



TOWN COUNCIL – AGENDA REQUEST FORM

THIS FORM WILL BECOME PART OF THE BACKGROUND INFORMATION USED BY THE COUNCIL AND PUBLIC

Please submit Agenda Request Form, **including back up information**, 8 days prior to the requested meeting date. **Public Hearing requests must be submitted 20 days prior to requested meeting date to meet publication deadlines** (exceptions may be authorized by the Town Manager, Chairman/Vice Chair).

MEETING INFORMATION

Date Submitted: June 18, 2015
 Submitted by: Finance Director Paul T. Micali
 Department: Finance
 Speakers:

Date of Meeting: June 25, 2015
 Time Required: 20 minutes
 Background Info. Supplied: Yes: No:

CATEGORY OF BUSINESS (PLEASE PLACE AN "X" IN THE APPROPRIATE BOX)

Appointment:	<input type="checkbox"/>	Recognition/Resignation/Retirement:	<input type="checkbox"/>
Public Hearing:	<input type="checkbox"/>	Old Business:	<input checked="" type="checkbox"/>
New Business:	<input type="checkbox"/>	Consent Agenda:	<input type="checkbox"/>
Nonpublic:	<input type="checkbox"/>	Other:	<input type="checkbox"/>

TITLE OF ITEM

MYA Financial Audit

DESCRIPTION OF ITEM

To discuss the findings of the Merrimack Youth Association's June 30, 2014 financial audit.

REFERENCE (IF KNOWN)

RSA:	Warrant Article:
Charter Article:	Town Meeting:
Other:	N/A

EQUIPMENT REQUIRED (PLEASE PLACE AN "X" IN THE APPROPRIATE BOX)

Projector:	<input type="checkbox"/>	Grant Requirements:	<input type="checkbox"/>
Easel:	<input type="checkbox"/>	Joint Meeting:	<input type="checkbox"/>
Special Seating:	<input type="checkbox"/>	Other:	<input type="checkbox"/>
Laptop:	<input type="checkbox"/>	None:	<input type="checkbox"/>

CONTACT INFORMATION

Name:	Paul T. Micali	Address:	8 Baboosic Lake Road
Phone Number:	424-7075	Email Address:	pmicali@merrimacknh.gov

APPROVAL

Town Manager: Yes No: Chair/Vice Chair: Yes No:

Hold for Meeting Date: _____

Memo

TO: Town Council
ATTN: Town Manager Eileen Cabanel
FROM: Finance Director Paul T. Micali
DATE: June 19, 2015

RE: MYA



At the Council meeting dated May 28, 2015 the MYA notified the Town Council that the MYA's audit was going to have a disclaimer of opinion. I have reviewed the MYA June 30, 2014 audit and attended the MYA executive committee meeting on June 14, 2015 to discuss these findings with them. It appears that even though the MYA has begun to implement the internal control procedures not all programs are following these procedures. In addition the MYA has begun to make changes so that all documentation and back-up will be kept at the MYA building not at the home of each program's treasurer.

I believe if the MYA can implement the internal controls and the change of where the back-up and documentation is kept they should not have a problem completing the audit by October 31, 2015. It is my recommendation to the council that we ask the MYA for quarterly updates on how these changes are going as well as ask them for quarterly financial reports. Also I would recommend that the Town change the payment to the MYA from quarterly to monthly payments.

June 9, 2015

To the Executive Board
Merrimack Youth Association
Merrimack, New Hampshire

We were engaged to audit the financial statements of Merrimack Youth Association, Inc. for the year ended June 30, 2014 and have issued our report thereon dated June 9, 2015. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated December 18, 2014. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Findings

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Merrimack Youth Association, Inc. are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during 2014. We noted no transactions entered into by the Merrimack Youth Association during the year for which there is a lack of authoritative guidance or consensus. We are unable to satisfy whether all significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected.

The financial statement disclosures are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered significant difficulties in completing our audit. After an extensive attempt to obtain sufficient appropriate audit evidence, such information was deemed unavailable. Difficulties in obtaining audit evidence constitute a scope limitation and result in a disclaimer of opinion in the auditor's report dated June 9, 2015.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Because of the inability to obtain sufficient, appropriate audit evidence, we are unable to determine if such misstatements exist.

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Merrimack Youth Association's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Merrimack Youth Association's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

During the audit, we noted certain deficiencies in Merrimack Youth Association's internal control that we consider to be material weaknesses. See the separately issued 'Report on Internal Controls' dated June 9, 2015, for further information regarding the identified deficiencies.

