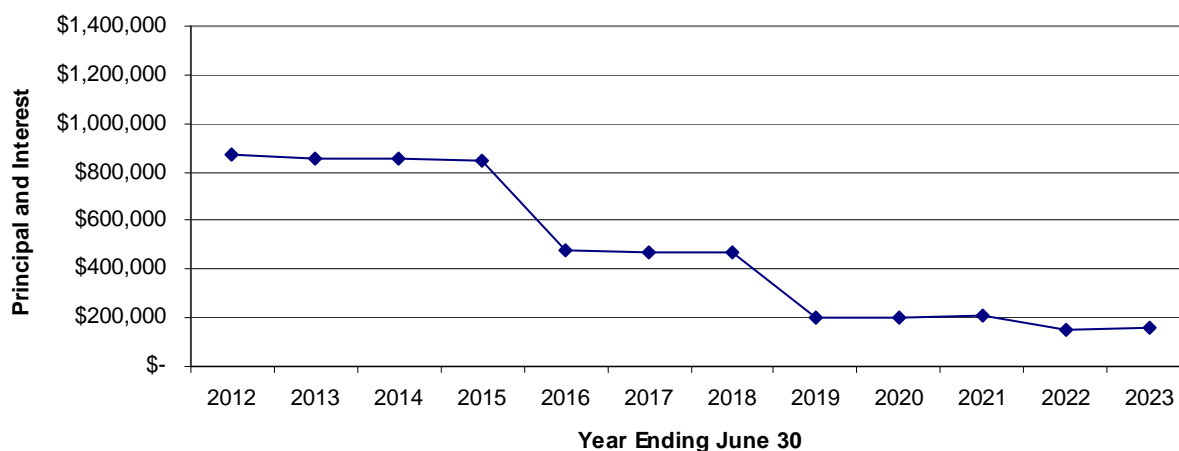
1.940% Interest

Year Ending <u>June 30</u>	Principal <u>February 1</u>	Interest <u>February 1</u>	Total
2012	55,822.64	19,972.97	75,795.61
2013	55,822.64	9,746.63	65,569.27
2014	55,822.64	8,663.67	64,486.31
2015	55,822.64	7,580.71	63,403.35
2016	55,822.64	6,497.75	62,320.39
2017	55,822.64	5,414.80	61,237.44
2018	55,822.64	4,331.84	60,154.48
2019	55,822.64	3,248.88	59,071.52
2020	55,822.64	2,165.92	57,988.56
2021	<u>55,822.60</u>	<u>1,082.96</u>	<u>56,905.56</u>
	<u>\$558,226.36</u>	<u>\$68,706.13</u>	<u>\$626,932.49</u>

Total Debt Service

Year Ending <u>June 30</u>	Principal	Interest	Total
2012	722,399.27	146,250.90	868,650.17
2013	741,599.90	114,623.93	856,223.83
2014	761,458.30	91,263.82	852,722.12
2015	782,004.81	66,974.22	848,979.03
2016	435,822.64	41,655.75	477,478.39
2017	440,822.64	29,980.80	470,803.44
2018	445,822.64	24,156.84	469,979.48
2019	180,822.64	20,073.88	200,896.52
2020	185,822.64	15,865.92	201,688.56
2021	195,822.60	11,532.96	207,355.56
2022	145,000.00	7,125.00	152,125.00
2023	<u>155,000.00</u>	<u>3,681.25</u>	<u>158,681.25</u>
	<u>\$5,192,398.08</u>	<u>\$573,185.27</u>	<u>\$5,765,583.35</u>

Annual Debt Service



Tax Rate History 2011

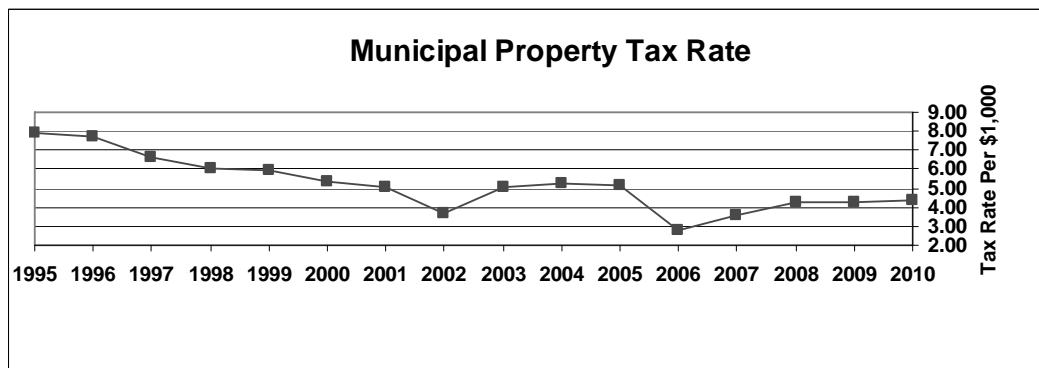
<u>Year</u>	<u>School</u>	<u>Municipal</u>	<u>County</u>	<u>State</u>	<u>Total</u>	<u>Ratio</u>	<u>Equalized</u>
2011 D	\$14.53	\$5.24	\$1.15	\$2.51	\$23.43	\$1.00	\$23.43
2010	12.07	4.34	1.02	2.10	19.53	1.14	22.26
2009	11.81	4.23	0.99	2.14	19.17	1.09	20.90
2008	11.50	4.23	1.01	2.20	18.94	1.05	19.91
2007	10.83	3.54	1.00	2.27	17.64	1.00	17.64
2006 B	11.31	2.82	1.00	2.33	17.46	0.98	17.02
2005	13.80	5.11	1.23	2.93	23.07	0.81	18.73
2004	12.80	5.26	1.18	3.12	22.36	0.88	19.68
2003 B	9.77	5.04	1.21	4.22	20.24	0.95	19.25
2002 B	8.94	3.70	1.38	4.49	18.51	0.96	17.70
2001 B	9.00	5.07	1.56	5.67	21.30	0.88	18.74
2000 B	8.67	5.40	1.79	5.59	21.45	0.94	20.16
1999 A	8.99	5.99	2.12	7.48	24.58	0.76	18.68
1998	22.82	6.00	2.14	-	30.96	0.87	26.94
1997	22.19	6.68	2.20	-	31.07	0.92	28.58
1996	22.09	7.70	2.37	-	32.16	0.96	30.87
1995 B	21.44	7.87	2.50	-	31.81	0.97	30.86
1994	19.83	8.67	2.39	-	30.89	0.95	29.35
1993 C	18.98	7.44	2.39	-	28.81	0.94	27.08
1992	12.61	4.22	1.61	-	18.44	1.34	24.71
1991	12.71	4.14	1.59	-	18.44	1.23	22.68
1990	11.24	4.15	1.54	-	16.93	1.05	17.78
1989 B	11.46	4.16	1.37	-	16.99	1.00	16.99
1988	27.63	8.61	2.39	-	38.63	0.42	16.22
1987	23.77	7.42	2.99	-	34.18	0.43	14.70
1986	22.92	6.59	2.14	-	31.65	0.47	14.88
1985	22.19	5.61	2.05	-	29.85	0.58	17.31
1984	21.83	5.35	1.97	-	29.15	0.69	20.11
1983	21.10	6.39	1.99	-	29.48	0.73	21.52
1982	19.90	6.70	1.60	-	28.20	0.77	21.71
1981	20.90	6.70	1.40	-	29.00	0.81	23.49
1980	19.00	6.20	1.30	-	26.50	0.87	23.06

A - Reflects new state school tax and education adequacy grants

B - Reflects property revaluation

C - Reflects general 30% valuation reduction

D - Reflects on average a general 15% valuation reduction



Net Assessed Valuation History 2011

<u>Year</u>	<u>Net Assessed Valuation</u>	<u>Ratio</u>	<u>Estimated 100% Valuation</u>
2011	\$ 2,792,609,009	100.00%	\$ 2,792,609,009
2010	\$ 3,227,504,854	114.00%	\$ 2,831,144,609
2009	\$ 3,223,417,530	109.00%	\$ 2,957,263,789
2008	\$ 3,219,721,756	105.10%	\$ 3,063,484,069
2007	\$ 3,198,769,863	100.00%	\$ 3,198,769,863
2006	\$ 3,183,586,101	97.50%	\$ 3,265,216,514
2005	\$ 2,597,832,640	81.20%	\$ 3,199,301,281
2004	\$ 2,564,980,115	88.00%	\$ 2,914,750,131
2003 B	\$ 2,518,345,722	95.10%	\$ 2,648,102,757
2002 B	\$ 2,277,836,112	95.60%	\$ 2,382,673,757
2001 B	\$ 1,899,727,513	88.00%	\$ 2,158,781,265
2000 B	\$ 1,643,048,010	94.00%	\$ 1,747,923,415
1999	\$ 1,231,725,151	76.00%	\$ 1,620,690,988
1998	\$ 1,191,204,781	87.00%	\$ 1,369,200,898
1997	\$ 1,148,689,607	92.00%	\$ 1,248,575,660
1996	\$ 1,094,869,695	96.00%	\$ 1,140,489,266
1995 B	\$ 1,071,829,370	97.00%	\$ 1,104,978,732
1994	\$ 1,116,283,912	95.00%	\$ 1,175,035,697
1993 A	\$ 1,140,969,487	94.00%	\$ 1,213,797,327
1992	\$ 1,634,805,805	134.00%	\$ 1,220,004,332
1991	\$ 1,631,537,851	123.00%	\$ 1,326,453,537
1990	\$ 1,623,054,803	105.00%	\$ 1,545,766,479
1989 B	\$ 1,609,532,654	100.00%	\$ 1,609,532,654
1988	\$ 628,790,284	42.00%	\$ 1,497,119,724
1987	\$ 590,884,826	43.00%	\$ 1,374,150,758
1986	\$ 536,460,879	47.00%	\$ 1,141,406,126
1985	\$ 476,434,301	58.00%	\$ 821,438,450
1984	\$ 433,028,396	69.00%	\$ 627,577,386
1983	\$ 403,180,435	73.00%	\$ 552,301,966
1982	\$ 388,767,938	77.00%	\$ 504,893,426
1981	\$ 363,434,663	81.00%	\$ 448,684,769
1980	\$ 359,864,537	87.00%	\$ 413,637,399

A - Reflects general 30% valuation reduction

B - Reflects property revaluation

Statement Of Appropriations, Estimated Revenues, and Property Tax Assessed For 2011

Appropriations

Election and voter registration	\$ 32,057
Property revaluation	353,564
Community development	536,429
General government building maintenance	182,171
Other general government	2,173,488
Police	5,722,418
Fire and ambulance	4,968,550
Emergency management	9,380
Other public safety	778,580
Public works administration	346,648
Highways and streets	2,451,611
Other highways and streets	414,622
Solid waste disposal	1,159,527
Sewage collection and disposal	3,264,295
Health agencies	76,800
Welfare administration and direct assistance	104,061
Parks and recreation	578,611
Library	1,094,168
Patriotic purposes	26,000
Other culture and recreation	233,303
Conservation	3,200
Principal - long-term bonds and lease obligations	730,153
Interest - long-term bonds and lease obligations	192,595
Interest - tax anticipation notes	1
Land	1
Machinery, vehicles, and equipment	276,900
Buildings	25,500
Improvements other than buildings	675,000
Transfer to capital projects	769,260
Transfer to capital reserve funds	-
Transfer to other expendable trust funds	-
Total appropriations	\$ 27,178,893

Estimated Revenues

Land use change tax	\$ 105,000
Timber yield taxes	7,931
Cable television franchise tax	300,000
Interest and penalties on delinquent taxes	257,112
Excavation tax	3,749
Motor vehicle permit fees	3,850,000
Building permits	70,807
Other licenses and permits	241,738
Federal Grants	99,600
State meals and rooms tax distribution	1,138,772
State highway block grant	589,626
State water pollution grants	72,451
Other state aid	5,190
Other from Other Governments	-

Statement Of Appropriations, Estimated Revenues, and Property Tax Assessed For 2011

Estimated Revenues (continued)

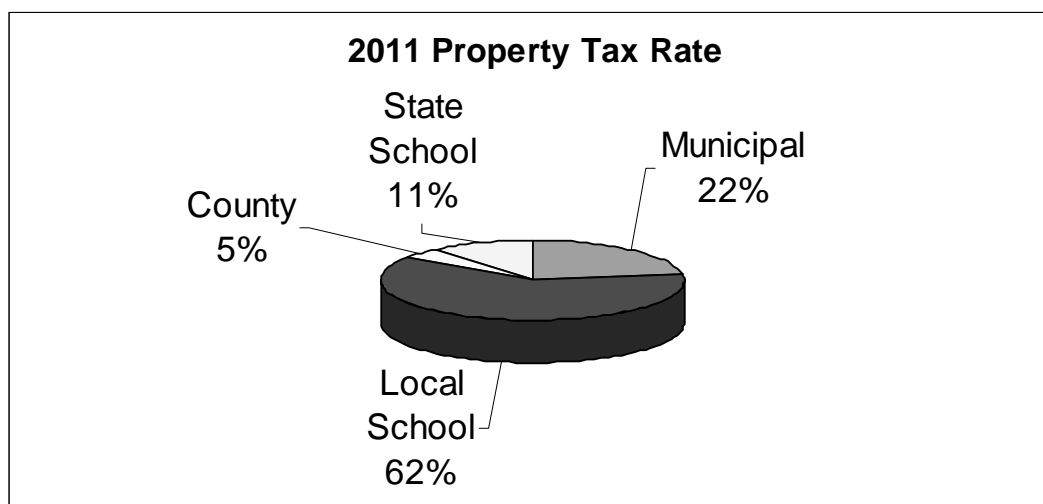
Charges for services	\$ 6,224,380
Sale of municipal property	11,815
Interest on deposits and investments	405,652
Payments in lieu of taxes	6,623
Trust funds	-
Capital Project fund	155,000
General Fund fund balance	-
Other sources	<u>69,124</u>
Total estimated revenues	\$ 13,614,570

Property Tax Assessed

Total appropriations	\$ 27,178,893
Total estimated revenues	<u>13,614,570</u>
Net municipal appropriations	13,564,323
Tax overlay	375,340
War service tax credits	<u>703,750</u>
Net municipal assessment	14,643,413
Net local school assessment	40,577,447
Net county assessment	3,207,624
State education assessment	<u>6,882,362</u>
Total municipal, local school, and county assessments	\$ 65,310,846

<u>Tax Rate Computation</u>	<u>Assessment</u>	<u>Assessed Valuation (\$1,000's)</u>	<u>Tax Rate*</u>
Municipal	\$ 14,643,413	\$ 2,792,609.009	\$ 5.24
Local School	\$ 40,577,447	\$ 2,792,609.009	\$ 14.53
County	\$ 3,207,624	\$ 2,792,609.009	\$ 1.15
State School	<u>\$ 6,882,362</u>	\$ 2,744,807.109	<u>\$ 2.51</u>
Total	\$ 65,310,846		\$ 23.43

* Tax rate = assessment divided by property valuation



Inventory Of Valuation Summary 2011

		Assessed Valuation	
		Taxable	Total
Land:	Acres		
Current use	3,155.03	\$ 480,709	
Discretionary Preservation Easement	0.07	300	
Residential	8,089.42	911,652,700	
Commercial/industrial	2,689.98	166,019,800	
Total taxable land	13,934.50	\$ 1,078,153,509	\$ 1,078,153,509
Tax exempt and non taxable	5,188.75		\$ 55,314
Buildings:			
Residential		\$ 1,286,827,600	
Manufactured housing		7,043,200	
Commercial/industrial		411,929,300	
Discretionary Preservation Easement		5,300	
Total of taxable buildings		\$ 1,705,805,400	\$ 1,705,805,400
Tax exempt and non taxable			\$ 139,559,500
Public utilities:			
Water		\$ 4,110,300	
Gas		11,344,600	
Electric		32,347,000	
Total public utilities		47,801,900	\$ 47,801,900
Total valuation before exemptions		\$ 2,831,760,809	\$ 2,971,375,623
Exemptions:	Number		
Blind	6	\$ 90,000	
Elderly	374	35,014,700	
Disabled - veterans	2	631,200	
Disabled - other	48	3,371,400	
Handicapped	4	44,500	
Total exemptions	434	\$ 39,151,800	
Net valuation on which municipal, county, and local school tax rates are computed		\$2,792,609,009	
Less public utilities		47,801,900	
Net valuation on which state school tax rate is computed		\$2,744,807,109	

Tax Collector's Report – Summary of Tax Accounts

Fiscal Year Ended June 30, 2011

Uncollected Taxes

Beginning of Fiscal Year:

		<u>2011</u>	<u>2010</u>	<u>2009</u>
Property Taxes	#3110		\$ 3,934,731.30	\$ (292.59)
Residential Sewer	#3189		\$ 54,239.85	\$ (27.03)
Hydrant	#3189		\$ 3,753.00	
Current Use	#3120			
Yield Tax	#3185		\$ 679.22	
Commercial Sewer	#3189		\$ 16,264.60	\$ 16,509.12
In Lieu of Taxes	#3110			
Excavation	#3187			
Prior Year Credits		\$ (33,928.68)	\$ (8,384.80)	
This Year's Credits		\$ (105,195.16)		

Taxes Committed to Collector

During Fiscal Year:

Property Taxes	#3110	\$ 31,478,833.00	\$ 31,686,629.00	
Residential Sewer	#3189		\$ 485,277.00	
Hydrant	#3189		\$ 47,921.00	
Current Use	#3120		\$ 1,067,810.00	
Yield Tax	#3185	\$ 5,315.68	\$ 3,701.95	
Commercial Sewer	#3189		\$ 249,669.43	
In Lieu of Taxes	#3110		\$ 3,140.00	
Excavation	#3187		\$ 1,637.00	
Utility Charges	#3189	\$ 547,254.47		

Overpayments:

Property Taxes	#3110		\$ 123,236.22	\$ 130.57
Residential Sewer	#3189		\$ 3,758.59	\$ 27.03
Hydrant	#3189			
Current Use	#3120			
Yield Tax	#3185			
Commercial Sewer	#3189		\$ 129.92	
Excavation	#3187			
Credits Refunded		\$ 1,833.06	\$ 2,158.00	
Interest		\$ 3.00		

Interest Collected on Delinquent Taxes:

#3190	\$ 109,874.30	\$ 1,003.88
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Penalties Collected on Delinquent Taxes:

#3190	\$ 13,573.88	\$ 813.50
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Prepayments

#3110

Other Credits - Deed Reverse

Total Debits	\$ 31,894,115.37	\$ 37,799,799.46	\$ 18,164.48
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Tax Collector's Report – Summary of Tax Accounts

Fiscal Year Ended June 30, 2011

Remitted to Treasurer	<u>2011</u>	<u>2010</u>	<u>2009</u>
During Fiscal Year:		\$34,883,509.22	
Property Taxes	\$ 25,192,512.48	\$ 531,929.44	\$ (144.02)
Residential Sewer		\$ 50,960.00	
Hydrant		\$ 992,098.34	
Current Use		\$ 3,050.72	
Yield Tax	\$ 1,940.80	\$ 257,746.49	
Commercial Sewer		\$ 3,140.00	\$ 12,367.12
In Lieu of Taxes		\$ 1,637.00	
Excavation			
Utility Charges	\$ 460,281.11	\$ 62,967.97	
Interest	\$ 3.00	\$ 3,203.80	\$ 633.41
Costs/Penalties		\$ (6,226.80)	\$ 198.00
Prior Year Overpayments Assigned	\$ (30,276.19)		
Abatements Allowed:		\$ 15,597.66	
Property Taxes			
Residential Sewer			
Hydrant			
Current Use		\$ 1,330.45	
Yield Tax		\$ 115.52	
Commercial Sewer			\$ 44.50
In Lieu of Taxes			
Excavation			
Utility Charges	\$ 145.50		
Tax Liens Executed During Year:		\$ 914,826.05	\$ 5,065.47
Deeds to Town During Year:			
Uncollected Taxes			
End of Fiscal Year			
Property Taxes	\$ 6,286,320.52		
Residential Sewer			
Hydrant		\$ 75,711.66	
Current Use			
Yield Tax	\$ 3,374.88	\$ 8,201.94	
Commercial Sewer			
In Lieu of Taxes			
Utility Charges	\$ 86,827.86		
Excavation			
Credit Balance	\$ (107,014.59)		
Total Credits	\$ 31,894,115.37	\$37,799,799.46	\$ 18,164.48

Tax Collector's Report – Summary of Tax Accounts

Fiscal Year Ended June 30, 2011

	<u>2010</u>	<u>2009</u>	<u>Prior</u>
Balance of Unredeemed Taxes			
Beginning of Fiscal Year		\$ 646,087.11	\$ 467,340.07
Tax Liens Executed to Town			
During Fiscal Year	\$ 914,826.05	\$ 5,065.47	
Deed Reversal			
Interest & Costs Collected After Lien Execution	\$ 10,640.46	\$ 32,990.03	\$ 125,083.48
Overpayments		\$ 51.69	\$ 26.77
Total Debits:	\$ 925,466.51	\$ 684,194.30	\$ 592,450.32
Remittance to Treasurer During Fiscal Year			
Redemptions	\$ 313,945.45	\$ 275,336.64	\$ 319,680.82
Interest and Costs	\$ 10,640.66	\$ 32,990.03	\$ 125,083.48
Abatements Allowed:			
Deeded to Town During Year			
(Taxes, Interest, & Costs)			
Unredeemed Taxes End of Fiscal Year #1110	\$ 600,880.60	\$ 375,867.63	\$ 147,686.02
Total Credits:	\$ 925,466.71	\$ 684,194.30	\$ 592,450.32

“Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.”

Respectfully submitted,

Diane Trippett, Town Clerk/Tax Collector

Town Clerk Report - Fiscal Year ending June 30, 2011

Auto Registration Fees	\$ 3,788,086.50
Town Agent Fee	91,361.00
Bad Check Fees	1,600.00
Boat Registrations	36,491.24
Boat Agent Fees	3,294.00
Certified Copies 1st - State	6,864.00
Certified Copies - Sub. State	6,599.00
Certified Copies - Town	5,328.00
Civil Forfeiture	8,115.00
State Dog License Fees	10,652.50
Town Dog License Fees	24,665.50
State Marriage License Fees	5,547.00
Town Marriage License Fees	909.00
Miscellaneous	2,623.74
Mail-in Program Fee	30,472.00
Cash Over/Short	(205.00)
Parking Fines	35.00
Title Application Fees	9,704.00
UCC	2,880.00
Due Interware	7,499.30
Road Improvement Fund	113,510.00
Total	<u>\$ 4,156,031.78</u>
 Total Remitted to Treasurer	 <u>\$ 4,156,031.78</u>

Respectfully Submitted,
Diane Trippett, Town Clerk/Tax Collector

POOLED CASH ACCOUNT

Balance - July 1, 2010 **\$ 33,783,759.32**

Receipts

General Government	244,281.72
Fire Protection Area	53,009.08
Cable Television	353,440.75
Assessing	963.00
Fire and Ambulance	631,182.02
Police	509,363.17
Highway	124,982.48
Solid Waste Disposal	161,637.24
Wastewater Treatment	5,212,542.57
Parks and Recreation	166,842.51
Community Development	766,100.56
Town Clerk/Tax Collector	66,309,065.46
Welfare	6,017.25
Interest on pooled deposits and investments	119,632.29
Bond proceeds	1,230,611.44
Federal and state aid	2,789,959.93
Private grants	17,886.98
Trust fund reimbursements	1,637,766.75
Other expense reimbursements	<u>0.00</u>
Total receipts	<u>\$ 80,335,285.20</u>

Total cash available \$ 114,119,044.52

Less orders paid 82,107,840.51

Balance - June 30, 2011 **\$ 32,011,204.01**

The cash in each fund is pooled for investment purposes. Interest earned on pooled deposits and investments is allocated to each fund on the basis of its relative average monthly equity in the pooled account. Fund equities in pooled cash at June 30, 2011 and interest earned by each fund during the year then ended are as follows:

<u>Fund</u>	<u>Interest</u>	<u>Equity</u>
General Fund	\$ 92,954.18	\$ 29,882,891.43
Sewer Fund	17,552.49	260,826.47
CATV Fund	2,008.66	401,665.84
Fire Protection Area Fund	303.49	41,507.68
Special Conservation Fund	296.38	60,569.11
80 Acres Conservation Fund	0.00	0.00
Use Change Tax Conservation Fund	6,403.46	1,335,552.33
Heritage Fund	<u>113.63</u>	<u>28,191.15</u>
	\$ 119,632.29	\$ 32,011,204.01

Capital Reserve Funds and Independently Invested Funds as of June 30, 2011

	PRINCIPAL					INCOME					
Name of Trust Fund	Balance Start of Year	New Funds Added	Cash Gains/Losses	Withdrawals	Balance Year End	Balance Start of Year	Income During Year	Adjust	Expended During Year	Balance Year End	Grand Total Principal & Income
Check Writing	0.00	0.00	0.00		0.00	0.00	23.65		0.00	23.65	23.65
Land Bank	398,458.68				398,458.68	12,497.61	3,888.07	2,628.00	0.00	13,757.68	412,216.46
Casualty Insurance	60,440.90				60,440.90	2,337.71	950.32	839.00		2,449.03	62,889.93
Liability Insurance	34,708.97				34,708.97	1,184.92	191.79	125.00		1,251.71	35,960.98
Revaluation Fund	6,621.61				6,621.61	129.92	37.32	51.00		116.24	6,738.27
School Asbestos Fund	48,912.30				48,912.30	1,163.18	528.00	441.00		1,250.18	50,162.92
Ambulance Fund	145,239.29	50,000.00			195,239.29	7,382.66	2,947.00	2,285.00		8,044.66	203,284.33
Highway Equipment	327,106.21	168,000.00		139,895.20	355,211.01	10,574.14	6,719.00	5,531.00		11,762.14	366,972.35
Remedial Reading And Math	85,409.05				85,409.05	3,251.34	671.00	502.00		3,420.34	88,829.70
Fire Station Improvement	286,041.13			15,348.45	270,692.68	8,711.26	3,009.00	2,409.00		9,311.26	280,003.98
Road Improvement	719,743.65			411,753.49	307,990.16	38,794.38	22,654.00	21,658.00		39,790.38	347,780.52
Special Education	603,057.35				603,057.35	23,796.87	11,220.00	8,815.00		26,201.87	629,258.68
DW Hwy Improvement	613,578.26				613,578.26	25,202.20	3,784.43	3,127.00		25,859.63	639,437.84
Athletic Fields	166,797.54				166,797.54	6,370.42	2,937.00	2,749.00		6,558.42	173,355.76
Salt Shed	19,903.06				19,903.06	458.14	166.00	87.00		537.14	20,440.55
Playground Equip	67,629.69			25,000.00	42,629.69	2,276.68	2,442.00	2,286.00		2,432.68	45,062.35
Computer Equip	34,360.65	5,000.00		11,521.18	27,839.47	2,686.12	867.00	741.00		2,812.12	30,651.36
Sewer Infrastructure	487,919.89	350,000.00		231,852.23	606,067.66	27,041.71	5,948.00	5,757.00		27,232.71	633,300.62
Road Infrastructure	1,241,279.80			294,564.66	946,715.14	35,879.45	14,743.00	11,759.00		38,863.45	985,579.52
Muni Swr/Thort Ferry School	11,143.63				11,143.63	385.17	311.00	290.00		406.17	11,550.24
School Bldg Const	12,628.78				12,628.78	371.66	323.00	293.00		401.66	13,030.89
Library Building Mainlenance	29,557.94	2,000.00			31,557.94	1,093.89	633.00	597.00		1,129.89	32,687.36
Sewer Extension	903,243.61				903,243.61	35,607.01	19,277.00	16,734.00		38,150.01	941,393.22
School Roof	257,193.76				257,193.76	5,705.54	4,842.00	4,468.00		6,079.54	263,273.60
School Repaving	65,057.86				65,057.86	1,372.73	1,577.00	1,482.00		1,467.73	66,535.66
Emergency Traffic Signal	24,872.96				24,872.96	522.12	300.00	244.00		578.12	25,451.13
Greenleaf Scholarship	13,300.62				13,300.62	456.07	662.00	(168.00)	400.00	886.07	14,187.70
School Dist Repair Fund	56,808.60				56,808.60	1,824.62	1,097.00	1,000.00		1,921.62	58,730.82
Masticola Renovations	41,357.71				41,357.71	1,392.70	992.00	844.00		1,540.70	42,897.55
Wd Equip & Facilities	1,374,870.75	143,000.00		40,000.00	1,477,870.75	36,642.42	23,652.00	20,203.00		40,091.42	1,517,960.84
Communications Equip	55,532.42				55,532.42	1,533.44	1,470.00	1,366.00		1,637.44	57,170.11
Wd Land Acquisition	966,214.15				966,214.15	31,287.75	13,554.00	10,240.00		34,601.75	1,000,815.64
Tim Gibson Mem Scholarship	85,589.73	10,303.00			95,892.73	1,284.44	3,851.00	(6,244.00)		11,379.44	107,270.95
Miffoil Exp Trust Fund	10,904.86				10,904.86	174.79	131.67	116.66		189.80	11,095.16
Solia Waste Fund	116,790.75	40,000.00		27,406.00	129,384.75	3,859.81	2,159.00	1,622.00		4,396.81	133,781.08
Wd System Development	31,230.48	33,767.00			64,997.48	147.28	994.00	926.00		215.28	65,213.13
Watson Scholarship Fund	10,073.08	6,000.00			11,214.48	156.92	273.00	79.00		350.92	11,565.40
Fire Equipment Fund	715,919.19	100,000.00	390.00	416,189.70	400,119.49	20,636.22	15,795.00	12,010.02	0.00	24,421.20	424,540.69
									TOTAL FUNDS		9,811,100.07

Trustees of Trust Fund MS-9 Report 2011

Capital Reserve Funds and Independently Invested Funds as of June 30, 2011

FUND A MS-9			PRINCIPAL			INCOME				Total Principal & Income	
Creation Date	Name of Trust Fund	How Invested	%	Balance Year Start	Cash Gains/ Losses	Balance Year End	Balance Year Start	Income During Year	Expended During Year	Balance Year End	
	FUND A										
1952											
1900	Perpetual Care (cemetery)	VARIOUS	48.05	295,541.80		295,541.80	129,338.51	42,501.63	8,566.49	163,273.66	458,815.46
1917-26-54	Patterson, Lawrence & Carroll (library)	VARIOUS	3.11	19,169.46		19,169.46	8,389.17	2,756.74	2,885.19	8,260.72	27,430.18
1854/1921	Gage & Lawrence (school)	VARIOUS	34.05	209,464.68		209,464.68	91,668.42	30,122.95		121,791.37	331,256.05
1951	George Carroll (Fire Dept.)	VARIOUS	14.75	90,721.57		90,721.57	39,702.65	13,046.60		52,749.25	143,470.81
19585	Shedd Harris (Fire Dept.)	VARIOUS	0.02	146.87		146.87	64.28	21.12		85.40	232.27
	TOTALS FUND A		100.00	615,044.38		615,044.38	269,163.02	88,449.05	11,451.68	346,160.39	961,204.77

FUND B MS-9							INCOME					Total Principal & Income
Creation Date	Name of Trust Fund	How Invested	%	PRINCIPAL			Balance Year Start	Income During Year	Expended During Year	Checks + Allocation	Balance Year End	
1956+	Cemetery (perpetual care)	VARIOUS	68.07		37,394.23		37,394.23	8,518.43	3,260.40			51,843.62
		Allocation of Income buy sell										
1964	Lawrence (library)	VARIOUS	29.01		15,936.59		15,936.59	3,630.00	6,942.97	10,203.37	14,080.24	19,177.11
		Allocation of Income buy sell										
1960	Stockley (school)	VARIOUS	2.92		1,604.10		1,604.10	365.03	2,957.54	7,264.89	3,083.21	2,362.73
		Allocation of Income buy sell										
	TOTALS FUND B		100.00		54,935.02		54,935.02	12,513.41	17,905.97	17,766.05	742.81	73,383.27

FUND C MS-9				PRINCIPAL			INCOME			
Creation Date	Name of Trust Fund	How Invested	%	Balance Year Start	Cash Gains/ Losses	Balance Year End	Balance Year Start	Income During Year	Expended During Year	Balance Year End
1965	Harry Watkins (school)	VARIOUS	100.00	492,697.17	(49,336.35)	443,360.82	178,248.96	41,088.63	0.00	19,337.59

FUND D MS-9				PRINCIPAL		INCOME			
			2.90	8,450.37	(900.07)	7,550.30	3,940.85	455.65	4,396.51
1945	Harry Watkins (prize speaking fund)	VARIOUS							
1945	Harry Watkins (prize spelling fund)	VARIOUS	2.88	8,373.52	(891.88)	7,481.63	3,545.02	451.51	3,651.52
1969	Everett Parker (general maint. cemetery)	VARIOUS	1.10	3,210.19	(341.93)	2,868.27	1,497.08	173.10	1,670.18
1970	Griffin Fence Fund (maintenance of fence)	VARIOUS	2.18	6,337.43	(675.01)	5,662.41	2,955.48	341.72	3,297.20
	Reed Cemetery								
1970	Griffin Lot Care (perpetual care)	VARIOUS	0.20	578.02	(61.57)	516.45	269.56	31.17	300.73
1950	Mastricola Fund (school)	VARIOUS	20.15	58,619.51	(6,243.70)	52,375.81	27,337.39	3,160.82	30,498.21
1965	Watkins Town Forest (School & Town)	FOREST							
1965	Watkins Forest Income (school)	VARIOUS	70.09	203,955.24	(21,723.75)	182,231.49	95,115.16	10,997.46	97,935.06
1925	Shedd Harris Fund (fire prevention)	VARIOUS	0.50	1,462.29	(155.75)	1,306.54	681.95	78.85	760.79
	TOTALS FUND D		100.00	290,986.60	(30,993.67)	259,992.93	132,895.00	15,690.28	140,062.72
1925	Shedd Harris Fund (fire prevention)	MUTUAL FUNDS		185,670.83	0.00	185,670.83	92,348.71	8,075.07	100,423.78
	TOTAL FUND D & SHEDD- HARRIS			476,657.43	(30,993.67)	445,663.76	225,243.71	23,765.35	240,487.00

Trustees of Trust Funds MS-10 Report 2011

Common Trust Fund Investments as of June 30, 2011

FUND A MS-10		PRINCIPAL						INCOME				
# Shares / Units	Description of Investment	Beginning Year Value	Additions		Proceeds from Sale	Gains / (Losses) from Sales	Balance Year End	Beginning Year Balance	Income from Year	Expended during Year	Balance Year End	Grand Total Principal & Income
	Ameriprise Interest	4,055.46			6,274.97		10,341.64	88,149.81	88,449.05	11,458.68	159,802.38	170,144.02
	Spinoff FTR and in lieu				11.21				27.78			0.00
5,114.08	Beix Fund (11/30/09)	65,039.95					65,039.95		3,798.23			65,039.95
600.00	Allac	27,322.00					27,322.00					27,322.00
850.00	American Electric Power	13,004.02					13,004.02					13,004.02
2,000.00	Aqua America	38,345.00					38,345.00					38,345.00
1,000.00	Aqua America 9/4/09						0.00					0.00
1,200.00	Centerpoint Energy	9,525.69					9,525.69		942.00			9,525.69
1,200.00	Chevron Texaco	13,049.50					13,049.50	14,498.00	3,528.00		14,498.00	27,547.50
1,176.03	Dominion Resources, Inc	15,923.96					15,923.96	10,505.39	5,337.80		15,843.19	31,767.15
1,500.00	Dupont delenours Company	20,786.86					20,786.86		2,460.00			20,786.86
300.00	Dupont (12/02/09)						0.00					0.00
5,000.00	Duke Energy Company	76,854.07					76,854.07		5,880.00			76,854.07
1,000.00	Duke (9/4/09)						0.00					0.00
3,000.00	Duke (12/02/09)						0.00					0.00
2,000.00	Enterprise Products Partners L.P. (F/K/A Gullterra)	16,910.76					16,910.76	29,752.00	4,690.00		29,752.00	46,662.76
796.00	Frontier Comm (Spinoff VZ)	6,081.44			6,274.97		30,061.50	47,112.00	447.75		47,112.00	77,173.50
1,950.00	General Electric Corp.	30,061.50					30,061.50	3,395.41	2,128.00		3,395.41	18,171.10
1,600.00	Hershey Foods Corp.	14,775.69					14,775.69		270.00		29,245.00	29,245.00
500.00	Johnson & Johnson	0.00					0.00	29,245.00	30,974.47			
	sell JNJ											
3,440.00	Kellogg Company	11,726.88					11,726.88		5,572.80			11,726.88
1,000.00	Pfizer	28,382.00					28,382.00		2,556.64			28,382.00
974.00	Raytheon Company	60,006.08					60,006.08		1,514.57			60,006.08
1,400.00	Southern Co.	25,150.58					25,150.58	11,596.00	2,572.50		11,596.00	36,746.58
3,320.00	Verizon 81332.1	75,250.66					75,250.66	7,802.53	6,432.50		7,802.53	83,053.19
1,600.00	Wal-Mart Stores Inc.	50,085.00					50,085.00	28,482.45	2,136.00		28,482.45	78,567.45
562.00	Weyerhaeuser Company	12,707.28					12,707.28		2,747.01			12,707.28
	TOTALS FUND A	615,044.38	0.00	0.00	6,286.18	0.00	615,044.38	269,163.02	88,449.05	11,451.68	346,160.39	961,204.77
	Notes: On 7/6/10 VZ spun off FTR. 796 sh valued at 6081.44. VZ adjusted accordingly.											
	Income side starting cash adjusted for error in 2010 report.											
FUND B MS-10		PRINCIPAL						INCOME				
# Shares / Units	Description of Investment	Beginning Year Value	Additions		Proceeds from Sale	Gains / (Losses) from Sales	Balance Year End	Beginning Year Balance	Income from Year	Expended during Year	Balance Year End	Grand Total Principal & Income
	Ameriprise interest	2,575.19	2,572.68		37.42		544.79	13,392.72	12,513.41	15,544.84	10,361.29	10,906.08
	rmsc			504.86	37.42				2.61			
	checks written								18.06	7,567.76		
968.97	TCW Bond Fund	20,000.00					20,000.00		1,390.71			20,000.00
100.00	Altria Group		2,572.68				2,572.68	0.00	38.00			2,572.68
500.00	American Electric Power Company	8,409.22					8,409.22		900.00			8,409.22
600.00	Duke Energy	10,037.10					10,037.10		588.00			10,037.10

Common Trust Fund Investments as of June 30, 2011

Town of Merrimack 97

Trustees of Trust Fund MS-10 Report 2011

Common Trust Fund Investments as of June 30, 2011

FUND D MS-10		PRINCIPAL					INCOME					
			Additions									
# Shares / Units	Description of Investment	Beginning Year Value	Buys	Capital Gains	Proceeds from Sale	Gains / (Losses) from Sales	Balance Year End	Beginning Year Balance	Income from Year	Expended during Year	Balance Year End	Grand Total Principal & Income
	Ameriprise Interest	61,190.92			2,407.33		63,598.25	27,998.67	15,690.28	8,522.56	35,166.39	98,764.64
	Ins BRK Litigation				4.10	4.10						
1,200.00	Aqua America Inc.	27,059.00					27,059.00		732.00			27,059.00
1,134.55	AT&T Corp.	22,839.61					22,839.61		3,711.10			22,839.61
500.00	AT&T Corp.	12,618.25					12,618.25					12,618.25
600.00	CITIGROUP, Inc.	27,157.00			2,398.15	(24,758.85)	0.00		0.60			0.00
800.00	Coca Cola Co.	18,625.11					18,625.11		1,432.00			18,625.11
500.00	Colgate Palmolive Co.	25,164.00					25,164.00		1,085.00			25,164.00
1,200.00	Disney Walt Co.	17,156.32					17,156.32		480.00			17,156.32
500.00	Nextera (was FPL)	0.00					0.00	20,244.00	1,050.00		20,244.00	20,244.00
500.00	Home Depot Inc.	0.00					0.00	26,795.95	486.26		26,794.95	26,794.95
600.00	Minnesota Mining Manufacturing Co.	15,092.83					15,092.83		1,290.00			15,092.83
500.00	Pepsico Inc.	26,504.00					26,504.00		977.50			26,504.00
700.00	Sysco Corp.	25,099.00					25,099.00		714.00			25,099.00
1,200.00	Teco Energy Corp.	4,661.56					4,661.56	25,669.57	996.00		25,669.57	30,331.13
462.00	Chevron Texaco Inc.	0.00					0.00	32,187.81	2,716.56		32,187.81	32,187.81
200.00	Washington Mutual Inc.	6,244.00			5.08	(6,238.92)	0.00					0.00
	Watkins Town Forest	1,575.00					1,575.00	0.00			0.00	1,575.00
	TOTAL FUND D	290,986.60	0.00			(30,993.67)	259,992.93	132,895.00	15,690.28	8,522.56	140,062.72	400,055.65
	Shedd Harris Fund (Mutual Fund Portion Only)	185,670.83		0.00			185,670.83	92,348.71	8,075.07	0.00	100,423.78	286,094.61
	FUND + SHEDD-HARRIS TOTALS	476,657.43					445,663.76	225,243.71	23,765.35	8,522.56	240,486.50	686,150.26
										Market Value	FUND D	Mutual Fund
										July 1, 2010	499,847.14	266,875.26
										June 30, 2011	616,576.83	350,840.99
										Growth: \$\$	116,729.69	83,965.73
										Percent	23.35%	31.46%

Capital Improvements Program (CIP) – Major Projects 2011

Department	Project Description	Funding Source	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	Planning Board recommendation
Fire	South Fire Station (\$2,990,000)	Fire Station CRF (South)	-	-	-	-	-	-	-	I - Urgent
		Bond	-	-	2,340,000	-	-	-	-	-
		Private Donation	-	-	650,000	-	-	-	-	-
Fire	Northwest Fire Station (removed by Town Manager) (\$2,085,000) *	Fire Station CRF (Northwest)	-	-	150,000	-	-	-	-	IV - Deferable
		Bond	-	-	-	-	1,935,000	-	-	-
Fire	Reeds Ferry Station	Private Donation	-	-	-	300,000	-	-	-	II - Necessary
Admin./Engineering	Bridge Replacement - Manchester St. (\$2,482,400)	Road Infrastructure CRF	100,000	24,120	-	-	-	-	-	I - Urgent
		Nashua	-	372,360	-	-	-	-	-	-
		State Funding	-	1,985,920	-	-	-	18,400	73,600	-
Admin./Engineering	Bridge Replacement - McGaw Bridge Rd. (\$460,000)	Road Infrastructure CRF	-	-	-	-	-	73,600	294,400	II - Necessary
		State Funding	-	-	-	-	-	-	-	-
Admin./Engineering	Bridge Replacement - Wire Rd./Baboosic Brook (\$1,225,153)	Road Infrastructure CRF	-	245,031	-	-	-	-	-	I - Urgent
		State Funding	-	980,122	-	-	-	-	-	-
Admin./Engineering	Culvert Replacement - Bedford Rd./Baboosic Brook (\$850,000)	Road Infrastructure CRF	-	-	127,500	-	-	-	-	I - Urgent
		State Funding	-	-	722,500	-	-	-	-	-
Admin./Engineering	Culvert Replacement - Amherst Road (\$382,272)	Road Infrastructure CRF	50,000	332,272	-	-	-	-	-	I - Urgent
Admin./Engineering	Storm Water Drainage Improvements	Road Infrastructure CRF	230,000	200,000	200,000	200,000	200,000	200,000	200,000	II - Necessary
Highway	Paving - Daniel Webster Highway	DW Highway CRF	420,000	-	-	220,000	-	-	-	II - Necessary
		Offset by Developer Fees	38,007	-	-	-	-	-	-	-
Highway	Paving - Infrastructure Improvements (\$1,000,000)	Road Improvement (Reg. Fees)	155,000	135,000	135,000	135,000	135,000	135,000	135,000	II - Necessary
		Budget	240,000	865,000	865,000	865,000	865,000	865,000	865,000	-
Highway	Highway Garage & Fuel Station Upgrade - Replacement - Same Site	Bond	-	-	3,064,320	-	-	-	-	II - Necessary
Admin./Engineering	Traffic Signal Intersection Improvements (Front & BBLake @ DW) (\$205,500)	Road Infrastructure CRF	-	-	-	200,000	-	-	-	III - Desirable
		Offset by Developer Fees	-	-	-	5,500	-	-	-	-
Admin./Engineering	Wire Road Intersection Improvements/Roundabout (\$250,000)	Road Infrastructure CRF	-	-	-	226,000	-	-	-	III - Desirable
		Offset by Developer Fees	-	-	-	24,000	-	-	-	-
Admin./Engineering	Turkey Hill & Baboosic Intersection Improvements/Roundabout	Road Infrastructure CRF	-	-	-	-	115,000	-	-	III - Desirable
Community Dev.	Town Wide Master Plan	Budget	45,000	45,000	-	-	-	-	-	I - Urgent
Admin./Engineering	Sewer Line Extension	A Sewer Line Ext. CRF	75,000	840,000	-	-	-	-	-	II - Necessary
Parks & Recreation	New Athletic Fields	A Bond	-	-	-	-	-	-	2,000,000	V - Exploratory
Library	New Library	A Bond	-	-	-	6,000,000	-	-	-	V - Exploratory
	TOTAL GENERAL FUND		1,373,007	6,024,825	8,104,320	8,175,500	1,315,000	1,292,000	3,568,000	
Wastewater	Compost Facility Improvements	User Fees State Loan SRF	-	2,875,000	-	-	-	-	-	II - Necessary
Wastewater	Wastewater Treatment Plant Phase II Upgrade	User Fees State Loan SRF	-	4,200,000	-	-	-	-	-	II - Necessary
Wastewater	Wastewater Treatment Plant Phase III Upgrade	User Fees State Loan SRF	-	-	4,500,000	-	-	-	-	II - Necessary
Wastewater	Thorntons Ferry and Souhegan Pump Stations Upgrades	User Fees State Loan SRF	-	-	-	2,800,000	-	-	-	II - Necessary
	TOTAL SEWER FUND		-	7,075,000	4,500,000	2,800,000	-	-	-	
	*Would require an additional 12 firefighters to be hired at a cost of \$1.3 million per year	CRF	875,000	1,641,423	327,500	846,000	315,000	218,400	273,600	
		Funded through Budget	305,000	910,000	865,000	865,000	865,000	865,000	865,000	
		Bonds	-	-	5,404,320	6,000,000	-	-	2,000,000	
		Developer Fees	38,007	-	-	29,500	-	-	-	
		Road Improvement (RSA261:153)	155,000	135,000	135,000	135,000	135,000	135,000	135,000	
		Private Donation	-	-	-	300,000	-	-	-	
		State Aid	-	3,338,402	727,500	2,800,000	-	73,600	294,400	
		User Fees/Bonds	-	7,075,000	4,500,000	2,800,000	-	4,500,000	-	
			1,373,007	13,099,825	12,604,320	10,975,500	1,315,000	1,292,000	3,568,000	

Capital Improvements Program (CIP) – Minor Projects 2011

Department	Year	Replace SCH	Model	Funding Source	Vehicle Replacement Year	Replacement Cost	Current Year	YR 1	YR 2	YR 3	YR 4	YR 5	YR 6
								2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
Assessing			Revaluation	R	Revaluation CRF	75,000	-	-	-	-	-	75,000	-
Building & Grounds	2004		450 4x4	R	Budget	40,000	-	-	-	40,000	-	-	-
Communications			Access Control / Facility Monitoring	R	Communication CRF	15,000	15,000	-	-	-	-	-	-
Communications			CAD/RMS Server replacement	R	Communication CRF	-	-	20,000	-	-	-	-	-
Communications			Communications Recorder	R	Communication CRF	20,000	-	-	20,000	-	-	-	-
Communications			Radio Base Stations	R	Communication CRF	95,000	-	-	-	95,000	-	-	-
Community Dev.			GIS Update & Maintenance Program	R	Budget	-	-	-	-	-	-	160,000	-
Fire (Building Division)	1980	?	Building Inspector Vehicle (147) (Old Police Vehicle)	R	Budget	20,000	-	-	20,000	-	-	-	-
Fire (Building Division)	1980	?	Building Official Vehicle (181) (Old Police Vehicle)	R	Budget	20,000	-	-	-	-	-	20,000	-
Fire (Emergency Mgmt)		10 yrs	Communications Dispatch Upgrades	R	Budget	30,000	-	30,000	-	-	-	-	-
Fire (Fire Prevention)	1980	?	Fire Inspector Vehicle (166) (Old Police Vehicle)	R	Budget	20,000	-	-	-	-	-	-	20,000
Fire (Fire Prevention)	1995	15 yrs	Fire Investigation Vehicle (213)	R	Fire Equip CRF	35,000	-	-	-	-	35,000	-	-
Fire (Operations)	1995	Mileage	F350 Ambulance A4	R	Ambulance CRF	200,000	-	-	200,000	-	-	-	-
Fire (Operations)			Emergency Breathing Air (SCBA) Replacements	R	Budget	296,500	-	-	98,834	98,833	-	-	-
Fire (Operations)			Cardiac Defibrillator/Monitor/Transmitter	R	Budget	70,000	-	-	35,000	35,000	-	35,000	-
Fire (Operations)	1987	20 yrs	Pumper (KME) E5	R	Fire Equip CRF	450,000	-	450,000	-	-	-	-	-
Fire (Operations)	1988	15 yrs	Pickup (1 ton) Forestry Truck F1	R	Fire Equip CRF	125,000	-	-	-	125,000	-	-	-
Fire (Operations)	1994	20 yrs	Pumper Engine International E4	R	Fire Equip CRF	500,000	-	-	-	-	500,000	-	-
Fire (Operations)	1994	15 yrs	Rigid Hull B1	R	Fire Equip CRF	25,000	-	-	-	-	25,000	-	-
Fire (Operations)	1996	20 yrs	Pumper Engine International E3	R	Fire Equip CRF	500,000	-	-	-	-	-	-	500,000
Fire (Operations)			Opticom Repair/Replace	R	Traffic Pre-emption CRF	65,000	-	25,000	-	-	-	-	45,000
Highway	2003		Mower, Exmark	R	Budget	10,000	-	10,000	-	-	-	-	-
Highway	2002		Cement Mixer	R	Budget	4,000	-	4,000	-	-	-	-	-
Highway	2004		Mower, Exmark	R	Budget	10,000	-	-	10,000	-	-	-	-
Highway	2007		Mower, Exmark	R	Budget	10,000	-	-	-	-	10,000	-	-
Highway	2009	10 yrs	6 Wheel Truck H-29	R	Highway Equip CRF	135,000	120,000	-	-	-	-	-	-
Highway	2011	10 yrs	1 Ton Dump H-7	R	Highway Equip CRF	60,000	55,000	-	-	-	-	-	-
Highway	2011	25 yrs	Roller, Steel Drum	R	Highway Equip CRF	25,000	18,000	-	-	-	-	-	-
Highway	1981	25 yrs	Trailer, Roller	R	Highway Equip CRF	17,500	15,000	-	-	-	-	-	-
Highway	1981	15 yrs	Road Side Mower	R	Highway Equip CRF	120,000	-	120,000	-	-	-	-	-
Highway	2000	10 yrs	1 Ton Dump H-9	R	Highway Equip CRF	55,000	-	55,000	-	-	-	-	-
Highway	2001	10 yrs	1 Ton Dump H-10	R	Highway Equip CRF	55,000	-	55,000	-	-	-	-	-
Highway	1995	12 yrs	3/4 T Pickup H-42	R	Highway Equip CRF	35,000	-	35,000	-	-	-	-	-
Highway	2000	10 yrs	3/4 T Pickup H-5	R	Highway Equip CRF	35,000	-	35,000	-	-	-	-	-
Highway	1995	15 yrs	Backhoe/Loader H-17	R	Highway Equip CRF	130,000	-	-	130,000	-	-	-	-
Highway	1997	15 yrs	6 Wheel Dump H-23	R	Highway Equip CRF	120,000	-	-	120,000	-	-	-	-
Highway	2001	10 yrs	1 Ton Dump H-11	R	Highway Equip CRF	55,000	-	-	55,000	-	-	-	-
Highway	2000	12 yrs	3/4 T Pickup, M-1	R	Highway Equip CRF	35,000	-	-	35,000	-	-	-	-
Highway	1996	15 yrs	Air Compressor	R	Highway Equip CRF	15,000	-	-	15,000	-	-	-	-
Highway	2002	10 yrs	6 Wheel Dump H-24	R	Highway Equip CRF	120,000	-	-	-	120,000	-	-	-
Highway	2002	10 yrs	6 Wheel Dump H-25	R	Highway Equip CRF	120,000	-	-	-	120,000	-	-	-
Highway	2002	10 yrs	Tractor H-41	R	Highway Equip CRF	90,000	-	-	-	90,000	-	-	-
Highway	2000	10 yrs	1 Ton Dump H-8	R	Highway Equip CRF	55,000	-	-	-	55,000	-	-	-
Highway	1999	10 yrs	3/4 T Pickup H-3	R	Highway Equip CRF	35,000	-	-	-	35,000	-	-	-
Highway	1992	20 yrs	Holbox, Asphalt	R	Highway Equip CRF	25,000	-	-	-	25,000	-	-	-
Highway	2003	10 yrs	Loader H-16	R	Highway Equip CRF	150,000	-	-	-	-	150,000	-	-
Highway	2001	10 yrs	6 Wheel Dump H-31	R	Highway Equip CRF	120,000	-	-	-	-	120,000	-	-
Highway	2002	10 yrs	6 Wheel Dump H-21	R	Highway Equip CRF	120,000	-	-	-	-	120,000	-	-
Highway	1988	25 yrs	Trailer	R	Highway Equip CRF	15,000	-	-	-	-	15,000	-	-

Capital Improvements Program (CIP) – Minor Projects 2011

Department	Year	Replace SCH	Model	Funding Source	Vehicle Replacement Year	Replacement Cost	Current Year	YR 1	YR 2	YR 3	YR 4	YR 5	YR 6
							2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
Highway	2002	10 yrs	6 Wheel Dump H-26	R Highway Equip CRF	2012/13	120,000	-	-	-	-	-	120,000	-
Highway	2002	10 yrs	6 Wheel Dump H-32	R Highway Equip CRF	2012/13	120,000	-	-	-	-	-	120,000	-
Highway	2005	10 yrs	6 Wheel Dump H-22	R Highway Equip CRF	2015/16	120,000	-	-	-	-	-	120,000	-
Highway	2005	10 yrs	6 Wheel Dump H-27	R Highway Equip CRF	2015/16	120,000	-	-	-	-	-	120,000	-
Highway	2006	10 yrs	6 Wheel Dump H-20	R Highway Equip CRF	2016/17	120,000	-	-	-	-	-	-	132,000
Highway	2006	10 yrs	6 Wheel Dump H-30	R Highway Equip CRF	2016/17	120,000	-	-	-	-	-	-	132,000
Highway	2005	10 yrs	Utility Vehicle L-8	R Highway Equip CRF	2015/16	125,000	-	-	-	-	-	-	125,000
Highway	2005	10 yrs	6 Wheel Dump H-28	R Highway Equip CRF	2015/16	120,000	-	-	-	-	-	-	120,000
Highway	2005	10 yrs	6 Wheel Dump H-34	R Highway Equip CRF	2015/16	120,000	-	-	-	-	-	-	120,000
Highway	2000	15 yrs	SUV H-1	R Highway Equip CRF	2015/16	35,000	-	-	-	-	-	-	35,000
Highway	1990	25 yrs	Trailer, Paint	R Highway Equip CRF	2015/16	15,000	-	-	-	-	-	-	15,000
Parks and Recreation	2009	20 yrs	Tennis Court Reconstruction at O'Gara Drive	A Budget	2010/11	29,155	-	29,155	-	-	-	-	-
Parks and Recreation	2005		F-250	R Budget	2015/16	30,000	-	-	-	-	-	30,000	-
Police	Var		Patrol Vehicles	R Budget	Yearly	30,000	112,000	120,000	122,000	124,000	126,000	126,000	128,000
Police	2003		Animal Control Vehicle	R Budget	2008/09	25,000	-	25,000	-	-	-	-	-
Police			Detective Vehicles	R Budget	every 5 yrs	25,000	-	-	25,000	-	-	-	-
Solid Waste Disposal			Transfer Station Loader (Used) (2)	R Solid Waste CRF	2010/11	160,000	-	160,000	-	-	-	-	-
Solid Waste Disposal			Skid Steer Loader (2)	R Solid Waste CRF	2011/12	32,000	-	32,000	-	-	-	-	-
Solid Waste Disposal	1999	10 yrs	Truck Cab & Chassis - Tractor (2)	R Solid Waste CRF	2008/9	120,000	-	-	120,000	-	-	-	-
Solid Waste Disposal	2005	10 yrs	100 CY Trailers (5)	R Solid Waste CRF	Various	350,000	-	-	-	70,000	70,000	70,000	140,000
Solid Waste Disposal	1990		Slake-Body Truck	R Solid Waste CRF	2008/09	30,000	-	-	-	30,000	-	-	-
Solid Waste Disposal		20 yrs	Landfill Slope Mower	N Solid Waste CRF	2022/23	45,000	-	-	-	-	45,000	-	-
Technology			Licenses	R Computer CRF			-	66,925	20,000	-	-	-	-
Town Clerk/Tax Coll			Computer Equipment	R Computer CRF		10,000	-	-	-	10,000	-	-	-
Fire (Operations)	1968	42 yrs	Pickup (1 ton) Forestry Truck F2	R Fire Equip CRF	2018/19	125,000	-	-	-	-	-	-	-
Fire	2006		Command Vehicle Expedition	R Budget	2017/18	35,000	-	-	-	-	-	-	-
Highway	2006	12 yrs	Bucket Truck	R Highway Equip CRF	2018/19	100,000	-	-	-	-	-	-	-
Highway	2008	10 yrs	3/4 T Pickup H-2	R Highway Equip CRF	2018/19	35,000	-	-	-	-	-	-	-
Highway	2008	10 yrs	3/4 T Pickup PM-6	R Highway Equip CRF	2018/19	35,000	-	-	-	-	-	-	-
Solid Waste Disposal			Fork Lift	R Solid Waste CRF			-	-	-	-	-	-	-
Solid Waste Disposal	1997	10 yrs	Pickup Trucks	R Solid Waste CRF	2020/21	35,000	-	-	-	-	-	-	-
Highway	2002	25 yrs	Trailer	R Highway Equip CRF	2027/28	15,000	-	-	-	-	-	-	-
Highway	2003	25 yrs	Trailer	R Highway Equip CRF	2028/29	15,000	-	-	-	-	-	-	-
Highway	2005	25 yrs	Trailer	R Highway Equip CRF	2030/31	15,000	-	-	-	-	-	-	-
Highway	2009	10 yrs	6 Wheel Dump H-35	R Highway Equip CRF	2019/20	130,000	-	-	-	-	-	-	-
Highway	2004	15 yrs	Tree chipper	R Highway Equip CRF	2019/20	50,000	-	-	-	-	-	-	-
Highway	2009	12 yrs	10 Wheel Dump H-33	R Highway Equip CRF	2021/22	180,000	-	-	-	-	-	-	-
Highway	1996	25 yrs	Trailer	R Highway Equip CRF	2021/22	15,000	-	-	-	-	-	-	-
Highway	1997	25 yrs	Grader H-12	R Highway Equip CRF	2022/23	250,000	-	-	-	-	-	-	-
Highway	2007	15 yrs	Backhoe/loader H-13	R Highway Equip CRF	2022/23	140,000	-	-	-	-	-	-	-
Highway	1998	25 yrs	Trailer, wash	R Highway Equip CRF	2023/24	15,000	-	-	-	-	-	-	-
Highway	2008	15 yrs	Message Board	R Highway Equip CRF	2023/24	65,000	-	-	-	-	-	-	-
Highway	2008	15 yrs	Catch Basin Cleaner H-19	R Highway Equip CRF	2023/24	150,000	-	-	-	-	-	-	-
Fire (Support Services)	2000	15 yrs	Fire Command Vehicle (216)	R Fire Equip CRF	2020/21	35,000	-	-	-	-	-	-	-
Fire (Support Services)	2002	15 yrs	162 SD SC Chassis U1 (1 ton)	R Fire Equip CRF	2025/26	50,000	-	-	-	-	-	-	-
Fire (Operations)	2006	25 yrs	Aerial Fire Truck L1	R Fire Equip CRF	2026/27	1,500,000	-	-	-	-	-	-	-
Fire (Operations)	2004	20 yrs	Trailer Special Operation Trailer 1	R Fire Equip CRF	2030/31	25,000	-	-	-	-	-	-	-
Fire (Operations)	2006	15 yrs	Fire Command Vehicle (223)	R Fire Equip CRF	2026/27	35,000	-	-	-	-	-	-	-
Fire (Operations)	1989	25 yrs	Forestry Tanker Truck F3 (5 ton)	R Fire Equip CRF	2025/26	155,000	-	-	-	-	-	-	-