Other Matters

With respect to the supplementary information accompanying the financial statements, we compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves. Because of our inability to complete required audit procedures, we do not express an opinion on the supplementary information.

This information is intended solely for the use of the Executive Board of the Merrimack Youth Association and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

Vachon Clukay & Company PC

June 9, 2015

To the Executive Board
Merrimack Youth Association

In planning and performing our audit of the financial statements of Merrimack Youth Association for the year ended June 30, 2014, we considered the Organization's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure.

However, during our audit we became aware of a matter that is an opportunity for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comment and suggestion regarding this matter. We previously reported on the Organization's internal control structure in our report dated June 9, 2015. This letter does not affect that report or our report on the financial statements dated June 9, 2015.

We have already discussed this comment and suggestion with various Organization personnel, and we will be pleased to discuss it in further detail at your convenience, to perform additional study of the matter, or to assist you in implementing the recommendation.

The purpose of this letter is to provide constructive and meaningful recommendations to you.

Sincerely,



Vachon Clukay & Company PC

FINANCIAL REPORTING STRUCTURE

Observation

Our June 30, 2014 Auditor's report disclaims an opinion on the financial statements of the Merrimack Youth Association. This disclaimer resulted from the Association's inability to provide us with numerous documents that were necessary to complete our audit procedures.

The cause of this difficulty stems from the decentralized accounting and treasury functions carried out by the different sports groups that comprise the Association – specifically:

- 1) Although there have been procedures drawn up by the Executive Board that prescribe procedures and controls for processing accounting information, we noted little consistency relative to the extent that the procedures are followed. Each sports group is maintaining their accounting and transactional documentation differently.
- 2) Given the absence of functioning with uniform procedures, the recording and documenting of the basic financial transactions varies from sport to sport, resulting in an inconsistent and sometimes incomplete audit trail.
- 3) This lack of uniformity makes the process of “rolling up” the various sports into the combined entity cumbersome.

In summary, eight individual treasurers and their Boards are not consistent in the way they account for, record and retain documentation for the financial transactions for their sport.

Implication

The disparate accounting practices cause significant issues in financial reporting and accountability over the financial activity that occurs during the year. The issues in documenting transactions (such as deposits), undermines the integrity of the financial reporting of each sport, and in turn the combined numbers of the Association.

Recommendation

We recommend that the accounting function on the Association be centralized, with the responsibility residing with one individual under oversight of the Executive Board. A centralized accounting function will provide uniform oversight, consistent and timely recording of transactions, and allow the Boards of each sport to fully focus on athletic vs. financial matters.

In a centralized environment, each Board would be responsible for collecting revenues, approving payments and passing this information along to one individual to handle the accounting functions and retention of appropriate supporting documentation.

We understand that various boards volunteer their service to the Association and its mission. The volume of transactions and the substantial revenues that flow through the Association require a more focused approach. Centralized accounting will help insure that control procedures are in place and that the accounting records are maintained in such a manner where documentation is maintained and available if needed for audit purposes.

We can work with the Association in exploring options to implement this change.

To the Executive Board
Merrimack Youth Association

In planning and performing our audit of the financial statements of the Merrimack Youth Association, Inc. as of and for the year ended June 30, 2014, in accordance with auditing standards generally accepted in the United States of America, we considered the Merrimack Youth Association's internal control over financial reporting (internal control) as a basis for designing auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Merrimack Youth Association's internal control. Accordingly, we do not express an opinion on the effectiveness of the Merrimack Youth Association's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and, therefore, material weaknesses or deficiencies may exist that were not identified. However, as discussed below, we identified certain deficiencies in internal control that we consider to be material weaknesses.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We consider the following deficiencies in Merrimack Youth Association's internal control to be material weaknesses:

DOCUMENTATION FOR DEPOSITS

Observation

Our testing disclosed that the supporting documentation for several bank deposits selected for testing could not be located for our examination. Beyond a bank deposit slip, provided by the bank, there was no documentation supporting the amount of money collected and deposited.

Implication

The Association should maintain and retain any documentation that supports the amount deposited into the bank. Without such documentation, the audit trail between the program books and the bank is incomplete. Without records on cash collected, the Association is unable to determine if the deposit was made in full.

Recommendation

We recommend that a procedure be implemented that requires documentation to be maintained and retained for all bank deposits. Depending on the nature of the deposit, the documentation may be photocopies of checks or other documents that substantiate the amount deposited. In the case of cash collected, the documentation should consist of a receipt that notes the dates and source of the funds as well as signatures or initials of two individuals responsible for counting and accumulating the deposit.

Management Response

Management has documented specific internal control procedures relevant to the receipt of funds and the depositing process. Management will use due diligence in enforcing these internal control procedures among the various sport volunteers.