Capital Improvements Program (CIP) – Minor Projects 2011

Department	Year	Replace SCH	Model		Funding Source	Vehicle Replacement Year	Replacement Cost	Current Year 2011/12	YR 1 2012/13	YR 2 2013/14	YR 3 2014/15	YR 4 2015/16	YR 5 2016/17	YR 6 2017/18
Fire (Chief)	2011	15 yrs	Fire Command Vehicle (228)	R	Fire Equip CRF	2031/32	35,000	-	-	-	-	-	-	-
Fire	1990	20 yrs	Medium Rescue Truck R2	R	Fire Equip CRF	2020/21	350,000	-	-	-	-	-	-	-
Fire	2003	15 yrs	Heavy Rescue Vehicle R1	R	Fire Equip CRF	2024/25	595,000	-	-	-	-	-	-	-
Solid Waste Disposal			Pick-up Truck (1)	R	Solid Waste CRF	Various	30,000	-	-	-	-	-	-	-
Fire (Operations)	1994	15 yrs	Inflatable B2	R	Fire Equip CRF	2023/24	45,000	-	-	-	-	-	-	-
Fire (Operations)	1999	Mileage	F350 Ambulance A3	R	Ambulance CRF	2018/19	200,000	-	-	-	-	-	-	-
Fire (Health Division)	2000	?	Health Officer Vehicle (145) (Old Police Vehicle)	R	Budget	2018/19	20,000	-	-	-	-	-	-	-
Fire (Operations)	2005	20 yrs	Pumper Engine ALF E2	R	Fire Equip CRF	2019/20	500,000	-	-	-	-	-	-	-
Fire (Operations)	2010	Mileage	F450 Ambulance A1	R	Ambulance CRF	2029/30	250,000	-	-	-	-	-	-	-
Fire (Operations)	2010	Mileage	F450 Ambulance A2	R	Ambulance CRF	2024/25	250,000	-	-	-	-	-	-	-
Fire (Operations)	2008	20 yrs	Pumper Engine Sulphen E1	R	Fire Equip CRF	2027/28	500,000	-	-	-	-	-	-	-
TOTAL GENERAL FUND								335,000	1,272,080	1,025,834	1,072,833	1,314,833	996,000	1,512,000
Wastewater Treatment														
Wastewater Treatment	2006		S-150 Skid Steer Loader	R	User Fees	2011/12	32,000	32,000	-	-	-	-	-	-
Wastewater Treatment	2006		S-150 Skid Steer Loader	R	User Fees	2011/12	32,000	32,000	-	-	-	-	-	-
Wastewater Treatment	2001		F250	R	User Fees	2011/12	30,000	30,000	-	-	-	-	-	-
Wastewater Treatment			Manhole/Sewer Line Rehabilitation	R	User Fees	2008/09	25,000	25,000	25,000	25,000	25,000	25,000	25,000	-
Wastewater Treatment			GOMAX Country Sewer System Esmt Rec-Phase II	A	User Fees		87,500	-	87,500	-	-	-	-	-
Wastewater Treatment			Sewer Line Camera	A	User Fees		14,000	-	14,000	-	-	-	-	-
Wastewater Treatment			1989 Simplicity Lawn Mower	R	User Fees			-	10,000	-	-	-	-	-
Wastewater Treatment	2005		F250	R	User Fees	2015/16	32,000	-	-	-	-	32,000	-	-
Wastewater Treatment	2005		Explorer	R	User Fees	2015/16	30,000	-	-	-	-	30,000	-	-
Wastewater Treatment	2006		7400SFA Sewer Vac Truck	R	User Fees	2016/17	300,000	-	-	-	-	-	-	300,000
Wastewater Treatment			GOMAX Country Sewer System Esmt Rec-Phase I	A	User Fees		87,500	-	-	-	-	-	-	-
Wastewater Treatment			Scale Replacement	A	User Fees		60,000	-	-	-	-	-	-	-
Wastewater Treatment			Generator Replacement @ Souhegan pump station	R	User Fees		26,000	-	-	-	-	-	-	-
Wastewater Treatment			1985 Exmark mower	R	User Fees		12,000	-	-	-	-	-	-	-
Wastewater Treatment	2002		Chevy Van DB31503	R	User Fees	2017/18	30,000	-	-	-	-	-	-	-
Wastewater Treatment	2008		Explorer	R	User Fees	2018/19	30,000	-	-	-	-	-	-	-
Wastewater Treatment	2000		Dump Truck	R	User Fees	2019/20	120,000	-	-	-	-	-	-	-
Wastewater Treatment	2009		Ford Focus	R	User Fees	2019/20	16,000	-	-	-	-	-	-	-
Wastewater Treatment			Generator Replacement @ Thornton's Ferry pump station	R	User Fees		26,000	-	-	-	-	-	-	-
TOTAL SEWER FUND								119,000	136,500	25,000	25,000	87,000	25,000	300,000
Cable Television														
Cable Television			Public Access TV Studio Cameras	A	Franchise Fees		30,000	30,000	-	-	-	-	-	-
Cable Television			Public Access TV Studio Grid, Curtin and Lighting	A	Franchise Fees		25,000	25,000	-	-	-	-	-	-
Cable Television			Public Access TV Use Camcorders and Accessories	R	Franchise Fees		10,000	10,000	-	-	-	-	-	-
Cable Television			Public Access TV Furniture and Modular Stage	A	Franchise Fees		10,000	10,000	-	-	-	-	-	-
Cable Television			Other CATV Equipment	R	Franchise Fees		5,000	5,000	10,000	10,000	10,000	10,000	10,000	10,000
Cable Television			Cablecast / WebCast Devices (HD Ready)	R	Franchise Fees		30,000	-	30,000	-	-	-	-	-
Cable Television			Town Hall Small Conference Room Equipment (HD Ready)	A	Franchise Fees		25,000	-	25,000	-	-	-	-	-
Cable Television			Town Hall Small Conference Room Renovations	A	Franchise Fees		10,000	-	10,000	-	-	-	-	-
Cable Television			Software	A	Franchise Fees		10,000	-	10,000	-	-	-	-	-
Cable Television			Rentale Equipment (HD Ready)	R	Franchise Fees		25,000	-	-	25,000	-	-	-	-
Cable Television			Public Access Studio Lighting	A	Franchise Fees		10,000	-	-	10,000	-	10,000	-	-
Cable Television			Lower Power FM Equipment (Emergency Services)	A	Franchise Fees		10,000	-	-	10,000	-	-	-	-
Cable Television			Public Access Cameras and Video Switcher	R	Franchise Fees		20,000	-	-	-	-	-	20,000	-
Cable Television			Public Access File Storage	R	Franchise Fees		10,000	-	-	-	10,000	-	-	-
Cable Television			Public Access Editing Systems	R	Franchise Fees		10,000	-	-	-	10,000	-	-	-

Capital Improvements Program (CIP) – Minor Projects 2011

Department	Year	Replace SCH	Model	Funding Source	Vehicle Replacement Year	Replacement Cost	Current Year	YR 1	YR 2	YR 3	YR 4	YR 5	YR 6
								2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
Cable Television			Public Access and Education Camcorders	R		10,000	-	-	-	-	10,000	-	-
TOTAL CATV FUND							80,000	85,000	55,000	30,000	30,000	30,000	10,000
					Cap Reserve		223,000	1,053,925	715,000	775,000	1,080,000	625,000	1,364,000
					Funded through Budget		112,000	218,155	310,834	297,833	234,833	371,000	148,000
					User Fees WWTF		119,000	136,500	25,000	25,000	87,000	25,000	300,000
					Franchise Fees		80,000	85,000	55,000	30,000	30,000	30,000	10,000
							534,000	1,493,580	1,105,834	1,127,833	1,431,833	1,051,000	1,822,000

The MERRIMACK AGRICULTURAL COMMISSION (MAC) has just completed its third full year in operation. The MAC advises the Planning Board on agricultural pursuits on land uses in the Town of Merrimack. This includes helping citizens to get information on best management practices, including land management, arboriculture, fertilizer/pesticide applications and animal husbandry. The MAC is charged with keeping an inventory of agricultural resources and the number of farms in Merrimack and promoting locally grown fruit and produce. The MAC monthly meetings are the second Wednesday of every month from 7:00 PM to 9:00 PM.

The Agricultural Commission provides educational information to citizens interested in any type of agriculture. At the monthly meeting, we generally have speakers on various subjects: health and food safety, laws and regulations, government agricultural programs, state representatives and how to handle produce at farmers markets. The MAC has been a three year member of the NH Farm Bureau. The MAC has one subcommittee that guides and operates the Merrimack Farmers Market. This committee has four members and ran the Farmers Market from 2009 through 2011 in Merrimack. The Farmers Market has been very successful, with an average of 12 vendors showing up each Wednesday at the Merrimack Commons, 515 Daniel Webster Highway / Tractor Supply. The foot traffic for the 2011 Farmers Market surpassed all previous years and will continue to operate in 2012. In 2012, the Farmers Market will open on the first Wednesday in June and operate to the last Wednesday in September, depending on the availability of vendors and their products.

The MAC arranged to have UNH Cooperative Extension educators annually prune two heritage crab apple trees and two black walnut trees on Horse Hill Nature Preserve to save them from future ice damage and general health. Also, the MAC participated in the Merrimack Business EXPO in 2008, 2009, 2010 & 2011.

The MAC worked with the Parks and Recreation Committee and the Conservation Commission to continue the site for a community garden at Wasserman Park. Bob McCabe and Karen Swenson donated their time and equipment to prepare and rototill the garden. They laid out 95, 10' X 10' plots, and 75 of those plots were used by the citizens of Merrimack. The cost for each plot is \$10.00 per year, with water available for garden use. Lime, rototilling and planting of winter rye were completed by Bob McCabe in October 2011 for the 2012 season. Flyers have been developed as handouts for the Community Garden and Farmers Market for the 2011 & 2012 season.

The MAC is composed of twelve members, seven full members and five alternate members and one guest advisor. New members and/or volunteers are welcome. The public is welcome to attend meetings to comment and participate in any items of interest.

Submitted by,
John Lastowka
Chairman

The MERRIMACK CONSERVATION COMMISSION (MCC) was established by the voters and is responsible for the protection of the natural and environmental resources in Town – our streams, rivers, forests, wetlands, wildlife habitat, open space resources and our very important drinking water resources. The MCC reviews all developments or projects that are located in the Aquifer Conservation District and the Wellhead Protection Areas and could potentially have an impact on the quality of our water resources. The results of their reviews are submitted to the Merrimack Planning Board and/or the NH Department of Environmental Resources for consideration and action.

The MCC has been given the management responsibility for about 1,500 acres of Town-owned “open space” land to include Horse Hill Nature Preserve, Wasserman and Wildcat Falls Conservation Areas and Grater Woods. The MCC develops management plans and oversees the Town lands. In early 2012, a new website, MerrimackOutdoors.org will be introduced for the use of citizens seeking information on these recreational and wildlife habitat managed lands.

In the past year, the MCC protected from development, twenty-seven acres of land abutting the Wasserman Conservation Area. The land purchase offers protection to Greens Pond, a key to the protection of our drinking water supplies. The MCC used funds from a state managed wetland program in their on-going goal of benefiting the Merrimack citizens without the use of funds raised through local taxes. The MCC worked with the Nashua Regional Planning Commission to determine and map the many public and private open space parcels in Town as a tool in the planning of Town-wide natural resources.

The MCC membership consists of seven full-time members and two alternates. The MCC maintains a subcommittee to actively manage the Horse Hill Nature Preserve. An additional subcommittee prepared the draft Grater Woods Stewardship Plan, now under consideration by the MCC. Citizens are encouraged to attend the twice-monthly meetings or to email their comments and suggestions. The MCC is very appreciative of the support provided by the Community Development staff.

Submitted by,
Andy Powell
Chairman

Economic Development Citizens Advisory Committee (EDCAC) 2011

In Remembrance of Walter Warren

The Economic Development Citizens Advisory Committee would like to acknowledge the considerable contributions Walter Warren made to this Committee. Walter was always readily available to the Committee and willing to assist us in any way he could. Walter was a gentleman and a true professional; the Committee will miss Walter greatly.

In 2011, the Economic Development Citizens Advisory Committee (EDCAC) engaged in the following activities intended to aid in fostering a positive business environment in Merrimack.

Responding to the concerns expressed by numerous members of the Merrimack business community and community organizations to the recently proposed amendments to Section 17 - Signs of the Merrimack Zoning Ordinance, the Committee submitted proposed language regarding temporary event signs and portable signs to the Town Council for consideration when changes to the sign section of the Zoning Ordinance are revisited in the future.

The Committee met with the new Director of Community Development, Timothy Thompson, in August and the new Town Manager, Eileen Cabanel, in October, to welcome them to Town and to discuss how we can work together to establish a strong business climate in Town.

A meeting with Doug Pearson, the chairman of the Bedford Resource Group, in September provided an opportunity to exchange ideas regarding issues and opportunities shared by our towns. The recently opened airport access road will stimulate development along the Town border resulting in possible opportunity for cooperation or coordination of activities between the towns.

The members continued our support of the Fall Festival/Business Expo by assisting David McCray, the Festival organizer, throughout the setup, Festival/Expo and cleanup. This activity provides the Committee with a wonderful opportunity to meet local business people, organization members and residents to get direct input on their ideas and concerns about a range of topics. The Merrimack Fall Festival is overwhelmingly viewed as a positive experience by business and residents alike.

At the direction of the Town Council, the Committee began gathering information and studying the various business incentives available to communities in New Hampshire, with the object of making a presentation to the Council about the programs and the possible benefits they may have for the Town.

This year the Committee welcomed three new members and said goodbye to two members who moved on to new challenges within the community.

The Committee is open to new members and always welcomes Town residents to attend and participate in our monthly meetings.

Submitted by,
Susan B. Lee
Chairman

2011 found the Heritage Commission with four full members, one alternate and a liaison. This has enabled us to activate several projects.

The tour brochures for Reeds Ferry and Souhegan Village are being updated with new photos and captions. The Thornton's Ferry brochure is being created.

The display case has arrived for the top of the stairway in the "old" Town Hall. It was created by the craftsmen at the State Prison. Displays will be maintained by the Merrimack Historical Society with the first theme of "World War II, Merrimack on the Home Front".

Plaques are being made to identify the Seaverns/Fields Bridge and the Chamberlain Bridge. The plaque has been made by Pennichuck Water Works identifying the site of the Merrimack Village Dam, which should be located soon near the Central Fire Station.

We are currently researching having copies of portraits made and framed to mount on the walls of the meeting room in the Town Hall. Portraits are planned for Robert McGaw, Gen. Edward Haseltine, Emma Cross, Walter Kittredge, James Masticola and Abbie Griffin. The Matthew Thornton and Gage portraits will remain in place.

Historical signs will be made for more homes and businesses. Research is underway and this project is expected to be completed in 2012.

Work proceeds on listings and repairs for the historical cemeteries.

The Commission manned booths at the Merrimack Business Expo and Knights of Columbus Craft Fair, at which the "Christmas in Merrimack" cards and *Images of Merrimack* books were sold. We plan to have more Christmas cards made for next year.

We still have openings for one full member and two alternates.

Submitted by,
Anita Creager
Chairman

Lower Merrimack River Local Advisory Committee 2011

The Lower Merrimack River Local Advisory Committee (LMRLAC) was created in 1990 after the Lower Merrimack was designated a protected river in the State of New Hampshire. As a designated river, the Lower Merrimack is protected under RSA 483, administered by the NH Department of Environmental Services (NH DES) Rivers Management and Protection Program.

In 2011, LMRLAC meetings, held at the Nashua Public Library on the fourth Thursday of the month at 7:00pm, included the following topics:

Water Quality Testing - George May coordinates the volunteer water monitoring program that tests samples for E.coli bacteria and other parameters on the Merrimack River.

Jill Longval/ River Continuity Study - Jill is now the Environmental Planner at NRPC and will serve as the LMRLAC liaison. Jill submitted a grant request to the DES for a study of culverts constricting flow and fish passage on tributaries to the Merrimack. The project was funded and Jill will be asking for input from the LAC.

Manchester-Boston Airport - Richard Fixler, P.E., Assistant Airport Director, Engineering and Planning, Manchester-Boston Regional Airport and John Hagopian, P.G., Environmental Compliance Specialist, attended a meeting to report on the results of the water monitoring study they completed as part of their EPA Multi-Sector Permit Requirements. The airport discharges glycol effluent, a de-icing agent, to the river. The airport is working with the Environmental Protection Agency (EPA) and DES to study the circumstances causing the levels of elevated oxygen demand and development of Best Management Practices (BMPs) to improve the levels. Mr. Hagopian speculated that the airport will have to do something about odor and foam and suspects the DO will not be much of a concern.

Nashua CSO Project - William Keating, Wastewater Engineer, City of Nashua attended to discuss ongoing work on upgrades to the sewer and stormwater system. Nashua is under a consent decree from the EPA to reduce the frequency of discharges to the Nashua and Merrimack Rivers. Mr. Keating explained that the Harbor Avenue project is scheduled for completion by October 2012. He explained that there will be a separate drain system and stormwater will discharge to Salmon Brook.

PSNH Thornton and Eagle Substations in Merrimack - Mitigation for this project will be directed to a project recommended by the Merrimack Planning Board on a tributary to the Merrimack River, but not in the corridor.

Beazer East (former Koppers site) – Hills Ferry Road, Nashua - The LAC sent a letter to the DES with concerns.

Renaissance Downtowns – East Hollis Street Concept Plan (Nashua) James Vayo met with the LAC to describe the project. The LAC provided him with feedback on making the riverwalk part of the first phase and maintaining an adequate buffer, especially any tall pines for eagle roosting.

EPA Draft NPDES Permit (#NH0001465) for PSNH Merrimack Station in Bow – The draft permit raises concerns with discharges from the plant raising water temps in the Merrimack and makes recommendations. The LAC sent comments to the DES and EPA stating support for the draft permit.

Submitted by,
Kathryn Nelson
Chairman

Nashua Regional Planning Commission (NRPC) 2011

The Nashua Regional Planning Commission (NRPC) is formed by the thirteen communities of Merrimack, Hudson, Pelham, Litchfield, Nashua, Amherst, Hollis, Brookline, Milford, Mont Vernon, Lyndeborough, Wilton, and Mason. NRPC serves as a resource to support and enhance local planning, provides a forum for communities to coordinate land use, environmental and transportation planning at the regional level, and provides a clear voice for the region at the state and federal levels. Our core planning programs are transportation, land use, environment, and mapping. NRPC is also the designated Metropolitan Planning Organization (MPO) for the region and is responsible for developing and maintaining the region's official transportation planning program for transportation projects that are funded through Federal or State sources.

TRANSPORTATION

Merrimack Roadway Infrastructure Master Plan – NRPC completed its joint efforts with consulting and engineering firm Fay, Spofford, & Thorndike to model future traffic and analyze the potential impacts of developing a number of large vacant properties along Daniel Webster Highway. NRPC worked closely with the Community Development staff and results of the study were presented to the Town Council in the summer. NRPC maintains a traffic model customized for the Town.

Population Projections – NRPC staff have developed population projections for the Town that will aid in community planning through 2040. The projections are based upon the 2010 existing male and female population, broken down by 5 year age cohorts, and projected in 5 year increments through 2040; allowing the Town to plan for its future demographic composition including school age, workforce and senior populations.

Congestion Management Process – The NRPC has developed a Congestion Management Plan (CMP) designed to identify areas of congestion and develop solutions for more effective management of the transportation system. In 2011, NRPC collected travel time data on NH 101A which will be used to support prioritization of transportation improvements in the region.

Third River Crossing – With the recent opening of the Manchester Airport Access Road (MARR), NRPC began a traffic volume monitoring program to assess the impact of the MARR opening on the Town. Baseline data was collected prior to the opening of the MAAR and will be compared to data collected in the spring of 2012 in order to quantify the impact of the bridge opening. Additionally, NRPC will hold a Third River Crossing summit in 2012 to facilitate discussion between officials from towns of Litchfield, Hudson, Merrimack and the City of Nashua to develop a path towards a mutually agreeable east west travel solution between the communities.

Traffic Data Collection - Conducted 34 traffic counts in Merrimack in the past year. 16 counts were done at the request of NH DOT to support the Highway Performance Monitoring System (HPMS). 18 additional counts were done to support the NRPC traffic model. These traffic counts are available for use by the Town and NRPC can conduct special counts upon request. NRPC also conducted travel counts at the Merrimack Transfer Station at the request of the Public Works Department. The counts were done for a full week in April at the entry and exit of the Transfer Station.

Transportation Improvement Program – As the designated MPO for the region, NRPC maintains the Transportation Improvement Program (TIP). The TIP is a document required under federal transportation regulations that shows that there are sufficient resources to fund the proposed projects. All federally funded highway improvements must be included in the region's TIP in order to receive federal funding. NRPC is responsible for the development and maintenance of the TIP so that federal highway transportation dollars are available to Merrimack and the rest of the region.

Nashua Regional Planning Commission (NRPC) 2011

Metropolitan Transportation Plan (MTP) – During 2011, NRPC began a major update to the region's Metropolitan Transportation Plan. The purpose of this document is to identify the long term transportation needs of the region. It provides a mechanism for the communities of the region to have a voice in the transportation planning process and decisions. NRPC staff worked closely with Town of Merrimack staff to identify local transportation improvements that benefit the Town. Including these projects in the MTP will provide the opportunity for future funding through the State's Ten Year Plan process.

NH Capitol Corridor Passenger Rail Project –During the course of 2011, NRPC continued to work toward the development of the NH Capitol Corridor project. Activities this year included participation on the New Hampshire Rail Transit Authority, the operating entity for the rail project, and a study of the land use and zoning in North Merrimack for the possible development of a rail station.

Human Service Transit Coordination – For several years the NH DOT and Department of Health and Human Services have been developing a process for coordinating transit services funded by the two agencies to reduce costs and increase service. In the coming year, it is anticipated that this project will lead to increased transit service throughout the NRPC region and help meet the transportation needs of many seniors and disabled adults without transportation options.

Safe Routes to Schools Program - The Safe Routes program encourages children to bike or walk to school through education and incentives that remind children how much fun biking and walking can be. The program also addresses the safety concerns of parents by encouraging greater enforcement of traffic laws, exploring ways to create safer streets, and educating the public about safe biking, walking, and driving practices. NRPC continues to pursue Safe Routes to Schools funding for communities and school districts in the region. During the Fall, NRPC staff began working with the Town Center Committee to develop a Safe Routes to School grant application to develop a travel plan for the Masticola Elementary and Masticola Upper Elementary Schools.

Regional Traffic Model – NRPC is updating the regional traffic model in conjunction with the release of new U.S. Census data and regional employment and journey to work data. This update will allow NRPC to provide morning and afternoon peak hour traffic forecasts, as well as more accurately model traffic signalization and intersection issues. This will also allow NRPC to provide more specific information to the Town when assessing the impact of traffic from new development.

LAND USE AND ENVIRONMENT

Comprehensive Economic Development Strategy (CEDS) – NRPC Staff provides analysis and staff support to the Regional Economic Development Center of Southern New Hampshire to develop the Regional Comprehensive Economic Development Strategy (CEDS). The REDC District was recently expanded to cover Merrimack. The CEDS is the result of a local planning process designed to guide the economic growth of a region and is required to qualify for funding assistance from the U.S. Economic Development Administration (EDA) under its Public Works and Planning Programs.

NRPC Energy Program – In 2011, NRPC continued to provide technical assistance to increase municipal energy efficiency in the Nashua Region through the Energy Technical Assistance and Planning program (ETAP). ETAP is funded by the American Recovery and Reinvestment Act and is being administered through the NH Office of Energy and Planning. Through this program, NRPC staff worked with Merrimack, along with 10 additional towns and 6 school districts to form an aggregation for electricity supply. As a result of a successful bidding process, all participating towns will see a substantial savings on its municipal electricity bills.

Nashua Regional Planning Commission (NRPC) 2011

North Merrimack Land Use Project - The NRPC assisted the Town with a public outreach effort to obtain input on potential future zoning and land use along a 1.75 mile section of Daniel Webster Highway in northern Merrimack. This area is home to a mix of commercial, industrial, and residential uses. Access to this area is anticipated to significantly change with the connection of the Airport Access Road and the possibility of commuter rail service between Manchester and Boston. Outreach efforts were undertaken to meet with property owners, realtors, developers, professional planners, area residents and local boards. The final report summarizes the collected input and provides specific recommendations to proactively address zoning and guide growth in this corridor in a way that is mutually beneficial to both stakeholders and the Town.

Resources and Training – Through the innovative iTRaC (Integrating Transportation and Community Planning) program the NRPC provided a wide array of resources to town volunteers and staff. Fact sheets were developed on Transit Oriented Design, Overlay Districts, Bike and Pedestrian Planning, Performance Zoning and the Sustainability Series Overview. Two Planning Board and Zoning Board trainings were also offered and a presentation on roundabouts.

Household Hazardous Waste Program – The Nashua Regional Solid Waste Management District held six collections during the 2011 Household Hazardous Waste season. In 2011, a total of 1,032 households participated in the HHW collections District-wide; of those, 111 households came from Merrimack. A total of 71,348 pounds of material was collected in 2011. Merrimack residents comprised 10.76% of the total participation, which equates to roughly 7,677 pounds of waste removed from the waste stream.

GEOGRAPHIC INFORMATION SYSTEMS (GIS)

General Mapping and Spatial Data Maintenance - The GIS staff at NRPC continues to maintain a diverse collection of mapping information and databases including local roads, real property parcels, zoning, land use, and environmental conditions. NRPC continued its quarterly updates to the Town parcels layer, using the Registry of Deeds database to update the Town digital parcel map to include all changes to property data. This item is a critical component of many projects conducted in the Town and is always available to the Town from NRPC free of charge. NRPC also worked with the Assessing Department to acquire the latest set of land use and housing data to join geographically for improved mapping and data analysis. NRPC attended Merrimack GIS Committee meetings and provided Town staff with regional and local data layers for use on the Town GIS Viewer.

Census Data – NRPC collected and synthesized hundreds of datasets from the 2010 U.S. Census and the ongoing American Community Survey estimate program. Data is available at several geographic levels, from the State and Town all the way down to small Census Blocks. This data has been, and will continue to be, extremely important in planning efforts and decision making for Merrimack.

Broadband Mapping – NRPC provided data collection support to the NH Broadband Mapping and Planning Program. Tasks in Merrimack included collecting broadband information from “community anchor institutions” – schools, town facilities, medical facilities, etc – and sending them to UNH for inclusion in statewide maps which help show where any service is lacking, or where better service is needed.

NRPC also took the lead on the rural addressing project, which will map every household in a rural census block throughout the State. NRPC began organizing this project in 2011, analyzing where points will need to be collected, including 1 qualifying block in Merrimack.

For more information contact Kerrie Diers, Executive Director at 603-424-2240, ext. 12 or via email at kerried@nashuarpc.org or visit the NRPC website at www.nashuarpc.org.

Parks and Recreation Committee 2011

The Merrimack Parks and Recreation Committee serves as an advisory board to the Town Manager and the Town Council. It recommends the utilization of all Town recreation property and formulates a Town recreation master plan.

Its membership includes representatives from the Merrimack citizen volunteers, the Town Council, the School Board, the Merrimack Youth Association, the Merrimack Seniors Club, and a high school student.

In conjunction with Parks and Recreation Department staff, Committee members partnered with civic and religious organizations to present several events. These included the Haunted Halloween Walk in October (which was reconfigured this year to include several venues), the Holiday Parade and Tree Lighting Ceremony in December, the Winter Carnival in February and the Easter Egg Hunt in the spring.

During 2011, in addition to their annual responsibilities, Committee members, in conjunction with volunteers and Town staff members, pursued grant monies to update the infrastructure and fields at Wasserman Park, supported the initiation of the Community Garden at Wasserman and assisted the Parks and Recreation Director in updating the Town Field Policy.

In the pursuit of grant monies, the Committee made recommendations to the Town Council for improvements to the waterline and roadway infrastructure and waterfront drainage at Wasserman.

The Committee currently is authorized to have twelve regular members with two alternates. Any citizen of Merrimack interested in any aspect of recreation within the Town is welcome to attend and express their ideas, concerns, and opinions. There are currently openings for additional members.

Submitted by,
Laura Jaynes
Chairman

The Merrimack Planning Board held 25 regular meetings during 2011, primarily for the review of subdivision and site plans, and discussions of proposed amendments to the Zoning Ordinance and the Subdivision Regulations. The Board reviewed and approved 5 residential development plans, which created a total of 7 new conventional residential building lots, compared to 16 lots in 2010, 11 lots in 2009, 11 lots in 2008, 30 lots in 2007 and 25 lots in 2006. These subdivision approvals consisted of a two-lot subdivision on Baboosic Lake Road & Freedom Street, a four-lot subdivision on Pearson Road, a two-lot subdivision on Lawrence Road, a two-lot subdivision on Maryann Lane and a two-lot subdivision off Woodward Road.

The Board approved 2 lot line adjustments, 2 home occupation permits and 6 voluntary lot mergers. Four bonds were approved, while 7 bond reductions or releases were approved. Two bonds were called.

The Planning Board approved 6 commercial and 6 industrial site plans during the year. Notable site plans included approval of the amended signage for the Merrimack Premium Outlets, the proposed PSNH Thornton & Eagle Substations (off Star Drive) and a proposed 2-story 10,150 SF office building and 3,100 SF crematorium expansion at 10 Henry Clay Drive.

Planning Board member Stanley Bonislowski rejoined the Board, appointed to a position as an alternate member after a year's absence. Michael Redding was appointed as a full member of the Board after member William Boyd was elected to a seat on the Town Council and subsequently gave up his position on the Planning Board. At the year-end, the Board consists of seven full members and two alternates. In June, Robert Best was re-elected as Chairman and Alastair Millns was re-elected as Secretary to the Board.

The Planning Board began working in earnest on redevelopment of the Merrimack Master Plan. The work has been aided by a steering committee consisting of representatives of many, if not all, Town boards, committees, and groups. The Master Plan Steering Committee met 7 times, with meetings facilitated by the consulting firm of Vanasse, Hangen, Brustlin, Inc., who have extensive experience assisting in the development of community master plans. Interested individuals can monitor the Master Plan process through the Master Plan website, <http://www.vhb.com/merrimackmasterplan>.

A noteworthy and tragic event for the Planning Board and the community was the untimely death of Walter Warren, our Community Development Director. Mr. Warren's leadership, experience, support and good spirits will continue to be missed.

Mr. Tim Thompson joined the Community Development Department as its new Director on August 2, 2011, and has been creative, thoughtful, hardworking, and helpful in support of the Planning Board's functions. Prior to coming to Merrimack, Mr. Thompson served the Town of Londonderry as its Town Planner.

In addition to Community Development Director Thompson, Planning & Zoning Administrator Nancy Larson, Assistant Planner Jeffrey Morrisette, Recording Secretary Zina Jordan, the clerical staff of the Community Development Department, and CLD engineering consultants provided invaluable support to the Planning Board. Additional assistance was provided to the Board by the Public Works Department, the Fire Department, Merrimack Village District and the Nashua Regional Planning Commission.

Submitted by,
Robert Best
Chairman

The Technology Committee was created in 2011 to provide ongoing assessment to the Town Council of the Town's use of technology, both software and hardware, as it is used today and looking into the future. The assessments may be broken down as the Committee sees fit (by department, hardware or location) and will include recommendations on moving the Town and its employees forward in the use of Technology. Specific areas the Town Council would like the committee to focus on are networking, software license compliance, website utilization, hardware compatibility and power utilization.

The Town Council wants the Committee to be looked at by the Department heads as a resource to investigate and provide recommendations on future software and hardware purchases. In addition, the Committee should promote the Town to businesses.

In 2011, the Technology Committee:

1. Reviewed plans to upgrade the Town's e-mail server.
2. Reviewed plans to upgrade the Town's Fire Department software.
3. Recommended increased training for the Town's IT Department.
4. Recommended improvements in the Town's data handling practices to improve security.
5. Recommended a review of software licenses.

The Committee works on concerns presented by the Departments, and in addition has a list of issues that it feels need attention. That list of issues, and their current status, is available on the Town web site.

The members of the Technology Committee are skilled professionals who contribute their time to help the Town deal with the problems and take advantage of the opportunities offered by modern technology. Our meetings are open to the public, and we always welcome input.

Submitted by,
John Sauter
Chairman

In 2009, the Town Center Committee was created by the Town Council with the mission to coordinate the development of a safe and inviting Town Center for Merrimack residents and visitors to patronize local businesses and key destinations. Efforts are focused on the Town Center area as defined in Chapter X of the Town of Merrimack Master Plan Update, 2002, referencing the Town Center Master Plan.

The Committee consists of ten (10) full-time members to include a representative of the following: the Town Council, School District, Chamber of Commerce, Library Board of Trustees, and Planning Board and five (5) members of the public who are appointed by the Town Council.

In 2008, the Merrimack Economic Development Citizens Advisory Committee (EDCAC) established a subcommittee to carry out a program of the Nashua Regional Planning Commission (NRPC) called integrated Transportation and Community Planning (iTRaC). With the expert guidance of the NRPC, this iTRaC Committee developed the Merrimack Town Center Pedestrian and Trail Master Plan which includes several separate components, which, when completed, will achieve a unified and well-developed Town Center. A key recommendation of the Master Plan is the formation of the Town Center Committee to implement the actions identified in the plan.

Becoming fully formed and functional during the second half of 2011, the Town Center Committee is now working towards the fulfillment of its charges.

The first two action items of the Committee are: 1) the development of a walking trail to connect the High School along the Souhegan River and under the Chamberlain Bridge to Watson Park, and 2) to seek a grant from the New Hampshire Department of Transportation (NHDOT) to help fund one or two sections of sidewalks along O’Gara Drive and/or down Woodbury Street from the end of McElwain Street to Daniel Webster Highway.

In 2011, the Safe Routes to School Steering Committee was formed to complete the work necessary to apply for the “Safe Routes to School” grant through the NHDOT, and is comprised of:

Tracy Bull, Steering Committee Chair
Peter Flood, Town Center Committee Chair
John Fabrizio, Principal, James Mastricola Elementary School
Marsha McGill, Principal, James Mastricola Upper Elementary School
Rick Greenier, PE Teacher, James Mastricola Upper Elementary School
Jean Mazzarella, PE Teacher, James Mastricola Elementary School
Joanne DiGangi, Nurse at James Mastricola Upper Elementary School
Bill Cummings, Parent/Walker
Mary Frazzetta, Parent/Walker
Sarah Ruffell, Parent/Walker
Rob Kelleher, Merrimack Police Officer (Community Outreach)

The Town Center Committee has generated a momentum through involvement in events such as the Merrimack Business Expo and it is the Committee’s aim to enhance the Town for its citizens and to encourage and attract economic development.

Submitted by,
Peter Flood
Chairman

In 2011, spring work at Watson Park included landscaping the steep back to the north, expanding the parking lot, completing the kiosk by Scout Chris Figeroua and building a safer approach to the river beach area. Work along Daniel Webster Highway was completed. A curb was added to prevent runoff from entering the park. About 900 feet of sidewalk was placed through the newly graded and seeded area nearest the highway. Crab apple trees were planted for their color and to act as a buffer for the rest of the park. The trees were paid for by funds raised.

A very successful fundraiser in the form of a community wide yard sale was conducted by the Committee and other volunteers. Four additional park benches were built by Scout Philip Labrie. The Garden Club continued donating money and maintaining the flower gardens. A privacy enclosure was built around the portable toilet. Pennichuck Water Works placed a park sign as part of the mitigation for the dam removal.

Future potential work includes:

- (1) Improving the steps down to the river/beach area and a handrail should be added.
- (2) Installing a permanent restroom once the \$20,000 grant arrives.
- (3) Possibly adding water and electricity.
- (4) Installing fencing for a dog park.
- (5) A trail along the river and under Chamberlain Bridge as part of the longer trail system planned.
- (6) The Rotary Club of Merrimack has plans to build a pavilion/gazebo/bandstand and fundraising for that project is now at over \$10,000.

The Watson Park Committee was disbanded in July of 2011. The Parks and Recreation Committee continue the work.

Submitted by,
Phil Straight
Chairman

Zoning Board of Adjustment 2011

In 2011, the Zoning Board of Adjustment held ten regularly scheduled meetings, one special meeting, and one non-public session with Legal Counsel. The Board was presented with thirty-nine cases for variances, special exceptions, requests for re-hearings and appeals of administrative decisions.

<u>Variances</u>	<u>Granted</u>	<u>Denied</u>	<u>Withdrawn</u>
Yard Setbacks	10	0	1
Septic System Setbacks	4	0	0
Wetlands Setbacks	1	0	0
Frontage	3	0	1
Area	0	0	0
Signage	6	0	0
Use	4	0	1
Other Miscellaneous	4	0	1
	32	0	4
<u>Special Exceptions</u>			
Use (I-1)	1	0	0
Use (C-1)	1	0	0
Use (C-2)	2	0	0
Use (Church in Residential)	1	0	1
No Disturb Wetland Buffer	2	0	0
Accessory Dwelling Unit	3	0	0
	10	0	1
<u>Other</u>			
Appeals of Administrative Decisions	1	0	1
Equitable Waivers	0	0	0
Requests for Re-hearings	0	1	0
	1	1	1
<u>Total</u>	43	1	6

At its meeting of August 25, 2011, the Board elected Tony Pellegrino as Zoning Board Chairman, and Phil Straight as Zoning Board Vice-Chairman. The Board welcomes its newest member Mike Marshall.

As of December 31, 2011, the Board consisted of five full members and one alternate member. There are still two remaining alternate positions available. The Board and the Department wish to thank former Chairman Richard Barry for his many years of service and dedication.

As of December 31, 2011, there was one lawsuit resolved by accepting a Settlement Agreement.

Staff support is presently provided by Community Development Director Timothy Thompson, Planning & Zoning Administrator Nancy Larson, Assistant Planner Jeffrey Morrisette, Recording Secretary Zina Jordan, and the clerical staff of the Community Development Department. Finally, the Board and the Department wish to acknowledge the passing of former Community Development Director Walter Warren. Walter is fondly remembered by all of us, and is very much missed.

Submitted by,
Tony Pellegrino
Chairman

Adopt-A-Road/Adopt-A-Spot 2011

Adopt-A-Road allows individuals, organizations, or businesses to “adopt” all or parts of Town roads for the purpose of litter pick up. Sponsor plates recognizing the volunteers are posted at each of the adopted areas of roadway. Adopt-A-Road sponsors are asked to perform their roadside litter clean-up every spring and fall. Many sponsors perform ongoing pickup during daily or weekend exercise walks. Recently added is the Adopt-A-Spot program, allowing groups to focus their efforts on beautification of a small area in Town. The current list of sponsors follows.

American Legion Post	Baboosic Lake Road
American Legion Post Auxiliary	Hillside Terrace and Church Street
Bailey’s Towing & Autobody	Back River Road
Bob Ferguson	Bedford Road
Boy Scouts of America, Troop 15	Naticook Road
Boy Scouts of America, Troop 401	Pearson Road
Charlie McCaffery, Carlson/GMAC Real Estate	Wire Road
College Mums	Baboosic Lake Road
Cub Scout Pack 48	Amherst Road
Darlene (Hubbard) Kelsey	Woodbury Street
The Debelis Family	Meetinghouse Road
The F. Thornton Family	Atherton Road
Heron Cove Homeowners	Manchester Street
Hickory Hollow Farm	County Road
Jon’s Angels	Adopt-A-Spot at Twin Bridge Park
Jon Simeone	Wilson Hill Road
Knights of Columbus, Queen of Peace Council	Baboosic Lake Road
Merrimack Conservation Commission	Lawrence Road
Merrimack Crimeline	Daniel Webster Highway
Merrimack High School FIRST Robotics	O’Gara Drive and McElwain Street
N.H. Right Riders	Wire Road
Reagh Greenleaf, Sr.	Camp Sargent Road
Steven Miller	Belmont, Bristol, Raymond, Bradford & Bow Roads
Transupport, Inc.	Wright Avenue
The Trippett Family	Depot Street & Mill Street
Nancy Pease	Peaslee Road
The Whitney Family	Trowbridge Drive

We would like to extend a very big ‘THANK YOU!’ to all of our past and continuing participants!

The Adopt-A-Road program has been very successful, but we do have more “orphans” that need “parents”. We would also like to see more participants in the Adopt-A-Spot program to help beautify Merrimack. Individuals, businesses, or groups that are interested may call the Highway Garage at (603) 423-8551, or visit our website: http://www.merrimacknh.gov/dpw/highway/adopt_a_road_program

Submitted by,
Adam Jacobs
Highway Operations Manager

Greetings from the Assessing Department! It's time once again to bring you some news regarding property values in Merrimack. 2011 was a busy and productive year in the Assessing Department as we completed the town-wide update of values and a software conversion. For tax year 2011, the Town values needed to be updated to meet the 5 year statutory requirement, as well as comply with the State of NH, Department of Revenue (DRA) certification process that ensures values are fair and equitable statewide. This was a long and tedious process that started at the beginning of the year and is still ongoing, as we deal with taxpayer concerns through the abatement process. If you have questions or concerns regarding your assessment our door is always open and we stand ready to answer your questions.

Our annual review of sale properties has been completed, with all sales properties being visited and verified for accuracy. This information was the basis for the new assessments as of April 1st. All valid, arm's length transactions were relied upon to create the new model for assessing all properties in Town. Sales that are distressed, such as foreclosures, bank re-sales, family transfers and short sales, to name a few, can not be used as they are not market driven. The Town was then driven and all properties were externally reviewed for accuracy. Data regarding the interior and exterior of your property was previously collected by Assessing Department staff and was relied upon during the update.

Preliminary value notices were mailed in June and informal hearings were held subsequently in July. Final value notices were sent in August and the new values were used to set the tax rate and were implemented on your December tax bill. While this process is not seamless, the Assessing Department works diligently to ensure assessments are as accurate as they can be. This process relies heavily on taxpayer involvement. The data is posted on the Town web site for review and any errors or omissions should be brought to the Assessing Department so we can rectify. If you are aggrieved with your new assessment, you could file for abatement. This is a relatively easy process but please note that you must state, with specificity, the reason you believe your assessment is not accurate. Abatements are due to the Assessing Department no later than March 1, 2013.

For 2011, the average home assessment is \$264,500. We qualified and granted 433 exemption applications including blind, improvements to assist those with disabilities, elderly and disabled taxpayers. We have 1,310 residents receiving the Veterans tax credit and there are 157 parcels assessed under the current use program. The Town will continue to review assessment procedures to ensure compliance with the State of NH - DRA and the Assessing Standards Board.

The cooperation and understanding from the taxpayers has made this year a success. Remember, as Assessors, we are responsible for fair and equitable assessments for all, however, the tax levied against those assessments is decided by you, the voter. Every vote DOES count!

Submitted by,
Tracy Doherty
Administrative Assessor

The Community Development Department provides professional, technical, and administrative support to the Planning Board, Zoning Board of Adjustment, Town Council, and other related groups as needed. The Department is also responsible for coordinating the subdivision and site plan review process and assisting in the development of the updated Master Plan.

2011 saw the continued work of the Master Plan Steering Committee and our consultant, VHB, on the second phase of the update to the 2002 Master Plan. The 2012 Master Plan should be completed sometime late in 2012, following the final phase of funding. During 2011, the Committee worked on elements of the plan related to the Vision Statement, Land Use, Economic Development, and Housing. Work will continue on the plan in 2012, and I invite any interested residents to participate in the process and attend any of the Steering Committee Meetings.

Interest in commercial and industrial development has continued to slowly rebound, which, coupled with the continued construction of the Merrimack Premium Outlets (Phase I is scheduled to be completed in 2012) and the completion of the Manchester Airport Access Road, indicates the Town may see some positive economic development gains in coming years.

Highlighting what we hope to be continued success in attracting economic development and expanding the tax base for the community, we are excited to see Atrium Medical, a global medical manufacturer, working through the review process to construct a 311,000 square foot office/ manufacturing/R&D facility on Robert Milligan Parkway. Atrium hopes to relocate from Hudson, NH, and likely bring with it approximately 500 jobs in the near term, with potential for up to 700 jobs in the coming years. We anticipate that Atrium could secure approvals in early 2012, and begin construction shortly thereafter.

I am excited to have the opportunity to serve Merrimack as the new Community Development Director. I come here after 11 years as the Town Planner in Londonderry, and am impressed by the people I have met in my time here, as well as the quality and professionalism of our Town staff. I am also happy to have begun, with Town Manager Eileen Cabanel, a “Business Visitation Program”, where we visit our local businesses and attempt to establish a positive relationship to try to meet their needs, hopefully ensuring their continued success here in Merrimack.

I would like to thank all the Board, Commission, and Committee members, who work tirelessly to make Merrimack a better place to live, work, and play. You have all welcomed me warmly and made my transition to Merrimack as seamless as I could have ever expected.

Last, but not least, I would like to thank my staff for their dedication and commitment in support of the Department’s mission. The Town is fortunate to have employees of such caliber. Finally, we all pause, and pay tribute to the late Walter Warren, who passed away in 2011. Walter is fondly remembered by all of us, and is very much missed.

Submitted by,
Timothy J. Thompson, AICP
Community Development Director

The responsibilities of the Finance Department include the following:

- The recording and reporting of all financial transactions of the Town and the preparation of various management and compliance reports.
- The administration of a complex payroll accounting system (approximately 15,000 payroll checks per year and almost 460 employees) and the maintenance of employee vacation and sick leave accrual records.
- The pre-audit of all purchase orders and vendor invoices, the recording of these documents, the processing of related accounts payable checks, and the reporting of the expenditures reflected thereby (approximately 875 purchase orders, 8,700 invoices, and 5,200 accounts payable checks per year).
- Recording cash receipts reported by the Town Clerk/Tax Collector; depositing and recording cash receipts from other departments; and reconciling cash accounts to monthly bank statements and to the Treasurer's records.
- Processing departmental allocations of group insurance, telephone, fuel and vehicle repair costs.
- Assisting the Treasurer in investing Town funds in accordance with those policies.
- The preparation of the Town's annual budget and associated compliance reports and participation in all budget-related meetings.
- Coordinating the preparation of the annual capital improvements program on behalf of the Planning Board.
- Assisting in the negotiation of collective bargaining agreements.
- The competitive bidding of all purchases of equipment costing \$1,000 or more.
- Coordinating the auction of surplus Town equipment and vehicles and unclaimed equipment received by the Police Department.
- Coordinating the billing and collection of ambulance fees.
- The competitive bidding of the Town's group health, dental, life, and disability insurance coverage; coordinating the related employee enrollment and re-enrollment processes; auditing all related billings; and the processing of life and disability insurance claims.
- The competitive bidding of the Town's workers compensation, unemployment compensation, property, and liability insurance coverage; and ensuring that the Town's property and liability insurance coverage is adequate.
- The administration of a fixed asset accounting system.
- Coordinating the issuance of bonds and other debt obligations.
- Assisting the Town Manager, the Town Council and other departments and committees in various finance-related matters.

Financial Condition of Town

The Town's financial condition at June 30, 2011 is excellent. There are unreserved fund balances (surplus) in each of the major operating funds for cash flow purposes and to protect against contingencies. Long-term debt is well below the maximum level recommended by credit rating agencies.

Submitted by,
Paul T. Micali, Finance Director

Fire and Rescue Department 2011

On behalf of the men and women of the Merrimack Fire and Rescue Department, it is my pleasure to provide you our 2011 Annual Report. From this report, you will gain knowledge about the different divisions within the Department and programs that serve you, our residents and customers.

OPERATIONS DIVISION

2011 was another busy year for Merrimack Fire and Rescue Department Operations personnel.

Emergency Activity

Fire and Fire Related calls.....	932 incidents
Emergency Medical (Ambulance).....	1,684 incidents
Total emergency incidents.....	2,616 incidents

This past year, there were a number of significant incidents, including separate incidents involving underground propane tanks. Weather related incidents created a significant amount of work for fire crews this past year as well. The tropical storm Irene caused 42 incidents in a 24 hour period and the snow storm in October accounted for 172 incidents in a 72 hour period.

Non-Emergency Activity

Testing and maintenance of departmental equipment.....	10,050 hours
Communications activities.....	136 hours
Orientation of new hires.....	268 hours
Community events/Fire prevention speeches.....	172 hours
Pre-fire planning.....	1,079 hours
In-house departmental training.....	3,374 hours

Training Overview

This year, personnel spent significant time training in emergency medical response, search and rescue, driving skills, ladder operations and pumping operations. Comprehensive in-house training programs for both ice and water rescue also took place. Employees participated in many training and college level classes outside of department programs in areas such as nursing, paramedicine, executive fire officer development, swift-water rescue and more.

Retirements/New Hires

This year we saw the retirements of Master Firefighters Norman Carr, Jr. and Marc Bechard after 24 years of service each. We also saw the retirement of Firefighter Paramedic Robert Panit after 10 years of service with Merrimack and multiple years for other organizations. Firefighter Paramedic John Demyanovich left the organization after 11 years to become a member of the Maryland State Police. This past year, Rob Leite was hired as a full-time firefighter and is currently assigned to D-shift.

Firefighter/Soldiers

January of 2011 saw the safe return of three of Merrimack's bravest from a New Hampshire National Guard deployment in Afghanistan. Lieutenant Jason Marsella and Firefighter Dan Newman returned to work immediately upon returning. Firefighter Mike Kiernan returned to work a few months later after recovering from injuries sustained in combat.

SUPPORT SERVICES

Fire Prevention

Fire Prevention performed over 800 fire and life safety inspections within our community to ensure that the businesses and schools are safe for their customers and our children. This past year we placed fire

Fire and Rescue Department 2011

alarm and sprinkler applications and forms on the Fire and Rescue Department website to assist businesses and contractors. Inspection and plan review fees brought in over \$12,000 in revenue to the Town.

Over 300 consultations were conducted by the Fire Marshal. These consultations included providing fire and safety advice to local citizens on such subjects as generators, smoke and carbon monoxide detectors, wood and pellet stoves, emergency exits, and code requirements. Consultations with businesses included life safety code requirements, fire alarm and sprinkler requirements, capacity and egress requirements, removal of oil and propane tanks, school safety and construction requirements.

The Fire Marshal investigated 23 fires this year, including 6 vehicle fires, 5 structure fires, 4 appliance fires, 5 electrical fires, 2 suspicious outside fires and 1 attempted arson. Numerous oil and gasoline spills were also investigated as were citizen complaints such as blocked fire access, dangerous conditions/buildings and code violations.

A strong working relationship has been formed with the Building and Health Divisions, resulting in improved customer service and efficiency when dealing with developers and contractors in all aspects of plan review and construction. This has been especially helpful for large projects, such as the Merrimack Premium Outlets Mall.

The Fire and Rescue Department educates the community through appearances and programs which include fire prevention programs at the schools, High School DUI assembly, Reeds Ferry Fun Day water slide, Police and Fire and Rescue Department Open Houses, Rib Fest at Anheuser Busch, Merrimack Business Expo and Safety Days at numerous local businesses delivering important life safety information.

EMERGENCY MANAGEMENT

The Local Emergency Operations Plan for the Town underwent a significant revision during this past year. The plan was brought up to date with State and National standards, has been reviewed by the State of New Hampshire Emergency Management, and will be presented to the Town Council for approval in 2012. This plan outlines the Town's response to, and recovery from, both natural and man-made hazards. In August, the Merrimack Middle School was registered with the Red Cross as a Regional Evacuation Shelter. Emergency Management played a key role in the Town's response to the October 2011 snowstorm. Working in conjunction with various Town departments, Emergency Management coordinated the clearing of roads and the restoration of electricity. At the height of the power outage, nearly 98% of the Town was without power. We are also developing a plan to train Town volunteers to staff a local emergency shelter in the event of a disaster. This local shelter could be opened in addition to any regional shelter activated in the area by the Red Cross. To prepare for this sheltering, we have secured twenty cots, five medical cots, forty blankets, comfort kits (toiletries) and bottled water from the Red Cross. We have also upgraded our communications capabilities in the event of widespread system failures during disasters with the addition of a HAM Radio in our Emergency Operations Center. This radio has been tested and will be operated by members of the Amateur Radio Emergency Service.

BUILDING DIVISION

Permits issued.....	828
Total revenue collected for permits.....	\$257,805
Plan review and consultations.....	51
Code violation consults.....	3
Fire/Building combined consults.....	42
Other inspections to include industrial, commercial and residential.....	1,211
Certificate of Occupancy.....	26

Identification of existing structures throughout the community that require extra caution for first responders and building/health, and diligent work with owners and contractors toward rehabilitation of others has resulted in:

- Clean up and scheduled demolition of 15 and 17 McElwain Street
- Clean up and potential renovation of 21 Turkey Hill Road
- Renovation of the old Nashua Corp. to Nanocomp at 57 Daniel Webster Highway
- Renovation of the old McDonald's to Raisanen Landscaping at 256 Daniel Webster Highway
- Demolition and removal of structure at 4 Stevens Avenue
- Demolition of structure making room for office buildings at 747 Daniel Webster Highway
- Total renovation of Merrimack Village Mall at 416 Daniel Webster Highway
- Renovation and re-occupation of office space at 11 Continental Boulevard
- Two PSNH substation sites at Star Drive and Daniel Webster Highway
- Addition and renovation to GT Solar at 243 Daniel Webster Highway
- Multiple renovations at Fidelity at 1 Spartan Way
- Major portion of construction of Premium Outlet Mall at 80 Premium Outlets Boulevard

HEALTH DIVISION

Complaint Investigations.....	42	Food Establishment Licenses Issued.....	131
Food Service Inspections.....	436	Emergency Response Inspections.....	56
Pool and Beach Inspections.....	37	Food Establishment Assistance.....	12
Day Care Inspections.....	10	School Inspections (Public and Private).....	23
New Food Establishment Plan Reviews.....	15	Mobile Vendor Food Inspections.....	21

Responsibilities of the Health Division include licensing and inspection of all food service facilities, day cares, foster cares, adoption households, septic systems, and public swimming areas, along with the investigation of health/safety related complaints. The Division also disseminates information on various diseases and influenza.

FIRE AND RESCUE DEPARTMENT CONCLUSION

The members of the Merrimack Fire and Rescue Department are dedicated to serving our residents and are proud of our profession. We had another challenging year and with the economic times and increasing emergency response activities with multiple incidents occurring simultaneously, the next few years are going to be very demanding for the Department. Our staff participated in meetings at the Federal, State, and Local levels to apply for grant funding for current and future programs.

We also understand that the economic environment is not as good as it has been in the past. We understand that there are wants and needs in this environment and we will continue to be budget aware and have reduced spending over the past five years as much as possible, while providing the needed emergency response and care to the citizens of this community.

The incorporation of the Building and Health Divisions into the Fire and Rescue Department has provided an excellent value to the community and a more focused customer service and support program to the citizens of Merrimack and builders within the community.

Submitted by,
Michael Currier
Fire Chief

The Merrimack Public Library Board of Trustees welcomed Pamala Tinker who was appointed and then elected to fill the vacancy left when Robert Kelley passed away in November 2010.

As technology expands and changes, the Library continues to offer the people of Merrimack new and exciting ways to satisfy their educational and entertainment needs. We have audio books that can be downloaded to your computer for use on your MP3, iPod or other audio player. We also loan eBooks that can be downloaded to your Kindle, Nook, or other eBook reading device. The eBooks and downloadable audio books are available with your library card through our membership in the NH Downloadable Books Consortium. We have also begun to purchase eBooks to supplement the Consortium. We continue to supply patrons with materials in traditional formats, such as books in hardcover, paperback, in large print, on cassette and on compact disc; music on compact disc; and movies and documentaries on DVD. We also loan museum passes, periodicals, and video games. We have a telescope which was donated to the Library and will be available for loan as well.

The Library subscribes to several online research tools such as: Global Road Warrior, to plan for trips; Newsbank, to find articles from newspapers around the country; Learning Express Library, to prepare for tests such as the SAT and GED; Ancestry.com, for genealogy research; and Mango Languages, to learn a new language. Children can also have great fun learning to read with the help of the online TumbleBook Library. The Library holds classes and events for all ages that are both educational and entertaining. This past year these included: singer Jeff Snow; visiting NH author Julia Older; the Pontine Theatre; historical portrayal of Ernie Pyle; a storm chasing program; Mission to Nepal; Gothic Tales; Spoon River Anthology; training sessions on Job-hunting, eBook reader training and genealogy research.