DOCUMENTATION FOR DISBURSEMENTS

Observation

Invoices and documentation for several of the cash disbursements selected as part of our testing could not be provided to us. Our inquiry disclosed that the checks were paid without the existence and or retention of proper supporting documentation.

Implication

Control procedures require that all disbursements of MYA funds be supported by an invoice or other form of documentation. This requirement is critical in ensuring adequate controls over cash balances and that only substantiated and authorized payments are made.

Recommendation

We recommend that all program disbursements require documentation that provides support for the payment. The treasurer should not issue a check without some form of documentation. This is necessary to document that the payment was appropriate and related to the program's operation. This documentation should then be kept in an organized file to ensure proper reporting and support for future reference.

Management Response

Management intends to implement required procedures for all programs moving forward. The specific internal control procedures regarding the disbursement process have been documented but not strictly followed. In the future, management will use due diligence to ensure individuals are following the controls and documentation is always provided.

DOCUMENTATION OF APPROVAL FOR PAYMENT

Observation

As part of our cash disbursements testing, we examined invoices or other documentation that substantiate the particular expenditure. In most cases we did not see any evidence of the approval to pay the invoice.

Implication

The process for approval and payment of invoices is generally spelled out in MYAs formal control procedures. While the program directors likely approved a particular invoice, there is no indication of that approval left on the document. There is risk that an invoice can be paid incorrectly without formal approval for the expense.

Recommendation

We recommend that program directors document their review and approval of all invoices. This is a key element of the documenting the control process by leaving evidence that the invoice was reviewed and is an appropriate expenditure for the program. This approval can be as simple as the individual's initials and the date approved.

Management Response

Current internal control procedures require two signatures for check payments. These signatures are used as documentation for the approval of the expenditure, as the president is usually the second signature on the check. Moving forward, the president will also initial the invoice as documentation for approval of the expenditure.

PERIODIC FINANCIAL REPORTING

Observation

The Association has contracted with a third party to produce monthly financial reports for the combined programs. We noted that during the fiscal year ending June 30, 2014, the only reports issued during that 12 month period were the year end reports. It is our understanding that the programs, as a whole, did not provide the information in a complete or timely fashion to allow the monthly reports to be generated.

Implication

Prompt financial reporting is a key element in a system of internal controls as it pulls together all the activity of the Association. It also requires that each of the programs adhere to the necessary control procedures and provide data on a timely basis. Time lag between reporting allows room for possible overstatement or understatement of account balances.

Recommendation

We recommend that that Executive Board heighten their oversight to require that programs provide the required information on a timely basis. Prompt reporting should result in increased accuracy. It also allows for the timely identification and investigation of any unusual items that may be noted. The result is an improved degree of oversight resulting from the availability of more current high level reporting.

Management Response

Management agrees monthly reporting is an effective tool to ensure all programs maintain financial records in a timely manner. Management currently requires reports to be submitted 20 days after month end for review purposes, but will do their due diligence to ensure timelessness.

RECONCILIATION

Observation

The various treasurer reports submitted by the sport teams were not in agreement with the financial statements that were compiled by the third party accountant. The reports are submitted by the program treasurers on a monthly basis and entries are made to keep a summarized general ledger for the Association. After this activity is input, the information is not provided back to the MYA for reconciliation between the two reports.

Implication

Communication and reconciliations are key to ensure accuracy of financial reports. With the treasurers keeping the reports and the third party doing the record-keeping, there is risk of improper reporting. The audit will be based off of the financial reports provided by the accountant, which may not accurately reflect the activities happening among the various programs. The issue then becomes deciphering which reports are correctly stated.

Recommendation

We recommend an established channel of two-way communication for financial reporting. The Treasurers should continue to submit the reports to the Board and ultimately to the accountants. After the entries are made into the accounting software, reports should be submitted back to the treasurers of the programs to ensure the amounts reconcile between the two forms of documentation. By providing monthly updates from the third party back into the MYA, it will help ensure that balances are in agreement or can be timely resolved if not.

Management Response

Management has explained that the third party bookkeeper is no longer being used. Instead, the association will have a treasurer who receives the individual program Treasurer's reports and summarizes the activity into the general ledger. This will allow easier communication between the parties and will help to ensure that activity is properly recorded at all times. Reconciliation will be done by the Treasurer between summarized inputs, general ledger and the reports that were provided by the treasurers.

This communication is intended solely for the information and use of the Executive Board and others within the organization, and is not intended to be and should not be used by anyone other than these specified parties.