The Children's Room provides educational and fun events such as book discussions, craft classes, early literacy with StoryTimes for preschoolers and special classes for parents on the importance of early literacy for their children. Monthly, the Children's Room sponsors Paws to Read, where children can practice their skills by reading to Teddie, a certified Reading Education Assistance Dog (R.E.A.D.). We also take advantage of the special programs sponsored by the NH Humanities Council, such as Marina Forbes teaching about Faberge Eggs and Lacquer Boxes. We are still working diligently to provide the most in service to our customers despite the loss of open hours due to budget restraints.

In October, our seventh **One Book, One Town** featured *States of Grace: Encounters with Real Yankees* by Edie Clark from Dublin, NH. To celebrate this event, which encourages the whole Town to read the same book during the month, we held five programs: music program with *Too Human*; *Yankee Characters and their True(ish) Stories* by NH humorist and storyteller Rebecca Rule; Book Discussion of *States of Grace* with a visit from the author; Local Poet Rae Marie Bruce read from her recently published book, *This Glorious Disorder*; and Ken Sheldon returned as Fred Marple, a Yankee character who comes from Frost Heaves, NH.

This year, we took advantage of a special program sponsored by National Grid. We converted to natural gas for our heat and National Grid provided the new boiler and other equipment needed for the conversion. We had to pay only for the removal of the old boiler and the installation of the new.

In 2011, the following staff members completed milestone anniversaries: thirty years - Jane Loughlin, twenty-five years - Janet Angus; fifteen years - Gigi Dahl; ten years - Pat Flynn; five years - Sheila Lippman.

When the October snow storm hit and the Library still had power, we opened early and helped the public charge their phones and other devices, have a warm place to spend the day and enjoy a cup of hot chocolate or coffee. We also had people coming in to use the Internet to pay their bills, send in college work and catch up on email. Following are some statistics for Library usage during the storm and power

outage, but the happy individuals who needed to come here and use the Library during this difficult time are a lot more important than the numbers. Patron counts: Sunday: 231, Monday: 652, Tuesday: 721, Wednesday: 620, Thursday: 434 and Friday: 193. Children's Room computer use for the five days, Sunday through Thursday was 202 and Wi-Fi use throughout the building came to approximately 307 users. We are pleased to continue to be a valuable community resource.

Our many thanks go to: Friends of the Merrimack Public Library for their numerous gifts, including co-funding many programs; Merrimack Friends & Families who donated \$1,333.00; Papergraphics for printing *Library Link*, our bi-monthly newsletter; Merrimack Garden Club for book donations and the landscaping project; Merrimack Flower Shop for their beautiful flower arrangements for our circulation desk; and generous patrons who gave donations.

The Library Building Development and Marketing Committee has been working continuously on trying to find much needed space for the Library. They have looked at expanding on the current site, at properties available to rent and at opportunities to build a well-deserved building to serve the community. You will be hearing much more on our program in the coming months.

Did you notice the banners on each end of the building? "Open Your World"- think of the possibilities that lie within the walls of your Public Library. Come visit us, borrow a book or other material, check out our website www.merrimack.lib.nh.us, become a fan on Facebook and follow us on Twitter.

Submitted by,
Barbara Tucker, LBOT Chair
Janet Angus, Library Director

Merrimack Library Board of Trustees

The Merrimack Public Library has a five-member Board of Trustees. The Trustees are elected by the general population and each serve a 3-year term with staggered election dates.

<u>Member</u>	<u>Term</u>
Barbara Tucker, Chair	2012
Susan Gustafson	2014
Patrick McGrath, Treasurer	2014
Pamala Tinker	Filling term until 2012
Martha Wagner	2013

Merrimack Public Library – Trustees Accounts
Fiscal Year 2010-2011

<u>SPECIAL</u>		<u>FINES</u>	
Balance as of July 1, 2010	\$7,887.18	Balance as of July 1, 2010	\$21,405.89
<u>Receipts</u>		<u>Receipts</u>	
Book Sale	7,021.50	Copies	2,358.50
Food for Fines	516.54	Copy Machine	352.26
Food for Fines, Pets	0.00	Fines	15,266.40
Gifts	5,344.38	Interest	43.83
Grants	770.00	Miscellaneous	91.90
Interest	14.01	Non-Resident	175.00
Miscellaneous	4,744.94	Out-of-State ILL	24.00
Transfers	0.00	Transfers	<u>0.00</u>
Trust Fund	2,569.91		18,311.89
Watson Interest Deposit	<u>1,064.26</u>		
	22,045.54		
<u>Disbursements</u>		<u>Disbursements</u>	
Book Sale (Friends)	(913.75)	Equipment	(213.55)
Equipment (Gifts)	(2,447.99)	Maintenance, Building	(450.00)
Food for Fines	(516.54)	Materials	(12,521.31)
Food for Fines, Pets	(0.00)	Miscellaneous	(0.00)
Hospitality	(1,699.25)	Supplies	(848.24)
Materials (Gifts)	(585.94)	Transfers	<u>(0.00)</u>
Materials (Trust Fund)	(2,381.88)		(14,033.10)
Memberships	(1,142.37)		
Merrimack PL Development Fund	(5,034.64)	Balance as of June 30, 2011	25,684.68
Miscellaneous	(4,384.97)		
Programs	(5,295.38)		
Supplies (Gifts)	(0.00)		
Training	(210.00)		
Transfers	(0.00)		
Travel Reimbursement	(0.00)		
Watson Book Purchases	<u>(1,064.26)</u>		
	(25,676.97)		
Balance as of June 30, 2011	4,255.75		

Merrimack Public Library – Trustees Accounts
Fiscal Year 2010-2011

Fidelity Special

Balance as of 7/01/2010	\$ 4,508.26
Withdrawal from Account	(0.00)
Deposit into Account	0.00
Investment (losses)/gains	659.27
Balance as of 6/30/2011	\$ 5,167.53

Fidelity (Building)

Balance as of 7/01/2010	\$ 2,903.67
Investment (losses)/gains	1.28
Balance as of 6/30/2011	\$ 2,904.95

Fidelity Fines

Balance as of 7/01/2010	\$ 1,001.32
Withdrawal from Account	(0.00)
Investment (losses)/gains	.72
Balance as of 6/30/2011	\$ 1,002.04

Digital Credit Union Savings Account

Balance as of 7/01/2010	\$ 729.05
Deposits into Account	73,717.23
Withdrawal from Account	(73,720.23)
Investment (losses)/gains	0.46
Balance as of 6/30/2011	\$ 726.51

Digital Credit Union (Account 10 Savings) Fines)

Balance as of 7/01/2010	\$ 66,460.89
Investment (losses)/gains	333.12
Balance as of 6/30/2011	\$ 66,794.01

Digital Credit Union 14M (Certificate 7) (Fines)

Balance as of 7/01/2010	\$ 30,912.20
Investment (losses)/gains	508.89
Withdrawal from Account	(31,421.09)
Balance as of 6/30/2011	\$ 0.00

Digital Credit Union 14M (Certificate 8) (Watson)

Balance as of 7/01/2010	\$ 32,212.49
Investment (losses)/gains	530.29
Withdrawal from Account	(32,742.78)
Balance as of 6/30/2011	\$ 0.00

Digital Credit Union 14M (Certificate 9) (Building)

Balance as of 7/01/2010	\$ 9,398.64
Investment (losses)/gains	154.72
Withdrawal from Account	(9,553.36)
Balance as of 6/30/2011	\$ 0.00

Digital Credit Union 6M (Certificate 11) (Fines)

Balance as of 7/01/2010	\$ 0.00
Deposit to new account	31,421.09
Investment (losses)/gains	51.03
Balance as of 6/30/2011	\$ 31,472.12

Merrimack Public Library – Trustees Accounts

Fiscal Year 2010-2011

Digital Credit Union 14M (Certificate 8) (Watson)

Balance as of 7/01/2010	\$ 0.00
Deposit to new account**	31,678.52
**(Deposit is less \$1,064.26 deposited into Special Checking to cover purchases)	
Investment (losses)/gains	51.43
Balance as of 6/30/2011	\$ 31,729.95

Digital Credit Union 14M (Certificate 9) (Building)

Balance as of 7/01/2010	\$ 0.00
Deposit to new account	9,553.36
Investment (losses)/gains	13.86
Balance as of 6/30/2011	\$ 9,567.22

2010-2011 Library Statistical Report

Circulation

Adult Fiction	37,687
Adult Non-Fiction	24,853
Large Print	6,345
Young Adult	10,233
Books to Go	2,908
Paperback	4,818
Children's Fiction	21,975
Children's Non-Fiction	18,530
Children's Audiovisual	1,919
Children's CD ROMs	246
Children's Periodicals	473
Easy Books	38,676
Video Games	1,062
Periodicals	8,350
Sound Recordings	9,114
Video Recordings	4,110
DVDs	37,034
Compact Discs	9,580
CD ROMs	49
Museum Passes	937
Inter-Library Loan	1,505
GMILCS	37,418
Circulation Total	277,822
Downloadable Audio	3,750
eBooks	1,162

Combined Circulation Total 282,734

Telecommunication Access

Database Usage	22,954
Website Usage	306,942
Network Users in Library	18,346

Total Library Card Holders 12,071

Programs and Meetings

Children's Programs	289
Teen Programs	29
Adult Programs	55
Library Meetings	51
Community Groups	42
Outreach Programs	23

2010-2011 Library Collection Report

Number of Items per Collection as of June 30, 2011

Books	
Adult Fiction	22,820
Adult Non-Fiction	26,179
Teen Books	4,827
Children's Fiction	6,343
Children's Non-Fiction	12,101
Easy Books	9,143
Videocassettes	1,288
DVDs	2,741
Books on Cassette	482
Books on CD	1,190
Music CDs	2,295
CD ROMs	15
Children's Sound Recordings	480
Children's CD ROMs	117
Video Games	56
Equipment	6

Total Collection 90,083

Magazine Subscriptions	182
Newspaper Subscriptions	8
Museum Passes	14

In 2011, Merrimack Public, Education, and Government Television continued to grow. The Media Division's growth is often due to community outreach aimed towards a wide variety of Merrimack residents and nonprofit groups. The three channels are branded simply as "Merrimack TV," to make them more identifiable to residents. Marketing the three channels begins with staff and official volunteers becoming more visible within the community. In the past five years, Merrimack TV has moved from being *present* in Town, to establishing itself as a *presence* throughout the community. Many residents consider Merrimack TV a vital resource of information, in addition to being a means of self expression through Cable Television.

In 2011, there were 315 programs that broadcast on the three channels, which broadcast over 14,000 hours of original content. The Government Channel featured 65 live broadcasts of meetings.

The Merrimack TV website (www.merrimack.tv) continued use of the "video on demand" service. Over 120 programs, mostly meetings of Boards and Committees were uploaded for residents to review online. Embedded within the site itself, Merrimack TV's flash-video player enables residents to view meetings at their will. This service is helpful to those who are not able to catch cablecasts of programs or may not subscribe to cable television services in Town.

Throughout 2011, community volunteers demonstrated the many possibilities that residents have with the resource, specifically having the ability to share your opinions using cable television. Resident Donald McIntyre, a new face to Merrimack TV, taped his 26th program. McIntyre's "Donny Mack from Merrimack" regularly features performances of original music and unique cover versions of well-known songs. Pastor Ron Moore's "Impact Zone" recorded its 100th program in 2011. State Representative, Jeannine Notter, has taped 154 episodes of her "Chattin' with" program and continues to feature authors, local personalities and presidential candidates. Bob L'Heurux has continued to submit his program "Outdoors with Bob" and is a popular staple of the community channel. This dedication to producing original, diverse, programming defines the spirit of community television.

The Alliance for Community Media's Northeast Region awarded Merrimack TV with several 1st and 2nd place awards for outstanding government and educational programming.

The Media Division's move into a renovated facility at the Town Hall complex has centralized our offices and created efficiencies with our resources. The Media Division plans to deliver greater production quality of Committee meetings, with the emphasis on the future, high definition and more web-accessible content. Merrimack TV plans to bring additional content from throughout the country using a server-based media resource featuring material from other Community Television stations.

Submitted by,
Nicholas Lavalley
Media Services Coordinator

Parks and Recreation Department 2011

Department events in 2011:

- The 19th Annual Winter Carnival on Saturday, February 19th. Snow art, ice fishing and snowmobile rides highlighted the afternoon with family fun!
- The Annual Easter Egg Hunt on Saturday, April 16th at Wasserman Park and co-sponsored by Merrimack Friends and Families.
- The Merrimack Skateboard Park was open and staffed for its eleventh season from April through October. A shelter was built to provide much needed shade.
- The facilities at Wasserman Park were available for rent from May 1st through October 30th. Residents, Girl Scouts, Boy Scouts and area schools held a variety of functions at the park.
- Lifeguards were on duty at Naticook Lake on weekdays from June through August. Water quality tests were done weekly during the swimming season.
- ACA Accredited Naticook Day Camp held eight one-week sessions of camp from June 27 through August 19. We successfully completed our reaccreditation with excellence! We welcomed an increase in our weekly attendance and needed to stop registrations for the two weeks when we reached capacity.
- Summer programs included: Red Cross lifeguarding and swimming lessons, as well as camps in basketball, tennis, lacrosse, golf and archery.
- Summer Concerts returned to the Abbie Griffin Park Bandstand for the 10th year. Traditional concerts were held in July and August.
- Travelers enjoyed a long awaited October bus trip to Boston for the Duck Tour and shopping at Faneuil Hall. The planned May trip was postponed due to the Boston Bruins Championship Parade.
- The 19th annual Halloween Haunted Walk was held on Friday, October 28th. Co-hosts included the Police Department's P.A.C.T. sponsoring games and the Merrimack High School First Robotics Team, who sponsored the Haunted House.
- "Light up the Night with Holiday Spirit" was chosen as the theme for the 19th annual Holiday Parade and Tree Lighting Ceremony. Co-sponsored by the Merrimack Chamber of Commerce, the event was held on Sunday, December 4th. This was the first year the Tree Lighting Ceremony followed the Holiday Parade. With the help of many community volunteers, the event was enjoyed by a huge audience and was a great success!
- The 17th annual Santa Calling Program delighted children pre-school through 2nd grade on December 13th and 14th. Special thanks to the officers in the Merrimack Police Department for being Santa's helpers this year!

Special thanks to the Parks and Recreation Committee, Girl Scouts, Boy Scouts and the Merrimack School District for their outstanding community and department support. We sincerely thank the Town Council, Town Manager Eileen Cabanel, and the residents of Merrimack for your continued support.

Submitted by,
Sherry Kalish
Director

Naticook Day Camp Statistics for 2011

Week One (June 27 – July 1)

109 Registered campers - 103 Merrimack residents and 6 nonresidents
42 Campers utilized extended care before and/or after camp
8 Campers enrolled in the Counselor-in-Training (CIT) program

Week Two (July 5 – 8)

85 Registered campers - 74 Merrimack residents and 11 nonresidents
32 Campers utilized extended care before and/or after camp
6 Campers enrolled in the Counselor-in-Training (CIT) program

Week Three (July 11 – 15)

118 Registered campers - 107 Merrimack residents and 11 nonresidents
39 Campers utilized extended care before and/or after camp
7 Campers enrolled in the Counselor-in-Training (CIT) program

Week Four (July 18 – 22)

120 Registered campers - 101 Merrimack residents and 19 nonresidents
40 Campers utilized extended care before and/or after camp
12 Campers enrolled in the Counselor-in-Training (CIT) program

Week Five (July 25 – 29)

123 Registered campers - 107 Merrimack residents and 16 nonresidents
33 Campers utilized extended care before and/or after camp
7 Campers enrolled in the Counselor-in-Training (CIT) program

Week Six (August 1 - 5)

113 Registered campers - 100 Merrimack residents and 13 nonresidents
35 Campers utilized extended care before and/or after camp
7 Campers enrolled in the Counselor-in-Training (CIT) program

Week Seven (August 8 – 12)

136 Registered campers - 121 Merrimack residents and 15 nonresidents
41 Campers utilized extended care before and/or after camp
5 Campers enrolled in the Counselor-in-Training (CIT) program

Week Eight (August 15 – 19)

112 Registered campers - 100 Merrimack residents and 12 nonresidents
41 Campers utilized extended care before and/or after camp
5 Campers enrolled in the Counselor-in-Training (CIT) program

<u>Enrollment Statistics For Summer Programs 2011</u>	
Swimming Lessons	106
Tennis Camp	39

To the Honorable Town Council, Town Manager and the citizens of Merrimack, I hereby submit my report for the Merrimack Police Department and Public Safety Communications Center for the 2011 calendar year.

This report will identify the dedicated men and women who serve the Merrimack community. Some of our activities will also be listed here. More detailed accounts are available online at our website at **www.merrimacknh.gov/police** or by simply requesting the data.

Your Police Department stands ready to address the challenges we all face this coming year. Your Department's employees are committed, compassionate professionals dedicated to working their hardest to provide the finest in Law Enforcement services to the citizens of Merrimack.

During 2011, your Police Department handled 33,267 calls for service. A call for service can be any contact with the public that generates a report. The Department also effected 822 arrests.

This past spring our K-9, Gunny, and his handler, Officer Greg Walters, graduated from Narcotics Detection School and has been involved in 24 searches during this past year.

For those citizens who are not aware, we are now on **Facebook** and **Twitter** and don't forget to sign up for **NIXLE** to receive notifications of traffic detours, power outages, missing persons or emergency situations that affect the community. The accessibility of these social media sites by our citizens has helped us bring more information, more quickly, to those who wish it...please take advantage of this media access to your Police Department to stay abreast of current events and happenings in and around your Town.

Our Community Services Division, in conjunction with Merrimack Crimeline, have now signed up 26 neighborhoods to add to our network of **Crime Watch** neighborhoods in an effort to keep our citizens informed of criminal activity and to receive feedback on problems in their particular neighborhoods.

If you wish to learn more about our statistics, our 35 community service programs, join our Police Citizens Academy, or sign up for our e-mail update list, please visit the Town web site at **www.merrimacknh.gov/police**.

On behalf of all the men and women of your Police Department & Communications Center, we appreciate the continued support of Town Council, Town Manager, the other Town departments, and most of all, the citizens of Merrimack.

Submitted by,
Mark E. Doyle
Police Chief

Request for Service by Beats (Sector)

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Beat #1	7705	8202	7686
Beat #2	9705	10984	9713
Beat #3	9426	9505	8763
Beat #4	6222	6748	6143
Other	985	1002	962

Request for Service by Time of Day

	<u>2009</u>	<u>2010</u>	<u>2011</u>
0800 – 1600	14344	16644	14718
1600 – 0000	12933	13112	12389
0000 – 0800	6846	6744	6203

Offenses (Complaints)

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Homicide	1	0	0
Kidnapping	0	0	0
Assaults	36	22	30
Burglaries	32	45	43
Robbery	1	2	1
Thefts	361	356	318
Arson	0	0	0
Counterfeiting	1	3	1
Forgery	1	0	3
Fraud	86	56	60
Criminal Mischief	219	148	143
Narcotics Offenses	10	14	12
Domestics	75	85	57
Alcohol Offenses	107	172	73
Weapons Offenses	20	18	22
Disorderly Conduct	25	22	11

Motor Vehicle Accident Summary

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Fatal Accidents	0	0	0
Personal Injury Accidents	58	50	59
Property Damage Accidents	398	401	394
Non-Investigated Accidents	7	9	12

Motor Vehicle Enforcement Summary

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Motor Vehicle Summons	716	995	748
Defective Equipment Tags Issued	2116	2031	1416
Traffic Warnings Issued	9332	9445	8239

Other Police Activity

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Total Calls for Service	34043	36441	33267
Arrests	916	961	735
Juvenile Detentions	87	110	87
O.U.I.L. Arrests	101	124	75
Ambulance Assists	1227	1268	1295
Bomb Threats	2	0	1
Missing Persons	29	21	24
House Checks	1441	2617	2055
Unsecured Premises	286	255	355
Motor Vehicle Lockouts	278	261	305
Alarms	763	801	864
Assist the Public	1619	1861	1541
Fingerprints	269	252	282
911 Abandon Calls	367	322	278
Civil Standby	74	80	55
VIN Verification	199	196	172
Car Seat Checks	19	24	12
Directed Patrols	3485	2500	2864
Bicycle Patrols	155	70	156
Police Information	1710	1616	1881

“Drive Defensively at all Times”

Traffic accidents are more likely to occur in the Town of Merrimack between the hours of:

8 A.M. – 4 P.M.	=	277
4 P.M. – 12 A.M.	=	213
12 A.M. – 8 A.M.	=	81

In 2011, between the hours listed above, a total of 602 traffic accidents occurred within our Town.

Animal Control

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Animal Control Complaints - Total	648	561	602
Cruelty Reports	3	2	5
Bites Reported	31	25	31
Running at Large	288	274	238
Nuisance Offense	60	51	59
Summons Served	35	33	23
Stray Farm Animals	11	10	11
Wild Life & Bear Calls	143	114	111
Dogs Impounded	46	57	32
Dogs Released to Owners	39	43	29
Dogs Adopted	6	8	1
Dogs Released to Animal Rescue League	6	13	11
Cats Miscellaneous	104	95	94

The Public Works Department (PWD) consists of 6 divisions; Administration/Engineering, Building and Grounds, Highway Maintenance, Equipment Maintenance, Solid Waste and Wastewater. There are currently 61 full time employees and one part time employee in the Department. Accomplishments of the divisions in the PWD are as follows:

Administration/Engineering

- Managed the completion of the Currier Road/Souhegan Road area drainage improvement project, including the installation of a detention pond, new catch basins and drain lines.
- Completed the Naticook Road drainage project, including the installation of new catch basins and drain lines.
- Coordinated activities with the consultant for preliminary drainage analysis and design for the Amherst Road culvert replacement project.
- Worked with the consultant to complete the design of the bridge over Baboosic Brook at Wire Road.
- Finalized scope of services, selected a consultant and initiated the development of a new Town-wide Sewer Master Plan.
- Finalized an extensive rate agreement between the Town and Anheuser Busch, LLC, for a sewer fee structure based on the completed rate study.
- Implemented a Public Works Department Facebook page.
- Submitted a final version of Stormwater Management Standards to the Town Council, which was approved following public hearings.
- Managed extensive repairs and maintenance to the Naticook Dam.
- Provided technical advice to the Merrimack Highway Safety Committee.
- Worked with Community Development to revise the Subdivision Regulations and Construction Standards.
- Managed the ongoing design, right of way acquisition and construction of the new Turkey Hill Road Bridge, which went on line in December.
- Participated in NRPC TTAC meetings and Solid Waste Regional Meetings.
- Inspected construction on five active subdivision projects.
- Managed the Town-wide paving program, including the widening of Daniel Webster Highway from Columbia Circle to East Chamberlain Road.
- Coordinated updates and improvements to the Town GIS system including the sidewalk layer, the stormwater layer, Conservation trail maps, the street sign inventory and USGS coordinate point map.
- Updated the Merrimack street listing map for NHDOT.
- Developed construction plans for the redesign of the intersection of Turkey Hill Road and Baboosic Lake Road.
- Developed conceptual plans for roundabouts at the intersections of Turkey Hill Road and Baboosic Lake Road and at Wire Road and Daniel Webster Highway.
- Submitted the annual MS4 (Municipal Separate Storm Sewer System) stormwater report to the EPA.
- Provided information to Community Development and Town Counsel for the calling of performance bonds on two subdivision projects.
- Updated the Town Code Chapter 183, Vehicles and Traffic and the PWD drainage priority list.
- Coordinated with Merrimack Village District on waterline replacement project from Continental Boulevard to the Turkey Hill Road tower.
- Reviewed development plans and prepared comments to Community Development.

Buildings and Grounds

- Assisted in division moves throughout the Town.
- Repaired roof leaks at the John O' Leary Adult Center.

- Painted various areas including Town Hall and the Police Department.
- Assisted in the repair and maintenance of the back-up generators at Town Hall and the Police Department.
- Maintained grounds throughout the year at the Town Hall, Abbie Griffin Park and at the Police Department, including snow removal and operation of the irrigation systems.
- Installed new lighting in bathrooms at the old Town Hall, assisted in the installation of new energy efficient lighting and heating throughout Town Hall and the Police Department.
- Supported the Merrimack Business Expo.
- Assisted the contractor in the replacement of roofs at the Abbie Griffin Park bandstand and the John O'Leary Adult Center.

Highway Maintenance

- Maintained over 175 centerline miles of local roadways and 14 bridges, to include snow and ice removal, asphalt repairs, pavement marking, street sweeping, grading of the Town's 24 gravel roads, shoulder repairs, tree branch trimming and roadside mowing.
- Maintained 5 Town parks, 4 burial grounds, 2 boat ramps, 50 acres of athletic fields, grounds of 3 municipal facilities, 2 ice rinks and Wasserman Park.
- Administered an aggressive tree-cutting program along Town roads, in coordination with PSNH, to proactively remove several trees that were a danger to roadways or utilities.
- Received 1,154 resident service requests, issued 55 Right of Way permits and performed 15 Certificate of Occupancy inspections.
- Inspected the 2011 Town paving contract. All or parts of the following roads were paved: Amherst Road, Baboosic Lake Road, Beaver Brook Drive, Continental Boulevard, Daniel Webster Highway, King Henry Court, Railroad Avenue and Samuel J Drive.
- Inspected drainage improvement projects at Currier Road, Woodland Drive and Naticook Road.
- Inspected 5 active subdivision projects to ensure the highest level of contractor compliance and additional projects that are in the maintenance phase.
- Cleaned and inspected 1,745 of the Town and School District's 3,000+ catch basins.
- Responded to 27 winter events, including 10 in January, the 4th highest snowfall for that month on record.
- Prepared for and responded to damage from Tropical Storm Irene and the October snowstorm.
- Created a liquid anti-icing program, including construction of a salt brine maker and application trailer, to enable roadway treatments prior to winter storms.
- Assisted in the setup for Town elections and the Fall Business Expo.
- Placed American flags along Baboosic Lake Road and prepared Town cemeteries in honor of Memorial Day, Independence Day and Veterans Day and assisted with the 4th of July setup.
- Initiated a comprehensive graffiti and vandalism cleanup program Town-wide.
- Supervised various volunteer group efforts, including the Hillsborough County House of Corrections work crews at Watson Park and Wasserman Park.
- Converted the Highway Garage heating system from oil to high-efficiency natural gas.
- Coordinated with PSNH to replace streetlights on Front Street and Center Street to energy-efficient type, completing the Town-wide conversion.
- Assisted the Parks and Recreation Department with cleanup efforts at Watson Park and dedication of the Jon Simeone ATV Park.
- Assisted the Friends of Kids Kove with the playground renovation project, including constructing an ADA-compliant ramp and installation of the shade sail.
- Increased ADA-accessibility at all Town building and recreation area parking lots.
- Awarded 2nd place in national "Build a Better Mousetrap" competition.
- New certifications obtained through the UNH Technology Transfer Center training program:
 - Roads Scholar I: Adam Jacobs and Senior Roads Scholar: Lenny Heath

Equipment Maintenance

- Maintained and repaired a fleet of approximately 240 units and associated equipment belonging to Police, Fire, Public Works and Town Hall.
- Completed safety inspections with all 344 oil changes to ensure response readiness.
- Performed 112 State vehicle inspections and Completed 1,311 repair orders on Town vehicles.
- Fully refurbished dump truck bodies and plow blades for Public Works vehicles.

Solid Waste

- Collected and transported 8,070 tons of municipal solid waste.
- Recycled approximately 2,082 tons of recyclables (cardboard, newspaper, tin cans, aluminum, plastic, mixed paper, scrap metal, glass, tires). Single stream recycling represented 1,373 tons of this total and increased by 123 tons over the previous year.
- Collected and composted approximately 6,000 cubic yards of yard waste. Compost was distributed to residents and used as a topsoil supplement by the Highway Maintenance Division.
- Provided extended hours of operation on Thursday evenings from 4:00pm - 7:00pm during the summer months (May - September).
- Offered 6 household hazardous waste collection days to residents (at the Nashua Public Works Garage) as part of the Nashua Regional Planning Hazardous Waste Program.
- Hauled approximately 945 tons of brush to be recycled into mulch, to a private contractor.
- Recycling Attendant Ian Robinson received a NH Weigh Masters license which enables him to operate the truck scale at the Transfer Station.
- Scale Operator Lon Woods retired in March after ten years of dedicated service. Patrick Davis joined the Solid Waste division as the new Scale Operator in July.

Wastewater

- The Wastewater Treatment Facility processed 719 million gallons of wastewater with a removal of 97% of the biochemical oxygen demand and 98% of the suspended solids.
- The Facility received and treated 4.98 million gallons of septage from the towns of Merrimack, Hollis, Amherst, Brookline, Mt. Vernon, Wilton, Lyndeborough and Mason, resulting in revenues of approximately \$359,000.
- Agresource marketed 10,700 cubic yards of compost for the Town, resulting in revenues of approximately \$103,000. An additional 1,300 yards of compost were distributed to Merrimack residents and local contractors.
- Revenues from sludge tipping fees (approximately \$160,000) were received for treating sludge from the towns of Jaffrey, Hooksett, Bristol, Henniker and Amesbury, MA.
- The dewatering upgrade was completed. A 40 year old belt filter press was replaced with a screw press. Performance has been greater than anticipated with a 50% to 25% solids reduction in the total amount of dewatered sludge and a corresponding decrease in the amount of sawdust needed for composting.
- Doucet Survey completed a survey and deed search of 6 miles of cross country sewer lines. This information will be loaded into the GIS sewer layer and will be available for the cross country sewer line recovery program, Phase II.
- Employee achievements: Ken Conaty successfully completed a year long management training program sponsored by NHDES. Jason Bellemore achieved certification as an Operator I.
- The Wastewater Treatment Facility won the New England Water Environment Association George W. Burke, Jr. Safety Award for 2011. The award is presented to a facility with an innovative and outstanding safety program.