Vachon Clark & Company PC

Manchester, New Hampshire
June 9, 2015

MERRIMACK YOUTH ASSOCIATION

Financial Statements

June 30, 2014

and

Independent Auditor's Report

**MERRIMACK YOUTH ASSOCIATION
FINANCIAL STATEMENTS
June 30, 2014**

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INDEPENDENT AUDITOR'S REPORT

To the Executive Board
Merrimack Youth Association

We were engaged to audit the accompanying financial statements of the Merrimack Youth Association (a nonprofit organization), which comprise the statement of financial position as of June 30, 2014, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on conducting the audit in accordance with auditing standards generally accepted in the United States of America. Because of the matter described in the Basis for Disclaimer of Opinion paragraph, however, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion.

Basis for Disclaimer of Opinion

In conducting our audit procedures, we requested supporting documentation for balances and transactions reflected in the financial statements. In many instances, management was unable to produce the requested documentation, precluding us from completing our audit procedures. As a result of this matter, we were unable to determine whether any adjustments might have been found necessary to properly state the various elements making up the statements of financial position, activities, and cash flows.

Disclaimer of Opinion

Because of the significance of the matter described in the Basis for Disclaimer of Opinion paragraph, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion. Accordingly, we do not express an opinion on these financial statements.

Other Matters

Supplementary Information

We were engaged for the purpose of forming an opinion on the basic financial statements as a whole. The statement of functional expenses is presented for purposes of additional analysis and is not a required part of the financial statements. Because of the significance of the matter described above, it is inappropriate to and we do not express an opinion on the supplementary information referred to above.

Vachon Clisby Company PC

Manchester, New Hampshire
June 9, 2015

**MERRIMACK YOUTH ASSOCIATION
STATEMENT OF FINANCIAL POSITION
June 30, 2014**

ASSETS	
CURRENT ASSETS:	
Cash	\$ 241,406
Prepaid expenses	<u>3,544</u>
TOTAL CURRENT ASSETS	<u>244,950</u>
TOTAL ASSETS	<u><u>\$ 244,950</u></u>
LIABILITIES AND NET ASSETS	
CURRENT LIABILITIES:	
Accounts payable	\$ 2,240
Deferred revenue	<u>50,948</u>
TOTAL CURRENT LIABILITIES	<u>53,188</u>
NET ASSETS:	
Unrestricted	<u>191,762</u>
TOTAL NET ASSETS	<u>191,762</u>
TOTAL LIABILITIES AND NET ASSETS	<u><u>\$ 244,950</u></u>

See notes to financial statements

**MERRIMACK YOUTH ASSOCIATION
STATEMENT OF ACTIVITIES
For the Year Ended June 30, 2014**

CHANGES IN UNRESTRICTED NET ASSETS:

Registration fees	\$ 255,317
Fundraising and concessions	89,516
Appropriation from Town of Merrimack	72,000
Donations	2,943
Sponsors	17,604
In-kind donations	35,818
Miscellaneous	1,858
Interest Income	188
TOTAL UNRESTRICTED REVENUES	<u>475,244</u>
TOTAL REVENUES	<u>475,244</u>
EXPENSES	
PROGRAM SERVICES:	
Sports programs	<u>343,221</u>
TOTAL PROGRAM SERVICES	<u>343,221</u>
SUPPORTING SERVICES:	
Management and general	65,772
Fundraising	<u>39,721</u>
TOTAL SUPPORTING SERVICES	<u>105,493</u>
TOTAL EXPENSES	<u>448,714</u>
INCREASE IN NET ASSETS	26,530
NET ASSETS, July 1	<u>165,232</u>
NET ASSETS, June 30	<u>\$ 191,762</u>

See notes to financial statements

**MERRIMACK YOUTH ASSOCIATION
STATEMENT OF CASH FLOWS
For the Year Ended June 30, 2014**

Cash Flows From Operating Activities:

Increase in Net Assets \$ 26,530

**Adjustments to Reconcile Changes in Net Assets to
Net Cash Provided by Operating Activities:**

Decrease in accounts receivable	1,450
Decrease in prepaid expenses	18,687
Decrease in accounts payable	(1,040)
Increase in deferred revenue	10,370
Decrease in due to Skeffington Fund	<u>(35,617)</u>
Net Cash Provided by Operating Activities	<u>20,380</u>

Net Increase in Cash	20,380
Cash and Cash Equivalents, Beginning of Year	<u>221,026</u>
Cash and Cash Equivalents, End of Year	<u>\$ 241,406</u>

Supplemental Disclosures:

In-kind donations received	\$ 35,818
In-kind expenses	<u>(35,818)</u>
	<u>\$ -</u>

MERRIMACK YOUTH ASSOCIATION
NOTES TO FINANCIAL STATEMENTS
June 30, 2014

NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

The Merrimack Youth Association (The Association) is a non-profit association organized in 1971 under the laws of the State of New Hampshire. The Association makes recreational sports available to the youth in Merrimack, NH. The Association sponsors over 2,400 youth in a variety of independent sporting activities.