Submitted by,
Richard S. Seymour, Jr.
Public Works Director

Town Clerk/Tax Collector Department 2011

2011 was another busy year for the Department and once again demand for most all services increased over the prior year's numbers. Lines at the counter were the norm for the first three quarters, with a slight drop and an unusually quiet period in the last portion of the year.

A faltering economy resulted in decreased revenues, especially in vehicle registrations, and increased property tax delinquencies.

The most significant event of the year for the Department was the purchase and installation of new property tax billing and collection software. The software contains a number of features that has allowed for better efficiency in processing payments and allows for tax information to be more accessible to all. For the first time, current up-to-date tax information can be found on-line. This added feature has been widely received by all who use it – residents, banks, mortgage lenders, and real estate agents. It has had a tremendous impact in the reduction of incoming phone calls, voice mail messages and emails for tax information. Typically on the tax due date, staff can not keep up with the volume of incoming phone calls and the number of voice mail messages received averaged around 35. During the past billing cycle in December, there were only four messages for tax information and the phones were relatively quiet.

We continue to work toward bringing forward an on-line payment method for taxes. This past year, the Town Council approved the use of credit cards for on-line tax payments. Once the on-line tax payment system is complete, this will be another offered payment method. Municipalities are unable to pass along credit card fees, so anyone choosing to pay taxes by credit card will also need to pay the 2.5% charged by the credit company.

Another event worth noting this year was the redesign of the service window. All clerks are now at the counter “bank teller” style. This change in workstation configuration has allowed for more efficient transaction processing for customers. Clerks no longer need to walk back and forth from a workstation to the service window to pass papers, collect checks and do data entry. Everything can be done at one time with the clerk seated at their station. Prior to the change, it was not unusual for a clerk to have to go back and forth three or four times to complete a transaction.

During the past year, the Department began using “Merrimack Notices” to provide the public with dog license information. Dog owners can subscribe at <http://notices.merrimacknh.org> to receive emails containing information on dog licensing.

In closing, I would like to thank the Department staff, Town Council, Town Manager, Town staff, and the residents of Merrimack for your continued support.

Submitted by,
Diane Trippett,
Town Clerk/Tax Collector

Town Clerk/Tax Collector Department 2011

Although not all inclusive, transactions and events conducted during the year are as follows:

Transaction Type - Fiscal Year 2010-2011

Motor Vehicle Registrations	30,512
Boat Registrations	659
Dog License Notices sent	4,910
Dog Licenses Issued	4,510
Annual Civil Forfeiture Fine Notices Mailed	639
Vital Record Searches (to include copies if found)	1,248
Marriage Licenses Issued	258
Notary Services	469
Tax Delinquent Notices – August 2010	596
Tax Delinquent Notices – January 2011	631
Tax Lien Notices – May Lien (Property Taxes)	377
Mortgagee Notices – May Lien (Property Taxes)	218
# of Tax Liens Executed – May Lien (Property Taxes)	210
Tax Lien Notices – September Lien (Commercial Sewer)	33
Mortgagee Notices – September Lien (Commercial Sewer)	8
# of Tax Liens Executed – September Lien (Commercial Sewer)	19
Tax Deed Notices	50
Mortgagee Notices re: Tax Deeds	56
Telephone Calls – Incoming (as of 12/12/11)	20,183
Voice Mail Messages – Calls Returned	2,716
Transfer Station Decals Issued	2,983

Welfare Budget Overview

	<u>FY08/09</u>	<u>FY 09/10</u>	<u>FY10/11</u>
Reimbursements	\$ 880	\$ 4,278	\$ 4,942
Total Operating Budget	\$183,757	\$183,591	\$182,050
Client Expenditures	\$ 58,938	\$ 56,617	\$ 35,054
Health & Social Service Agencies	\$ 87,000	\$ 85,650	\$ 78,800

Client Expenditures Broken Down:

Housing	\$ 48,741	\$ 42,778	\$ 22,496
Oil/Gas/Propane	\$ 1,893	\$ 3,045	\$ 1,424
Electricity	\$ 3,686	\$ 3,616	\$ 2,842
Food	\$ 813	\$ 332	\$ 266
Prescriptions	\$ 497	\$ 5,069	\$ 3,510
Other	\$ 2,548	\$ 207	\$ 3,306
Crisis/Heating Donation Funds	\$ 760	\$ 1,570	\$ 1,210

Summary and Highlights

The Welfare Department may have seen a turnaround in the economic crisis with the dramatic reduction in housing assistance. Rent inventories were up and rents did not increase this year. Heat expenditures were down due to the Federal Fuel Assistance Program receiving adequate Federal funding and warmer fall temperatures.

Thank you to all the generous Community Organizations and private residents:

Merrimack Sno Buds	\$1,500 Heating Funds and Camp Scholarships
Merrimack Lions Club	\$500 Heat Bills paid for Residents
Abbie Griffin Fund	\$13,466.49 Hospital Bills paid for 6 Residents
Merrimack Friends & Families	32 Easter Baskets and 34 Packs of School Supplies
MHS First Robotics Club	9 New Bicycles for Kids
Merrimack Rotary Club	Camp Scholarship and 7 Christmas Tree Vouchers
Bear Christensen Trust	Camp Scholarship Funds
Merrimack Girl Scouts	Camp Scholarship Funds
Katie Choo & Rotary Club	Coats, Hats and Gloves for 32 Kids
Merrimack Fire Fighters Union	6 Thanksgiving Food Boxes and Oil Heating Help
Merrimack Lioness Club	Operation Santa Gifts for 84 Residents
Merrimack I BPO Police Union	9 Holiday Food Boxes

Submitted by,
Patricia Murphy
Welfare Administrator

Registered Births 2011

Date	Child's Name	Place Of Birth	Father's/Partner's Name	Mother's Name
January				
2	Nolan Robert Barry	Nashua	Nathan Barry	Katharine Barry
5	Gia Marie Lana	Nashua	Clesio Lana	Alexandra Lana
12	Bryce Russell Cardin	Nashua	Russell Cardin	Kristy Cardin
23	Evalynn Pearl Gontarz	Nashua	Jeremy Gontarz	Kristen Gontarz
24	Issac David Azevedo Hussey	Nashua	David Hussey, II	Elvira Hussey
25	Caitlin Rose Bergin	Nashua	James Bergin, III	Jennifer Bergin
25	Jackson James Kosko	Nashua	Andrew Kosko	Jennifer Kosko
30	Tyler James Arp	Nashua	Brandon Arp	Nicole Arp
February				
9	Natalie Claire Hackenberg	Manchester	Christopher Hackenberg	Chandra Hackenberg
10	Charles Joseph Saunders	Nashua	Erik Saunders	Natalie Berger
16	Liam Joseph Fauvel	Nashua	Andre Fauvel, Jr.	Elizabeth Leo
24	Mason Bryan Sweeney	Manchester	Bryan Sweeney	Jennifer Sweeney
25	Violet Louise Frazzetta	Nashua	John Frazzetta	Nicole Frazzetta
28	Grace Jessica Gue	Nashua	Joshua Gue	Autumn Pond
March				
3	Lauren Varona Bailey	Nashua	Branden Bailey	Elaine Carter
3	Jacob Christopher Mayou	Manchester	Ethan Mayou	Brittany Foskitt
10	Declan Paul Illg	Nashua	David Illg, II	Carrie Illg
13	Emerson Paige Streeter	Nashua	Paul Streeter	Stacey Streeter
13	Carter Philip Martel	Nashua	Jacob Martel	Andrea Martel
16	William Stafford Hill	Nashua	Robert Hill	Katherine Hill
27	Matthew Alexander Myers	Nashua	Joseph Myers	Suzanne Myers
29	Nicholas Alexander Houle	Nashua	Mathew Houle, Jr.	Andrea Hoffman
April				
4	Jaden Marcolongo	Nashua	Jason Marcolongo	Jennifer Marcolongo
7	Leonardo Joseph Paul Gray	Merrimack	Richard Gray	Kristin Gray
8	Ashley Anne Thomas	Manchester	Ryan Thomas	Cynthia Thomas
11	Christian Roger Daigneault	Nashua	Aaron Daigneault	Kerin Daigneault
11	Alexander William Tingas	Nashua	Nikolaos Tingas	Kylee Tingas
14	Macy Jane Nguyen	Concord	Duy Nguyen	Kari Nguyen
17	Audra Rose Adams	Nashua	Jared Adams	Alisha Adams
17	Micah Aaron Stark	Nashua	Aaron Stark	Christina Stark
19	Chloe Mckenzie Denton	Manchester	Clayton Denton, Jr.	Janae Woodside
20	Owen David Neary	Manchester	Thomas Neary	Sarah Neary
23	Lydia Marie Eng	Nashua	Stephen Eng	Karen Eng
27	Alexis Tate Sabens	Nashua	Scott Sabens	Andrea Sabens
30	Canaan Zachary Royer	Manchester	Jason Royer	Corynne Royer
May				
2	Caitlyn Rose Keefe	Nashua	Shawn Keefe	Casey Keefe
6	Emersyn Belle Gardner	Nashua	Christopher Gardner	Ryan Gardner
7	Addison Theresa Brunini	Nashua	Kenneth Brunini	Nicole Brunini
9	Ryleigh Danielle Graham	Nashua	Jason Graham	Ashley Graham
10	Madelyn Marie Fogg	Nashua	Matthew Fogg	Amber Fogg
12	Donald Robert Peters	Nashua	Michael Peters, Jr.	Kathryn Peters
15	Jakoby Alexander Martin	Nashua	Michael Martin	Jessica Martin
27	Austin Miles Kovaliv	Nashua	Nicholas Kovaliv	Amanda Kovaliv

Registered Births 2011

June

2	Nora Brinn Duprey	Nashua	Thomas Duprey	Kelly Duprey
11	Charles Francis Bolles	Nashua	Paul Bolles	Jennifer Bolles
13	Jaxon Nathaniel Lawrence	Nashua	Joseph Lawrence	Nenita Lawrence
18	Pascalina Ward	Manchester	Scott Ward	Christina Ward
24	Nathan Joseph O'Connor	Manchester	Mason O'Connor	Kimberly O'Connor
26	Gavin James Briand	Manchester	Tyler Briand	Tanya Briand
27	Alanna Renee Noel	Manchester	Jackson Noel	Melinda Noel
27	Jaxix Harris Nyang'au Ongaki	Nashua	Jacob Ongaki	Lilian Ongaki

July

1	Abigail Olivia Gomez	Manchester	Geoffrey Gomez	Elizabeth Gomez
4	Nikinley Laura Stevens	Nashua	Nicolin Stevens	Lindsay Stevens
4	Sol Kenneth Totten	Nashua	Jeremiah Totten	Courtney Ledoux
6	Braydon Stephen Painter	Nashua	Scott Painter	Lori Painter
6	Trinity Tina Dalbec-Joyal	Nashua	Lauren Joyal	Nicole Dalbec-Joyal
8	Audrey Jean Venturini	Nashua	Cheyne Venturini	Jayna Venturini
11	Donovan Michael Amigo	Nashua	Stephen Frost	Brittany Amigo
14	Allison Kate McMahon	Nashua	Timothy McMahon, Jr.	Jacquelyn McMahon
16	Julie Elizabeth Jacques	Nashua	Daniel Jacques	Barbara Jacques
18	Charlotte Rae Fortier	Manchester	Keith Fortier	Nabia Fortier
19	Ava Leeann Saari	Nashua	Michael Saari	Meghan Desrosiers
26	Nicole Rachael Macquarrie	Nashua	Thomas Macquarrie, Jr.	Katrina Jenkins
27	Leah Mae Stevens	Nashua	Niall Mcdaid	Heather Stevens
30	Hunter William Dufoe	Nashua	Jason Dufoe	Wendy Dufoe

August

3	James Patrick Kehoe	Nashua	James Kehoe	Erin Kehoe
5	Gianna Nicole Gilmore	Nashua	Francis Gilmore	Krystal Gilmore
8	Madeline Mary Hammond	Nashua	David Hammond	Amary Hammond
9	Brody Kaedan Duchesneau	Nashua	Stephen Duchesneau	Lori Levierge
9	Aubree Lynn Rouleau	Nashua	Michael Rouleau	Adrienne Bernazzani
12	Harper Alexandra Terry	Nashua	Jesse Terry	Kaylee Libby
12	Eva Victoria Vaskelionis	Nashua	Keith Vaskelionis, III	Brooke Lashua
13	Adeline Jane Sharp	Manchester	David Sharp	Hannah Sharp
14	Westley Peregrine Griffith	Nashua	Frederick Griffith, IV	Kathleen Tripodi
16	Owen James Bedy	Manchester	Michael Bedy	Michelle Bedy
16	Rosaleigh Casie Holmes	Nashua	Micah Holmes	Sabrina Holmes
17	Ariana Matteline Folia	Nashua	Eric Folia	Caitlyn Folia
19	Ella Grace Walsh	Nashua	John Walsh	Jillian Walsh
27	Lacey Nora Schofield	Nashua	Samuel Schofield	Paige Fleming
29	Ryan Edward Griffin	Nashua	Edward Griffin, IV	Jennifer Poulin
31	Grant Everett Robinson	Lebanon	Paul Robinson	Patricia Robinson
31	Hayden Richard Powell	Nashua	Garrett Powell	Heather Greenfield

September

2	Alexis Mackenzie Russell	Nashua	Jason Russell	Kimberly Russell
4	Cayden Bradford Caron	Nashua	Daniel Caron	Jessalyn Miskell Caron
5	Elleigh Taylor Mclinn	Nashua	Michael Mclinn	Jillian Mclinn
9	Sydney Paige Sleeper	Nashua	Justin Sleeper	Kristine Elliott
11	Parker James French	Nashua	James French	Lura Pleickhardt
12	Colton Albert Dutton	Nashua	Justin Dutton	Katharine Dutton
15	Brenden Ryan Shanahan	Nashua	Ryan Shanahan	Nicole Shanahan
20	Logan Scot Taschereau	Nashua	Scot Taschereau	Melanie Capsalis

Registered Births 2011

September (continued)

22	Preston Francis Couture	Nashua	Daniel Couture	Rebecca Couture
23	Maya An-Tian Lau Chien	Manchester	Timothy Chien	Natalie Lau-Chien
24	Emma Carolyn Chase	Nashua	Wayne Chase	Jennifer Chase
24	Aaron Martin Chase	Nashua	Wayne Chase	Jennifer Chase
28	Reece Benjamin Romano	Exeter	Brandon Romano	Stacey Romano
30	Keith Clayton Cox, Jr.	Nashua	Keith Cox	Maria Cox

October

5	Grace Noel Ostler	Nashua	Sean Ostler	Susan Ostler
9	Cecilia Evelyn Brosnahan	Nashua	Eric Brosnahan	Emily Brosnahan
11	Sophie Grace Pelletier	Nashua	Nicklaus Pelletier	Ashley Pelletier
12	Gabriella Elizabeth Spano	Nashua	Timothy Spano	Nicole Spano
12	Alexzander Patrick Alcide	Nashua	Patrick Alcide	Angela Dichard
17	Miranda Lynn Chenoweth	Nashua	William Chenoweth	Kathleen Chenoweth
19	Jack Arthur Cusato	Nashua	Matthew Cusato	Amanda Douzanis
24	Elliot Steven Cruz	Nashua	Steven Cruz	Melissa Cruz
28	Tyler Michael Beaulieu	Nashua	Kevin Beaulieu	Shayna Beaulieu
28	Braeden James Higgins	Nashua	Richard Higgins	Koryana Ballantine
30	Disha Gupta	Nashua	Munish Gupta	Nidhi Gupta

November

1	Molly Lynn Sullivan	Manchester	Cory Sullivan	Amy Sullivan
5	Paige Elizabeth Owen	Nashua	James Owen	Mary Owen
6	Edison Mark Melone	Nashua	James Melone	Sara Melone
6	Salvatore William Tomaselli	Nashua	Brian Tomaselli	Nicole Tomaselli
7	Mason Robert Ferguson	Nashua	Kevin Ferguson	Shannon Ferguson
11	Brianna Carol Boisvert	Nashua	Brian Boisvert	Laura Boisvert
20	James Fin Logan	Nashua	James Logan	Jolanda Logan
26	Brooklyn Alexis Maye	Manchester	Kyle Maye	Lindsey Maye

December

1	Kieran Dean Murray	Nashua	Robert Murray	Heather Murray
6	Sophie Claire Hartmann	Manchester	Derek Hartmann	Emily Hartmann
14	Evan Donald Langlois	Nashua	Eric Langlois	Lynnette Langlois
21	Briella Marie Padron	Nashua	Roderick Padron	Brittany Freeman
27	Julie Marie Messier	Nashua	Travis Messier	Patricia Wilson
27	Madeleine Grace Sousa	Nashua	Christopher Sousa	Caroline Sousa

TOTAL NUMBER OF RESIDENT BIRTHS: 121

Registered Deaths 2011

Date	Name Of Deceased	Place Of Death
January		
11	Mary Greenfield	Nashua
11	Donna Spaulding	Merrimack
12	Marjorie Fisher	Bedford
13	Arthur Ansdell	Merrimack
14	Edward Arlt	Nashua
15	Marjorie Allgaier	Nashua
17	Mary Kauffman	Nashua
19	Freeman Patten	Milford
24	Jeannette Dallas	Nashua
24	Antone Holevas	Merrimack
27	Madeline Lepage	Manchester
30	Cheryl Pearsall	Nashua
February		
1	George Latour, Sr.	Nashua
4	Theresa Wilkins	Merrimack
6	Rae Todd	Nashua
6	Paul Grubenskas	Merrimack
9	James Smith, Jr.	Manchester
13	Virginia Jennings	Merrimack
13	Christina Gregory	Nashua
14	William Duncanson, Jr.	Merrimack
16	William Reed	Nashua
18	Ann Balban	Merrimack
23	Joseph Reynolds, Jr.	Nashua
24	Burgess Brightman, Jr.	Tilton
27	Judith Volner	Merrimack
27	Paul Reynolds, Sr.	Merrimack
March		
3	Elizabeth Fowles	Concord
11	Krescentia Haas	Manchester
12	Judith Ashcraft	Nashua
13	Elizabeth Blauvelt	Merrimack
18	Thomas Sutton	Nashua
19	Earl Kinney, Jr.	Merrimack
23	Amelia Axne	Merrimack
26	Harold Schneideer	Milford
28	Ila Ruston	Merrimack
April		
5	Arthur Stratton	Merrimack
5	Frederick Acquino	Nashua
6	Terry Reyenger	Bedford
20	Mark Streeter	Merrimack
23	Charles Schoenley	Nashua
May		
9	Lois Rolke	Merrimack
10	Linda Lott	Nashua

May (continued)

11	Audrey Cusato	Merrimack
18	Dorothy Vacca	Manchester
22	Arthur Martin	Manchester
25	William Barb	Nashua
26	Laura Morin	Merrimack
27	David Mowatt	Nashua
30	Bruce Morrison	Nashua

June

3	Dorothy Witzenbocker	Merrimack
3	Martha Phillips	Merrimack
10	James Donovan, Sr.	Merrimack
14	Anna Morrison	Nashua
16	Susan Sibley	Nashua
20	Christopher Ballard	Manchester
25	David Johnson	Merrimack

July

2	Patricia Neuberger	Manchester
9	Richard Martin, Jr.	Manchester
10	Julie Dankhoff	Merrimack
11	Herbert Storms	Nashua
12	Jean Baker	Merrimack
24	April Colby	Nashua
25	Martha Greenhalgh	Manchester
26	Nikiforos Gakis	Nashua
28	Molly Bouley	Nashua
28	Kathleen Talbot	Merrimack
29	Albert Macleod	Merrimack

August

8	Donald Coffin	Merrimack
10	Elizabeth Kausch	Merrimack
11	Frances Pane	Bedford
18	Barry Greenhalgh	Bedford
24	Ronald Gauthier, Sr.	Merrimack
25	George Overton, Jr.	Merrimack
25	Christian Ntapolis	Nashua

September

2	Bruce Dallas	Merrimack
10	Earl Patric	Merrimack
15	Bruce Bishop	Merrimack
17	Carol Harvell	Merrimack
17	Alexandria Kittle	Merrimack
29	Edward Mercier, Sr.	Nashua
30	Raymond Anderson	Nashua

October

3	Anne Richardson	Merrimack
6	Virginia Quinn	Nashua
6	Joann Thompson	Nashua
8	Thelma Hubbard	Merrimack
22	Filippo Butera	Merrimack
26	William Stewart	Merrimack

Registered Deaths 2011

October *(continued)*

27	Leon Laro	Bedford
28	John Lyons	Nashua
29	Phyllis Austin	Merrimack
30	Joan Anderson	Merrimack
31	Ryan Johnson	Nashua
31	Anthony Civiello	Merrimack

November

2	Michele Dudash	Merrimack
4	Charles Knox	Manchester
10	Bernard Theberge, Jr.	Manchester
12	Jean Brooks	Merrimack
15	Robert Stoddard, Sr.	Merrimack
17	Robert McRoberts	Nashua
18	Louise Scholz	Nashua
22	Donald Flanders	Nashua
23	John Burke	Merrimack
26	James Harrison	Nashua
27	Dorothy Quinn	Nashua

December

4	James Hennas	Merrimack
4	Larry Ivory, Sr.	Merrimack
13	Michael Mercier	Nashua
13	Norman Poirier	Merrimack
19	Gary Thompson	Merrimack
21	Eric Harbeck, Sr.	Nashua
23	Beverly Bilodeau	Goffstown

TOTAL NUMBER OF RESIDENT DEATHS: 111

Registered Marriages 2011

Date	Person A's Name	Residence	Person B's Name	Residence
January				
1	Ann J. Christmas	Merrimack	John D. Bighinatti	Merrimack
1	Alison M. Curtis	Merrimack	Peter A. Gibbs	Birch Run, MI
3	Francis N. Gilmore	Merrimack	Krystal M. McHugh	Merrimack
5	Edgar De Jesus	Lowell, MA	Lauren M. Luke	Merrimack
8	Michael E. Merrill	Merrimack	Michele M. Harley-Dalton	Merrimack
15	Craig J. Lapiana	Merrimack	Tracy L. Annis	Merrimack
16	Patrick J. Godfrey	Merrimack	Dina A. Jordan	Merrimack
22	Janine J. Cyckowski	Merrimack	Robert E. Cruz	Merrimack
26	John H. Martin, Jr.	Merrimack	Kristyn E. Silk	Merrimack
February				
12	Raymond S. Tunstall	Nashua	Joy D. McLaughlin	Merrimack
19	Joshua M. Locke	Merrimack	Emily G. Vaccaro	Merrimack
26	Megan E. Gerard	Merrimack	Jeffrey M. Fredette	Merrimack
March				
20	Daniel E. Wilson, Sr.	Merrimack	Shari L. Ashbrook	Merrimack
21	Cynthia A. Kammann	Merrimack	Michael D. Fournier	Merrimack
April				
2	Matthew S. Herweck	Merrimack	Jennifer L. Roy	Merrimack
2	Alicia M. Guerrero	Lawrence, MA	Mark S. Kleczkowski	Merrimack
9	Scott A. Peeler	Merrimack	Katherine C. Livingstone	Merrimack
16	Keith H. Knight	Merrimack	Jamie E. Marshall	Rindge
18	Matthew E. Fogg	Merrimack	Amber C. Skinner	Merrimack
29	David G. Yakuboff, Jr.	Merrimack	Angela P. Spadafora	Milford
May				
6	Raymond A. Hart, IV	Merrimack	Ashleigh D. Goyette	Merrimack
6	Katie L. Diggins	Merrimack	William R. Closs, III	Merrimack
13	Evan M. Thibodeau	Merrimack	Amanda L. Boisvert	Merrimack
14	Theresa L. Woodbury	Merrimack	Edward M. Woodward	Merrimack
15	Stephanie L. Wendt	Merrimack	Edward V. Holdgate	Merrimack
17	Matthew G. Cormier	Merrimack	Ashley M. Jones	Bedford
20	Fredy R. Amaro	Merrimack	Maria A. Gonzalez	Merrimack
28	James E. Frens	Merrimack	Heidi L. Critz	Merrimack
28	Jennifer S. Bellerose	Merrimack	Eric M. Vogel	Merrimack
28	Kelci L. Stenstrom	Brookline	Aaron R. Winch	Merrimack
29	Deborah A. Jourdain	Merrimack	James M. Gasper	Merrimack
June				
4	Gary S. Dulac	Merrimack	Amanda A. Caissie	Merrimack
4	Jared M. Westholm	Merrimack	Brittney L. Amaral	Manchester
9	Nathan A. Tomlinson	Merrimack	Holly A. Bradford	Peterborough
11	Zakariah A. Klimas	Merrimack	Kristen S. Robitaille	Merrimack
11	Matthew T. Kaled	Merrimack	Lindsay A. Robuccio	Merrimack
16	David W. Michaels	Merrimack	Teresa L. Mendoza	Merrimack
17	Kaitlyn N. Bolduc	Merrimack	Patrick P. Davis	Merrimack
18	Jessica A. Lambert	Merrimack	Kip Landry	Merrimack
20	Lisaellen C. Johnson	Haverhill, MA	Jordan W. Eldridge	Merrimack
25	Andrew W. Theriault	Merrimack	Kimberly R. Madison	Merrimack
25	Jerald A. Nine, III	Merrimack	Christen D. Byrd	Merrimack

Registered Marriages 2011

July

1	Leeann G. Bower	Merrimack	Benjamin P. Rule	Merrimack
2	Michael W. Hoffman	Merrimack	Denise I. Valley	Merrimack
2	Daniel F. Lindbom	Merrimack	Michele M. Doyon	Merrimack
2	Noelle E. Durda	Merrimack	Daniel J. Spinosa	Merrimack
9	Sherry A. Dubois	Merrimack	Willard R. Welsh, Jr.	Merrimack
9	Ryan L. Fields	Merrimack	Stacie E. Hicks	Merrimack
15	Benjamin J. Soroko	Merrimack	Jessica S. Smith	Merrimack
22	Justin H. Ballou	Manchester	Gina R. Deveau-Brand	Merrimack
22	Joseph D. Rousseau	Merrimack	Jennifer M. Doyon	Nashua
23	Janet D. Yorek	Merrimack	Weslie A. Basey	Litchfield
23	Brian S. Comolli	Merrimack	Emily A. Landon	Amherst
23	Jonathan R. Kiley	Merrimack	Jennifer M. Partridge	Merrimack
23	Rebecca N. Crouthamel	Merrimack	Johnnie S. Dalrymple, Jr.	Merrimack

August

5	Terence P. Petano	Merrimack	Laura M. Zale	Merrimack
5	Corey J. Walker	Merrimack	Anna R. Zetterberg	New Boston
6	Donald W. Eaves	Merrimack	Zenalia M. Cordeiro	Merrimack
13	Samantha A. Gregerson	Merrimack	Joseph R. Sperry	Merrimack
17	Diane D. Veligor	Merrimack	Mark A. Bannister	Londonderry
17	Tanya M. Sandberg	Merrimack	Jake W. Tisdale	Merrimack
19	James D. Fitzmeyer	Merrimack	Lisa A. Fitzmeyer	Merrimack
20	Seth A. Quimby	Merrimack	Heather A. Favreau	Merrimack
20	Amanda J. Thompson	Merrimack	Nicholas S. Gatzimos	Merrimack
27	Michael R. Currier	Merrimack	Kelli A. Martin	Merrimack

September

3	Bradley C. Stamp	Merrimack	Victoria L. Belanger	Merrimack
10	James D. Stone	Nashua	Maribeth L. Cunningham	Merrimack
10	Richard R. Maclatchy	Merrimack	Shannon L. Walsh	Merrimack
10	Albert H. Ceaser, Jr.	Merrimack	Sara E. Prindiville	Nashua
10	Gabriel Garza	Merrimack	Nicole A. Davis	Merrimack
16	Jason M. Discordia	Merrimack	Katie G. Jean	Merrimack
17	Christopher R. Martin	Merrimack	Jessica P. Szydlo	Merrimack
18	Laura A. Shank	Merrimack	Andrew W. Kneeland	Merrimack
23	Brenda J. Tennant	Merrimack	William B. Franks	Merrimack
24	James R. Santerre	Nashua	Eileen M. Treacy	Merrimack
29	Linda C. Vandooren	Merrimack	Andrew R. Saunders	Merrimack

October

1	Julie D. Schneider	Merrimack	Paul Derubeis	Merrimack
2	Monica White	Merrimack	Robert W. St. Laurent	Merrimack
7	Lauren L. Casadona	New Hampton	Josiah S. Dean	Merrimack
9	Bonnie J. Everitt	Merrimack	Andrew W. Phelps	Merrimack
9	Carly R. Slez	Merrimack	Richard J. Fortin, Jr.	Merrimack
14	Maria E. Gomes	Merrimack	Evandro C. Lopes	Merrimack
15	Michael J. Gallant	Epsom	Rachel A. Veilleux	Merrimack
15	Donald B. Hayes	Salem	Cheryl L. Ackerson	Merrimack
15	Wendy A. Comella	Merrimack	Shawn C. Mckeon	Merrimack
21	Kyle W. Flynn	Merrimack	Lacey L. Bohonnon	Merrimack
30	Inga M. Vallerand	Merrimack	Douglas W. Flanders, Jr.	Merrimack

November

4	David J. Lam	Merrimack	Tina A. Chase	Merrimack
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Registered Marriages 2011

November (continued)

5	Karlyn R. Morissette	Merrimack	Viktor V. Borysenko	Merrimack
11	Kenneth G. Azorian	Merrimack	Laura A. Smith	Merrimack
11	Darlene F. Hewson	Merrimack	Alan Petas	Merrimack
12	Mallory E. Soler	Merrimack	Kevin M. Devine	Merrimack
12	Benjamin A. Dupuis	Peterborough	Sarah L. Morang	Merrimack
18	Brittney L. Schofield	Merrimack	Patrick R. Meagher	Merrimack
19	Stacy E. Briggs	Merrimack	Michael J. Cusack	Merrimack
19	Joseph P. Gardner, III	Merrimack	Kimberly Ann N. Savary	Merrimack
25	Richard H. Haas, Jr.	Gilford	Leslie D. Thurber	Merrimack
26	Tammy A. Connolly	Merrimack	Kyle A. Morrison	Merrimack
27	Braden K. Levesque	Merrimack	Jennifer A. Emerson	Goffstown

December

10	Gregory P. Stenta	Merrimack	Xiaoying Koh	S'pore, Singapore
17	James L. Dodge, Jr.	Merrimack	Nancy A. Keronen	Auburn
22	Justin M. Sleeper	Merrimack	Kristine M. Elliott	Merrimack

TOTAL NUMBER OF RESIDENT MARRIAGES: 102



**ABSENTEE
OFFICIAL BALLOT
ANNUAL TOWN MEETING
MERRIMACK, NEW HAMPSHIRE
APRIL 10, 2012**

Diane Trippett
TOWN CLERK

INSTRUCTIONS TO VOTERS

- A. TO VOTE, completely fill in the OVAL to the RIGHT of your choice(s) like this: ☐
- B. Follow directions as to the number of candidates to be marked for each office.
- C. To vote for a person whose name is not printed on the ballot, write the candidate's name on the line provided and completely fill in the OVAL.

TOWN COUNCIL

3 Years ☐ Vote for not
more than three (3)

TOM KOENIG ☐

TOM MAHON ☐

MICHAEL R. MALZONE ☐

KEVIN SHEA ☐

LON S. WOODS ☐

NANCY M. HARRINGTON ☐

(Write-in) ☐

(Write-in) ☐

(Write-in) ☐

ETHICS COMMITTEE

3 Years ☐ Vote for not
more than two (2)

TONY PELLEGRINO ☐

(Write-in) ☐

(Write-in) ☐

TRUSTEE OF TRUST FUNDS

3 Years ☐ Vote for not
more than one (1)

WILLIAM T. WILKES ☐

(Write-in) ☐

LIBRARY TRUSTEE

3 Years ☐ Vote for not
more than two (2)

GARY A. GAHAN ☐

ANTHONY RICHARDSON ☐

WENDY E. N. THOMAS ☐

BARBARA TUCKER ☐

CHIP UNDERHILL ☐

RICHARD BARNES ☐

(Write-in) ☐

(Write-in) ☐

TREASURER

3 Years ☐ Vote for not
more than one (1)

BRUCE MOREAU ☐

MARTIN P. CARRIER ☐

(Write-in) ☐

**TOWN CLERK /
TAX COLLECTOR**

3 Years ☐ Vote for not
more than one (1)

DIANE TRIPPETT ☐

(Write-in) ☐

MODERATOR

2 Years ☐ Vote for not
more than one (1)

LYNN CHRISTENSEN ☐

(Write-in) ☐

**SUPERVISOR OF
THE CHECKLIST**

6 Years ☐ Vote for not
more than one (1)

MARGARET M. PETROVIC ☐

(Write-in) ☐

QUESTIONS

Article 2

Shall the Town vote to raise and appropriate the sum of \$4,200,000 for Waste Water Treatment Plant upgrades and installation, and to authorize the issuance of not more than \$4,200,000 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Town Council to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take any other action or to pass any other measure relative to said purpose and financing; and to further authorize the Town Council to apply for and accept any federal, state, or private grants that may be made available in conjunction with said purpose. (2/3rds ballot vote required for approval) (Recommended by the Town Council 7-0-0)

YES ☐

NO ☐

TURN BALLOT OVER AND CONTINUE VOTING

QUESTIONS CONTINUED

Article 3

Shall the Town vote to raise and appropriate the sum of \$2,875,000 for Waste Water Treatment Compost Facility upgrades and installation, and to authorize the issuance of not more than \$2,875,000 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Town Council to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take any other action or to pass any other measure relative to said purpose and financing; and to further authorize the Town Council to apply for and accept any federal, state, or private grants that may be made available in conjunction with said purpose. (2/3rds ballot vote required for approval) (Recommended by the Town Council 7-0-0)

YES ☐

NO ☐

Article 4

Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$30,130,792? Should this article be defeated, the default budget shall be \$27,534,939, which is the same as last year, with certain adjustments required by previous action of the Town or by law; or the Town Council may hold one (1) special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. This article will increase by \$31,916 should article 5 pass and by \$2,921 should article 6 pass. (Recommended by the Town Council 7-0-0)

YES ☐

NO ☐

Article 5

Shall the Town of Merrimack vote to approve the cost items included in a collective bargaining agreement reached between the Merrimack Town Council and the New England Police Benevolent Association, Local 12, which calls for the following increases in salaries and benefits at the current staffing levels:

Fiscal Year	Wage Increase	Wage and Benefit Costs
2011-12	0%	0.00
2012-13	1.0%	\$ 31,916

YES ☐

NO ☐

If this warrant article passes the overall operating budget for 2012-13 fiscal year will be increased by \$31,916, such sum representing the anticipated increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year? This agreement includes a 10% employee HMO health insurance cost sharing that will be applicable to new hires beginning on July 1, 2006 and a capped cost share of 3.0% for all employees existing as of June 30, 2006, thereafter based on gross pay before overtime. These savings have been factored into the estimated increases/decreases set forth above. This collective bargaining agreement covers the Patrol division of the Police Department. (Recommended by Town Council 7-0-0)

Article 6

Shall the Town of Merrimack vote to approve the cost items included in a collective bargaining agreement reached between the Merrimack Town Council and the New England Police Benevolent Association, Local 112, which calls for the following increases in salaries and benefits at the current staffing levels:

Fiscal Year	Wage Increase	Wage and Benefit Costs
2012-13	1.0%	\$ 2,921

YES ☐

NO ☐

If this warrant article passes the overall operating budget for 2012-13 fiscal year will be increased by \$2,921, such sum representing the anticipated increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year? The passage of this article will result in employees covered by the collective bargaining agreement contributing 10% towards health and dental insurance premiums. These savings have been factored into the estimated increases/decreases set forth above. This collective bargaining agreement covers the Dispatchers and Office Staff of the Police Department. (Recommended by Town Council 7-0-0)

YOU HAVE NOW COMPLETED VOTING

Merrimack residents will have an opportunity to vote on the proposed budget and other Town matters on Tuesday, April 10, 2012, at the annual election to be held between 7:00 AM and 7:00 PM. There are two polling places in Merrimack: St. John Neumann Church at 708 Milford Road (Route 101A) and James Mastricola Upper Elementary School - All-Purpose Room at 26 Baboosic Lake Road. To determine the appropriate polling place for you to vote, please call the Town Clerk's Office at (603) 424-3651, or access the Town's website at www.merrimacknh.gov, click on "Elections and Voter Information" at the home page. You may execute a search by clicking on the "080404 VotingPrecincts_Streets.pdf" link at the bottom of the page and search for your street name from within the list.

The following information is provided as a public service to enable citizens to better understand the matters on which they will be voting. Additional information may be obtained by calling the Town Manager's Office at (603) 424-2331, or by visiting the Town's website at www.merrimacknh.gov.

If you currently vote at the St. James United Methodist Church at 646 Daniel Webster Highway (Route 3) your new polling place is the James Mastricola Upper Elementary School - All-Purpose Room at 26 Baboosic Lake Road.

ARTICLE 1

Election of Public Officials

To vote, completely fill in the box next to your choice on the ballot. Follow the directions as to the number of candidates to be marked for each office. To vote for a person whose name is not printed on the ballot, write the candidate's name on the line provided and completely fill in the box.

ARTICLE 2

Waste Water Treatment Plant Phase II Upgrade Bond

Funding for the upgrade comes from sewer user fees, NOT TAXES.

This important upgrade is part of a multi-phased approach that will replace 42 year old equipment, add equipment that will enhance process performance, maintain design capacity for the future, and provide the Town with continued uninterrupted service, energy efficiency, and maintain compliance with the Town's EPA discharge permit.

The treatment facility became operational on May 5, 1970 and was the first treatment plant on the Merrimack River providing an advanced level of treatment. A Comprehensive Facility Study was conducted in 2010 that analyzed current wastewater influent characteristics, reviewed all

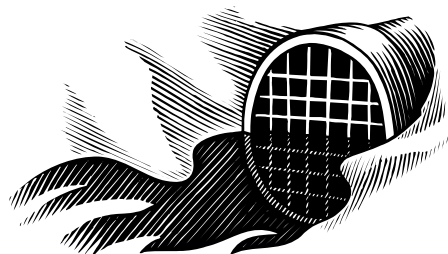
equipment currently operating with an eye toward energy efficiency, and took thought to future additional permit requirements to treat nutrients prior to discharging into the Merrimack River.

We anticipate annual energy savings of approximately \$70,000.

Funding for this project would come from a low interest loan from the State of NH, Department of Environmental Services State Revolving Loan Fund.

The upgrade consists of the following:

- Replacement of 40 year old pumps and controls with new, smaller and more efficient pumps.
- Addition of a new dechlorination facility to replace the inadequately sized system.
- Enhancements to its biological treatment process including pumps and controls to achieve better performance today and allow compliance with future nitrogen and phosphorous limits. Nitrogen and Phosphorous are a concern for water quality in the Merrimack River.



(2/3rds ballot vote required for approval)

This 20-year bond will be paid for from the Wastewater Fund utilizing an equal principal payment.

Estimated 2012 Property Tax Bill Impact: None

ARTICLE 3

Waste Water Treatment Compost Facility Upgrade Bond

Funding for the upgrade comes from sewer user fees, NOT TAXES.

The compost facility came on line in 1994 and has operated continuously producing over 170,000 cubic yards of high quality compost that has been used in numerous projects such as the restoration of the Great Lawn in Central Park, NY, numerous golf courses, Boston College athletic field restoration, Thoreau's Landing in Nashua, and on many lawns located in Town. **Town residents may pick up compost at no charge in pickup truck quantities.** In addition, we compost dewatered sludge from other communities.

Total revenues from compost sales and composting outside sludge is estimated to be \$243,000 this fiscal year making continued Town composting the most cost effective method of treating our wastewater treatment plant sludge. An in depth analysis was done comparing disposal options with the following results:

- | | |
|---|--|
| • Town operated composting facility | \$12.9 million Net Present Value |
| • Privately operated composting facility | \$13.1 million Net Present Value |
| • Landfill disposal | \$15.6 million Net Present Value* |

**Present Value represents the amount of money that you would need to invest today to cover future costs of operations, maintenance, and capital over a 20 year period*

In 2006, an engineering study was performed that outlined recommended improvements to the equipment and building. These necessary and important upgrades to the compost facility are designed to improve the structural integrity of the building against corrosion, to replace important equipment that has reached the end of its useful life, and assure continued compliance with both State and federal EPA regulations. The proposed upgrades are as follows:

- Install a new structural coating system that will preserve the life of the building
- Replace two compost agitators
- Replace all 6 ventilation blowers
- Replace all 75 aeration blowers
- Replace and upgrade the electrical systems
- Replace aging instrumentation systems that control the composting process (ensuring a high quality compost that meets all marketing and regulatory requirements)
- Replace the sawdust storage shed

(2/3rds ballot vote required for approval)

This 15-year bond will be paid for from the Wastewater Fund utilizing an equal principal payment.

Estimated 2011 Property Tax Bill Impact: None

ARTICLE 4
Municipal Operating Budget

The Municipal Operating Budget, which is the subject of Article 4, funds the general costs of operating all Town departments. The Municipal Operating Budget is summarized on Chart 1 by department.

The recommended 2012-13 municipal operating budget is \$30,130,792. Included in the Town Council's proposed budget are all of the capital items that have historically been approved by the Town Council throughout the year. This change was implemented in the 2009-10 budget year.

Although the appropriation amount requested for 2012-13 is greater than what was approved in 2011-12, to compare the budget request one should reduce both budgets by the capital purchases. If these capital projects were not included in both budgets, the 2012-13 appropriation would be \$262,070 or 0.96% less than in 2010-11. (See default budget section for more details)

Chart 1

	2011-2012	2012-2013	Increase
<u>General Fund</u>	<u>Operating</u>	<u>Operating</u>	<u>(Decrease)</u>
General Government	\$1,477,441	\$1,558,750	\$81,309
Assessing	\$286,814	\$283,033	(\$3,781)
Fire	\$4,994,830	\$4,780,477	(\$214,353)
Police	\$5,031,177	\$5,007,172	(\$24,005)
Communications	\$691,500	\$654,522	(\$36,978)
Code Enforcement	\$320,034	\$317,797	(\$2,237)
DPW Admin.	\$347,798	\$350,181	\$2,383
Highway	\$2,497,091	\$2,467,915	(\$29,176)
Solid Waste Disposal	\$1,159,527	\$1,144,416	(\$15,111)
Equipment Maint.	\$415,712	\$415,710	(\$2)
Buildings & Grounds	\$182,171	\$185,577	\$3,406
Parks & Recreation	\$367,302	\$366,957	(\$345)
Library	\$1,095,378	\$1,017,613	(\$77,765)
Town Clerk/ Tax Collector	\$420,371	\$426,089	\$5,718
Community Development	\$540,129	\$533,919	(\$6,210)
Welfare	\$180,861	\$174,729	(\$6,132)
Debt Service	<u>\$491,724</u>	<u>\$482,105</u>	<u>(\$9,619)</u>
Subtotal G/F Operating	\$20,499,860	\$20,166,962	(\$332,898)

Official Ballot Supplementary Information 2011

	<u>CRF Deposits</u>		
Gen. Govt.-Computers	\$0	\$35,000	\$35,000
Assessing - Reval.	\$0	\$15,000	\$15,000
Fire- Ambulance	\$50,000	\$50,000	\$0
Fire-Trucks	\$100,000	\$100,000	\$0
Communications-Equipt.	\$0	\$10,000	\$10,000
DPW Equipt.	\$176,960	\$250,000	\$73,040
DPW Roads & Bridges	\$185,000	\$400,000	\$215,000
DPW- DW Highway	\$25,000	\$25,000	\$0
Solid Waste- Equipt.	\$0	\$50,000	\$50,000
Library	<u>\$2,000</u>	<u>\$2,000</u>	<u>\$0</u>
Subtotal CRF Deposits	\$538,960	\$937,000	\$398,040

	<u>Other Capital</u>		
Assessing -Revaluation	\$66,750	\$0	(\$66,750)
Police- Vehicles	\$112,000	\$90,000	(\$22,000)
Tax Coll.- Software	\$30,000	\$0	(\$30,000)
Bldg. & Grounds- Repairs	<u>\$8,000</u>	<u>\$8,000</u>	<u>\$0</u>
Subtotal Other Cap.	\$216,750	\$98,000	(\$118,750)

<u>Road Infrastructure</u>	\$675,000	\$800,000	\$125,000
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<u>CRF Expend.*</u>	<u>\$0</u>	<u>\$2,696,423</u>	<u>\$2,696,423</u>
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General Fund Totals	\$21,930,570	\$24,698,385	\$2,767,815
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	<u>Self Supporting Funds</u>		
Fire Protection	\$87,080	\$85,589	(\$1,491)
Day camp	\$198,579	\$204,538	\$5,959
Outside Details	\$693,941	\$661,068	(\$32,873)
Library	\$3,500	\$3,500	\$0
EMS	\$9,000	\$9,000	\$0
Media	\$313,303	\$305,239	(\$8,064)
Wastewater	\$3,511,895	\$3,422,279	(\$89,616)
Wastewater Debt	<u>\$431,025</u>	<u>\$741,194</u>	<u>\$310,169</u>
Subtotal Self Supporting	<u>\$5,248,323</u>	<u>\$5,432,407</u>	<u>\$184,084</u>
 Grand Totals All Funds	 \$27,178,893	 \$30,130,792	 \$2,951,899

* Done after town meeting in 2011-2012

Official Ballot Supplementary Information 2011

Included in the 2012-13 budget is reductions in several estimated revenues. Those revenue reductions include:

- Interest Income \$64,000
- Highway Block Grant \$86,000
- Solid Waste \$16,000

There are some revenues that are expected to increase and will partially offset the aforementioned reductions. Those increases are:

- Building Permits \$55,000
- Interest on Taxes \$28,000

Included in the Council's 2012-13 budget is a commitment to increase capital funding. The Council has increased capital reserve funding from \$763,960 to \$962,000 a \$198,040 increase or 25.92%. In addition, they have increased the minor road paving account to \$800,000 from \$675,000 for an increase of \$125,000 or 18.52%.

Personal Services Costs

The Town Council recommended budget includes the following reductions:

- Reduction of two firefighters
- Reduce one full-time dispatcher replace with two part-time dispatchers
- Reduction of Deputy Police Chief Position and replace with a Prosecutor Position
- 1 % wage Adjustment for non-union employees
- Reduction in 1 full-time Library Position
- Reduction in seasonal Library Position

The net decrease relating to these staffing changes is \$246,369.

The AFSCME 93, Local 2986 (Public Works Employees) and AFSCME 93, Local 3657 (Police and Fire Supervisory Employees) Union contracts expired on June 30, 2010. The IAFF Local 2904 (Firefighter/Paramedic Employees) and NEPBA Local 12 (Police Officer Employees) Union Contracts expired on June 30, 2011. Since no contract for ratification will appear on this year's ballot for the AFSCME Local 3657, IAFF Local 2904, and AFSCME Local 2986, employees will have no changes to wages or benefits until a new contract passes.

There are two union contracts for ratification on this year's ballot: NEPBA Local 12, Article 5 is discussed in further detail on page 163 and NEPBA Local 112, Article 6 is discussed in further detail on page 163.

In summary, the 2012-13 proposed budget contains a net decrease for Personnel costs and Benefits of \$240,634 to include the aforementioned staffing reductions. The majority of the decrease is from retirement cost decreasing \$198,286. There were however some increased cost for health insurance premiums, \$23,204, and compensated absence, \$55,446. The remaining balance consists of benefit adjustments and the costs associated with the following wage adjustments:

Official Ballot Supplementary Information 2011

- Teamsters Local 633 employees 3.00%
- Non-union employees 1.00%

Capital Outlay

The Town of Merrimack uses capital reserve funds as a cost-effective method of financing the purchase or replacement of facilities, equipment, and infrastructure. Consistent amounts have been included in annual budgets for transfer to these funds in past years and in the current budget submitted by the Town Council, so that sufficient monies are available when purchases or replacements are required. This spreads the related cost over the funding period, rather than requiring a large appropriation in the year of purchase or replacement, and thereby helps to stabilize property tax rates. Also, interest earned on monies held in capital reserve funds offsets a portion of the purchase or replacement cost and/or serves as a hedge against inflation. These capital reserve funds provide for the replacement of fire trucks, bridges, ambulances, police communication equipment, Highway Division trucks and heavy equipment, as well as for other major capital outlay needs.

The 2012-13 budget includes \$962,000 in Capital Reserve Fund (CRF) deposits. In addition, other proposed capital outlays of \$3,891,773 consist of the following:

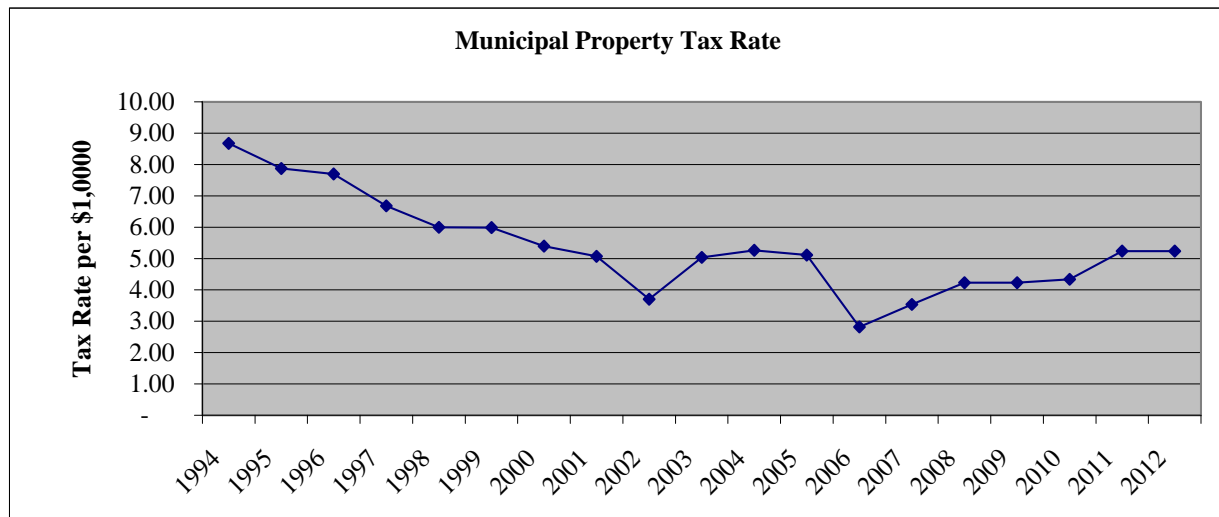
Media Equipment	\$ 75,000
1 Ton dump truck, H-11	55,000
3/4 Ton Pickup, M-1	35,000
6 Wheel dump truck, H-23	120,000
Air compressor	15,000
Backhoe/tractor (H-17)	130,000
Bridge Replacement - Manchester Street	24,120
CAD/RMS Server replacements	20,000
CMOM-X Country Sewer System Easement Recovery Phase II	87,000
Culvert Replacement - Amherst Road	332,272
Culvert Replacement - Wire Road over Baboosic Brook	245,031
Drainage Improvements Naticook Road	200,000
Engine/Pumper Replacement	450,000
Generator and ATS replacement for Thorntons Ferry Pump Station	26,000
Loader	160,000
Manhole/Sewer Line Rehabilitation	25,000
Operating software upgrades to servers and PC's	45,000
Minor Computer Purchases	18,600
Minor Equipment Purchases	34,750
Opticom repair/Replacement	25,000
Patrol vehicles (3) Cars	90,000
Replace Broken/Rotten Window Station 1	25,000
Road paving and minor reconstruction	800,000
Sewer line camera for large diameter pipes	14,000
<u>Sewer Line Extension</u>	<u>840,000</u>
Total	\$ 3,891,773

Official Ballot Supplementary Information 2011

Projected Tax Rate

Based on the recommended budget (Article 4) and current estimates of 2012 net assessed valuations and 2012-13 non-tax revenues, the municipal portion of the 2012 property tax rate is expected to be \$5.24, which correlates to a tax bill of \$524 per \$100,000 of assessed valuation.

This budget represents no change in tax rate compared to the 2011 rate. However, this projection includes only the impact of Article 4 and not any of the other Articles.



Debt Service

There are five outstanding bond issues: 1995 Organic Waste Compost Facility Bonds - \$1,007,595 principal balance; 2002 Greens Pond Land Acquisition Bonds - \$1,620,000 principal balance; 2007 Drainage Improvement Bond - \$1,340,000 principal balance; 2008 Interceptor Bond - \$502,404 principal balance; and 2009 Dewatering Upgrade Bond - \$2,323,666 principal balance. Debt service costs for 2011-12 represent an increase of \$300,550 and consist of the following:

1995 Organic Waste Compost Facility Bonds	\$367,449
2002 Greens Pond Land Acquisition Bonds	325,473
2007 Drainage Bond	156,631
2008 Interceptor Bond	65,569
2009 Dewatering Upgrade	308,176
Contingency for tax anticipation notes	1
Total	\$1,223,299

Default Budget

If the proposed budget of \$30,130,792 in Article 4 should fail, an appropriation of \$27,534,939 would automatically become effective in accordance with New Hampshire Statutes. The Town Council would then be responsible for either holding a special meeting at which a revised Municipal Operating Budget appropriation would be considered, or developing a revised Municipal Operating Budget within this amount.

Official Ballot Supplementary Information 2011

In 2009-10, the Town made a change to the way it presents the Appropriation Article to the taxpayers. A decision was made to include all the Capital Reserve Fund purchases in the budget so the voter had a chance to vote on the complete appropriations for the Town. When calculating the default budget, these items have to be backed out of the appropriations for prior years. To compute the default budget, the Department of Revenue Administration has given specific guidelines for Towns and Schools to use: begin with the prior year operating warrant article, add in any previously approved warrant articles that may affect the current year budget (such as collective bargaining agreements), subtract any one time purchases (such as capital expenditures), then net the difference in debt payments to come up with the default budget.

In calculating the 2012-13 default budget, the difference between the default budget and the current operating budget (\$30,130,792) is \$2,595,853. However, in making an apples to apples comparison as shown on Chart 3, one time capital expenditures are backed out, thus making the default budget \$262,070 greater than the 2012-12 operating budget. ***One important point to remember is that the \$2,857,923 in capital purchases for 2012-13 is fully offset by revenues.*** Chart 4 is a comparison of tax rates.

Chart 3 – Default Calculations		
	2011-12	2012-13
	Voted	Default
	<u>Budget</u>	<u>Budget</u>
General Town operations and charges - Article 3	27,178,893	27,178,893
Teamsters Local 633 collective bargaining agreement - Article 3 (2010-11)		23,096
Union Contract Benefit Increases		
Health		95,612
Unemployment		3,538
One Time Purchases		
Revaluation		(66,750)
Debt service:		
2011-12		(922,749)
2012-13	-	1,223,299
Total	27,178,893	27,534,939

Official Ballot Supplementary Information 2011

Chart 4 2010-11 Default Tax Rate Comparison			
		Est. Default	
		<u>2011 Tax Rate</u>	
Default Appropriations		27,534,939	
Estimated Default Revenues (see below)		(13,487,628)	
Tax overlay		325,000	
Veterans exemptions		<u>703,750</u>	
Property tax levy		15,076,061	
Valuation for state property tax rate		<u>2,822,609.009</u>	
Default property tax rate		5.34	
Proposed Budget tax rate		5.24	
Variance			0.10
Revenue comparison:			
2012-13 revenue Proposed Budget	16,369,626		
Add:			
Flat Line Police Outside Details	32,873		
Flat Line Day camp	(5,959)		
Flat Line Waste Water	(59,053)		
Flat line Media	8,064		
Less: Capital revenue			
General Fund	(2,696,423)		
WWTF	<u>(161,500)</u>		
		13,487,628	
Appropriation Comparison			
2012-13 Proposed Budget Comparison	30,130,792		
Less: Capital revenue			
General Fund	(2,696,423)		
WWTF	<u>(161,500)</u>	27,272,869	
Default Budget (from above)		<u>27,534,939</u>	
Increase in appropriations (default verse proposed budget)		262,070	
Tax Rate variance Appropriations (262,070/2,822,609.009)		0.09	
Tax Rate variance Revenue {(24,075/2,822,609.009)		<u>0.01</u>	
Overall tax rate variance		0.10	

ARTICLE 5

**New England Police Benevolent Association (NEPBA), Local 12,
Collective Bargaining Agreement**

By approving Article 5, the Town would ratify the proposed collective bargaining agreement between the Town of Merrimack and NEPBA Local 12 and approve the wage and benefit adjustments contained therein. Included are a 0% wage adjustment for 2011-12, and a 1% wage adjustment for 2012-13. This agreement includes a 10% employee HMO health insurance cost sharing that will be applicable to new hires beginning on July 1, 2006 and a capped cost share of 3.0% for all employees existing as of June 30, 2006, based on gross pay before overtime. Included are changes to the Office Visit from \$5 to \$10, Pharmacy from \$0/15/15 to \$0/20/30, and Mail Order Pharmacy from \$0/1/1 to \$0/20/30.

The associated cost has been estimated at \$31,916. This agreement covers patrolmen, detectives, and sergeants of the Police Department.

Estimated 2012 Property Tax Bill Impact: Per \$1,000 of Assessed Valuation – \$0.01

ARTICLE 6

**New England Police Benevolent Association (NEPBA), Local 112,
Collective Bargaining Agreement**

By approving Article 6, the Town would ratify the proposed collective bargaining agreement between the Town of Merrimack and NEPBA Local 112 and approve the wage and benefit adjustments contained therein. Included is a 1% wage adjustment for 2012-13. This agreement includes a 10% employee HMO health and dental insurance cost sharing. Also included are changes to the Office Visit from \$15 to \$10, Pharmacy from \$0/15/15 to \$0/20/30, and Mail Order Pharmacy from \$0/15/15 to \$0/20/30. Additional changes to the following benefits are also included in this agreement:

- **Uniform Allowances:**
 - Full-time Dispatchers - \$400, Part-time Dispatchers - \$200, Animal Control Officer - \$400
- **Annual Sick Leave Buyout:**
 - Changed from 66% to 50% of hours over 240 for all eligible members.
- **Sick Leave Buyout at Separation:**
 - Changed from 66% to 50% for all eligible members.
- **Sick Leave Accrual:**
 - Accrual changes from 1.85 to 1.54 for those full-time members hired on or after July 1, 2012. Full-time members hired before July 1, 2012 continue to accrue at 1.85 hours per week.
- **Overtime:**
 - Time paid but not worked is not included in overtime calculation (except Holiday) and overtime is paid after 40 hours worked in a week instead of 8 hours worked in a day.