The Association's principal sources of revenues include registration fees, fundraising, concessions and an annual appropriation from the Town of Merrimack.

Basis of Presentation

The Association is required to report under Not-for-Profit pronouncements by FASB Accounting Standards Codification. Under these pronouncements, the Association is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

Basis of Accounting

The Association uses the accrual basis of accounting for financial reporting purposes.

Pervasiveness of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America require management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Contributions

As required by generally accepted accounting principles, contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending upon the existence and/or nature of any donor restrictions. The Association had no permanently restricted assets as of June 30, 2014.

Contributed Services

The Association receives a substantial amount of services donated by its volunteer members. No amounts have been reflected in the financial statements for those services as they do not meet the accounting criteria for recognition.

MERRIMACK YOUTH ASSOCIATION
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
June 30, 2014

Income Taxes

The Association is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code and is also exempt from New Hampshire income taxes and, therefore, has made no provision for Federal or State income taxes.

The FASB adopted Accounting Standards Codification Topic 740 entitled *Accounting for Income Taxes* which requires the Association to report uncertain tax positions for financial reporting purposes. It prescribes rules regarding how the Association should recognize, measure and disclose in its financial statements, tax positions that were taken or will be taken on the Association's tax returns that are reflected in measuring current or deferred income tax assets and liabilities. Differences between tax positions taken in a tax return and amounts recognized in the financial statements will generally result in an increase in a liability for income tax payable or a reduction in a deferred tax asset or an increase in a deferred tax liability. On January 1, 2009, the Association adopted this pronouncement. At the adoption date, the Association did not have any unrecognized tax benefits and determined that the impact of this interpretation was not material to the Association's financial statements. During the year ended June 30, 2014 no unrecognized tax benefits were identified.

The Association's tax returns are subject to examination by taxing authorities for a period of three years from the date they were filed. As of June 30, 2014, the tax years 2013, 2012 and 2011 remain subject to possible examination by major tax jurisdictions

Cash and Cash Equivalents

For the purposes of the statements of cash flows, the Association considers all unrestricted highly liquid investments such as certificates of deposit with maturities of three months or less to be cash equivalents.

Fair Value of Financial Instruments

Cash and cash equivalents, receivables, accounts payable, accrued expenses and other liabilities are carried in the financial statements at amounts which approximate fair value due to the inherently short-term nature of the transactions. The fair values determined for financial instruments are estimates, which for certain accounts may differ significantly from the amounts which could be realized upon immediate liquidation.

NOTE 2—FUNCTIONAL EXPENSES

The Association generally reports on the natural classification of expenses. Functional expense allocations are based on the estimated allocation to direct programming costs to specific programs and supporting services (Management and General Expenses).

NOTE 3—DONATED FACILITIES

The Association utilizes various fields and facilities that are provided and maintained by the Town of Merrimack. These financial statements include \$35,818 of donations related to the maintenance of fields and facilities.

MERRIMACK YOUTH ASSOCIATION
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
June 30, 2014

NOTE 4--SUBSEQUENT EVENTS

Subsequent events have been evaluated through June 9, 2015, which is the date the financial statements were available to be issued.

**MERRIMACK YOUTH ASSOCIATION
SCHEDULE OF FUNCTIONAL EXPENSES
For the Year Ended June 30, 2014**

	<u>Program Services</u>	<u>Supporting Services</u>		<u>Total Program and Supporting Services</u>
	<u>Sports Programs</u>	<u>Management and General</u>	<u>Fundraising</u>	
Association and tournament fees	\$ 72,503			\$ 72,503
Donations, scholarships and gifts	4,409	\$ 539		4,948
Equipment	115,741			115,741
Field and facilities	13,909	37,031		50,940
Fundraising costs	-		\$ 39,721	39,721
Insurance	23,841	3,210		27,051
Meals, picnics, banquets and travel	12,696	19		12,715
Professional fees	-	20,479		20,479
Referees, umpires and officials	60,171			60,171
Supplies, Office and Service expenses	20,842	4,406		25,248
Training	6,472	70		6,542
Trophies and awards	12,637	18	-	12,655
Total	<u>\$ 343,221</u>	<u>\$ 65,772</u>	<u>\$ 39,721</u>	<u>\$ 448,714</u>