Official Ballot Supplementary Information 2011

Also considered is the replacement of one (1) full-time dispatcher with two (2) part-time dispatchers. The associated cost has been estimated at \$2,921. This agreement covers dispatchers, animal control officer, and the office staff of the Police Department.

***Estimated 2011 Property Tax Bill Impact: Per \$1,000 of Assessed Valuation
- LESS THAN \$0.01***

VOTE

***If you currently vote at the St. James United Methodist Church
at 646 Daniel Webster Highway (Route 3) your new polling
place is the James Masticola Upper Elementary School - All-
Purpose Room at 26 Baboosic Lake Road.***



2012 Town Warrant
Town of Merrimack
6 Baboosic Lake Road, Merrimack, New Hampshire 03054



The State of New Hampshire

To the inhabitants of the Town of Merrimack in the County of Hillsborough in said state, qualified to vote in town affairs:

You are hereby notified that the First Session (*Deliberative*) of the Annual Meeting of the Town of Merrimack will be held at the Masticola Upper Elementary School's All-Purpose Room on Baboosic Lake Road in said Merrimack on Wednesday, March 14, 2012, at 7:00 o'clock in the evening (pm) for explanation, discussion, and debate of each Warrant Article. Warrant Articles may be amended at this session per RSA 40:13, IV.

You are hereby notified that the Second Session (*Ballot Voting*) of the Annual Meeting of the Town of Merrimack will be held on Tuesday, April 10, 2012, at 7:00 o'clock in the forenoon (am) for the choice of town officers elected by official ballot, to vote on questions required by law to be inserted on the Official Ballot, and to vote on all Warrant Articles from the First Session on Official Ballot per RSA 40:13, VII. The two polling places for the election of town officers, and other actions required to be inserted on the ballot, will open on said date at 7:00 o'clock in the forenoon (am) and will not close earlier than 7:00 o'clock in the evening (pm).

The two aforementioned polling places will be as follows:

Precinct 1 (Center) - Masticola Upper Elementary School All-Purpose Room, 26 Baboosic Lake Road
Precinct 2 (South) - St. John Neumann Church, 708 Milford Road (Route 101A)

Article 1

To choose all necessary town officers for the ensuing year.

Article 2

Shall the Town vote to raise and appropriate the sum of \$4,200,000 for Waste Water Treatment Plant upgrades and installation, and to authorize the issuance of not more than \$4,200,000 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Town Council to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take any other action or to pass any other measure relative to said purpose and financing; and to further authorize the Town Council to apply for and accept any federal, state, or private grants that may be made available in conjunction with said purpose. (2/3rds ballot vote required for approval) (Recommended by the Town Council 5-0-0)

Article 3

Shall the Town vote to raise and appropriate the sum of \$2,875,000 for Waste Water Treatment Compost Facility upgrades and installation, and to authorize the issuance of not more than \$2,875,000 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Town Council to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take any other action or to pass any other measure relative to said purpose and financing; and to further authorize the Town Council to apply for and accept any federal, state, or private grants that may be made available in conjunction with said purpose. (2/3rds ballot vote required for approval) (Recommended by the Town Council 5-0-0)

Article 4

Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$30,130,792? Should this article be defeated, the default budget shall be \$27,534,939, which is the same as last year, with certain adjustments required by previous action of the Town or by law; or the Town Council may hold one (1) special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. This article will increase by 31,916 should article 5 pass and by 2,921 should article 6 pass. (Recommended by the Town Council 5-0-0)

Article 5

Shall the Town of Merrimack vote to approve the cost items included in a collective bargaining agreement reached between the Merrimack Town Council and the New England Police Benevolent Association, Local 12, which calls for the following increases in salaries and benefits at the current staffing levels:

Fiscal Year	Wage Increase	Wage and Benefit Costs
2011-12	0%	0.00
2012-13	1.0%	\$ 31,916

If this warrant article passes the overall operating budget for 2012-13 fiscal year will be increased by \$31,916, such sum representing the anticipated increase in salaries and benefits over those of the

appropriation at current staffing levels paid in the prior fiscal year? This agreement includes a 10% employee HMO health insurance cost sharing that will be applicable to new hires beginning on July 1, 2006 and a capped cost share of 3.0% for all employees existing as of June 30, 2006, thereafter based on gross pay before overtime. These savings have been factored into the estimated increases/decreases set forth above. This collective bargaining agreement covers the Patrol division of the Police Department. (Recommended by Town Council 5-0-0)

Article 6


Shall the Town of Merrimack vote to approve the cost items included in a collective bargaining agreement reached between the Merrimack Town Council and the New England Police Benevolent Association, Local 112, which calls for the following increases in salaries and benefits at the current staffing levels:

Fiscal Year	Wage Increase	Wage and Benefit Costs
2012-13	1.0%	\$ 2,921

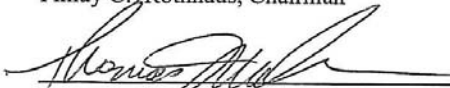
If this warrant article passes the overall operating budget for 2012-13 fiscal year will be increased by \$2,921, such sum representing the anticipated increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year? The passage of this article will result in employees covered by the collective bargaining agreement contributing 10% towards health and dental insurance premiums. These savings have been factored into the estimated increases/decreases set forth above. This collective bargaining agreement covers the Dispatchers and Office Staff of the Police Department. (Recommended by Town Council 5-0-0)

Given under our hands and seal this 16th day of February, in the year of our Lord,
Two Thousand Twelve


MERRIMACK TOWN COUNCIL



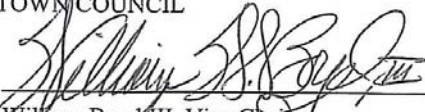
Finlay C. Rothhaus, Chairman



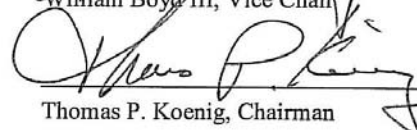
Thomas J. Mahon, Councilor



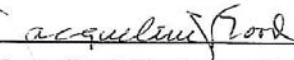
David Yakuboff Sr., Councilor



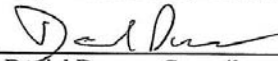
William Boyd III, Vice Chair



Thomas P. Koenig, Chairman



Jacqueline J. Flood, Councilor



Daniel Dwyer, Councilor



Attest: a true copy of the Warrant

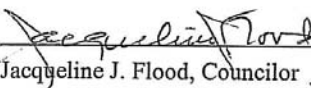
MERRIMACK TOWN COUNCIL




William Boyd III, Vice Chair



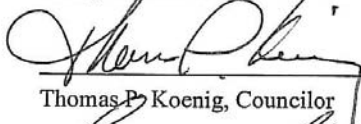
David Yakuboff Sr., Councilor



Jacqueline J. Flood, Councilor



Finlay C. Rothhaus, Chairman



Thomas P. Koenig, Councilor



Thomas J. Mahon, Councilor



Daniel Dwyer, Councilor



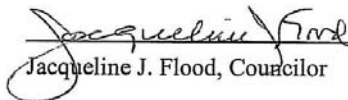
**Town of Merrimack, New Hampshire
Certificate of Service**


We, the Town Council, certify that we gave notice to the inhabitants within named, to meet at the time and place and for the purpose within mentioned, by posting an attested copy of the within Warrant at the place of meeting within named, and a like attested copy at the Town Hall and Town Library, being public places in said Town on or before the 27th day of February 2012.

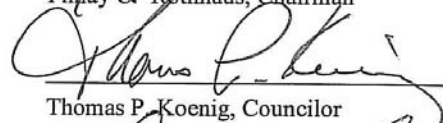
MERRIMACK TOWN COUNCIL

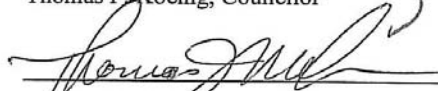

William Boyd III, Vice Chair

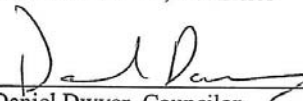

David Yakuboff Sr., Councilor


Jacqueline J. Flood, Councilor


Finlay C. Rothhaus, Chairman


Thomas P. Koenig, Councilor


Thomas J. Mahon, Councilor


Daniel Dwyer, Councilor



MS-6

BUDGET OF THE TOWN

OF: Merrimack NH

Appropriations and Estimates of Revenue for the Ensuing Year January 1, _____ to December 31, _____

or Fiscal Year From July 1, 2012 to June 30, 2013

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

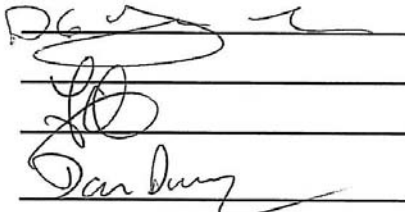
1. Use this form to list the operating budget and all special and individual warrant articles in the appropriate recommended and not recommended area. All proposed appropriations must be on this form.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address below within 20 days after the meeting.

This form was posted with the warrant on (Date): February 27, 2012

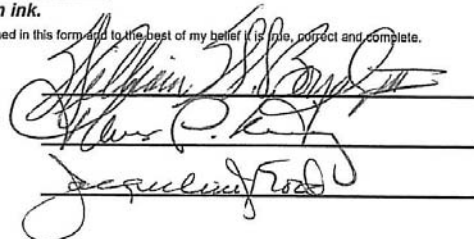
GOVERNING BODY (Council)

Please sign in ink.

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.



Dan Dwyer



William J. B. [unclear]

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

FOR DRA USE ONLY

NH DEPARTMENT
MUNICIPAL S
P.O. BOX 487, CON
(603)2



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Rev. 10/10

MS-6

Budget - Town of Merrimack

FY 2012

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	OP Bud. Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (Recommended)	Appropriations Ensuing FY (Not Recommended)
GENERAL GOVERNMENT						
4130-4139	Executive					
4140-4149	Election,Reg.& Vital Statistics	4	32,057	31,953	33,514	
4150-4151	Financial Administration					
4152	Revaluation of Property	4	353,564	274,424	279,437	
4153	Legal Expense					
4155-4159	Personnel Administration					
4191-4193	Planning & Zoning	4	316,534	265,210	314,297	
4194	General Government Buildings	4	182,171	287,206	185,577	
4195	Cemeteries					
4196	Insurance					
4197	Advertising & Regional Assoc.					
4199	Other General Government	4	2,393,383	2,372,383	2,474,093	
PUBLIC SAFETY						
4210-4214	Police	4	5,722,418	5,211,589	5,665,540	
4215-4219	Ambulance					
4220-4229	Fire	4	4,968,550	4,483,957	4,741,391	
4240-4249	Building Inspection					
4290-4298	Emergency Management		9,380	3,273	9,380	
4299	Other (Incl. Communications)	4	778,580	748,424	739,013	
AIRPORT/AVIATION CENTER						
4301-4309	Airport Operations					
HIGHWAYS & STREETS						
4311	Administration	4	346,648	325,715	350,181	
4312	Highways & Streets	4	2,451,611	2,083,278	2,422,435	
4313	Bridges					
4316	Street Lighting					
4319	Other	4	414,622	388,685	411,620	
SANITATION						
4321	Administration					
4323	Solid Waste Collection					
4324	Solid Waste Disposal	4	1,159,527	1,136,360	1,143,416	
4325	Solid Waste Clean-up					
4326-4329	Sewage Coll. & Disposal & Other	4	3,264,295	3,203,273	3,216,829	

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Budget - Town of Merrimack

FY 2012

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	OP Bud. Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (Recommended)	Appropriations Ensuing FY (Not Recommended)
WATER DISTRIBUTION & TREATMENT						
4331	Administration					
4332	Water Services					
4335-4339	Water Treatment, Conserv. & Other					
ELECTRIC						
4351-4352	Admin. and Generation					
4353	Purchase Costs					
4354	Electric Equipment Maintenance					
4359	Other Electric Costs					
HEALTH						
4411	Administration					
4414	Pest Control					
4415-4419	Health Agencies & Hosp. & Other	4	76,800	78,800	77,300	
WELFARE						
4441-4442	Administration & Direct Assist.	4	104,061	74,246	97,429	
4444	Intergovernmental Welfare Pymts					
4445-4449	Vendor Payments & Other					
CULTURE & RECREATION						
4520-4529	Parks & Recreation	4	578,611	974,822	574,225	
4550-4559	Library	4	1,094,168	1,124,141	1,016,402	
4583	Patriotic Purposes	4	26,000	22,089	36,000	
4589	Other Culture & Recreation	4	233,303	201,840	220,239	
CONSERVATION						
4611-4612	Admin. & Purch. of Nat. Resources					
4619	Other Conservation	4	3,200	3,356	3,200	
DEBT SERVICE						
4711	Princ.- Long Term Bonds & Notes	4	721,099	648,005	999,785	
4721	Interest-Long Term Bonds & Notes	4	201,649	228,579	223,513	
4723	Int. on Tax Anticipation Notes	4	1	-	1	
4790-4799	Other Debt Service					

3038892

3355878

3248094

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Budget - Town of Merrimack

FY 2012

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	OP Bud. Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (Recommended)	Appropriations Ensuing FY (Not Recommended)
CAPITAL OUTLAY						
4901	Land	4	1	-	1	
4902	Machinery, Vehicles & Equipment	4	276,900	555,306	907,750	
4903	Buildings	4	25,500	354,586	38,001	
4909	Improvements Other Than Bldgs.	4	675,000	764,941	2,982,923	
OPERATING TRANSFERS OUT						
4912	To Special Revenue Fund					
4913	To Capital Projects Fund					
4914	To Enterprise Fund					
	- Sewer					
	- Water					
	- Electric					
	- Airport					
4918	To Nonexpendable Trust Funds					
4919	To Fiduciary Funds	4	769,260	715,000	967,300	
OPERATING BUDGET TOTAL			27,178,893	26,561,441	30,130,792	

Use page 5 for special and individual warrant articles.

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Rev. 10/10

FY 2012

****SPECIAL WARRANT ARTICLES****

Special warrant articles are defined in RSA 323:VI, as appropriations: 1) in petitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriation to a separate fund created pursuant to law, such as capital reserve funds or trust funds; 4) an appropriation designated on the warrant as a special article or as a nonlapsing or nontransferable article.

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (Recommended)	Appropriations Ensuing FY (Not Recommended)
4915	To Capital Reserve Fund					
4916	To Exp.Tr.Fund					
4917	To Health Maint. Trust Funds					
4903	Wastewater Facility Bond	2			\$4,200,000	
4903	Wastewater Compost Facility Bond	3			\$2,875,000	
SPECIAL ARTICLES RECOMMENDED					\$7,075,000	

****INDIVIDUAL WARRANT ARTICLES****

"Individual" warrant articles are not necessarily the same as "special warrant articles". Individual warrant articles might be negotiated cost items for labor agreements or items of a one time nature you wish to address individually

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (Recommended)	Appropriations Ensuing FY (Not Recommended)
4210	NEPBA Local 12 Union Contract	5			\$31,916	
4299	NEPBA Local 112 Union Contract	6			\$2,921	
INDIVIDUAL ARTICLES RECOMMENDED			\$0		\$34,837	

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MS-6

Budget - Town of Merrimack

FY 2012

1	2	3	4	5	6
Acct. #	SOURCE OF REVENUE	Warr. Art.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	Estimated Revenues Ensuing Year
TAXES					
3120	Land Use Change Taxes - General Fund	4	105,000	96,305	105,000
3180	Resident Taxes				
3185	Timber Taxes	4	7,931		5,500
3186	Payment in Lieu of Taxes	4	5,423	3,140	4,475
3189	Other Taxes	4	300,000	345,075	300,000
3190	Interest & Penalties on Delinquent Taxes	4	257,111	318,570	284,038
	Inventory Penalties				
3187	Excavation Tax (\$.02 cents per cu yd)	4	3,749	12,292	6,400
LICENSES, PERMITS & FEES					
3210	Business Licenses & Permits				
3220	Motor Vehicle Permit Fees	4	3,850,000	3,790,632	3,850,000
3230	Building Permits	4	70,807	232,609	125,000
3290	Other Licenses, Permits & Fees	4	241,576	241,621	246,773
3311-3319	FROM FEDERAL GOVERNMENT	4	99,600	1,790,919	99,600
FROM STATE					
3351	Shared Revenues				
3352	Meals & Rooms Tax Distribution	4	1,138,772	1,166,429	1,138,772
3353	Highway Block Grant	4	589,626	589,626	503,574
3354	Water Pollution Grant	4	72,451	72,452	72,451
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)	4	6,802	45,121	4,257
3379	FROM OTHER GOVERNMENTS				
CHARGES FOR SERVICES					
3401-3406	Income from Departments	4	6,224,543	5,299,294	6,235,281
3409	Other Charges				
MISCELLANEOUS REVENUES					
3501	Sale of Municipal Property	4	11,815	11,406	10,000
3502	Interest on Investments	4	405,240	116,661	318,650
3503-3509	Other	4	65,624	76,791	63,433

MS-6
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MS-6

Budget - Town of Merrimack

FY 2012

1	2	3	4	5	6
Acct. #	SOURCE OF REVENUE	Warr. Art.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	Estimated Revenues Ensuing Year
INTERFUND OPERATING TRANSFERS IN					
3912	From Special Revenue Funds	4	155,000	113,570	135,000
3913	From Capital Projects Funds				
3914	From Enterprise Funds				
	Sewer - (Offset)				
	Water - (Offset)				
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds	4		932,965	2,857,923
3916	From Trust & Fiduciary Funds	4	3,500	5,814	3,500
3917	Transfers from Conservation Funds				
OTHER FINANCING SOURCES					
3934	Proc. from Long Term Bonds & Notes	2 & 3		2,992,623	7,075,000
	Amount Voted From Fund Balance				-
	Estimated Fund Balance to Reduce Taxes				-
TOTAL ESTIMATED REVENUE & CREDITS			13,614,570	18,253,915	23,444,627

****BUDGET SUMMARY****

	Prior Year	Ensuing Year
Operating Budget Appropriations Recommended (from page 4)	27,178,893	30,130,792
Special Warrant Articles Recommended (from page 5)		
Individual Warrant Articles Recommended (from page 5)	\$0	\$7,109,837
TOTAL Appropriations Recommended	27,178,893	37,240,629
Less: Amount of Estimated Revenues & Credits (from above)	13,614,570	23,444,627
Estimated Amount of Taxes to be Raised	13,564,323	13,796,002

MS-6
Rev. 10/10

MS-DT

DEFAULT BUDGET OF THE TOWN

Town Of Merrimack

For the Ensuing Year January 1, _____ to December 31, _____

or Fiscal Year From July 1 2012 to June 30, 2013

RSA 40:13, IX (b) "Default budget" as used in this subdivision means the amount of the same appropriations as contained in the operating budget authorized for the previous year, reduced and increased, as the case may be, by debt service, contracts, and other obligations previously incurred or mandated by law, and reduced by one-time expenditures contained in the operating budget. For the purposes of this paragraph, one-time expenditures shall be appropriations not likely to recur in the succeeding budget, as determined by the governing body, unless the provisions of RSA 40:14-b are adopted, of the local political subdivision.

1. Use this form to list the default budget calculation in the appropriate columns.
2. Post this form or any amended version with proposed operating budget (MS-6 or MS-7) and the warrant.
3. Per RSA 40:13, XI, (a), the default budget shall be disclosed at the first budget hearing.

GOVERNING BODY (SELECTMEN)

or

Budget Committee if RSA 40:14-b is adopted

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

[Signature]

[Signature]

[Signature]

[Signature]

[Signature]

[Signature]

NH DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. BOX 487, CONCORD, NH 03302-0487
(603)230-5090



MS-DT
Rev. 12/11

Default Budget - Town of Merrimack

FY 2012

1	2	3	4	5	6
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Prior Year Adopted Operating Budget	Reductions & Increases	Minus 1-Time Appropriations	DEFAULT BUDGET
GENERAL GOVERNMENT					
4130-4139	Executive				
4140-4149	Election, Reg. & Vital Statistics	32,057			32057
4150-4151	Financial Administration				
4152	Revaluation of Property	353,564		\$ (66,750)	286814
4153	Legal Expense				
4155-4159	Personnel Administration				
4191-4193	Planning & Zoning	316,534			316534
4194	General Government Buildings	182,171			182171
4195	Cemeteries				
4196	Insurance				
4197	Advertising & Regional Assoc.				
4199	Other General Government	2,393,383			2393383
PUBLIC SAFETY					
4210-4214	Police	5,722,418	31271		5753689
4215-4219	Ambulance				
4220-4229	Fire	4,968,550	28108		4996658
4240-4249	Building Inspection				
4290-4298	Emergency Management	9,380			9380
4299	Other (Incl. Communications)	778,580	7303		785883
AIRPORT/AVIATION CENTER					
4301-4309	Airport Operations				
HIGHWAYS & STREETS					
4311	Administration	346,648			346648
4312	Highways & Streets	2,451,611	20534		2472145
4313	Bridges				
4316	Street Lighting				
4319	Other	414,622	5811		420433
SANITATION					
4321	Administration				
4323	Solid Waste Collection				
4324	Solid Waste Disposal	1,159,527	7716		1167243
4325	Solid Waste Clean-up				
4326-4329	Sewage Coll. & Disposal & Other	3,264,295	21504		3285799

Default Budget - Town of Merrimack

FY 2012

1	2	3	4	5	6
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Prior Year Adopted Operating Budget	Reductions & Increases	- Minus 1-Time Appropriations	DEFAULT BUDGET
WATER DISTRIBUTION & TREATMENT					
4331	Administration				
4332	Water Services				
4335-4339	Water Treatment, Conserv. & Other				
ELECTRIC					
4351-4352	Admin. and Generation				
4353	Purchase Costs				
4354	Electric Equipment Maintenance				
4359	Other Electric Costs				
HEALTH					
4411	Administration				
4414	Pest Control				
4415-4419	Health Agencies & Hosp. & Other	76,800			76800
WELFARE					
4441-4442	Administration & Direct Assist.	104,061			104061
4444	Intergovernmental Welfare Pymnts				
4445-4449	Vendor Payments & Other				
CULTURE & RECREATION					
4520-4529	Parks & Recreation	578,611			578611
4550-4559	Library	1,094,168			1094168
4583	Patriotic Purposes	26,000			26000
4589	Other Culture & Recreation	233,303			233303
CONSERVATION					
4611-4612	Admin. & Purch. of Nat. Resources				
4619	Other Conservation	3,200			3200
4631-4632	REDEVELOPMENT & HOUSING				
4651-4659	ECONOMIC DEVELOPMENT				
DEBT SERVICE					
4711	Princ.- Long Term Bonds & Notes	721,099	278686		999785
4721	Interest-Long Term Bonds & Notes	201,649	21863		223512
4723	Int. on Tax Anticipation Notes	1			1
4790-4799	Other Debt Service				

Default Budget - Town of Merrimack

FY 2012

1	2	3	4	5	6
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Prior Year Adopted Operating Budget	Reductions & Increases	Minus 1-Time Appropriations	DEFAULT BUDGET
CAPITAL OUTLAY					
4901	Land	1			1
4902	Machinery, Vehicles & Equipment	276,900			276,900
4903	Buildings	25,500			25,500
4909	Improvements Other Than Bldgs.	675,000			675,000
OPERATING TRANSFERS OUT					
4912	To Special Revenue Fund				
4913	To Capital Projects Fund				
4914	To Enterprise Fund				
	Sewer-				
	Water-				
	Electric-				
	Airport-				
4917	To Health Maint. Trust Funds				
4918	To Nonexpendable Trust Funds	-			
4919	To Fiduciary Funds	769,260			769,260
TOTAL		27,178,893	422,796	(66,750)	27,534,939

Please use the box below to explain increases or reductions in columns 4 & 5.

Acct #	Explanation for Increases	Acct #	Explanation for Reductions
Various	Union Contract increase cost in Insurance		
Various	Teamster Contract ART 3 2010		
4711	Debt service Interest Bonds Increase		
4712	Debt Service Principal payment Increase		
4152	Revaluation Cost (one-time)		
4711	Debt service Interest Bonds Increase		
4712	Debt Service Principal payment Increase		

2012-13 Default Budget Calculation

	2011-12 Voted Budget	2012-13 Default Budget
General Town operations and charges - Article 3	27,178,893	27,178,893
Teamsters Local 633 collective bargaining agreement - Article 3 (2010-11)		23,096
Union Contract Benefit Increases		
Health		95,612
Unemployment		3,538
One Time Purchases		
Revaluation		(66,750)
Debt service:		
2011-12		(922,749)
2012-13	-	<u>1,223,299</u>
Total	27,178,893	27,534,939

NOTICE

If you own real estate lots that were involuntarily merged by municipal action, you may be able to have those lots restored to their pre-merger status.

Your property may qualify if two or more lots were merged for zoning, assessing, or taxation purposes and the merger occurred:

- During your ownership, without your consent; or
- Prior to your ownership, if no previous owner consented to the merger.

To restore your property to pre-merger status, you must:

- Make a request to the local governing body
- No later than December 31, 2016.

Once restored:

- Your properties will once again become separate lots; however, they must still conform to applicable land use ordinances. Restoration does not cure non-conformity.

This notice must be:

- *Posted continuously in a public place from January 1, 2012 until December 31, 2016, and*
- *Published in the 2011 through 2015 Annual Report.*

Read the full statute at [RSA 674:39-aa Restoration of Involuntarily Merged Lots](#).

Standing Meeting Schedule for Town Boards, Committees and Commissions 2011

GROUP	WHERE	WHEN	TIME
Agricultural Commission	Town Hall Meeting Room	2 nd Wednesday	7:00 p.m.
Conservation Commission	Town Hall Conference Room	1 st & 3 rd Monday	7:00 p.m.
EDCAC (Economic Development Citizen Advisory Committee)	Town Hall Conference Room	2 nd Wednesday	7:00 p.m.
Parks & Recreation Committee	Town Hall Meeting Room	3 rd Wednesday	7:00 p.m.
Planning Board	Town Hall Meeting Room	1 st & 3 rd Tuesday	7:30 p.m.
Technology Committee	Town Hall Conference Room	2 nd Tuesday	7:00 p.m.
Town Center Committee	Town Hall Meeting Room	2 nd Monday	12:00 p.m.
Town Council	Town Hall Meeting Room	2 nd & 4 th Thursday	7:00 p.m.
Zoning Board of Adjustment	Town Hall Meeting Room	4 th Wednesday	7:00 p.m.

Dates, times, and locations may vary.

The Town Hall Meeting Room is located in the west wing of Town Hall on the upper level.
The Town Hall Conference Room is located in the east wing of Town Hall.

The following groups currently hold meetings with times and dates to be determined:	
- Ethics Committee	- Highway Safety Committee
- Farmers' Market Subcommittee	- Horse Hill Nature Preserve Subcommittee
- Heritage Commission	- Merrill's Marauders Bridge Trails Committee
- Trustees of Trust Funds	

For further information, please call the Town Manager's Office at (603) 424-2331
or visit our website at merrimacknh.gov to view the event calendar.

Conference rooms are available for use by outside groups.
Please call the Town Manager's office at (603) 424-2331 for availability and scheduling.

Merrimack Town Department Contacts

Assessing Department (603) 424-5136

Loren Martin, Contract Assessor
Tracy Doherty, Admin. Assessor

Building Division..... (603)420-1730

Fred Kelley, Building Official

Community Development..... (603) 424-3531

Timothy Thompson, Director
Nancy Larson, Planning & Zoning Admin.

Finance Department..... (603) 424-7075

Paul Micali, Director

Fire and Rescue Department (603) 424-3690

Michael Currier, Chief
Richard Pierson, Assistant Chief

Health Division (603) 420-1730

Al Turner, Health Inspector

Human Resources..... (603) 424-2331

Sharon Marunicz, HR Coordinator

Library..... (603) 424-5021

Janet Angus, Director

Media Services (603) 423-8524

Nicholas Lavallee, Coordinator

Parks and Recreation (603) 882-1046

Sherry Kalish, Director

Police Department..... (603) 424-3774

Mark Doyle, Chief

Public Works Department

Administration..... (603) 424-5137

Richard Seymour, Jr., Director
Kyle Fox, Deputy Director

Equipment Maintenance..... (603) 423-8552

Brian Friolet, Foreman

Highway Maintenance..... (603) 423-8551

Adam Jacobs, Operations Manager
Bruce Moreau, Foreman
Jeff Strong, Foreman

Solid Waste..... (603) 424-2604

Steven Doumas, Foreman

Wastewater (603) 883-8196

James Taylor, Assistant Director

Technology..... (603) 423-8557

William "Chuck" Miller, Coordinator

Town Clerk/Tax Collector (603) 424-3651

Diane Trippett, Town Clerk/Tax Collector
Linda Hall, Deputy Town Clerk/Tax Collector

Town Manager (603) 424-2331

Eileen Cabanel, Town Manager
Becky Thompson, Executive Secretary

Town Council (603) 424-2331

Welfare (603) 423-8535

Patricia Murphy, Administrator

